

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549  
FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.**

For the quarterly period ended May 31, 2021.

or

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.**

For the transition period from [ ] to [ ].

Commission File No. 001-09195

**KB HOME**

(Exact name of registrant as specified in its charter)

**Delaware**

(State of incorporation)

**95-3666267**

(IRS employer identification number)

**10990 Wilshire Boulevard  
Los Angeles, California 90024  
(310) 231-4000**

(Address, including zip code, and telephone number of principal executive offices)

Securities registered pursuant to section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock (par value \$1.00 per share)	KBH	New York Stock Exchange
Rights to Purchase Series A Participating Cumulative Preferred Stock		New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

There were 92,143,095 shares of the registrant's common stock, par value \$1.00 per share, outstanding on May 31, 2021. The registrant's grantor stock ownership trust held an additional 6,705,247 shares of the registrant's common stock on that date.

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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

**KB HOME**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In Thousands, Except Per Share Amounts – Unaudited)

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
<b>Total revenues</b>	\$ 1,440,892	\$ 913,970	\$ 2,582,630	\$ 1,989,905
<b>Homebuilding:</b>				
Revenues	\$ 1,436,035	\$ 910,280	\$ 2,574,043	\$ 1,982,662
Construction and land costs	(1,128,018)	(744,453)	(2,029,927)	(1,630,506)
Selling, general and administrative expenses	(145,115)	(114,238)	(267,120)	(240,372)
Operating income	162,902	51,589	276,996	111,784
Interest income	241	442	894	1,377
Equity in income (loss) of unconsolidated joint ventures	(127)	8,154	177	10,059
Homebuilding pretax income	163,016	60,185	278,067	123,220
<b>Financial services:</b>				
Revenues	4,857	3,690	8,587	7,243
Expenses	(1,253)	(883)	(2,453)	(1,845)
Equity in income of unconsolidated joint ventures	7,044	4,797	13,014	8,019
Financial services pretax income	10,648	7,604	19,148	13,417
<b>Total pretax income</b>	173,664	67,789	297,215	136,637
Income tax expense	(30,300)	(15,800)	(56,800)	(24,900)
<b>Net income</b>	\$ 143,364	\$ 51,989	\$ 240,415	\$ 111,737
<b>Earnings per share:</b>				
<b>Basic</b>	\$ 1.55	\$ .57	\$ 2.60	\$ 1.23
<b>Diluted</b>	\$ 1.50	\$ .55	\$ 2.52	\$ 1.19
<b>Weighted average shares outstanding:</b>				
<b>Basic</b>	92,087	90,493	91,904	90,169
<b>Diluted</b>	95,379	93,472	95,143	93,628

See accompanying notes.

**KB HOME**  
**CONSOLIDATED BALANCE SHEETS**  
(In Thousands – Unaudited)

	May 31, 2021	November 30, 2020
<b>Assets</b>		
<b>Homebuilding:</b>		
Cash and cash equivalents	\$ 608,069	\$ 681,190
Receivables	271,080	272,659
Inventories	4,272,566	3,897,482
Investments in unconsolidated joint ventures	45,358	46,785
Property and equipment, net	69,336	65,547
Deferred tax assets, net	199,445	231,067
Other assets	115,233	125,510
	<u>5,581,087</u>	<u>5,320,240</u>
<b>Financial services</b>	37,846	36,202
<b>Total assets</b>	<u>\$ 5,618,933</u>	<u>\$ 5,356,442</u>
<b>Liabilities and stockholders' equity</b>		
<b>Homebuilding:</b>		
Accounts payable	\$ 316,989	\$ 273,368
Accrued expenses and other liabilities	665,690	667,501
Notes payable	1,747,447	1,747,175
	<u>2,730,126</u>	<u>2,688,044</u>
<b>Financial services</b>	1,942	2,629
<b>Stockholders' equity:</b>		
Common stock	100,151	99,869
Paid-in capital	836,353	824,306
Retained earnings	2,081,288	1,868,896
Accumulated other comprehensive loss	(22,276)	(22,276)
Grantor stock ownership trust, at cost	(72,718)	(77,265)
Treasury stock, at cost	(35,933)	(27,761)
<b>Total stockholders' equity</b>	<u>2,886,865</u>	<u>2,665,769</u>
<b>Total liabilities and stockholders' equity</b>	<u>\$ 5,618,933</u>	<u>\$ 5,356,442</u>

See accompanying notes.

**KB HOME**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In Thousands – Unaudited)

	Six Months Ended May 31,	
	2021	2020
<b>Cash flows from operating activities:</b>		
Net income	\$ 240,415	\$ 111,737
Adjustments to reconcile net income to net cash provided by (used in) operating activities:		
Equity in income of unconsolidated joint ventures	(13,191)	(18,078)
Distributions of earnings from unconsolidated joint ventures	11,981	15,150
Amortization of discounts, premiums and issuance costs	1,296	1,234
Depreciation and amortization	14,496	14,510
Deferred income taxes	31,700	23,800
Stock-based compensation	13,654	8,131
Inventory impairments and land option contract abandonments	4,521	10,051
Changes in assets and liabilities:		
Receivables	1,682	19,286
Inventories	(379,923)	100,077
Accounts payable, accrued expenses and other liabilities	44,847	(117,274)
Other, net	10,455	(13,930)
<b>Net cash provided by (used in) operating activities</b>	<b>(18,067)</b>	<b>154,694</b>
<b>Cash flows from investing activities:</b>		
Contributions to unconsolidated joint ventures	(6,300)	(3,586)
Return of investments in unconsolidated joint ventures	2,518	500
Purchases of property and equipment, net	(18,286)	(15,224)
<b>Net cash used in investing activities</b>	<b>(22,068)</b>	<b>(18,310)</b>
<b>Cash flows from financing activities:</b>		
Payments on mortgages and land contracts due to land sellers and other loans	(600)	(1,063)
Issuance of common stock under employee stock plans	3,506	8,404
Tax payments associated with stock-based compensation awards	(8,456)	(6,219)
Payments of cash dividends	(27,797)	(16,331)
<b>Net cash used in financing activities</b>	<b>(33,347)</b>	<b>(15,209)</b>
<b>Net increase (decrease) in cash and cash equivalents</b>	<b>(73,482)</b>	<b>121,175</b>
Cash and cash equivalents at beginning of period	682,529	454,858
Cash and cash equivalents at end of period	<u>\$ 609,047</u>	<u>\$ 576,033</u>

See accompanying notes.

**KB HOME**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

1. Basis of Presentation and Significant Accounting Policies

*Basis of Presentation.* The accompanying unaudited consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles (“GAAP”) for interim financial information and the rules and regulations of the Securities and Exchange Commission (“SEC”). Accordingly, certain information and footnote disclosures normally included in the annual financial statements prepared in accordance with GAAP have been condensed or omitted.

In the opinion of management, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of normal recurring adjustments) necessary to present fairly our consolidated financial position as of May 31, 2021, the results of our consolidated operations for the three months and six months ended May 31, 2021 and 2020, and our consolidated cash flows for the six months ended May 31, 2021 and 2020. The results of our consolidated operations for the three months and six months ended May 31, 2021 are not necessarily indicative of the results to be expected for the full year due to seasonal variations in operating results and other factors. The consolidated balance sheet at November 30, 2020 has been taken from the audited consolidated financial statements as of that date. These unaudited consolidated financial statements should be read in conjunction with the audited consolidated financial statements for the year ended November 30, 2020, which are contained in our Annual Report on Form 10-K for that period.

Unless the context indicates otherwise, the terms “we,” “our,” and “us” used in this report refer to KB Home, a Delaware corporation, and its subsidiaries.

*Use of Estimates.* The preparation of financial statements in conformity with GAAP requires management to make estimates and judgments that affect the amounts reported in the consolidated financial statements and accompanying notes. Actual results could differ from those estimates.

*Cash and Cash Equivalents.* We consider all highly liquid short-term investments purchased with an original maturity of three months or less to be cash equivalents. Our cash equivalents totaled \$378.5 million at May 31, 2021 and \$508.5 million at November 30, 2020. At May 31, 2021 and November 30, 2020, the majority of our cash and cash equivalents was invested in interest-bearing bank deposit accounts.

*Comprehensive Income.* Our comprehensive income was \$143.4 million for the three months ended May 31, 2021 and \$52.0 million for the three months ended May 31, 2020. For the six months ended May 31, 2021 and 2020, our comprehensive income was \$240.4 million and \$111.7 million, respectively. Our comprehensive income for each of the three-month and six-month periods ended May 31, 2021 and 2020 was equal to our net income for the respective periods.

*Adoption of New Accounting Pronouncement.* In June 2016, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update No. 2016-13, “Financial Instruments — Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments” (“ASU 2016-13”), which changes the impairment model for most financial assets and certain other instruments from an incurred loss approach to a new expected credit loss methodology. On December 1, 2020, we adopted ASU 2016-13 using the modified retrospective method and recorded a cumulative effect adjustment to decrease beginning retained earnings by \$.2 million, net of tax, to establish an allowance for credit losses for certain receivables on our consolidated balance sheet. The adoption of ASU 2016-13 did not materially impact our consolidated statements of operations or cash flows.

*Recent Accounting Pronouncements Not Yet Adopted.* In December 2019, the FASB issued Accounting Standards Update No. 2019-12, “Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes” (“ASU 2019-12”), which simplifies the accounting for income taxes, eliminates certain exceptions within Accounting Standards Codification Topic 740, “Income Taxes” (“ASC 740”), and clarifies certain aspects of ASC 740 to promote consistency among reporting entities. ASU 2019-12 is effective for us beginning December 1, 2021, with early adoption permitted. Most amendments within ASU 2019-12 are required to be applied on a prospective basis, while certain amendments must be applied on a retrospective or modified retrospective basis. We are currently evaluating the potential impact of adopting this guidance on our consolidated financial statements.

*Reclassifications.* Certain amounts in our consolidated financial statements of prior years have been reclassified to conform to the current period presentation.

## 2. Segment Information

We have identified five operating reporting segments, comprised of four homebuilding reporting segments and one financial services reporting segment. As of May 31, 2021, our homebuilding reporting segments conducted ongoing operations in the following states to the extent permitted by applicable public health orders as part of their respective 2019 coronavirus disease (“COVID-19”) control responses:

West Coast:	California and Washington
Southwest:	Arizona and Nevada
Central:	Colorado and Texas
Southeast:	Florida and North Carolina

Our homebuilding reporting segments are engaged in the acquisition and development of land primarily for residential purposes and offer a wide variety of homes that are designed to appeal to first-time, first move-up and active adult homebuyers. Our homebuilding operations generate most of their revenues from the delivery of completed homes to homebuyers. They also earn revenues from the sale of land.

Our financial services reporting segment offers property and casualty insurance and, in certain instances, earthquake, flood and personal property insurance to our homebuyers in the same markets as our homebuilding reporting segments, and provides title services in the majority of our markets located within our Southwest, Central and Southeast homebuilding reporting segments. Our financial services reporting segment earns revenues primarily from insurance commissions and from the provision of title services.

We offer mortgage banking services, including residential consumer mortgage loan (“mortgage loan”) originations, to our homebuyers indirectly through KBHS Home Loans, LLC (“KBHS”), an unconsolidated joint venture we formed with Stearns Ventures, LLC (“Stearns”). We and Stearns each have a 50.0% ownership interest, with Stearns providing management oversight of KBHS’ operations. On March 1, 2021, Guaranteed Rate, Inc. acquired Stearns’ parent company. There have been no significant changes with respect to Stearns or its operations since the transaction was completed. The financial services reporting segment is separately reported in our consolidated financial statements.

Our reporting segments follow the same accounting policies used for our consolidated financial statements. The results of each reporting segment are not necessarily indicative of the results that would have occurred had the segment been an independent, stand-alone entity during the periods presented, nor are they indicative of the results to be expected in future periods.

The following tables present financial information relating to our homebuilding reporting segments (in thousands):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
<b>Revenues:</b>				
West Coast	\$ 625,690	\$ 331,882	\$ 1,140,206	\$ 816,379
Southwest	258,061	175,251	445,746	366,569
Central	390,555	284,193	700,263	567,706
Southeast	161,729	118,954	287,828	232,008
Total	<u>\$ 1,436,035</u>	<u>\$ 910,280</u>	<u>\$ 2,574,043</u>	<u>\$ 1,982,662</u>
<b>Pretax income (loss):</b>				
West Coast	\$ 76,630	\$ 27,820	\$ 135,261	\$ 61,849
Southwest	48,909	24,891	81,964	57,003
Central	56,283	26,896	97,275	49,574
Southeast	18,861	6,629	30,976	9,259
Corporate and other	(37,667)	(26,051)	(67,409)	(54,465)
Total	<u>\$ 163,016</u>	<u>\$ 60,185</u>	<u>\$ 278,067</u>	<u>\$ 123,220</u>

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Inventory impairment and land option contract abandonment charges:				
West Coast	\$ 117	\$ 672	\$ 3,918	\$ 5,064
Southwest	165	—	293	171
Central	70	3,452	70	4,436
Southeast	105	255	240	380
Total	\$ 457	\$ 4,379	\$ 4,521	\$ 10,051

	May 31, 2021	November 30, 2020
Assets:		
West Coast	\$ 2,265,852	\$ 2,057,362
Southwest	854,193	738,765
Central	1,053,215	998,612
Southeast	555,716	448,388
Corporate and other	852,111	1,077,113
Total	\$ 5,581,087	\$ 5,320,240

### 3. Financial Services

The following tables present financial information relating to our financial services reporting segment (in thousands):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Revenues				
Insurance commissions	\$ 2,432	\$ 2,030	\$ 4,280	\$ 3,983
Title services	2,425	1,660	4,307	3,260
Total	4,857	3,690	8,587	7,243
Expenses				
General and administrative	(1,253)	(883)	(2,453)	(1,845)
Operating income	3,604	2,807	6,134	5,398
Equity in income of unconsolidated joint ventures	7,044	4,797	13,014	8,019
Pretax income	\$ 10,648	\$ 7,604	\$ 19,148	\$ 13,417



	May 31, 2021	November 30, 2020
<b>Assets</b>		
Cash and cash equivalents	\$ 978	\$ 1,339
Receivables	1,581	1,988
Investments in unconsolidated joint ventures	12,492	10,978
Other assets (a)	22,795	21,897
<b>Total assets</b>	<b>\$ 37,846</b>	<b>\$ 36,202</b>
<b>Liabilities</b>		
Accounts payable and accrued expenses	\$ 1,942	\$ 2,629
<b>Total liabilities</b>	<b>\$ 1,942</b>	<b>\$ 2,629</b>

(a) Other assets at May 31, 2021 and November 30, 2020 included \$22.5 million and \$21.5 million, respectively, of contract assets for estimated future renewal commissions.

#### 4. Earnings Per Share

Basic and diluted earnings per share were calculated as follows (in thousands, except per share amounts):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
<b>Numerator:</b>				
Net income	\$ 143,364	\$ 51,989	\$ 240,415	\$ 111,737
Less: Distributed earnings allocated to nonvested restricted stock	(63)	(43)	(126)	(87)
Less: Undistributed earnings allocated to nonvested restricted stock	(587)	(231)	(968)	(511)
<b>Numerator for basic earnings per share</b>	<b>142,714</b>	<b>51,715</b>	<b>239,321</b>	<b>111,139</b>
<b>Effect of dilutive securities:</b>				
Add: Undistributed earnings allocated to nonvested restricted stock	587	231	968	511
Less: Undistributed earnings reallocated to nonvested restricted stock	(567)	(223)	(935)	(492)
<b>Numerator for diluted earnings per share</b>	<b>\$ 142,734</b>	<b>\$ 51,723</b>	<b>\$ 239,354</b>	<b>\$ 111,158</b>
<b>Denominator:</b>				
Weighted average shares outstanding — basic	92,087	90,493	91,904	90,169
<b>Effect of dilutive securities:</b>				
Share-based payments	3,292	2,979	3,239	3,459
<b>Weighted average shares outstanding — diluted</b>	<b>95,379</b>	<b>93,472</b>	<b>95,143</b>	<b>93,628</b>
<b>Basic earnings per share</b>	<b>\$ 1.55</b>	<b>\$ .57</b>	<b>\$ 2.60</b>	<b>\$ 1.23</b>
<b>Diluted earnings per share</b>	<b>\$ 1.50</b>	<b>\$ .55</b>	<b>\$ 2.52</b>	<b>\$ 1.19</b>

We compute earnings per share using the two-class method, which is an allocation of earnings between the holders of common stock and a company's participating security holders. Our outstanding nonvested shares of restricted stock contain non-forfeitable rights to dividends and, therefore, are considered participating securities for purposes of computing earnings per share pursuant to the two-class method. We had no other participating securities at May 31, 2021 or 2020.

For the three-month and six-month periods ended May 31, 2021 and 2020, no outstanding stock options were excluded from the diluted earnings per share calculations. Contingently issuable shares associated with outstanding performance-based restricted stock units (each, a “PSU”) were not included in the basic earnings per share calculations for the periods presented as the applicable vesting conditions had not been satisfied.

5. Receivables

Receivables consisted of the following (in thousands):

	May 31, 2021	November 30, 2020
Due from utility companies, improvement districts and municipalities	\$ 124,002	\$ 105,700
Recoveries related to self-insurance and other legal claims	80,346	82,018
Refundable deposits and bonds	12,477	10,897
Income taxes receivable	2,012	41,323
Other	57,511	40,020
Subtotal	276,348	279,958
Allowance for doubtful accounts	(5,268)	(7,299)
Total	<u>\$ 271,080</u>	<u>\$ 272,659</u>

6. Inventories

Inventories consisted of the following (in thousands):

	May 31, 2021	November 30, 2020
Homes completed or under construction	\$ 1,840,982	\$ 1,437,911
Land under development	2,431,584	2,459,571
Total	<u>\$ 4,272,566</u>	<u>\$ 3,897,482</u>

Land under development included land held for future development and land held for sale of \$46.5 million and \$.6 million, respectively, at May 31, 2021 and \$74.0 million and \$1.3 million, respectively, at November 30, 2020.

Interest is capitalized to inventories while the related communities or land parcels are being actively developed and until homes are completed or the land is available for immediate sale. Capitalized interest is amortized to construction and land costs as the related inventories are delivered to homebuyers or land buyers (as applicable). In the case of land held for future development and land held for sale, applicable interest is expensed as incurred.

Our interest costs were as follows (in thousands):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Capitalized interest at beginning of period	\$ 188,555	\$ 192,125	\$ 190,113	\$ 195,738
Interest incurred	31,110	31,055	62,202	62,017
Interest amortized to construction and land costs (a)	(39,600)	(28,746)	(72,250)	(63,321)
Capitalized interest at end of period (b)	<u>\$ 180,065</u>	<u>\$ 194,434</u>	<u>\$ 180,065</u>	<u>\$ 194,434</u>

(a) Interest amortized to construction and land costs for the six months ended May 31, 2021 included \$.2 million related to land sales during the period. There was no such interest amortized for the three months ended May 31, 2021 or the three months and six months ended May 31, 2020.

(b) Capitalized interest amounts reflect the gross amount of capitalized interest, as inventory impairment charges recognized, if any, are not generally allocated to specific components of inventory.

## 7. Inventory Impairments and Land Option Contract Abandonments

Each community or land parcel in our owned inventory is assessed on a quarterly basis to determine if indicators of potential impairment exist. We record an inventory impairment charge on a community or land parcel that is active or held for future development when indicators of potential impairment exist and the carrying value of the real estate asset is greater than the undiscounted future net cash flows the asset is expected to generate. These real estate assets are written down to fair value, which is primarily determined based on the estimated future net cash flows discounted for inherent risk associated with each such asset, or other valuation techniques. We record an inventory impairment charge on land held for sale when the carrying value of a land parcel is greater than its fair value. These real estate assets are written down to fair value, less associated costs to sell. The estimated fair values of such assets are generally based on bona fide letters of intent from outside parties, executed sales contracts, broker quotes or similar information.

We evaluated six and 11 communities or land parcels for recoverability as of May 31, 2021 and November 30, 2020, respectively. The carrying values of those communities or land parcels evaluated as of May 31, 2021 and November 30, 2020 were \$78.5 million and \$123.4 million, respectively. In addition, we evaluated land held for future development for recoverability as of May 31, 2021 and November 30, 2020.

Based on the results of our evaluations, we recognized no inventory impairment charges for the three-month periods ended May 31, 2021 and 2020. For the six months ended May 31, 2021 and 2020, we recognized inventory impairment charges of \$3.6 million and \$5.1 million, respectively. The inventory impairment charges for each six-month period reflected our decisions to make changes in our operational strategies aimed at more quickly monetizing our investment in certain communities by accelerating the overall pace for selling, building and delivering homes therein, including communities on land previously held for future development.

The following table summarizes significant quantitative unobservable inputs we utilized in our fair value measurements with respect to the impaired communities written down to fair value during the periods presented:

Unobservable Input (a)	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Average selling price	\$—	\$—	\$471,000	\$302,700 - \$915,500
Deliveries per month	—	—	5	1 - 4
Discount rate	—%	—%	19%	17% - 18%

(a) The ranges of inputs used for the six months ended May 31, 2020 primarily reflect differences between the housing markets where each impacted community is located, rather than fluctuations in prevailing market conditions.

As of May 31, 2021, the aggregate carrying value of our inventory that had been impacted by inventory impairment charges was \$90.2 million, representing 13 communities and various other land parcels. As of November 30, 2020, the aggregate carrying value of our inventory that had been impacted by inventory impairment charges was \$113.1 million, representing 16 communities and various other land parcels.

Our inventory controlled under land option contracts and other similar contracts is assessed on a quarterly basis to determine whether it continues to meet our investment return standards. When a decision is made not to exercise certain land option contracts and other similar contracts due to market conditions and/or changes in our marketing strategy, we write off the related inventory costs, including non-refundable deposits and unrecoverable pre-acquisition costs. Based on the results of our assessments, we recognized land option contract abandonment charges of \$.5 million for the three months ended May 31, 2021 and \$.9 million for the six months ended May 31, 2021. For the three months and six months ended May 31, 2020, we recognized land option contract abandonment charges of \$4.4 million and \$4.9 million, respectively.

Due to the judgment and assumptions applied in our inventory impairment and land option contract abandonment assessment processes, and in our estimations of the remaining operating lives of our inventory assets and the realization of our inventory balances, particularly as to land held for future development, it is possible that actual results could differ substantially from those estimated.

## 8. Variable Interest Entities

*Unconsolidated Joint Ventures.* We participate in joint ventures from time to time that conduct land acquisition, land development and/or other homebuilding activities in various markets where our homebuilding operations are located. Our investments in these joint ventures may create a variable interest in a variable interest entity ("VIE"), depending on the

contractual terms of the arrangement. We analyze our joint ventures under the variable interest model to determine whether they are VIEs and, if so, whether we are the primary beneficiary. Based on our analyses, we determined that one of our joint ventures at May 31, 2021 and November 30, 2020 was a VIE, but we were not the primary beneficiary of the VIE. Therefore, all of our joint ventures at May 31, 2021 and November 30, 2020 were unconsolidated and accounted for under the equity method because we did not have a controlling financial interest.

*Land Option Contracts and Other Similar Contracts.* In the ordinary course of our business, we enter into land option contracts and other similar contracts with third parties and unconsolidated entities to acquire rights to land for the construction of homes. Under these contracts, we typically make a specified option payment or earnest money deposit in consideration for the right to purchase land in the future, usually at a predetermined price. We analyze each of our land option contracts and other similar contracts under the variable interest model to determine whether the land seller is a VIE and, if so, whether we are the primary beneficiary. Although we do not have legal title to the underlying land, we are required to consolidate a VIE if we are the primary beneficiary. As a result of our analyses, we determined that as of May 31, 2021 and November 30, 2020, we were not the primary beneficiary of any VIEs from which we have acquired rights to land under land option contracts and other similar contracts. We perform ongoing reassessments of whether we are the primary beneficiary of a VIE.

The following table presents a summary of our interests in land option contracts and other similar contracts (in thousands):

	May 31, 2021		November 30, 2020	
	Cash Deposits	Aggregate Purchase Price	Cash Deposits	Aggregate Purchase Price
Unconsolidated VIEs	\$ 31,851	\$ 985,435	\$ 20,962	\$ 910,495
Other land option contracts and other similar contracts	36,110	671,708	33,672	507,934
Total	\$ 67,961	\$ 1,657,143	\$ 54,634	\$ 1,418,429

In addition to the cash deposits presented in the table above, our exposure to loss related to our land option contracts and other similar contracts with third parties and unconsolidated entities consisted of pre-acquisition costs of \$42.0 million at May 31, 2021 and \$31.1 million at November 30, 2020. These pre-acquisition costs and cash deposits were included in inventories in our consolidated balance sheets.

For land option contracts and other similar contracts where the land seller entity is not required to be consolidated under the variable interest model, we consider whether such contracts should be accounted for as financing arrangements. Land option contracts and other similar contracts that may be considered financing arrangements include those we enter into with third-party land financiers or developers in conjunction with such third parties acquiring a specific land parcel(s) on our behalf, at our direction, and those with other landowners where we or our designee make improvements to the optioned land parcel(s) during the applicable option period. For these land option contracts and other similar contracts, we record the remaining purchase price of the associated land parcel(s) in inventories in our consolidated balance sheets with a corresponding financing obligation if we determine that we are effectively compelled to exercise the option to purchase the land parcel(s). As a result of our evaluations of land option contracts and other similar contracts for financing arrangements, we recorded inventories in our consolidated balance sheets, with a corresponding increase to accrued expenses and other liabilities, of \$14.2 million at May 31, 2021 and \$19.4 million at November 30, 2020.

#### 9. Investments in Unconsolidated Joint Ventures

We have investments in unconsolidated joint ventures that conduct land acquisition, land development and/or other homebuilding activities in various markets where our homebuilding operations are located. We and our unconsolidated joint venture partners make initial and/or ongoing capital contributions to these unconsolidated joint ventures, typically on a pro rata basis, according to our respective equity interests. The obligations to make capital contributions are governed by each such unconsolidated joint venture's respective operating agreement and related governing documents.

As of both May 31, 2021 and November 30, 2020, we had investments in five unconsolidated joint ventures. The following table presents combined condensed information from the statements of operations for our unconsolidated joint ventures (in thousands):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Revenues	\$ 3,148	\$ 66,873	\$ 12,839	\$ 94,420
Construction and land costs	(2,819)	(46,725)	(10,944)	(68,268)
Other expense, net	(530)	(3,742)	(1,409)	(5,849)
Income (loss)	\$ (201)	\$ 16,406	\$ 486	\$ 20,303

The lower combined revenues and construction and land costs for the three months and six months ended May 31, 2021, as compared to the corresponding year-earlier periods, mainly reflected fewer homes delivered from an unconsolidated joint venture in California.

The following table presents combined condensed balance sheet information for our unconsolidated joint ventures (in thousands):

	May 31, 2021	November 30, 2020
<b>Assets</b>		
Cash	\$ 39,517	\$ 38,837
Receivables	116	96
Inventories	58,791	65,233
Other assets	466	593
Total assets	\$ 98,890	\$ 104,759
<b>Liabilities and equity</b>		
Accounts payable and other liabilities	\$ 12,094	\$ 14,037
Equity	86,796	90,722
Total liabilities and equity	\$ 98,890	\$ 104,759

#### 10. Property and Equipment, Net

Property and equipment, net consisted of the following (in thousands):

	May 31, 2021	November 30, 2020
Computer software and equipment	\$ 36,494	\$ 32,902
Model furnishings and sales office improvements	88,420	83,882
Leasehold improvements, office furniture and equipment	17,218	17,245
Subtotal	142,132	134,029
Less accumulated depreciation	(72,796)	(68,482)
Total	\$ 69,336	\$ 65,547

11. Other Assets

Other assets consisted of the following (in thousands):

	May 31, 2021	November 30, 2020
Cash surrender value and benefit receivable from corporate-owned life insurance contracts	\$ 69,292	\$ 73,227
Lease right-of-use assets	32,322	35,967
Prepaid expenses	11,643	13,916
Debt issuance costs associated with unsecured revolving credit facility, net	1,976	2,400
Total	\$ 115,233	\$ 125,510

12. Accrued Expenses and Other Liabilities

Accrued expenses and other liabilities consisted of the following (in thousands):

	May 31, 2021	November 30, 2020
Self-insurance and other legal liabilities	\$ 230,449	\$ 232,556
Employee compensation and related benefits	148,564	165,342
Warranty liability	95,853	91,646
Customer deposits	52,878	26,243
Lease liabilities	34,252	37,668
Accrued interest payable	31,805	31,641
Inventory-related obligations (a)	25,647	31,094
Real estate and business taxes	10,087	14,249
Other	36,155	37,062
Total	\$ 665,690	\$ 667,501

(a) Represents liabilities for financing arrangements discussed in Note 8 – Variable Interest Entities, as well as liabilities for fixed or determinable amounts associated with tax increment financing entity (“TIFE”) assessments. As homes are delivered, our obligation to pay the remaining TIFE assessments associated with each underlying lot is transferred to the homebuyer. As such, these assessment obligations will be paid by us only to the extent we do not deliver homes on applicable lots before the related TIFE obligations mature.

13. Leases

We lease certain property and equipment for use in our operations. We recognize lease expense for these leases generally on a straight-line basis over the lease term and combine lease and non-lease components for all leases. Lease right-of-use assets and lease liabilities are recorded on our consolidated balance sheets for leases with an expected term at the commencement date of more than 12 months in accordance with Accounting Standards Codification Topic 842, “Leases” (“ASC 842”). Some of our leases include one or more renewal options, the exercise of which is generally at our discretion. Such options are excluded from the expected term of the lease unless we determine it is reasonably certain the option will be exercised. Lease liabilities are equal to the present value of the remaining lease payments while the amount of lease right-of-use assets is based on the lease liabilities, subject to adjustment, such as for lease incentives. Our leases do not provide a readily determinable implicit interest rate; therefore, we estimate our incremental borrowing rate to calculate the present value of remaining lease payments. In determining our incremental borrowing rate, we considered the lease term, market interest rates, current interest rates on our senior notes and the effects of collateralization. Our lease population at May 31, 2021 was comprised of operating leases where we are the lessee, primarily real estate leases for our corporate offices, division offices and design studios, as well as certain equipment leases. Our lease agreements do not contain any residual value guarantees or material restrictive covenants.

Lease expense is included in selling, general and administrative expenses in our consolidated statements of operations and includes costs for leases with terms of more than 12 months as well as short-term leases with terms of 12 months or less. Our total lease expense for the three months ended May 31, 2021 and 2020 was \$4.3 million and \$4.4 million, respectively, and included short-term lease costs of \$1.2 million and \$1.4 million, respectively. For the six months ended May 31, 2021 and 2020, our total lease expense was \$8.6 million and \$9.4 million, respectively, and included short-term lease costs of \$2.5 million and \$3.5 million, respectively. Variable lease costs and external sublease income for the three-month and six-month periods ended May 31, 2021 and 2020 were immaterial.

The following table presents our lease right-of-use assets, lease liabilities and the weighted-average remaining lease term and weighted-average discount rate (incremental borrowing rate) used in calculating the lease liabilities (dollars in thousands):

	May 31, 2021	November 30, 2020
Lease right-of-use assets (a)	\$ 32,567	\$ 36,270
Lease liabilities (b)	34,524	38,000
Weighted-average remaining lease term	4.1 years	4.5 years
Weighted-average discount rate (incremental borrowing rate)	5.1 %	5.1 %

(a) Represents lease right-of-use assets within our homebuilding operations and financial services operations of \$32.3 million and \$.3 million, respectively, at May 31, 2021, and \$36.0 million and \$.3 million, respectively, at November 30, 2020.

(b) Represents lease liabilities within our homebuilding operations and financial services operations of \$34.3 million and \$.3 million, respectively, at May 31, 2021, and \$37.7 million and \$.3 million, respectively, at November 30, 2020.

The following table presents additional information about our leases (in thousands):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Lease right-of-use assets obtained in exchange for new lease liabilities	\$ 1,411	\$ 2,428	\$ 1,499	\$ 6,068
Cash payments on lease liabilities	2,916	2,894	5,669	5,637

As of May 31, 2021, the future minimum lease payments required under our leases are as follows (in thousands):

Years Ending November 30,	
2021	\$ 5,936
2022	10,538
2023	8,270
2024	6,130
2025	4,500
Thereafter	3,111
Total lease payments	38,485
Less: Interest	(3,961)
Present value of lease liabilities	\$ 34,524

#### 14. Income Taxes

*Income Tax Expense.* Our income tax expense and effective tax rates were as follows (dollars in thousands):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Income tax expense	\$ 30,300	\$ 15,800	\$ 56,800	\$ 24,900
Effective tax rate	17.4 %	23.3 %	19.1 %	18.2 %

Our income tax expense and effective tax rate for the three months ended May 31, 2021 reflected the favorable impacts of \$14.8 million of federal energy tax credits we earned from building energy-efficient homes and \$4 million of excess tax benefits related to stock-based compensation, partially offset by \$1.9 million of non-deductible executive compensation expense under Internal Revenue Code Section 162(m). Our income tax expense and effective tax rate for the three months ended May 31, 2020 included the favorable impact of \$3.0 million of federal energy tax credits we earned from building energy-efficient homes, partly offset by \$1.0 million of non-deductible executive compensation expense.

Our income tax expense and effective tax rate for the six months ended May 31, 2021 reflected the favorable impacts of \$17.5 million of federal energy tax credits that we earned from building energy-efficient homes and \$3.9 million of excess tax benefits related to stock-based compensation, partially offset by \$3.3 million of non-deductible executive compensation expense under Internal Revenue Code Section 162(m). For the six months ended May 31, 2020, our income tax expense and effective tax rate included the favorable impacts of \$7.0 million of federal energy tax credits we earned from building energy-efficient homes and \$5.6 million of excess tax benefits related to stock-based compensation, partly offset by \$2.0 million of non-deductible executive compensation expense.

The federal energy tax credits for the three months and six months ended May 31, 2021 resulted from legislation enacted in December 2020, which among other things, extended the availability of a business tax credit for building new energy-efficient homes through December 31, 2021. Prior to this legislation, the tax credit expired on December 31, 2020. This extension is expected to benefit our income tax provision in future periods.

On March 27, 2020, the Coronavirus Aid, Relief, and Economic Security Act (“CARES Act”) was enacted to provide economic and other relief as a result of the COVID-19 pandemic. Among other things, the CARES Act accelerated the timetable for alternative minimum tax (“AMT”) credit refunds. As a result, in the 2020 second quarter, we filed a superseding 2019 federal income tax return claiming a refund of \$39.3 million of AMT credits and reclassified this amount from deferred tax assets to receivables. We received this AMT credit refund in the 2021 first quarter.

The CARES Act also provided an Employee Retention Credit (“ERC”), which is a refundable payroll tax credit that encouraged businesses to keep employees on the payroll during the COVID-19 pandemic. Eligible employers could qualify for up to \$5,000 of credit for each employee based on certain wages paid after March 12, 2020 and before January 1, 2021. Based on our evaluation of this provision and the significant pandemic-related impacts on our operations in 2020, we recognized an ERC of \$4.3 million as an offset to payroll tax expenses within selling general and administrative expenses in our consolidated statements of operations upon filing for the refund in the 2021 first quarter.

In June 2020, California enacted tax legislation that approved the suspension of California net operating loss deductions for tax years 2020, 2021 and 2022. The suspension of California net operating loss deductions did not have an impact on our income tax expense for the three months or six months ended May 31, 2021.

*Deferred Tax Asset Valuation Allowance.* We evaluate our deferred tax assets quarterly to determine if adjustments to our valuation allowance are required based on the consideration of all available positive and negative evidence using a “more likely than not” standard with respect to whether deferred tax assets will be realized. Our evaluation considers, among other factors, our historical operating results, our expectation of future profitability, the duration of the applicable statutory carryforward periods, and conditions in the housing market and the broader economy. The ultimate realization of our deferred tax assets depends primarily on our ability to generate future taxable income during the periods in which the related deferred tax assets become deductible. The value of our deferred tax assets depends on applicable income tax rates.

Our deferred tax assets of \$217.4 million as of May 31, 2021 and \$249.1 million as of November 30, 2020 were both partly offset by valuation allowances of \$18.0 million. The deferred tax asset valuation allowances as of May 31, 2021 and November 30, 2020 were primarily related to certain state net operating losses that had not met the “more likely than not” realization standard at those dates. Based on the evaluation of our deferred tax assets as of May 31, 2021, we determined



that most of our deferred tax assets would be realized. Therefore, no adjustments to our deferred tax valuation allowance were needed for the six months ended May 31, 2021.

We will continue to evaluate both the positive and negative evidence on a quarterly basis in determining the need for a valuation allowance with respect to our deferred tax assets. The accounting for deferred tax assets is based upon estimates of future results. Changes in positive and negative evidence, including differences between estimated and actual results, could result in changes in the valuation of our deferred tax assets that could have a material impact on our consolidated financial statements. Changes in existing federal and state tax laws and corporate income tax rates could also affect actual tax results and the realization of deferred tax assets over time.

*Unrecognized Tax Benefits.* As of May 31, 2021 and November 30, 2020, we had no gross unrecognized tax benefits. The fiscal years ending 2017 and later remain open to federal examinations, while 2016 and later remain open to state examinations.

#### 15. Notes Payable

Notes payable consisted of the following (in thousands):

	May 31, 2021	November 30, 2020
Mortgages and land contracts due to land sellers and other loans	\$ 4,067	\$ 4,667
7.00% Senior notes due December 15, 2021	449,486	449,029
7.50% Senior notes due September 15, 2022	349,153	348,846
7.625% Senior notes due May 15, 2023	351,038	351,281
6.875% Senior notes due June 15, 2027	296,955	296,757
4.80% Senior notes due November 15, 2029	296,748	296,595
Total	<u>\$ 1,747,447</u>	<u>\$ 1,747,175</u>

The carrying amounts of our senior notes listed above are net of unamortized debt issuance costs and premiums, which totaled \$6.6 million at May 31, 2021 and \$7.5 million at November 30, 2020.

*Unsecured Revolving Credit Facility.* We have an \$800.0 million unsecured revolving credit facility with various banks (“Credit Facility”) that will mature on October 7, 2023. The Credit Facility contains an uncommitted accordion feature under which its aggregate principal amount of available loans can be increased to a maximum of \$1.00 billion under certain conditions, including obtaining additional bank commitments. The Credit Facility also contains a sublimit of \$250.0 million for the issuance of letters of credit. Interest on amounts borrowed under the Credit Facility is payable at least quarterly in arrears at a rate based on either a Eurodollar or a base rate, plus a spread that depends on our consolidated leverage ratio (“Leverage Ratio”), as defined under the Credit Facility. The Credit Facility also requires the payment of a commitment fee at a per annum rate ranging from .20% to .35% of the unused commitment, based on our Leverage Ratio. Under the terms of the Credit Facility, we are required, among other things, to maintain compliance with various covenants, including financial covenants relating to our consolidated tangible net worth, Leverage Ratio, and either a consolidated interest coverage ratio (“Interest Coverage Ratio”) or minimum level of liquidity, each as defined therein. The amount of the Credit Facility available for cash borrowings and the issuance of letters of credit depends on the total cash borrowings and letters of credit outstanding under the Credit Facility and the maximum available amount under the terms of the Credit Facility. As of May 31, 2021, we had no cash borrowings and \$12.4 million of letters of credit outstanding under the Credit Facility. Therefore, as of May 31, 2021, we had \$787.6 million available for cash borrowings under the Credit Facility, with up to \$237.6 million of that amount available for the issuance of letters of credit.

*Letter of Credit Facility.* We maintain an unsecured letter of credit agreement with a financial institution (“LOC Facility”) to obtain letters of credit from time to time in the ordinary course of operating our business. Under the LOC Facility, which expires on February 13, 2022, we may issue up to \$50.0 million of letters of credit. As of May 31, 2021 and November 30, 2020, we had letters of credit outstanding under the LOC Facility of \$42.4 million and \$29.7 million, respectively.

*Mortgages and Land Contracts Due to Land Sellers and Other Loans.* As of May 31, 2021, inventories having a carrying value of \$13.2 million were pledged to collateralize mortgages and land contracts due to land sellers and other loans.

*Shelf Registration Statement.* We have an automatically effective universal shelf registration statement that was filed with the SEC on July 9, 2020 (“2020 Shelf Registration”). The 2020 Shelf Registration registers the offering of securities that we may issue from time to time in amounts to be determined. Our ability to issue securities is subject to market conditions.

*Senior Notes.* All of the senior notes outstanding at May 31, 2021 and November 30, 2020 represent senior unsecured obligations that are guaranteed by certain of our subsidiaries and rank equally in right of payment with all of our and our guarantor subsidiaries' existing unsecured and unsubordinated indebtedness. All of our senior notes were issued in underwritten public offerings. Interest on each of these senior notes is payable semi-annually.

The indenture governing our senior notes does not contain any financial covenants. Subject to specified exceptions, the indenture contains certain restrictive covenants that, among other things, limit our ability to incur secured indebtedness, or engage in sale and leaseback transactions involving property above a certain specified value. In addition, our senior notes contain certain limitations related to mergers, consolidations, and sales of assets.

As of May 31, 2021, we were in compliance with the applicable terms of all of our covenants and other requirements under the Credit Facility, the senior notes, the indenture, and the mortgages and land contracts due to land sellers and other loans. Our ability to access the Credit Facility for cash borrowings and letters of credit and our ability to secure future debt financing depend, in part, on our ability to remain in such compliance.

As of May 31, 2021, principal payments on senior notes, mortgages and land contracts due to land sellers and other loans are due during each year ending November 30 as follows: 2021 – \$1.1 million; 2022 – \$801.1 million; 2023 – \$351.2 million; 2024 – \$.7 million; 2025 – \$0; and thereafter – \$600.0 million.

On June 9, 2021, we completed the underwritten public offering of \$390.0 million in aggregate principal amount of 4.00% senior notes due 2031 (“4.00% Senior Notes due 2031”) at 100% of their aggregate principal amount, and used a portion of the net proceeds to purchase, pursuant to a tender offer that expired the previous day, \$269.8 million in aggregate principal amount of our outstanding \$450.0 million of 7.00% senior notes due 2021 (“7.00% Senior Notes due 2021”). Further information regarding these transactions is provided in Note 22 – Subsequent Events.

## 16. Fair Value Disclosures

Fair value measurements of assets and liabilities are categorized based on the following hierarchy:

Level 1	Fair value determined based on quoted prices in active markets for identical assets or liabilities.
Level 2	Fair value determined using significant observable inputs, such as quoted prices for similar assets or liabilities or quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability, or inputs that are derived principally from or corroborated by observable market data, by correlation or other means.
Level 3	Fair value determined using significant unobservable inputs, such as pricing models, discounted cash flows, or similar techniques.

Fair value measurements are used for inventories on a nonrecurring basis when events and circumstances indicate that their carrying value is not recoverable. The following table presents the fair value hierarchy and our assets measured at fair value on a nonrecurring basis for the six months ended May 31, 2021 and the year ended November 30, 2020 (in thousands):

Description	Fair Value Hierarchy	May 31, 2021			November 30, 2020		
		Pre-Impairment Value	Inventory Impairment Charges	Fair Value (a)	Pre-Impairment Value	Inventory Impairment Charges	Fair Value (a)
Inventories	Level 3	\$ 8,505	\$ (3,626)	\$ 4,879	\$ 69,211	\$ (22,723)	\$ 46,488

(a) Amounts represent the aggregate fair value for real estate assets impacted by inventory impairment charges during the applicable period, as of the date that the fair value measurements were made. The carrying value for these real estate assets may have subsequently increased or decreased from the fair value reflected due to activity that has occurred since the measurement date.

The fair values for inventories that were determined using Level 3 inputs were based on the estimated future net cash flows discounted for inherent risk associated with each underlying asset.

The following table presents the fair value hierarchy, carrying value and estimated fair value of our financial instruments, except those for which the carrying values approximate fair values (in thousands):

Description	Fair Value Hierarchy	May 31, 2021		November 30, 2020	
		Carrying Value (a)	Estimated Fair Value	Carrying Value (a)	Estimated Fair Value
<b>Financial Liabilities:</b>					
Senior notes	Level 2	\$ 1,743,380	\$ 1,883,500	\$ 1,742,508	\$ 1,924,250

(a) The carrying values for the senior notes include unamortized debt issuance costs. Debt issuance costs are not factored into the estimated fair values of these notes.

The fair values of our senior notes are generally estimated based on quoted market prices for these instruments. The carrying values reported for cash and cash equivalents, and mortgages and land contracts due to land sellers and other loans approximate fair values. The carrying value of corporate-owned life insurance is based on the cash surrender value of the policies and, accordingly, approximates fair value.

#### 17. Commitments and Contingencies

Commitments and contingencies include typical obligations of homebuilders for the completion of contracts and those incurred in the ordinary course of business.

*Warranty.* We provide a limited warranty on all of our homes. The specific terms and conditions of our limited warranty program vary depending upon the markets in which we do business. We generally provide a structural warranty of 10 years, a warranty on electrical, heating, cooling, plumbing and certain other building systems each varying from two to five years based on geographic market and state law, and a warranty of one year for other components of the home. Our limited warranty program is ordinarily how we respond to and account for homeowners' requests to local division offices seeking repairs of certain conditions or defects, including claims where we could have liability under applicable state statutes or tort law for a defective condition in or damages to a home. Our warranty liability covers our costs of repairs associated with homeowner claims made under our limited warranty program. These claims are generally made directly by a homeowner and involve their individual home.

We estimate the costs that may be incurred under each limited warranty and record a liability in the amount of such costs at the time the revenue associated with the sale of each home is recognized. Our primary assumption in estimating the amounts we accrue for warranty costs is that historical claims experience is a strong indicator of future claims experience. Factors that affect our warranty liability include the number of homes delivered, historical and anticipated rates of warranty claims, and cost per claim. We periodically assess the adequacy of our accrued warranty liability, which is included in accrued expenses and other liabilities in our consolidated balance sheets, and adjust the amount as necessary based on our assessment. Our assessment includes the review of our actual warranty costs incurred to identify trends and changes in our warranty claims experience, and considers our home construction quality and customer service initiatives and outside events. While we believe the warranty liability currently reflected in our consolidated balance sheets to be adequate, unanticipated changes or developments in the legal environment, local weather, land or environmental conditions, quality of materials or methods used in the construction of homes or customer service practices and/or our warranty claims experience could have a significant impact on our actual warranty costs in future periods and such amounts could differ significantly from our current estimates.

The changes in our warranty liability were as follows (in thousands):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Balance at beginning of period	\$ 92,687	\$ 90,213	\$ 91,646	\$ 88,839
Warranties issued	9,378	7,271	16,835	15,634
Payments	(6,212)	(4,640)	(12,628)	(11,629)
Adjustments	—	—	—	—
Balance at end of period	\$ 95,853	\$ 92,844	\$ 95,853	\$ 92,844

*Guarantees.* In the normal course of our business, we issue certain representations, warranties and guarantees related to our home sales and land sales. Based on historical experience, we do not believe any potential liability with respect to these representations, warranties or guarantees would be material to our consolidated financial statements.

*Self-Insurance.* We maintain, and require the majority of our independent subcontractors to maintain, general liability insurance (including construction defect and bodily injury coverage) and workers' compensation insurance. These insurance policies protect us against a portion of our risk of loss from claims related to our homebuilding activities, subject to certain self-insured retentions, deductibles and other coverage limits. We also maintain certain other insurance policies. Costs associated with our self-insurance programs are included in selling, general and administrative expenses. In Arizona, California, Colorado and Nevada, our subcontractors' general liability insurance primarily takes the form of a wrap-up policy under a program where eligible independent subcontractors are enrolled as insureds on each community. Enrolled subcontractors contribute toward the cost of the insurance and agree to pay a contractual amount in the future if there is a claim related to their work. To the extent provided under the wrap-up program, we absorb the enrolled subcontractors' general liability associated with the work performed on our homes within the applicable community as part of our overall general liability insurance and our self-insurance.

We self-insure a portion of our overall risk through the use of a captive insurance subsidiary, which provides coverage for our exposure to construction defect, bodily injury and property damage claims and related litigation or regulatory actions, up to certain limits. Our self-insurance liability generally covers the costs of settlements and/or repairs, if any, as well as our costs to defend and resolve the following types of claims:

- **Construction defect:** Construction defect claims, which represent the largest component of our self-insurance liability, typically originate through a legal or regulatory process rather than directly by a homeowner and involve the alleged occurrence of a condition affecting two or more homes within the same community, or they involve a common area or homeowners association property within a community. These claims typically involve higher costs to resolve than individual homeowner warranty claims, and the rate of claims is highly variable.
- **Bodily injury:** Bodily injury claims typically involve individuals (other than our employees) who claim they were injured while on our property or as a result of our operations.
- **Property damage:** Property damage claims generally involve claims by third parties for alleged damage to real or personal property as a result of our operations. Such claims may occasionally include those made against us by owners of property located near our communities.

Our self-insurance liability at each reporting date represents the estimated costs of reported claims, claims incurred but not yet reported, and claim adjustment expenses. The amount of our self-insurance liability is based on an analysis performed by a third-party actuary that uses our historical claim and expense data, as well as industry data to estimate these overall costs. Key assumptions used in developing these estimates include claim frequencies, severities and resolution patterns, which can occur over an extended period of time. These estimates are subject to variability due to the length of time between the delivery of a home to a homebuyer and when a construction defect claim is made, and the ultimate resolution of such claim; uncertainties regarding such claims relative to our markets and the types of product we build; and legal or regulatory actions and/or interpretations, among other factors. Due to the degree of judgment involved and the potential for variability in these underlying assumptions, our actual future costs could differ from those estimated. In addition, changes in the frequency and severity of reported claims and the estimates to resolve claims can impact the trends and assumptions used in the actuarial analysis, which could be material to our consolidated financial statements. Though state regulations vary, construction defect claims are reported and resolved over a long period of time, which can extend for 10 years or more. As a result, the majority of the estimated self-insurance liability based on the actuarial analysis relates to claims incurred but not yet reported. Therefore, adjustments related to individual existing claims generally do not significantly

impact the overall estimated liability. Adjustments to our liabilities related to homes delivered in prior years are recorded in the period in which a change in our estimate occurs.

Our self-insurance liability is presented on a gross basis for all periods without consideration of insurance recoveries and amounts we have paid on behalf of and expect to recover from other parties, if any. Estimated probable insurance and other recoveries of \$65.1 million and \$60.0 million are included in receivables in our consolidated balance sheets at May 31, 2021 and November 30, 2020, respectively. These self-insurance recoveries are principally based on actuarially determined amounts and depend on various factors, including, among other things, the above-described claim cost estimates, our insurance policy coverage limits for the applicable policy year(s), historical third-party recovery rates, insurance industry practices, the regulatory environment and legal precedent, and are subject to a high degree of variability from period to period. Because of the inherent uncertainty and variability in these assumptions, our actual insurance recoveries could differ significantly from amounts currently estimated.

The changes in our self-insurance liability were as follows (in thousands):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Balance at beginning of period	\$ 193,445	\$ 181,481	\$ 194,180	\$ 177,765
Self-insurance provided	5,928	1,343	10,511	5,977
Payments	(10,097)	(1,825)	(15,597)	(2,972)
Adjustments (a)	4,993	(2,918)	5,175	(2,689)
Balance at end of period	\$ 194,269	\$ 178,081	\$ 194,269	\$ 178,081

(a) Represents net changes in estimated probable recoveries related to self-insurance, which are recorded in receivables, to present our self-insurance liability on a gross basis.

For most of our claims, there is no interaction between our warranty liability and self-insurance liability. Typically, if a matter is identified at its outset as either a warranty or self-insurance claim, it remains as such through its resolution. However, there can be instances of interaction between the liabilities, such as where individual homeowners in a community separately request warranty repairs to their homes to address a similar condition or issue and subsequently join together to initiate, or potentially initiate, a legal process with respect to that condition or issue and/or the repair work we have undertaken. In these instances, the claims and related repair work generally are initially covered by our warranty liability, and the costs associated with resolving the legal matter (including any additional repair work) are covered by our self-insurance liability.

The payments we make in connection with claims and related repair work, whether covered within our warranty liability and/or our self-insurance liability, may be recovered from our insurers to the extent such payments exceed the self-insured retentions or deductibles under our general liability insurance policies. Also, in certain instances, in the course of resolving a claim, we pay amounts in advance of and/or on behalf of a subcontractor(s) or their insurer(s) and believe we will be reimbursed for such payments. Estimates of all such amounts, if any, are recorded as receivables in our consolidated balance sheets when any such recovery is considered probable.

*Florida Chapter 558 Actions.* We and certain of our subcontractors have received a growing number of claims from attorneys on behalf of individual owners of our homes and/or homeowners' associations that allege, pursuant to Chapter 558 of the Florida Statutes, various construction defects, with most relating to stucco and water-intrusion issues. The claims primarily involve homes in our Jacksonville, Orlando, and Tampa operations. Under Chapter 558, homeowners must serve written notice of a construction defect(s) and provide the served construction and/or design contractor(s) with an opportunity to respond to the noticed issue(s) before they can file a lawsuit. Although we have resolved many of these claims without litigation, and a number of others have been resolved with applicable subcontractors or their insurers covering the related costs, as of May 31, 2021, we had approximately 686 outstanding noticed claims, and some are scheduled for trial over the next few quarters and beyond. In addition, some of our subcontractors' insurers in some of these cases have informed us of their inability to continue to pay claims-related costs. At May 31, 2021, we had an accrual for our estimated probable loss for these matters and a receivable for estimated probable insurance recoveries. While it is reasonably possible that our loss could exceed the amount accrued and our recoveries could be less than the amount recorded, at this time, we are unable to estimate the total amount of the loss in excess of the accrued amount and/or associated with a shortfall in the recoveries that is reasonably possible.

*Townhome Community Construction Defect Claims.* In the 2016 fourth quarter, we received claims from a homeowners association alleging there were construction defects, primarily involving roofing and stucco issues, at a completed townhome community in Northern California totaling approximately \$25.0 million. We, along with our outside consultants, have continued to investigate these allegations, and at May 31, 2021, we had an accrual for our estimated probable loss in this matter and a receivable for estimated probable insurance recoveries that reflected the status of our investigation to such date. At this stage of our investigation into these allegations, it is reasonably possible that our loss could exceed the amount accrued by an estimated range of \$0 to \$3.0 million. Our investigation has also involved identifying potentially responsible parties, including insurers, to pay for or perform any necessary repairs. We are in discussions with the homeowners association regarding the claims and their resolution.

*Performance Bonds and Letters of Credit.* We are often required to provide to various municipalities and other government agencies performance bonds and/or letters of credit to secure the completion of our projects and/or in support of obligations to build community improvements such as roads, sewers, water systems and other utilities, and to support similar development activities by certain of our unconsolidated joint ventures. At May 31, 2021, we had \$960.1 million of performance bonds and \$54.8 million of letters of credit outstanding. At November 30, 2020, we had \$897.6 million of performance bonds and \$42.1 million of letters of credit outstanding. If any such performance bonds or letters of credit are called, we would be obligated to reimburse the issuer of the performance bond or letter of credit. We do not believe that a material amount of any currently outstanding performance bonds or letters of credit will be called. Performance bonds do not have stated expiration dates. Rather, we are released from the performance bonds as the underlying performance is completed. The expiration dates of some letters of credit issued in connection with community improvements coincide with the expected completion dates of the related projects or obligations. Most letters of credit, however, are issued with an initial term of one year and are typically extended on a year-to-year basis until the related performance obligations are completed.

*Land Option Contracts and Other Similar Contracts.* In the ordinary course of our business, we enter into land option contracts and other similar contracts to acquire rights to land for the construction of homes. At May 31, 2021, we had total cash deposits of \$68.0 million to purchase land having an aggregate purchase price of \$1.66 billion. Our land option contracts and other similar contracts generally do not contain provisions requiring our specific performance.

#### 18. Legal Matters

We are involved in litigation and regulatory proceedings incidental to our business that are in various procedural stages. We believe that the accruals we have recorded for probable and reasonably estimable losses with respect to these proceedings are adequate and that, as of May 31, 2021, it was not reasonably possible that an additional material loss had been incurred in an amount in excess of the estimated amounts already recognized or disclosed in our consolidated financial statements. We evaluate our accruals for litigation and regulatory proceedings at least quarterly and, as appropriate, adjust them to reflect (a) the facts and circumstances known to us at the time, including information regarding negotiations, settlements, rulings and other relevant events and developments; (b) the advice and analyses of counsel; and (c) the assumptions and judgment of management. Similar factors and considerations are used in establishing new accruals for proceedings as to which losses have become probable and reasonably estimable at the time an evaluation is made. Our accruals for litigation and regulatory proceedings are presented on a gross basis without consideration of recoveries and amounts we have paid on behalf of and expect to recover from other parties, if any. Estimates of recoveries and amounts we have paid on behalf of and expect to recover from other parties, if any, are recorded as receivables when such recoveries are considered probable. Based on our experience, we believe that the amounts that may be claimed or alleged against us in these proceedings are not a meaningful indicator of our potential liability. The outcome of any of these proceedings, including the defense and other litigation-related costs and expenses we may incur, however, is inherently uncertain and could differ significantly from the estimate reflected in a related accrual, if made. Therefore, it is possible that the ultimate outcome of any proceeding, if in excess of a related accrual or if an accrual had not been made, could be material to our consolidated financial statements. Pursuant to SEC rules, we will disclose any proceeding in which a governmental authority is a party and that arises under any federal, state or local provisions enacted or adopted regulating the discharge of materials into the environment or primarily for the purpose of protecting the environment only where we believe that such proceeding will result in monetary sanctions on us, exclusive of interest and costs, above \$1.0 million or is otherwise material to our consolidated financial statements.

## 19. Stockholders' Equity

A summary of changes in stockholders' equity is presented below (in thousands):

### Three Months Ended May 31, 2021 and 2020

	Number of Shares			Common Stock	Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Grantor Stock Ownership Trust	Treasury Stock	Total Stockholders' Equity
	Common Stock	Grantor Stock Ownership Trust	Treasury Stock							
Balance at February 28, 2021	100,042	(6,705)	(1,305)	\$ 100,042	\$ 827,456	\$ 1,951,657	\$ (22,276)	\$ (72,718)	\$ (35,977)	\$ 2,748,184
Net income	—	—	—	—	—	143,364	—	—	—	143,364
Dividends on common stock	—	—	—	—	—	(13,733)	—	—	—	(13,733)
Employee stock options/other	65	—	—	65	903	—	—	—	—	968
Stock awards	44	—	2	44	(88)	—	—	—	44	—
Stock-based compensation	—	—	—	—	8,082	—	—	—	—	8,082
Balance at May 31, 2021	100,151	(6,705)	(1,303)	\$ 100,151	\$ 836,353	\$ 2,081,288	\$ (22,276)	\$ (72,718)	\$ (35,933)	\$ 2,886,865
Balance at February 29, 2020	122,291	(7,317)	(24,526)	\$ 122,291	\$ 803,420	\$ 2,211,851	\$ (17,149)	\$ (79,359)	\$ (597,950)	\$ 2,443,104
Net income	—	—	—	—	—	51,989	—	—	—	51,989
Dividends on common stock	—	—	—	—	—	(8,098)	—	—	—	(8,098)
Employee stock options/other	11	—	—	11	167	—	—	—	—	178
Stock awards	68	—	—	68	(68)	—	—	—	—	—
Stock-based compensation	—	—	—	—	3,181	—	—	—	—	3,181
Balance at May 31, 2020	122,370	(7,317)	(24,526)	\$ 122,370	\$ 806,700	\$ 2,255,742	\$ (17,149)	\$ (79,359)	\$ (597,950)	\$ 2,490,354

### Six Months Ended May 31, 2021 and 2020

	Number of Shares			Common Stock	Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive Loss	Grantor Stock Ownership Trust	Treasury Stock	Total Stockholders' Equity
	Common Stock	Grantor Stock Ownership Trust	Treasury Stock							
Balance at November 30, 2020	99,869	(7,124)	(1,107)	\$ 99,869	\$ 824,306	\$ 1,868,896	\$ (22,276)	\$ (77,265)	\$ (27,761)	\$ 2,665,769
Cumulative effect of adoption of ASU 2016-13	—	—	—	—	—	(226)	—	—	—	(226)
Net income	—	—	—	—	—	240,415	—	—	—	240,415
Dividends on common stock	—	—	—	—	—	(27,797)	—	—	—	(27,797)
Employee stock options/other	238	—	—	238	3,268	—	—	—	—	3,506
Stock awards	44	419	12	44	(4,875)	—	—	4,547	284	—
Stock-based compensation	—	—	—	—	13,654	—	—	—	—	13,654
Tax payments associated with stock-based compensation awards	—	—	(208)	—	—	—	—	—	(8,456)	(8,456)
Balance at May 31, 2021	100,151	(6,705)	(1,303)	\$ 100,151	\$ 836,353	\$ 2,081,288	\$ (22,276)	\$ (72,718)	\$ (35,933)	\$ 2,886,865
Balance at November 30, 2019	121,593	(7,631)	(24,356)	\$ 121,593	\$ 793,954	\$ 2,157,183	\$ (15,506)	\$ (82,758)	\$ (591,344)	\$ 2,383,122
Cumulative effect of adoption of ASC 842	—	—	—	—	—	1,510	—	—	—	1,510
Reclassification of stranded tax effects	—	—	—	—	—	1,643	(1,643)	—	—	—
Net income	—	—	—	—	—	111,737	—	—	—	111,737
Dividends on common stock	—	—	—	—	—	(16,331)	—	—	—	(16,331)
Employee stock options/other	709	—	—	709	7,695	—	—	—	—	8,404
Stock awards	68	314	(15)	68	(3,080)	—	—	3,399	(387)	—
Stock-based compensation	—	—	—	—	8,131	—	—	—	—	8,131
Tax payments associated with stock-based compensation awards	—	—	(155)	—	—	—	—	—	(6,219)	(6,219)
Balance at May 31, 2020	122,370	(7,317)	(24,526)	\$ 122,370	\$ 806,700	\$ 2,255,742	\$ (17,149)	\$ (79,359)	\$ (597,950)	\$ 2,490,354

On February 18, 2021, the management development and compensation committee of our board of directors approved the payout of 419,070 shares of our common stock in connection with the vesting of PSUs that were granted to certain employees on October 5, 2017. The shares paid out under the PSUs reflected our achievement of certain performance measures that were based on cumulative earnings per share, average return on invested capital, and revenue growth relative to a peer group of high-production public homebuilding companies over the three-year period from December 1, 2017 through November 30, 2020. Of the shares of common stock paid out, 207,775 shares, or \$8.5 million, were purchased by us in the 2021 first quarter to satisfy the recipients' withholding taxes on the vesting of the PSUs. The shares purchased were not considered repurchases under the authorizations described below.

As of May 31, 2021, we were authorized to repurchase 2,193,947 shares of our common stock under a board of directors approved share repurchase program. We did not repurchase any of our common stock under this program in the six months ended May 31, 2021.

Unrelated to the share repurchase program, our board of directors authorized in 2014 the repurchase of not more than 680,000 shares of our outstanding common stock, and also authorized potential future grants of up to 680,000 stock payment awards under the KB Home 2014 Equity Incentive Plan ("2014 Plan"), in each case solely as necessary for director elections in respect of outstanding stock appreciation rights awards granted under our Non-Employee Directors Compensation Plan. The 2014 Plan was amended in April 2016. As of May 31, 2021, we have not repurchased any shares and no stock payment awards have been granted under the 2014 Plan, as amended, pursuant to the respective board of directors' authorizations.

On April 8, 2021, we entered into an Amended Rights Agreement with Computershare Inc., as rights agent, following its approval by our stockholders at our 2021 Annual Meeting held on April 8, 2021. The Amended Rights Agreement amends the Amended and Restated Rights Agreement, dated as of April 12, 2018 ("Prior Rights Agreement"). As with the Prior Rights Agreement, the Amended Rights Agreement is intended to continue to help protect our net operating losses and other deferred tax assets from an ownership change under Section 382 of the Internal Revenue Code. The Amended Rights Agreement extended the latest possible expiration date of the rights issued pursuant to the Prior Rights Agreement to the close of business on April 30, 2024, and made certain other related changes. Otherwise, the Amended Rights Agreement's terms are substantively the same as those of the Prior Rights Agreement, which were disclosed in the Notes to Consolidated Financial Statements in our Annual Report on Form 10-K for the year ended November 30, 2020.

In the three-month period ended May 31, 2021, our board of directors declared, and we paid, a quarterly cash dividend on our common stock of \$.15 per share. In the three-month period ended May 31, 2020, our board of directors declared, and we paid, a quarterly cash dividend on our common stock of \$.09 per share. Quarterly cash dividends declared and paid on our common stock in the six-month periods ended May 31, 2021 and 2020 totaled \$.30 per share and \$.18 per share of common stock, respectively.

## 20. Stock-Based Compensation

*Stock Options.* We estimate the grant-date fair value of stock options using the Black-Scholes option-pricing model. The following table summarizes stock option transactions for the six months ended May 31, 2021:

	Options	Weighted Average Exercise Price
Options outstanding at beginning of period	2,462,714	\$ 15.32
Granted	—	—
Exercised	(228,651)	15.35
Cancelled	—	—
Options outstanding at end of period	<u>2,234,063</u>	<u>\$ 15.32</u>
Options exercisable at end of period	2,234,063	\$ 15.32

We have not granted any stock option awards since 2016. As of May 31, 2021, stock options outstanding and stock options exercisable each had a weighted average remaining contractual life of 4.1 years. As all outstanding stock options have been fully vested since 2019, there was no unrecognized compensation expense related to stock option awards at May 31, 2021 and no stock-based compensation expense associated with stock options for the three-month and six-month periods ended May 31, 2021 and 2020. Stock options outstanding and stock options exercisable each had an aggregate



intrinsic value of \$70.3 million at May 31, 2021. (The intrinsic value of a stock option is the amount by which the market value of a share of the underlying common stock exceeds the exercise price of the stock option.)

*Other Stock-Based Awards.* From time to time, we grant restricted stock and PSUs to various employees as a compensation benefit. We recognized total compensation expense of \$8.1 million and \$3.1 million for the three months ended May 31, 2021 and 2020, respectively, related to restricted stock and PSUs. For the six months ended May 31, 2021 and 2020, we recognized total compensation expense of \$13.7 million and \$8.1 million, respectively, related to restricted stock and PSUs.

## 21. Supplemental Disclosure to Consolidated Statements of Cash Flows

The following are supplemental disclosures to the consolidated statements of cash flows (in thousands):

	Six Months Ended May 31,	
	2021	2020
<b>Summary of cash and cash equivalents at end of period:</b>		
Homebuilding	\$ 608,069	\$ 575,006
Financial services	978	1,027
Total	<u>\$ 609,047</u>	<u>\$ 576,033</u>
<b>Supplemental disclosures of cash flow information:</b>		
Interest paid, net of amounts capitalized	\$ (164)	\$ 249
Income taxes paid	26,295	1,078
<b>Supplemental disclosures of non-cash activities:</b>		
Reclassification of federal tax refund from deferred tax assets to receivables	—	82,617
Increase in operating lease right-of-use assets and lease liabilities due to adoption of ASC 842	—	31,199
Inventories acquired through seller financing	—	18,045
Decrease in consolidated inventories not owned	(5,223)	(10,414)
Increase in inventories due to distributions of land and land development from an unconsolidated joint venture	4,905	5,360

## 22. Subsequent Events

On June 9, 2021, pursuant to the 2020 Shelf Registration, we completed the underwritten public offering of \$390.0 million in aggregate principal amount of 4.00% Senior Notes due 2031 at 100% of their aggregate principal amount. The 4.00% Senior Notes due 2031 represent senior unsecured obligations of ours and rank equally in right of payment with all of our existing unsecured and unsubordinated indebtedness. Interest on the 4.00% Senior Notes due 2031 is payable semi-annually in arrears on June 15 and December 15, commencing on December 15, 2021. The 4.00% Senior Notes due 2031 will mature on June 15, 2031.

We used a portion of the net proceeds from the issuance of the 4.00% Senior Notes due 2031 to purchase, pursuant to a tender offer that expired on June 8, 2021, \$269.8 million in aggregate principal amount of our outstanding \$450.0 million of 7.00% Senior Notes due 2021. We intend to use the remaining net proceeds together with cash on hand to redeem the remaining \$180.2 million of 7.00% Senior Notes due 2021 at par value on September 15, 2021. We expect to recognize a charge of approximately \$5.0 million for the early extinguishment of debt in the 2021 third quarter.

On July 8, 2021, our board of directors authorized us to repurchase a total of up to 5,000,000 shares of our outstanding common stock. This authorization reaffirmed and incorporated the then-current balance of 2,193,947 shares that remained under a prior board-approved share repurchase program. Repurchases under this 5,000,000 share repurchase authorization may occur periodically through open market purchases, privately negotiated transactions or otherwise, with the timing and amount at management's discretion and dependent on market and business conditions and other factors. This share repurchase authorization will continue in effect until fully used or earlier terminated or suspended by our board of directors, and does not obligate us to purchase any shares.

## Item 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

### Results of Operations

#### OVERVIEW

Revenues are generated from our homebuilding and financial services operations. The following table presents a summary of our consolidated results of operations (dollars in thousands, except per share amounts):

	Three Months Ended May 31,			Six Months Ended May 31,		
	2021	2020	Variance	2021	2020	Variance
<b>Revenues:</b>						
Homebuilding	\$ 1,436,035	\$ 910,280	58 %	\$ 2,574,043	\$ 1,982,662	30 %
Financial services	4,857	3,690	32	8,587	7,243	19
Total revenues	\$ 1,440,892	\$ 913,970	58 %	\$ 2,582,630	\$ 1,989,905	30 %
<b>Pretax income:</b>						
Homebuilding	\$ 163,016	\$ 60,185	171 %	\$ 278,067	\$ 123,220	126 %
Financial services	10,648	7,604	40	19,148	13,417	43
Total pretax income	173,664	67,789	156	297,215	136,637	118
Income tax expense	(30,300)	(15,800)	(92)	(56,800)	(24,900)	(128)
Net income	\$ 143,364	\$ 51,989	176 %	\$ 240,415	\$ 111,737	115 %
Diluted earnings per share	\$ 1.50	\$ .55	173 %	\$ 2.52	\$ 1.19	112 %

As the U.S. economy began to recover from the severe impacts of the COVID-19 pandemic that started in the 2020 second quarter, housing market conditions remained generally healthy from the 2020 second half through the six months ended May 31, 2021. Continued solid first-time buyer interest in homeownership, underscoring the large millennial and Generation Z demographic groups that are in or entering their prime homebuying years, along with a limited supply of new and resale inventory and low mortgage interest rates, created a favorable environment for our business throughout the period. First-time buyers accounted for 64% of our homes delivered in the three months ended May 31, 2021. Reflecting the robust demand in our served markets, the number and value of our net orders for the 2021 second quarter rose 145% and 196%, respectively, from the 2020 second quarter, when our net orders were adversely affected by the outbreak of the COVID-19 pandemic as described below under “COVID-19 Pandemic Impact.”

In order to balance pace, price and construction starts to optimize the performance of our inventory assets and improve returns amid the considerable demand for our homes and steadily increasing construction labor and building materials costs, particularly for lumber, we raised selling prices in the vast majority of our communities and, in some instances, managed the pace of lot releases during the 2021 second quarter. However, with the strong housing demand and improving general economy, we experienced supply-chain disruptions that created intermittent shortages of certain construction materials and other products, as well as trade labor availability constraints and municipality delays, with respect to permitting, inspections and utilities. These factors extended our construction cycle times in the 2021 second quarter, and pushed some expected deliveries and new community openings into the third quarter. Along with the accelerated close-out of communities due to our exceptionally strong monthly net order pace, we had year-over-year and sequential decreases in our average and ending community counts for the quarter. We are closely monitoring the risks to our construction cycle times and new community openings, and believe the above-described unfavorable trends will generally persist for the remainder of the year. Therefore, we have incorporated them into our 2021 third quarter and full-year performance expectations as presented below under “Outlook.”

Homebuilding revenues for the 2021 second quarter grew 58% from the year-earlier quarter due to an increase in housing revenues that reflected 40% growth in the number of homes delivered to 3,504, our highest second-quarter level since 2007, and a 13% increase in the overall average selling price of those homes to \$409,800. Homebuilding operating income for the three months ended May 31, 2021 rose 216% year over year to \$162.9 million and, as a percentage of revenues, improved 560 basis points to 11.3%. The increase in our homebuilding operating income margin was driven by meaningful improvements in both our housing gross profit margin and selling, general and administrative expenses as a percentage of housing revenues. Reflecting the strong performance of both our homebuilding and financial services operations in the 2021 second quarter, our pretax income margin improved 470 basis points to 12.1%, and net income and diluted earnings per share increased 176% and

173%, respectively, each as compared to the corresponding quarter of 2020.

**COVID-19 Pandemic Impact.** The COVID-19 pandemic and related governmental control measures considerably disrupted global and national economies, the U.S. housing market and our business during our 2020 second quarter. During that period, we experienced a sizable reduction in net orders and backlog, as discussed below under “Net Orders,” as well as protracted supply chain delays and construction cycle time extensions in most of our served markets that resulted in home delivery delays. With the uncertainty surrounding the COVID-19 pandemic, and in prioritizing cash preservation and liquidity, we limited our land investments and curtailed our overhead expenditures, partly through workforce realignment and reductions. As a result, our selling, general and administrative expenses for the 2020 second quarter included severance charges of \$6.7 million.

With the easing to varying degrees of restrictive public health orders in our served markets beginning in May 2020, our net orders began to rebound significantly following a low point in April 2020, as steadily increasing housing demand drove our 2020 third- and fourth-quarter net orders to 15-year highs and our 2021 first- and second-quarter net orders to 14-year highs. This sharp rise in net orders over the past several quarters substantially expanded the number of homes in our backlog as well as our backlog value. With our ending backlog value at May 31, 2021 up a robust 126% year over year, representing potential future revenues of approximately \$4.29 billion, our highest second-quarter level in 14 years, we expect to achieve significant year-over-year growth in our scale, profitability and returns during 2021, as described below under “Outlook.” In addition, with the ongoing strong housing demand in the 2021 first half, we continued to increase our land acquisition and development investments, as we did in the latter part of 2020, to measurably expand our lot pipeline and support future community count growth. Based on our investments over the past several quarters, we expect double-digit year-over-year community count growth for our 2022 full year.

Our favorable outlook could be materially affected by adverse developments, if any, related to the COVID-19 pandemic, including new or more restrictive “stay-at-home” orders and other new or revised public health requirements recommended or imposed by federal, state and local authorities. Until the COVID-19 pandemic has been resolved as a public health crisis, it retains the potential to cause further and more severe disruption of global and national economies, the U.S. housing market and our business, including our net orders, backlog and revenues. In addition, as mentioned above, we are continuing to experience trade labor and building materials cost pressures, particularly with respect to lumber, as well as supply-chain issues and delays in state and municipal construction permitting and approvals, that could negatively impact our growth, margins and financial results in future periods. Despite these challenges, and other factors, which may individually or in combination slow or reverse the current housing recovery from the COVID-19 pandemic-induced disruptions in the 2020 second quarter, we believe we are well-positioned to operate effectively through the present environment.

## HOMEBUILDING

**Financial Results.** The following table presents a summary of certain financial and operational data for our homebuilding operations (dollars in thousands, except average selling price):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
<b>Revenues:</b>				
Housing	\$ 1,436,032	\$ 909,978	\$ 2,573,385	\$ 1,981,788
Land	3	302	658	874
Total	1,436,035	910,280	2,574,043	1,982,662
<b>Costs and expenses:</b>				
Construction and land costs				
Housing	(1,128,017)	(744,151)	(2,029,195)	(1,629,632)
Land	(1)	(302)	(732)	(874)
Total	(1,128,018)	(744,453)	(2,029,927)	(1,630,506)
Selling, general and administrative expenses	(145,115)	(114,238)	(267,120)	(240,372)
Total	(1,273,133)	(858,691)	(2,297,047)	(1,870,878)
Operating income	162,902	51,589	276,996	111,784
Interest income	241	442	894	1,377
Equity in income (loss) of unconsolidated joint ventures	(127)	8,154	177	10,059
Homebuilding pretax income	\$ 163,016	\$ 60,185	\$ 278,067	\$ 123,220

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Homes delivered	3,504	2,499	6,368	5,251
Average selling price	\$ 409,800	\$ 364,100	\$ 404,100	\$ 377,400
Housing gross profit margin as a percentage of housing revenues	21.4 %	18.2 %	21.1 %	17.8 %
Housing gross profit margin excluding inventory-related charges as a percentage of housing revenues	21.5 %	18.7 %	21.3 %	18.3 %
Adjusted housing gross profit margin as a percentage of housing revenues	24.2 %	21.9 %	24.1 %	21.5 %
Selling, general and administrative expenses as a percentage of housing revenues	10.1 %	12.6 %	10.4 %	12.1 %
Operating income as a percentage of revenues	11.3 %	5.7 %	10.8 %	5.6 %

**Revenues.** Homebuilding revenues of \$1.44 billion for the three months ended May 31, 2021 rose from the corresponding year-earlier period due to a 58% increase in housing revenues. The year-over-year growth in housing revenues reflected a 40% increase in the number of homes delivered and a 13% increase in the overall average selling price of those homes. The higher volume of homes delivered was largely due to our backlog of homes at the beginning of the quarter (“beginning backlog”) increasing 59% year over year as a result of our strong net order growth over the past several quarters. In addition, homes delivered in the 2020 second quarter were negatively impacted by the economic disruptions during the early stages of the COVID-19 pandemic, as described above under “COVID-19 Pandemic Impact.” The overall average selling price of homes delivered reflected the strong housing market conditions, which enabled us to raise prices in the vast majority of our communities, as well as product and geographic mix shifts of homes delivered.

For the six months ended May 31, 2021, homebuilding revenues grew 30% year over year to \$2.57 billion, reflecting growth in housing revenues. Housing revenues for the six months ended May 31, 2021 increased from the corresponding 2020 period as a result of a 21% increase in the number of homes delivered and a 7% rise in the overall average selling price of those homes.

**Operating Income.** The year-over-year growth in our operating income for the three-month and six-month periods ended May 31, 2021 primarily reflected increases in housing gross profits, partly offset by increases in selling, general and administrative expenses.

Our operating income for the three months ended May 31, 2021 increased 216% from the year-earlier period. Operating income for the 2021 second quarter included \$.5 million of inventory-related charges. For the 2020 second quarter, operating income included inventory-related charges of \$4.4 million and severance charges of \$6.7 million associated with workforce reductions made during that period. As a percentage of revenues, our operating income for the three months ended May 31, 2021 improved 560 basis points to 11.3%, compared to 5.7% for the year-earlier quarter. Excluding inventory-related charges in both periods and severance charges in the year-earlier period, our operating income as a percentage of revenues increased 450 basis points to 11.4% for the 2021 second quarter from 6.9% for the year-earlier quarter.

For the six months ended May 31, 2021, our operating income grew 148% from the prior-year period. Operating income for the 2021 first half included inventory-related charges of \$4.5 million, compared to \$10.1 million of such charges in the corresponding 2020 period. As a percentage of revenues, our operating income for the six months ended May 31, 2021 increased 520 basis points year over year to 10.8%. Excluding inventory-related charges for both periods and the above-mentioned severance charges in the 2020 period, our operating income margin improved to 10.9% for the six months ended May 31, 2021, compared to 6.5% for the six months ended May 31, 2020.

**Housing Gross Profits.** Housing gross profits of \$308.0 million for the three months ended May 31, 2021 grew 86% from \$165.8 million for the year-earlier period, reflecting increases in both our housing revenues and housing gross profit margin. Our housing gross profit margin for the 2021 second quarter rose 320 basis points year over year to 21.4%, mainly as a result of an increase in operating leverage due to higher housing revenues (approximately 130 basis points); a favorable pricing environment that more than offset higher construction costs (approximately 90 basis points); lower amortization of previously capitalized interest as a percentage of housing revenues (approximately 50 basis points); a decrease in inventory-related charges (approximately 40 basis points); and other miscellaneous factors (approximately 10 basis points). As a percentage of housing revenues, the amortization of previously capitalized interest associated with housing operations was 2.7% and 3.2% for the three months ended May 31, 2021 and 2020, respectively. Excluding the amortization of previously capitalized interest

associated with housing operations and the above-mentioned inventory-related charges for the applicable periods, our adjusted housing gross profit margin for the 2021 second quarter increased 230 basis points from the year-earlier quarter to 24.2%.

For the six months ended May 31, 2021, our housing gross profits of \$544.2 million increased 55% from \$352.2 million for the year-earlier period. Housing gross profits for the 2021 first half included \$4.5 million of inventory-related charges, compared to \$10.1 million of such charges in the corresponding 2020 period. Our housing gross profit margin of 21.1% for the six months ended May 31, 2021 increased 330 basis points year over year, primarily due to the reasons described above with respect to the three months ended May 31, 2021. As a percentage of housing revenues, the amortization of previously capitalized interest associated with housing operations was 2.8% for the six months ended May 31, 2021, compared to 3.2% for the corresponding 2020 period. Our adjusted housing gross profit margin for the six months ended May 31, 2021 increased 260 basis points from the year-earlier period to 24.1%. The calculation of adjusted housing gross profit margin, which we believe provides a clearer measure of the performance of our business, is described below under “Non-GAAP Financial Measures.”

**Selling, General and Administrative Expenses.** The following table presents the components of our selling, general and administrative expenses (dollars in thousands):

	Three Months Ended May 31,				Six Months Ended May 31,			
	2021	% of Housing Revenues	2020	% of Housing Revenues	2021	% of Housing Revenues	2020	% of Housing Revenues
Marketing expenses	\$ 29,498	2.1 %	\$ 28,917	3.2 %	\$ 57,904	2.3 %	\$ 61,977	3.1 %
Commission expenses (a)	56,623	3.9	38,830	4.3	101,475	3.9	80,277	4.1
General and administrative expenses	58,994	4.1	46,491	5.1	107,741	4.2	98,118	4.9
Total	\$ 145,115	10.1 %	\$ 114,238	12.6 %	\$ 267,120	10.4 %	\$ 240,372	12.1 %

(a) Commission expenses include sales commissions on homes delivered paid to internal sales counselors and external real estate brokers.

Selling, general and administrative expenses for the 2021 second quarter rose 27% from the year-earlier quarter, mainly due to an increase in commission expenses associated with our higher housing revenues, and an increase in general and administrative expenses. The year-over-year increase in general and administrative expenses primarily reflected reduced expenses associated with certain employee compensation plans in the 2020 second quarter, and higher expenses in the 2021 second quarter to support current and expected growth, partly offset by the above-mentioned severance charges in the year-earlier period. As a percentage of housing revenues, our selling, general and administrative expenses improved to 10.1% from 12.6%, primarily reflecting the continued benefit of targeted actions we took in 2020 to reduce overhead costs in the early stages of the COVID-19 pandemic; increased operating leverage due to our higher housing revenues as compared to the year-earlier quarter; and the above-noted severance charges in the year-earlier quarter. Excluding these severance charges, the 2020 second quarter ratio was 11.8%.

For the 2021 first half, selling, general and administrative expenses increased 11% year over year, mainly due to the reasons described above with respect to the three months ended May 31, 2021, partly offset by a decrease in marketing expenses and a \$4.3 million benefit from the ERC recognized during the current period as discussed in Note 14 – Income Taxes in the Notes to Consolidated Financial Statements in this report. The ERC favorably impacted each of our homebuilding reporting segments for the six months ended May 31, 2021. As a percentage of housing revenues, selling, general and administrative expenses for the six months improved 170 basis points to 10.4%, largely due to the reasons described above with respect to the three months ended May 31, 2021.

**Interest Income/Expense.** Interest income, which is generated from short-term investments, totaled \$.2 million for the three months ended May 31, 2021 and \$.4 million for the three months ended May 31, 2020. For the six-month periods ended May 31, 2021 and 2020, our interest income totaled \$.9 million and \$1.4 million, respectively. Generally, increases and decreases in interest income are attributable to changes in the interest-bearing average balances of short-term investments and fluctuations in interest rates.

We incur interest principally from our borrowings to finance land acquisitions, land development, home construction and other operating and capital needs. All interest incurred during the three-month and six-month periods ended May 31, 2021 and 2020

was capitalized due to the average amount of our inventory qualifying for interest capitalization exceeding our average debt level for each period. As a result, we had no interest expense for these periods. Further information regarding our interest incurred and capitalized is provided in Note 6 – Inventories in the Notes to Consolidated Financial Statements in this report.

**Equity in Income (Loss) of Unconsolidated Joint Ventures.** Our equity in loss of unconsolidated joint ventures was \$.1 million for the three months ended May 31, 2021, compared to equity in income of unconsolidated joint ventures of \$8.2 million for the year-earlier period. For the six months ended May 31, 2021, our equity in income of unconsolidated joint ventures decreased to \$.2 million, compared to \$10.1 million for the corresponding 2020 period. The year-over-year changes for both periods mainly resulted from a reduction in the number of homes delivered from an unconsolidated joint venture in California to two and 10 homes for the three months and six months ended May 31, 2021, respectively, compared to 53 and 73 homes, respectively, for the corresponding year-earlier periods. This unconsolidated joint venture delivered its last home in the 2021 second quarter.

Further information regarding our investments in unconsolidated joint ventures is provided in Note 9 – Investments in Unconsolidated Joint Ventures in the Notes to Consolidated Financial Statements in this report.

**Net Orders, Cancellation Rates, Backlog and Community Count.** The following table presents information concerning our net orders, cancellation rates, ending backlog and community count (dollars in thousands):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Net orders	4,300	1,758	8,592	5,253
Net order value (a)	\$ 2,036,837	\$ 688,444	\$ 3,905,905	\$ 2,071,098
Cancellation rates (b)	9 %	43 %	10 %	27 %
Ending backlog — homes	10,034	5,080	10,034	5,080
Ending backlog — value	\$ 4,294,923	\$ 1,903,017	\$ 4,294,923	\$ 1,903,017
Ending community count	200	244	200	244
Average community count	205	247	215	248

(a) Net order value represents the potential future housing revenues associated with net orders generated during the period, as well as homebuyer selections of lot and product premiums and design studio options and upgrades for homes in backlog during the same period.

(b) Cancellation rates represent the total number of contracts for new homes cancelled during a period divided by the total (gross) orders for new homes generated during the same period.

Our net orders, net order value, cancellation rate, ending backlog and ending backlog value for the three months and six months ended May 31, 2020 were adversely impacted by the COVID-19 pandemic, as described above under “COVID-19 Pandemic Impact.”

**Net Orders.** For the three months ended May 31, 2021, net orders from our homebuilding operations increased 145% from the year-earlier period to their highest second-quarter level since 2007, reflecting an increase in monthly net orders per community to 7.0 from 2.4 in the year-earlier period, partly offset by a decrease in our average community count. Monthly net orders per community rose in each of our four homebuilding reporting segments, with increases ranging from 119% in our Central segment to 431% in our Southeast segment. This higher net order pace occurred even as we raised our home selling prices and paced lot releases, and was largely fueled by factors described above under “Overview.” In addition, our low net order pace for the year-earlier period reflected the significant moderation in activity and high cancellation rate we experienced at the onset of the COVID-19 pandemic. We believe our Built-to-Order® homebuying process, which provides personalization and choice, also was a key contributor to our strong 2021 second quarter net orders.

The value of our net orders for the three months ended May 31, 2021 rose 196% from the year-earlier period as a result of the growth in net orders and a 21% increase in the overall average selling price of those orders that largely reflected strong housing demand in most of our served markets. The year-over-year increase in net orders and overall net order value reflected improvements in all four of our homebuilding reporting segments, with net order value increases ranging from 118% in our Central segment to 406% in our Southeast segment.

Our cancellation rate as a percentage of gross orders for the three months ended May 31, 2021 improved significantly from the year-earlier period. The high cancellation rate in the year-earlier period largely reflected our proactive efforts to assure a backlog of qualified homebuyers amid the unprecedented nationwide economic and employment disruptions resulting from the outbreak of the COVID-19 pandemic.

**Backlog.** The number of homes in our backlog at May 31, 2021 increased 98% from May 31, 2020, reflecting the year-over-year increase in our net orders in the 2021 second quarter and our substantially higher beginning backlog. The potential future housing revenues in our backlog at May 31, 2021 rose 126% from the prior year as a result of both the higher number of homes in our backlog and a 14% increase in the overall average selling price of those homes. Each of our four homebuilding reporting segments generated triple-digit increases in backlog value, ranging from 105% in our Central segment to 155% in our Southeast segment.

**Community Count.** We use the term “community count” to refer to the number of communities open for sale with at least five homes left to sell at the end of a reporting period. Our average community count for the 2021 second quarter declined 17% from the year-earlier period, reflecting decreases in each of our homebuilding reporting segments. Our ending community count was 200, compared to 244 in the year-earlier quarter. The year-over-year decreases in our overall average and ending community counts primarily reflected the close-out of communities earlier than anticipated due to our demand-driven net order pace increasing 192% from the year-earlier quarter to 7.0 monthly net orders per community; and delays in new community openings as described above under “Overview.” These factors also contributed to the current quarter ending community count declining from 209 communities at the end of the 2021 first quarter. As described above under “COVID-19 Pandemic Impact,” we have substantially increased our investments in land acquisition and land development in 2021 to support future community count growth.

## HOMEBUILDING REPORTING SEGMENTS

For reporting purposes, we organize our homebuilding operations into four segments — West Coast, Southwest, Central and Southeast. As of May 31, 2021, our homebuilding reporting segments conducted ongoing operations in the following states to the extent permitted by applicable public health orders as part of their respective COVID-19 control responses: West Coast — California and Washington; Southwest — Arizona and Nevada; Central — Colorado and Texas; and Southeast — Florida and North Carolina.

**Operational Data.** The following tables present homes delivered, net orders, cancellation rates as a percentage of gross orders, net order value, average community count and ending backlog (number of homes and value) by homebuilding reporting segment (dollars in thousands):

Segment	Three Months Ended May 31,					
	Homes Delivered		Net Orders		Cancellation Rates	
	2021	2020	2021	2020	2021	2020
West Coast	1,006	585	1,300	555	9 %	37 %
Southwest	715	552	924	305	5	50
Central	1,232	955	1,292	719	12	36
Southeast	551	407	784	179	10	61
Total	3,504	2,499	4,300	1,758	9 %	43 %

Segment	Net Order Value			Average Community Count		
	2021	2020	Variance	2021	2020	Variance
West Coast	\$ 937,416	\$ 324,936	188 %	58	75	(23) %
Southwest	374,700	99,464	277	36	37	(3)
Central	463,746	212,445	118	73	90	(19)
Southeast	260,975	51,599	406	38	45	(16)
Total	\$ 2,036,837	\$ 688,444	196 %	205	247	(17) %



Segment	Six Months Ended May 31,					
	Homes Delivered		Net Orders		Cancellation Rates	
	2021	2020	2021	2020	2021	2020
West Coast	1,890	1,379	2,460	1,534	9 %	23 %
Southwest	1,249	1,155	1,791	1,070	7	27
Central	2,243	1,923	2,890	1,936	12	25
Southeast	986	794	1,451	713	11	36
Total	6,368	5,251	8,592	5,253	10 %	27 %

Segment	Net Order Value			Average Community Count		
	2021	2020	Variance	2021	2020	Variance
West Coast	\$ 1,716,967	\$ 923,352	86 %	62	75	(17) %
Southwest	708,619	356,684	99	36	38	(5)
Central	1,016,687	585,926	74	78	89	(12)
Southeast	463,632	205,136	126	39	46	(15)
Total	\$ 3,905,905	\$ 2,071,098	89 %	215	248	(13) %

Segment	May 31,					
	Backlog – Homes			Backlog – Value		
	2021	2020	Variance	2021	2020	Variance
West Coast	2,594	1,198	117 %	\$ 1,729,370	\$ 705,357	145 %
Southwest	2,063	1,153	79	786,578	380,454	107
Central	3,684	2,001	84	1,249,238	609,156	105
Southeast	1,693	728	133	529,737	208,050	155
Total	10,034	5,080	98 %	\$ 4,294,923	\$ 1,903,017	126 %

The composition of our homes delivered, net orders and backlog shifts with the mix of our active communities and the corresponding average selling prices of the homes ordered and/or delivered at these communities in any particular period, and changes as new communities open and existing communities wind down or close out. In addition, with our Built-to-Order model, the selling prices of homes within a community may vary due to differing lot sizes and locations, home square footage, and option and upgrade selections. These intrinsic variations in our business limit the effective comparability of our homes delivered, net orders and backlog as well as their corresponding values between sequential and year-over-year periods, in addition to the effect of prevailing economic or housing market conditions in or across any particular periods.

*Financial Results.* Below is a discussion of the financial results for each of our homebuilding reporting segments. Further information regarding these segments, including their pretax income (loss), is included in Note 2 – Segment Information in the Notes to Consolidated Financial Statements in this report. The difference between each homebuilding reporting segment’s operating income (loss) and pretax income (loss) is generally due to the equity in income (loss) of unconsolidated joint ventures and/or interest income and expense.

The financial results for each of our homebuilding reporting segments for the three months and six months ended May 31, 2020 were negatively affected by the impacts from the onset of the COVID-19 pandemic, as discussed above under “COVID-19 Pandemic Impact.” In each of our homebuilding reporting segments, we had lower net orders and delivered fewer homes in the 2020 second quarter compared to the 2021 second quarter. With housing market conditions remaining strong from the 2020 third quarter through the 2021 second quarter, we delivered more homes at a higher overall average selling price and significantly expanded our operating income as a percentage of revenues for the three months and six months ended May 31, 2021, as compared to the corresponding year-earlier periods.



West Coast. The following table presents financial information related to our West Coast segment for the periods indicated (dollars in thousands, except average selling price):

	Three Months Ended May 31,			Six Months Ended May 31,		
	2021	2020	Variance	2021	2020	Variance
Revenues	\$ 625,690	\$ 331,882	89 %	\$ 1,140,206	\$ 816,379	40 %
Construction and land costs	(507,276)	(282,454)	(80)	(928,331)	(699,111)	(33)
Selling, general and administrative expenses	(41,748)	(29,919)	(40)	(77,006)	(65,773)	(17)
Operating income	\$ 76,666	\$ 19,509	293 %	\$ 134,869	\$ 51,495	162 %
Homes delivered	1,006	585	72 %	1,890	1,379	37 %
Average selling price	\$ 622,000	\$ 567,200	10 %	\$ 603,300	\$ 591,900	2 %
Operating income as a percentage of revenues	12.3 %	5.9 %	640 bps	11.8 %	6.3 %	550 bps

This segment's revenues for the three-month and six-month periods ended May 31, 2021 were generated solely from housing operations. For the three months and six months ended May 31, 2020, this segment generated revenues from housing operations and nominal land sales. Housing revenues for the 2021 second quarter and first half grew 89% and 40%, respectively, from the corresponding year-earlier periods due to increases in both the number of homes delivered and the average selling price of those homes. The year-over-year growth in the number of homes delivered for the three-month and six-month periods ended May 31, 2021 was attributable to our California and Washington operations. The year-over-year increase in the average selling price of homes delivered for these same periods reflected strong housing market conditions and a geographic mix shift of homes delivered.

Operating income for the three months and six months ended May 31, 2021 grew from the corresponding year-earlier periods, reflecting higher housing gross profits, partly offset by higher selling, general and administrative expenses. For the 2021 second quarter, this segment's operating income as a percentage of revenues rose from the year-earlier quarter, primarily due to a 400 basis-point increase in the housing gross profit margin to 18.9% and a 230 basis-point improvement in selling, general and administrative expenses as a percentage of housing revenues to 6.7%. The housing gross profit margin expansion was largely driven by a favorable pricing environment, an increase in operating leverage due to higher housing revenues, and lower amortization of previously capitalized interest. The improvement in selling, general and administrative expenses as a percentage of housing revenues mainly reflected increased operating leverage from higher housing revenues, and the continued impact of targeted actions we took in 2020 to reduce overhead costs in the early stages of the COVID-19 pandemic.

For the six months ended May 31, 2021, the year-over-year growth in this segment's operating income as a percentage of revenues mainly reflected a 420 basis-point rise in the housing gross profit margin to 18.6% and an improvement in selling, general and administrative expenses as a percentage of housing revenues to 6.8% from 8.1%. These metrics improved from the year-earlier period primarily for the reasons described above with respect to the three months ended May 31, 2021. In addition, inventory-related charges decreased to \$3.9 million in the 2021 first half, compared to \$5.1 million in the year-earlier period.

Southwest. The following table presents financial information related to our Southwest segment for the periods indicated (dollars in thousands, except average selling price):

	Three Months Ended May 31,			Six Months Ended May 31,		
	2021	2020	Variance	2021	2020	Variance
Revenues	\$ 258,061	\$ 175,251	47 %	\$ 445,746	\$ 366,569	22 %
Construction and land costs	(189,921)	(133,742)	(42)	(328,602)	(276,641)	(19)
Selling, general and administrative expenses	(19,144)	(16,463)	(16)	(34,969)	(32,632)	(7)
Operating income	\$ 48,996	\$ 25,046	96 %	\$ 82,175	\$ 57,296	43 %

	Three Months Ended May 31,			Six Months Ended May 31,		
	2021	2020	Variance	2021	2020	Variance
Homes delivered	715	552	30 %	1,249	1,155	8 %
Average selling price	\$ 360,900	\$ 317,100	14 %	\$ 356,900	\$ 316,700	13 %
Operating income as a percentage of revenues	19.0 %	14.3 %	470 bps	18.4 %	15.6 %	280 bps

This segment's revenues for the three-month and six-month periods ended May 31, 2021 were generated solely from housing revenues. For the three months and six months ended May 31, 2020, revenues were generated from housing operations as well as land sales. Housing revenues for the three months ended May 31, 2021 rose 47% year over year to \$258.1 million from \$175.0 million. For the six months ended May 31, 2021, housing revenues increased 22% to \$445.7 million. The year-over-year growth in housing revenues for the 2021 second quarter and first half reflected increases in both the number of homes delivered and the average selling price of those homes. The higher number of homes delivered in the current quarter reflected increases in deliveries from both our Arizona and Nevada operations. The rise in the average selling price reflected strong housing market conditions and a shift in product and geographic mix of homes delivered.

Operating income for the three months and six months ended May 31, 2021 rose from the corresponding 2020 period, primarily due to higher housing gross profits, partially offset by higher selling, general and administrative expenses. As a percentage of revenues, operating income for the three-month period ended May 31, 2021 grew from the year-earlier period largely due to a 270 basis-point increase in the housing gross profit margin to 26.4% and a 200 basis-point improvement in selling, general and administrative expenses as a percentage of housing revenues. The housing gross margin expansion was largely driven by a favorable pricing environment, an increase in operating leverage due to higher housing revenues, and lower amortization of previously capitalized interest. The improvement in selling, general and administrative expenses as a percentage of revenues was mainly due to increased operating leverage from higher housing revenues, and the continued impact of targeted actions we took in 2020 to reduce overhead costs in the early stages of the COVID-19 pandemic.

The year-over-year growth in this segment's operating income as a percentage of revenues for the six months ended May 31, 2021 mainly reflected a 170 basis-point increase in the housing gross profit margin to 26.3% and an improvement in selling, general and administrative expenses as a percentage of housing revenues to 7.8% from 8.9%. The housing gross profit margin increased and selling, general and administrative expenses as a percentage of revenues improved in the 2021 first half primarily for the reasons described above with respect to the 2021 second quarter.

Central. The following table presents financial information related to our Central segment for the periods indicated (dollars in thousands, except average selling price):

	Three Months Ended May 31,			Six Months Ended May 31,		
	2021	2020	Variance	2021	2020	Variance
Revenues	\$ 390,555	\$ 284,193	37 %	\$ 700,263	\$ 567,706	23 %
Construction and land costs	(300,914)	(227,291)	(32)	(539,865)	(456,414)	(18)
Selling, general and administrative expenses	(33,359)	(30,018)	(11)	(63,124)	(61,730)	(2)
Operating income	\$ 56,282	\$ 26,884	109 %	\$ 97,274	\$ 49,562	96 %
Homes delivered	1,232	955	29 %	2,243	1,923	17 %
Average selling price	\$ 317,000	\$ 297,600	7 %	\$ 312,200	\$ 295,200	6 %
Operating income margin as a percentage of revenues	14.4 %	9.5 %	490 bps	13.9 %	8.7 %	520 bps

This segment's revenues for the three-month and six-month periods ended May 31, 2021 and 2020 were generated solely from housing operations. Housing revenues for the three months and six months ended May 31, 2021 grew 37% and 23%, respectively, from the corresponding year-earlier periods, reflecting increases in both the number of homes delivered and the average selling price of those homes. The year-over-year growth in the number of homes delivered in each period was attributable to our Colorado and Texas operations. The increases in the average selling price for each period reflected the strong housing market conditions and shifts in the product and geographic mix of homes delivered.

Operating income for the three months and six months ended May 31, 2021 rose from the corresponding year-earlier periods due to growth in housing gross profits, partially offset by higher selling, general and administrative expenses. For the three months ended May 31, 2021, the increase in this segment's operating income as a percentage of revenues reflected a 300 basis-point increase in the housing gross profit margin to 23.0%, and a 210 basis-point improvement in selling, general and administrative expenses as a percentage of housing revenues to 8.5%. The expansion in the housing gross profit margin was primarily driven by a favorable pricing environment, lower inventory-related charges, improved operating leverage due to higher housing revenues and lower amortization of previously capitalized interest. Inventory-related charges for the three months ended May 31, 2021 were nominal, compared to \$3.5 million for the year-earlier period. The year-over-year improvement in selling, general and administrative expenses as a percentage of housing revenues mainly reflected increased operating leverage from higher housing revenues, and the continued impact of targeted actions we took in 2020 to reduce overhead costs in the early stages of the COVID-19 pandemic.

For the six months ended May 31, 2021, the year-over-year expansion in this segment's operating income as a percentage of revenues reflected a 330 basis-point increase in the housing gross profit margin to 22.9% and a 190 basis-point improvement in selling, general and administrative expenses as a percentage of housing revenues to 9.0%. These year-over-year changes were primarily due to the reasons described above with respect to the three months ended May 31, 2021. Inventory-related charges for the six months ended May 31, 2021 were nominal, compared to \$4.4 million in the year-earlier period.

**Southeast.** The following table presents financial information related to our Southeast segment for the periods indicated (dollars in thousands, except average selling price):

	Three Months Ended May 31,			Six Months Ended May 31,		
	2021	2020	Variance	2021	2020	Variance
Revenues	\$ 161,729	\$ 118,954	36 %	\$ 287,828	\$ 232,008	24 %
Construction and land costs	(128,307)	(99,311)	(29)	(229,540)	(194,921)	(18)
Selling, general and administrative expenses	(14,559)	(13,013)	(12)	(27,311)	(27,827)	2
Operating income	\$ 18,863	\$ 6,630	185 %	\$ 30,977	\$ 9,260	235 %
Homes delivered	551	407	35 %	986	794	24 %
Average selling price	\$ 293,500	\$ 292,300	— %	\$ 291,200	\$ 292,100	— %
Operating income as a percentage of revenues	11.7 %	5.6 %	610 bps	10.8 %	4.0 %	680 bps

This segment's revenues for the three-month and six-month periods ended May 31, 2021 and the six-month period ended May 31, 2020 were generated from both housing operations and nominal land sales. For the three-month period ended May 31, 2020, revenues were generated solely from housing operations. Housing revenues for the three months ended May 31, 2021 increased 36% year over year to \$161.7 million from \$119.0 million. For the six months ended May 31, 2021, housing revenues grew 24% year over year to \$287.2 million from \$232.0 million. The housing revenue growth in both periods primarily reflected increases in the number of homes delivered from our Florida operations.

Operating income for the three months ended May 31, 2021 increased from the corresponding year-earlier period, reflecting higher housing gross profits, partly offset by higher selling, general and administrative expenses. For the six months ended May 31, 2021, operating income rose from corresponding 2020 period due to higher housing gross profits. As a percentage of revenues, operating income for the 2021 second quarter rose from the year-earlier period due to a 420 basis-point increase in the housing gross profit margin to 20.7% that mainly reflected a shift in geographic mix, increased operating leverage due to higher housing revenues, and lower amortization of previously capitalized interest. In addition, selling, general and administrative expenses as a percentage of housing revenues improved 190 basis points from the year-earlier period to 9.0%, primarily due to increased operating leverage as a result of higher housing revenues, and the continued impact of targeted actions we took in 2020 to reduce overhead costs in the early stages of the COVID-19 pandemic.

For the six months ended May 31, 2021, the year-over-year increase in this segment's operating income as a percentage of revenues reflected a 430 basis-point increase in the housing gross profit margin to 20.3% and a 250 basis-point improvement in selling, general and administrative expenses as a percentage of housing revenues to 9.5%. These year-over-year changes were mainly due to the reasons described above with respect to the three months ended May 31, 2021.

## FINANCIAL SERVICES REPORTING SEGMENT

The following table presents a summary of selected financial and operational data for our financial services reporting segment (dollars in thousands):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Revenues	\$ 4,857	\$ 3,690	\$ 8,587	\$ 7,243
Expenses	(1,253)	(883)	(2,453)	(1,845)
Equity in income of unconsolidated joint venture	7,044	4,797	13,014	8,019
Pretax income	\$ 10,648	\$ 7,604	\$ 19,148	\$ 13,417
<b>Total originations (a):</b>				
Loans	2,357	1,715	4,429	3,479
Principal	\$ 810,515	\$ 543,005	\$ 1,521,439	\$ 1,101,542
Percentage of homebuyers using KBHS	75 %	76 %	77 %	74 %
Average FICO score	727	720	726	721
<b>Loans sold (a):</b>				
Loans sold to Stearns	2,131	1,760	3,685	4,049
Principal	\$ 741,776	\$ 558,656	\$ 1,265,681	\$ 1,258,693
Loans sold to third parties	200	121	636	193
Principal	\$ 64,838	\$ 38,704	\$ 209,224	\$ 62,003

(a) Loan originations and sales occurred within KBHS.

*Revenues.* Financial services revenues for the three months and six months ended May 31, 2021 rose from the corresponding periods of 2020 due to increases in title services revenues and insurance commissions.

*Pretax income.* Our financial services pretax income for the three months ended May 31, 2021 grew 40% from the year-earlier period largely due to an increase in the equity in income of unconsolidated joint ventures. In the 2021 second quarter, our equity in income of our unconsolidated joint venture, KBHS, increased 47% year over year as a result of a substantial increase in the principal amount of loan originations and improved margins. The higher principal amount of loan originations primarily reflected a 40% rise in the number of homes we delivered and a 13% increase in the average selling price of those homes.

For the six months ended May 31, 2021, our financial services pretax income rose 43% from the corresponding 2020 period primarily due to a 62% increase in our equity in income of KBHS that reflected a substantial increase in the principal amount of loan originations and improved margins. The year-over-year increase in the principal amount of loan originations was largely due to an increase in the percentage of homebuyers using KBHS, a 21% increase in the number of homes we delivered and a 7% rise in the average selling price of those homes.

On January 5, 2021, Guaranteed Rate, Inc. announced that it had reached an agreement to acquire Stearns' parent company. This transaction closed on March 1, 2021. As of the date of this report, we are not aware of any significant changes with respect to Stearns or its operations as a result of the transaction being completed.

## INCOME TAXES

*Income Tax Expense.* Our income tax expense and effective tax rates were as follows (dollars in thousands):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Income tax expense	\$ 30,300	\$ 15,800	\$ 56,800	\$ 24,900
Effective tax rate	17.4 %	23.3 %	19.1 %	18.2 %

Our effective tax rate for the three months ended May 31, 2021 decreased from the year-earlier period, mainly due to an \$11.8 million increase in the federal energy tax credits we earned from building energy-efficient homes.

For the six months ended May 31, 2021, our effective tax rate increased slightly from the corresponding 2020 period, primarily reflecting the increase in our pretax income, which reduced the proportionate favorable impact of excess tax benefits related to stock-based compensation and federal energy tax credits on the overall rate, and a \$1.7 million decrease in our excess tax benefits related to stock-based compensation. These impacts were partly offset by a \$10.5 million increase in the federal energy tax credits we earned from building energy-efficient homes.

The federal energy tax credits for the three months and six months ended May 31, 2021 resulted from legislation enacted in December 2020, which among other things, extended the availability of a business tax credit for building new energy-efficient homes through December 31, 2021. Prior to this legislation, the tax credit expired on December 31, 2020. This extension is expected to benefit our income tax provision in future periods.

In June 2020, California enacted tax legislation that approved the suspension of California net operating loss deductions for tax years 2020, 2021 and 2022. The suspension of California net operating loss deductions did not have an impact on our income tax expense for the three months or six months ended May 31, 2021.

Further information regarding our income taxes is provided in Note 14 – Income Taxes in the Notes to Consolidated Financial Statements in this report.

## NON-GAAP FINANCIAL MEASURES

This report contains information about our adjusted housing gross profit margin and ratio of net debt to capital, neither of which is calculated in accordance with GAAP. We believe these non-GAAP financial measures are relevant and useful to investors in understanding our operations and the leverage employed in our operations, and may be helpful in comparing us with other companies in the homebuilding industry to the extent they provide similar information. However, because they are not calculated in accordance with GAAP, these non-GAAP financial measures may not be completely comparable to other companies in the homebuilding industry and, thus, should not be considered in isolation or as an alternative to operating performance and/or financial measures prescribed by GAAP. Rather, these non-GAAP financial measures should be used to supplement their respective most directly comparable GAAP financial measures in order to provide a greater understanding of the factors and trends affecting our operations.

*Adjusted Housing Gross Profit Margin.* The following table reconciles our housing gross profit margin calculated in accordance with GAAP to the non-GAAP financial measure of our adjusted housing gross profit margin (dollars in thousands):

	Three Months Ended May 31,		Six Months Ended May 31,	
	2021	2020	2021	2020
Housing revenues	\$ 1,436,032	\$ 909,978	\$ 2,573,385	\$ 1,981,788
Housing construction and land costs	(1,128,017)	(744,151)	(2,029,195)	(1,629,632)
Housing gross profits	308,015	165,827	544,190	352,156
Add: Inventory-related charges (a)	457	4,379	4,521	10,051
Housing gross profits excluding inventory-related charges	308,472	170,206	548,711	362,207
Add: Amortization of previously capitalized interest (b)	39,600	28,746	72,096	63,321
Adjusted housing gross profits	\$ 348,072	\$ 198,952	\$ 620,807	\$ 425,528
Housing gross profit margin as a percentage of housing revenues	21.4 %	18.2 %	21.1 %	17.8 %
Housing gross profit margin excluding inventory-related charges as a percentage of housing revenues	21.5 %	18.7 %	21.3 %	18.3 %
Adjusted housing gross profit margin as a percentage of housing revenues	24.2 %	21.9 %	24.1 %	21.5 %

(a) Represents inventory impairment and land option contract abandonment charges associated with housing operations.

(b) Represents the amortization of previously capitalized interest associated with housing operations.

Adjusted housing gross profit margin is a non-GAAP financial measure, which we calculate by dividing housing revenues less housing construction and land costs excluding (1) housing inventory impairment and land option contract abandonment charges (as applicable) recorded during a given period and (2) amortization of previously capitalized interest associated with housing

operations, by housing revenues. The most directly comparable GAAP financial measure is housing gross profit margin. We believe adjusted housing gross profit margin is a relevant and useful financial measure to investors in evaluating our performance as it measures the gross profits we generated specifically on the homes delivered during a given period. This non-GAAP financial measure isolates the impact that the housing inventory impairment and land option contract abandonment charges, and the amortization of previously capitalized interest associated with housing operations, have on housing gross profit margins, and allows investors to make comparisons with our competitors that adjust housing gross profit margins in a similar manner. We also believe investors will find adjusted housing gross profit margin relevant and useful because it represents a profitability measure that may be compared to a prior period without regard to variability of housing inventory impairment and land option contract abandonment charges, and amortization of previously capitalized interest associated with housing operations. This financial measure assists us in making strategic decisions regarding community location and product mix, product pricing and construction pace.

*Ratio of Net Debt to Capital.* The following table reconciles our ratio of debt to capital calculated in accordance with GAAP to the non-GAAP financial measure of our ratio of net debt to capital (dollars in thousands):

	May 31, 2021	November 30, 2020
Notes payable	\$ 1,747,447	\$ 1,747,175
Stockholders' equity	2,886,865	2,665,769
<b>Total capital</b>	<b>\$ 4,634,312</b>	<b>\$ 4,412,944</b>
Ratio of debt to capital	37.7 %	39.6 %
Notes payable	\$ 1,747,447	\$ 1,747,175
Less: Cash and cash equivalents	(608,069)	(681,190)
<b>Net debt</b>	<b>1,139,378</b>	<b>1,065,985</b>
Stockholders' equity	2,886,865	2,665,769
<b>Total capital</b>	<b>\$ 4,026,243</b>	<b>\$ 3,731,754</b>
Ratio of net debt to capital	28.3 %	28.6 %

The ratio of net debt to capital is a non-GAAP financial measure, which we calculate by dividing notes payable, net of homebuilding cash and cash equivalents, by capital (notes payable, net of homebuilding cash and cash equivalents, plus stockholders' equity). The most directly comparable GAAP financial measure is the ratio of debt to capital. We believe the ratio of net debt to capital is a relevant and useful financial measure to investors in understanding the degree of leverage employed in our operations.

### **Liquidity and Capital Resources**

*Overview.* We have funded our homebuilding and financial services activities over the last several years with:

- internally generated cash flows;
- public issuances of debt securities;
- borrowings under the Credit Facility;
- land option contracts and other similar contracts and seller notes;
- public issuances of our common stock; and
- letters of credit and performance bonds.

We manage our use of cash in the operation of our business to support the execution of our primary strategic goals. Over the past several years, we have primarily used cash for:

- land acquisition and land development;
- home construction;
- operating expenses;
- principal and interest payments on notes payable; and
- repayments of borrowings under the Credit Facility.

We ended the 2021 second quarter with total liquidity of \$1.40 billion, including cash and cash equivalents and \$787.6 million of available capacity under the Credit Facility. Based on our financial position as of May 31, 2021, and our positive business

forecast for the remainder of 2021 as discussed below under “Outlook,” we have no material concerns related to our liquidity. While the ongoing COVID-19 pandemic creates potential liquidity risks, as discussed further below, we believe that our existing cash and cash equivalents, our anticipated cash flows from operations and amounts available under our Credit Facility will be sufficient to fund our anticipated operating and land-related investment needs for at least the next twelve months.

Our investments in land and land development increased 79% to \$1.13 billion for the six months ended May 31, 2021, compared to \$633.5 million for the prior-year period. Approximately 47% of our total investments for the six months ended May 31, 2021 related to land acquisition, compared to approximately 41% in the year-earlier period. While we made strategic investments in land and land development in each of our homebuilding reporting segments during the first half of 2021 and 2020, approximately 53% and 50%, respectively, of these investments for each period were made in our West Coast homebuilding reporting segment.

The following table presents the number of lots we owned or controlled under land option contracts and other similar contracts and the carrying value of inventory by homebuilding reporting segment (dollars in thousands):

Segment	May 31, 2021		November 30, 2020		Variance	
	Lots	\$	Lots	\$	Lots	\$
West Coast	21,176	\$ 2,073,779	16,990	\$ 1,928,500	4,186	\$ 145,279
Southwest	12,687	776,456	12,290	688,807	397	87,649
Central	26,930	901,508	23,699	867,170	3,231	34,338
Southeast	16,665	520,823	14,059	413,005	2,606	107,818
Total	77,458	\$ 4,272,566	67,038	\$ 3,897,482	10,420	\$ 375,084

The number and carrying value of lots we owned or controlled under land option contracts and other similar contracts at May 31, 2021 increased from November 30, 2020, primarily due to our investments in land and land development in the 2021 first half and an increase in the number of homes under construction. The number of lots in inventory as of May 31, 2021 included 12,024 lots under contract where the associated deposits were refundable at our discretion, compared to 10,254 of such lots at November 30, 2020. Our lots controlled under land option contracts and other similar contracts as a percentage of total lots was 45% at May 31, 2021, compared to 40% at November 30, 2020. Generally, this percentage fluctuates with our decisions to control (or abandon) lots under land option contracts and other similar contracts or to purchase (or sell owned) lots based on available opportunities and our investment return standards.

*Liquidity.* The table below summarizes our total cash and cash equivalents, and total liquidity (in thousands):

	May 31, 2021	November 30, 2020
Total cash and cash equivalents	\$ 608,069	\$ 681,190
Credit Facility commitment	800,000	800,000
Borrowings outstanding under the Credit Facility	—	—
Letters of credit outstanding under the Credit Facility	(12,429)	(12,429)
Credit Facility availability	787,571	787,571
Total liquidity	\$ 1,395,640	\$ 1,468,761

The majority of our cash equivalents at May 31, 2021 and November 30, 2020 were invested in interest-bearing bank deposit accounts.



*Capital Resources.* Our notes payable consisted of the following (in thousands):

	May 31, 2021	November 30, 2020	Variance
Mortgages and land contracts due to land sellers and other loans	\$ 4,067	\$ 4,667	\$ (600)
Senior notes	1,743,380	1,742,508	872
<b>Total</b>	<b>\$ 1,747,447</b>	<b>\$ 1,747,175</b>	<b>\$ 272</b>

Our financial leverage, as measured by the ratio of debt to capital improved 190 basis points to 37.7% at May 31, 2021, compared to 39.6% at November 30, 2020. Our ratio of net debt to capital (a calculation that is described above under “Non-GAAP Financial Measures”) at May 31, 2021 was 28.3%, compared to 28.6% at November 30, 2020.

On June 9, 2021, we completed the underwritten public offering of \$390.0 million in aggregate principal amount of 4.00% Senior Notes due 2031 at 100% of their aggregate principal amount and used a portion of the net proceeds to purchase, pursuant to a tender offer that expired the previous day, \$269.8 million in aggregate principal amount of our outstanding \$450.0 million of 7.00% Senior Notes due 2021. We intend to use the remaining net proceeds together with cash on hand to redeem the remainder of these notes at par value on September 15, 2021. We expect to recognize a charge of approximately \$5.0 million for the early extinguishment of debt in the 2021 third quarter. The recently completed transactions, together with the planned redemption of the remaining \$180.2 million in aggregate principal amount of 7.00% Senior Notes due 2021 on September 15, 2021, will effectively extend the maturity of our senior notes by more than two years and reduce our weighted average borrowing rate by approximately 70 basis points. Further information regarding these transactions is provided in Note 22 – Subsequent Events in the Notes to Consolidated Financial Statements in this report.

LOC Facility. We had \$42.4 million and \$29.7 million of letters of credit outstanding under the LOC Facility at May 31, 2021 and November 30, 2020, respectively. Further information regarding our LOC Facility is provided in Note 15 – Notes Payable in the Notes to Consolidated Financial Statements in this report.

Unsecured Revolving Credit Facility. We have an \$800.0 million Credit Facility that will mature on October 7, 2023. The amount of the Credit Facility available for cash borrowings and the issuance of letters of credit depends on the total cash borrowings and letters of credit outstanding under the Credit Facility and the maximum available amount under the terms of the Credit Facility. As of May 31, 2021, we had no cash borrowings and \$12.4 million of letters of credit outstanding under the Credit Facility. We did not borrow under the Credit Facility during the 2021 first half. The Credit Facility is further described in Note 15 – Notes Payable in the Notes to Consolidated Financial Statements in this report.

There have been no changes to the terms of the Credit Facility during the six months ended May 31, 2021 from those disclosed in the “Management’s Discussion and Analysis of Financial Condition and Results of Operations” section of our Annual Report on Form 10-K for the year ended November 30, 2020.

The covenants and other requirements under the Credit Facility represent the most restrictive covenants that we are subject to with respect to our notes payable. The following table summarizes the financial covenants and other requirements under the Credit Facility, and our actual levels or ratios (as applicable) with respect to those covenants and other requirements, in each case as of May 31, 2021:

Financial Covenants and Other Requirements		Covenant Requirement	Actual
Consolidated tangible net worth	≥	\$1.92 billion	\$2.85 billion
Leverage Ratio	≤	.650	.382
Interest Coverage Ratio (a)	≥	1.500	5.835
Minimum liquidity (a)	≥	\$122.3 million	\$608.1 million
Investments in joint ventures and non-guarantor subsidiaries	≤	\$675.5 million	\$218.7 million
Borrowing base in excess of borrowing base indebtedness (as defined)		n/a	\$1.97 billion

(a) Under the terms of the Credit Facility, we are required to maintain either a minimum Interest Coverage Ratio or a minimum level of liquidity, but not both. As of May 31, 2021, we met both the Interest Coverage Ratio and the minimum liquidity requirements.

The indenture governing our senior notes does not contain any financial covenants. Subject to specified exceptions, the indenture contains certain restrictive covenants that, among other things, limit our ability to incur secured indebtedness, or



engage in sale and leaseback transactions involving property above a certain specified value. In addition, the indenture contains certain limitations related to mergers, consolidations, and sales of assets.

As of May 31, 2021, we were in compliance with the applicable terms of all of our covenants and other requirements under the Credit Facility, the senior notes, the indenture, and the mortgages and land contracts due to land sellers and other loans. Our ability to access the Credit Facility for cash borrowings and letters of credit and our ability to secure future debt financing depend, in part, on our ability to remain in such compliance. There are no agreements that restrict our payment of dividends other than the Credit Facility, which would restrict our payment of certain dividends, such as cash dividends on our common stock, if a default under the Credit Facility exists at the time of any such payment, or if any such payment would result in such a default (other than dividends paid within 60 days after declaration, if there was no default at the time of declaration).

Depending on available terms, we finance certain land acquisitions with purchase-money financing from land sellers or with other forms of financing from third parties. At May 31, 2021, we had outstanding mortgages and land contracts due to land sellers and other loans payable in connection with such financing of \$4.1 million, secured primarily by the underlying property, which had an aggregate carrying value of \$13.2 million.

*Credit Ratings.* Our credit ratings are periodically reviewed by rating agencies. In February 2021, Moody's Investors Service affirmed our corporate Ba3 credit rating, and upgraded the rating outlook to positive from stable. In May 2021, Moody's Investors Service upgraded our corporate rating to Ba2 from Ba3, and changed the rating outlook to stable from positive.

*Consolidated Cash Flows.* The following table presents a summary of net cash used in our operating, investing and financing activities (in thousands):

	Six Months Ended May 31,	
	2021	2020
Net cash provided by (used in):		
Operating activities	\$ (18,067)	\$ 154,694
Investing activities	(22,068)	(18,310)
Financing activities	(33,347)	(15,209)
Net increase (decrease) in cash and cash equivalents	<u>\$ (73,482)</u>	<u>\$ 121,175</u>

*Operating Activities.* Generally, our net operating cash flows fluctuate primarily based on changes in our inventories and our profitability. Our net cash used in operating activities for the six months ended May 31, 2021 mainly reflected a net increase in inventories of \$379.9 million, partly offset by net income of \$240.4 million, a net increase in accounts payable, accrued expenses and other liabilities of \$44.8 million and a net decrease in receivables of \$1.7 million. In the six months ended May 31, 2020, our net cash provided by operating activities primarily reflected net income of \$111.7 million, a \$100.1 million net decrease in inventories and a \$19.3 million net decrease in receivables, partly offset by a net decrease in accounts payable, accrued expenses and other liabilities of \$117.3 million.

*Investing Activities.* In the six months ended May 31, 2021, our uses of cash included \$18.3 million for net purchases of property and equipment and \$6.3 million for contributions to unconsolidated joint ventures. These uses of cash were partially offset by a \$2.5 million return of investments in unconsolidated joint ventures. In the six months ended May 31, 2020, the net cash used for investing activities reflected \$15.2 million for net purchases of property and equipment and \$3.6 million for contributions to unconsolidated joint ventures. These uses of cash were partially offset by a \$.5 million return of investments in unconsolidated joint ventures.

*Financing Activities.* In the six months ended May 31, 2021, net cash was used for dividend payments on our common stock of \$27.8 million, tax payments associated with stock-based compensation awards of \$8.5 million and payments on mortgages and land contracts due to land sellers and other loans of \$.6 million. The cash used was partially offset by \$3.5 million of issuances of common stock under employee stock plans. In the six months ended May 31, 2020, net cash was used for dividend payments on our common stock of \$16.3 million, tax payments associated with stock-based compensation awards of \$6.2 million and payments on mortgages and land contracts due to land sellers and other loans of \$1.1 million. The cash used was partially offset by \$8.4 million of issuances of common stock under employee stock plans.

*Dividends.* In the three-month period ended May 31, 2021, our board of directors declared, and we paid, a quarterly cash dividend on our common stock of \$.15 per share. In the three-month period ended May 31, 2020, our board of directors declared, and we paid, a quarterly cash dividend on our common stock of \$.09 per share. Quarterly cash dividends declared and paid during the six-month periods ended May 31, 2021 and 2020 totaled \$.30 per share and \$.18 per share of common stock.

respectively. The declaration and payment of future cash dividends on our common stock, whether at current levels or at all, are at the discretion of our board of directors and depend upon, among other things, our expected future earnings, cash flows, capital requirements, access to external financing, debt structure and any adjustments thereto, operational and financial investment strategy and general financial condition, as well as general business conditions.

While the ongoing COVID-19 pandemic has created uncertainty as to general economic conditions for the remainder of 2021, as of the date of this report, we believe we have adequate capital resources and sufficient access to external financing sources to satisfy our current and reasonably anticipated requirements for funds to conduct our operations and meet other needs in the ordinary course of our business. For the remainder of 2021, we expect to use or redeploy our cash resources or cash borrowings under the Credit Facility to support our business within the context of prevailing market conditions. During this time, we may also engage in capital markets, bank loan, project debt or other financial transactions, including the repurchase of debt or equity securities or potential new issuances of debt or equity securities to support our business needs. The amounts involved in these transactions, if any, may be material. In addition, as necessary or desirable, we may adjust or amend the terms of and/or expand the capacity of the Credit Facility or the LOC Facility, or enter into additional letter of credit facilities, or other similar facility arrangements, in each case with the same or other financial institutions, or allow any such facilities to mature or expire. However, with the uncertainty surrounding the COVID-19 pandemic, which could materially and negatively affect our business and the housing market, our ability to engage in such transactions may be constrained by volatile or tight economic, capital, credit and/or financial market conditions, as well as moderated investor and/or lender interest or capacity and/or our liquidity, leverage and net worth, and we can provide no assurance as to successfully completing, the costs of, or the operational limitations arising from any one or series of such transactions. Further discussion of the potential impacts from the COVID-19 pandemic on our capital resources and liquidity is provided in the “Risk Factors” section of our Annual Report on Form 10-K for the year ended November 30, 2020.

### **Supplemental Guarantor Financial Information**

As of May 31, 2021, we had \$1.75 billion in aggregate principal amount of outstanding senior notes and no borrowings outstanding under the Credit Facility. Our obligations to pay principal, premium, if any, and interest on the senior notes and borrowings, if any, under the Credit Facility are guaranteed on a joint and several basis by certain of our subsidiaries (“Guarantor Subsidiaries”). Our other subsidiaries, including all of our subsidiaries associated with our financial services operations, do not guarantee any such indebtedness (collectively, “Non-Guarantor Subsidiaries”), although we may cause a Non-Guarantor Subsidiary to become a Guarantor Subsidiary if we believe it to be in our or the relevant subsidiary’s best interest. See Note 15 – Notes Payable in the Notes to Consolidated Financial Statements in this report for additional information regarding the terms of our senior notes and the Credit Facility.

The guarantees are full and unconditional and the Guarantor Subsidiaries are 100% owned by us. The guarantees are senior unsecured obligations of each of the Guarantor Subsidiaries and rank equally in right of payment with all unsecured and unsubordinated indebtedness and guarantees of such Guarantor Subsidiaries. The guarantees are effectively subordinated to any secured indebtedness of such Guarantor Subsidiaries to the extent of the value of the assets securing such indebtedness, and structurally subordinated to indebtedness and other liabilities of Non-Guarantor Subsidiaries.

Pursuant to the terms of the indenture governing the senior notes and the terms of the Credit Facility, if any of the Guarantor Subsidiaries ceases to be a “significant subsidiary” as defined by Rule 1-02 of Regulation S-X using a 5% rather than a 10% threshold (provided that the assets of our non-guarantor subsidiaries do not in the aggregate exceed 10% of an adjusted measure of our consolidated total assets), it will be automatically and unconditionally released and discharged from its guaranty of the senior notes and the Credit Facility so long as all guarantees by such Guarantor Subsidiary of any other of our or our subsidiaries’ indebtedness are terminated at or prior to the time of such release.

The following tables present summarized financial information for KB Home and the Guarantor Subsidiaries on a combined basis, excluding unconsolidated joint ventures and after the elimination of (a) intercompany transactions and balances between KB Home and the Guarantor Subsidiaries and (b) equity in earnings from and investments in the Non-Guarantor Subsidiaries. See Note 9 – Investments in Unconsolidated Joint Ventures in the Notes to Consolidated Financial Statements in this report for additional information regarding our unconsolidated joint ventures.

Summarized Balance Sheet Data (in thousands)	May 31, 2021	November 30, 2020
<b>Assets</b>		
Cash	\$ 562,737	\$ 644,157
Inventories	3,737,116	3,464,674
Amounts due from Non-Guarantor Subsidiaries	491,551	394,226
<b>Total assets</b>	<b>5,353,202</b>	<b>5,102,197</b>
<b>Liabilities and Stockholders' Equity</b>		
Notes payable	1,743,780	1,743,508
Amounts due to Non-Guarantor Subsidiaries	241,642	221,330
<b>Total liabilities</b>	<b>2,639,670</b>	<b>2,589,971</b>
<b>Stockholders' equity</b>	<b>2,713,532</b>	<b>2,512,226</b>

Summarized Statement of Operations Data (in thousands)	Six Months Ended May 31, 2021
<b>Revenues</b>	<b>\$ 2,319,864</b>
Construction and land costs	(1,817,515)
Selling, general and administrative expenses	(247,412)
Interest income from non-guarantor subsidiary	16,188
<b>Pretax income</b>	<b>272,018</b>
<b>Net income</b>	<b>221,018</b>

#### **Off-Balance Sheet Arrangements, Contractual Obligations and Commercial Commitments**

*Unconsolidated Joint Ventures.* As discussed in Note 9 – Investments in Unconsolidated Joint Ventures in the Notes to Consolidated Financial Statements in this report, we have investments in unconsolidated joint ventures in various markets where our homebuilding operations are located. None of our unconsolidated joint ventures had outstanding debt at May 31, 2021 or November 30, 2020.

*Land Option Contracts and Other Similar Contracts.* As discussed in Note 8 – Variable Interest Entities in the Notes to Consolidated Financial Statements in this report, in the ordinary course of our business, we enter into land option contracts and other similar contracts with third parties and unconsolidated entities to acquire rights to land for the construction of homes. Our land option contracts and other similar contracts generally do not contain provisions requiring our specific performance. Our decision to exercise a particular land option contract or other similar contract depends on the results of our due diligence reviews and ongoing market and project feasibility analysis that we conduct after entering into such a contract. In some cases, our decision to exercise a land option contract or other similar contract may be conditioned on the land seller obtaining necessary entitlements, such as zoning rights and environmental and development approvals, and/or physically developing the underlying land by a pre-determined date. We typically have the ability not to exercise our rights to the underlying land for any reason and forfeit our deposits without further penalty or obligation to the sellers. If we were to acquire all the land we had under land option contracts and other similar contracts at May 31, 2021, we estimate the remaining purchase price to be paid during each year ending November 30 would be as follows: 2021 – \$727.5 million; 2022 – \$554.8 million; 2023 – \$178.0 million; 2024 – \$50.3 million; 2025 – \$78.6 million; and thereafter – \$0.

*Contractual Obligations.* There have been no significant changes in our contractual obligations from those reported in the “Management’s Discussion and Analysis of Financial Condition and Results of Operations” section of our Annual Report on Form 10-K for the year ended November 30, 2020.

### **Critical Accounting Policies**

The preparation of our consolidated financial statements requires the use of judgment in the application of accounting policies and estimates of uncertain matters. There have been no significant changes to our critical accounting policies and estimates during the six months ended May 31, 2021 from those disclosed in the “Management’s Discussion and Analysis of Financial Condition and Results of Operations” section of our Annual Report on Form 10-K for the year ended November 30, 2020.

### **Recent Accounting Pronouncements**

Recent accounting pronouncements are discussed in Note 1 – Basis of Presentation and Significant Accounting Policies in the Notes to Consolidated Financial Statements in this report.

### **Outlook**

We believe long-term housing market fundamentals supporting demand remain positive. Most notably, demographic trends are favorable especially with respect to first-time homebuyers, with over 70 million millennials in their prime homebuying years, followed by a large Generation Z segment now entering its homebuying age. We believe our Built-to-Order model, which provides our buyers a significant degree of personalization and choice, as well as the industry leading energy efficiency of our homes, including our commitment to building ENERGY STAR® certified homes and solar homes that help lower the total cost of homeownership, gives us a meaningful and distinct competitive advantage over other homebuilders, and both resale and rental homes, particularly in serving first-time homebuyers. Mortgage interest rates are at relatively low levels and housing affordability remains generally favorable.

For the remainder of 2021, we plan to continue to execute on our customer-centric, personalized approach to homebuilding, which we believe contributed to our robust year-over-year net orders in the 2021 first half, and rebuild our community count to support future growth. In addition, we expect to continue to focus on aligning our housing starts with our net orders, and managing our construction cycle times, in order to deliver our homes in backlog and meet our expected delivery volumes for the year. While we anticipate continuing strong demand will lead to elevated levels of community close-outs in the 2021 second half, we expect our increased investments in land and land development in recent quarters and planned new community openings will lead to a sequential increase in our ending community count in the remaining quarters of 2021. We expect double-digit year-over-year community count expansion for our 2022 full year. Our present outlook for the 2021 third quarter and full year is as follows:

#### *2021 Third Quarter*

- We expect to generate housing revenues in the range of \$1.50 billion to \$1.58 billion, compared to \$979.1 million in the year-earlier quarter, and anticipate our average selling price to be approximately \$420,000, representing a year-over-year increase of 9%.
- We expect our homebuilding operating income as a percentage of revenues, assuming no inventory-related charges, to range from 11.7% to 12.1%, compared to 9.6% for the prior-year quarter.
  - We expect a sequential increase in our housing gross profit margin to approximately 21.7%, assuming no inventory-related charges. This metric was 20.6% for the corresponding 2020 quarter.
  - We expect our selling, general and administrative expenses as a percentage of housing revenues to be approximately 9.8%, compared to 11.0% for the 2020 third quarter.
- We expect to recognize a charge of approximately \$5.0 million for the early extinguishment of debt.
- We expect our ending community count will increase sequentially by approximately 5%.

#### *2021 Full Year*

- We expect our full year deliveries to be between 14,000 and 14,500 homes.
- We expect our housing revenues to be in the range of \$5.90 billion to \$6.10 billion, compared to \$4.15 billion in 2020, and anticipate our average selling price will be in the range of \$415,000 to \$425,000, compared to \$388,900 in 2020.
- We expect our homebuilding operating income as a percentage of revenues, assuming no inventory-related charges, will be in the range of 11.5% to 12.0%, compared to 8.4% for 2020, which excluded severance charges of \$6.7 million associated with pandemic-related workforce reductions.

- We expect our housing gross profit margin to be in the range of 21.5% to 22.0%, assuming no inventory-related charges, versus 19.6% for 2020, representing a 215 basis-point improvement at the mid-point.
- We expect our selling, general and administrative expenses as a percentage of housing revenues to be in the range of 9.8% to 10.2%, compared to 11.2%, excluding severance charges, in the prior year.
- We expect an effective tax rate of approximately 20%.
- We expect our return on equity will be approximately 20%, an improvement of more than 800 basis points compared to 11.8% for 2020.

We continue to believe we are well positioned for the remainder of 2021 due to, among other things, our strong backlog, planned new community openings, investments in land and land development and current positive economic and demographic trends, to varying degrees in many of our served markets. However, our industry continues to experience labor and supply constraints and rising and volatile raw material prices, particularly for lumber. Demand for our products could also be substantially diminished if the public health effort to contain the virulence and spread of COVID-19 continues for a prolonged period during the rest of the year or if there is a material rise in inflation. If these issues worsen in the remainder of 2021, our business and our ability to generate positive growth could be negatively impacted.

### **Forward-Looking Statements**

Investors are cautioned that certain statements contained in this report, as well as some statements by us in periodic press releases and other public disclosures and some oral statements by us to securities analysts, stockholders and others during presentations, are “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995 (the “Act”). Statements that are predictive in nature, that depend upon or refer to future events or conditions, or that include words such as “expect,” “anticipate,” “intend,” “plan,” “believe,” “estimate,” “hope,” and similar expressions constitute forward-looking statements. In addition, any statements that we may make or provide concerning future financial or operating performance (including without limitation future revenues, community count, homes delivered, net orders, selling prices, sales pace per new community, expenses, expense ratios, housing gross profits, housing gross profit margins, earnings or earnings per share, or growth or growth rates), future market conditions, future interest rates, and other economic conditions, ongoing business strategies or prospects, future dividends and changes in dividend levels, the value of our backlog (including amounts that we expect to realize upon delivery of homes included in our backlog and the timing of those deliveries), the value of our net orders, potential future asset acquisitions and the impact of completed acquisitions, future share issuances or repurchases, future debt issuances, repurchases or redemptions and other possible future actions are also forward-looking statements as defined by the Act. Forward-looking statements are based on our current expectations and projections about future events and are subject to risks, uncertainties, and assumptions about our operations, economic and market factors, and the homebuilding industry, among other things. These statements are not guarantees of future performance, and we have no specific policy or intention to update these statements. In addition, forward-looking and other statements in this report and in other public or oral disclosures that express or contain opinions, views or assumptions about market or economic conditions; the success, performance, effectiveness and/or relative positioning of our strategies, initiatives or operational activities; and other matters, may be based in whole or in part on general observations of our management, limited or anecdotal evidence and/or business or industry experience without in-depth or any particular empirical investigation, inquiry or analysis.

Actual events and results may differ materially from those expressed or forecasted in forward-looking statements due to a number of factors. The most important risk factors that could cause our actual performance and future events and actions to differ materially from such forward-looking statements include, but are not limited to, the following:

- general economic, employment and business conditions;
- population growth, household formations and demographic trends;
- conditions in the capital, credit and financial markets;
- our ability to access external financing sources and raise capital through the issuance of common stock, debt or other securities, and/or project financing, on favorable terms;
- the execution of any securities repurchases pursuant to our board of directors’ authorization;
- material and trade costs and availability, particularly lumber;
- consumer and producer price inflation;
- changes in interest rates;
- our debt level, including our ratio of debt to capital, and our ability to adjust our debt level and maturity schedule;

- our compliance with the terms of the Credit Facility;
- volatility in the market price of our common stock;
- home selling prices, including our homes' selling prices, increasing at a faster rate than consumer incomes;
- weak or declining consumer confidence, either generally or specifically with respect to purchasing homes;
- competition from other sellers of new and resale homes;
- weather events, significant natural disasters and other climate and environmental factors;
- any failure of lawmakers to agree on a budget or appropriation legislation to fund the federal government's operations, and financial markets' and businesses' reactions to any such failure;
- government actions, policies, programs and regulations directed at or affecting the housing market (including the CARES Act, relief provisions for outstanding mortgage loans and any extensions or broadening thereof, the tax benefits associated with purchasing and owning a home, and the standards, fees and size limits applicable to the purchase or insuring of mortgage loans by government-sponsored enterprises and government agencies), the homebuilding industry, or construction activities;
- changes in existing tax laws or enacted corporate income tax rates, including those resulting from regulatory guidance and interpretations issued with respect to thereto;
- changes in U.S. trade policies, including the imposition of tariffs and duties on homebuilding materials and products, and related trade disputes with and retaliatory measures taken by other countries;
- the adoption of new or amended financial accounting standards and the guidance and/or interpretations with respect thereto;
- the availability and cost of land in desirable areas and our ability to timely develop acquired land parcels and open new home communities;
- our warranty claims experience with respect to homes previously delivered and actual warranty costs incurred;
- costs and/or charges arising from regulatory compliance requirements or from legal, arbitral or regulatory proceedings, investigations, claims or settlements, including unfavorable outcomes in any such matters resulting in actual or potential monetary damage awards, penalties, fines or other direct or indirect payments, or injunctions, consent decrees or other voluntary or involuntary restrictions or adjustments to our business operations or practices that are beyond our current expectations and/or accruals;
- our ability to use/realize the net deferred tax assets we have generated;
- our ability to successfully implement our current and planned strategies and initiatives related to our product, geographic and market positioning, gaining share and scale in our served markets and in entering into new markets;
- our operational and investment concentration in markets in California;
- consumer interest in our new home communities and products, particularly from first-time homebuyers and higher-income consumers;
- our ability to generate orders and convert our backlog of orders to home deliveries and revenues, particularly in key markets in California;
- our ability to successfully implement our business strategies and achieve any associated financial and operational targets and objectives, including those discussed in this report or in any of our other public filings, presentations or disclosures;
- income tax expense volatility associated with stock-based compensation;
- the ability of our homebuyers to obtain residential mortgage loans and mortgage banking services;
- the performance of mortgage lenders to our homebuyers;
- the performance of KBHS;
- information technology failures and data security breaches;
- an epidemic or pandemic (such as the outbreak and worldwide spread of COVID-19), and the control response measures that international, federal, state and local governments, agencies, law enforcement and/or health authorities implement to

address it, which may (as with COVID-19) precipitate or exacerbate one or more of the above-mentioned and/or other risks, and significantly disrupt or prevent us from operating our business in the ordinary course for an extended period;

- widespread protests and civil unrest, whether due to political events, efforts to institute law enforcement and other social and political reforms, and the impacts of implementing or failing to implement any such reforms, or otherwise; and
- other events outside of our control.

Please see our Annual Report on Form 10-K for the year ended November 30, 2020 and other filings with the SEC for a further discussion of these and other risks and uncertainties applicable to our business.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

There have been no material changes in our market risk since November 30, 2020. For additional information regarding our market risk, refer to the “Quantitative and Qualitative Disclosures About Market Risk” section of our Annual Report on Form 10-K for the year ended November 30, 2020.

### **Item 4. Controls and Procedures**

We have established disclosure controls and procedures to ensure that information we are required to disclose in the reports we file or submit under the Securities Exchange Act of 1934, as amended (“Exchange Act”) is recorded, processed, summarized and reported within the time periods specified in the SEC’s rules and forms, and accumulated and communicated to management, including our Chief Executive Officer (“Principal Executive Officer”) and Chief Financial Officer (“Principal Financial Officer”), as appropriate, to allow timely decisions regarding required disclosure. Under the supervision and with the participation of senior management, including our Principal Executive Officer and our Principal Financial Officer, we evaluated our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) promulgated under the Exchange Act. Based on this evaluation, our Principal Executive Officer and Principal Financial Officer concluded that our disclosure controls and procedures were effective as of May 31, 2021.

There were no changes in our internal control over financial reporting during the quarter ended May 31, 2021 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## **PART II. OTHER INFORMATION**

### **Item 1. Legal Proceedings**

For a discussion of our legal proceedings, see Note 18 – Legal Matters in the Notes to Consolidated Financial Statements in this report.

### **Item 1A. Risk Factors**

There have been no material changes to the risk factors we previously disclosed in our Annual Report on Form 10-K for the year ended November 30, 2020.

### **Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

In May 2018, our board of directors authorized us to repurchase a total of up to 4,000,000 shares of our outstanding common stock. As of November 30, 2020, we had 2,193,947 shares authorized for repurchase. During the three months ended May 31, 2021, no shares were repurchased pursuant to this authorization.

**Item 6. Exhibits**

Exhibits

- 4.22 Amended Rights Agreement, effective as of April 8, 2021, made by and between KB Home and Computershare Inc., as Rights Agent, filed as Exhibit 4.1 to our Amended Registration Statement on Form 8-A/A dated April 13, 2021 (File No. 01-9195), is incorporated by reference herein.
- 22 [List of Guarantor Subsidiaries, filed as an exhibit to our Annual Report on Form 10-K \(File No. 001-09195\), is incorporated by reference herein.](#)
- 31.1 [Certification of Jeffrey T. Mezger, Chairman, President and Chief Executive Officer of KB Home Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.](#)
- 31.2 [Certification of Jeff J. Kaminski, Executive Vice President and Chief Financial Officer of KB Home Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.](#)
- 32.1 [Certification of Jeffrey T. Mezger, Chairman, President and Chief Executive Officer of KB Home Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.](#)
- 32.2 [Certification of Jeff J. Kaminski, Executive Vice President and Chief Financial Officer of KB Home Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.](#)
- 101.INS XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
- 101.SCH Inline XBRL Taxonomy Extension Schema Document
- 101.CAL Inline XBRL Taxonomy Extension Calculation Linkbase Document
- 101.DEF Inline XBRL Taxonomy Extension Definition Linkbase Document
- 101.LAB Inline XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE Inline XBRL Taxonomy Extension Presentation Linkbase Document
- 104 Cover Page Interactive Data File (embedded within the Inline XBRL document and included in Exhibit 101).



SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

KB HOME  
Registrant

Dated July 9, 2021 By: /s/ JEFF J. KAMINSKI  
Jeff J. Kaminski  
Executive Vice President and Chief Financial Officer  
(Principal Financial Officer)

Dated July 9, 2021 By: /s/ WILLIAM R. HOLLINGER  
William R. Hollinger  
Senior Vice President and Chief Accounting Officer  
(Principal Accounting Officer)

## CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Jeffrey T. Mezger, certify that:

1. I have reviewed this quarterly report on Form 10-Q of KB Home;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated July 9, 2021

/s/ JEFFREY T. MEZGER

Jeffrey T. Mezger  
Chairman, President and Chief Executive Officer  
(Principal Executive Officer)

## CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Jeff J. Kaminski, certify that:

1. I have reviewed this quarterly report on Form 10-Q of KB Home;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated July 9, 2021

/s/ JEFF J. KAMINSKI  
Jeff J. Kaminski  
Executive Vice President and Chief Financial Officer  
(Principal Financial Officer)

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT  
TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of KB Home (the "Company") on Form 10-Q for the period ended May 31, 2021 (the "Report"), I, Jeffrey T. Mezger, Chairman, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated July 9, 2021

/s/ JEFFREY T. MEZGER  
Jeffrey T. Mezger  
Chairman, President and Chief Executive Officer  
(Principal Executive Officer)

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT  
TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of KB Home (the "Company") on Form 10-Q for the period ended May 31, 2021 (the "Report"), I, Jeff J. Kaminski, Executive Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated July 9, 2021

/s/ JEFF J. KAMINSKI  
Jeff J. Kaminski  
Executive Vice President and Chief Financial Officer  
(Principal Financial Officer)