



**City of Palm Coast**  
**Agenda**  
**CITY COUNCIL SPECIAL**  
**BUDGET WORKSHOP**  
**IMMEDIATELY**  
**FOLLOWING THE SPECIAL**  
**BUSINESS MEETING**

City Hall  
160 Lake Avenue  
Palm Coast, FL 32164  
www.palmcoastgov.com

*Mayor David Alfin*  
*Vice Mayor Eddie Branquinho*  
*Council Member Ed Danko*  
*Council Member Nick Klufas*

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**Tuesday, March 22, 2022**

**9:00 AM**

**COMMUNITY WING**

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**City Staff**

**Denise Bevan, City Manager**

**Neysa Borkert, City Attorney**

**Virginia A. Smith, City Clerk**

- Public Participation shall be in accordance with Section 286.0114 Florida Statutes.
- Other matters of concern may be discussed as determined by City Council.
- If you wish to obtain more information regarding the City Council's agenda, please contact the City Clerk's Office at 386-986-3713.
- In accordance with the Americans with Disabilities Act, persons needing assistance to participate in any of these proceedings should contact the City Clerk at 386-986-3713, at least 48 hours prior to the meeting.
- City Council Meetings are streamed live on YouTube at <https://www.youtube.com/user/PalmCoastGovTV/live>.
- All pagers and cell phones are to remain OFF while City Council is in session.

**A CALL TO ORDER**

**B PLEDGE OF ALLEGIANCE TO THE FLAG**

**C ROLL CALL**

**D PRESENTATIONS**

**1 PRESENTATION-LOCAL AND REGIONAL ECONOMIC CONDITIONS**

**2 PRESENTATION-STRATEGIC ACTION PLAN EVALUATION RESULTS**

**3 PRESENTATION - 10 - YEAR ANNUAL CIP UPDATE**

**E ADJOURNMENT**

# City of Palm Coast, Florida Agenda Item

Agenda Date: March 22, 2022

<b>Department Division</b>	CITY ADMINISTRATION	<b>Amount Account #</b>
<b>Subject</b>	PRESENTATION-LOCAL AND REGIONAL ECONOMIC CONDITIONS	
<b>Presenter: Dr. Albert Loh, Director of Local Economic Indicators Project, Goggin College of Business at UNF</b>		
<p><b>Background :</b>            As a result of the partnership with UNF Mednexus initiatives, staff has been welcomed to higher education networking to enhance the City’s vision. Chung-Ping (Albert) Loh is the Associate Dean of Faculty, Administration, and Research in the Coggin College of Business, Director of Local Economic Indicators Project (LEIP), and Professor of Economics at UNF. Dr. Loh holds a Ph.D. in Economics from the University of North Carolina at Chapel Hill. He has taught Health Economics and Policy, Econometrics, Business and Economics Statistics, Managerial Economics, Intermediate Microeconomics, Principles of Microeconomics, Economics of Business Decision, and Making Decision with Data. His research interests include the economic modeling of health behavior, health care utilization, and health outcome, cost and benefit analysis, program evaluation, health tourism, and other applied microeconomics topics. He is an active faculty member in the International Business Program and has led numerous Study Abroad trips over the years. Prior to his current position, he was the chairperson of the Department of Economics and Geography from 2016-2021.</p> <p>The Local Economic Indicators Project (LEIP) aims to become a one-stop shop for business and economic data and provide assessment of the economic performance of the local economy in Jacksonville, Florida. LEIP service offers useful information for business leaders and government officials.</p> <p>Founded by Dr. Paul M. Mason, formerly an economics professor at the University of North Florida, LEIP's main function is the collection of data from all over the Jacksonville area. These data allow us to analyze price changes in order to measure inflation, adjust unemployment rates for seasonality, report stock price changes, and produce an index of leading indicators; to facilitate comparing our local numbers with similar numbers nationwide. Dr. Albert Loh joined the program in 2013 to enhance the economic forecasting. In 2016, Dr. Loh took over as the program director after Dr. Mason retired from UNF.</p> <p>In addition to continuously collecting monthly economic data, the LEIP research team has been working on updating the construct of the economic variables to better reflect the changing business landscape and consumer demand in the local market. Additional effort has also been invested recently in developing measures focusing on health care economy in the greater Jacksonville area.</p>		

The presentation from Dr. Loh will be available at the Special Workshop.

**Recommended Action:**  
**PRESENTATION ONLY**

# City of Palm Coast, Florida Agenda Item

Agenda Date: March 22, 2022

<b>Department</b>	CITY ADMINISTRATION	<b>Amount</b>
<b>Division</b>	COMMUNICATIONS & MARKETING	<b>Account #</b>
<b>Subject</b>	PRESENTATION-STRATEGIC ACTION PLAN EVALUATION RESULTS	
<b>Presenter:</b>	Lauren Johnston, Chief of Staff	
<b>Background:</b>	<p>On an annual basis, staff coordinates an evaluation of the Strategic Action Plan to ensure that the fiscal year adopted Focus Areas and Priorities continue to align with City Council's Vision. As part of this process, staff conducts a one-on-one interview session with each Council Member to discuss the following key areas.</p> <ul style="list-style-type: none"> <li>- Discuss existing Focus Areas, Priorities, and direction moving forward</li> <li>- Discuss Strategic Action Plan process and next steps</li> <li>- Discuss City's Long Term Vision, Mission, and Values</li> </ul> <p>After the interview step, staff consolidates feedback, evaluates consistency with the Strategic Action Plan, and provides a deliverable that compares feedback to adopted Focus Areas and Priorities. The referenced deliverable is provided as part of this agenda item.</p> <p>Staff requests that City Council review the feedback received during the interview sessions and come prepared to discuss amending based on the collective direction. The noted action to consider is as follows.</p> <ul style="list-style-type: none"> <li>- Reaffirm City's Long Term Vision, Mission, and Values</li> <li>- Reaffirm the Focus Area and/or Priority to keep and/or amend for next fiscal year</li> <li>- Remove or add a Focus Area and/or Priority</li> </ul> <p>A second workshop will be conducted on April 26<sup>th</sup> to review and discuss changes applied from this workshop. A Resolution and Exhibit A will be provided at that time.</p>	
<b>Recommended Action :</b>	<b>PRESENTATION ONLY</b>	



# STRATEGIC ACTION PLAN EVALUATION #1



City Council Workshop  
March 22, 2022

# WHERE WE ARE

## March - July

3/08

Citizen  
Survey  
Results

3/9 - 3/18

Annual Interviews  
with SAP/City  
Council

3/22

SAP Evaluation  
#1

4/26

SAP Evaluation  
#2

5/03

Adoption of SAP  
Priorities

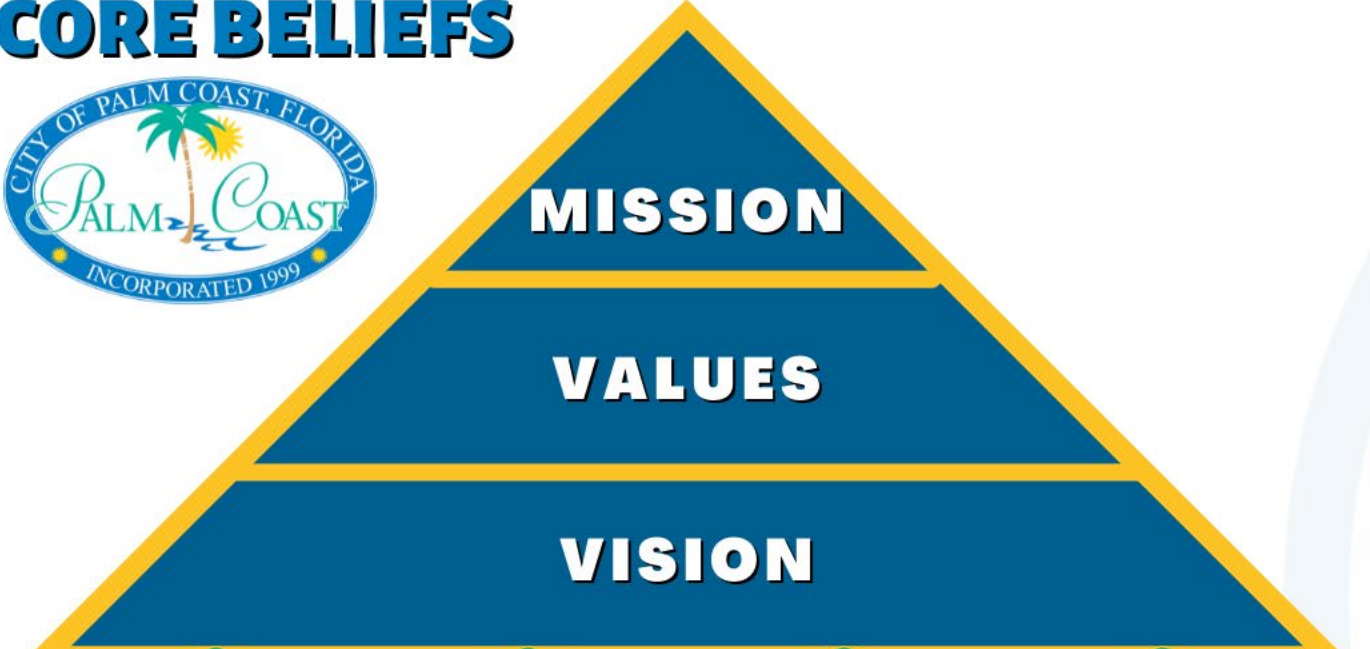
6/28

SAP Q3 Council Priority  
Update and Presentation



# PRIORITY GOAL UPDATE

# CORE BELIEFS



**MISSION:**

***Delivering exceptional service by making our citizens our priority.***

**VALUES:**

***Pride  
Accountability  
Leadership  
Motivated  
Collaborative  
Ownership  
Achievement  
Stewardship  
Trust***

**VISION:**

***A multigenerational community recognized as one of Florida's premier cities that values:***

- Building a diverse, sustainable economic base to support innovation while providing necessary infrastructure and services.***
- Providing exceptional amenities and standards that support a high quality lifestyle.***
- Protecting the environment and beauty of Palm Coast while conserving natural resources.***

<p><b>STRONG RESILIENT ECONOMY</b></p>	<p><b>CIVIC ENGAGEMENT</b></p>	<p><b>SAFE &amp; RELIABLE SERVICES</b></p>	<p><b>SUSTAINABLE ENVIRONMENT &amp; INFRASTRUCTURE</b></p>
<p>Support the expansion and smart growth of both population and businesses to ensure success locally as well as regionally.</p> <p>Maintaining financial strengths within the City and promote fiscal responsibility to ensure future stability.</p>	<p>Build a cooperative and trusting relationship between the City and the community.</p> <p>Promote the opportunity for communication between the decision makers and the public and create a credible channel through which accurate and timely information from the City can be disseminated.</p> <p>Increase the public's understanding and support of the City's goals and strategies.</p>	<p>A safe community for all is the catalyst to ensure that residents and regional visitors enjoy quality amenities year-round.</p> <p>Recruiting and retaining a quality, talented workforce to maintain uninterrupted services to the citizens.</p>	<p>Build and effectively manage sustainable infrastructure that promotes clean water, integrated streets, and emphasizes green infrastructure.</p> <p>To anticipate the need for additional services and infrastructure to provide opportunities for mixed use development with goods, services, and employment while creating a sustainable framework of visual appeal by caring for our land, water, air, and wildlife.</p>





## **STRONG RESILIENT ECONOMY**

*To foster support and elevate the Arts District, staff shall conduct the following:*



Provide a comprehensive presentation to City Council that details the proposed approach to establishing dedicated funding for the Arts District that includes status, timeline and recommended set percentage of revenues within the Arts District.



Formalize the membership of the “United We Arts” committee while expanding programs and experiences within the Arts District.



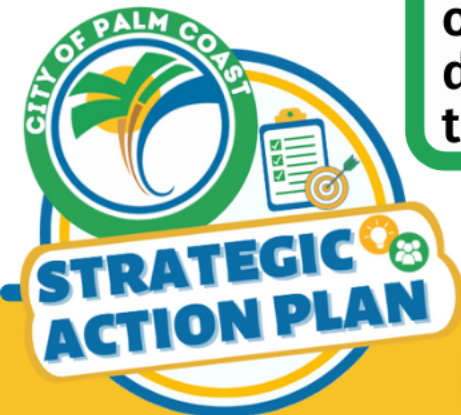
Focus on Town Center brick and mortar for shopping opportunities, entertainment and restaurants. Evaluate Town Center land for potential acquisition of open space to meet the need of future growth.

Town Center should promote and partner with well-known higher education institutions to become a regional center for learning. Partnerships will be enhanced by a home for arts& culture offering opportunities for performance, display, creative expression & training.

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Evaluate Town Center land for potential acquisition of open space to meet the need of future growth.

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## STRONG RESILIENT ECONOMY

*Continue to support UNF MedNexus and foster relationships that continue to align program initiatives with Flagler County Flagship Programs, Daytona State College and medical institutions.*



**Palm Coast brands its' future as a regional destination for health care training complimented by research and technology innovation.**

**MODIFIED**



Develop a marketing program to recruit and host medical and technology summits and retreats to the area.



To ensure that program solutions are continually targeted, conduct quarterly meetings to follow-up with all partners to drive pathways for the students.



Memorialize the City's position of support as a multi-year legislative priority.



Reinforce the future benefits of the UNF MedNexus program that will recruit professional and higher paying jobs.





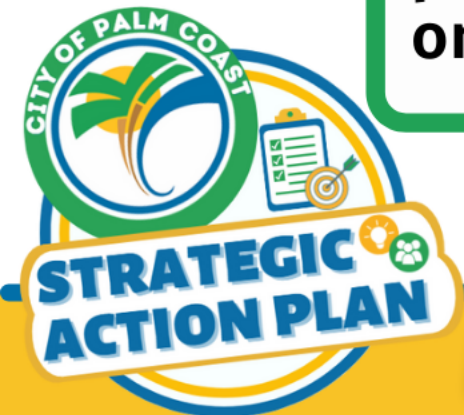
# STRONG RESILIENT ECONOMY

CURRENT

Strengthen and maintain relationships with key stakeholders (ie FDOT, FPL, SJRWMD, DEO, FIND, etc.) through reoccurring meetings and other proactive approaches to further key initiatives.

Staff should provide City Council a list a stakeholders, top 10 biggest employers and periodic communications on relationship feedback.

ADD





# STRONG RESILIENT ECONOMY

**CURRENT**

Create a business recruitment program and develop incentives through in-house resources

Develop economic opportunity tools and communication strategies to enhance the need for regional growth.

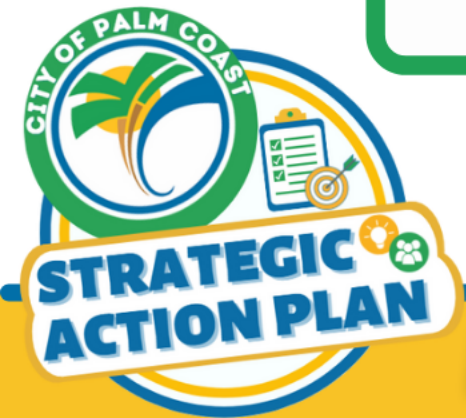
**MODIFIED**

Create a portfolio and make available for business when they inquire about locating to our community.

**ADD**

Focus on green and clean industry.

**ADD**





# STRONG RESILIENT ECONOMY

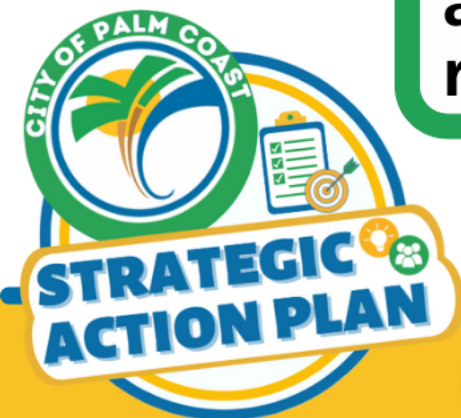


PC II westward expansion is guided by master planning for smart, managed, growth. Economic development is driven by Town Center regional destination initiatives. Economic growth and community marketing are supported by competitive youth sport activity centers catering to young athletes, families, and fans from regional and distant locations.

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## **STRONG RESILIENT ECONOMY**

**Inventory, assess, and identify optimal use of city land assets.**

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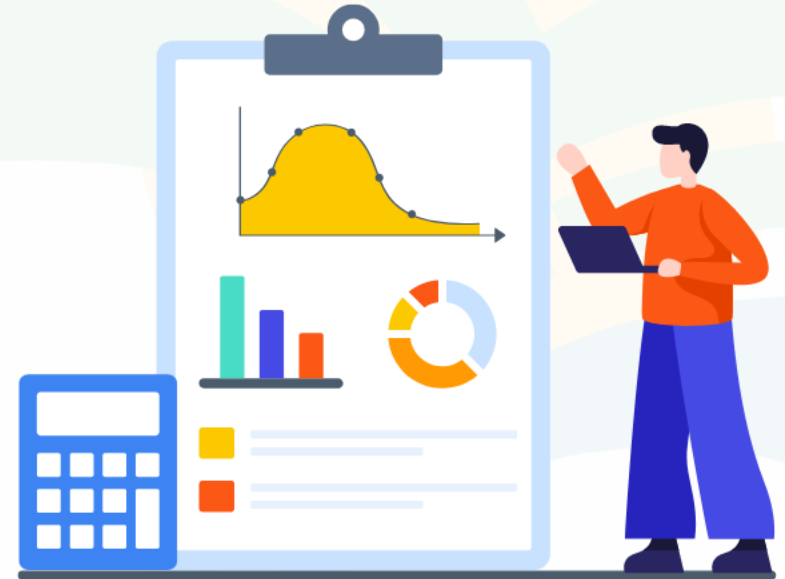
## **STRONG RESILIENT ECONOMY**

To ensure continued smart/sustainable long-term growth of the City of Palm Coast, staff will develop a timeline and propose a budget accordingly to conduct a comprehensive Evaluation and Appraisal Report (EAR) analysis to an updated planning horizon of 2045.

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In FY 22, Staff shall conduct a survey on resident feedback on multi-family house in Palm Coast.

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# CIVIC ENGAGEMENT

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In the spirit of the Arts District, create an arts program with community partners for the original blue & white neighborhood entry way signs to transform them into art in public places.

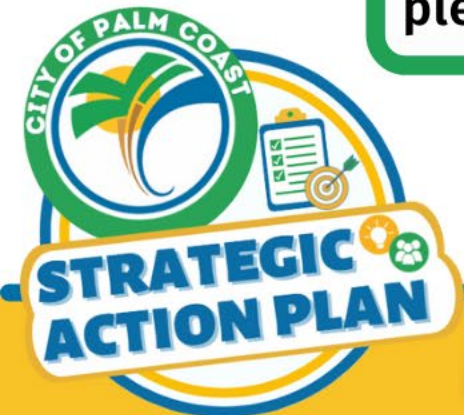


Program proposals should focus on the enhancing the visual appeal. Focus on a modern, classy, easy to read, and pleasant to the eye style.

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Evaluate the process and address funding sources for this project.

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## CIVIC ENGAGEMENT

Staff to provide an inventory of potential facilities according to the Public Renaming Policy in honor of Mayor Jon Netts.

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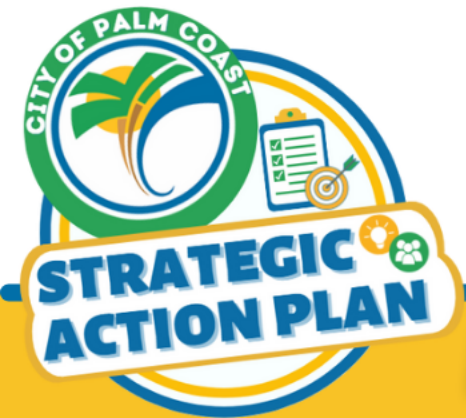
## PRIORITY GOAL UPDATE



## CIVIC ENGAGEMENT

Research other cities communications strategies on how they respond in a proactive and reactive measures with social media applications.

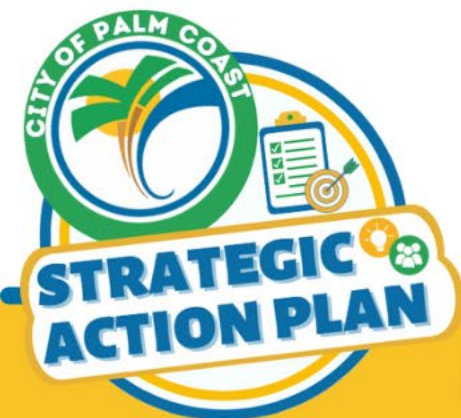
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## SAFE & RELIABLE SERVICES

Ensure that the Maintenance and Operations Facility is top priority facility project and commence with initial improvements based on Capital Improvement Plan timeline.





# SAFE & RELIABLE SERVICES

**CURRENT**

Create a Business Plan for the Regional Racquet Center to serve as a multipurpose center that offers flexible open space for community.

**ADD**

Identify local recreation demands (i.e. aquatics, fields, senior services, etc.) to balance the need of regional activity centers.

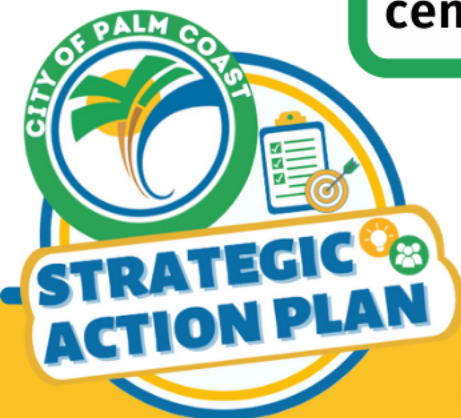
**MODIFIED**

Prioritize projects on the Park & Recreation Capital Improvement Plan.



**MODIFY**

Staff to provide a branding outline that represents the community recreation needs for the southern extent of the City.





# SAFE & RELIABLE SERVICES

Seek opportunities for the Community Center to help relieve parking pressures through the following approaches.

- Evaluating the utilization of the Community Center playground, basketball courts and tree area for additional parking.
- Conducting a detailed analysis of city-owned lands and facilities in the vicinity of the Community Center to determine optimum use value.



**Repurpose FS22 to preserve historical value and expand visitor awareness of Palm Coast.**

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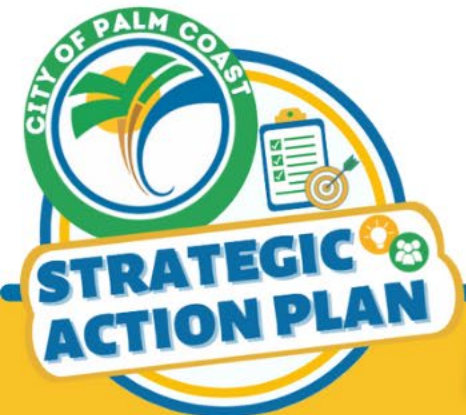




## SAFE & RELIABLE SERVICES

Work with community partners to identify trade skill needs of the Flagler County Flagship Program and determine the feasibility of constructing the Long Creek Nature Preserve Nature Center through a combined community effort that benefits students' career paths.

**REMOVE**





## SAFE & RELIABLE SERVICES

On high value service contracts, provide adequate quality control to ensure contractual compliance.

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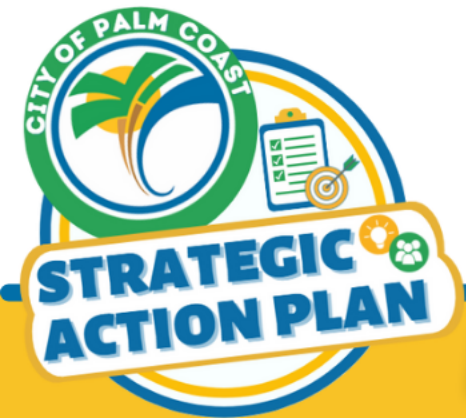




## SUSTAINABLE ENVIRONMENT & INFRASTRUCTURE

Develop a comprehensive Cybersecurity plan to focus on safety and security of all infrastructure and critical functions.

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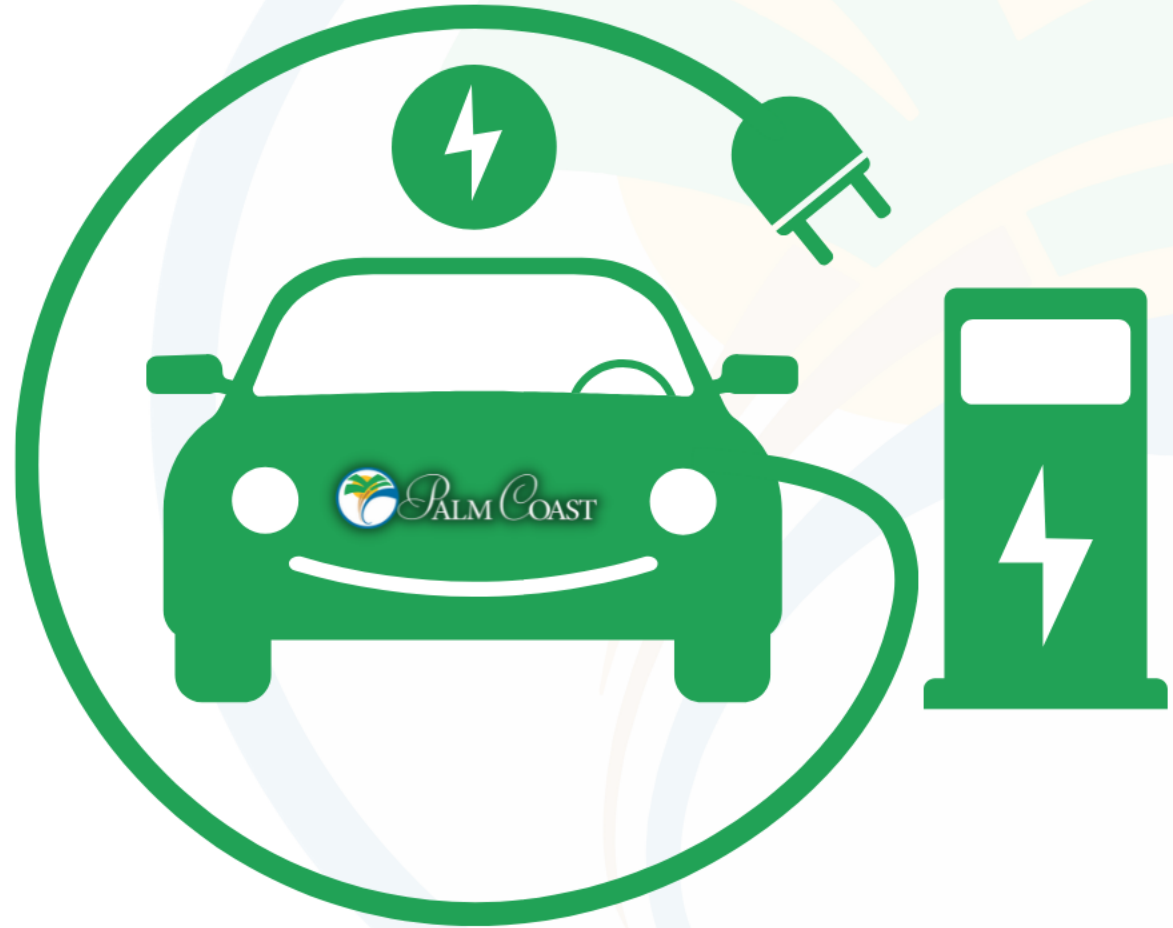
## SUSTAINABLE ENVIRONMENT & INFRASTRUCTURE

CURRENT

Evaluate the City Fleet for electrification of vehicles.

Coordinate with FPL to provide electric vehicles fast charging stations across multiple locations in the City.

MODIFY



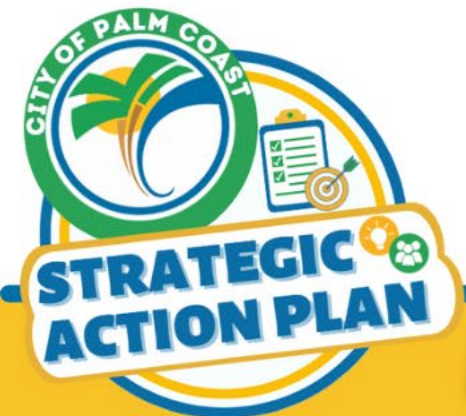


## SAFE & RELIABLE SERVICES

Conduct a Return on Investment (ROI) analysis that evaluates all City facilities for solar power retrofits and companion battery storage power.

Conduct a solar feasibility study and expand the scope to include solar rays, solar power retrofits for current and future facilities.

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## SUSTAINABLE ENVIRONMENT & INFRASTRUCTURE



CURRENT

Ensure that Phase II and III of Old Kings Road are included in FDOT project plan.

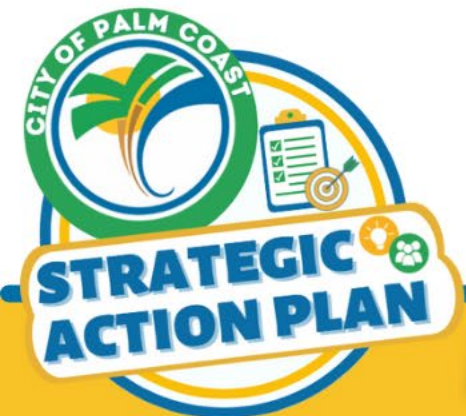




## SUSTAINABLE ENVIRONMENT & INFRASTRUCTURE

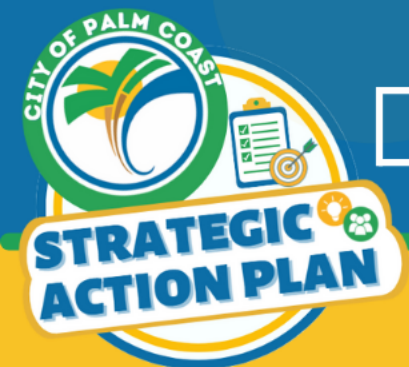
Develop a plan for  
maintenance of the  
salt water canals.

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# EVALUATION STEPS

- One-on-One Interviews**
  - Discussion of overall process, performance management, and KPIs
  - Review of 4 Pillars of Priorities and Focus Areas
  - Staff consolidates feedback
- SAP Workshop #1: Today's Presentation**
  - City Council feedback inventoried per Focus Area
- SAP Evaluation #2: April 26, 2022**
  - City Council review and further discussion of draft Focus Areas & Priorities
- SAP City Council Adoption of Priorities: May 3, 2022**



**NEXT STEPS**

# QUESTIONS?



# City of Palm Coast, Florida Agenda Item

Agenda Date: March 22, 2022

<b>Department</b>	CONSTRUCTION MANAGEMENT & ENGINEERING	<b>Amount</b>
<b>Division</b>	STORMWATER	<b>Account #</b>
<b>Subject</b>	PRESENTATION – 10-YEAR ANNUAL CIP UPDATE	
<b>Presenter: Carl Cote, Director of Stormwater &amp; Engineering</b>		
<p><b>Background :</b>            This item is to provide City Council with an annual update to the 10-Year Capital Improvement Plan for all funds except Stormwater &amp; Utility. This plan is presented to City Council to identify current strategy and vision to meet City Council’s goals, objectives and priorities as well as to satisfy infrastructure needs due to age, growth or regulation.</p> <p>This would be Council’s opportunity to align the vision with the Strategic Action Plan.</p>		
<p><b>Recommended Action :</b>  <b>PRESENTATION ONLY</b></p>		



# 10-YEAR CIP ANNUAL UPDATE







# Council Focus Areas

★ Includes projects associated with CIP program

**Innovation District**



**Business Friendly Initiative**

**Community Engagement**

**Fiber**

**Streetlights and Safety**



**Street Maintenance**



**Smart City**



**Service Delivery & Efficiency**

# CAPITAL PROJECTS FUND – STRATEGY

- **Focus on Critical / Urgent Need Projects**
  - Buildings & Parks (AC replacements, painting, carpet replacement & safety items)
  - IT Infrastructure
- **Maintain Priority of Maintenance and Operations Center**
  - Design underway
  - Phase one of construction to be Fleet Facility & associated sitework
- **Shift all Park Capacity Projects to Park Impact Fee Fund**
  - Provide transfers to allocate funding for impact fee share and for other funding source share
  - Utilize CRA funding for projects located in the CRA
- **Maintain Flexibility**
  - Incorporate Projects as Opportunities Arise Such as Grants or Change in Market Costs

# CAPITAL PROJECT FUNDS - Restrictions



## Small County Surtax

- 1/2 percent of the 7% sales tax collected in Flagler County
- Committed for construction & improvement of public facilities
- Adopted by Flagler County ordinance and distributed according to state formula; City receives 49.847663% of tax collected
- Began 1/1/2013 and expires 12/31/2032

# CAPITAL PROJECTS FUND – SUMMARY

CAPITAL PROJECTS FUND	FY 22 BUDGET	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32
<u>Prior Year Carry-over:</u>	6,461,265	6,723,907	708,884	195,842	265,849	1,304,117	1,304,117
<u>Revenues:</u>							
Small County Surtax:	3,823,432	3,938,135	4,016,898	4,097,236	4,179,181	4,262,765	22,149,658
Transfers:	4,584,562	3,301,360	3,183,613	-	4,500,000	4,500,000	5,250,000
<u>Total Revenues:</u>	8,407,994	7,239,495	7,200,511	4,097,236	8,679,181	8,762,765	27,399,658
<b>Total Available Funds</b>	<b>14,869,259</b>	<b>13,963,403</b>	<b>7,909,394</b>	<b>4,293,078</b>	<b>8,945,030</b>	<b>10,066,882</b>	<b>28,703,775</b>
<u>Expenditures:</u>							
Park Projects - Rehab & Renewal:	355,000	158,500	150,000	1,245,000	1,230,000	1,120,000	6,810,000
Path & Trail Projects:	-	-	-	-	350,000	30,000	1,150,000
IT Capital Projects:	1,030,000	20,000	283,500	825,000	130,000	80,000	250,000
Other Projects:	-	-	30,000	100,000	-	-	-
City Facility Projects:	5,930,000	12,760,000	6,817,000	584,000	5,470,000	7,920,000	15,764,000
Transfers:	830,352	316,019	433,052	1,273,228	460,914	204,104	1,192,310
<b>Total Expenditures</b>	<b>8,145,351</b>	<b>13,254,519</b>	<b>7,713,552</b>	<b>4,027,228</b>	<b>7,640,913</b>	<b>9,354,104</b>	<b>25,166,310</b>
<b>Available Funds End of Year</b>	<b>6,723,907</b>	<b>708,884</b>	<b>195,842</b>	<b>265,849</b>	<b>1,304,117</b>	<b>712,778</b>	<b>3,537,465</b>

# RECREATION IMPACT FEE FUND – STRATEGY

- **Focus on Grant Funded & Partnership Projects and Needs due to Growth**
  - Long Creek Nature Preserve (Boardwalk & Overlooks)
  - Lehigh Trailhead & Belle Terre
  - Waterfront Park Water Access
  - Regional Racquet Center
  - Graham Swamp Trail
  - Neighborhood Parks (Matanzas Woods & Quail Hollow)
- **Focus on Critical Needs & Satisfy Obligations**
  - Expanded Parking at Community Center & ITSC
  - Long Creek Nature Preserve Remaining Build-Out
- **Include all Park Capacity Projects in Park Impact Fee Fund**
  - Provide transfers to allocate funding for impact fee share & other funding source share
  - Utilize CRA funding for projects located in the CRA

# RECREATION IMPACT FEE - Restrictions

## Recreation Impact Fee

- FY20 Impact Fee Study Rate Determination = \$1,549.00 per new dwelling unit with an annual increase on October 1<sup>st</sup> per Construction Cost Index as published by Engineering News Record in June of each year. (fee implemented on a tier basis with full fee taking effect 10/1/2022); current fee is \$1,374.06.
- Restricted to growth related projects only; projects that add new capacity, cannot be used for existing system deficiencies.
- Impact Fee can only cover 69.27% of the costs associated with growth related projects; other funding sources must provide the 30.73% balance.

# RECREATION IMPACT FEE FUND – SUMMARY

RECREATION IMPACT FEE FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32	Future
<u>Prior Year Carry-over:</u>	4,413,622	305,870	185,150	1,645,609	3,068,142	3,641,683	3,041,683	
<u>Revenues:</u>								
Recreation Impact Fees:	2,619,233	2,972,556	3,002,282	3,032,305	3,062,628	3,093,253	15,772,532	
Grants:	2,715,988	175,750	228,000	-	-		2,390,500	
Transfers:	1,077,026	1,130,974	137,352	115,228	460,914	101,064	5,475,152	
<u>Total Revenues:</u>	6,412,247	4,279,279	3,367,634	3,147,533	3,523,541		23,638,184	
<b>Total Available Funds</b>	<b>10,825,870</b>	<b>4,585,150</b>	<b>3,552,784</b>	<b>4,793,142</b>	<b>6,591,683</b>	<b>3,641,683</b>	<b>26,679,867</b>	
<u>Expenditures:</u>								
Park Impact Fee Study:	-	-	100,000	50,000	-	-	50,000	400,000
Community Parks:	50,000	-	-	-	-	-	1,700,000	10,000,000
Resource Based Parks:	2,185,000	-	675,000	-	-	250,000	2,250,000	-
Neighborhood Parks:	50,000	-	150,000	1,300,000	1,450,000	-	-	1,250,000
Path & Trail Projects:	2,750,000	425,000	-	-	-	350,000	2,695,000	2,300,000
Centers:	-	-	-	150,000	1,500,000	-	1,000,000	12,750,000
Special Use Facilities:	5,485,000	2,975,000	-	225,000	-	-	6,250,000	76,275,000
Transfers:	-	1,000,000	982,175	-	-	-	-	-
<b>Total Expenditures</b>	<b>10,520,000</b>	<b>4,400,000</b>	<b>1,907,175</b>	<b>1,725,000</b>	<b>2,950,000</b>	<b>600,000</b>	<b>13,945,000</b>	<b>102,975,000</b>
<b>Available Funds End of Year</b>	<b>305,870</b>	<b>185,150</b>	<b>1,645,609</b>	<b>3,068,142</b>	<b>3,641,683</b>	<b>3,041,683</b>	<b>12,734,867</b>	

# TRANSPORTATION IMPACT FEE FUND – STRATEGY

- **Continue to Pursue Grant Funding**
  - OKR Widening Phase 2 & 3
  - Belle Terre Safety Improvements
  - Whiteview Parkway Safety Improvements (tentative funding FY22/23)
  - OKR Extension Construction
  - Matanzas Woods Widening Design
- **Transportation System Improvements**
  - Transportation Access to the West Feasibility Study
  - Matanzas Woods Extension
  - Citation Boulevard Extension



# TRANSPORTATION IMPACT FEE - Restrictions

## Transportation Impact Fee

- FY18 Impact Fee Study Rate Determination = Various Fee amounts imposed on all new development based upon proposed use; fees to be adjusted annually on January 1<sup>st</sup> per City review in August of the FDOT Transportation Cost Report Construction Cost Inflation Factors.
- Restricted to growth related projects only; projects that are adding new capacity, cannot be used for existing system deficiencies.

# TRANSPORTATION IMPACT FEE FUND – SUMMARY

<b>TRANSPORTATION IMPACT FEE FUND - SUMMARY</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>
<u>Prior Year Carry-over:</u>	9,868,270	3,539,464	439,616	586,117	50,647	859,768	1,350,072
<u>Revenues:</u>							
Transportation Impact Fees:	3,750,000	3,825,000	3,901,501	3,979,531	4,059,121	4,140,303	21,513,342
Grants:	-	4,760,152	3,120,000	4,810,000	2,100,000	4,000,000	36,782,900
<u>Total Revenues:</u>	<b>3,750,000</b>	<b>8,585,152</b>	<b>7,021,501</b>	<b>8,789,531</b>	<b>6,159,121</b>	<b>8,140,303</b>	<b>58,296,242</b>
<b>Total Available Funds</b>	<b>13,618,270</b>	<b>12,124,616</b>	<b>7,461,117</b>	<b>9,375,647</b>	<b>6,209,768</b>	<b>9,000,072</b>	<b>59,646,314</b>
<u>Expenses:</u>							
Transportation Impact Fee Study:	100,000	-	-	-	-	-	-
Projects:	9,285,000	11,535,000	6,725,000	9,175,000	5,200,000	7,500,000	46,534,000
Reserves:	415,432	-	-	-	-	-	-
Transfers:	278,375	150,000	150,000	150,000	150,000	150,000	500,000
<b>Total Expenditures</b>	<b>10,078,807</b>	<b>11,685,000</b>	<b>6,875,000</b>	<b>9,325,000</b>	<b>5,350,000</b>	<b>7,650,000</b>	<b>47,034,000</b>
<b>Available Funds End of Year</b>	<b>3,539,464</b>	<b>439,616</b>	<b>586,117</b>	<b>50,647</b>	<b>859,768</b>	<b>1,350,072</b>	<b>12,612,314</b>

# FIRE IMPACT FEE FUND – STRATEGY

- **Continue to Evaluate Response Times & Development**
  - **Update Future Station Locations / Timing as Necessary**
- **Implement FY20 Impact Fee Study Update**
  - **Construct New Stations to Meet Response Time Level of Service**
    - Fire Station #26 (Seminole Woods)
    - Fire Station #22 Replacement
    - Mini Fire Station #251 (Whiteview)
  - **Identify Operational Costs Associated with each New Facility**
  - **Additional Funding is Necessary in order to Meet Timing of New Facility Timing**  
*(Allocate CRA General Fund Repayment = \$1,200,000)*

# FIRE IMPACT FEE - Restrictions

## Fire Impact Fee

- FY20 Impact Fee Study Rate Determination = \$367.00 per new dwelling and \$0.59 per square foot for non-residential new development; annual increase per Construction Cost Index as published by Engineering News Record in June of each year.
- Restricted to growth related projects only; projects that are adding new capacity, cannot be used for existing system deficiencies.

# FIRE IMPACT FEE FUND – SUMMARY

FIRE IMPACT FEE FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32	Future
Prior Year Carry-over	2,429,750	2,556,103	1,021,722	3,799	88,888	251,323	251,323	
<b>Revenues:</b>								
Fire Impact Fees:	802,193	826,419	851,377	877,089	912,435	949,206	4,888,413	
Transfer (Non-Capacity Portion = 9.2%): Capital Projects Fund	44,160	239,200	181,700	-	-	103,040	500,940	
Transfer (FS#22 Non-Capacity Portion = 60%):								
- CRA Fund (Repayment of General Fund)	-	-	-	-	850,000	350,000		
- Capital Projects Fund	360,000	-	114,000	1,158,000	-	-		
<b>Total Revenues:</b>	<b>1,206,353</b>	<b>1,065,619</b>	<b>1,147,077</b>	<b>2,035,089</b>	<b>1,762,435</b>	<b>1,402,246</b>	<b>5,389,353</b>	
<b>Total Available Funds</b>	<b>3,636,103</b>	<b>3,621,722</b>	<b>2,168,799</b>	<b>2,038,888</b>	<b>1,851,323</b>	<b>1,653,570</b>	<b>5,640,677</b>	
<b>Expenditures:</b>								
Fire Impact Fee Study:	-	-	-	20,000	-	-	20,000	40,000
Projects:	1,080,000	2,600,000	2,165,000	1,930,000	1,600,000	1,520,000	5,425,000	-
<b>Total Expenditures</b>	<b>1,080,000</b>	<b>2,600,000</b>	<b>2,165,000</b>	<b>1,950,000</b>	<b>1,600,000</b>	<b>1,520,000</b>	<b>5,445,000</b>	<b>9,594,353</b>
<b>Available Funds End of Year</b>	<b>2,556,103</b>	<b>1,021,722</b>	<b>3,799</b>	<b>88,888</b>	<b>251,323</b>	<b>133,570</b>	<b>195,677</b>	

# STREETS IMPROVEMENT FUND – STRATEGY

- **Focus On Safety & Maintenance Projects**
  - Continue Implementation of Continuous Street Light Master Plan
  - Continue Optimization of Traffic Signal Operations
  - Continue Bridge Rehabilitation
  - Florida Park Drive
  - Rehabilitation & Renewal of Existing Traffic Signals & Safety Improvements
- **Pavement Management Program**
  - **Additional Funding FY22 & Beyond is Required in Order to Maintain Current 'PCI'**
- **Currently Deferred Items** *(due to pavement funding needs)*
  - Entry & Neighborhood Signs (only done if part of work area of a project)
  - Parkway Beautification (only done if part of work area of a project)
  - Sidewalks, Bike Paths and Pedestrian Accommodations

# STREETS IMPROVEMENT FUND - Restrictions

## Local Option Fuel Tax



- Currently 6 cents per gallon on fuel purchased in Flagler County
- Distributed per Inter-local agreement based on road miles
- Restricted for Transportation Expenses

## State Revenue Sharing (b)

- Portion of State sales and use tax collections & one-cent municipal fuel tax
- State requires use of 22.64% of these funds to be used for street maintenance costs; City transferred 45% of fees received from the State to this fund in FY 2022

# STREETS IMPROVEMENT FUND – SUMMARY

STREETS IMPROVEMENT FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32
<u>Prior Year Carry-over:</u>	5,625,283	30,927	25,197	49,896	141,169	90,277	90,277
<u>Revenues:</u>							
Local Option Fuel Tax:	2,070,068	2,111,470	2,153,699	2,196,773	2,240,708	2,285,522	12,113,265
State Revenue Sharing:	890,000	907,800	926,000	944,500	963,400	982,700	5,208,500
Grants:	228,643	-	-	-	-	450,000	-
Transfer from General Fund:	550,000	-	-	-	-	-	-
<u>Total Revenues:</u>	3,738,711	3,019,270	3,079,699	3,141,273	3,204,108	3,718,222	17,321,765
<b>Total Available Funds</b>	<b>9,363,994</b>	<b>3,050,197</b>	<b>3,104,896</b>	<b>3,191,169</b>	<b>3,345,277</b>	<b>3,808,499</b>	<b>17,412,042</b>
<u>Expenditures:</u>							
Operating Expenditures:	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Safety Improvement Projects:	290,000	110,000	10,000	50,000	10,000	10,000	170,000
Path Projects:	150,000	100,000	50,000	-	-	75,000	1,600,000
Beautification Projects:	400,000	-	30,000	-	-	500,000	1,100,000
Street Lighting Projects:	570,000	235,000	250,000	310,000	260,000	60,000	-
Bridge Rehabilitation Projects:	100,000	100,000	100,000	100,000	100,000	100,000	685,000
Traffic Signal Projects:	210,000	160,000	250,000	150,000	200,000	150,000	750,000
Street Rehabilitation & Renewal:	7,603,067	2,310,000	2,355,000	2,430,000	2,675,000	2,580,000	13,080,000
<b>Total Expenditures</b>	<b>9,333,067</b>	<b>3,025,000</b>	<b>3,055,000</b>	<b>3,050,000</b>	<b>3,255,000</b>	<b>3,485,000</b>	<b>17,395,000</b>
<b>Available Funds End of Year</b>	<b>30,927</b>	<b>25,197</b>	<b>49,896</b>	<b>141,169</b>	<b>90,277</b>	<b>323,499</b>	<b>17,042</b>
Street resurfacing and renewal recommended total expense	TBD	TBD	TBD	TBD	TBD	TBD	TBD
<b>Funding Need</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>



# CRA FUND – STRATEGY

- Continue to Develop Innovation District Events & Programs
- Focus on Transportation System
  - Incorporate Improvement Projects from Developer's Traffic Study Update
  - Roundabout Safety Improvement Study & Possible Enhancements
- Include all Park Capacity Projects in Park Impact Fee Fund
  - Provide transfers to allocate funding for impact fee share & other funding source share
  - Utilize CRA funding for projects located in the CRA
- Develop a Long Range Maintenance & Operation Plan (striping, paving, etc.)

# CRA FUND- Restrictions

## SR 100 CRA

- Tax Increment
- Restricted to development within the CRA.

# CRA FUND – SUMMARY

<b>SR100 COMMUNITY REDEVELOPMENT AREA FUND</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>
<u>Starting Fund Balance</u>	756,201	453,558	61,216	23,306	43,590	16,807	16,807
<u>Revenues:</u>							
Intergovernmental Revenue - (County Portion of Taxes):	1,501,980	1,562,100	1,609,000	1,657,300	1,707,000	1,758,200	9,047,000
Tax Increment (COPC Portion of Taxes):	862,315	896,808	923,712	951,423	979,965	1,009,364	999,565
<u>Total Revenues:</u>	<b>2,364,295</b>	<b>2,458,908</b>	<b>2,532,712</b>	<b>2,608,723</b>	<b>2,686,965</b>	<b>2,767,564</b>	<b>10,046,565</b>
<b>Total Available Funds</b>	<b>3,120,496</b>	<b>2,912,465</b>	<b>2,593,928</b>	<b>2,632,029</b>	<b>2,730,556</b>	<b>2,784,371</b>	<b>10,063,371</b>
<u>Expenditures:</u>							
Operating Expenditures:	271,217	224,957	228,768	232,650	661,604	1,465,634	3,796,385
Incentives:	483,336	483,336	430,550	-	-	-	-
Debt Service:	939,913	942,135	945,704	844,539	852,145	859,614	2,578,671
Projects:	30,060	-	-	-	-	-	500,000
Land Purchases:	95,457	-	-	-	-	-	-
Transfers:	846,955	1,200,821	965,600	1,511,250	1,200,000	350,000	3,159,560
<b>Total Expenditures</b>	<b>2,666,938</b>	<b>2,851,249</b>	<b>2,570,622</b>	<b>2,588,439</b>	<b>2,713,749</b>	<b>2,675,248</b>	<b>10,034,616</b>
<b>Available Funds End of Year</b>	<b>453,558</b>	<b>61,216</b>	<b>23,306</b>	<b>43,590</b>	<b>16,807</b>	<b>109,123</b>	<b>28,755</b>



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<b>CAPITAL PROJECTS FUND</b>	<b>FY 22 BUDGET</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>
<u>Prior Year Carry-over:</u>	6,461,265	6,723,907	708,884	195,842	265,849	1,304,117	1,304,117
<u>Revenues:</u>							
Small County Surtax:	3,823,432	3,938,135	4,016,898	4,097,236	4,179,181	4,262,765	22,149,658
<u>Transfers:</u>							
Transfer from Recreation Impact Fees - Holland Park	-	1,000,000	982,175	-	-	-	-
Transfer from Fleet Fund - Public Works	300,000	-	-	-	-	-	-
Transfer from Utility Fund Reserves to Fund Balance - Public Works	-	1,209,418	1,209,418	-	2,500,000	2,500,000	2,750,000
Transfer from Stormwater Fund - Public Works	1,606,187	992,020	992,020	-	2,000,000	2,000,000	2,500,000
Transfer from Building Fund - Public Works	-	99,922	-	-	-	-	-
Transfer from Transportation Impact Fee Fund - Matanzas R/W	128,375	-	-	-	-	-	-
Transfer from General Fund Reserves - PW Facility	2,500,000	-	-	-	-	-	-
Transfer from Building Fund - City Hall	50,000	-	-	-	-	-	-
<u>Total Revenues:</u>	<b>8,407,994</b>	<b>7,239,495</b>	<b>7,200,511</b>	<b>4,097,236</b>	<b>8,679,181</b>	<b>8,762,765</b>	<b>27,399,658</b>
<b>Total Available Funds</b>	<b>14,869,259</b>	<b>13,963,403</b>	<b>7,909,394</b>	<b>4,293,078</b>	<b>8,945,030</b>	<b>10,066,882</b>	<b>28,703,775</b>



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CAPITAL PROJECTS FUND	FY 22 BUDGET	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32
<u>Expenditures:</u>							
Park Projects - Rehab & Renewal:							
<b>Park Rehab and Renewals</b>	<b>355,000</b>	<b>158,500</b>	<b>150,000</b>	<b>1,245,000</b>	<b>1,230,000</b>	<b>1,120,000</b>	<b>6,810,000</b>
- Belle Terre: Park/Facility/Pool Assessment & Master Plan	60,000	-	-	-	-	-	-
- Belle Terre: Multi-Purpose Field Sod Replacement & Underdrain	-	-	-	-	-	300,000	-
- Belle Terre: Tennis & Handball Court Reconstruction/Repurpose	-	-	-	70,000	600,000	-	-
- Belle Terre: Gazebo Restoration	-	-	-	-	-	-	50,000
- Palm Coast Aquatics Center: Lights / Sand / Bec System / Generator	40,000	-	-	-	-	-	-
- Palm Coast Aquatics Center: Replace Pool Deck	-	-	-	100,000	-	-	-
- Palm Coast Aquatics Center: Locker Restroom Building Replacement	-	-	-	-	-	-	1,300,000
- Palm Coast Aquatics Center: Pool Heater Replacement	-	-	-	-	-	-	50,000
- Palm Coast Aquatics Center: Pavilion Fabric Shade Covering Replace	-	-	-	-	-	-	50,000
- Palm Coast Aquatics Center: Office & Classroom Building Renovation	-	-	-	-	-	-	1,000,000
- Holland: Multi-Purpose & Baseball Fields Sod Replacement	-	-	-	-	-	-	300,000
- ITSC: Field Lighting (Baseball & 5-8)	-	-	-	625,000	-	-	-
- ITSC : Add Shade Sails @ Baseball & Field Bleachers	-	-	-	300,000	-	-	-
- ITSC: Baseball & Softball Fields Sod Replacement	-	-	-	-	-	-	150,000
- ITSC: Field Lighting Conversion to LED (Baseball & 1-4) & Multi 1&2	-	-	-	-	-	-	1,000,000
- ITSC: Concession/Pavilion 1 & 2 Reroof	-	-	-	-	-	-	250,000
- ITSC: Playground Rehabilitation & Add Shade Covering	-	-	-	-	-	-	275,000
- ITSC: Field 5-7 Sod Replacement & Underdrain	-	-	-	-	-	-	200,000
- Linear: AC Replacement	-	8,500	-	-	-	-	-
- Linear: Bocce Ball Court Repurpose	-	-	-	-	-	-	45,000
- Linear: Playground Repurpose	-	-	-	-	30,000	-	270,000
- Linear: Shuffleboard Court Repurpose	-	-	-	-	-	-	45,000
- Linear: Restroom Building Renovation & Reroof	-	-	-	-	-	-	250,000
- Linear: Pavilion Renovation & Reroof (3)	-	-	-	-	-	-	225,000
- Ralph Carter: Skate Park Component Replacements	-	-	-	-	150,000	-	-
- Ralph Carter: Multi-Purpose Field Sod Replacement & Underdrain	-	-	-	-	300,000	-	-
- Ralph Carter Park: Pavilion Renovation & Reroof	-	-	-	-	-	-	50,000



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CAPITAL PROJECTS FUND	FY 22 BUDGET	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32
Park Projects - Rehab & Renewal: (continued)							
- Palm Harbor Golf Club: Wall Repair Maintenance Material Storage	70,000	-	-	-	-	-	-
- Palm Harbor Golf Club: Maintenance Facility Fencing	30,000	-	-	-	-	-	-
- Palm Harbor Golf Club: Maintenance Facility Study & Plan	50,000	-	-	-	-	-	-
- Palm Harbor Golf Club: Irrigation Supply Project (TBD)	-	-	-	-	-	650,000	-
- Palm Harbor Golf Club: Greens Reconstruction	-	-	-	-	-	-	900,000
- Tennis Center: Court Rehabilitation (1-10)	-	-	-	-	-	-	100,000
- Tennis Center Clubhouse: AC Replacement	-	-	-	-	-	20,000	-
- Other Projects to be Determined	-	75,000	75,000	75,000	75,000	75,000	150,000
- Contingency / Safety Improvements	75,000	75,000	75,000	75,000	75,000	75,000	150,000
Path & Trail Projects:							
<b>Path Rehab &amp; Renewal (Existing)</b>	-	-	-	-	300,000	30,000	1,100,000
- Resurface Asphalt Trails	-	-	-	-	150,000	-	700,000
- Linear: Renew Shell Trails	-	-	-	-	150,000	-	-
- Graham Swamp: Renew Shell Trails	-	-	-	-	-	-	150,000
- Graham Swamp: Boardwalk Repair & Replacement	-	-	-	-	-	30,000	250,000
<b>Trailheads, Trail Signs, Commercial District Wayfinding</b>	-	-	-	-	50,000	-	50,000
IT Capital Projects:							
<b>Information Technology Capital Upgrades</b>	1,030,000	20,000	283,500	825,000	130,000	80,000	250,000
- New Server Room (City Hall)	100,000	-	225,000	825,000	-	-	-
- Fiber Connections & Dig Once (City Facilities)	-	20,000	-	-	80,000	80,000	-
- Network Equipment Upgrades	350,000	-	-	-	-	-	-
- Wireless Network Upgrades	220,000	-	-	-	-	-	-
- Park & Facility Security Upgrades	50,000	-	50,000	-	50,000	-	-
- COLO 2 Relocation	285,000	-	-	-	-	-	-
- COLO 1 AC Replacement	-	-	8,500	-	-	-	-
- Contingency	25,000	-	-	-	-	-	-
Other Projects:							
<b>Wetland Mitigation Bank Construction</b>	-	-	30,000	100,000	-	-	-



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CAPITAL PROJECTS FUND	FY 22 BUDGET	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32
City Facility Projects:							
<b>Fire Station 21</b>	<b>15,000</b>	<b>15,000</b>	<b>12,000</b>	<b>40,000</b>	-	<b>20,000</b>	<b>47,000</b>
- AC Replacement	-	-	-	40,000	-	-	-
- Roof Replacement	-	-	-	-	-	-	-
- Interior Painting	-	15,000	-	-	-	-	15,000
- Exterior Painting	15,000	-	-	-	-	20,000	20,000
- Carpet Replacement	-	-	12,000	-	-	-	-
- Refrigerator Replacement	-	-	-	-	-	-	12,000
<b>Fire Station 22</b>	-	-	-	-	-	-	-
- AC Replacement	-	-	-	-	-	-	-
- Roof Replacement	-	-	-	-	-	-	-
- Interior Painting	-	-	-	-	-	-	-
- Exterior Painting	-	-	-	-	-	-	-
- Carpet Replacement	-	-	-	-	-	-	-
- Refrigerator Replacement	-	-	-	-	-	-	-
<b>Fire Station 23</b>	-	-	-	<b>25,000</b>	-	-	<b>30,000</b>
- AC Replacement	-	-	-	-	-	-	15,000
- Roof Replacement	-	-	-	-	-	-	-
- Interior Painting	-	-	-	10,000	-	-	-
- Exterior Painting	-	-	-	15,000	-	-	15,000
- Carpet Replacement	-	-	-	-	-	-	-
- Refrigerator Replacement	-	-	-	-	-	-	-
- Irrigation Well Replacement	-	-	-	-	-	-	-
<b>Fire Station 24</b>	-	<b>15,000</b>	<b>40,000</b>	<b>12,000</b>	<b>20,000</b>	-	<b>32,000</b>
- AC Replacement	-	-	40,000	-	-	-	-
- Roof Replacement	-	-	-	-	-	-	-
- Interior Painting	-	15,000	-	-	-	-	-
- Exterior Painting	-	-	-	-	20,000	-	20,000
- Carpet Replacement	-	-	-	12,000	-	-	-
- Refrigerator Replacement	-	-	-	-	-	-	12,000
<b>Fire Station 25</b>	<b>250,000</b>	<b>105,000</b>	<b>30,000</b>	-	-	-	<b>75,000</b>
- Bay Door Replacement	250,000	-	-	-	-	-	-
- AC Replacement	-	40,000	-	-	-	-	-
- Roof Replacement	-	-	-	-	-	-	-
- Interior Painting	-	25,000	-	-	-	-	25,000
- Exterior Painting	-	-	30,000	-	-	-	30,000
- Carpet Replacement	-	40,000	-	-	-	-	-
- Refrigerator Replacement	-	-	-	-	-	-	20,000



City of Palm Coast  
Capital Improvement Plan

<b>CAPITAL PROJECTS FUND</b>	<b>FY 22 BUDGET</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>
<b>City Facility Projects: (continued)</b>							
<b>City Hall</b>	<b>150,000</b>	-	-	-	-	-	<b>55,000</b>
- City Hall Interior Modifications	150,000	-	-	-	-	-	-
- Interior Painting	-	-	-	-	-	-	25,000
- Exterior Painting	-	-	-	-	-	-	-
- Carpet Replacement	-	-	-	-	-	-	30,000
- AC Replacements (Minisplits)	-	-	-	12,000	-	-	-
- Refrigerator Replacement	-	-	-	-	-	-	10,000
- Security Enhancements	-	-	-	-	-	-	-
<b>Public Works Facility</b>	-	-	-	<b>7,000</b>	-	-	-
- AC Replacement	-	-	-	7,000	-	-	-
<b>Maintenance and Operations Complex</b>	<b>5,415,000</b>	<b>12,500,000</b>	<b>6,635,000</b>	<b>400,000</b>	<b>5,350,000</b>	<b>7,800,000</b>	<b>14,925,000</b>
- Design & CA, Permits & Fees, Other	2,415,000	2,000,000	135,000	400,000	350,000	300,000	425,000
- Construction	3,000,000	10,500,000	6,500,000	-	5,000,000	7,500,000	14,500,000
<b>Energy Improvements at City Facilities</b>	<b>100,000</b>	-	-	-	-	-	<b>100,000</b>
<b>Facilities ADA Transition Plan &amp; Implementation</b>	-	<b>50,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>125,000</b>
<b>Facility Contingency &amp; Projects to be determined</b>	-	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>375,000</b>
<b>Transfers:</b>							
Transfer - Long Creek Park Impact Fee Fund Share	156,711	-	-	-	-	-	-
Transfer - Waterfront Park Park Impact Fee Fund Share	251,044	-	137,352	-	-	-	-
Transfer - Graham Swamp Trail Park Impact Fee Fund Share	-	-	-	-	-	24,245	-
Transfer - ITSC Parking Expansion - Park Impact Fee	-	-	-	69,137	-	-	-
Transfer - Community Center Parking Expansion - Park Impact Fee	-	-	-	46,091	460,914	-	-
Transfer - Long Creek Nature Preserve - Park Impact Fee Fund Share	-	-	-	-	-	76,819	691,370
Transfer - Canoe / Kayak Launch - Matanzas Lakes	18,437	76,819	-	-	-	-	-
Transfer - Fire Impact Fee Fund Share	44,160	239,200	181,700	-	-	103,040	500,940
Transfer - Fire Station 22 Non-Capacity Portion	360,000	-	114,000	1,158,000	-	-	-
<b>Total Expenditures</b>	<b>8,145,351</b>	<b>13,254,519</b>	<b>7,713,552</b>	<b>4,027,228</b>	<b>7,640,913</b>	<b>9,354,104</b>	<b>25,166,310</b>
<b>Available Funds End of Year</b>	<b>6,723,907</b>	<b>708,884</b>	<b>195,842</b>	<b>265,849</b>	<b>1,304,117</b>	<b>712,778</b>	<b>3,537,465</b>

*FB Policy: Other Funds*

*All other funds, including Special Revenue Funds, Capital Project Funds, and certain Nonmajor Enterprise Funds do not have a fund balance requirement. Fund balances in these funds are dictated by revenue sources and a schedule of capital projects.*





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<b>RECREATION IMPACT FEE FUND</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>	<b>Future</b>
<u>Prior Year Carry-over:</u>	4,413,622	305,870	185,150	1,645,609	3,068,142	3,641,683	3,041,683	
<u>Revenues:</u>								
Recreation Impact Fees:	2,619,233	2,972,556	3,002,282	3,032,305	3,062,628	3,093,253	15,772,532	
<u>Grants:</u>								
FDOT - Lehigh Trail Head - Construction	1,583,738	-	-	-	-	-	-	
DEP - Long Creek Nature Preserve - Boardwalks & Overlooks	325,000	-	-	-	-	-	-	
FIND - Waterfront Water Access Phase 1	357,250	175,750	-	-	-	-	-	
FIND - Waterfront Water Access Phase 2	-	-	228,000	-	-	-	-	
FDOT - Graham Swamp Trail- Design	-	-	-	-	-	315,000	-	
FDOT - Graham Swamp Trail- Construction	-	-	-	-	-	-	2,390,500	
TDC - Regional Racquet Facility	450,000	-	-	-	-	-	-	
<u>Transfers:</u>								
Transfer - Lehigh Trail CRA Fund Share	385,471	130,592	-	-	-	-	-	
Transfer - Long Creek Capital Projects Fund Share	156,711	-	-	-	-	-	-	
Transfer - Waterfront Park Capital Projects Fund Share	251,044	-	137,352	-	-	-	-	
Transfer - Regional Racquet Facility - CRA Fund	250,000	923,562	-	-	-	-	1,459,560	
Transfer - Graham Swamp Trail Capital Projects Fund Share	-	-	-	-	-	24,245	828,108	
Transfer - ITSC Parking Expansion Capital Projects Fund Share	-	-	-	69,137	-	-	-	
Transfer - Central Park CRA Fund	15,364	-	-	-	-	-	-	
Transfer - Long Creek Nature Preserve Capital Projects Fund Share	-	-	-	-	-	76,819	691,370	
Transfer - Central Park CRA Fund	-	-	-	-	-	-	1,700,000	
Transfer - Community Center Parking Expansion	-	-	-	46,091	460,914	-	307,276	
Transfer - Canoe / Kayak Launch - Matanzas Lakes	18,437	76,819	-	-	-	-	-	
Transfer - US1 Sports Complex Land Reimbursement (Credits)	-	-	-	-	-	-	488,837	
<u>Total Revenues:</u>	6,412,247	4,279,279	3,367,634	3,147,533	3,523,541		23,638,184	
<b>Total Available Funds</b>	<b>10,825,870</b>	<b>4,585,150</b>	<b>3,552,784</b>	<b>4,793,142</b>	<b>6,591,683</b>	<b>3,641,683</b>	<b>26,679,867</b>	



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RECREATION IMPACT FEE FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32	Future
<b>Expenditures:</b>								
Park Impact Fee Study:	-	-	100,000	50,000	-	-	50,000	400,000
<b>Community Parks:</b>								
<b>Location TBD</b>	-	-	-	-	-	-	-	10,000,000
- Site Analysis	-	-	-	-	-	-	-	100,000
- Design & Construction Administration	-	-	-	-	-	-	-	1,000,000
- Construction	-	-	-	-	-	-	-	8,900,000
<b>Central Park - Phase 3</b>	50,000	-	-	-	-	-	1,700,000	-
- Master Plan Update, Design & Construction Administration	50,000	-	-	-	-	-	150,000	-
- Construction	-	-	-	-	-	-	1,550,000	-
<b>Old Brick Township Community Park (not in fee study)</b>	-	-	-	-	-	-	-	-
- Design & Construction Administration	-	-	-	-	-	-	-	-
- Construction	-	-	-	-	-	-	-	-
<b>Neoga Lakes Community Park (not in fee study)</b>	-	-	-	-	-	-	-	-
- Design & Construction Administration	-	-	-	-	-	-	-	-
- Construction	-	-	-	-	-	-	-	-



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RECREATION IMPACT FEE FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32	Future
Resource Based Parks:								
<b>Long Creek Nature Preserve</b>	<b>835,000</b>	-	-	-	-	<b>250,000</b>	<b>2,250,000</b>	-
- Long Creek Nature Master Plan Update	30,000	-	-	-	-	-	-	-
- Long Creek Nature Preserve - Phase 2 Boardwalk	805,000	-	-	-	-	-	-	-
- Long Creek Nature Preserve - Phase 3 Design/CEI	-	-	-	-	-	250,000	-	-
- Long Creek Nature Preserve - Phase 3 Construction	-	-	-	-	-	-	2,250,000	-
<b>Waterfront Park - Water Access Phase 1</b>	<b>1,350,000</b>	-	-	-	-	-	-	-
- Design & Construction Administration	100,000	-	-	-	-	-	-	-
- Construction	1,250,000	-	-	-	-	-	-	-
<b>Waterfront Park - Water Access Phase 2</b>	-	-	<b>675,000</b>	-	-	-	-	-
- Design & Construction Administration	-	-	75,000	-	-	-	-	-
- Construction	-	-	600,000	-	-	-	-	-
<b>Old Brick Township Passive Park (not in fee study)</b>	-	-	-	-	-	-	-	-
- Design & Construction Administration	-	-	-	-	-	-	-	-
- Construction	-	-	-	-	-	-	-	-
<b>Neoga Lakes Neighborhood Passive Park (not in fee study)</b>	-	-	-	-	-	-	-	-
- Design & Construction Administration	-	-	-	-	-	-	-	-
- Construction	-	-	-	-	-	-	-	-



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RECREATION IMPACT FEE FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32	Future
Neighborhood Parks:								
<b>Matanzas Woods Neighborhood Park</b>	<b>50,000</b>	-	-	<b>150,000</b>	<b>1,100,000</b>	-	-	-
- Site Analysis	50,000	-	-	-	-	-	-	-
- Design & Construction Administration	-	-	-	150,000	-	-	-	-
- Construction	-	-	-	-	1,100,000	-	-	-
<b>Quail Hollow Neighborhood Park</b>	-	-	<b>150,000</b>	<b>1,100,000</b>	-	-	-	-
- Design & Construction Administration	-	-	150,000	-	-	-	-	-
- Construction	-	-	-	1,100,000	-	-	-	-
<b>Seminole Woods Neighborhood Park Expansion</b>	-	-	-	<b>50,000</b>	<b>350,000</b>	-	-	-
- Design & Construction Administration	-	-	-	50,000	-	-	-	-
- Construction	-	-	-	-	350,000	-	-	-
<b>Pine Lakes Neighborhood Park</b>	-	-	-	-	-	-	-	<b>1,250,000</b>
- Design & Construction Administration	-	-	-	-	-	-	-	150,000
- Construction	-	-	-	-	-	-	-	1,100,000
<b>Old Brick Township Neighborhood Parks (not in fee study)</b>	-	-	-	-	-	-	-	-
- Design & Construction Administration	-	-	-	-	-	-	-	-
- Construction	-	-	-	-	-	-	-	-
<b>Neoga Lakes Neighborhood Parks (not in fee study)</b>	-	-	-	-	-	-	-	-
- Design & Construction Administration	-	-	-	-	-	-	-	-
- Construction	-	-	-	-	-	-	-	-



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RECREATION IMPACT FEE FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32	Future
Path & Trail Projects:								
<b>Lehigh Trailhead</b>	<b>2,750,000</b>	<b>425,000</b>	-	-	-	-	-	-
- Design & Post-Design Services	80,463	-	-	-	-	-	-	-
- CEI	326,322	-	-	-	-	-	-	-
- Construction	2,343,214	425,000	-	-	-	-	-	-
- Construction - Phase 2	-	-	-	-	-	-	-	-
<b>Graham Swamp Trail Phase 2 (OKR Trailhead to Lehigh Trail)</b>	-	-	-	-	-	<b>350,000</b>	<b>2,695,000</b>	-
- Design - Phase 2	-	-	-	-	-	350,000	-	-
- Construction / CEI - Phase 2	-	-	-	-	-	-	2,695,000	-
<b>Northeast Corridor Trailhead &amp; Trails</b>	-	-	-	-	-	-	-	<b>1,300,000</b>
- Design & Construction Administration	-	-	-	-	-	-	-	200,000
- Construction	-	-	-	-	-	-	-	1,100,000
<b>Service Road Trail (Water Tower-PC Pkwy to Royal Palms)</b>	-	-	-	-	-	-	-	<b>1,000,000</b>
- Design & Construction Administration	-	-	-	-	-	-	-	100,000
- Construction	-	-	-	-	-	-	-	900,000



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RECREATION IMPACT FEE FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32	Future
Centers:								
<b>Community Center - Expanded Parking</b>	-	-	-	150,000	1,500,000	-	1,000,000	-
- Master Plan & Possible Land Acquisition	-	-	-	-	-	-	-	-
- Design & Construction Administration	-	-	-	150,000	-	-	-	-
- Construction	-	-	-	-	1,500,000	-	1,000,000	-
<b>Locations - TBD</b>	-	-	-	-	-	-	-	12,750,000
- Master Plan	-	-	-	-	-	-	-	125,000
- Design & Construction Administration	-	-	-	-	-	-	-	1,250,000
- Construction	-	-	-	-	-	-	-	11,375,000



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RECREATION IMPACT FEE FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32	Future
Special Use Facilities:								
<b>Regional Racquet Center</b>	<b>5,425,000</b>	<b>2,725,000</b>	-	-	-	-	<b>4,750,000</b>	-
- Master Plan	-	-	-	-	-	-	-	-
- Design, Construction Admin, CM Preconstruction, Permit/Impact Fee	450,000	-	-	-	-	-	250,000	-
- Construction - Phase 1	4,975,000	1,325,000	-	-	-	-	-	-
- Construction - Alternate: Solar & Pickleball Covering	-	950,000	-	-	-	-	-	-
- Construction - Phase 1A (Pickleball Courts 7-12)	-	450,000	-	-	-	-	-	-
- Construction - Phase 2	-	-	-	-	-	-	4,500,000	-
<b>Palm Harbor Golf Course - Clubhouse &amp; Event Center</b>	-	-	-	-	-	-	-	<b>5,600,000</b>
- Master Plan	-	-	-	-	-	-	-	100,000
- Design & Construction Administration	-	-	-	-	-	-	-	500,000
- Construction	-	-	-	-	-	-	-	5,000,000
<b>Cultural Arts Facility (Town Center)</b>	-	-	-	-	-	-	-	<b>27,650,000</b>
- Master Plan	-	-	-	-	-	-	-	150,000
- Design & Construction Administration	-	-	-	-	-	-	-	2,500,000
- Construction	-	-	-	-	-	-	-	25,000,000
<b>Recreation Center</b>	-	-	-	-	-	-	-	<b>4,575,000</b>
- Master Plan	-	-	-	-	-	-	-	75,000
- Design & Construction Administration	-	-	-	-	-	-	-	500,000
- Construction	-	-	-	-	-	-	-	4,000,000
<b>ITSC: Parking Expansion</b>	-	-	-	225,000	-	-	-	-
<b>Sports Complex - US1</b>	-	-	-	-	-	-	<b>1,500,000</b>	<b>13,000,000</b>
- Land Reimbursement (Impact Fee Credits 909 - dwelling units)	-	-	-	-	-	-	1,590,750	-
- Design & Construction Administration	-	-	-	-	-	-	1,500,000	-
- Construction	-	-	-	-	-	-	-	13,000,000
<b>Aquatic Center</b>	-	-	-	-	-	-	-	<b>20,000,000</b>
- Master Plan	-	-	-	-	-	-	-	50,000
- Design & Construction Administration	-	-	-	-	-	-	-	1,950,000
- Construction	-	-	-	-	-	-	-	18,000,000
<b>Matanzas Woods / Indian Trails Park</b>	-	-	-	-	-	-	-	<b>5,250,000</b>
- Design & Construction Administration	-	-	-	-	-	-	-	500,000
- Construction	-	-	-	-	-	-	-	4,750,000
<b>Canoe / Kayak Launch - Matanzas Lakes</b>	<b>60,000</b>	<b>250,000</b>	-	-	-	-	-	<b>200,000</b>
- Design & Construction Administration	60,000	250,000	-	-	-	-	-	200,000
- Construction	-	-	-	-	-	-	-	-



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RECREATION IMPACT FEE FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32	Future
<u>Transfers:</u>								
Transfer to Cap Projects - Holland Park Phase 2	-	1,000,000	982,175	-	-	-	-	-
<b>Total Expenditures</b>	<b>10,520,000</b>	<b>4,400,000</b>	<b>1,907,175</b>	<b>1,725,000</b>	<b>2,950,000</b>	<b>600,000</b>	<b>13,945,000</b>	<b>102,975,000</b>
<b>Available Funds End of Year</b>	<b>305,870</b>	<b>185,150</b>	<b>1,645,609</b>	<b>3,068,142</b>	<b>3,641,683</b>	<b>3,041,683</b>	<b>12,734,867</b>	

2014 Recreation Impact Fee Study: (Adopted Option) New Capacity Improvement Costs: Impact Fees = 36.54%; Other Funding 38.68%; Other Funding (Discount) 24.78%

2020 Recreation Impact Fee Study: New Capacity Improvement Costs: Impact Fees = 69.27%; Other Funding 30.73% (phase out of credit; fully implemented in FY23)

*FB Policy: Other Funds*

*All other funds, including Special Revenue Funds, Capital Project Funds, and certain Nonmajor Enterprise Funds do not have a fund balance*

*requirement. Fund balances in these funds are dictated by revenue sources*

*and a schedule of capital projects.*





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<b>TRANSPORTATION IMPACT FEE FUND - SUMMARY</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>
<u>Prior Year Carry-over:</u>	9,868,270	3,539,464	439,616	586,117	50,647	859,768	1,350,072
<u>Revenues:</u>							
Transportation Impact Fees:	3,750,000	3,825,000	3,901,501	3,979,531	4,059,121	4,140,303	21,513,342
<u>Grants:</u>							
FDOT - OKR North Widening Construction	-	-	-	-	-	-	31,140,000
FDOT - OKR North Extension Construction	-	-	-	-	-	-	3,942,900
FDOT - Whiteview Safety Improvements Construction	-	1,620,152	-	-	-	-	-
FDOT - Belle Terre Pkwy Pritchard-Pine Grove Construction	-	-	-	810,000	-	-	-
FDOT - Belle Terre Pkwy Ponce - Point Pleasant Construction	-	-	-	-	-	-	-
FDOT - Belle Terre Pkwy Royal Palms Construction	-	-	260,000	-	1,100,000	-	-
Transportation Access to the West	-	3,140,000	2,860,000	4,000,000	-	-	-
FDOT - Belle Terre - State Rd 100 (Phase 2)	-	-	-	-	250,000	2,000,000	-
FDOT - Seminole Woods - State Rd 100 (Phase 2)	-	-	-	-	750,000	2,000,000	-
FDOT - Matanzas Woods Design	-	-	-	-	-	-	1,700,000
<u>Total Revenues:</u>	3,750,000	8,585,152	7,021,501	8,789,531	6,159,121	8,140,303	58,296,242
<b>Total Available Funds</b>	<b>13,618,270</b>	<b>12,124,616</b>	<b>7,461,117</b>	<b>9,375,647</b>	<b>6,209,768</b>	<b>9,000,072</b>	<b>59,646,314</b>



TRANSPORTATION IMPACT FEE FUND - SUMMARY	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32
<b>Expenses:</b>							
Transportation Impact Fee Study	100,000	-	-	-	-	-	-
<b>Projects:</b>							
OKR North Widening Construction - Phase One	500,000	-	-	-	-	-	-
OKR North Widening Construction - Phase Two	-	-	-	-	-	-	17,900,000
OKR North Widening Construction - Phase Three	-	-	-	-	-	-	16,700,000
OKR Extension Phase 2A	450,000	-	-	-	-	-	3,150,000
OKR Extension Phase 2B	-	-	-	-	-	-	4,381,000
Matanzas Woods Parkway 4-laning - Phase 2 (US1 to SB ramps)	150,000	-	-	-	-	-	1,903,000
- Design	-	-	-	-	-	-	1,903,000
- Right-of-Way Acquisition	150,000	-	-	-	-	-	-
- Construction / CEI	-	-	-	-	-	-	-
Matanzas Woods Parkway 4-laning - Phase 3 (SB ramps to OKR)	-	-	-	-	-	-	-
- Design	-	-	-	-	-	-	-
- Construction / CEI	-	-	-	-	-	-	-
- CEI	-	-	-	-	-	-	-
- Contingency	-	-	-	-	-	-	-
Seminole Woods - State Rd 100 (Phase 2)	-	-	-	950,000	1,650,000	4,500,000	-
- Design & Construction Administration	-	-	-	475,000	250,000	-	-
- Right-of-Way Acquisition	-	-	-	-	250,000	-	-
- Construction	-	-	-	-	-	2,000,000	-
Belle Terre - State Rd 100 (Phase 2)	-	-	-	475,000	1,150,000	2,500,000	-
- Design & Construction Administration	-	-	-	475,000	250,000	-	-
- Right-of-Way Acquisition	-	-	-	-	750,000	-	-
- Construction	-	-	-	-	-	2,000,000	-
Belle Terre - PCP to Pine Lakes 6-laning	-	-	-	-	150,000	500,000	-
Belle Terre Safety Improvements	700,000	35,000	425,000	1,150,000	1,500,000	-	-
- Design & Construction Administration	350,000	35,000	100,000	150,000	-	-	-
- Construction & CEI (East Hampton)	350,000	-	-	-	-	-	-
- Construction & CEI (Pritchard to Pine Grove)	-	-	-	1,000,000	-	-	-
- Construction & CEI (Ponce DeLeon to Point Pleasant)	-	-	325,000	-	-	-	-
- Construction & CEI (Royal Palms Parkway)	-	-	-	-	1,500,000	-	-
Whiteview Safety Improvements	385,000	4,200,000	1,300,000	-	-	-	-
- Design & Construction Administration	385,000	100,000	-	-	-	-	-
- Construction	-	3,500,000	1,000,000	-	-	-	-
- CEI	-	300,000	150,000	-	-	-	-
- Contingency	-	300,000	150,000	-	-	-	-



TRANSPORTATION IMPACT FEE FUND - SUMMARY	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32
<b>Citation Parkway Improvements</b>	-	-	-	-	-	-	-
- Design	-	-	-	-	-	-	-
- Construction	-	-	-	-	-	-	-
<b>Citation Boulevard Extension</b>	<b>4,300,000</b>	<b>1,050,000</b>	-	-	-	-	-
- Right-of-Way Acquisition	150,000	-	-	-	-	-	-
- Design	150,000	50,000	-	-	-	-	-
- Construction	4,000,000	1,000,000	-	-	-	-	-
<b>Matanzas /Bird of Paradise Intersection</b>	<b>300,000</b>	-	-	-	-	-	-
- Right-of-Way Acquisition	300,000	-	-	-	-	-	-
- Design	-	-	-	-	-	-	-
- Construction	-	-	-	-	-	-	-
<b>Peavy Grade &amp; Matanzas Woods Parkway Extension (West )</b>	<b>1,300,000</b>	<b>6,250,000</b>	<b>5,000,000</b>	<b>6,500,000</b>	-	-	-
- PD&E Study	100,000	-	-	-	-	-	-
- Right-of-Way Acquisition (if necessary)	750,000	-	-	-	-	-	-
- Design & CEI	450,000	1,250,000	1,000,000	500,000	-	-	-
- Construction	-	5,000,000	4,000,000	6,000,000	-	-	-
<b>Palm Coast Parkway Extension (West )</b>	<b>900,000</b>	-	-	-	-	-	-
- PD&E Study	150,000	-	-	-	-	-	-
- Right-of-Way Acquisition (if necessary)	750,000	-	-	-	-	-	-
- Design	-	-	-	-	-	-	-
- Construction	-	-	-	-	-	-	-
<b>Whiteview Parkway Extension (East &amp; West )</b>	<b>150,000</b>	-	-	-	-	-	-
- PD&E Study	150,000	-	-	-	-	-	-
- Right-of-Way Acquisition (if necessary)	-	-	-	-	-	-	-
- Design	-	-	-	-	-	-	-
- Construction	-	-	-	-	-	-	-
<b>Royal Palms Parkway Extension &amp; Lehigh Trail (West )</b>	<b>150,000</b>	-	-	-	-	-	-
- PD&E Study	150,000	-	-	-	-	-	-
- Right-of-Way Acquisition (if necessary)	-	-	-	-	-	-	-
- Design	-	-	-	-	-	-	-
- Construction	-	-	-	-	-	-	-
<b>Traffic Signals</b>	-	-	-	<b>100,000</b>	<b>750,000</b>	-	<b>2,500,000</b>
- Matanzas / I95 Interchange (New Signals) - FDOT Project	-	-	-	-	-	-	-
- Eastwood Dr./Market Ave Int. (New Signal)	-	-	-	-	-	-	-
- New Signal or Replacement with Turn Lanes	-	-	-	100,000	750,000	-	2,500,000



City of Palm Coast  
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<b>TRANSPORTATION IMPACT FEE FUND - SUMMARY</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>
Reserves:							
TOWN CETER FUNDING AGREEMENT IMPOUND	<b>415,432</b>	-	-	-	-	-	-
COLLECTED IN 2019	<b>391,854</b>	-	-	-	-	-	-
COLLECTED IN 2021	<b>23,578</b>	-	-	-	-	-	-
COLLECTED IN 2022 (TO BE UPDATED)	<b>-</b>	-	-	-	-	-	-
Transfers:							
<b>Transfer to Capital Projects Fund (Matanzas R/W)</b>	<b>128,375</b>	-	-	-	-	-	-
<b>Transfer to OKR SAD Impact Fees</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>500,000</b>
<b>Total Expenditures</b>	<b>10,078,807</b>	<b>11,685,000</b>	<b>6,875,000</b>	<b>9,325,000</b>	<b>5,350,000</b>	<b>7,650,000</b>	<b>47,034,000</b>
<b>Available Funds End of Year</b>	<b>3,539,464</b>	<b>439,616</b>	<b>586,117</b>	<b>50,647</b>	<b>859,768</b>	<b>1,350,072</b>	<b>12,612,314</b>

*FB Policy: Other Funds*

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City of Palm Coast  
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<b>FIRE IMPACT FEE FUND</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>	<b>Future</b>
Prior Year Carry-over	2,429,750	2,556,103	1,021,722	3,799	88,888	251,323	251,323	
<u>Revenues:</u>								
Fire Impact Fees:	802,193	826,419	851,377	877,089	912,435	949,206	4,888,413	
Transfer (Non-Capacity Portion = 9.2%): Capital Projects Fund	44,160	239,200	181,700	-	-	103,040	500,940	
Transfer (FS#22 Non-Capacity Portion = 60%):								
- CRA Fund (Repayment of General Fund)	-	-	-	-	850,000	350,000	-	
- Capital Projects Fund	360,000	-	114,000	1,158,000	-	-	-	
<u>Total Revenues:</u>	1,206,353	1,065,619	1,147,077	2,035,089	1,762,435	1,402,246	5,389,353	
<b>Total Available Funds</b>	<b>3,636,103</b>	<b>3,621,722</b>	<b>2,168,799</b>	<b>2,038,888</b>	<b>1,851,323</b>	<b>1,653,570</b>	<b>5,640,677</b>	



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<b>FIRE IMPACT FEE FUND</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>	<b>Future</b>
<b>Expenditures:</b>								
<b>Fire Impact Fee Study</b>	-	-	-	20,000	-	-	20,000	40,000
<b>Projects:</b>								
<b>Fire Station #22 Replacement (partial capacity increase)</b>	<b>600,000</b>	-	<b>190,000</b>	<b>1,930,000</b>	<b>1,600,000</b>	<b>400,000</b>	-	
- Land Acquisition (TBD)	600,000	-	-	-	-	-	-	
- Design & Construction Administration	-	-	190,000	255,000	-	-	-	
- Construction	-	-	-	1,675,000	1,600,000	400,000	-	
<b>Fire Station #23 Expansion</b>	-	-	-	-	-	<b>220,000</b>	-	
<b>Fire Station 26 (Seminole Woods)</b>	<b>480,000</b>	<b>2,600,000</b>	<b>1,975,000</b>	-	-	-	-	
- Design & Construction Administration	480,000	50,000	-	-	-	-	-	
- Construction	-	1,700,000	1,975,000	-	-	-	-	
- Fire Engine - Class A Pumper	-	625,000	-	-	-	-	-	
- Brush Attack	-	140,000	-	-	-	-	-	
- Utility Vehicle	-	85,000	-	-	-	-	-	
<b>Fire Mini Station 251 (Whiteview)</b>	-	-	-	-	-	<b>900,000</b>	<b>350,000</b>	
- Design & Construction Administration	-	-	-	-	-	125,000	-	
- Construction	-	-	-	-	-	500,000	350,000	
- Midi-Attack Engine	-	-	-	-	-	275,000	-	
<b>Fire Mini Station 252 (Belle Terre)</b>	-	-	-	-	-	-	-	
- Design & Construction Administration	-	-	-	-	-	-	-	
- Construction	-	-	-	-	-	-	-	
- Midi-Attack Engine	-	-	-	-	-	-	-	
<b>Fire Station 2Xb (Colbert Lane / SR100)</b>	-	-	-	-	-	-	<b>5,075,000</b>	
- Design & Construction Administration	-	-	-	-	-	-	500,000	
- Construction	-	-	-	-	-	-	3,725,000	
- Fire Engine - Class A Pumper	-	-	-	-	-	-	625,000	
- Brush Attack	-	-	-	-	-	-	140,000	
- Utility Vehicle	-	-	-	-	-	-	85,000	
<b>Fire Station 2Xc (West)</b>	-	-	-	-	-	-	-	<b>5,075,000</b>
- Design & Construction Administration	-	-	-	-	-	-	-	500,000
- Construction	-	-	-	-	-	-	-	3,725,000
- Fire Engine - Class A Pumper	-	-	-	-	-	-	-	625,000



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<b>FIRE IMPACT FEE FUND</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>	<b>Future</b>
- Brush Attack	-	-	-	-	-	-	-	140,000
- Utility Vehicle	-	-	-	-	-	-	-	85,000
<b>New Equipment for Additional Firefighters</b>	-	-	-	-	-	-	-	<b>311,750</b>
<b>Equipment for Expansion Related Fire Engines</b>	-	-	-	-	-	-	-	<b>667,603</b>
<b>Training Facility</b>	-	-	-	-	-	-	-	<b>3,500,000</b>
- Design & Construction Administration	-	-	-	-	-	-	-	400,000
- Construction	-	-	-	-	-	-	-	3,100,000
<b>Total Expenditures</b>	<b>1,080,000</b>	<b>2,600,000</b>	<b>2,165,000</b>	<b>1,950,000</b>	<b>1,600,000</b>	<b>1,520,000</b>	<b>5,445,000</b>	<b>9,594,353</b>
<b>Available Funds End of Year</b>	<b>2,556,103</b>	<b>1,021,722</b>	<b>3,799</b>	<b>88,888</b>	<b>251,323</b>	<b>133,570</b>	<b>195,677</b>	

*FB Policy: Other Funds*

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City of Palm Coast  
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<b>STREETS IMPROVEMENT FUND</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>
<u>Prior Year Carry-over:</u>	5,625,283	30,927	25,197	49,896	141,169	90,277	90,277
<u>Revenues:</u>							
Local Option Fuel Tax:	2,070,068	2,111,470	2,153,699	2,196,773	2,240,708	2,285,522	12,113,265
State Revenue Sharing:	890,000	907,800	926,000	944,500	963,400	982,700	5,208,500
<u>Grants:</u>							
SR 100 I95 Ramp Landscape	<b>228,643</b>	-	-	-	-	-	-
Matanzas I95 Interchange Entry Signs	-	-	-	-	-	<b>450,000</b>	-
<u>Other:</u>							
Transfer from General Fund:	550,000	-	-	-	-	-	-
<b>Total Revenues:</b>	<b>3,738,711</b>	<b>3,019,270</b>	<b>3,079,699</b>	<b>3,141,273</b>	<b>3,204,108</b>	<b>3,718,222</b>	<b>17,321,765</b>
<b>Total Available Funds</b>	<b>9,363,994</b>	<b>3,050,197</b>	<b>3,104,896</b>	<b>3,191,169</b>	<b>3,345,277</b>	<b>3,808,499</b>	<b>17,412,042</b>





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<b>STREETS IMPROVEMENT FUND</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>
<u>Expenditures:</u>							
Operating Expenditures:							
<b>Florida Park Drive - Landscape Grants</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
Safety Improvement Projects:							
<b>Intersection/Turn Lanes</b>	<b>15,000</b>	<b>110,000</b>	<b>10,000</b>	<b>50,000</b>	<b>10,000</b>	<b>10,000</b>	<b>170,000</b>
- Signalized Intersection Analysis & Modifications (53)	10,000	50,000	10,000	50,000	10,000	10,000	170,000
- Signage (pedestrian/bicycle/other)	5,000	60,000	-	-	-	-	-
<b>Florida Park Drive Improvements</b>	<b>275,000</b>	-	-	-	-	-	-
Path Projects:							
<b>Sidewalks and Bike Paths</b>	<b>150,000</b>	<b>100,000</b>	<b>50,000</b>	-	-	<b>75,000</b>	<b>1,600,000</b>
- ADA Transition Plan & Implementation	50,000	-	50,000	-	-	-	100,000
- Benches on Existing Paths	-	50,000	-	-	-	-	-
- Pedestrian Access on Collectors (Pilot Study)	100,000	-	-	-	-	-	-
- Mid-Block Crossing Enhancements (various locations)	-	50,000	-	-	-	-	-
- Palm Coast Pkwy EB - missing segments (Pine Lakes to BT)	-	-	-	-	-	-	500,000
- Belle Terre Parkway NB (Target Center to Market Ave)	-	-	-	-	-	25,000	500,000
- Oak Trails Blvd. (Bleau Ct. to Black Alder Dr.)	-	-	-	-	-	50,000	500,000
Beautification Projects:							
<b>Parkway Beautification</b>	<b>400,000</b>	-	<b>30,000</b>	-	-	<b>500,000</b>	<b>1,100,000</b>
- Entry Sign (Major Gateway) - I95/Matanzas Interchange	-	-	-	-	-	500,000	500,000
- Entry Sign (Minor Gateway) - Old Kings Road at US1	-	-	-	-	-	-	-
- Entry Sign (Residential Gateway) - Belle Terre Boulevard at US1	-	-	-	-	-	-	-
- Fountain in FDOT pond at Palm Coast Pkwy SB exit ramp	-	-	30,000	-	-	-	-
- Palm Harbor Pkwy Median - European Village	-	-	-	-	-	-	-
- Seminole Woods Median Imp. - SR100 to north of Citation	-	-	-	-	-	-	600,000
- SR100 & I95 Interchange Improvements	400,000	-	-	-	-	-	-



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<b>STREETS IMPROVEMENT FUND</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>
Street Lighting Projects:							
<b>Continuous Street Lighting</b>	<b>570,000</b>	<b>235,000</b>	<b>250,000</b>	<b>310,000</b>	<b>260,000</b>	<b>60,000</b>	-
- Belle Tere Boulevard - Construction (SR100 to US1)	100,000	-	-	-	-	-	-
- Seminole Woods - Construction (SR 100 to US1)	270,000	-	-	-	-	-	-
- Sesame - Design (Seminole Woods to Seminole Woods)	75,000	-	-	-	-	-	-
- Sesame - Construction (Seminole Woods to Seminole Woods)	40,000	60,000	-	-	-	-	-
- East Hampton - Design (Belle Terre to terminus)	40,000	-	-	-	-	-	-
- East Hampton - Construction (Belle Terre to terminus)	20,000	30,000	-	-	-	-	-
- Citation Boulevard - Design (Belle Terre to Laguna Forest)	-	25,000	-	-	-	-	-
- Citation Boulevard - Construction (Belle Terre to Laguna Forest)	-	15,000	15,000	-	-	-	-
- Palm Harbor Drive - Design (PC Pkwy to European Village)	-	15,000	-	-	-	-	-
- Palm Harbor Drive - Construction (PC Pkwy to European Village)	-	10,000	10,000	-	-	-	-
- Forest Grove Drive - Design (Old Kings to terminus)	-	25,000	-	-	-	-	-
- Forest Grove Drive - Construction (Old Kings to terminus)	-	15,000	20,000	-	-	-	-
- Royal Palms Parkway - Design (Belle Terre to US1)	-	-	40,000	-	-	-	-
- Royal Palms Parkway - Construction (Belle Terre to US1)	-	-	40,000	75,000	-	-	-
- Rymfire Drive -Design (Belle Terre to US1)	-	-	40,000	-	-	-	-
- Rymfire Drive - Construction (Belle Terre to US1)	-	-	40,000	75,000	-	-	-
- Hargrove Grade (US1 to terminus)	-	-	-	40,000	40,000	-	-
- Palm Coast Parkway (Florida Park to Palm Harbor)	-	-	-	100,000	200,000	-	-
- Oak Trail Boulevard (Old Kings to terminus)	-	-	-	-	-	40,000	-
- Contingency	25,000	40,000	45,000	20,000	20,000	20,000	-



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<b>STREETS IMPROVEMENT FUND</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>
Bridge Rehabilitation Projects: <b>Bridge Rehab and Renewal</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>685,000</b>
Traffic Signal Projects: <b>Traffic Signals</b>	<b>210,000</b>	<b>160,000</b>	<b>250,000</b>	<b>150,000</b>	<b>200,000</b>	<b>150,000</b>	<b>750,000</b>
- Signal Optimization	50,000	-	100,000	-	50,000	-	200,000
- Existing Strain Pole to Mast Arm Replacement	-	-	-	-	-	-	500,000
- Rehab & Renewal	160,000	160,000	150,000	150,000	150,000	150,000	50,000
Street Rehabilitation & Renewal: <b>Street Rehab and Renewal</b>	<b>7,603,067</b>	<b>2,310,000</b>	<b>2,355,000</b>	<b>2,430,000</b>	<b>2,675,000</b>	<b>2,580,000</b>	<b>13,080,000</b>
- Street resurfacing and renewal	2,850,000	1,600,000	1,650,000	1,700,000	1,750,000	1,800,000	9,250,000
- Street resurfacing and renewal enhancement	4,303,067	400,000	425,000	450,000	475,000	500,000	2,625,000
- Pavement analysis	170,000	-	-	-	170,000	-	-
- Pavement repairs	75,000	75,000	75,000	75,000	75,000	75,000	375,000
- Restriping	150,000	150,000	150,000	150,000	150,000	150,000	750,000
- Guardrail replacements from accidents	25,000	25,000	25,000	25,000	25,000	25,000	50,000
- Replacement cabinets from accidents	30,000	60,000	30,000	30,000	30,000	30,000	30,000
<b>Total Expenditures</b>	<b>9,333,067</b>	<b>3,025,000</b>	<b>3,055,000</b>	<b>3,050,000</b>	<b>3,255,000</b>	<b>3,485,000</b>	<b>17,395,000</b>
<b>Available Funds End of Year</b>	<b>30,927</b>	<b>25,197</b>	<b>49,896</b>	<b>141,169</b>	<b>90,277</b>	<b>323,499</b>	<b>17,042</b>
<i>Street resurfacing and renewal recommended total expense</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>	<i>TBD</i>
<b>Funding Need</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>	<b>TBD</b>

*FB Policy: Other Funds*

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City of Palm Coast  
Capital Improvement Plan

<b>SR100 COMMUNITY REDEVELOPMENT AREA FUND</b>	<b>FY 22</b>	<b>FY 23</b>	<b>FY 24</b>	<b>FY 25</b>	<b>FY 26</b>	<b>FY 27</b>	<b>FY 28-32</b>
<u>Starting Fund Balance</u>	756,201	453,558	61,216	23,306	43,590	16,807	16,807
<u>Revenues:</u>							
Intergovernmental Revenue - (County Portion of Taxes):	1,501,980	1,562,100	1,609,000	1,657,300	1,707,000	1,758,200	9,047,000
Tax Increment (COPC Portion of Taxes):	862,315	896,808	923,712	951,423	979,965	1,009,364	999,565
<u>Total Revenues:</u>	<b>2,364,295</b>	<b>2,458,908</b>	<b>2,532,712</b>	<b>2,608,723</b>	<b>2,686,965</b>	<b>2,767,564</b>	<b>10,046,565</b>
<b>Total Available Funds</b>	<b>3,120,496</b>	<b>2,912,465</b>	<b>2,593,928</b>	<b>2,632,029</b>	<b>2,730,556</b>	<b>2,784,371</b>	<b>10,063,371</b>



City of Palm Coast  
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SR100 COMMUNITY REDEVELOPMENT AREA FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32
<b>Expenditures:</b>							
<b>Operating Expenditures:</b>							
- Art District Initiatives (located in Innovation District)	10,000	10,000	10,000	10,000	10,000	10,000	50,000
- External Audit	4,125	4,375	4,625	4,875	5,125	5,375	15,000
- Other contractual services (ex: closing fees)	10,000	10,000	10,000	10,000	10,000	10,001	50,000
- Utilities	7,228.64	7,373	7,521	7,671	7,824	7,980	38,355
- Maintenance & Operations (striping, paving, pressure washing, etc.)	75,000	25,000	25,000	25,000	450,000	1,250,000	2,750,000
- Other charges and Obligations	164,863	168,209	171,622	175,104	178,655	182,277	893,029.86
<b>Incentives:</b>							
<b>Incentive Agreement: (JU)</b>		-	-	-	-	-	-
Forgivable loan - 12 months of \$1M - FY 2021 to FY 2024	333,336	333,336	305,550				
<b>Incentive Agreement: (UNF) - Total \$450k FY 2021 to FY 2024</b>	150,000	150,000	125,000				
<b>Debt Service:</b>							
<b>Ameris Bank Loan - Principal and Interest</b>	415,449	416,892	420,956	844,539	852,145	859,614	2,578,671
<b>BB&amp;T Loan - Principal and Interest</b>	524,464	525,243	524,748	-	-	-	-
<b>Projects:</b>							
<b>Bull Dog Drive Improvements</b>	-	-	-	-	-	-	-
<b>FPL Street Light Agreement</b>	-	-	-	-	-	-	-
<b>Construction - Ultimate 4-laning of Bulldog - Phase 2</b>	-	-	-	-	-	-	-
<b>FPL Underground Utilities - Phase 2</b>	-	-	-	-	-	-	-
<b>Central Park Community Areas</b>	-	-	-	-	-	-	-
<b>Roundabout Safety Improvements (Town Center - 2)</b>	60	-	-	-	-	-	500,000
<b>Land Purchase - GEA Auto - 92 &amp; 108 Bulldog Drive</b>	-	-	-	-	-	-	-
<b>Recreation Master Plan</b>	30,000	-	-	-	-	-	-
<b>Land Purchases:</b>							
<b>Land Purchases:</b>	95,457	-	-	-	-	-	-
- 2 Midway Drive	-	-	-	-	-	-	-
- 3 Midway Drive	-	-	-	-	-	-	-
- 64 Midway Drive	-	-	-	-	-	-	-
- 31 Jarosz Street	-	-	-	-	-	-	-
- 3644 Family Ave	-	-	-	-	-	-	-
- 5800 State Highway 100 E	-	-	-	-	-	-	-
- 5810 State Highway 100 E	-	-	-	-	-	-	-
- 5826 State Highway 100 E	-	-	-	-	-	-	-



City of Palm Coast  
Capital Improvement Plan

SR100 COMMUNITY REDEVELOPMENT AREA FUND	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28-32
Transfers:							
Transfer to Fire Impact Fund - Repayment of 92 & 108 Bulldog Drive (Repayment of General Fund)	-	-	-	-	850,000	350,000	-
Transfer to Recreation Impact Fee Fund - Central Park	-	-	-	-	-	-	1,700,000
Transfer to Recreation Impact Fee Fund - Lehigh Trailhead	385,471	130,592	-	-	-	-	-
Transfer to Recreation Impact Fee Fund - Reg. Tennis & Pickleball Fac.	250,000	923,562	-	-	-	-	1,459,560
Transfer to Utility Fund - Kickstart Program Repayment	211,484	146,666	965,600	1,511,250	350,000	-	-
- The Palms at Town Center (88 units)	146,667	146,666	-	-	-	-	-
- Central Landings at Town Center (233 units)	64,817	-	436,850	275,000	-	-	-
- Gables (208 units)	-	-	261,250	608,750	175,000	-	-
- Haven (214 units)	-	-	267,500	627,500	175,000	-	-
<b>Total Expenditures</b>	<b>2,666,938</b>	<b>2,851,249</b>	<b>2,570,622</b>	<b>2,588,439</b>	<b>2,713,749</b>	<b>2,675,248</b>	<b>10,034,616</b>
<b>Available Funds End of Year</b>	<b>453,558</b>	<b>61,216</b>	<b>23,306</b>	<b>43,590</b>	<b>16,807</b>	<b>109,123</b>	<b>28,755</b>

*FB Policy: Other Funds*

*All other funds, including Special Revenue Funds, Capital Project Funds, and certain Nonmajor Enterprise Funds do not have a fund balance requirement. Fund balances in these funds are dictated by revenue sources and a schedule of capital projects.*