

Flagler County

Approved Budget Fiscal Year 2019-20

Flagler County, Florida
Board of County Commissioners

Approved Budget

Fiscal Year 2019 - 2020
October 1, 2019 - September 30, 2020

Moody Tree, located at the Moody Homestead

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October 1, 2019

Honorable Chairman and County Commissioners
Flagler County, Florida

Dear Commissioners:

In accordance with the provisions of Sections 129.03(3) and 200.065(2), Florida Statutes, it is my pleasure to present the Approved 2019-2020 budget for Flagler County, Florida, in the amount of $231,013,508.

As approved, the county wide and dependent special taxing district budgets for fiscal year 2019-2020 are as follows:

Taxing Entity	Fiscal Year 2019-20 Budget
County Wide Budget	$224,168,297
Transportation Impact Fee Funds	832,090
Parks Impact Fee Funds	345,756
Municipal Services Fund	1,146,182
Building Department Fund	1,626,055
Daytona North Service District Fund	1,305,514
Rima Ridge Mosquito Control District Fund	41,194
Espanola Mosquito Control District Fund	13,973
Painter's Hill Seawall District	138,088
Dune Restoration HOA District	734,541
Bimini Gardens Road Maintenance Fund	36,185
Marineland Acres District	487,957
North Malacompra Drainage District	137,676
Total-All Taxing Entities	**$231,013,508**

This approved budget is the culmination of a process that included careful consideration of the goals of The Board of County Commissioners, analysis of current and desired levels of service, and availability of funds. Departments initially submitted their proposed budgets. The Financial Services Department and the County Administrator then reviewed the initial requests and adjusted the budget as necessary to meet the County's needs, while maintaining fiscal responsibility. I believe the approved budget for Fiscal Year 2019-20 reflects your priorities and direction. We held three workshops and two public hearings to allow opportunities for citizens to address their concerns and priorities before final decisions were made. The first Truth in Millage (TRIM) Public Hearing was held on Thursday, September 5, 2019 and the 2nd and Final Public Hearing was held on Thursday, September 19, 2019.

The countywide operating millage rate is approved at 8.2547 mills, 98.5% of which is being used to fund the General Fund and 1.6% is used to fund the purchase of environmentally sensitive lands. The General Fund millage rate of 8.1297 mills will generate a total of $71,209,274 (@ 95%), which is an increase of $4,740,532 or 7.13% from the amount of property tax revenue included in the adopted fiscal year 2018-19 budget. The approved countywide operating millage rate of 8.5847 mills is 4.41% above the rolled back rate of 7.9059 mills.

A more detailed discussion of the significant features of the approved budget follows:

Comments on Estimated Revenues and Other Receipts
Millage Rate – The approved fiscal year 2019-20 General Fund budget includes an approved millage rate of 8.1297 mills.

In the approved fiscal year 2019-20 budget for the General Fund, property taxes represent 76.99% of the current year revenues (i.e. total available resources of $92,495,244 less cash carried forward of $10,772,187). Based on certified fiscal year 2019-20 taxable values, which were received from the Property Appraiser on July 1, 2019, the following is a summary of the property tax revenues included within the approved fiscal year 2019-20 budget:

Fund	Approved Millage Rate	Ad Valorem Tax Revenue @ 100%
General Fund	8.1297 Mills	$74,957,131
Remainder of ESL	0.1250 Mills	1,125,000
Debt Service Funds:		
2016 ESL	0.1250 Mills	1,131,250
2015 General Obligation Bonds	0.2050 Mills	1,810,000
Total - All Funds	**8.5847 Mills**	**$79,023,381**

Non-Ad Valorem (Per Parcel or Per Front Foot) Assessment Revenues - As presented, the approved FY 2019-20 budget includes a total of $2,935,659 in non-ad valorem (per parcel or per front foot) special assessment revenues which will be collected by the tax collector as a part of the tax bill process. The specific amounts included within the budget are as follows:

Taxing Entity	FY 2019-20 Special Assessments
Residential Solid Waste Collection Fund	$1,664,880
Daytona North Service District Fund	230,000
Rima Ridge Mosquito Control Fund	2,400
Espanola Mosquito Control Fund	1,250
Painter's Hill Seawall District	138,088
Dune Restoration HOA District	734,541
Bimini Garden MSTU Fund	5,500
Marineland Acres District	124,000
North Malacompra Drainage District	35,000
Total	**$2,935,659**

Sales and Use Taxes – The approved fiscal year 2019-20 budget contains a total of $8,516,489 in sales and use taxes from the following sources:

Description	Approved Fiscal Year 2019-20 Revenues @ 100%
Local Government Half Cent Sales Tax	$2,873,308
Local Option Small County ½ Cent Sales Surtax	2,949,351
Local Communications Services Tax	193,830
Local Option Tourist Development Tax (6%)	2,500,000
Total	**$8,516,489**

Estimated proceeds from the Local Government Half Cent Sales Tax Clearing Trust Fund of $2,873,308 have been included in the approved fiscal year 2019-20 budget. This represents an increase of $132,913 from $2,740,395 included in the fiscal year 2018-19 budget. Included in the approved FY19-20 budget is $2,949,351 from the Local Option Small County Sales Surtax. This represents a decrease of $146,257 from the $3,095,608 included in the fiscal year 2018-19 budget. These proceeds from the Local Option Small County ½ Cent Sales Surtax are budgeted in a Capital Projects Fund which includes expenditures for projects such as the Island House Bridge Replacement, River to Sea Eco Cottages, Bings Landing Parking Expansion, Carver Gym Expansion, Southern Library and the North Malacompra Drainage District-Phase I Backbone. The Local Government Half Cent Sales Tax revenue is mainly budgeted in the Capital Improvement Bond Fund 212 that was used for construction of the Jail Expansion, Sheriff's Operations Center, the GSB Complex and the West Side Fire Station.

The amount of proceeds expected to be received and included in the approved fiscal year 2019-2020 budget from the Local Communications Services Tax is $193,830. This represents an increase of $1,107 from the $192,723 included in fiscal year 2018-19.

The $193,830 in proceeds from the Local Communications Services Tax, Series 2015 are being utilized in the Debt Service Fund for Capital Improvement and Refunding Revenue Bond issued for the refunding of prior year bonds and assist with financing of several capital projects including the Sheriff's Operation Center, Flagler County Jail Expansion, and the West Side Fire Station.

Included in the approved fiscal year 2019-20 budget is $2,500,000 from Local Option Tourist Development Tax, a decrease of $200,000 from fiscal year 2018-19.

Pursuant to the provisions of Flagler County Ordinance Number 2017-02 in March of 2017, the Board of County Commissioners authorized levying an additional 1% Tourist Development Tax and provided an adjustment of the allocations of tax revenues over a three-year period. This will help to assist with Beach Restoration, promotions and advertising due to Hurricane Matthew's damaging impacts on the beaches and the potential impact on tourism.

Funds generated from the tourist development tax are to be allocated to the following categories:

Category	Percentage		
	06/01/2018	06/01/2019	06/01/2020
Capital Projects (Fund 109)	10%	20%	20%
Promotions & Advertising (Fund 110)	60%	60%	60%
Beach Restoration & Maintenance (Fund 111)	30%	20%	20%
Total	**100%**	**100%**	**100%**

Motor Fuel Taxes- A total of $2,898,463 is included in the proposed fiscal year 2019-20 budget in motor fuel tax revenues. This amount may be summarized as follows:

Description	Approved Fiscal Year 2019-20 Revenues @ 100%
Local Option Fuel Tax	$551,421
Constitutional Fuel Tax	1,281,647
County (Seventh Cent) Fuel Tax	563,829
Ninth Cent Fuel Tax	501,566
Total	**$2,898,463**

The $2,898,463 included from these sources in the approved fiscal year 2019-20 budget represents an increase of 2.23% from the $2,834,643 included in the fiscal year 2018-19 budget.

Each of the four types of motor fuel tax revenues have limitations as to how they can be utilized, for example, Constitutional Fuel Tax is generally limited to contracted road construction and reconstruction. Please note that through cooperative agreements between Flagler County and the Flagler County municipalities, the proceeds of the six cent local option fuel tax is remitted by the State Department of Revenue directly to the County and the municipalities. For fiscal year 2019-20, the distribution percentages are as follows:

Entity	Fiscal Year 2019-20 Distribution
Town of Beverly Beach	0.30%
City of Bunnell	3.07%
City of Flagler Beach	3.95%
Town of Marineland	0.00%
City of Palm Coast	73.12%
Flagler County	19.56%
Total	**100%**

Licenses, Permits, and Fees – The amounts included within the fiscal year 2019-20 budget from these sources total $2,185,479 which represents an increase of $18,570 from the $2,166,909 included within the adopted fiscal year 2018-19 budget. This revenue category includes a number of different sources including building permit fees and right of way utilization fees. As the economy improves, the county should continue to see an increase in the number of building permits being issued.

Cash Carry Forward (Fund Balances) or Net Assets – These amounts are defined as the expected amounts that the preceding year's actual receipts exceed expenditures and are generally used to fund various budgets until receipt of ad valorem tax and non-ad valorem per parcel assessment revenues, which normally occurs in November or early December. The approved fiscal year 2019-20 budget includes $79,126,158 in fund balance (or Net Assets) brought forward, which represents 34.25% of the total approved budget of $231,013,508 Approximately 81% of the budgeted amount of fund balance (net assets) brought forward are included in 15 funds, which are summarized as follows:

Fund	Budgeted Fund Balance
General Fund	$10,772,187
Constitutional Gas Tax Funds	4,051,988
Tourist Development Funds	8,626,768
Environmentally Sensitive Lands Funds	2,012,341
Transportation Impact Fee (Old East) Fund	2,684,635
CPF – 2008 ESL Referendum	2,688,218
Cap Imp Ref Rev 2015 (Debt Service) Fund	3,165,033
½ Cent Discretionary Sales Tax Fund	5,226,815
Solid Waste Fund	1,166,543
Plantation Bay Utilities	9,155,325
Health Insurance Fund	4,571,447
Public Safety Communications Network	9,759,339
Subtotal	**$63,880,639**
All Other Funds	$15,245,519
Totals – All Funds	**$79,126,158**

Debt Proceeds – Debt proceeds budgeted for fiscal year 2019-20 amount to $831,650 for the Airport Fund for the county's local match for the General Aviation Terminal and Airport Administration project.

Comments on Expenditures:
Personnel Services – As included in the approved fiscal year 2019-20 budget, appropriations for personnel services total $28,726,909, which represents an increase of $2,513,373 from the $26,213,536 included in the approved fiscal year 2018-19 budget. The increase is primarily attributable to the 2.2% cost of living adjustment per employee and the second year of salary adjustments.

Employer retirement contributions included in the approved fiscal year 2019-20 budget total $3,055,589 which represents an increase of $301,238 from the $2,754,351 in the approved fiscal year 2018-19 budget. The following is a retirement rate comparison from last fiscal year to the current approved budget:

	Rates for Fiscal Year	
Employee Class	**2018-19**	**2019-20**
Regular	8.26%	8.47%
Special Risk	24.50%	25.48%
Elected Officers	48.70%	48.82%
Senior Management	24.06%	25.41%
DROP	14.03%	14.60%

As presented, the Approved Budget includes a total of 386.86 full time equivalent (FTE) positions in the Flagler County Board of County Commissioner departments (i.e. excluding Constitutional Officers). This represents an increase of 3.59 FTEs from the 383.27 FTE positions included in the fiscal year 2018-19 budget. Full-time positions added include a Tradesworker II Maintenance in the Land Management Department, a Budget Analyst in the Financial Services Department, and a Risk Manager in the Human Resources Department. Also, the part-time Logistics Manager was added last fiscal year for the Fire/Rescue Department was increased to full-time status.

As included in the fiscal year 2019-20 budget, there is a total of $1,066,687 in budgeted overtime costs. This represents an increase of $84,804 from the $981,883 included in the fiscal year 2018-19 budget. Over 90% of the budgeted overtime is included in the Emergency Services Department for Fire Services, in both regular and scheduled overtime.

The county presently provides health care coverage to all full time employees through a self-insured health care program, which provides for the payment of employee health and medical claims and is managed by the County and a third party administrator. Key components of the program include a prescription medication plan, and a Preferred Provider Organization (PPO).

Other efforts to keep medical cost trends at a minimum include the Employee Health Clinic which opened in late November 2010. The clinic offers primary care services to covered employees and their covered dependents at no cost. These services include physician services, blood work, and dispensing of certain maintenance medications. Wellness Incentives are offered to all employees enrolled in the health plan. A Flexible Spending account is established for those who participate in certain Wellness Programs and up to $100 per covered individual is deposited in the account for the employee to use toward out-of-pocket medical expenses. The employee can also earn points during the year by participating in health and wellness events and earn an additional $50. These funds do not roll over from year to year and the county does not incur an expense unless the employee meets the established criteria.

The County has historically funded the cost to provide health care coverage for the employee plus a substantial portion of the additional cost of providing dependent health care coverage as a flat amount per employee (i.e. without regard to the cost of providing the service or the dependent care option selected). The amount per employee funded historically is shown below:

Fiscal Year	Amount Budgeted per Employee
2011-12	8,300
2012-13	8,300
2013-14	8,500
2014-15	8,500
2015-16	8,500
2016-17	10,500
2017-18	10,500
2018-19	10,500
2019-20	10,500

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The total amount budgeted in the Insurance Fund has increased by $2,382,918 from $12,316,029 in the Approved FY 2018-19 budget to $14,698,947 in the FY 2019-20 budget. At the end of FY 2018-19, the anticipated retained earnings balance in the health insurance fund is expected to total $4,970,280. The retained earnings in this fund are monitored with the intention of utilizing any undesignated balance (i.e. after subtracting the estimated amount necessary to pay for claims incurred but not paid) for the purpose of creating a method of stabilizing the premiums charged for participation in the health care program.

Operating Expenditures- The total operating expenditures budget decreased by $2,939,449 from $34,814,435 in fiscal year 2018-19 to $31,874,986 in the fiscal year 2019-20 budget.

Constitutional Officers – As included in the approved fiscal year 2019-20 budget, the total funding support recommended for the Flagler County Constitutional Officers represents an increase of $2,597,427 from $35,039,460 in the fiscal year 2018-19 budget, to $37,636,887 in the fiscal year 2019-20 budget. The funding provided to each of the five constitutional officers is summarized as follows:

Constitutional Officer	Funding
Sheriff	$ 28,626,230
Property Appraiser	2,580,167
Tax Collector	2,766,013
Clerk of the Circuit Court	1,971,393
Supervisor of Elections	1,526,510
Judicial/Other	166,574
Total	**$ 37,636,887**

Capital Outlay – The $35,991,277 in Capital Outlay Expenditures included in the approved fiscal year 2019-20 Approved Budget represents a decrease of $11,600,284 from the $47,591,561 included in the fiscal year 2018-19 budget.

Capital Improvement Program – The approved Capital Improvement Program for the fiscal year 2019-20 is $36,973,586 with 10 minor projects and 33 major projects. Major Projects include the North Malacompra Drainage Phase I Backbone System, Bay Drive Park, Graham Swamp Multi-Use Trail and Pedestrian Bridge, resurfacing of county roads, including Mahogany Blvd, park improvements at Wadsworth; as well as Airport and Utility projects.

The majority of the funding for these projects comes from state and federal grants. Other major sources include the ½ Cent Discretionary Sales Tax, Gas Taxes and the General Fund.

Debt Service- Debt service includes the costs of liquidating long-term liabilities of the County, such as principal and interest on bond issues and notes and contracts payable and related expenditures. The debt service expenditures of $11,124,803 included in the approved fiscal year 2019-20 Approved Budget represents a decrease of $156,398 from the $11,281,201 included in the fiscal year 2018-19 budget. General Fund debt service includes principal and interest expenditures budgeted for the FAC loan in the General Fund for a portion of the loan issued in February 2017 for the Capital Lease of the elections equipment and phone systems and for the purchase of the ERP Software. Debt Service in the Enterprise Funds (Airport and Utilities) is classified as Transportation and Physical Environment respectively and total $1,580,275 in the FY 2019-20 Approved Budget.

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Debt Service expenditures vary depending on the amount of periodic installments of principal and interest due on long-term obligations during a particular fiscal year. The county has no legal debt limits. Details of all countywide debt service are included in Section 6 of this document.

Interfund Transfers Out- As presented, the approved budget includes a total of $1,706,941 in interfund transfers. The General Fund has planned to transfer $300,000 in Passive Park Funding received in prior years to the ½ Cent Discretionary Sales Tax Fund for the Eco Cottages at County Parks, $300,000 for Island House Conference Center and $804,284 to the Public Safety Communication Network fund for radios and user fees.

Reserves and Contingencies- A total of $55,792,237 has been included in the approved fiscal year 2019-20 budget for the provision of reserves. These reserves, which are generally governed by the provisions of Section 129, Florida Statutes, typically fit into one of four categories; reserves for contingencies; reserves for cash to be carried forward; reserves for debt service; and reserves for capital outlay. Reserves for contingencies are included to provide a safety net in the event that unforeseen expenditures occur during the fiscal year. Reserves for contingencies are statutorily limited to no more than 10% of the total fund budget. Reserves for cash to be carried forward are generally created when there is a need to carry forward funds to continue operations until revenues are received in the new fiscal year. These revenues are statutorily limited to no more than 20% of the fund budget. Pursuant to the provisions of the Board's adopted fund balance reserve policy (Flagler County Ordinance 18-60), the Board is required to fund a reserve for cash to be carried forward in the General Fund between 5% and 12% of the current fiscal year budget for the fund. The fiscal year 2019-20 budget includes $6,743,400 or 8.25% of the budget for this reserve. Reserves for Debt Service are created as legally required by the documents underlying the issuance of the debt and are not governed by the provisions of Section 129, Florida Statutes. Reserves for capital outlay are generally established to provide the opportunity to cash fund major future capital outlay requirements.

Distinguished Budget Presentation Award- The Government Finance Officers Association of the United States and Canada (GFOA) established the Distinguished Budget Presentation Awards Program in 1984 to recognize exemplary budget documentation by state, provincial and local governments, as well as public universities and colleges. Entities participating in the program submit copies of their operating budget for review. Each budget document is evaluated using a comprehensive evaluation checklist and those judged proficient receive the Award. In August 2019, GFOA awarded Flagler County the Distinguished Budget Presentation Award for the adopted fiscal year 2018-19 budget. Flagler County has received the Distinguished Budget Presentation Award for each of the past nine years. Our current budget document for fiscal year 2019-20 and the application for the Distinguished Budget Presentation Award, will be submitted to the GFOA to determine its eligibility for another award. We believe that our current budget meets the criteria and program requirements as required by the GFOA.

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Acknowledgements- An annual budget document of this complexity could not have been prepared without the efficient and dedicated service of all staff members involved. I would like to give special recognition for the outstanding efforts of E. John Brower, Brian Eichinger, Lauren Shank, Lacy Martin and Stephanie McMahon for their efforts in preparation of the document.

If there are any other questions concerning the Approved Budget, as presented, we would be pleased to discuss those questions with you, or to explain any of the procedures followed in preparation of the budget document.

Respectfully submitted,



Jerry Cameron
County Administrator

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Flagler County Government
FY 2019 - 2020 Adopted Budget

PREPARED BY:

THE FLAGLER COUNTY BOARD OF COUNTY COMMISIONERS
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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Flagler County

Florida

For the Fiscal Year Beginning

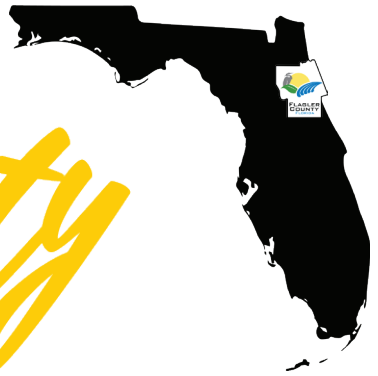
October 1, 2018

Christopher P. Morrill

Executive Director

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ABOUT Flagler County



GEOGRAPHY

Located on the northeast coast of Florida, Flagler County is 31 miles south of St. Augustine and 24 miles north of Daytona Beach. The county is bordered by St. Johns County to the north, Putnam County to the west, Volusia County to the south, and the Atlantic Ocean to the east. Flagler County is approximately 23 miles across east to west at its widest point, and 29 miles long from north to south. The county occupies 571 square miles, consisting of 485 square miles of land and 86 square miles of water.



At the time of the 2010 U.S. Census, Flagler County had a population of 95,696. The county is comprised of five municipalities – Bunnell, Palm Coast, Flagler Beach, Beverly Beach and Marineland. Combined, the municipalities have incorporated roughly 48 percent of the land area within Flagler County, and the remaining 52 percent of the land is within the unincorporated area of Flagler County. The City of Palm Coast claims the majority of the county's population, and the city of Bunnell has the largest land mass.



There is a developed and connected roadway system that provides access to State Road A1A, Interstate 95, U.S. 1 and State Road 100. The Intracoastal Waterway – navigable from Miami to Canada's St. Lawrence Seaway – bisects eastern Flagler County. The Atlantic Ocean can be accessed from the waterway at Ponce Inlet, Volusia County to the south, or at St. Augustine, St. Johns County to the north.



The Atlantic Ocean beach-front is 18 miles long with coquina and sand beaches, for the use of the public.

There are more than 40 parks and preserves, as well as 90+ miles of trails for hiking, biking and paddling. Flagler County is a desirable location for tourists, visitors, businesses and residents alike.

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ABOUT Flagler County



GOVERNANCE

Flagler County is structured to be responsive to the public. The county is governed by an elected five-member Board of County Commissioners. Residents also elect five Constitutional officers: Clerk of the Circuit Court, Property Appraiser, Sheriff, Supervisor of Elections, and Tax Collector.

Flagler County's administrative departments are operated under the purview of the County Administrator and include: Building, Community Services, Economic Development, Emergency Services, Engineering, Financial Services, Fire Rescue, General Services, Growth Management, Land Management, Library, Parks & Recreation, Planning, Public Works, Social Services, Transportation, and Veterans Services.

POPULATION

Flagler County's population as of the last decennial U.S. Census taken in 2010 was 95,696 – a 92 percent increase from the 2000 Census. At that time, the county had the distinction of being the fastest growing county in the United States by percentage, with growth of more than 53 percent in a five-year period. The estimated population in 2018 was 112,067, which represents a 6.7% increase over the 2017 estimate of 105,015.

More than 28 percent of the population is age 65 or older, while nearly 18 percent are under the age of 18 years. More than 11,000 veterans call Flagler County home.

EDUCATION

Flagler County Public Schools enroll about students per year. There are five elementary schools, two middle schools and two public high schools in the county.

Daytona State College has a branch campus located in Palm Coast. Nearly 3,000 students attend the branch, and the campus has expanded with a high-tech 24,000 square foot facility to meet the demands of growth.

Ninety-two percent of adults have graduated from high school, and more than 18 percent have earned a bachelor's degree or higher.

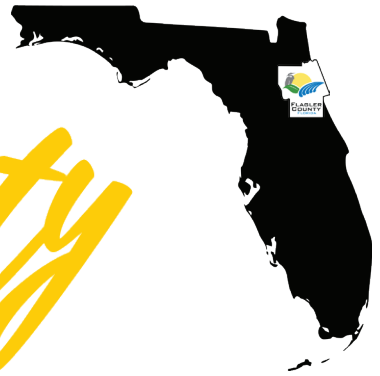
ECONOMY

Real estate property values saw a 10 percent growth from 2018 to 2019. The unemployment rate in September 2019 was 3.4 percent, tied for 19th in the state – a strong come-back from Florida's second highest unemployment rate during recession recovery.

New businesses continue to open and local tourism is on the rise. Residential construction and agriculture are important elements of the local economy, as are legacy private sector employers. Though the economy has shown improvement, Flagler County Government operates on a conservative budget. The median household income is $55,989. About 12% of residents are living below the poverty line.

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ABOUT Flagler County



HISTORY

Flagler County was created in 1917 from portions of Volusia and St. Johns counties. It was named for the famous railroad builder Henry Flagler. The county is rich in history beginning with the Native Americans who migrated seasonally, collecting resources along the eastern shoreline. It is believed that the Timucuan Indians who settled in Northeast Florida as early as 2000 B.C. were among the area's earliest inhabitants.

European settlement in Flagler County began during the time of the Spanish occupation of St. Augustine. During the subsequent British occupation, "kings Road" was build connecting South Georgia wit the Turnbull Colony at New Smyrna, which provided greater access to the area. Portions of the road remain today as Old Kings Road, an active and major north-south corridor.

The City of Bunnell is the county seat, and is one of the oldest communities on the east coast of Florida. Its history dates back to the 1880s, and it officially incorporated as a town in 1913, and then as a city in 1924. Bunnell's history is tied to the railroad industry. The area grew over time with small farms that raised sugar cane, corn, sweet potatoes, cucumbers and hay.

Flagler Beach incorporated in April 1925, and has grown from a sleepy fishing village to a unique seaside community that has retained much of its original charm. The city is home to six miles of uncrowded beaches, great fishing spots – including the Flagler Beach Municipal Pier – restaurants, gift shops, and recreational venues.

Palm Coast was developed by the ITT Corporation in 1969 and is now home to more than 86,000 residents. The ITT Community Development Corporation operated the project and targeted retirement-aged urban professionals from the north and mid-west U.S. The ITT Corporation offered slices of land cut from miles of forest along with the promise of a 500-mile infrastructure of roads, utilities and sewer lines. As a result Palm Coast became the largest planned unit development in Florida history. On December 31, 1999, the City of Palm Coast was officially incorporated.

Princess Place Lodge late 1880s



Florida East Coast Railway Station, Bunnell



Flagler Beach Municipal Pier , 1930s



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2018
Strategic Plan
Flagler County Board of Commissioners







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Board of County Commissioners



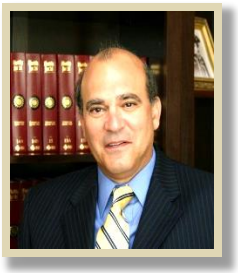
From Left to right: Vice Chair Donald O'Brien, Jr. (Dist. 5), Commissioner Nate McLaughlin (Dist. 4), Commissioner David Sullivan (Dist. 3), Chair Gregory Hansen (Dist. 2) and Commissioner Charles Ericksen, Jr. (Dist. 1)

Special Acknowledgments:

Craig Coffey
County Administrator



Albert Hadeed
County Attorney



The Commission's Vision Statement for Flagler County in 2028

It is the year 2028 - a decade since creation of the Flagler County Strategic Plan - and a higher quality of life in our community has surpassed expectations. The economy is diversified and provides high-wage jobs, including stem-related jobs, and high levels of employment that increase the median income of Flagler citizens. Natural resources, including water and environmentally important lands, are protected and conserved as the County has continued to acquire land for parks. Arts, culture and education are cherished and nurtured, as are Flagler's ecological, architectural, and historic resources. Indeed, ecotourism, parks, bicycle trails and locations are widely acknowledged as key parts of the County's identity. Local governments work collectively to provide and plan enhanced services in the areas of: public safety and first responders, transportation, recreation, social services and utilities while planning effectively for the future. As a result, all levels of education are supported; students stay or return after graduation for available jobs; and the needs of all of Flagler's residents, including seniors are met. Residents express a high degree of satisfaction with their community and their local governments.



Commission Leadership

Core Values

Service, Integrity, Accountability, Respect, Collaboration, Stewardship, Transparency, Performance

Governance

Leader in local governance with innovative, competent, and responsible public servants, committed to promoting integrity, creating meaningful opportunities for citizen engagement and co-creation, and ensuring fiscal stewardship.

Leadership

- Provide effective and efficient public services which strengthen our community quality of life.
- Provide the foundation for the delivery of exceptional service operations for the citizens of Flagler County.
- Act with foresight to ensure the long-term health and well-being of the communities.
- Work with the Administrator to seek a balanced approach to deliver multi-benefit projects, programs, and services in an economically, environmentally, and socially responsible way.
- Serve as a liaison engaging citizens and local, state and federal officials, organizations, associations, and committees to create a quality of life for our community that is equitable, just, and sustainable.
- Continue to promote collaboration and transparency.
- Require the highest standards of professionalism, ethics and integrity.
- At a minimum, as part of the Florida Association of Counties, obtain the Certified County Commissioner Accreditation and consider the Advanced County Commissioner, Torchbearers and Government Education programs.

Introduction

The planning horizon for the 2018 Strategic Vision is the year 2028 and beyond, or around ten years into the future. The Plan represents an evolution of the original plan that was developed in 2010 and continues to build upon the original six (6) target areas which included:

1. Diversified Economy, Increased Commercial and Industrial Tax Base, Sustainable Business Community
2. Effective Land Planning and Growth Management – Comprehensive Plan and Land Development Regulations
3. Protecting the Environment, Preserving Our Natural Resources
4. Preserving Our Heritage
5. Social Services
6. Infrastructure and Public Services

The 2013 Update built upon the target areas as well, but revised some of the original strategic goals and objectives while adding objectives at a project level. Under the title of "Public Facilities and Public Services" there were fifteen (15) projects. "Recreation and Tourism" had twenty-six (26) projects. The project level objectives provide direction to staff so that time and efforts can be devoted to accelerate the development of the priority objectives. As part of the 2018 planning process, a report card was presented that provides a snapshot of the many achievements to date.

With the 2018 update, when reflecting on where we are now, who could have anticipated the impact of personal computers/tablets, cellular phones and social media would have on local government? The world and our community are impacted daily by technological, economic, and societal changes in ways that present challenges to the way local government has traditionally operated. Additionally, the County's population will be growing, aging and diversifying in the years to come. As a result of these demographic shifts, service delivery needs will also be evolving.

In appreciation of that reality, this Strategic Plan demonstrates, through its content, the Commission's commitment to continue to respond to service needs directly, where appropriate. The framework of this plan defines and coordinates the County's response to the greater scope of needs and services required by Flagler residents.

Recognizing the expanding needs for services, the original 2010 six (6) target areas have grown to eleven (11) target areas in 2018. The added target areas depicted on the following page make up the heart of the plan and will help guide the County's funding decisions, project prioritization and resource usage.

STRATEGIC TARGET AREAS - ELEVEN (11)

Diversified Economy, Increased Commercial and Industrial Tax Base, Sustainable Business Community	***Effective Land Planning and Growth Management, Comprehensive Plan and Land Development Regulations***	***Protecting the Environment, Preserving Our Natural Resources***	***Preserving Our Heritage***
Arts and Culture	***Social Services***	***Infrastructure***	***Public Facilities***
Public Service	***Public Safety***	***Recreation and Tourism***	

The Commission strategies include eleven (11) target areas that are linked to twelve (12) goals representing a long-term focus on emphasizing key areas. These goals are coupled with ninety (90) objectives and three hundred and two (302) actions, both short-term and long-term in nature. The objectives specify particular directions within the goal areas. The action items for each objective identify a few key ways to make significant progress on that objective. Some of these involve resources and some do not. Some of the actions for any given objective may be contingent on funding availability, opportunity, timing, and the like.

With the clear vision established by the Strategic Plan and continued leadership, the Commission hopes the achievements from this plan will result in positive experiences and enhanced quality of life for the entire community.

Inter-Governmental Collaboration/Cooperation and Public/Private Partnerships

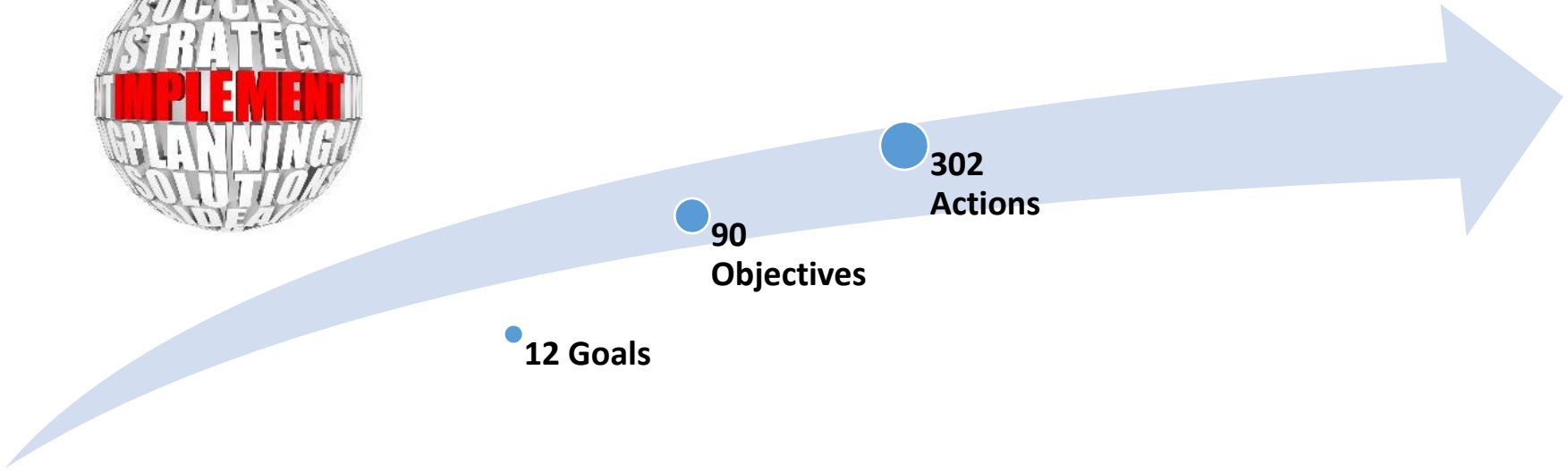
As local governments work to navigate fiscal constraints and growing or changing service demands, it is acknowledged that collaborative/cooperative efforts hold the potential for improvements in efficiency and effectiveness. Some of the efforts contained within the 2018 Strategic Plan are reliant on collaboration and cooperation with municipalities, not-for-profit agencies and civic groups.



Implementation

The County is committed to the ongoing responsibility of implementing the Strategic Plan while carefully reviewing the viability and financial impact of each action. Implementation requires an understanding of plan costs, commitment to funding, collaborative/cooperative partnerships, and human resources.





Top Priorities

While all of the ninety (90) objectives are important to pursue, the Commission recognized that the County simply does not have the resources and manpower to pursue all the objectives at the same time or with the same degree of effort. Commissioners therefore identified twenty three (23) top-tier priorities, as guidance to staff. These include general areas of emphasis and specific objectives.

The Commission recognized that ensuring public safety is perhaps its most important responsibility and therefore its highest priority. In addition to Public Safety, Preservation of Natural Resources was also recognized as important and as receiving overwhelming support among County residents. Because the County has already committed to the actions needed to move it forward, fewer specific objectives related to it appear in the top priorities. Water, sewer and stormwater together constitute another area of high importance and the Commission noted these as urgent issues for the County. Emphasis was also placed on continuing to engage in a concerted economic development effort to diversify the tax base to continue to support sustainable economic growth and prosperity.

Of the eleven (11) target areas, twelve (12) goals, ninety (90) objectives and three hundred two (302) actions, and the Commission's twenty three (23) highest priority objectives are presented on the following pages:



Top Priorities

Diversified Economy, Increased Commercial and Industrial Tax Base, Sustainable Business Community

Goal A.1. – A diversified economy providing a range of job opportunities that raise median County income, a high level of employment, and increased tax base.

Obj.A.1.1 – Continue to develop an economic development plan that:

- works toward a target for the percentage of the tax base that should be commercial and industrial;
- periodically reviews and amends identified targeted businesses and industries;
- continues to maintain performance based economic incentives to attract targeted businesses and industries; and
- the Comprehensive Economic Development Strategy (CEDS) wherever possible.

Obj.A.1.2 – Continue to provide the resources needed to advance economic development and tourism.

Goal A.2. – Affordable (workforce) housing and infrastructure for housing which supports a diversified economy.

Obj.A.2.2 – Continue to participate in and support local, regional, and State efforts to address workforce housing, including those focused on public awareness.

Effective Land Planning and Growth Management -- Comprehensive Plan and Land Development Regulations

Goal B.1. – Future development whether residential, commercial or industrial in nature, that is responsible-growth oriented, low impact and "environmentally friendly" (green).

Obj.B.1.1 – Complete revisions to the Land Development Code to reflect changes to the adopted comprehensive plan, and that take a common sense approach supporting smart growth.

Obj.B.1.6 – Periodically review County-owned land to identify properties which will not serve conservation (or other purposes, and) that can be declared surplus and offered for sale, or potentially donated.

Obj.B.1.7 – Develop long-term strategies addressing coastal/beach resiliency.

Top Priorities

Protect Protecting the Environment, Preserving Our Natural Resources	**Goal C.1. – Natural systems that are intact and functioning and that contribute to the highest possible quality of life for Flagler residents.** Obj.C.1.5 – Pursue known and proven Shoreline Stabilization/Protection methods to further beach preservation and public and private property protection.
Preserving Our Heritage	**Goal D.1. – Future Protect and preserve natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity.** Obj.D.1.1 – Protect archeological resources related to the original inhabitants of Flagler County, including middens, camps, burial mounds, and similar locations, so they can be fully archeologically explored and documented and ultimately used to educate individuals on these early inhabitants. Obj.D.1.6 – In partnership with other public and private entities, develop a Welcome/Information Center along the US 1 corridor off of I-95 displaying historic and archaeological resources. Obj. D.1.7 – In partnership with other public and private entities, develop a Welcome/Information Center along the A1A corridor displaying historic and archaeological resources.
Arts and Culture	**Goal: E.1. - Preserve, celebrate, challenge, and enhance community identity through arts and culture.** Obj. E.1. – Establish an Arts and Culture Advisory Committee to advise the Commission and staff on all civic programs that relate to arts and culture.

Top Priorities

Social Services

Goal F.1. – Elder care and homeless services to meet the needs of those who do not have other options, provided as economically as possible and to the extent resources permit.

Obj. F.1.1. – Working in concert with non-profit and non-governmental organizations, develop short and long-term plans for addressing elder care, homelessness, and related issues, to the extent resources permit.

Goal F.2. – Reduced correctional system loads through programs that address drug, alcohol and mental health issues that lead to incarceration or recidivism.

Obj.F.2.3 – Support the courts and law enforcement in establishing, supporting, or expanding diversion programs (ones that provide treatment or assistance in lieu of incarceration, i.e. STRIDE, Pre-Trial Release, Drug Court, Teen Court, Crisis Triage and Treatment, Veterans Court), as resources permit.

Top Priorities

Infrastructure

Goal G.1. – Infrastructure that support Flagler County's desired quality of life and vision for the future.

Water and Sewer

Obj.G.1.6 – When and where possible, pursue various methods and opportunities to provide utilities targeted to support more urbanized areas within unincorporated Flagler County, in the most efficient, equitable, and fiscally responsible manner possible.

Obj.G.1.7 – Develop a coordinated effort to bring public wastewater services to areas north of the Hammock Dunes Bridge on septic or otherwise not served by public sewer.

Stormwater

Obj.G.1.8 – Seek ways to improve the rural drainage system on the west side of the County.

Obj.G.1.9 – Continue to pursue drainage system upgrades to the North MalaCompra Drainage Basin.

Obj.G.1.10 – Develop a detailed maintenance plan for the County's stormwater maintenance with implementation schedule.

Top Priorities

Public Facilities

Goal H.1. – Develop and maintain Public Facilities that support Flagler County's desired quality of life and vision for the future.

Obj.H.1.2 – Construct a new County Library in Bunnell to provide enhanced services to the south side of the County with additional meeting room space, provide additional library services, and relieve other facility pressure.

Obj.H.1.5 – Develop a plan for County Road Resurfacing/Maintenance Program to include bridges, walks, and stormwater facilities that lie within the public right-of-way.

Obj.H.1.6 – Pursue known and proven Shoreline Stabilization/Protection methods to further beach preservation and public and private property protection.

Public Services

Goal I.1. – Public Service that supports Flagler County's desired quality of life and vision for the future.

Obj.I.1.1 – Continue to seek ways for the County to organizationally become more cost effective and efficient.

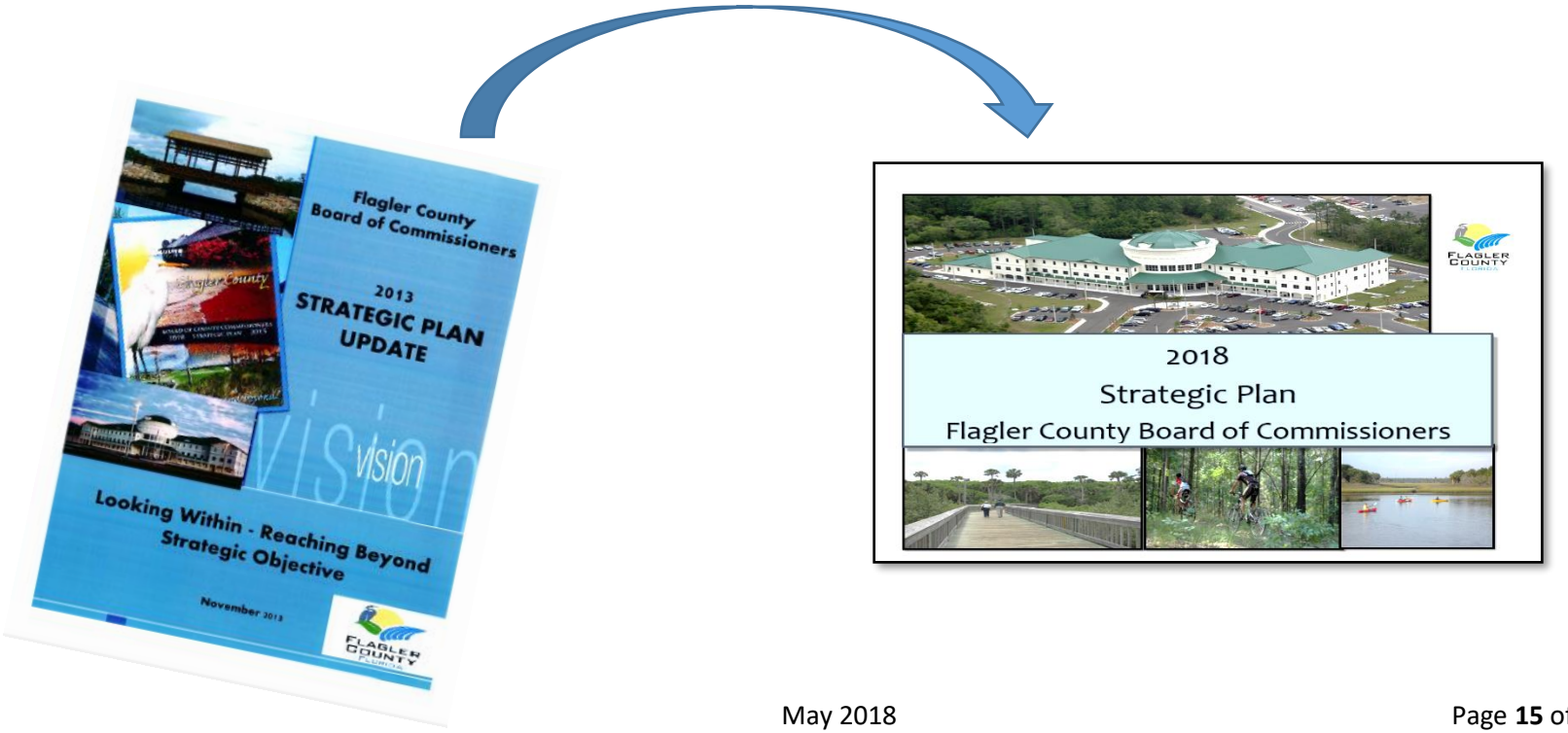
Public Safety

Goal J.1. – Ensure that departments responsible for Public Safety for our community provide a high level of public protection and quality response during emergency situations.

Obj.J.1.1 - Using a cost effective approach, continue to improve the Fire/Rescue/Medical response times and coverage level of service for the areas west of US 1.

Goals, Objectives and Actions

The result of the Strategic Plan is a well-crafted roadmap that is structured to meet emerging challenges and opportunities. The following pages contains the full Plan with all the goals, objectives and actions. The Plan is not intended to provide a comprehensive view of all County services and responsibilities, or serve as a template for staff evaluation. Rather, it strives to reflect and highlight important broad-based goals and objectives which are consistent with the philosophies, principles and priorities of the County, its residents and its leadership.




(A)
Diversified Economy,
Increased Commercial
and
Industrial Tax Base,
Sustainable Business
Community
Flagler
COUNTY FLORIDA
Palm Coast
AND THE
FLAGLER BEACHES
Business

A. Diversified Economy, Increased Commercial and Industrial Tax Base, Sustainable Business Community.

Goal A.1. - A diversified economy providing a range of job opportunities that raise median County income, a high level of employment, and increased tax base.

Obj.A.1.1 - Continue to develop an economic development plan that:

- works toward a target for the percentage of the tax base that should be commercial and industrial;
- periodically reviews and amends identified targeted businesses and industries;
- continues to maintain performance based economic incentives to attract targeted businesses and industries; and
- incorporates the Comprehensive Economic Development Strategy (CEDS) wherever possible.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Conduct periodic economic retreats with the Economic Innovation Committee to keep the plan up to date and economic activities focused.
2. Continue to share the County's economic plan and economic activities with Flagler cities and other economic partners.
3. Identify economic development activities that can be advanced as part of the annual budget process for potential funding and implementation.

Obj.A.1.2 - Continue to provide the resources needed to advance economic development and tourism.

To accomplish this strategic objective, the County plans to implement the following actions:

1. On an annual basis, evaluate the resources allocated to economic and tourism efforts as part of the budget process.
2. Develop a detailed plan and prospectus with the goal of constructing a larger public economic development building to attract manufacturers.
3. Develop additional County controlled tourism assets/capabilities that will act as tourism venue for event in the County, to include one or more of the following.
   a. Completing the covered arena at the Fair Grounds.

b. Where possible, construct additional ballfields, soccer fields, pickleball courts, horseshoe pits, etc.

Obj.A.1.3 - Coordinate County policies and activities in the areas of permitting, incentives, infrastructure and marketing to ensure a business-friendly environment.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Through the Land Development Code, streamline all permitting process to the greatest extent possible, especially for economic development process.
2. Continue to evaluate and enhance economic incentives.
3. Develop an economic development marketing plan that builds on the County's economic strengths and successes.

Obj.A.1.4 - On an on-going basis evaluate the land development codes and other County regulations to identify and remove obstacles to desired economic development, without compromising growth management objectives.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Complete the Land Development Code update.
2. As development/permitting obstacles arise, evaluate land development codes and County regulations to determine if adjustments are necessary.

Obj.A.1.5 - Continue to work with municipalities to promote the availability of development ready sites and/or develop facilities to accommodate desired economic development, appropriately zoned and provided with the necessary infrastructure.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Provide expertise, as necessary, to facilitate the development of the sites/areas through grants/seed money and other assistance within the jurisdiction that is participating and actively supporting the County's economic development efforts.

Goal A.2. - Affordable (workforce) housing and infrastructure for housing which supports a diversified economy.

Obj.A.2.1 - Continue to evaluate and enhance the County's affordable housing program in order to stimulate the production of workforce housing. Continue to look for measures that recapture program funds ensuring the sustainability of the program. Encourage and work with Flagler cities as they look for ways to address needs within the community.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to implement the County's housing objectives in accordance with the SHIP plan.
2. Aggressively pursue grant funds for housing located in the appropriate area, when financially feasible.
3. When evaluating the County's land for potential disposition, consider its use for affordable housing purposes, when appropriate.
4. Consider exploring ways the County can further financially incentivize workforce housing.
5. Ensure Zoning and Land Use supports workforce housing.

Obj.A.2.2 - Continue to participate in and support local, regional, and State efforts to address workforce housing, including those focused on public awareness.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Encourage the State legislature to avoid "sweeping" the William E. Sadowski Affordable Housing Trust Fund that provides funding support for affordable housing, workforce housing, and housing for persons with development disabilities.
2. Encourage a range of affordable, accessible, and suitable rental housing options throughout the community.
3. Monitor the housing market conditions and availability of housing stock.
4. Continue to implement housing objectives in accordance with the State Housing Initiatives Partnership Plan (SHIP).

Goal A.3. - An educational system capable of responding quickly to the needs of new businesses and industries.

Obj.A.3.1 - In cooperation with area educational institutions, encourage and coordinate the development of training programs to support desired businesses and industries as they locate in Flagler.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to work with local educational institutions to coordinate training/skill requirements to meet the needs of local employers.
2. Assist in providing information on work skill development and available employment opportunities through print, electronic, and telecommunications media.

Obj.A.3.2 - Broaden the partnership and cooperation with the School Board and other educational institutions to look for opportunities to provide job training and skill development to meet workforce needs.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Evaluate and work with partners to develop and implement methods to reduce barriers to obtaining necessary or upgraded job skills.
2. Explore utilizing the talents and experience of mature workers who bring special skills and knowledge to the work force to supplement job training and skill development needs.


PLAN
(B)
Effective Land Planning and Growth Management
Comprehensive Plan and Land Development Regulations
VISION
MISSION
VALUES
Land Use

B. Effective Land Planning and Growth Management -- Comprehensive Plan and Land Development Regulations

Goal B.1. - Future development whether residential, commercial or industrial in nature, that is responsible-growth oriented, low impact and "environmentally friendly" (green).

Obj.B.1.1 - Complete revisions to the Land Development Code to reflect changes to the adopted comprehensive plan, and that take a common sense approach supporting smart growth.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Provide for the integration of the adopted Comprehensive Plan within the Land Development Code update.

Obj.B.1.2 - Include provisions in the comprehensive plan and land development code that allow for conservation development. (Conservation development entails allowing units on a portion of the tract to be concentrated while protecting the most environmentally sensitive portion of the property. This often allows relatively small increases in density within the property in return for permanent protection of remainder of the tract by a conservation easement.)

To accomplish this strategic objective, the County plans to implement the following actions:

1. Explore, as part of the updates, enhancing the ability to design and implement, when and where possible, mitigation activities and other possible offset projects.

Obj.B.1.3 - Require new developments to provide greenways and buffers around developed areas.

To accomplish this strategic objective, the County plans to implement the following actions:

1. In accordance with the Comprehensive Plan, continue to identify and further refine greenways and buffers corridors overtime as land uses change, development applications are received or as other opportunities arise.
2. Where possible, seek to provide corridors to provide connectivity between State and County owned lands, water bodies, conservation easements and parks.

Obj.B.1.4 - Ensure that new development allows, as appropriate, for a range of transportation options that support smart growth, including transit, walkability, and a greater range of options that address workforce transportation needs.

To accomplish this strategic objective, the County plans to implement the following actions:

1. As part of new development analysis, explore ways to maximize roadway capacity and safety by providing multimodal options in accordance with Transportation System Management (TSM) measures.
2. When working with new developments, pursue special opportunities for alternative modes of transportation to serve as attractors to meet workforce transportation needs.

Obj.B.1.5 - Ensure that pre-existing uses in zoning for agricultural areas are addressed in the revisions to the land development code.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to address pre-existing uses as part of the Land Development Code update, such as fireworks facility and pest control business.

Obj.B.1.6 - Periodically review County-owned land to identify properties which will not serve conservation (or other purposes, and) that can be declared surplus and offered for sale, or potentially donated.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Maintain a current/complete inventory of all land owned by the County to include usage, future usage, any deed restrictions, site limitations, and how the property was acquired.
2. When opportunities to sell, transfer, or donate unused and underutilized properties are determined, ensure such sales/transfers are complete in accordance with State and local regulations.

Obj.B.1.7 - Develop long-term strategies addressing coastal/beach resiliency.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Strengthen the County's coastal defenses by completing the County's current multimillion dollars coastal protection project.

2. Complete the future Flagler Beach Dune Reconstruction Projects.
3. Continue to identify and secure new sources of funds to harden barrier island infrastructure to reduce coastal flooding risk.
4. Consider adopting new policies and/or restrictions supporting coastal protection.

Obj.B.1.8 - Ensure that land development regulations and acquisition programs respect property rights and balance public and private interests and rights.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to recognize and provide for, as part of the Land Development Code update, opportunities to advance and coordinate the appropriate balance between land rights and the public interest.

Goal B.2. - A sustainable agricultural community.

Obj.B.2.1 - Recognize and protect the existing rural character of the County.

To accomplish this strategic objective, the County plans to implement the following actions:

1. The County should encourage rural property owners to participate in agriculture land preservation efforts, when possible.
2. The County should monitor the effectiveness of current measures that have been designed to preserve working farmland and open space by reviewing land use changes.
3. Continue to promote agricultural value added economic projects west of US 1 ensuring the agriculture community remains robust.

Obj.B.2.2 - Ensure that land use regulations allow for and support a sustainable agricultural community.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to address land use regulations related to agricultural sustainability as part of the Land Development Code update and any Comprehensive Plan updates.

Obj.B.2.3 - Allow the use of conservation development as a tool to protect agricultural land as well as natural areas.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to address conservation development measures as part of the Land Development Code update and any Comprehensive Plan updates.

Obj.B.2.4 - Allow appropriate energy-producing facilities and agriculture-compatible revenue generating activities in rural areas as a way of maintaining the economic viability of agriculture.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Incentivize agricultural manufacturing (value-added) processes in the same manner as other industries.
2. Consider more County programs to install rural infrastructure to support these industries.


(C)
Protecting the Environment,
Preserving Our Natural Resources

C Protecting the Environment, Preserving Our Natural Resources

Goal C.1. - Natural systems that are intact and functioning and that contribute to the highest possible quality of life for Flagler residents.

Obj.C.1.1 - Continue the Environmentally Sensitive Lands Program.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to identify and acquire Environmentally Sensitive Lands (ESL) that:
   - Connect public properties
   - Expand currently existing properties
   - Remove inholdings
   - Are unique environmentally
   - Offer potential new recreation
   - Serve a unique purpose, such as stormwater or public water supply
2. Explore options for establishing future funding for environmentally sensitive/important land acquisitions and property management.
3. Pursue renewal of the ESL Program.

Obj.C.1.2 - Continue incentive programs for large landowners to offer conservation easements as part of land development process.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Evaluate land uses on or near conservation easement resource sites and any conflicts that might result.
2. Continue to address by adopting measures as part of the Land Development Code update.
3. Consider the reduction of pervious areas and increase stormwater open space.

Obj.C.1.3 - Develop land development regulations to protect recharge areas.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to address/evaluate onsite transfer of development rights measures as part of the Land Development Code update.
2. Consider the redirection of previous areas and increase stormwater open space.

Obj.C.1.4 - Continue to raise public awareness on the importance of environmental sustainability.

To accomplish this strategic objective, the County plans to implement the following actions:

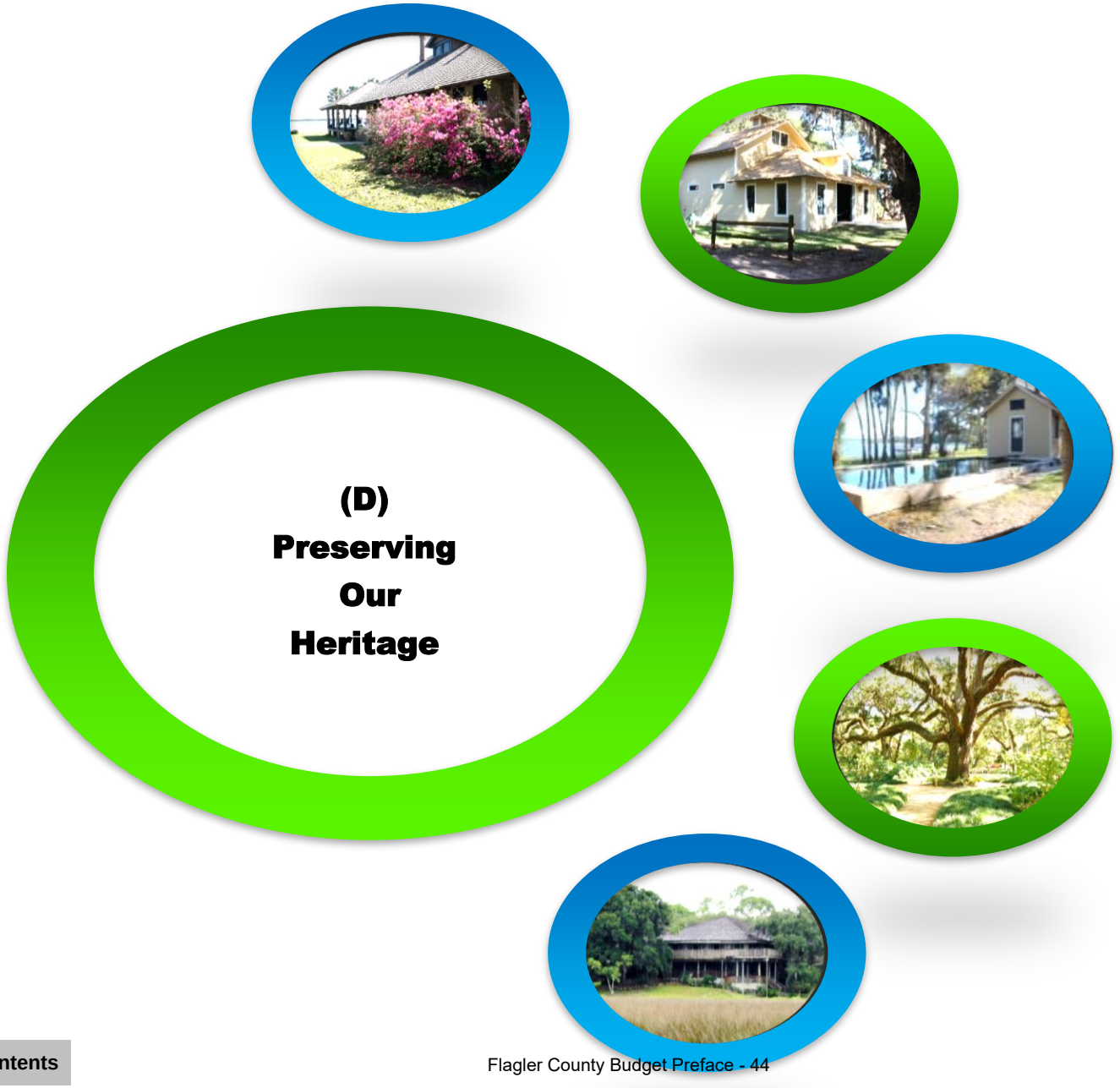
1. Continue to educate the public on environmental issues by:
   a. Conducting outreach within the school system and with the public;
   b. provided for public participation on projects project addressing evasive species, debris removal, wildlife protection and other environmental activities;
   c. place informational pamphlets in areas such as libraries, parks, etc.; and
   d. celebrate environmental projects and accomplishments through mediums such as press releases, public service announcements, social media, etc.
2. Continue to support rights customary use of the beach by the public.

Obj.C.1.5 - Pursue known and proven Shoreline Stabilization/Protection methods to further beach preservation and public and private property protection. f

To accomplish this strategic objective, the County plans to implement the following actions:

1. Complete the current Beach shoreline stabilization/shoreline protection project.
2. Develop and Permit an offshore sand dredging site for beach re-nourishment.
3. Develop and construct the future Flagler Beach 6.25 mile beach restoration/shoreline protection project.
4. Seek/aggressively pursue legislative changes at the State and Federal Level to:
   a. Oppose efforts to remove protective dunes from an eligible storm activity.
   b. Seek to improve emergency management protective berm/dune policy.

c. Pursue a level playing field for Federal funding for communities that have done better planning and that do not have the same access similar to large urban areas.
d. Initiate and/or support changes at the State and Federal level that seek to streamline the permitting process and to allow more flexibility in permitting for the dunes, seawalls, and other hardening protective measures.


(D)
Preserving
Our
Heritage

D Preserving Our Heritage

Goal D.1. - Protect and preserve natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity.

Obj.D.1.1 - Protect archeological resources related to the original inhabitants of Flagler County, including middens, camps, burial mounds, and similar locations, so they can be fully archeologically explored and documented and ultimately used to educate individuals on these early inhabitants.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Work with the City of Palm Coast on researching, promoting and protecting historical/archeological assets at their Long's Landing Park.
2. Coordinate with the Flagler County Historical Society to document, and protect County historical assets in a central, comprehensive manner.
3. Continue to financially support and work with groups such as the Historical Society, Heritage Crossroads, Scenic A1A Pride and others.

Obj.D.1.2 - Develop a coordinated effort to promote the natural, historic, archaeological, and cultural resources in Flagler.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Maximize our current resources by using a portion of our tourism dollars for a marketing plan to promote these assets.
2. Develop individual marketing pieces that celebrate these community assets.

Obj.D.1.3 - Identify and inventory historic structures/sites and archeological resources; i.e., graveyards, Indian middens (burial and refuse mounds), etc.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Develop a mechanism to identify and rank historic-age properties in a regulatory and non-regulatory listing.
2. Establish the inventory listing and follow-up with a process/schedule to periodically update the inventory of the County's resources.

3. Actively pursue identifying, through outreach to owners, potentially eligible properties and properties that are listed in the National Register of Historic Places.

Obj.D.1.4 - Develop County programs or regulations to protect natural, historic, archaeological, and cultural resources.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to incorporate historic preservation elements in all planning initiatives.
2. Continue to promote preservation as a tool for cultural, economic and environmental sustainability.
3. Work with community groups and organizations to identify and promote key historic areas and create/enhance policies which protect their integrity.
4. Continue to review the Land Development Code and incorporate best practices to improve the effectiveness of code related to historic preservation.

Obj.D.1.5 - Develop a signage and interpretive kiosk program to recognize historic, archaeological, and cultural resources.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue with the development of a master sign and kiosk plan establishing a cohesive look, linking resources, ultimately creating a central theme for the sites, as funding becomes available.
2. Coordinate planning efforts with Tourism's Office and their marketing plan.

Obj.D.1.6 - In partnership with other public and private entities, develop a Welcome/Information Center along the US 1 corridor off I-95 displaying historic and archaeological resources.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Seek to establish partnerships to pursue the development of a welcome/information center through a systematic and comprehensive interpretive planning process that defines the center's messages, interpretive themes, interpretive tools and techniques, displays, programs and services.
2. Strive to integrate authorized income-generating programs and services for the purposes of sustaining and enhancing the center's programs, educational and interpretive activities, and operations, where authorized.

3. Strive to implement donation activities and a volunteer program for the purposes of developing and maintaining the center and its program and services.
4. Where feasible, centers will be coordinated or integrated with County Tourism.

Obj.D.1.7 - In partnership with other public and private entities, develop a Welcome/Information Center along the A1A Corridor displaying historic and archaeological resources.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Seek to establish partnerships to pursue the development of a welcome/information center through a systematic and comprehensive interpretive planning process that defines the center's messages, interpretive themes, interpretive tools and techniques, displays, programs and services, if physically prudent and funding is identified.





(E)
Arts and Culture







E Arts and Culture

Goal E.1. - Preserve, celebrate, challenge, and enhance community identity through arts and culture.

Obj.E.1.1 - Establish an Arts and Culture Advisory Committee to advise the Commission and staff on all civic programs that relate to arts and culture.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Draft the framework and guidelines for a new Arts and Culture Advisory Committee that:
   a. provide a unified approach for working with artists and agencies within the local arts committee;
   b. support and promote arts and culture in the County;
   c. actively, engages network of artists, organizations;
   d. promote and maintain a healthy, inclusive, collaborative work group;
   e. work in concert with other nonprofits, businesses and governments, adding value to each other's work advancing art/cultural access for residents and visitors alike; and
   f. strengthen the ability to increase public access, participation and investment in the arts and culture programs by presenting and promoting quality programs.





(F)
Social Services







F Social Services

Goal F.1. - Elder care and homeless services to meet the needs of those who do not have other options, provided as economically as possible and to the extent resources permit.

Obj.F.1.1 - Working in concert with non-profit and non-governmental organizations, develop short and long-term plans for addressing elder care, homelessness, and related issues, to the extent resources permit.

To accomplish this strategic objective, the County plans to implement the following actions:

1. As part of the current meeting structure with the Flagler County Resource Council, develop a comprehensive listing of available services and data relevant to establishing a baseline on the number of individuals being served.
2. Collaborate with the Flagler County Resource Council in establishing coordinated service delivery to reduce duplicated services.

Obj.F.1.2 - Review existing and proposed elder care programs to ensure that services are provided as economically as possible. Include consideration of whether a larger share of expenses can be recovered from recipients of services.

To accomplish this strategic objective, the County plans to implement the following actions:

1. In addition to continuing to pursue granting funding, explore a long term sustainability initiative by evaluating the fee structure.

Goal F.2. - Reduced correctional system loads through programs that address drug, alcohol and mental health issues that lead to incarceration or recidivism.

Obj.F.2.1 - Support the Flagler County School Board and others in maintaining youth programs, as resources permit.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to support funding partnership with the School Board for the Carver Center and the Youth Center at the Flagler Palm Coast High School.

2. Work with the School Board and other partners to identify opportunities to share services and expertise to support continuous improvement and program innovation such as the Fire Academy, when financially feasible.

Obj.F.2.2 - Support drug and alcohol treatment centers, as resources permit.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Work with the Public Safety Coordinating Council, Judges, Sheriff's Office and other partners to identify opportunities to share services and expertise to leverage economies of scale and support continuous improvement and program innovation, when financially feasible.
2. Continue to partner with and support local non-profit groups associated with alcohol and drug abuse services as funding permits.
3. Seek opportunities to pursue grants through partnership, when financially feasible.

Obj.F.2.3 - Support the courts and law enforcement in establishing, supporting, or expanding diversion programs (ones that provide treatment or assistance in lieu of incarceration, i.e. STRIDE, Pre-Trial Release, Drug Court, Teen Court, Crisis Triage and Treatment, Veterans Court), as resources permit.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to work with the Public Safety Coordinating Council, Judges, Sheriff's Office and other partners to identify opportunities to share services and expertise to leverage economies of scale and support continuous improvement and program innovation, when financially feasible.
2. Seek opportunities to pursue grants through partnership, when financially feasible.

Obj.F.2.4 - Support the courts in establishing, supporting or expanding programs that address domestic violence.

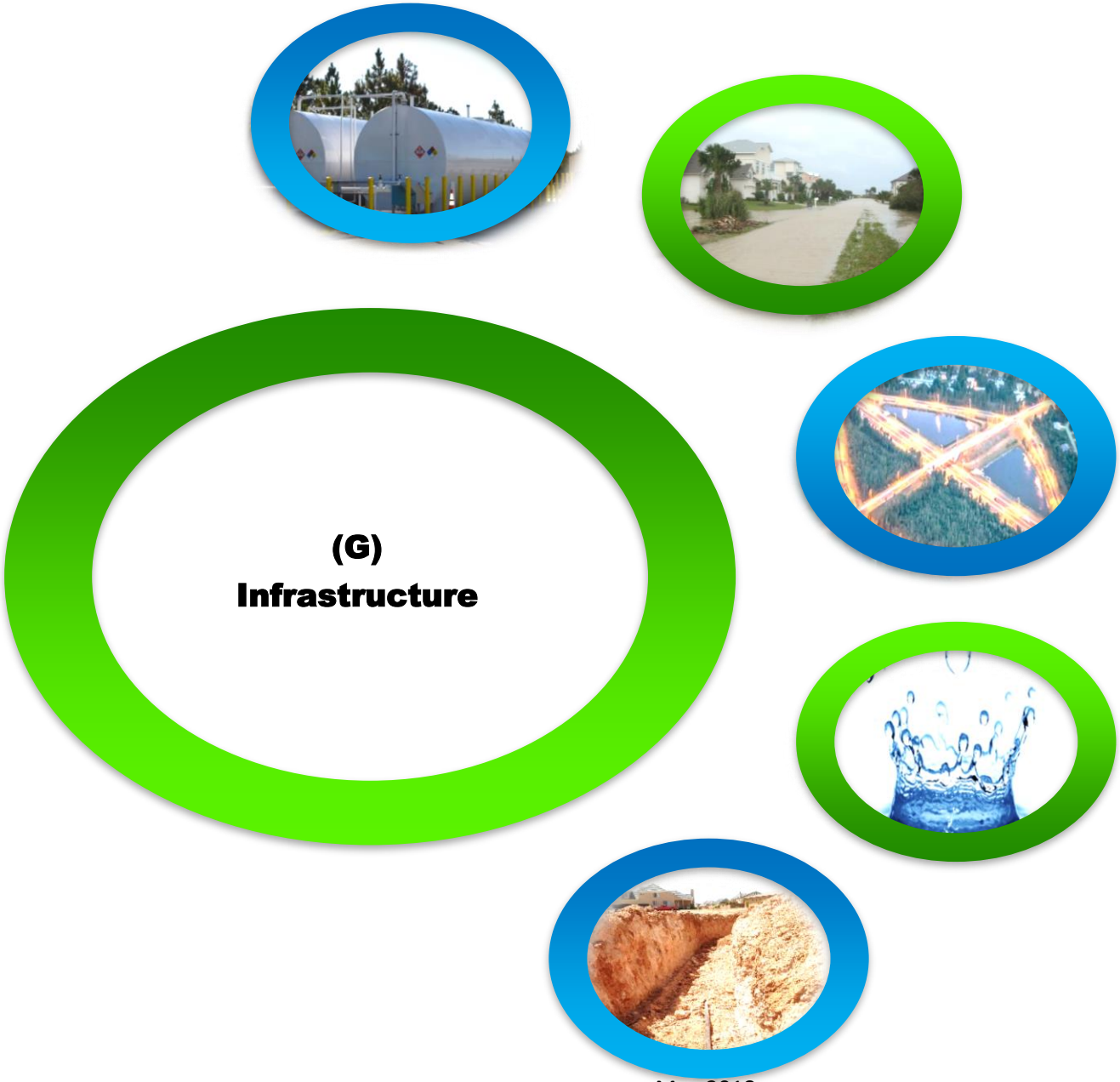
To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to work with the Public Safety Coordinating Council, Judges, Sheriff's Office and other partners to identify opportunities to share services and expertise to leverage economies of scale and support continuous improvement and program innovation, when financially feasible.
2. Seek opportunities to pursue grants through partnership, when financially feasible.

Obj.F.2.5 - Work in collaboration with the Flagler County Health Department to support its goals for Healthy Outcomes.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to be a seamless public partner assisting to identify and solve health issues.
2. Continue to provide a forum that allows for the Health Department to communicate its goals, objectives, indicators and activities to the Commission, the broader community and community health partners.
3. Participate in the Healthy Community Champion Program, when possible.
4. Assist, when possible, in promoting of healthy life.


(G)
Infrastructure

G Infrastructure

Goal G.1. - Infrastructure that support Flagler County's desired quality of life and vision for the future.

Solid Waste

Obj.G.1.1 - Develop an integrated Solid Waste Management system.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Assess the current solid waste management contract and where possible address gaps with a goal to meet the solid waste disposal needs for residents and businesses through methods that are environmentally sound and economical feasible.
2. Develop an aggressive recycling program that includes, where feasible, generation of revenue from recycling to help defray the costs of the program.
3. Review options for transport and disposal of Flagler waste in new and innovative ways.
4. Continue to consider new methods for handling of solid waste needs in ways that generate revenue or lower costs.

Transportation

Obj.G.1.2 - Evaluate the effectiveness and cost-efficiency of current and potential County transportation services, in order to offer viable transportation systems to meet the needs of Flagler residents.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Consider the report from the River to Sea MPO on the expansion of Flagler County's Mass Transit System.
2. Encourage and support other non-public forms of transportation as alternates to a publically subsidized system.
3. Continue to evaluate other ways to expand the County's current service.

Obj.G.1.3 - Coordinate with the Northeast Florida MPO and St. Johns County to identify and explore opportunities for additional multi-model transportation connectivity with the Northeast Florida region.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Conduct staff outreach with St. John's County and on integrating trail connections and plans.
2. Utilize the Regional Planning Council, Scenic A1A, and as necessary the Northeast Florida MPO to coordinate such efforts.

Obj.G.1.4 - Continue coordination with River to the Sea TPO, Flagler Cities and adjoining Counties to develop an integrated county-wide bicycle path and trail system.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Meet with the Cities in Flagler County to coordinate their latest trail plans and tie-ins.
2. Conduct staff outreach with Volusia and Putnam Counties and the City of Ormond Beach on integrating trail connections and plans.
3. Through the TPO, stay engaged in bicycle path/trail systems grants, projects, and long-range planning.

Obj.G.1.5 - Support the efforts of River to Sea, Scenic A1A Pride and other organizations to realize the Flagler portions of the Florida National Scenic Trail.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Participate in the St. John's River Trail organization with a citizen volunteer, staff person, or Commissioner.
2. Send County staff to summits and conferences where this planning/coordination of these larger initiatives are being considered.

Water and Sewer

Obj.G.1.6 - When and where possible, pursue various methods and opportunities to provide utilities targeted to support more urbanized areas within unincorporated Flagler County, in the most efficient, equitable, and fiscally responsible manner possible.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Nurture partnerships (both public and private) that recognize the value of and support joint utility initiatives beneficial to the community.
2. Take concrete steps to address the current utility issues facing the County as they arise.
3. Explore state and federal funds as a means to address current and future utility needs.

Obj.G.1.7 - Develop a coordinated effort to bring public wastewater services to areas north of the Hammock Dunes Bridge on septic or otherwise not served by public sewer.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Develop a proactive and innovative systematic approach to address public wastewater services jointly with the City of Palm Coast.
2. Explore state and federal grants, legislative funds and assessment to bring sewer to this area.

Stormwater

Obj.G.1.8 - Seek ways to improve the rural drainage system on the west side of the County.

To accomplish this strategic objective, the County plans to implement the following actions:

1. With the 2018 Water Oak Canal and Drainage Right-of-Way Easement in place, begin maintaining and restoring the Water Oak Canal and its connections to the Firecracker and CR 302 Canals.
2. Explore the realignment of the canal over time and seeking funding for the required surveying, engineering, permitting and construction.

3. Continue to enlist the help of major landowners in maintaining the minor systems along their property (to include spraying) and the installation of proper discharge structures from their property into the system.
4. Seek State, Federal, and Water Management District funding for water quality improvement projects to help drainage in the area.
5. Develop a digital GIS starter map of the drainage system west of US 1. Continue to hone the map over time and use it as a tool for maintenance and to document/identify drainage problems. The map should also be tied to drainage properties/easements, drainage structures, and other key features of the drainage system.
6. Continue to develop the Daytona North drainage feeder systems and other feeder systems where there is County access/right to maintain. Additionally, obtain other access/rights to maintain where it is in the public interest and would otherwise benefit the drainage system.
7. Investigate long-term objectives for the utilization of reservoirs for irrigation and potable water.

Obj.G.1.9 - Continue to pursue drainage system upgrades to the North MalaCompra Drainage Basin.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Complete the construction of the multi-year project for the North MalaCompra Drainage Basin that includes engineering studies, permitting, acquisition of property and easements, and securing outside funding, among other tasks.
2. Continue to work with Sea Colony on connecting to the northern outfall for their protection.
3. Work with FDOT to replace the piping under SR A1A and MalaCompra as a box culvert with better elevations and increase capacity.
4. Upgrade the A1A drainage crossing into Washington Oaks State Park with by opening the addition pipes or replacing it all with a box culvert.
5. At Washington Oaks State Park work with FDEP to upgrade the stormwater conveyance systems west of SR A1A and the stormwater/oceanic ponding system east of SR A1A.

Obj.G.1.10 - Develop a detailed maintenance plan for the County's stormwater maintenance with implementation schedule.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Ensure any plan includes drainage cleaning, mowing, spraying and upgrade projects.
2. Develop a digital GIS starter map of the drainage system west of US 1. Continue to hone the map over time and use it as a tool for maintenance and to document/identify drainage problems. The map should also be tied to drainage properties/easements, drainage structures, and other key features of the drainage system.
3. Evaluate drainage system hot spots each year and develop maintenance priorities/projects.





(H)
Public Facilities







H Public Facilities

Goal H.1. - Develop and maintain Public Facilities that support Flagler County's desired quality of life and vision for the future.

Obj.H.1.1 - Expand the Flagler County Library in Palm Coast order to provide additional meeting room space, provide additional library services, and relieve other facility pressure.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to assess and modify the space for re-adaptive use, when financially feasible.
2. As funding permits, over time seek to expand after the southern library is funded.

Obj.H.1.2 - Construct a new County Library in Bunnell to provide enhanced services to the south side of the County with additional meeting room space, provide additional library services, and relieve other facility pressure.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Ensure the County's new library is built to a higher wind load standard with backup generation so it is capable of being utilized for EOC/first responder staging and sleeping quarters.
2. Continue pursue funding and construct the new library, when financially feasible.
3. Include private vendor space in any plan and ensure the plan provide for future growth of the facility over time.

Obj.H.1.3 - Redevelop the original County Jail Complex into additional County support facilities over time.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Demolish the former jail building and outbuilding.
2. Complete a masterplan for the property for entire property for relocation of road and bridge (public works).
3. Build a new office facility for the road and bridge staff to include hardening, backup generation, and other site hardening necessary to ensure availability for disaster situations.

Obj.H.1.4 - Enhance the safety and the functionality of the Government Services Building and other facilities on the campus for the visiting public and the employees by evaluating those components that have cost implications for possible upgrades.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Fill in the front ditch and add additional parking and driveway access connections.
2. Create bus parking at the HVAC plant to handle some Mass transit parking.
3. Add additional cameras at the GSB Campus.
4. Upgrade specific security measures with the Commission Chambers.
5. Continue to pursue intersection warrant study on SR 100 and add a traffic signal, if warranted.
6. Pipe the open north/south ditch for safety and, over time, add parking and landscaping.
7. Evaluate the employee health clinic facility to add additional space and employee health services and, if spacing or services are deemed necessary, seek required funding.
8. Develop a master plan for the expansion/growth of County support operation to the land purchased in 2017, to relieve current on-site congestion/overcrowding and within the Government Service Complex.
9. Investigate permitting and installing a drive-thru car wash for County vehicles.

Obj.H.1.5 - Develop a plan for a County Road Resurfacing/Maintenance Program to include bridges, walks, and stormwater facilities that lie within the public right-of-way.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Create an optimum resurfacing/maintenance schedule.
2. Develop a digital GIS starter map of the road system. Continue to hone the map over time and use it as a tool for maintenance and to document/identify road problems. The map should also be tied to roadway, access points and other key features of the drainage system.

Obj.H.1.6 - Pursue known and proven Shoreline Stabilization/Protection methods to further beach preservation and public and private property protection.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Complete the current Beach shoreline stabilization/shoreline protection project.
2. Develop and Permit an offshore sand dredging site for beach re-nourishment.
3. Develop and construct the future Flagler Beach 6.25 mile beach restoration/shoreline protection project.
4. Seek/aggressively pursue legislative changes at the State and Federal Level to:
   a. Oppose efforts to remove protective dunes from an eligible storm activity.
   b. Seek to improve emergency management protective berm/dune policy.
   c. Pursue a level playing field for Federal funding for communities that have done better planning and that do not have the same access similar to large urban areas.
   d. Initiate and/or support changes at the State and Federal level that seek to streamline the permitting process and to allow more flexibility in permitting for the dunes, seawalls, and other hardening protective measures.



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I Public Service

Goal I.1. - Public Service that supports Flagler County's desired quality of life and vision for the future.

Obj.I.1.1 - Continue to seek ways for the County to organizationally become more cost effective and efficient.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Maintaining the commitment to the implementation prudent financial practices, assessment procedures, and taxation and accountability mechanisms which will ensure that the County responsibly handles the fiscal resources with which it has been entrusted by:
   a. aggressively seek, through its legislative program, to redress State funding imbalances;
   b. provide stable funding for mandated services; and
   c. continue to bring local dollars home by aggressively pursuing the County's fair share of State and Federal grants.

Obj.I.1.2 - Thoroughly explore and aggressively pursue fuel efficient and fuel alternative vehicles by systematically comparing the benefits and cost for fuel expenditures, and secondarily, to reduce environmental impacts.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to centralize and standardize vehicle ordering/ acquisition within the Fleet Department and Purchasing Department.
2. Continue to investigate natural gas, electric, hybrids, eco boost, and similar options as part of this analysis for all vehicles in the Board of County Commission fleet.
3. Whenever possible, assist other Constitutional Officers in this same manner to improve fuel efficiency and standardize vehicles within the County.
4. Once a direction has been determined, install the necessary support fueling infrastructure and provide trained/certified staff to implement and maintain.

Obj.I.1.3 - Develop an approach for a GIS System for use by all departments.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Enhance/Develop customized GIS tools to meet County's needs. Make GIS data and tools easily accessible to staff in various County departments and to users outside the County government.
2. Maintain a catalog of data and information available in the GIS.
3. Update the County GIS data and implement a maintenance plan to keep information current.
4. Update and enhance the GIS data model so that it supports access, maintenance and solutions.
5. Develop data collection, creation, submission, and storage standards to ensure GIS information is accurate and consistent.
6. Improve methods for generating maps and begin creating map books to increase efficiency and timeliness of customer service.
7. Improve tracking of County projects that contribute information to or require information from the GIS database to improve communication and data sharing among departments.
8. Develop and maintain an enterprise-wide inventory of GIS software, data, and applications.
9. GIS training to County staff on GIS data and applications.
10. Partner with the Property Appraiser, Palm Coast, and advance GIS to share data and integrate information sharing County data freely unless otherwise restricted.
11. Ensure the County GIS section develops a robust emergency manage capabilities related to disasters such as fire, hurricanes, flooding, dune breaches and electric outages.





(J)
Public Safety







J Public Safety

Goal J.1. - Ensure that departments responsible for Public Safety for our community provide a high level of public protection and quality response during emergency situations.

Obj.J.1.1 - Using a cost effective approach, continue to improve the Fire/Rescue/Medical response times and coverage level of service for the areas west of US 1.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Develop a master plan with the primary element being the west side fire station site on land purchased in 2017, consisting of 25.48 +/- acres located at the corner of SR 100 and CR 305.
2. Pursue renovations and construction of the existing/new structures to establish the new west side fire station.
3. Pursue funding and construct/provide for the remaining elements of the master plan over time that may include:
   a. A forward operation base for large western fires.
   b. General County storage.
   c. 800 MHz tower.
   d. Helipad
   e. Turn lanes from County Road 305 and an access point on SR 100.
   f. Fueling facility.
   g. Fire truck water filling facility.
   h. Meeting Rooms.
   i. Rear stating area for hurricanes.
   j. Sheriff's substation/storage.
   k. Public works/facility/storage.
   l. Future Westside service center for various government services.

Obj.J.1.2 - Ensure that fire service and law enforcement expansion is coordinated within growth management planning.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to collaborate on the siting, design, and use of facilities and services within the County.

2. Seek to build a future fire/rescue and law enforcement training center off of Justice Lane.

Obj.J.1.3 - Continue to evaluate the County Jail and Sheriff's Operations Center to meet law enforcement needs in a planned, phased, and cost effective manner.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Work in concert with the Sheriff to develop a master plan for future growth of the County Jail and Operation Center, ensuring there is room to expand, plus parking and other amenities.
2. Ensure adequate parking is available for any future expansion.
3. If possible, create additional on-site storage for special purpose Sheriff's equipment and impoundment.
4. Include energy efficiency technology that makes financial sense to reduce ongoing operational costs.





(K)
Recreation and Tourism reserving Our Heritage







K Recreation and Tourism

Goal K.1. - Ensure Recreation and Tourism services support Flagler County's desired quality of life and vision for the future.

Obj.K.1.1 - Expand the County ballfield complex by adding additional multi-purpose fields and other amenities to create sufficient facilities for a variety of tournaments and practice fields to support Flagler County youth.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Review the previous master plan and update it as necessary for permitting.
2. Pursue funding and construct two new multi-purpose baseball fields and parking.
3. Develop additional fields and amenities as funding becomes available.

Obj.K.1.2 - Upgrade/Maintain the current Parks/Recreation Facilities to a higher standard to better support Flagler County's youth and showcase the County.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to evaluate maintenance personnel and equipment needs in order to maintain parks at a higher standard.
2. Pave the main parking area and entrance road.
3. Continue to evaluate the site landscaping and replace as necessary to upgrade appearance.
4. Continue to refine, as needed, the fertilizer/weed treatment regiment to improve grass.
5. Continue to enhance the entrance signage, when necessary to the extent resources permit.
6. Install electronic batting practice cages utilizing a private vendor, if possible.
7. Continue to rehab and maintain the concession facilities, bathrooms and amenities, to the extent resources permit.
8. Complete redesign the layout of additional parking to maximize spaces.

Obj.K.1.3 - Fully develop the County Fairground facilities and promote its use as a tourism and rural recreational asset.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Complete the review of the existing master plan and update as necessary to the extent resources permit.
2. Continue to pursue funding and construct the remaining elements of the master plan over time to include one paved access road, signage, parking, stormwater, bleachers, etc.
3. Continue to forage the relationship with working user/marketing team to expand, improve, and market the facility usage. The proposed team would include, but not be limited to members of the: Fair Board, Barrel Racers, Cattleman's Association, Rodeo, Ag Extension, Tourism, County, etc.

Obj.K.1.4 - Assist the Florida Agriculture Museum Board and the State with stabilizing its financial situation by working with the Board to create and implement a long range master plan for the facility to protect the County's past investments and assist in developing the Museum as a local, regional and State tourism asset.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue working with the Museum Board and staff to develop a partnership with the University of Florida – IFAS -- for a variety of support to include funding, technical, labor and other in-kind support.
2. Work with the Museum Board and staff to develop a partnership with the State Department of Agriculture to provide significant operational and capital funding, in addition to other in-kind support that could be provided.
3. Seek to work with the Agriculture Museum Board to develop tourism related events and facilities for the property.
4. Continue to investigate pledging capital dollars, if matched by the State, for museum expansion/development of displays/exhibits for the museum over the next 5 years from County sales tax dollar proceeds.
5. Continue to work the through the County's Museum Board Appointee, to strongly encourage the Museum Board to pursue a new master development plan, capital fund raising strategies, and similar measures to reinvigorate the development of the Museum.

Obj.K.1.5 - (In Road Trails) Further develop and promote Flagler County as a bike friendly community for residents and visitors alike, continue to develop cycling infrastructure, plus public education, and other tools that will make it safer for bicyclists on public roadways.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Complete the formation of a ad hoc group, working with the municipalities, FDOT, cyclist groups and similar groups to develop bicyclist related educational safety campaigns, review new infrastructure projects, and gather other bike safety ideas/suggestions.
2. Incorporate in-road bike lanes, if physically and financially possible on the following roadways:
   a. Complete Colbert Lane: From SR 100 to Palm Coast Parkway.
   b. South SR 100: From Old King Road to John Anderson.
   c. Complete Old Dixie Highway: From I-95 to US1.
3. On the same roadways as in paragraph 2 above, seek to plan and, if possible, develop separated multi-purpose trails for casual riders, pedestrians and other recreation uses.
4. Encourage the cities and Volusia County (segments on Old Dixie and Old Kings/John Anderson) to take similar measures.

Obj.K.1.6 - (Separated trails in or along right-of-way) Fully interconnect a countywide trail system and further develop and promote Flagler County as a multi-modal, trail friendly community for residents and visitors alike, continue to develop multi-purpose trail infrastructure taking into consideration the compatibility of uses, public information and other tools that will connect trails, and make them more accessible and useable.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to work with the municipalities, FDOT, and similar groups to develop trail related information campaigns, plan new infrastructure projects, and better coordinate trail components.
2. Construct and encourage the construction (in conjunction with the City of Palm Coast) of multi-purpose trails, if physically and financially possible, for the following segments:
   a. US 1: Belle Terre to SR 100
   b. US 1: Royal Palms to PC Parkway
   c. US 1: PC Parkway to North DRI Trail System

d. US 1: Belle Terre to Seminole Woods
e. Seminole Woods Parkway: SR 100 to Citation Parkway (City)
f. Seminole Woods Parkway: Citation Parkway to US 1 (City)
g. Old Kings Road N: Matanzas Woods to US 1 (Designed)
h. CR 13: US 1 to County Recreational Complex
i. Lehigh Trail: West of US 1
j. Colbert Lane: From SR 100 to Palm Coast Parkway (partially completed)
k. Old King Road S: From SR 100 to County Line
l. John Anderson S: From SR 100 to County Line (Design)
m. SR A1A West: Hammock Dunes Bridge Park to School Site
n. SR 100 South Side: Old Kings Road to John Anderson
o. SR 100 South Side: Select Segments/ Crossing Segments
p. Old Dixie Highway: From I-95 to US1

3. Complete the comprehensive trail map and integrated website information to include wayfinding points and other information. Coordinate standardized signage, QRC codes, and other trail factors to make use by the public as seamless as possible.

Obj.K.1.7 - (Off road trails) Fully develop a multi-facet and comprehensive countywide trail system and promote Flagler County as an environmental, trail friendly community for residents and visitors alike. Continue to develop nature-based trail infrastructure, public information and other tools that will connect trails, making them more accessible and useable.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to develop a natural/recreation trail system on the large preservation tracts of County land between Seminole Woods and Belle Terre by connecting the separated multi-purpose trails on either roadway.
2. Continue to evaluate opportunities to add natural/recreation trails on County owned property and the separated multi-purpose trails in the Hammock area to include the following areas/locations:
   a. The area between Hammock Dunes Parkway, SR A1A, and Camino Del Mar.
   b. The area on the west side of A1A between Hammock Dunes Bridge Park and the 20 acre Intracoastal School Experience site.

c. The area on the east side of A1A between 16th Street (Old Salt Road) and Jungle Hut.

3. Seek to develop a smaller natural/recreation trail system on the tracts of County land west and east of Colbert Lane.
4. Evaluate the potential for trails on public areas of the Airport property together with the 56 acres south of the Airport where the National Guard is proposed to be located.
5. Develop a north-south trail system in the Graham Swamp slough that runs from the Lehigh Trail to State Road 100. The system should be developed with a future crossing of SR100 or, preferably, with a flyover in mind.
6. As new off-road trail systems are developed, consider the safety/separation when mountain bike and hikers share the same recreational areas.

Obj.K.1.8 - Further develop the Dead Lake (Bull Creek) Campground and promote its use as a tourism and rural recreational asset.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to explore ways to expand the park size where it makes practical and financial sense.
2. Upgrade the utility system to correct deficiencies with a sanitary sewer package plant and expansion of the water to campsites. Consider installing a package water/sewer system at Bull Creek.
3. Explore potential viable uses of the site.
4. Explore the feasibility of offering boat and canoe/kayak rentals.
5. Continue to explore ways to expand the Recreational Vehicle (RV) camping and experience.
   a. Create additional sites.
   b. Continue to evaluate occupancy stay.

Obj.K.1.9 - Further develop Old Dixie Park to increase usage and promote it as a destination for tourism and a recreational asset.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Due to lower usage as a local neighborhood park, investigate the potential of providing destination amenities, to include a dog park, Frisbee golf ("disc golf") course, or other similar unique activity.

2. Over time and as population nears the park, develop and seek to provide a non-vehicular trail system to access the park.

Obj.K.1.10 - Further develop River to Sea Park in partnership with the Town of Marineland to promote it as a tourism and coastal recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Redevelop the bathhouse to support primitive camping.
2. Build a fishing/observation platform on the Intracoastal.
3. Increase the amount of Environmental Interpretation available.
4. Upon the relocation of the Guana Tolomato Matanzas National Estuarine Research Reserve (GTMNER), repurpose the Camp, Ranger Station, Visitor Center, Environmental Interpretative Center, etc.
5. Complete the development of Green/Environmental Cottages.
6. Make fishing available in the pond.
7. Investigate the potential to develop an Intracoastal boat ramp and parking in the general area.
8. Explore partnering with a private vendor to establish a store to provide basic camping items.

Obj.K.1.11 - Further develop Bings Landing Park to promote it as a tourism and coastal recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to explore ways to better organize existing vehicle parking area to maximize spaces.
2. Construct the parking on the south Bings parcel to accommodate at least 35 spaces.
3. Continue to explore converting the caretaker house into a community center facility or more parking or other needed uses.
4. Continue to explore ways to add bike rental and add public canoe/kayak rentals at the park.

Obj.K.1.12 - Further develop Wadsworth Park to promote it as a tourism and recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to pursue Enhancing fields and other amenities.
2. Continue to explore ways to maximize existing parking and to provide additional parking to support the park.
3. Seek to add land to the park and expand it before development is established.

Obj.K.1.13 - Further develop Hershel King Park to promote it as a tourism and recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Complete, maintain and continue to evaluate facility needs.
2. Explore ways to increase parking and additional recreational features at the park.
3. Resurface the roadway that accesses the park.

Obj.K.1.14 - Further develop the Lehigh Trail to promote it as a tourism and recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Add Historical markers, to include the Lehigh Portland Cement Company.
2. Conducting Archeological research, and educational opportunities along the trail.
3. Adding decorative Gateway arches.
4. Consider incorporating an overlook.
5. Continue efforts to increase trail maintenance, to include specifically addressing pavement rippling that is occurring due to tree roots.

Obj.K.1.15 - Develop the Bay Drive Park to promote it as a tourism and recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Complete the construction of the multi-use trail, parking area, observation platform and dune crossover.
2. Seek to restore trees/landscaping.

Obj.K.1.16 - Further develop/enhance the County's unique environmental resources as a recreational, tourism and educational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to identify different species of Legacy/Specimen Trees in the County such as the Moody Oaks; name and recognize them, and ultimately use them as educational/tourism assets.
2. Throughout all of our parks continue to identify, describe, and document different types of environmental communities using placards, kiosks, nature exhibits, nature centers, and other commonly used methods.
3. Continue to identify various on-site species of flora and fauna in all parks as an education/tourism tool, to include weaving such species into brochures and scannable Quick Response Code (QRC) exhibits.
4. Continue to expand the land management and maintenance program consisting of evasive species removal, timbering, plantings, restoration, and prescribed burns, at a minimum, to protect and develop these unique environmental resources.
5. Continue to partner with other local governments, private vendors, and non-profit organizations to proactively develop/enhance our environmental resources.
6. Identify, protect and highlight unique ecosystems.

Obj.K.1.17 - Create new recreational areas within Pellicer Flats and around this Environmentally Sensitive Land (ESL) acquisition tying it into the Princess Place Preserve and the larger area so the area can be promoted as a tourism and coastal recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue to ensure the Davis Grade easement is stabilized to allow for a proper vehicle access road similar to the condition of Princess Place that will serve the Florida Inland Water Navigation District (FIND) site, festival events and vehicular recreational traffic.
2. Complete and maintain the shell parking area off Davis Grade Road.
3. On the 187 acres of leased property from GTMNER called "Marshview" complete the overlook, boardwalk, and trails/nature trails as provided for in the agreement.
4. If physically possibly and practical, develop a canoe/kayak launch on the GTMNERR property.

5. On the 18 acre Princess Place marsh frontage tract, complete the overlook, boardwalk, nature trails and other environmentally appropriate amenities.
6. Complete the plan which moves forward the appropriate uses and management of the islands on the Intracoastal, opposite Bings Landing, into additional water based recreation amenities to include dockage, camping/fishing cottages, pavilions and other nature based amenities.
7. With all improvements proposed, seek to protect and preserve the environmental beauty and character of the area.

Obj.K.1.18 - Develop Bulow Creek Headwaters Park into a fully faceted regional recreational and environmental jewel for the County, similar to Princess Place, and fully integrate it into the larger Bulow Corridor to be promoted as a tourism and recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Complete, maintain and continue to evaluate facility needs related to:
   a. Canoe Launch and Trail – On site storage.
   b. Wetlands/Uplands Mitigation/Preservation.
   c. Mountain Biking Trail.
   d. Green Cottages.
   e. Canopy Walk.
   f. Equestrian.
   g. Walking Trails.
   h. Historic Indian Mounds Middens/Archeological.

Obj.K.1.19 - Develop the Bulow Creek Corridor in an east-west fashion from I-95 to the Intracoastal and from Graham Swamp to Bulow Creek Headwater Park, to Bulow Creek State Park, in a fully planned corridor to be promoted as a tourism and recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Continue efforts to construct a flyover over SR 100 to connect all the Bulow Parks with Graham Swamp.
2. Complete a shell nature trail from SR 100 to the Lehigh Trail.
3. Create active and compatible recreational uses for the closed landfill on Old Kings Road.

4. Create a shell nature trail from the active uses at landfill site near I-95 to County's boat launch parcel on the Intracoastal.
5. Implement the Radio Aero Modelers (RAMS) facility plan at the former C&D facility site.

Obj.K.1.20 - Further develop Graham Swamp Park by working with the Water Management District and the City of Palm Coast to promote it as a tourism and recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Complete, maintain and continue to evaluate facility needs related to:
   a. the mountain biking trails signage, obstacles, and routes to ensure it meets the Southern Off-Road Bicycle Association (SORBA) standard and match other facilities;
   b. walking trails and overlooks within the Park;
   c. the overall appearance of the Old Kings Road trailhead paving, landscaping, lighting, signage and a bathroom similar to the Colbert Lane, Graham Swamp Trailhead;
   d. the Pump Track (Mountain Biking Preparation /Training Track) on the Old Kings site;
   e. develop land management changes and technology to eliminate illegal activities on the property and concerns to prevent parking lot thefts.
   f. continue work to eliminate evasive species, control wildfire threats, and improve the habitat environment for flora and fauna species; and
   g. integrate marketing and advertising to promote this as a tourism and recreational asset for residents and visitors alike.

Obj.K.1.21 - Enhance Princess Place Preserve Regional County Park with additional amenities and more fully integrate the park within the greater Old Kings Road/Pellicer Creek Corridor so it can be further utilized and promoted as a tourism and recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Complete the re-development of the Island House as a meeting facility. Add a wedding pavilion with an outdoor reception area.
2. Construct permanent bathrooms at Equestrian Facility which is located on the west side of the park and other amenities.
3. Complete the construction of the replacement Island House bridge.

4. Trail Loop to Pellicer Flats and along Old Kings to Princess Place Road.
5. Complete the construction of the cottages and implement the rental program.
6. Restore the servants quarters.
7. Redevelop the Legacy House into a lodging research facility in conjunction with the GTMNERR and reallocated the cottage agreement for more rental of spaces.

Obj.K.1.22 - Develop the Old Kings Road/Pellicer Creek Corridor from US 1 to the Intracoastal Waterway and beyond into a fully planned corridor to be promoted as a tourism and recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Trail Loop to Pellicer Flats and along Old Kings to Princess Place Road.
2. Promote Hewitt Sawmill and Fort Fulton.

Obj.K.1.23 - Create a Hammock Dunes Bridge County park at the base of the bridge as an A1A Scenic Byways Corridor Improvement to be promoted through the National Scenic Corridor and further be improved as tourism and coastal recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. At a minimum, construct the following amenities at the Park:
   a. Bathrooms.
   b. Vehicular Parking.
   c. Entrance Sign.
   d. Nature Trails.
   e. Pavilions.
   f. Fishing Platform/Overlook.
   g. Bike Rack.
2. Provide an A1A crosswalk allowing individuals parking on the west side of the Park to safely cross the street to access the main A1A Trail.
3. Pursue working with the Dunes Community Development District to develop the property located under the bridge as an extension of the park for additional amenities.
4. Explore the possibility of acquisition of the property to the south.

5. Construct a trail/boardwalk to connect the park with the 20 acre School Board property to the north.
6. Explore the potential of acquiring the 20 acre school site for recreational purposes.

Obj.K.1.24 - Develop Hunters Ridge 1,800 acre plus site into a fully faceted recreational and environmental asset of the County, similar to other County regional parks, and integrate it with the DRI, the Volusia County, Ormond Beach and the Water Management District in the area to be promoted as a tourism and recreational asset for residents and visitors alike.

To accomplish this strategic objective, the County plans to implement the following actions:

1. At a minimum, consider constructing the following amenities at the Park over time:
   a. Bathrooms.
   b. Vehicular Parking.
   c. Entrance Sign.
   d. Nature/hiking Trails.
   e. Pavilions.
   f. Fishing Platform/Overlook.
   g. Bike Rack.
   h. Camping/Cottages/Overnight Facilities.
2. At a minimum, consider constructing the following amenities at the Park:
   a. Equestrian Trails.
   b. Wildlife Observation Tower.
   c. Land Navigation Orientation Course.
   d. Ropes/Confidence Course.

Obj.K.1.25 - Explore adding unique/niche activities within our County and specifically our parks, in order to create diverse experiences to set the County apart for residents and visitors alike. This can be accomplished by staff, partnering with other local governments, private vendors, and non-profits organizations. Insurance, risk assessments and legal liability will be considered as part of the undertaking of higher risk activities such as zip lines, ropes course, etc.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Explore implementing:

a. Ziplines.
b. Rope course.
c. Frisbee golf.
d. Fitness courses.
e. Observation towers.
f. Paintball.
g. Rock wall.
h. Fish hatchery or sea turtle rescue.
i. Planted ornamental gardens similar to that at Washington Oaks State Park.
j. Butterfly gardens.
k. Bird aviaries.
l. Horseshoe Pits.
m. Pickleball Courts.

Obj.K.1.26 - Create/develop recreational/tourism enhancements to make resident and visitor experiences in County parks easier, more enjoyable, and more memorable.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Sell gifts/souvenirs highlighting our County's history, parks, species and similar attributes to be sold at parks, on the County's website, and through local stores similar to the way items are sold by the Friends of Washington Oaks State Park; funds to be used as a fundraiser for the park.
2. Increase all County collateral advertising park/recreation/tourism material about County park facilities.
3. Develop a Web-Based Reservation System similar to the State of Florida and Georgia park system. (Under development)
4. Develop a junior ranger program, camps, and tours and other passive park programming for kids and adults.
5. Develop QRC codes throughout our park system, phone/tablet apps and other technology interactions for all Parks. QRC codes could supply maps, video, and history narratives, creating a 24/7, 365-day dimension to all County parks.
6. Seek to develop a Global Position System (GPS) trail tracking app or other downloadable application to assist park users to further utilize as part of their experience.

7. Implement "Project Eagle Eye"/"Eyes on Navigation" which provides live video camera feeds, weather and tidal information for the mutual interests of tourism, boating, environmental study and emergency weather to encourage tourism to the County and improve information for local users as well.
8. Over time develop, if physically and financially feasible, each park into wireless hot spots.
9. Drastically expand and upgrade the County park website information and usability making a state of the art website for parks.
10. Expand advertising on external websites, more stories through local media, and more promotion on the local radio, and other media outlets. Additionally, increase recreation tourism programming on the County and Palm Coast Public Stations.

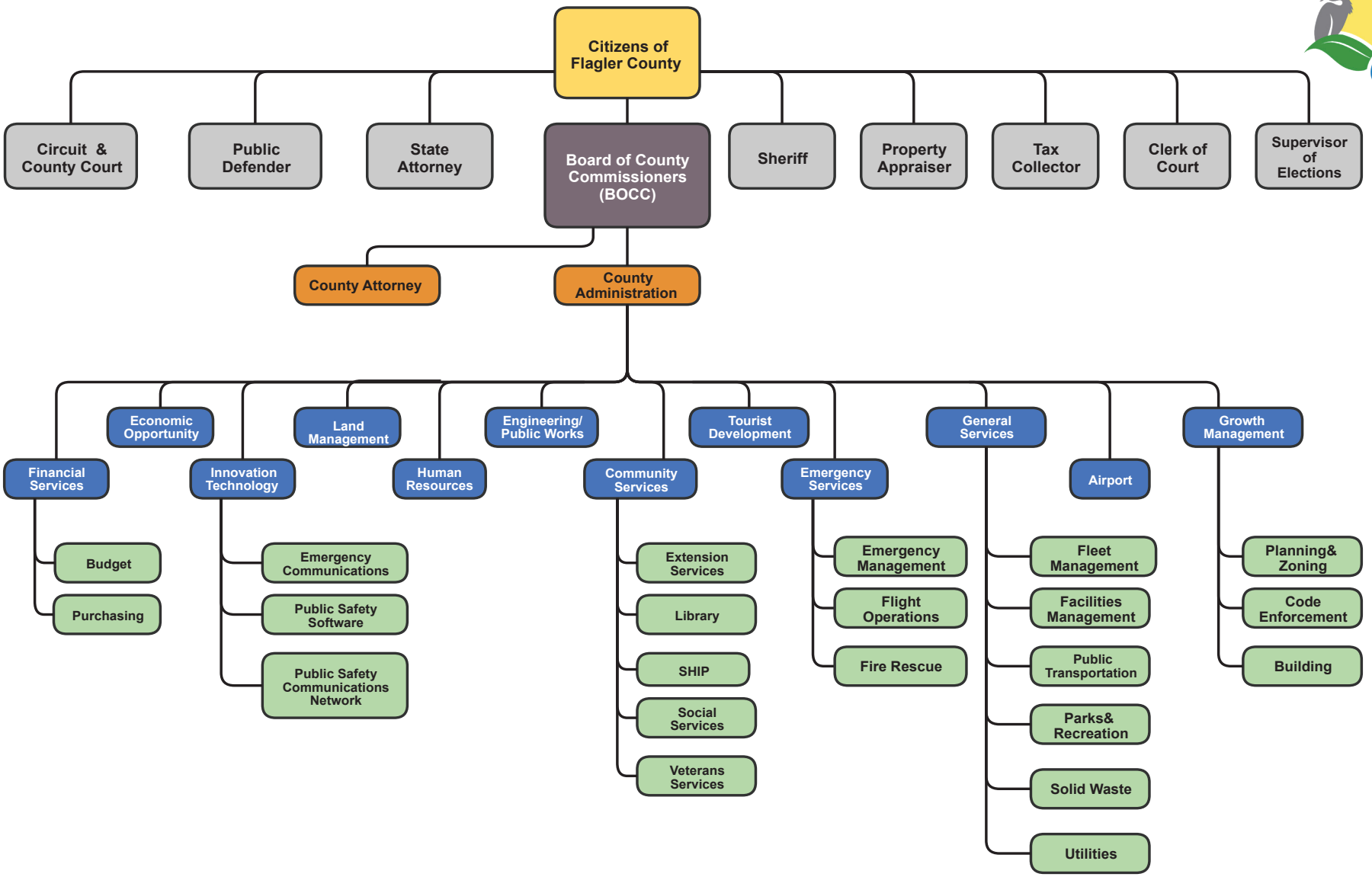
Obj.K.1.27 - Develop recreational/tourism multipliers such as Geo Caching, sponsored tournaments, vendors for bikes/kayaks, that build on recreational/tourism assets to create value-added experiences for residents and visitors.

To accomplish this strategic objective, the County plans to implement the following actions:

1. Implement a Geo Caching Program that can expand over time.
2. Recruit and/or initiate with local residents a birding conference.
3. Encourage and sponsor fishing tournaments.
4. Manage and/or sponsor summer camps.
5. Develop school education engagement in County parks for younger youth.
6. Provide for older youth to volunteer and intern in County parks.
7. Seek out and engage canoe/kayak vendors, bike vendors, beach sport vendors and other eco-tourism vendors to compliment recreational amenities at the beach and County parks.
8. Pursue listing as a destination status for various recreational activities such as: mountain biking, equestrian riding, biking, fishing, etc. For example Flagler's designation as a State certified horseshoe facility or pursuing the designation as an International Mountain Biking Association (IMBA) Ride Center, which only exists 14 places in the world (one in Ocala, Florida).
9. Consider a bow only, wild hog hunt competition similar to the recent state run event held for invasive snakes in the Everglades.

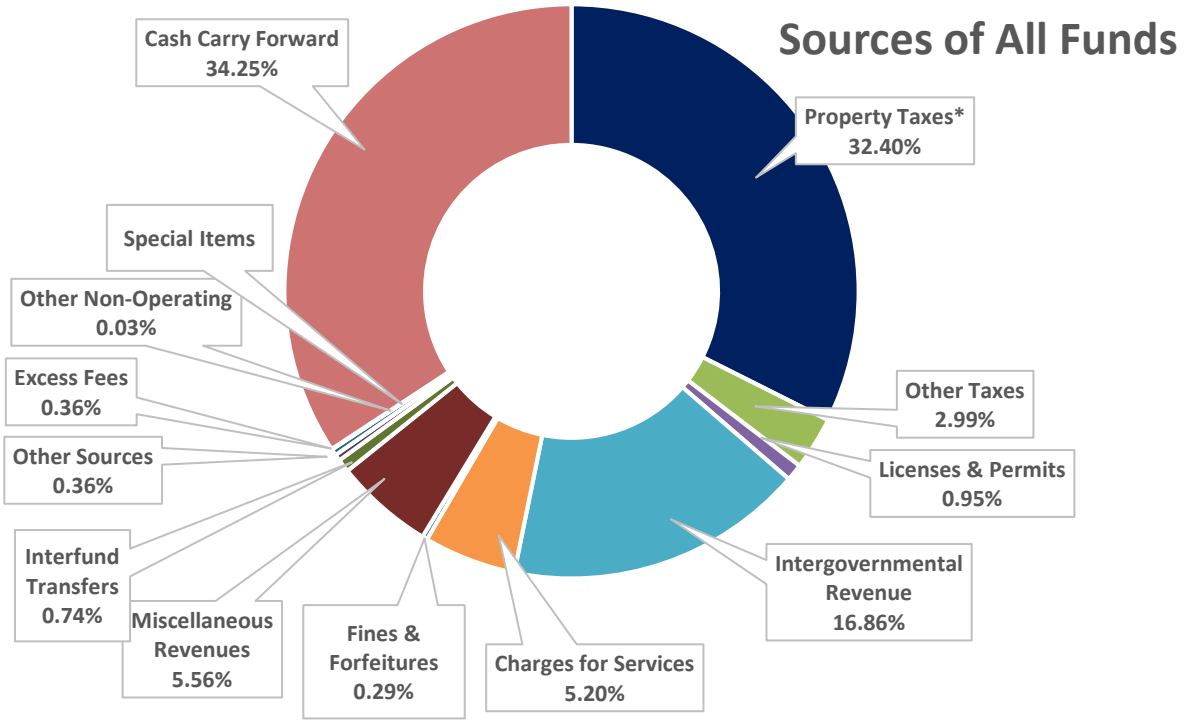
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BOARD OF COUNTY COMMISSIONERS

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Revenues		
Property Taxes*	$	74,858,133
Other Taxes		6,905,648
Licenses & Permits		2,185,479
Intergovernmental Revenue		38,950,172
Charges for Services		12,019,934
Fines & Forfeitures		663,155
Miscellaneous Revenues		12,850,589
Interfund Transfers		1,706,941
Other Sources		831,650
Excess Fees		835,649
Other Non-Operating		60,000
Special Items		20,000
Cash Carry Forward		79,126,158
Total Revenues	**$**	**231,013,508**

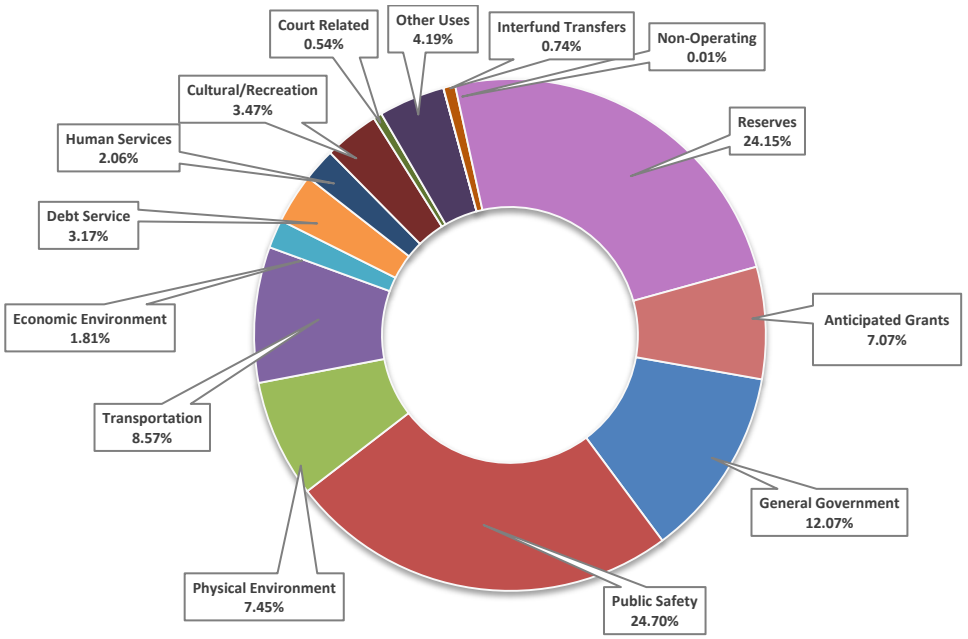
*Includes 5% Statutory Reduction of $4,165,248

Total approved revenues for fiscal year 2019-2020 are $231,013,508 which is an increase of $4,076,248 from the adopted fiscal year 2018-19 budget. The pie chart above details the sources of funds included in the proposed fiscal year 2019-20 budget.

Flagler County is providing a Cash Carry Forward balance of $79,126,158. Although the amount is 34.25% of the sources of revenues, a large percentage is restricted in nature.

Cash Carry Forward		
General Fund	$	10,772,187
Special Revenues Funds		35,742,080
Debt Service Funds		4,985,495
Capital Project Funds		10,276,950
Enterprise Funds		12,777,999
Internal Service Funds		4,571,447
	$	**79,126,158**

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Use of All Funds

Expenditures	
General Government	27,882,010
Public Safety	57,062,696
Physical Environment	17,200,317
Transportation	19,806,198
Economic Environment	4,184,154
Debt Service	7,314,885
Human Services	4,760,749
Cultural/Recreation	8,013,515
Court Related	1,249,692
Other Uses	9,674,450
Non-Operating	30,000
Interfund Transfers	1,706,941
Reserves	55,792,237
Anticipated Grants	16,335,664
$	**231,013,508**

The pie chart above is a summary of the uses of funds (as included in the Approved fiscal year 2019-2020 budget) by major functional category. Detail of expenditures by department or fund is included within the budget document.

Funding a broad range of services, General Government services account for 12% of total expenditures. General Government includes: Administrative Services, Growth Management Services, Facilities, Fleet and various special revenue fund activities. Transportation includes Public Works activities, capital construction funds related to roadway improvements, and Public Transportation. Public Safety services include Emergency Services and support provided to Sheriff's operation classified as Constitutional within the budget.

Reserves includes reserve for contingencies, reserves for cash carried forward, reserve for debt service and reserve for capital outlay. There are also grant funds pending approval of the grant that are held in a reserve account. Funds in special purpose funds such as impact fee funds are frequently budgeted in a reserve for future capital outlay until specific purposes for their use are determined. A total of $8,949,630 is included in the general fund reserve account for Fund Balance, which is 8.25% of Budgeted Revenues (less cash carry forward).

Reserves		
General Fund	$	8,949,630
Special Revenues Funds		23,297,007
Debt Service Funds		4,858,703
Capital Project Funds		6,460,702
Enterprise Funds		7,255,915
Internal Service Funds		4,970,280
	$	**55,792,237**

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SUMMARY OF REVENUES - ALL FUNDS

FUND	ACTUAL FY 17	ACTUAL FY 18	ADOPTED FY 19	APPROVED FY 20	% Change
General Fund	$72,232,184	$75,368,793	$89,188,726	$92,495,244	3.7%
Special Revenue Funds					
Cty Transportation Trust	$2,446,552	$3,948,804	$3,800,342	$3,865,245	1.7%
Legal Aid	$42,721	$50,810	$45,314	$45,156	-0.3%
Law Enforcement Trust	$108	$64,366	$89,072	$12,172	-86.3%
Law Library	$15,128	$18,824	$15,009	$25,114	67.3%
Court Facilities	$184,598	$208,891	$568,832	$362,248	-36.3%
Tourist Development Tax-Capital	$292,376	$147,686	$2,460,264	$2,504,258	1.8%
Tourist Development Tax-Promotional	$1,216,222	$1,349,297	$2,419,146	$2,577,755	6.6%
Tourist Development Tax-Restoration	$1,304,977	$14,526,719	$9,568,383	$7,746,150	-19.0%
Constitutional Gas Tax	$7,771,755	$8,038,382	$27,364,575	$24,664,880	-9.9%
Environmentally Sensitive Lands	$1,089	$2,118	$128,181	$135,324	5.6%
ESL 2008 Referendum	$7,755	$15,938	$1,878,846	$2,956,767	57.4%
Utility Regulatory	$60	$57	$21,883	$21,950	0.3%
800 MHZ System Escrow Account	$7,359	$15,134	$1,520,274	$0	-100.0%
North Malacompra District	$35,675	$35,585	$101,371	$137,676	35.8%
Transportation Impact Fee East-Old	$16,578	$215,681	$2,725,002	$2,714,635	-0.4%
Transportation Impact Fee -West	$1,042	$2,124	$132,878	$137,035	3.1%
Park Impact Fees-Zone 1	$39,676	$44,228	$128,289	$159,622	24.4%
Park Impact Fees-Zone 2	$6,090	$7,356	$25,272	$32,903	30.2%
Park Impact Fees-Zone 3	$19,137	$39,905	$58,210	$116,461	100.1%
Park Impact Fees-Zone 4	$16,714	$24,721	$95,518	$36,770	-61.5%
Transportation Impact Fee-Palm Coast	$279,120	$0	$0	$0	0.0%
Transportation Impact Fee-East New	$6,456	$13,245	$810,373	$832,090	2.7%
Economic Development	$162	$765	$229,512	$230,528	0.4%
State Housing Initiative Program	$768,636	$430,622	$548,257	$708,865	29.3%
Old Kings Road Landfill	$49,633	$21,385	$364,245	$471,528	29.5%
Construction & Demo Debris Landfill	$2,919	$51,509	$906,665	$962,809	6.2%

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SUMMARY OF REVENUES - ALL FUNDS

FUND	ACTUAL FY 17	ACTUAL FY 18	ADOPTED FY 19	APPROVED FY 20	% Change
Special Revenue Funds (Continued)					
Bunnell Landfill	$809	$1,628	$260,075	$263,403	1.3%
CDBG-Neighborhood Stabilization Program	$201	$0	$20,768	$20,968	1.0%
CDBG-Urban Development	$0	$0	$0	$742,000	100.0%
Bimini Gardens MSTU	$5,514	$5,483	$30,116	$36,185	20.2%
Espanola Special Assessment	$12,027	$1,747	$12,686	$13,973	10.1%
Rima Ridge Special Assessment	$7,524	$2,540	$35,174	$41,194	17.1%
Municipal Services	$646,055	$730,150	$1,136,786	$1,146,182	0.8%
Building Department	$867,131	$1,253,603	$2,153,981	$1,626,055	-24.5%
Public Safety Communications Network	$0	$13,795,079	$13,404,459	$10,710,060	-20.1%
Domestic Violence	$8,020	$10,204	$16,800	$14,800	-11.9%
Alcohol & Drug Abuse Trust	$3,697	$3,833	$7,207	$11,233	55.9%
Court Innovations/Technology	$256,749	$269,739	$831,085	$942,843	13.4%
Juvenilie Diversion	$15,115	$18,825	$16,932	$24,030	41.9%
Crime Prevention	$23,281	$28,957	$79,187	$99,838	26.1%
Court Innovations	$118,519	$125,680	$144,501	$135,412	-6.3%
Teen Court	$71,716	$77,787	$70,406	$69,441	-1.4%
Emergency Communications E-911	$523,617	$949,412	$839,359	$820,655	-2.2%
Daytona North Service District	$444,721	$361,755	$1,142,985	$1,305,514	14.2%
Enterprise Funds					
Airport	$12,514,788	$5,127,012	$3,639,676	$8,510,659	133.8%
Solid Waste	$55,676	$22,209	$1,344,904	$1,182,743	-12.1%
Beverly Beach Utilities	$1,029,457	$1,007,652	$1,795,116	$1,688,939	-5.9%
Residential Solid Waste Collection	$1,566,228	$1,813,502	$2,212,444	$2,616,568	18.3%
Plantation Bay Utilities	$2,714,379	$3,367,216	$11,746,431	$13,637,812	16.1%

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SUMMARY OF REVENUES - ALL FUNDS

FUND	ACTUAL FY 17	ACTUAL FY 18	ADOPTED FY 19	APPROVED FY 20	% Change
Internal Service					
Health Insurance	$9,185,113	$9,600,610	$12,316,029	$14,698,947	19.3%
Debt Service					
Environmentally Sensitive Lands II Series 2005	$1,426	$26	$0	$0	0.0%
Judicial Center Bond Sinking Gnrl Oblig. Series 2005	$1,899,826	$1,876,775	$2,447,705	$2,421,522	-1.1%
Bond-Capital Imprv Refunding Revenue Bond Series 2015	$3,224,434	$2,672,888	$5,919,667	$6,150,233	3.9%
Bond-Taxable Special Assessment Rev Note 2018A	$0	$0	$138,088	$131,694	-4.6%
Bond-Taxable Special Assessment Rev Note 2018	$0	$0	$697,814	$730,900	4.7%
Limited Ad Valorem Tax Refunding Bond Series 2016	$1,098,399	$1,966,205	$2,250,325	$2,167,830	-3.7%
Capital Projects					
Beach Front Parks	$3,129	$6,424	$397,260	$405,060	2.0%
Beach Front Park Maintenance Trust	$26,643	$12,459	$759,446	$777,422	2.4%
CPF-1/2 Cent Discretionary Sales Tax	$2,828,182	$3,805,370	$10,844,434	$9,888,555	-8.8%
CPF-Capital Improvement Revenue Bond	$13,398	$12,455	$886,400	$831,478	-6.2%
CPF-Taxable Special Assessment Rev Bond Series 2018	$0	$1,777,227	$130,158	$0	0.0%
CPF-Taxable Special Assessment Rev Bond Series 2018B	$3,813,425	$688,674	$688,674	$0	0.0%
Marineland Acres Drainage Basin District	$120,538	$123,424	$363,704	$487,957	34.2%
CPF-2008 Environmentally Sensitive Land Referendum New	$20,432	$47,548	$2,982,039	$2,708,218	-9.2%
TOTAL	**$129,884,891**	**$156,207,043**	**$226,957,260**	**$231,013,508**	

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SUMMARY OF EXPENDITURES/EXPENSES - ALL FUNDS

FUND	ACTUAL FY 17	ACTUAL FY18	ADOPTED FY19	APPROVED FY20	% Change
General Fund	$74,833,144	$73,709,916	$89,188,726	$92,495,244	3.7%
Special Revenue Funds					
Cty Transportation Trust	$2,125,348	$2,843,956	$3,800,342	$3,865,245	1.7%
Legal Aid	$45,079	$45,076	$45,314	$45,156	-0.3%
Law Enforcement Trust	$30,783	$39,523	$89,072	$12,172	-86.3%
Law Library	$17,409	$13,281	$15,009	$25,114	67.3%
Court Facilities	$260,803	$655,699	$568,832	$362,248	-36.3%
Tourist Development Tax-Capital	$334,086	$225,945	$2,460,264	$2,504,258	1.8%
Tourist Development Tax-Promotional	$1,427,027	$1,443,350	$2,419,146	$2,577,755	6.6%
Tourist Development Tax-Restoration	$393,260	$8,540,646	$9,568,383	$7,746,150	-19.0%
Constitutional Gas Tax	$7,126,653	$7,802,549	$27,364,575	$24,664,880	-9.9%
Environmentally Sensitive Lands	$15,464	$375	$128,181	$135,324	5.6%
ESL 2008 Referendum	$880	$767	$1,878,846	$2,956,767	57.4%
Utility Regulatory	$0	$0	$21,883	$21,950	0.3%
800 MHZ System Escrow Account	$578	$531	$1,520,274	$0	-100.0%
North Malacompra District	$778	$792	$101,371	$137,676	35.8%
Transportation Impact Fee East-Old	$3,457	$173,050	$2,725,002	$2,714,635	-0.4%
Transportation Impact Fee -West	$155	$74	$132,878	$137,035	3.1%
Park Impact Fees-Zone 1	$25	$0	$128,289	$159,622	24.4%
Park Impact Fees-Zone 2	$1,262	$11	$25,272	$32,903	30.2%
Park Impact Fees-Zone 3	$0	$13,657	$58,210	$116,461	100.1%
Park Impact Fees-Zone 4	$0	$0	$95,518	$36,770	-61.5%
Transportation Impact Fee-Palm Coast	$927,596	$0	$0	$0	0.0%
Transportation Impact Fee-East New	$3,369	$529	$810,373	$832,090	2.7%
Economic Development	$1,150	$899	$229,512	$230,528	0.4%
State Housing Initiative Program	$670,704	$410,043	$548,257	$708,865	29.3%
Old Kings Road Landfill	$50,216	$18,522	$364,245	$471,528	29.5%
Construction & Demo Debris Landfill	$0	$45,280	$906,665	$962,809	6.2%

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SUMMARY OF EXPENDITURES/EXPENSES - ALL FUNDS

FUND	ACTUAL FY 17	ACTUAL FY18	ADOPTED FY19	APPROVED FY20	% Change
Special Revenue Funds (Continued)					
Bunnell Landfill	$0	$0	$260,075	$263,403	1.3%
CDBG-Neighborhood Stabilization Program	$201	$0	$20,768	$20,968	1.0%
CDBG-Urban Development	$0	$0	$0	$742,000	0.0%
Bimini Gardens MSTU	$3,183	$243	$30,116	$36,185	20.2%
Espanola Special Assessment	$6,302	$660	$12,686	$13,973	10.1%
Rima Ridge Special Assessment	$3,083	$352	$35,174	$41,194	17.1%
Municipal Services	$635,907	$619,937	$1,136,786	$1,146,182	0.8%
Building Department	$749,047	$803,685	$2,153,981	$1,626,055	-24.5%
Public Safety Communications Network	$0	$1,378,369	$13,404,459	$10,710,060	-20.1%
Domestic Violence	$4,949	$6,281	$16,800	$14,800	-11.9%
Alcohol & Drug Abuse Trust	$13,537	$65	$7,207	$11,233	55.9%
Court Innovations/Technology	$401,966	$237,928	$831,085	$942,843	13.4%
Juvenilie Diversion	$14,459	$14,169	$16,932	$24,030	41.9%
Crime Prevention	$20,201	$20,091	$79,187	$99,838	26.1%
Court Innovations	$121,530	$144,866	$144,501	$135,412	-6.3%
Teen Court	$74,039	$57,618	$70,406	$69,441	-1.4%
Emergency Communications E-911	$659,179	$1,227,497	$839,359	$820,655	-2.2%
Daytona North Service District	$297,960	$360,671	$1,142,985	$1,305,514	14.2%
Enterprise Funds					
Airport	$2,943,498	$2,774,532	$3,639,676	$8,510,659	133.8%
Solid Waste	$256,329	$219,021	$1,344,904	$1,182,743	-12.1%
Beverly Beach Utilities	$1,249,048	$1,213,408	$1,795,116	$1,688,939	-5.9%
Residential Solid Waste Collection	$1,490,922	$1,582,506	$2,212,444	$2,616,568	18.3%
Plantation Bay Utilities	$1,510,609	$1,360,437	$11,746,431	$13,637,812	16.1%
Internal Service					
Health Insurance	$8,107,260	$8,646,181	$12,316,029	$14,698,947	19.3%

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SUMMARY OF EXPENDITURES/EXPENSES - ALL FUNDS

FUND	ACTUAL FY 17	ACTUAL FY18	ADOPTED FY19	APPROVED FY20	% Change
Debt Service					
Environmentally Sensitive Lands II Series 2005	$180	$45,361	$0	$0	0.0%
Judicial Center Bond Sinking Gnrl Oblig. Series 2005	$1,790,967	$1,792,387	$2,447,705	$2,421,522	-1.1%
Bond-Capital Imprv Refunding Revenue Bond Series 2015	$2,963,642	$2,955,222	$5,919,667	$6,150,233	3.9%
Bond-Taxable Special Assessment Rev Note 2018A	$0	$0	$138,088	$131,694	-4.6%
Bond-Taxable Special Assessment Rev Note 2018	$0	$0	$697,814	$730,900	4.7%
Limited Ad Valorem Tax Refunding Bond Series 2016	$919,677	$1,164,571	$2,250,325	$2,167,830	-3.7%
Capital Projects					
Beach Front Parks	$478	$224	$397,260	$405,060	2.0%
Beach Front Park Maintenance Trust	$28,207	$10,133	$759,446	$777,422	2.4%
CPF-1/2 Cent Discretionary Sales Tax	$3,254,157	$4,757,035	$10,844,434	$9,888,555	-8.8%
CPF-Capital Improvement Revenue Bond 2015	$512,514	$662,419	$886,400	$831,478	-6.2%
CPF-Taxable Special Assessment Rev Bond Series 2018	$0	$1,518,477	$130,158	$0	-100.0%
CPF-Taxable Special Assessment Rev Bond Series 2018B	$0	$3,491,172	$688,674	$0	-100.0%
Marineland Acres Drainage Basin District	$2,644	$2,922	$363,704	$487,957	34.2%
CPF-2008 Environmentally Sensitive Land Referendum New	$5,861	$40,881	$2,982,039	$2,708,218	-9.2%
TOTAL	**$116,310,762**	**$133,093,792**	**$226,957,260**	**$231,013,508**	

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Schedule of Interfund Transfers

Transfers From:	Expenditures	Revenues	Transfers To:
General Fund	1,618,126	19,140	Fund 105 Legal Aid Fund
		67,707	Fund 197 Court Innovations - Drug Court
		26,487	Fund 198 Teen Court
		300,000	Fund 311 Passive Park Funds - Eco Cottages
		300,000	Fund 311 Passive Park Funds - Island House Conference Center
		58,508	Fund 143 - Ship Administrator Salary
		42,000	Fund 153- CDBG Housing CoordinatorSalary
		804,284	Fund 182 - All GF Depts
Total General Fund	**1,618,126**	**1,618,126**	
Fund 102 Public Works	21,487	21,487	Fund 182 - Public Safety Communications Network
Fund 107 Law Library	12,964	12,964	Fund 197 - Transfer Est Ending Fund Balance
Fund 192 Domestic Violence	14,800	14,800	General Fund
Fund 195 Juvenile Diversion	23,930	23,930	Fund 197 - Court Innovations - Drug Court
Fund 196 Crime Prevention	15,000	15,000	General Fund - Transfer for Carver Gym/Parks and Recreation
Fund 401 Airport	634	634	Fund 182 - Public Safety Communications Network
Total All Other Funds	**88,815**	**88,815**	
Total Interfund Transfers	**1,706,941**	**1,706,941**	

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RESERVES SUMMARY BY FUND

GENERAL FUND (001)			**8,949,630**
Reserve for Contingency		700,000	
Reserve for Future Use		6,743,400	
Reserve for Storm Damage/Emergency Disaster Response		0	
Personal Services Reserves		200,000	
Reserve- Library Passport Reserve		650,516	
Reserve - Restricted for Future Capital Outlay		321,857	
Fire Rescue Facility - Palm Coast Plantation	240,902		
Harbor View	24,265		
River Club 1st Amendment	16,959		
Fire Rescue - Flagler Polo	12,320		
Plantation Bay Amendment	9,661		
Bulow Plantation DRI	8,075		
Matanzas Shores	5,709		
Matanzas Shores DRI Amendment	2,694		
Grand Haven DRI Amendment	677		
River Club 2nd Amendment	595		
Reserve - Future Capital O/L Bldg		83,857	
Reserve for Helicopter Replacement		250,000	
COUNTY TRANSPORTATION TRUST FUND (102)			**759,798**
Personal Services Reserves		25,000	
Reserve - Designated for Future Use		734,798	
COURT FACILITIES FUND (108)			**42,562**
TOURIST DEVELOPMENT TAX- CAPITAL (109)			**1,884,573**
TOURIST DEVELOPMENT TAX- PROMOTION (110)			**743,577**
TOURIST DEVELOPMENT TAX- BEACH RESTORATION (111)			**5,219,285**
CONSTITUTIONAL GAS TAX (112)			**3,865,887**
Reserve for Colbert		12,367	
Reserve for Future		3,853,520	
ENVIRONMENTALLY SENSITIVE LANDS (Old Fund) (117)			**124,824**
ENVIRONMENTALLY SENSITIVE LANDS (119)			**2,518,283**
UTILITY REGULATORY AUTHORITY FUND (120)			**21,950**

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RESERVES SUMMARY BY FUND

NORTH MALACOMPRA DISTRICT (127)		**136,301**
TRANSPORTATION IMPACT FEE EAST- Old (130)		**2,370,850**
TRANSPORTATION IMPACT FEE WEST (131)		**136,635**
PARK IMPACT FEE ZONE 1 (132)		**116,972**
PARK IMPACT FEE ZONE 2 (133)		**32,753**
PARK IMPACT FEE ZONE 3 (134)		**116,311**
PARK IMPACT FEE ZONE 4 (135)		**36,520**
TRANSPORTATION IMPACT FEES-NEW EAST (137)		**831,140**
RIMA RIDGE SPECIAL ASSESSMENT (178)		**33,629**
MUNICIPAL SERVICE FUND (180)		**488,129**
Personal Services Reserves	15,000	
Reserve for Future Use	473,129	
BUILDING DEPARTMENT FUND (181)		**524,839**
Reserve for Contingency	464,839	
Reserve for Future Use	40,000	
Personal Services Reserves	20,000	
ALCOHOL & DRUG ABUSE TRUST (193)		**11,148**
COURT INNOVATIONS/ TECHNOLOGY FUND (194)		**637,599**
CRIME PREVENTION FUND (196)		**79,588**
JUDICIAL CENTER BOND - SINKING FUND (211)		**627,059**

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RESERVES SUMMARY BY FUND

BOND - CAPITAL IMPROCEMENT REF REC 2015 (212)		**3,198,930**
BOND- TAXABLE SP ASMT RV S2018 (213)		**3,658**
BOND- TAXABLE SP ASMT RV S2018B (214)		**25,784**
ESL SERIES 2009 AND 2010 (219)		**1,003,272**
BEACH FRONT PARK FUND (307)		**403,660**
BEACHFRONT PARK MAINTENANCE (308)		**746,222**
1/2 CENT DISCRETIONARY SALES TAX (311)		**3,947,861**
MARINELAND ACRES DISTRICT (318)		**439,317**
ENVIRONMENTALLY SENSITIVE LANDS (319)		**923,642**
AIRPORT FUND (401)		**862,893**
Insurance Reserves	857,893	
Personal Reserves	5,000	
Reserves for Future Use	0	
LANDFILL FUNDS RESTRICTED FOR POST CLOSURE CARE		**1,637,590**
OLD KINGS ROAD LANDFILL(145)	471,478	
CONSTRUCTION & DEMOLITION DEBRIS LANDFILL (146)	902,709	
BUNNELL LANDFILL(148)	263,403	
SOLID WASTE FUND (402)		**473,755**
Personal Services Reserves	2,000	
Reserve for Contingency	471,755	
UTILITY (404)		**772,537**
Special Bond Reserve-Annual Loan Pymt + $6,600 addl annually	198,585	
Personal Services Reserves	2,500	
Reserves Future Capital Outlay	571,452	
WASTE MANAGEMENT UTILITY FUND (405)		**780,664**
FLAGLER COUNTY UTILITIES - PLANTATION BAY (407)		**4,366,066**
Personal Services Reserves	10,000	
Reserve for Future Use	4,356,066	
HEALTH INSURANCE (603)		**4,970,280**
DAYTONA NORTH SERVICE DISTRICT FUND (702)		**926,264**
TOTAL RESERVES - ALL FUNDS		**55,792,237**

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PENDING GRANTS BY FUND

GENERAL FUND (001)			**695,000**
TBD	HMGP - Land Mangement Vegitation Mitigation	50,000	
TBD	HMGP Grants Irma	645,000	
CONSTITUTIONAL GAS TAX FUND (112)			**14,578,744**
TBD	Apache Dr from Osceola Ave to First Ave	300,000	
TBD	Malacompra Rd from A1a to end of Atlantic	120,000	
TBD	Otis Stone Hunter Rd from CR13 to US1	415,000	
TBD	Rima Ridge Resurfacing	250,000	
202577	Graham Swamp Pedestrian Bridge	6,393,744	
489590	Mahogany Blvd Resurfacing	1,950,000	
599061	Marineland Acres PH II-III	5,150,000	
AIRPORT FUND (401)			**1,006,920**
050538	Stormwater Masterplan	16,920	
TBD	Replace Seaplane Ramps and Docks	350,000	
TBD	Rehabilitation of Runway 6-24	640,000	
Plantation Bay Utilities Fund (407)			**55,000**
TBD	HGMP Irma	55,000	
	TOTAL PENDING GRANTS - ALL FUNDS		**16,335,664**

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FUND BALANCE HISTORY BY FUND

FUND	DESCRIPTION	Actual Fund Balance 09/30/15	Actual Fund Balance 09/30/16	Actual Fund Balance 09/30/17	Actual Fund Balance 09/30/18	Budgeted Cash Carry Forward 09/30/19	Budgeted Cash Carry Forward 09/30/20	% CHANGE
001	**GENERAL FUND**	15,461,595	17,336,973	11,242,538	10,434,578	10,099,488	10,772,187	**6.66%**
SPECIAL REVENUE FUNDS								
102	County Transportation Trust (Public Works)	998,260	820,062	782,412	953,273	1,485,351	1,175,190	**-20.88%**
105	Legal Aid	7,432	7,434	6,832	0	5,777	9,035	**56.40%**
106	Law Enforcement Trust	74,546	66,196	32,149	1,105	79,472	5,000	**-93.71%**
107	Law Library	3	4,645	627	675	1,690	9,419	**457.34%**
108	Court Facilities	974,208	792,052	877,911	669,849	208,408	171,798	**-17.57%**
109	Tourist Development Tax - Capital	1,907,131	2,372,728	1,678,853	2,305,093	2,085,264	1,992,258	**-4.46%**
110	Tourist Development Tax - Promotion	1,868,949	1,669,152	1,757,194	1,332,736	791,146	1,065,755	**34.71%**
111	Tourist Development Tax - Restoration	1,289,159	1,527,140	1,490,803	2,000,471	2,391,664	5,568,755	**132.84%**
112	Constitutional Gas Tax	3,031,289	4,127,839	1,896,884	2,061,982	4,194,897	4,051,988	**-3.41%**
117	Environmentally Sensitive Lands	146,721	145,956	142,072	136,196	127,181	133,824	**5.22%**
119	Environmentally Sensitive Lands 2008	1,000,894	955,921	937,644	945,920	964,795	1,878,517	**94.71%**
120	Utility Regulatory	21,665	21,723	21,726	21,723	21,833	21,895	**0.28%**
126	800 MHz System Escrow Account	6,207	11,132	9,499	911,393	1,519,274	0	**-100.00%**
127	North Malacompra District	0	0	0	32,910	68,031	103,951	**52.80%**
130	Transportation Impact Fees East-Old	2,718,012	2,701,183	2,964,033	2,697,383	2,720,002	2,684,635	**-1.30%**
131	Transportation Impact Fees West	130,810	131,241	130,806	131,290	132,578	135,535	**2.23%**
132	Park Impact Fees-Zone 1	489	34,796	15,548	70,697	104,444	138,572	**32.68%**
133	Park Impact Fees-Zone 2	6,570	11,630	10,587	16,500	21,448	28,103	**31.03%**
134	Park Impact Fees-Zone 3	4,017	14,526	8,777	24,316	48,663	97,411	**100.17%**
135	Park Impact Fees-Zone 4	46,252	55,029	49,828	38,745	88,759	22,283	**-74.89%**
136	Transportation Impact Fees Palm Coast	1,989,105	658,458	1,936,823	0	0	0	**0.00%**
137	Transportation Impact Fees East-New	794,648	801,496	797,605	802,796	807,373	826,090	**2.32%**
141	Economic Development	231,782	231,149	231,020	230,100	229,337	230,028	**0.30%**
143	State Housing Initiatives Partnership	37,071	63,556	185,025	302,337	130,508	248,357	**90.30%**
145	Old Kings Road Landfill	471,950	473,404	423,250	410,645	363,245	471,528	**29.81%**
146	Construction & Demolition Debris Landfill	942,584	945,626	945,084	912,401	905,165	954,309	**5.43%**
148	Bunnell Landfill	257,933	258,766	258,533	259,291	260,075	263,403	**1.28%**

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FUND BALANCE HISTORY BY FUND

FUND	DESCRIPTION	Actual Fund Balance 09/30/15	Actual Fund Balance 09/30/16	Actual Fund Balance 09/30/17	Actual Fund Balance 09/30/18	Budgeted Cash Carry Forward 09/30/19	Budgeted Cash Carry Forward 09/30/20	% CHANGE
SPECIAL REVENUE FUNDS (continued)								
175	Bimini Gardens MSTU	16,677	20,213	18,165	23,685	24,834	30,894	**24.40%**
177	Espanola Special Assessment	15,450	16,458	15,558	8,762	11,035	12,322	**11.66%**
178	Rima Ridge Special Assessment	28,949	30,966	24,393	29,768	32,414	38,434	**18.57%**
180	Municipal Services	552,246	669,797	587,619	642,993	537,936	701,182	**30.35%**
181	Building Department	998,825	1,267,429	1,066,368	1,205,338	1,292,781	750,800	**-41.92%**
182	Public Safety Communications Network	0	0	0	0	12,356,058	9,759,339	**-21.02%**
192	Domestic Violence	3,396	6,549	6,550	566	9,357	5,745	**-38.60%**
193	Alcohol & Drug Abuse Trust	18,124	10,549	13,500	450	3,720	7,903	**112.45%**
194	Court Innovations/Technology	847,790	863,529	737,120	648,363	598,335	707,053	**18.17%**
195	Juvenile Diversion	0	1,181	1,181	0	2,587	7,480	**189.14%**
196	Crime Prevention	51,901	55,207	51,504	55,556	58,002	73,903	**27.41%**
197	Court Innovations	23,713	27,010	24,207	20,338	3,662	14,428	**293.99%**
198	Teen Court	15,181	4,315	2,172	13	1,979	24,254	**1125.57%**
302	Emergency Communications E911	708,892	836,475	705,400	746,310	377,032	319,655	**-15.22%**
702	Daytona North Service District	648,035	728,057	672,901	784,891	817,461	1,001,049	**22.46%**
	Total Special Revenue Funds	**22,886,866**	**23,440,575**	**21,518,163**	**21,436,860**	**35,883,573**	**35,742,080**	**-0.39%**
DEBT SERVICE FUNDS								
209	Environmentally Sensitive Lands II	21,291	20,422	3,472	0	0	0	**0.00%**
211	Judicial Center Bond Sinking	247,039	313,447	261,678	396,799	465,916	699,022	**50.03%**
212	Cap Imp Ref Rev Bond 2015	2,654,935	3,281,572	3,110,298	3,357,450	3,056,235	3,165,033	**3.56%**
213	BND TXBL SP ASMT RV S2018	0	0	0	0	0	210	**100.00%**
214	BND TXBL SP ASMT RV S2018 B	0	0	0	0	0	33,086	**100.00%**
219	ESL III Series 2008	477,648	187,205	83,048	337,260	1,137,204	1,088,144	**-4.31%**
	Total Debt Service Funds	**3,400,913**	**3,802,646**	**3,458,496**	**4,091,509**	**4,659,355**	**4,985,495**	**7.00%**

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FUND BALANCE HISTORY BY FUND

FUND	DESCRIPTION	Actual Fund Balance 09/30/15	Actual Fund Balance 09/30/16	Actual Fund Balance 09/30/17	Actual Fund Balance 09/30/18	Budgeted Cash Carry Forward 09/30/19	Budgeted Cash Carry Forward 09/30/20	% CHANGE
CAPITAL PROJECT FUNDS								
307	Beachfront Park	389,066	390,011	386,098	391,009	394,760	402,060	**1.85%**
308	Beachfront Park Maintenance	818,621	777,211	803,620	724,210	757,446	774,422	**2.24%**
311	1/2 Cent Discretionary Tax	4,570,727	5,822,097	5,061,319	3,730,950	4,992,826	5,226,815	**4.69%**
312	Cap Impr Rev Bond 2015	12,461,602	1,971,558	1,247,610	409,799	878,900	823,978	**-6.25%**
313	CPF Special Assessment S2018	0	0	0	0	130,158	0	**-100.00%**
314	CPF Special Assessment S2018B	0	0	0	0	688,674	0	**-100.00%**
318	Marineland Acres District	0	0	133,545	96,970	239,174	361,457	**51.13%**
319	Environmentally Sensitive Lands-New	619,292	613,183	618,793	2,632,701	2,980,539	2,688,218	**-9.81%**
	Total Capital Project Funds	**18,859,308**	**9,574,060**	**8,250,985**	**7,985,639**	**11,062,477**	**10,276,950**	**-7.10%**
ENTERPRISE FUNDS								
401	Airport	821,401	740,862	467,677	1,266,733	400,000	869,273	**117.32%**
402	Solid Waste	2,219,490	2,038,224	1,784,245	1,448,154	1,244,795	1,166,543	**-6.29%**
404	Flagler County Utilities - Beverly Beach	1,979,493	1,274,238	453,556	504,820	960,563	923,448	**-3.86%**
405	Residential Solid Waste Collection	323,387	407,401	415,351	411,736	386,297	663,410	**71.74%**
407	Flagler County Utilities - Plantation Bay	0	1,541,393	1,254,300	3,465,382	2,684,101	9,155,325	**241.09%**
	Total Enterprise Funds	**5,343,771**	**6,002,118**	**4,375,129**	**7,096,825**	**5,675,756**	**12,777,999**	**125.13%**
INTERNAL SERVICE FUND								
603	Health Insurance	2,969,243	3,213,363	2,155,321	2,044,913	2,936,529	4,571,447	**55.68%**
	Total Internal Service Fund	**2,969,243**	**3,213,363**	**2,155,321**	**2,044,913**	**2,936,529**	**4,571,447**	**55.68%**
	TOTAL	**68,921,696**	**63,369,735**	**51,000,632**	**53,090,324**	**70,317,178**	**79,126,158**	**12.53%**

NOTES: Figures above are unaudited.

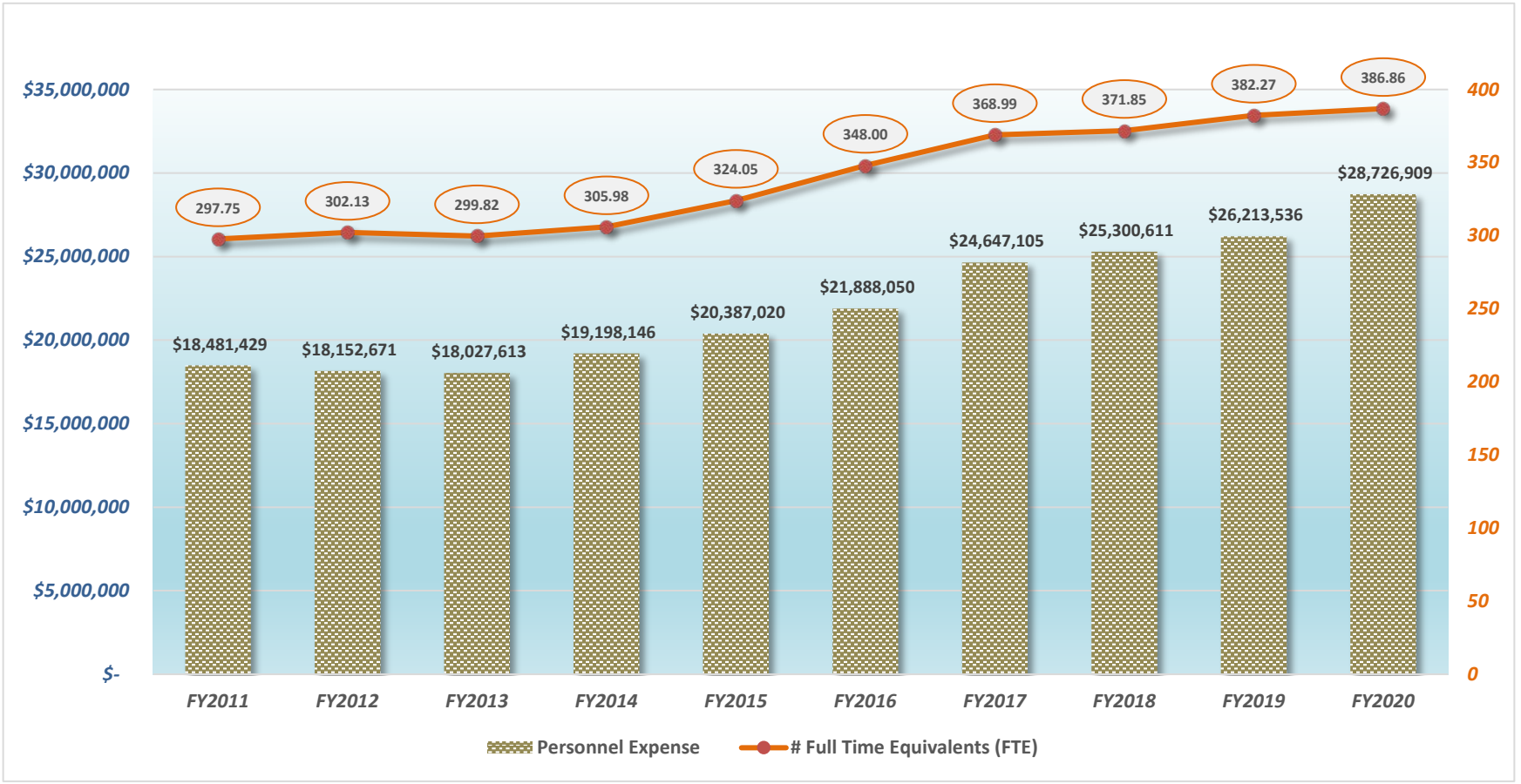
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PERSONNEL SERVICES CATEGORY ALL FUNDS - BOCC ONLY

FUND DESCRIPTION	SALARY	OTHER WAGES	OVER TIME	FICA	RETIRE-MENT	HEALTH INSURANCE	WORKERS COMP	UNEMPL	TOTAL
GENERAL (Fund 001)	14,074,783	113,925	1,042,937	1,152,769	2,659,949	3,014,445	456,495	25,000	**22,540,303**
COUNTY TRANSP TRUST (Fund 102)	1,287,935	0	4,500	98,871	109,469	346,500	128,017	0	**1,975,292**
TOURIST DEVELOPMENT (FUND 110)	292,684	0	0	22,391	41,453	52,500	587	0	**409,615**
STATE HOUSING INT PARTNER (Fund 143)	64,921	0	0	4,966	5,499	10,500	130		**86,016**
CDBG URBAN DEVELOPMENT (Fund 153)	80,000	0	0	0	0	0	0	0	**80,000**
MUNICIPAL SERVICES (Fund 180)	349,916	0	500	26,807	29,641	61,950	955	0	**603,343**
BUILDING (FUND 181)	645,963	0	500	49,454	54,755	107,100	9,664	0	**867,436**
PUBLIC SAFETY COMM NETWORK (Fund 182)	109,023	0	0	8,340	12,386	19,425	218	0	**149,392**
COURT INNOVATIONS (Fund 197)	34,362	0	0	2,628	2,910	10,500	72	0	**50,472**
TEEN COURT (Fund 198)	41,559	0	0	3,179	3,520	10,500	83	0	**58,841**
EMERGENCY COMMUNICATIONS E911 (Fund 302)	214,828	0	0	16,434	22,398	40,950	430	0	**295,040**
AIRPORT (Fund 401)	315,346	0	10,000	24,889	47,571	73,500	15,354	0	**486,660**
SOLID WASTE (Fund 402)	98,752	0	750	7,612	8,428	26,250	5,418	0	**147,210**
FC UTILITIES BEVERLY BEACH (Fund 404)	133,872	0	2,000	10394	11,508	27,300	4,796	0	**189,870**
RESIDENTIAL SOLID WASTE COLLECT (Fund 405)	63,136	0	500	4,868	5,390	21,000	147	0	**95,041**
FC UTILITIES PLANTATION BAY (FUND 407)	440,612	0	5,000	34,089	37,743	109,200	16,217	0	**642,861**
HEALTH INSURANCE (Fund 603)	35,058	0	0	2,682	2,969	7,350	1,458	0	**49,517**
	18,282,750	**113,925**	**1,066,687**	**1,470,373**	**3,055,589**	**3,938,970**	**640,041**	**25,000**	**28,726,909**

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SUMMARY OF PERSONNEL SERVICES BOCC ONLY - ALL FUNDS



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POPULATION AND AUTHORIZED POSITION COUNTS

	Budget FY 12-13	Budget FY 13-14	Budget FY 14-15	Budget FY 15-16	Budget FY16-17	Budget FY17-18	Budget FY18-19	Approved FY19-20
*Population	97,160	99,121	101,904	103,095	105,157	108,310	110,510	112,500
Number of BOCC Only Employees	300.15	308.95	324.05	346.00	368.99	371.85	382.27	386.86
Employees per capita	Ratio - 1:324	Ratio - 1:321	Ratio - 1:314	Ratio - 1:298	Ratio - 1:285	Ratio - 1:291	Ratio - 1:289	Ratio - 1:291
Population Change	1.53%	2.02%	2.81%	1.17%	2.00%	3.00%	2.03%	1.80%
Employee Change	-0.66%	2.93%	4.89%	6.77%	6.64%	0.78%	2.80%	1.20%

The employee count above represents only the authorized positions that fall under the Board of County Commissioners. The positions that report to the Judicial branch and Constitutional Offices are not displayed.

*Population counts obtained from the Bureau of Economic Analysis.

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POSITION AUTHORIZATION SUMMARY BY DEPARTMENT

DEPARTMENT/DIVISION	BUDGETED FY 17-18	BUDGETED FY 18-19	ADOPTED FY 19-20	Change	Description of change
GENERAL FUND					
BOARD OF COUNTY COMMISSIONERS	5.00	5.000	5.000	0.000	
COUNTY ADMINISTRATION	7.00	6.000	6.000	0.000	
LAND MANAGEMENT	2.00	3.000	4.000	1.000	Add position from Facilities Tradesworker II MTN
COUNTY ATTORNEY	4.00	4.000	3.000	(1.000)	Deputy County Attorney Position Not Funded in FY 19-20
ECONOMIC OPPORTUNITY	3.25	3.300	3.600	0.300	Increase Part Time hours in FY18-19
ENGINEERING	8.00	8.000	7.000	(1.000)	Construction Inspector Position Deleted in FY 19-20
FINANCIAL SERVICES:					
Budget	5.00	5.000	6.000	1.000	Add Budget Analyst
Purchasing	4.60	4.600	4.600	0.000	
Total Financial Services	**9.60**	**9.600**	**10.600**	**1.000**	
INNOVATION TECHNOLOGY	11.30	11.425	11.250	(0.175)	
COMMUNITY SERVICES:					
Human Resources	2.30	2.300	3.300	1.000	Added Risk Manager in FY 18-19
County Extension Services	6.03	6.030	6.030	0.000	
Social Services	17.50	17.500	18.500	1.000	Added Health and Human Services Director in FY 18-19
Veteran's Services	2.00	2.000	2.000	0.000	
Library Services	18.10	18.100	17.600	(0.500)	
Total Community Services	**45.93**	**45.930**	**47.430**	**1.500**	
GENERAL SERVICES:					
General Services Administration	5.00	5.500	5.500	0.000	
Fleet Management	9.00	9.000	9.000	0.000	
Facilities Management	34.50	26.500	25.500	(1.000)	Position moved to Land Management
Public Transportation	29.83	29.830	29.830	0.000	
Recreation Facilities	19.00	16.000	16.000	0.000	
Princess Place Preserve	3.00	3.500	3.500	0.000	
Princess Place Cottages	0.00	0.500	0.500	0.000	
Bull Creek	1.00	1.000	1.000	0.000	
Total General Services	**101.33**	**91.830**	**90.830**	**(1.000)**	

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POSITION AUTHORIZATION SUMMARY BY DEPARTMENT

DEPARTMENT/DIVISION	BUDGETED FY 17-18	BUDGETED FY 18-19	ADOPTED FY 19-20	Change	Description of change
EMERGENCY SERVICES:					
Emergency Management General	4.55	4.560	4.570	0.010	
Emergency Services Grants	0.45	0.440	0.430	(0.010)	
Emergency Flight Operations	2.00	2.000	2.000	0.000	
800 MHZ Radio Systems Manager	0.13	0.000	0.000	0.000	
Fire/Rescue	93.00	97.500	98.000	0.500	Logistics Manager Increased to Full-Time in FY 18-19
Total Emergency Services	**100.13**	**104.500**	**105.000**	**0.500**	
TOTAL GENERAL FUND	**297.54**	**292.585**	**293.710**	**1.125**	
JUDICIAL					
Guardian Ad Litem	1.00	1.000	1.000	0.000	
Pre-Trial Services	1.00	1.000	1.000	0.000	
TOTAL JUDICIAL	**2.00**	**2.000**	**2.000**	**0.000**	
SPECIAL REVENUE FUNDS					
Court Innovations (Drug Court)	1.00	1.000	1.000	0.000	
Teen Court	1.00	1.000	1.000	0.000	
Emergency Services Public Safety	0.00	2.000	1.850	(0.150)	
SHIP Program	1.00	1.000	1.000	0.000	
CDBG	0.00	0.000	1.000	1.000	Added Housing Program Coordinator in FY 18-19
TOTAL SPECIAL REVENUE FUNDS	**3.00**	**5.00**	**5.85**	**0.85**	

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POSITION AUTHORIZATION SUMMARY BY DEPARTMENT

DEPARTMENT/DIVISION	BUDGETED FY 17-18	BUDGETED FY 18-19	ADOPTED FY 19-20	Change	Description of change
ENTERPRISE AND OTHER OPERATING FUNDS					
Airport	6.00	7.000	7.000	0.000	
Utilities	2.50	2.660	2.600	(0.060)	
Flagler County Utilities at Plantation Bay	10.00	10.590	10.200	(0.390)	
Solid Waste - Landfill	2.50	2.500	2.500	0.000	
Residential Solid Waste Collection	2.00	2.000	2.000	0.000	
Health Insurance Fund	0.70	0.700	0.700	0.000	
County Transportation Trust - Public Works:					
Road & Bridge Dept.	25.00	33.125	33.000	(0.125)	
Tourist Development Office	5.40	5.400	5.400	0.000	
Municipal Services Fund:					
Planning & Zoning - Growth Management	5.40	5.400	5.900	0.000	
Code Enforcement	2.28	2.280	1.900	0.000	
Building Fund	7.83	8.830	10.200	3.270	
Emergency Communications - E911	1.70	2.200	3.900	1.700	
TOTAL ENTERPRISE AND OTHER OPERATING FUNDS	**71.31**	**82.685**	**85.300**	**2.615**	
GRAND TOTAL	**373.85**	**382.270**	**386.860**	**4.590**	

	BUDGETED FY17-18	BUDGETED FY18-19	APPROVED FY19-20	Change
General Fund	299.540	294.585	295.710	1.125
Special Revenue Funds	50.61	62.24	66.150	3.915
Enterprise and Internal Service Funds	23.70	25.45	25.000	(0.450)
Total BOCC Position Count	**373.85**	**382.27**	**386.860**	**4.590**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
General Fund (001)				
Revenues				
Taxes	58,011,252	61,787,626	69,967,096	74,957,131
Other Taxes	4,735	5,396	0	4,700
Licenses & Permits	37,017	38,471	37,000	37,000
Intergovernmental Revenue	5,351,814	7,225,623	6,133,055	5,182,480
Charges for Services	5,075,674	3,174,849	3,727,596	3,570,178
Fines & Forfeitures	96,158	111,649	91,000	85,500
Miscellaneous Revenue	947,308	997,194	655,409	756,999
Other Sources	1,021,000	0	891,150	0
Interfund Transfers	19,949	21,281	261,800	29,800
Excess Fees	1,214,694	1,795,984	803,487	827,126
Special Items	452,583	210,720	20,000	20,000
Less 5%	0	0	(3,498,355)	(3,747,857)
Cash Carry Forward	0	0	10,099,488	10,772,187
Total Revenues	**72,232,184**	**75,368,793**	**89,188,726**	**92,495,244**
Expenditures				
General Government	20,474,187	20,475,003	24,238,637	25,848,656
Public Safety	40,141,240	41,243,992	41,004,755	40,938,150
Physical Environment	262,995	254,611	447,496	354,391
Transportation	2,557,974	2,525,187	2,873,443	3,091,217
Debt Service	2,036,092	338,561	426,986	571,409
Economic Environment	536,251	564,019	1,140,212	647,615
Human Services	4,430,734	4,050,704	4,493,959	4,569,055
Culture/Recreation	3,698,548	3,744,378	5,124,220	4,774,421
Court Related	340,388	312,411	325,367	407,574
Interfund Transfers	183,453	178,523	1,594,476	1,618,126
Non-Operating	23,993	22,527	28,000	30,000
Reserves/Contingency/Anticipated	0	0	7,491,175	9,644,630
Total Expenditures	**74,685,855**	**73,709,916**	**89,188,726**	**92,495,244**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Public Works (Fund 102)				
Revenues				
Other Taxes	909,244	945,964	958,840	973,997
Intergovernmental Revenue	992,597	1,600,596	862,602	886,758
Charges for Services	519,539	1,272,865	485,749	814,000
Miscellaneous Revenue	25,172	35,966	7,800	15,300
Interfund Transfer	0	93,413	0	0
Cash Carry Forward	0	0	1,485,351	1,175,190
Total Revenues	**2,446,552**	**3,948,804**	**3,800,342**	**3,865,245**
Expenditures				
Transportation	2,125,348	2,843,956	2,938,059	3,083,960
Interfund Transfers	0	0	19,441	21,487
Reserves/Contingency	0	0	842,842	759,798
Total Expenditures	**2,125,348**	**2,843,956**	**3,800,342**	**3,865,245**
Legal Aid Fund (Fund 105)				
Revenues				
Fines & Forfeitures	15,135	18,784	14,800	17,800
Miscellaneous Revenue	86	76	75	75
Interfund Transfers	27,500	31,950	25,406	19,140
Less 5%	0	0	(744)	(894)
Cash Carry Forward	0	0	5,777	9,035
Total Revenues	**42,721**	**50,810**	**45,314**	**45,156**
Expenditures				
Human Services	45,079	45,076	45,314	45,156
Total Expenditures	**45,079**	**45,076**	**45,314**	**45,156**
Law Enforcement Trust (Fund 106)				
Revenues				
Fines & Forfeitures	0	64,053	10,000	7,500
Miscellaneous Revenue	108	313	100	50
Less 5%	0	0	(500)	(378)
Cash Carry Forward	0	0	79,472	5,000
Total Revenues	**108**	**64,366**	**89,072**	**12,172**
Expenditures				
Public Safety	30,783	39,523	89,072	12,172
Total Expenditures	**30,783**	**39,523**	**89,072**	**12,172**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Law Library (Fund 107)				
Revenues				
Fines & Forfeitures	15,104	18,808	14,000	16,500
Miscellaneous Revenue	24	16	20	20
Less 5%	0	0	(701)	(825)
Cash Carry Forward	0	0	1,690	9,419
Total Revenues	**15,128**	**18,824**	**15,009**	**25,114**
Expenditures				
Court Related	10,848	11,032	12,150	12,150
Interfund Transfers	6,561	2,249	2,859	12,964
Total Expenditures	**17,409**	**13,281**	**15,009**	**25,114**
Court Facilities (Fund 108)				
Revenues				
Intergovernmental Revenue	0	0	187,500	0
Fines & Forfeitures	178,991	201,131	177,000	195,000
Miscellaneous Revenue	5,607	7,760	5,025	5,200
Less 5%	0	0	(9,101)	(9,750)
Cash Carry Forward	0	0	208,408	171,798
Total Revenues	**184,598**	**208,891**	**568,832**	**362,248**
Expenditures				
General Government Services	0	0	250,000	0
Court Related	260,803	655,699	298,515	319,686
Reserves/Contingency	0	0	20,317	42,562
Total Expenditures	**260,803**	**655,699**	**568,832**	**362,248**
Tourist Development Capital Projects (Fund 109)				
Revenues				
Other Taxes	274,555	111,489	360,000	500,000
Miscellaneous Revenue	17,821	35,813	15,000	12,000
Other Sources	0	384	0	0
Cash Carry Forward	0	0	2,085,264	1,992,258
Total Revenues	**292,376**	**147,686**	**2,460,264**	**2,504,258**
Expenditures				
Physical Environment	0	72,885	427,615	427,615
Culture/Recreation	334,086	153,060	2,032,649	192,070
Reserves/Contingency	0	0	0	1,884,573
Total Expenditures	**334,086**	**225,945**	**2,460,264**	**2,504,258**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Tourist Development Promotions & Advertising (Fund 110)				
Revenues				
Other Taxes	1,205,901	1,331,246	1,620,000	1,500,000
Intergovernmental Revenue	210	0	0	0
Miscellaneous Revenue	10,111	15,746	8,000	12,000
Other Sources	0	2,305	0	0
Cash Carry Forward	0	0	791,146	1,065,755
Total Revenues	**1,216,222**	**1,349,297**	**2,419,146**	**2,577,755**
Expenditures				
Economic Environment	1,427,027	1,433,350	1,758,973	1,834,178
Reserves	0	0	660,173	743,577
Total Expenditures	**1,427,027**	**1,433,350**	**2,419,146**	**2,577,755**
Tourist Development Beach Restoration (Fund 111)				
Revenues				
Other Taxes	733,510	1,327,934	720,000	500,000
Intergovernmental Revenue	0	6,993,396	6,441,719	1,662,395
Miscellaneous Revenue	11,467	228,237	15,000	15,000
Other Sources	560,000	5,977,152	0	0
Cash Carry Forward	0	0	2,391,664	5,568,755
Total Revenues	**1,304,977**	**14,526,719**	**9,568,383**	**7,746,150**
Expenditures				
Physical Environment	393,260	8,540,646	9,568,383	2,526,865
Culture/Recreation	0	0	0	0
Reserves	0	0	0	5,219,285
Total Expenditures	**393,260**	**8,540,646**	**9,568,383**	**7,746,150**
Constitutional Gas Tax (Fund 112)				
Revenues				
Intergovernmental Revenue	7,744,051	7,975,139	23,159,678	20,577,892
Charges for Services	0	4,840	0	0
Miscellaneous Revenue	27,704	58,403	10,000	35,000
Interfund Transfers	0	0	0	0
Cash Carry Forward	0	0	4,194,897	4,051,988
Total Revenues	**7,771,755**	**8,038,382**	**27,364,575**	**24,664,880**
Expenditures				
Transportation	7,126,653	7,802,549	12,656,061	6,220,249
Interfund Transfer	0		0	
Reserves/Contingency	0		14,708,514	18,444,631
Total Expenditures	**7,126,653**	**7,802,549**	**27,364,575**	**24,664,880**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Environmentally Sensitive Lands (Fund 117)				
Revenues				
Miscellaneous Revenue	1,089	2,118	1,000	1,500
Cash Carry Forward	0	0	127,181	133,824
Total Revenues	**1,089**	**2,118**	**128,181**	**135,324**
Expenditures				
Physical Environment	15,464	375	10,500	10,500
Reserves	0		117,681	124,824
Total Expenditures	**15,464**	**375**	**128,181**	**135,324**
Environmentally Sensitive Lands 2008 (Fund 119)				
Revenues				
Ad Valorem Taxes	18	35	959,001	1,125,000
Miscellaneous Revenue	7,737	15,903	3,000	10,000
Less 5%	0	0	(47,950)	(56,750)
Cash Carry Forward	0	0	964,795	1,878,517
Total Revenues	**7,755**	**15,938**	**1,878,846**	**2,956,767**
Expenditures				
Physical Environment	880	767	462,500	438,484
Interfund Transfers	0		0	
Reserves	0	0	1,416,346	2,518,283
Total Expenditures	**880**	**767**	**1,878,846**	**2,956,767**
Utility Regulatory Authority (Fund 120)				
Revenues				
Miscellaneous Revenue	60	57	50	55
Cash Carry Forward	0	0	21,833	21,895
Total Revenues	**60**	**57**	**21,883**	**21,950**
Expenditures				
Reserves/Contingency	0	0	21,883	21,950
Total Expenditures	**0**	**0**	**21,883**	**21,950**
800 MHz System Escrow Account (Fund 126)				
Revenues				
Miscellaneous Revenue	7,359	15,134	1,000	0
Cash Carry Forward	0	0	1,519,274	0
Total Revenues	**7,359**	**15,134**	**1,520,274**	**0**
Expenditures				
Public Safety	578	531	1,520,274	0
Reserves/Contingency	0	0	0	0
Total Expenditures	**578**	**531**	**1,520,274**	**0**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
North Malacompra Drainage Basin District (Fund 127)				
Revenues				
Miscellaneous Revenue	100	156	90	500
Licenses and Permits	35,432	35,273	35,000	35,000
Other Sources	143	156	0	0
Less 5%	0	0	(1,750)	(1,775)
Cash Carry Forward	0	0	68,031	103,951
Total Revenues	**35,675**	**35,585**	**101,371**	**137,676**
Expenditures				
Physical Environment	778	792	1,375	1,375
Reserves/Contingency	34,897	0	99,996	136,301
Total Expenditures	**35,675**	**792**	**101,371**	**137,676**
Transportation Impact Fee East- Old (Fund 130)				
Revenues				
Intergovernmental Revenue	0	171,573	0	0
Miscellaneous Revenue	16,578	44,108	5,000	30,000
Cash Carry Forward	0	0	2,720,002	2,684,635
Total Revenues	**16,578**	**215,681**	**2,725,002**	**2,714,635**
Expenditures				
Transportation	3,457	173,050	2,300	343,785
Reserves/Contingency	0	0	2,722,702	2,370,850
Total Expenditures	**3,457**	**173,050**	**2,725,002**	**2,714,635**
Transportation Impact Fee West (Fund 131)				
Revenues				
Miscellaneous Revenue	1,042	2,124	300	1,500
Cash Carry Forward	0	0	132,578	135,535
Total Revenues	**1,042**	**2,124**	**132,878**	**137,035**
Expenditures				
Transportation	155	74	400	400
Reserves/Contingency	0	0	132,478	136,635
Total Expenditures	**155**	**74**	**132,878**	**137,035**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Parks Impact Fee Zone 1 (Fund 132)				
Revenues				
Miscellaneous Revenue	39,676	44,228	25,100	22,150
Less 5%	0	0	(1,255)	(1,100)
Cash Carry Forward	0	0	104,444	138,572
Total Revenues	**39,676**	**44,228**	**128,289**	**159,622**
Expenditures				
Culture/Recreation	25	0	42,650	42,650
Reserves/Contingency	0	0	85,639	116,972
Total Expenditures	**25**	**0**	**128,289**	**159,622**
Parks Impact Fee Zone 2 (Fund 133)				
Revenues				
Miscellaneous Revenue	6,090	7,356	4,025	5,050
Less 5%	0	0	(201)	(250)
Cash Carry Forward	0	0	21,448	28,103
Total Revenues	**6,090**	**7,356**	**25,272**	**32,903**
Expenditures				
Culture/Recreation	1,262	11	6,438	150
Reserves/Contingency	0	0	18,834	32,753
Total Expenditures	**1,262**	**11**	**25,272**	**32,903**
Parks Impact Fee Zone 3 (Fund 134)				
Revenues				
Miscellaneous Revenue	19,137	39,905	10,050	20,050
Less 5%	0	0	(503)	(1,000)
Cash Carry Forward	0	0	48,663	97,411
Total Revenues	**19,137**	**39,905**	**58,210**	**116,461**
Expenditures				
Culture/Recreation	0	13,657	100	150
Reserves/Contingency	0	0	58,110	116,311
Total Expenditures	**0**	**13,657**	**58,210**	**116,461**
Parks Impact Fee Zone 4 (Fund 135)				
Revenues				
Miscellaneous Revenue	16,714	24,721	7,115	15,250
Less 5%	0	0	(356)	(763)
Cash Carry Forward	0	0	88,759	22,283
Total Revenues	**16,714**	**24,721**	**95,518**	**36,770**
Expenditures				
Culture/Recreation	0	0	250	250
Reserves/Contingency	0	0	95,268	36,520
Total Expenditures	**0**	**0**	**95,518**	**36,770**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Transportation Impact Fee Palm Coast (Fund 136)				
Revenues				
Intergovernmental Revenue	277,484	0	0	0
Miscellaneous Revenue	1,636	0	0	0
Total Revenues	**279,120**	**0**	**0**	**0**
Expenditures				
Transportation	927,596	0	0	0
Total Expenditures	**927,596**	**0**	**0**	**0**
Transportation Impact Fee New East (Fund 137)				
Revenues				
Miscellaneous Revenue	6,456	13,245	3,000	6,000
Cash Carry Forward	0	0	807,373	826,090
Total Revenues	**6,456**	**13,245**	**810,373**	**832,090**
Expenditures				
Transportation	3,369	529	950	950
Reserves/Contingency	0	0	809,423	831,140
Total Expenditures	**3,369**	**529**	**810,373**	**832,090**
Economic Development (Fund 141)				
Revenues				
Miscellaneous Revenue	162	765	175	500
Cash Carry Forward	0	0	229,337	230,028
Total Revenues	**162**	**765**	**229,512**	**230,528**
Expenditures				
Economic Environment	1,150	899	229,512	230,528
Total Expenditures	**1,150**	**899**	**229,512**	**230,528**
SHIP Program (Fund 143)				
Revenues				
Intergovernmental Revenue	670,705	410,260	350,000	350,000
Charges for Services	128	0	0	0
Miscellaneous Revenue	97,803	20,362	10,500	52,000
Interfund Transfer	0	0	57,249	58,508
Cash Carry Forward	0	0	130,508	248,357
Total Revenues	**768,636**	**430,622**	**548,257**	**708,865**
Expenditures				
Economic Environment	554,012	374,460	548,257	708,865
Public Safety	116,692	35,583	0	0
Total Expenditures	**670,704**	**410,043**	**548,257**	**708,865**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Old Kings Road Landfill (Fund 145)				
Revenues				
Intergovernmental Revenue	48,217	18,420	0	0
Miscellaneous Revenue	1,416	2,965	1,000	0
Cash Carry Forward	0	0	363,245	471,528
Total Revenues	**49,633**	**21,385**	**364,245**	**471,528**
Expenditures				
Physical Environment	50,216	18,522	61,800	50
Reserves/Contingency	0	0	302,445	471,478
Total Expenditures	**50,216**	**18,522**	**364,245**	**471,528**
Construction & Demolition Debris Landfill (Fund 146)				
Revenues				
Intergovernmental Revenue	0	45,280	0	0
Miscellaneous Revenue	2,919	6,229	1,500	8,500
Cash Carry Forward	0	0	905,165	954,309
Total Revenues	**2,919**	**51,509**	**906,665**	**962,809**
Expenditures				
Physical Environment	0	45,280	60,100	60,100
Reserves/Contingency	0	0	846,565	902,709
Total Expenditures	**0**	**45,280**	**906,665**	**962,809**
Bunnell Landfill (Fund 148)				
Revenues				
Miscellaneous Revenue	809	1,628	0	0
Cash Carry Forward	0	0	260,075	263,403
Total Revenues	**809**	**1,628**	**260,075**	**263,403**
Expenditures				
Reserves/Contingency	0	0	260,075	263,403
Total Expenditures	**0**	**0**	**260,075**	**263,403**
CDBG-Neighborhood Stabilization Program (Fund 152)				
Revenues				
Intergovernmental Revenue	201	0	20,768	20,968
Total Revenues	**201**	**0**	**20,768**	**20,968**
Expenditures				
Economic Environment	201	0	20,768	20,968
Total Expenditures	**201**	**0**	**20,768**	**20,968**
CDBG-Urban Development (Fund 153)				
Revenues				
Intergovernmental Revenue	0	0	0	700,000
Interfund Transfer	0	0	0	42,000
Total Revenues	**0**	**0**	**0**	**742,000**
Expenditures				
Economic Environment	0	0	0	742,000
Total Expenditures	**0**	**0**	**0**	**742,000**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Bimini Gardens MSTU (Fund 175)				
Revenues				
Licenses and Permits	5,416	5,392	5,500	5,500
Miscellaneous Revenue	76	67	60	70
Excess Fees	22	24	0	0
Less 5%	0	0	(278)	(279)
Cash Carry Forward	0	0	24,834	30,894
Total Revenues	**5,514**	**5,483**	**30,116**	**36,185**
Expenditures				
General Government	167	167	180	250
Transportation	3,016	76	29,936	35,935
Total Expenditures	**3,183**	**243**	**30,116**	**36,185**
Espanola Special Assessment (Fund 177)				
Revenues				
Licenses and Permits	1,345	1,354	1,450	1,450
Intergovernmental Revenue	10,620	340	250	250
Miscellaneous Revenue	57	47	30	30
Excess Fees	5	6	8	8
Less 5%	0	0	(87)	(87)
Cash Carry Forward	0	0	11,035	12,322
Total Revenues	**12,027**	**1,747**	**12,686**	**13,973**
Expenditures				
Human Services	6,302	660	12,686	13,973
Total Expenditures	**6,302**	**660**	**12,686**	**13,973**
Rima Ridge Special Assessment (Fund 178)				
Revenues				
Licenses and Permits	2,439	2,438	2,400	2,400
Intergovernmental Revenue	4,966	0	400	400
Miscellaneous Revenue	109	91	90	90
Excess Fees	10	11	15	15
Less 5%	0	0	(145)	(145)
Cash Carry Forward	0	0	32,414	38,434
Total Revenues	**7,524**	**2,540**	**35,174**	**41,194**
Expenditures				
Human Services	3,083	352	7,565	7,565
Reserves/Contingency	0	0	27,609	33,629
Total Expenditures	**3,083**	**352**	**35,174**	**41,194**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Municipal Services (Fund 180)				
Revenues				
Licenses & Permits	17,300	24,665	16,000	16,000
Intergovernmental Revenue	278,727	295,702	273,000	83,000
Charges for Services	333,945	385,224	299,700	331,000
Fines & Forfeitures	10	25	0	0
Miscellaneous Revenue	16,073	24,534	10,150	15,000
Cash Carry Forward	0	0	537,936	701,182
Total Revenues	**646,055**	**730,150**	**1,136,786**	**1,146,182**
Expenditures				
General Government	514,129	471,196	462,909	510,459
Public Safety	121,778	148,741	191,223	147,594
Reserves/Contingency	0	0	482,654	488,129
Total Expenditures	**635,907**	**619,937**	**1,136,786**	**1,146,182**
Building Department (Fund 181)				
Revenues				
Licenses & Permits	846,073	1,204,427	847,500	861,000
Intergovernmental Revenue	925	184	0	0
Charges for Services	3,071	2,322	2,200	1,300
Fines & Forfeitures	1,700	15,469	0	3,955
Miscellaneous Revenue	15,362	31,201	11,500	9,000
Cash Carry Forward	0	0	1,292,781	750,800
Total Revenues	**867,131**	**1,253,603**	**2,153,981**	**1,626,055**
Expenditures				
Public Safety	749,047	803,685	881,907	1,101,216
Reserves/Contingency	0		1,272,074	524,839
Total Expenditures	**749,047**	**803,685**	**2,153,981**	**1,626,055**
Public Safety Communication Networkd (Fund 182)				
Revenues				
Charges for Services	0	0	592,055	124,316
Misacellaneous Revenue	0	65,079	0	0
Interfund Revenue	0	0	456,346	826,405
Other Sources	0	13,730,000	0	0
Cash Carry Forward	0	0	12,356,058	9,759,339
Total Revenues	**0**	**13,795,079**	**13,404,459**	**10,710,060**
Expenditures				
Public Safety	0	1,378,369	13,134,218	10,710,060
Reserves/Contingency	0	0	270,241	0
Total Expenditures	**0**	**1,378,369**	**13,404,459**	**10,710,060**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Domestic Violence (Fund 192)				
Revenues				
Fines & Forfeitures	7,985	10,170	7,805	9,500
Miscellaneous Revenue	35	34	28	30
Less 5%	0	0	(390)	(475)
Cash Carry Forward	0	0	9,357	5,745
Total Revenues	**8,020**	**10,204**	**16,800**	**14,800**
Expenditures				
Interfund Transfers	4,949	6,281	16,800	14,800
Total Expenditures	**4,949**	**6,281**	**16,800**	**14,800**
Alcohol & Drug Abuse Trust Fund (Fund 193)				
Revenues				
Fines & Forfeitures	3,674	3,828	3,650	3,500
Miscellaneous Revenue	23	5	20	5
Less 5%	0	0	(183)	(175)
Cash Carry Forward	0	0	3,720	7,903
Total Revenues	**3,697**	**3,833**	**7,207**	**11,233**
Expenditures				
Court Related	13,537	65	80	85
Reserves/Contingency	0	0	7,127	11,148
Total Expenditures	**13,537**	**65**	**7,207**	**11,233**
Court Innovations /Technology (Fund 194)				
Revenues				
Fines & Forfeitures	250,754	258,618	240,000	243,000
Miscellaneous Revenue	5,995	11,121	5,000	5,200
Less 5%	0	0	(12,250)	(12,410)
Cash Carry Forward	0	0	598,335	707,053
Total Revenues	**256,749**	**269,739**	**831,085**	**942,843**
Expenditures				
Court Related	401,966	237,928	328,594	305,244
Reserves/Contingency	0	0	502,491	637,599
Total Expenditures	**401,966**	**237,928**	**831,085**	**942,843**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Juvenile Diversion (Fund 195)				
Revenues				
Fines & Forfeitures	15,090	18,802	15,075	17,400
Miscellaneous Revenue	25	23	25	20
Less 5%	0	0	(755)	(870)
Cash Carry Forward	0	0	2,587	7,480
Total Revenues	**15,115**	**18,825**	**16,932**	**24,030**
Expenditures				
Court Related	0		100	100
Interfund Transfers	14,459	14,169	16,832	23,930
Total Expenditures	**14,459**	**14,169**	**16,932**	**24,030**
Crime Prevention Fund (Fund 196)				
Revenues				
Fines & Forfeitures	22,850	28,153	22,000	26,800
Miscellaneous Revenue	431	804	300	500
Less 5%	0	0	(1,115)	(1,365)
Cash Carry Forward	0	0	58,002	73,903
Total Revenues	**23,281**	**28,957**	**79,187**	**99,838**
Expenditures				
Public Safety	5,201	5,091	5,250	5,250
Interfund Transfers	15,000	15,000	15,000	15,000
Reserves/Contingency	0		58,937	79,588
Total Expenditures	**20,201**	**20,091**	**79,187**	**99,838**
Court Innovations (Fund 197)				
Revenues				
Fines & Forfeitures	15,071	18,792	15,000	17,100
Miscellaneous Revenue	190	146	150	145
Interfund Transfers	103,258	106,742	126,447	104,601
Less 5%	0	0	(758)	(862)
Cash Carry Forward	0	0	3,662	14,428
Total Revenues	**118,519**	**125,680**	**144,501**	**135,412**
Expenditures				
Court Related	121,530	144,866	144,501	135,412
Total Expenditures	**121,530**	**144,866**	**144,501**	**135,412**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Teen Court (Fund 198)				
Revenues				
Fines & Forfeitures	18,660	21,443	18,250	19,600
Miscellaneous Revenue	73	95	70	80
Interfund Transfers	52,983	56,249	51,023	26,487
Less 5%	0	0	(916)	(980)
Cash Carry Forward	0	0	1,979	24,254
Total Revenues	**71,716**	**77,787**	**70,406**	**69,441**
Expenditures				
Court Related	74,039	57,618	70,406	69,441
Total Expenditures	**74,039**	**57,618**	**70,406**	**69,441**
ESL II Series 2005 (Fund 209)				
Revenues				
Ad Valorem Taxes	692,518	0	0	0
Miscellaneous Revenue	1,426	26	0	0
Cash Carry Forward	20,422	0	0	0
Total Revenues	**714,366**	**26**	**0**	**0**
Expenditures				
Debt Service	180	3	0	0
Interfund Transfers	0	45,358	0	0
Reserves/Contingency	0	0	0	0
Total Expenditures	**180**	**45,361**	**0**	**0**
Judicial Center $32,990,000 General Obligation Bonds, Series 2005 (Fund 211)				
Revenues				
Ad Valorem Taxes	1,894,250	1,865,326	2,082,936	1,810,000
Miscellaneous Revenue	5,576	11,449	3,000	3,000
Less 5%	0	0	(104,147)	(90,500)
Cash Carry Forward	0	0	465,916	699,022
Total Revenues	**1,899,826**	**1,876,775**	**2,447,705**	**2,421,522**
Expenditures				
Debt Service	1,790,967	1,792,387	1,793,963	1,794,463
Reserves/Contingency	0	0	653,742	627,059
Total Expenditures	**1,790,967**	**1,792,387**	**2,447,705**	**2,421,522**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Bond-Capital Improvement Referendum (Fund 212)				
Revenues				
Other Taxes	190,010	196,162	192,723	193,830
Intergovernmental Revenue	3,023,473	2,455,069	2,660,709	2,781,370
Miscellaneous Revenue	10,951	21,657	10,000	10,000
Cash Carry Forward	0	0	3,056,235	3,165,033
Total Revenues	**3,224,434**	**2,672,888**	**5,919,667**	**6,150,233**
Expenditures				
Debt Service	2,693,642	2,955,222	2,961,428	2,951,303
Reserves/Contingency	0	0	2,958,239	3,198,930
Total Expenditures	**2,693,642**	**2,955,222**	**5,919,667**	**6,150,233**
Bond-Taxable Spec Assessment Rev S18 (Fund 213)				
Revenues				
Licenses and Permits	0	0	138,088	138,088
Miscellaneous Revenue	0	0	0	300
Less 5%	0	0	0	(6,904)
Cash Carry Forward	0	0	0	210
Total Revenues	**0**	**0**	**138,088**	**131,694**
Expenditures				
Debt Service	0	0	138,088	128,036
Reserves/Contingency	0	0	0	3,658
Total Expenditures	**0**	**0**	**138,088**	**131,694**
Bond-Taxable Spec Assessment Rev S18B (Fund 214)				
Revenues				
Licenses and Permits	0	0	734,541	734,541
Less 5%	0	0	(36,727)	(36,727)
Cash Carry Forward	0	0	0	33,086
Total Revenues	**0**	**0**	**697,814**	**730,900**
Expenditures				
Debt Service	0	0	697,814	705,116
Reserves/Contingency	0	0	0	25,784
Total Expenditures	**0**	**0**	**697,814**	**730,900**
Environmentally Sensitive Lands 2008 (Fund 219)				
Revenues				
Ad Valorem Taxes	1,094,288	1,903,137	1,166,443	1,131,250
Miscellaneous Revenue	4,111	17,710	5,000	5,000
Interfund Transfer	0	45,358	0	0
Less 5%	0	0	(58,322)	(56,564)
Cash Carry Forward	0	0	1,137,204	1,088,144
Total Revenues	**1,098,399**	**1,966,205**	**2,250,325**	**2,167,830**
Expenditures				
Debt Service	919,677	1,164,571	1,168,100	1,164,558
Reserves/Contingency	0	0	1,082,225	1,003,272
Total Expenditures	**919,677**	**1,164,571**	**2,250,325**	**2,167,830**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Emergency Communications E911 (Fund 302)				
Revenues				
Intergovernmental Revenue	517,212	942,435	461,327	500,000
Charges for services	300	100	0	0
Miscellaneous Revenue	6,105	6,877	1,000	1,000
Cash Carry Forward	0	0	377,032	319,655
Total Revenues	**523,617**	**949,412**	**839,359**	**820,655**
Expenditures				
Public Safety	659,179	1,227,497	420,351	820,655
Reserves/Contingency	0		419,008	0
Total Expenditures	**659,179**	**1,227,497**	**839,359**	**820,655**
Beachfront Parks Capital (Fund 307)				
Revenues				
Miscellaneous Revenue	3,129	6,424	2,500	3,000
Cash Carry Forward	0	0	394,760	402,060
Total Revenues	**3,129**	**6,424**	**397,260**	**405,060**
Expenditures				
Culture/Recreation	478	224	1,400	1,400
Reserves/Contingency	0	0	395,860	403,660
Total Expenditures	**478**	**224**	**397,260**	**405,060**
Beachfront Park Maintenance (Fund 308)				
Revenues				
Miscellaneous Revenue	5,911	12,459	2,000	3,000
Interfund Transfers	20,732	0	0	0
Cash Carry Forward	0	0	757,446	774,422
Total Revenues	**26,643**	**12,459**	**759,446**	**777,422**
Expenditures				
Culture/Recreation	28,207	10,133	29,700	31,200
Reserves/Contingency	0	0	729,746	746,222
Total Expenditures	**28,207**	**10,133**	**759,446**	**777,422**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
1/2 Center Discretionary Sales Tax (Fund 311)				
Revenues				
Other Taxes	2,588,008	2,788,821	3,095,608	2,949,351
Intergovernmental Revenue	138,773	943,625	800,000	123,889
Miscellaneous Revenue	41,874	72,520	1,037,500	988,500
Interfund Transfers	0	0	918,500	600,000
Other Sources	59,527	404	0	0
Cash Carry Forward	0	0	4,992,826	5,226,815
Total Revenues	**2,828,182**	**3,805,370**	**10,844,434**	**9,888,555**
Expenditures				
General Government	8,834	375,263	2,400	923,349
Public Safety	136,234	1,028,203	958,429	2,800
Physical Environment	189,940	883,216	2,942,674	632,469
Transportation	0	350,000	20,000	0
Human Services	0	0	125,000	125,000
Culture/Recreation	224,589	1,120,353	1,854,372	1,257,076
Interfund Transfers	2,694,560	1,000,000	1,000,000	3,000,000
Reserves/Contingency	0	0	3,941,559	3,947,861
Total Expenditures	**3,254,157**	**4,757,035**	**10,844,434**	**9,888,555**
2015 Capital Improvements Bond Fund 312				
Revenues				
Miscellaneous Revenue	13,398	12,455	7,500	7,500
Cash Carry Forward	0	0	878,900	823,978
Total Revenues	**13,398**	**12,455**	**886,400**	**831,478**
Expenditures				
General Government	4,066	2,519	561,601	506,679
Public Safety	508,448	659,900	324,799	324,799
Total Expenditures	**512,514**	**662,419**	**886,400**	**831,478**
2018 Bond Fund 313				
Revenues				
Miscellaneous Revenue	0	257,227	0	0
Other Sources	0	1,520,000	0	0
Cash Carry Forward	0	0	130,158	0
Total Revenues	**0**	**1,777,227**	**130,158**	**0**
Expenditures				
Debt Service	0	31,604	0	0
Physical Environment	0	1,486,873	130,158	0
Total Expenditures	**0**	**1,518,477**	**130,158**	**0**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
2018B Bond Fund 314				
Revenues				
Miscellaneous Revenue	0	701,425	0	0
Other Sources	0	3,112,000	0	0
Cash Carry Forward	0	0	688,674	0
Total Revenues	**0**	**3,813,425**	**688,674**	**0**
Expenditures				
Debt Service	0	34,756	0	0
Physical Environment	0	3,456,418	688,674	0
Total Expenditures	**0**	**3,491,174**	**688,674**	**0**
Marineland Acres Drainage Basin District (Fund 318)				
Revenues				
Licenses & Permits	119,783	119,921	123,930	124,000
Miscellaneous Revenue	271	2,972	600	2,500
Excess Fees	484	531	0	0
Cash Carry Forward	0	0	239,174	361,457
Total Revenues	**120,538**	**123,424**	**363,704**	**487,957**
Expenditures				
General Government	2,396	2,398	2,500	2,800
Public Transportation	248	524	45,640	45,840
Reserves	0	0	315,564	439,317
Total Expenditures	**2,644**	**2,922**	**363,704**	**487,957**
2008 ESL Referendum (Fund 319)				
Revenues				
Miscellaneous Revenue	20,432	47,548	1,500	20,000
Cash Carry Forward	0	0	2,980,539	2,688,218
Total Revenues	**20,432**	**47,548**	**2,982,039**	**2,708,218**
Expenditures				
Physical Environment	2,110	39,008	70,428	70,428
Culture/Recreation	3,751	1,873	2,071,063	1,714,148
Reserves	0	0	840,548	923,642
Total Expenditures	**5,861**	**40,881**	**2,982,039**	**2,708,218**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Airport (Fund 401)				
Revenues				
Licenses & Permits	0	0	500	500
Intergovernmental Revenue	10,353,811	2,897,328	1,065,354	4,478,520
Charges for Services	2,016,055	2,161,267	2,238,755	2,339,674
Miscellaneous Revenue	51,899	52,465	49,507	50,580
Other	93,023	18,952	0	891,650
Less 5%	0	0	(114,440)	(119,538)
Cash Carry Forward	0	0	400,000	869,273
Total Revenues	**12,514,788**	**5,127,012**	**3,639,676**	**8,510,659**
Expenses				
Transportation	2,943,498	2,774,532	2,312,312	6,640,212
Interfund Transfers	0		1,363	634
Reserves/Contingency	0	0	1,326,001	1,869,813
Total Expenses	**2,943,498**	**2,774,532**	**3,639,676**	**8,510,659**
Sanitary Landfill (Fund 402)				
Revenues				
Other Taxes	0	0	0	0
Intergovernmental Revenue	42,783	0	90,909	0
Charges for Services	903	1,738	1,200	1,200
Miscellaneous Revenue	11,990	20,471	8,000	15,000
Cash Carry Forward	0	0	1,244,795	1,166,543
Total Revenues	**55,676**	**22,209**	**1,344,904**	**1,182,743**
Expenses				
Physical Environment	256,329	219,021	633,323	708,988
Reserves/Contingency	0	0	711,581	473,755
Total Expenses	**256,329**	**219,021**	**1,344,904**	**1,182,743**
Utility (Fund 404)				
Revenues				
Intergovernmental Revenue	0	0	124,463	0
Charges for Services	703,066	736,453	666,430	718,031
Miscellaneous Revenue	51,831	70,027	43,660	47,460
Other	274,560	200,640	0	0
Cash Carry Forward	0	0	960,563	923,448
Total Revenues	**1,029,457**	**1,007,120**	**1,795,116**	**1,688,939**
Expenses				
Physical Environment	1,249,048	1,213,408	970,315	916,402
Reserves/Contingency	0	0	824,801	772,537
Total Expenses	**1,249,048**	**1,213,408**	**1,795,116**	**1,688,939**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Residential Solid Waste Collection (Fund 405)				
Revenues				
Other Taxes	135,318	143,003	191,030	204,780
Intergovernmental Revenue	151	0	0	0
Charges for Services	1,419,301	1,647,300	1,622,617	1,726,878
Miscellaneous Revenue	5,893	16,168	6,500	14,500
Excess Fees	5,565	7,031	6,000	7,000
Cash Carry Forward	0	0	386,297	663,410
Total Revenues	**1,566,228**	**1,813,502**	**2,212,444**	**2,616,568**
Expenses				
Physical Environment	1,490,922	1,582,506	1,698,625	1,835,904
Interfund Transfers	0		230,000	0
Reserves/Contingency	0	0	283,819	780,664
Total Expenses	**1,490,922**	**1,582,506**	**2,212,444**	**2,616,568**
Flagler County Utility at Plantation Bay Fund (407)				
Revenues				
Intergovernmental Revenue	126,953	411,930	2,447,611	1,602,250
Charges for Services	2,092,826	2,321,576	2,291,961	2,393,357
Miscellaneous Revenue	494,600	633,710	454,880	486,880
Other Sources	0	0	3,867,878	0
Cash Carry Forward	0	0	2,684,101	9,155,325
Total Revenues	**2,714,379**	**3,367,216**	**11,746,431**	**13,637,812**
Expenses				
Physical Environment	1,510,609	1,360,437	9,363,393	9,216,746
Reserves/Contingency	0		2,383,038	4,421,066
Total Expenses	**1,510,609**	**1,360,437**	**11,746,431**	**13,637,812**
Health Insurance Fund (Fund 603)				
Revenues				
Miscellaneous Revenue	9,184,721	9,599,858	9,379,500	10,127,500
Intergovernmental Revenue	392	0	0	0
Other Sources	0	752	0	0
Cash Carry Forward	0	0	2,936,529	4,571,447
Total Revenues	**9,185,113**	**9,600,610**	**12,316,029**	**14,698,947**
Expenditures				
General Government	55,002	56,571	48,610	54,217
Other Uses	8,052,258	8,589,610	9,503,880	9,674,450
Reserves/Contingency	0	0	2,763,539	4,970,280
Total Expenditures	**8,107,260**	**8,646,181**	**12,316,029**	**14,698,947**

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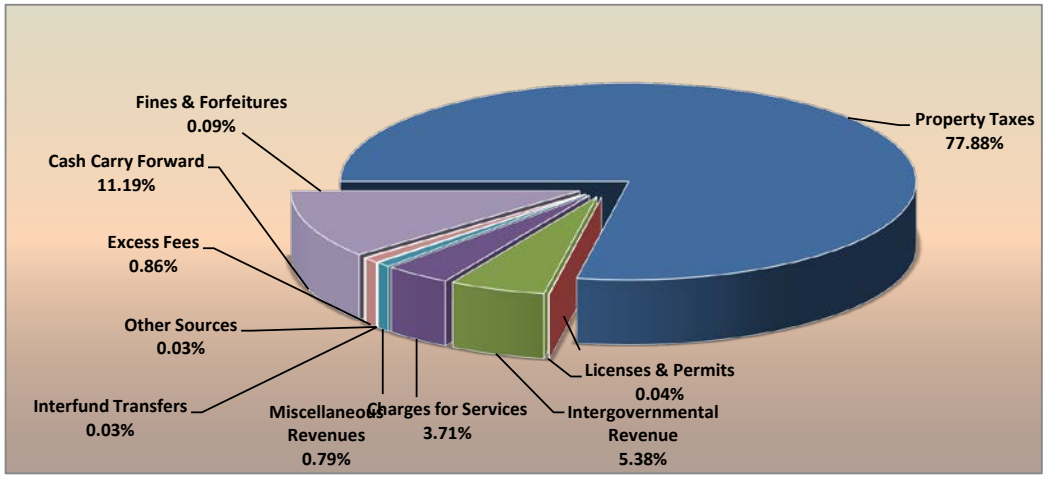
REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGET FY 18-19	APPROVED FY 19-20
Daytona North Service District (Fund 702)				
Revenues				
Other Taxes	74,322	77,282	78,057	78,990
Licenses & Permits	263,748	268,820	260,000	230,000
Intergovernmental Revenue	98,593	0	0	0
Miscellaneous Revenue	6,991	14,463	3,100	10,000
Excess Fees	1,067	1,190	1,500	1,500
Less 5%	0	0	(17,133)	(16,025)
Cash Carry Forward	0	0	817,461	1,001,049
Total Revenues	**444,721**	**361,755**	**1,142,985**	**1,305,514**
Expenditures				
General Government	32,473	22,309	28,300	35,600
Transportation	265,487	244,949	268,650	343,650
Interfund Transfer	0	93,413	0	0
Reserves/Contingency	0	0	846,035	926,264
Total Expenditures	**297,960**	**360,671**	**1,142,985**	**1,305,514**

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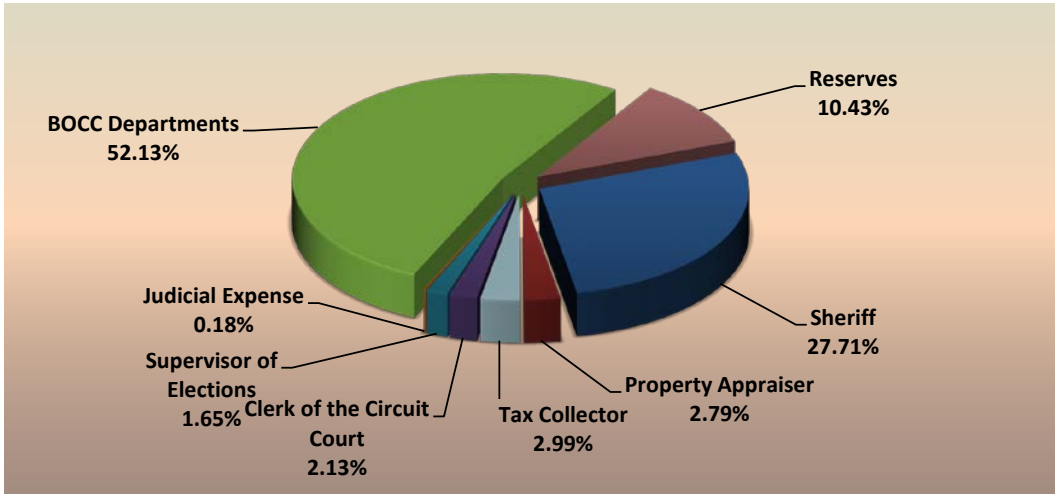
GENERAL FUND

The General Fund contains the operating expenditures for services which are Countywide in nature, as well as the budgets of the Constitutional Offices. The projected revenues by category for the General Fund are as follows:



Revenues	
Property Taxes	$ 74,957,131
Licenses & Permits	37,000
Intergovernmental Revenue	5,182,480
Charges for Services	3,570,178
Miscellaneous Revenues	756,999
Interfund Transfers	29,800
Other Sources	24,700
Excess Fees	827,126
Fines & Forfeitures	85,500
Cash Carry Forward	10,772,187
5% Statutory Reduction	(3,747,857)
Total Revenues	**$ 92,495,244**

The General Fund services in the budget include: Administration, County Attorney, Economic Opportunity, Land Managment, Innovation Technology, Financial Services, Community Services, General Services, and Emergency Services. In addition, the General Fund supports the budget of the Constitutional Offices: Sheriff, Property Appraiser, Tax Collector, Clerk of the Circuit Court, Supervisor of Elections and court related expenses. The operations of these Elected Officials are funded, but not controlled, by the Board of County Commissioners.

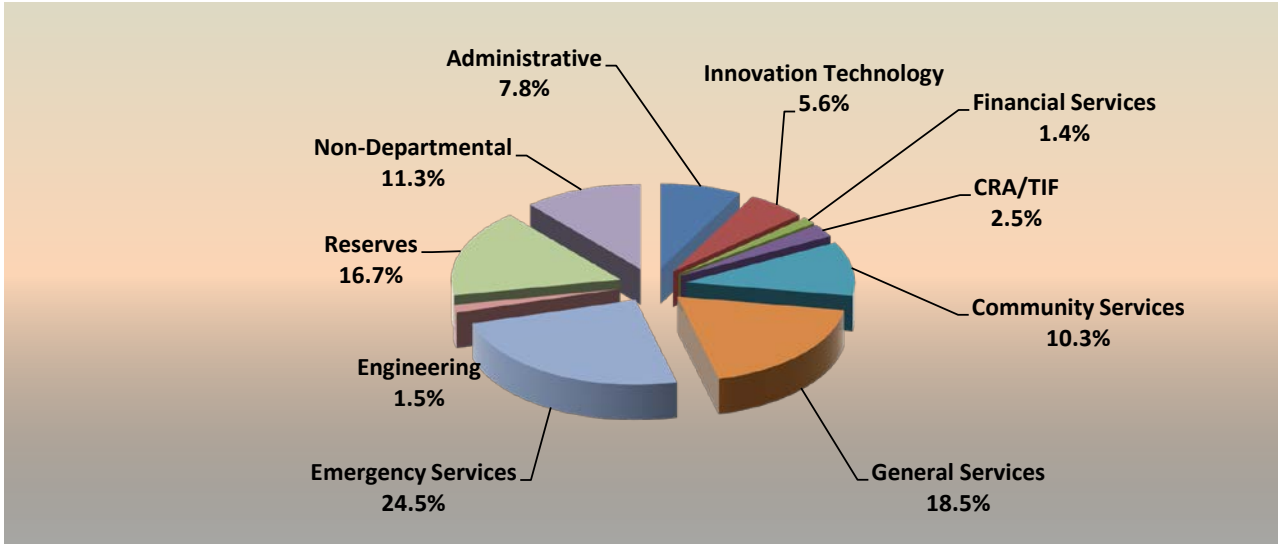


Expenditures	
Sheriff	$ 25,626,229
Property Appraiser	2,580,167
Tax Collector	2,766,013
Clerk of the Circuit Court	1,971,393
Supervisor of Elections	1,526,510
Judicial Expense	166,574
	34,636,886
BOCC Departments	48,213,728
Reserves	8,949,630
Anticipated	695,000
Total Expenses	**$ 92,495,244**

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BOCC Expenditures of the General Fund

The graph and chart below display the details of expenditures for the BOCC controlled Departments. The categories include: **Administrative**-Board of County Commissioners, Administration, Land Management, County Attorney, Economic Opportunity. **Innovation Technology, Financial Services**-Budget and Purchasing, CRA - Flagler Beach Community Redevelopment Agency, Palm Coast Community Redevelopment Agency, City of Bunnell and Town of Marineland Community Redevelopment Agency, **Community Services**-Human Resources, County Extension Services, Social Services Administration, Human Services, Adult Day Care, Congregate/Home Delivered Meals, Veterans Services, Library Services, and Bunnell Library, **General Services**- Fleet Management, Facilities Management, Historic Courthouse, Government Services Building, Public Transportation, Recreation Activities and Parks and Recreation, **Emergency Services**-Emergency Management, Emergency Communications, Flight Operations, and Fire/Rescue, and **Non-Departmental**-Pooled Expenditures, Interfund Transfers, General Fund Capital Projects, Medical Examiner, Value Adjustment Board, and Property Insurance.



Expenses	
Administrative	4,495,043
Innovation Technology	3,266,149
Financial Services	793,327
CRA/TIF	1,426,901
Community Services	5,964,380
General Services	10,705,706
Emergency Services	14,164,541
Engineering	841,178
Reserves	9,644,630
Non-Departmental	6,556,503
	$ 57,858,358

An overall increase in General Fund expenditures for this fiscal year from the prior fiscal year of $3,3,06,518.
*Funding for Jail Operations from Fund 311, 1/2 Cent Sales Tax, was increased $2M for FY20. (from $1M to $3M)

	Fiscal Year 2018-19	Fiscal Year 2019-20	Difference
* Constitutional Officers	$ 33,881,093	$ 34,470,312	$ 589,219
Judicial Expenses	158,367	166,574	$ 8,207
BOCC Departments	46,217,255	46,786,827	$ 569,572
CRA's	1,440,836	1,426,901	$ (13,935)
Reserves	7,491,175	9,644,630	$ 2,153,455
	$ 89,188,726	$ 92,495,244	$ 3,306,518

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GENERAL FUND SUMMARY OF REVENUES AND EXPENDITURES

DEPARTMENT/DIVISION	EXPENDITURES		REVENUES		
	FY19 BUDGET	FY20 BUDGET	GENERAL FUND	OTHER SOURCES	SOURCE DESCRIPTIONS
Board of County Commissioners	642,716	672,177	672,177	0	
Administration	770,938	625,687	625,687	0	
Land Management	1,591,683	1,644,653	385,556	1,259,097	Timber Sales, Tortoise Reloc, Easements, Passive Pk Fds, Developer Contributions/Donations, Wildfire Mitig.
County Attorney	691,317	676,908	676,908	0	
Economic Opportunity	1,000,000	505,000	505,000	0	
Engineering	879,838	841,178	628,513	212,665	Staff time
Budget Office	402,412	492,154	492,154	0	
Purchasing	283,702	301,173	301,173	0	
Innovation Technology	2,527,234	2,942,339	2,892,339	50,000	ILA City of Flagler Beach
Public Safety Software	285,000	323,810	189,527	134,283	Contribution/ Donation Surrounding Cities and Sherrif
Human Resources	247,605	370,618	370,618	0	
County Extension Service	289,675	307,320	307,320	0	
Social Services Administration	185,440	263,579	263,579	0	
Human Services	2,432,157	2,534,387	2,524,387	10,000	Palm Coast Interlocal Utility Assistance
Senior Services	812,702	784,648	356,563	428,085	
Adult Day Care	272,855	297,926	120,179	177,747	
Congregate Home Delivered Meals	297,605	300,795	0	300,795	
Social Services Grants	61,000	61,000	0	61,000	
Veterans Services	139,212	141,615	141,615	0	
Library	1,109,086	1,152,639	1,078,632	74,007	
Bunnell Library	119,637	120,651	120,651	0	
General Services Administration	465,435	507,363	507,363	0	
Fleet Management	884,920	922,753	725,753	197,000	
Facilities Management	3,252,449	3,333,704	3,231,504	102,200	
Historic Courthouse	43,450	0	0	0	
Government Services Building	702,830	797,074	567,074	230,000	
Princess Place Eco Cottages	65,643	87,567	0	87,567	
River to Sea Eco Cottages	143,015	83,463	0	83,463	
Public Transportation	1,993,605	2,250,039	612,103	1,637,936	
Recreation Facilities/Vessel Reg.	2,050,105	2,259,317	1,965,828	293,489	
Recreation Services/Carver Gym	120,050	120,050	85,050	35,000	
Bull Creek	87,648	84,572	187	84,385	
Princess Place Preserve	221,450	259,804	237,804	22,000	
EM General, EMPA, EMPG	634,386	668,700	495,617	173,083	
Emergency Communications 800 MHz	1,272,573	1,164,894	1,119,894	45,000	

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GENERAL FUND SUMMARY OF REVENUES AND EXPENDITURES

DEPARTMENT/DIVISION	EXPENDITURES		REVENUES		
	FY19 BUDGET	FY20 BUDGET	GENERAL FUND	OTHER SOURCES	SOURCE DESCRIPTIONS
Emergency Flight Operations	664,154	661,858	611,858	50,000	
Emergency Services Other Grants	15,614	23,317	0	23,317	
Fire/Rescue	11,774,769	11,645,772	9,863,672	1,782,100	
Value Adjustment Board	9,550	9,550	9,050	500	
Medical Examiner	359,125	451,998	451,998	0	
Pooled Expenditures	2,674,309	2,974,971	2,395,844	579,127	
Interfund Transfers	1,594,476	1,618,126	1,618,126	0	
Tax Increment Financing	1,440,836	1,426,901	1,426,901	0	
Special Events	21,000	0	0	0	
Reserves	7,491,175	9,644,630	8,097,757	1,546,873	Passport & Historic Courthouse Res., Anticp. Grants
Capital Projects	1,281,385	643,358		643,358	
Gen'l Liability Insurance	843,500	858,500	858,500	0	
Subtotal BCC Divisions	**$ 55,149,266**	**$ 57,858,538**	**$ 47,534,461**	**$ 10,324,077**	
Sheriff	25,720,062	25,626,229	25,626,229	0	
Property Appraiser	2,643,283	2,580,167	2,580,167	0	
Tax Collector	2,675,445	2,766,013	2,766,013	0	
Clerk of the Circuit Court	1,767,127	1,971,393	1,971,393	0	
Supervisor of Elections	1,075,176	1,526,510	1,526,510	0	
Guardian Ad Litem	45,765	46,949	46,949	0	
Pretrial Services	68,302	70,325	70,325	0	
Court Services	14,500	14,500	14,500	0	
State Attorney	26,600	31,600	31,600	0	
Public Defender	3,200	3,200	3,200	0	
Subtotal Judicial/Constitutional	**$ 34,039,460**	**$ 34,636,886**	**$ 34,636,886**	**$ -**	
Total General Fund	**$ 89,188,726**	**$ 92,495,424**	**$ 82,171,347**	**$ 10,324,077**	

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APPROPRIATION SUMMARY BY CATEGORY BOCC ONLY- GENERAL FUND

DEPARTMENT	PERSONNEL SERVICES	OPERATING EXPENSES	CAPITAL OUTLAY	DEBT SERVICE	OTHER	TOTAL
Administrative:						
Board of County Commissioners	507,727	164,450	0	0	0	672,177
County Administrator:						
Administration	579,320	46,367	0	0	0	625,687
Financial Services						
Budget	476,749	15,405	0	0	0	492,154
Purchasing	281,478	19,695	0	0	0	301,173
Innovation Technology	850,236	1,812,103	280,000	0	0	2,942,339
IT CAD Public Safety Software	0	323,810	0	0	0	323,810
Economic Opportunity	332,681	167,319	0	0	5,000	505,000
Land Management	283,540	998,035	363,078	0	0	1,644,653
Human Resources	271,862	98,756	0	0	0	370,618
Total County Administrator	3,075,866	3,481,490	643,078	0	5,000	7,205,434
County Attorney	484,751	192,157	0	0	0	676,908
Engineering	801,741	39,437	0	0	0	841,178
Community Services:						
County Extension Services	247,138	60,182	0	0	0	307,320
Social Services Admin	244,729	18,850	0	0		263,579
Human Services	249,817	1,380,070	0	0	904,500	2,534,387
Senior Services	281,057	489,825	0	0	13,586	784,468
Adult Day Care	268,651	29,275	0	0	0	297,926
Congregate Meals	48,054	252,741	0	0	0	300,795
Social Services Grants	0	61,000	0	0	0	61,000
Veterans Services	129,080	6,535	0	0	6,000	141,615
Library	825,247	134,467	192,925	0	0	1,152,639
Bunnell Library	85,198	11,728	23,725	0	0	120,651
Total Community Services	2,378,971	2,444,673	216,650	0	924,086	5,964,380

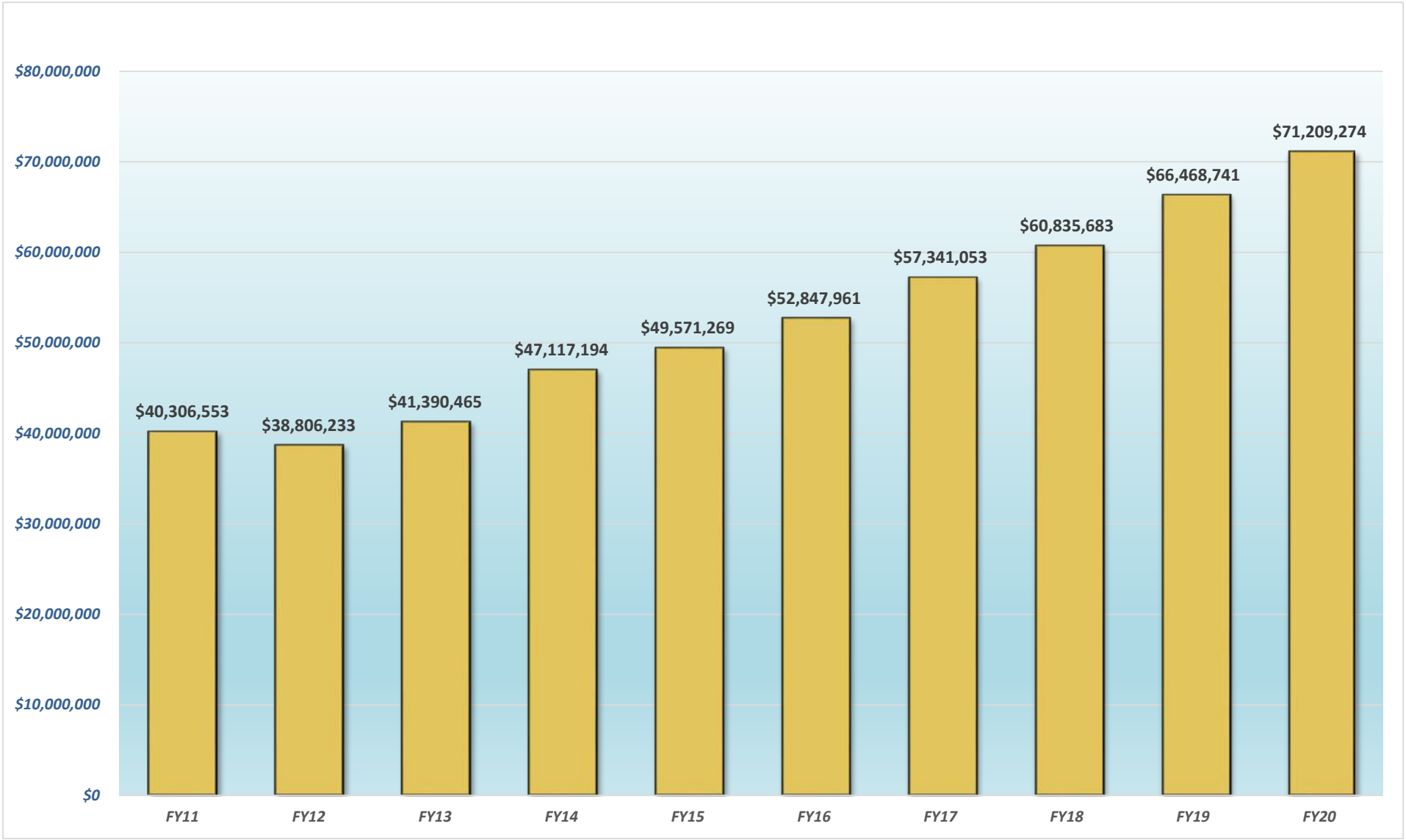
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APPROPRIATION SUMMARY BY CATEGORY BOCC ONLY- GENERAL FUND

DEPARTMENT	PERSONNEL SERVICES	OPERATING EXPENSES	CAPITAL OUTLAY	DEBT SERVICE	OTHER	TOTAL
General Services:						
General Services-Administration	490,691	16,672	0	0	0	507,363
Fleet Management	570,588	306,165	46,000	0	0	922,753
Facilities Management	1,493,874	1,741,580	98,250	0	0	3,333,704
Government Services Building	0	787,324	9,750	0	0	797,074
Princess Place Eco Cottages	20,535	67,032	0	0	0	87,567
River to Sea Eco Cottages	0	83,463	0	0	0	83,463
Public Transportation	1,262,466	464,620	48,000	0	474,953	2,250,039
Recreation Facilities/Vessel Reg.	892,038	819,670	422,609	0	125,000	2,259,317
Recreation - Carver Center	0	30,050	0	0	90,000	120,050
Bull Creek	44,252	40,320	0	0	0	84,572
Princess Place Preserve	153,834	105,970	0	0	0	259,804
Total General Services	4,928,278	4,462,866	624,609	0	689,953	10,705,706
Emergency Services:						
Emerg Mgmt Admin /EMPA & EMPG	401,201	201,651	65,848	0	0	668,700
Emergency Communications/800 MHz	0	329,025	0	835,869	0	1,164,894
Fire/Rescue	9,577,451	1,225,204	739,800	103,317	0	11,645,772
Emergency Flight Operations	291,738	365,120	5,000	0	0	661,858
Emergency Services Grants	0	7,117	16,200	0	0	23,317
Total Emergency Services	10,270,390	2,128,117	826,848	939,186	0	14,164,541
Subtotal BOCC Departments	**22,447,724**	**12,913,190**	**2,311,185**	**939,186**	**1,619,039**	**40,230,324**
% of Allocation	**56%**	**32%**	**6%**	**2%**	**4%**	**100%**
Non-Departmental:						
Value Adjustment Board	0	9,550	0	0	0	9,550
Medical Examiner		429,501	0	0	22,497	451,998
Interfund Transfers	0	0	0	0	1,618,126	1,618,126
Pooled Expenditures	25,000	1,226,590	245,000	571,409	906,972	2,974,971
Tax Increment Financing	0	0	0	0	1,426,901	1,426,901
Reserves * Includes Anticipated Grants	0	0	0	0	9,644,630	9,644,630
General Fund Capital Projects	0	110,000	533,358	0	0	643,358
Insurance	0	858,500	0	0	0	858,500
Subtotal Non-Department	**25,000**	**2,634,141**	**778,358**	**571,409**	**13,619,126**	**17,628,034**
Total BOCC Funding	**22,472,724**	**15,547,331**	**3,089,543**	**1,510,595**	**15,238,165**	**57,858,358**
% of Allocation	**39%**	**27%**	**5%**	**3%**	**26%**	**100%**

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PROPERTY TAX LEVIED FOR THE GENERAL FUND
(LESS 5% STATUTORY REDUCTION)



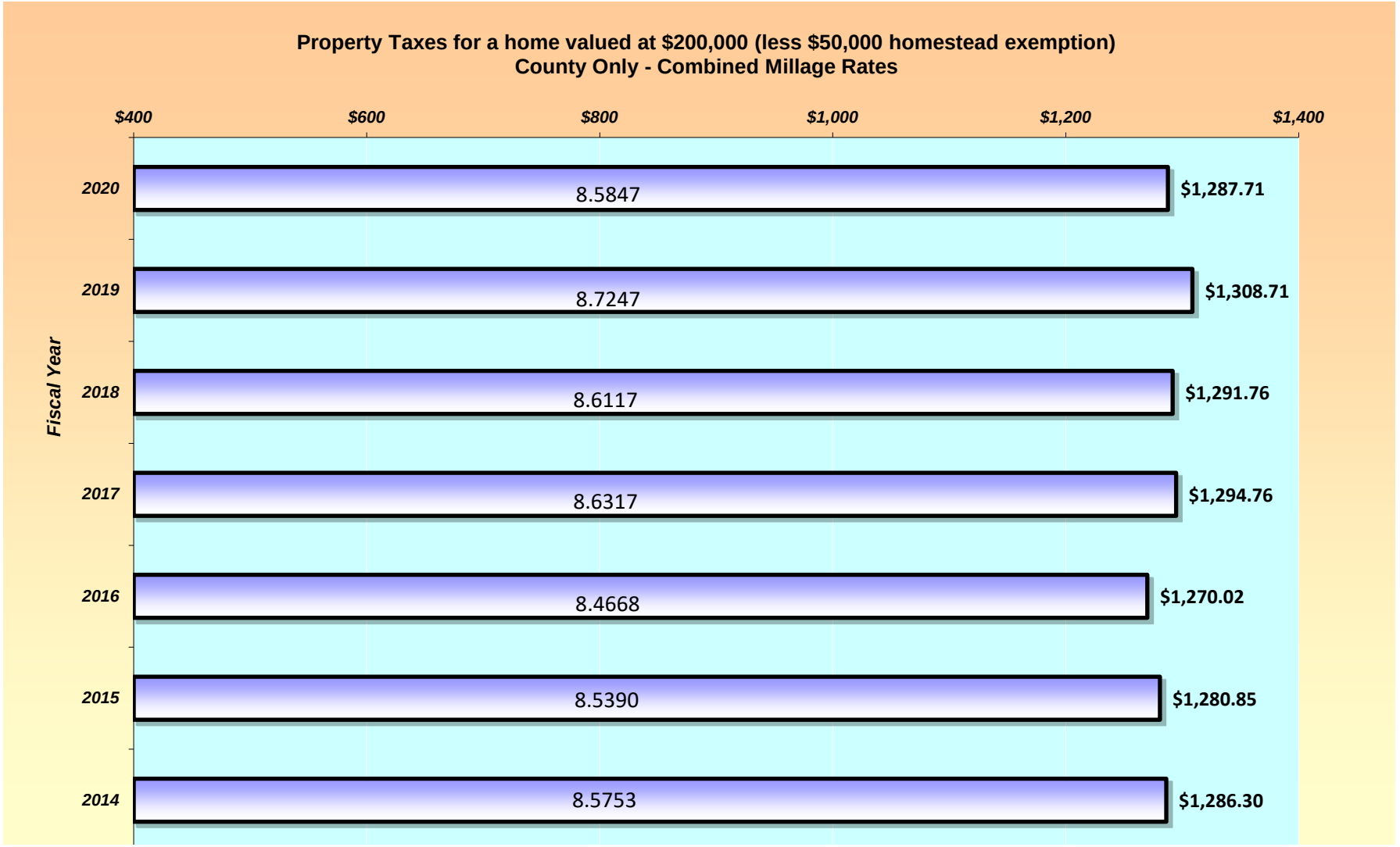
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2019 COUNTYWIDE TAXABLE VALUES

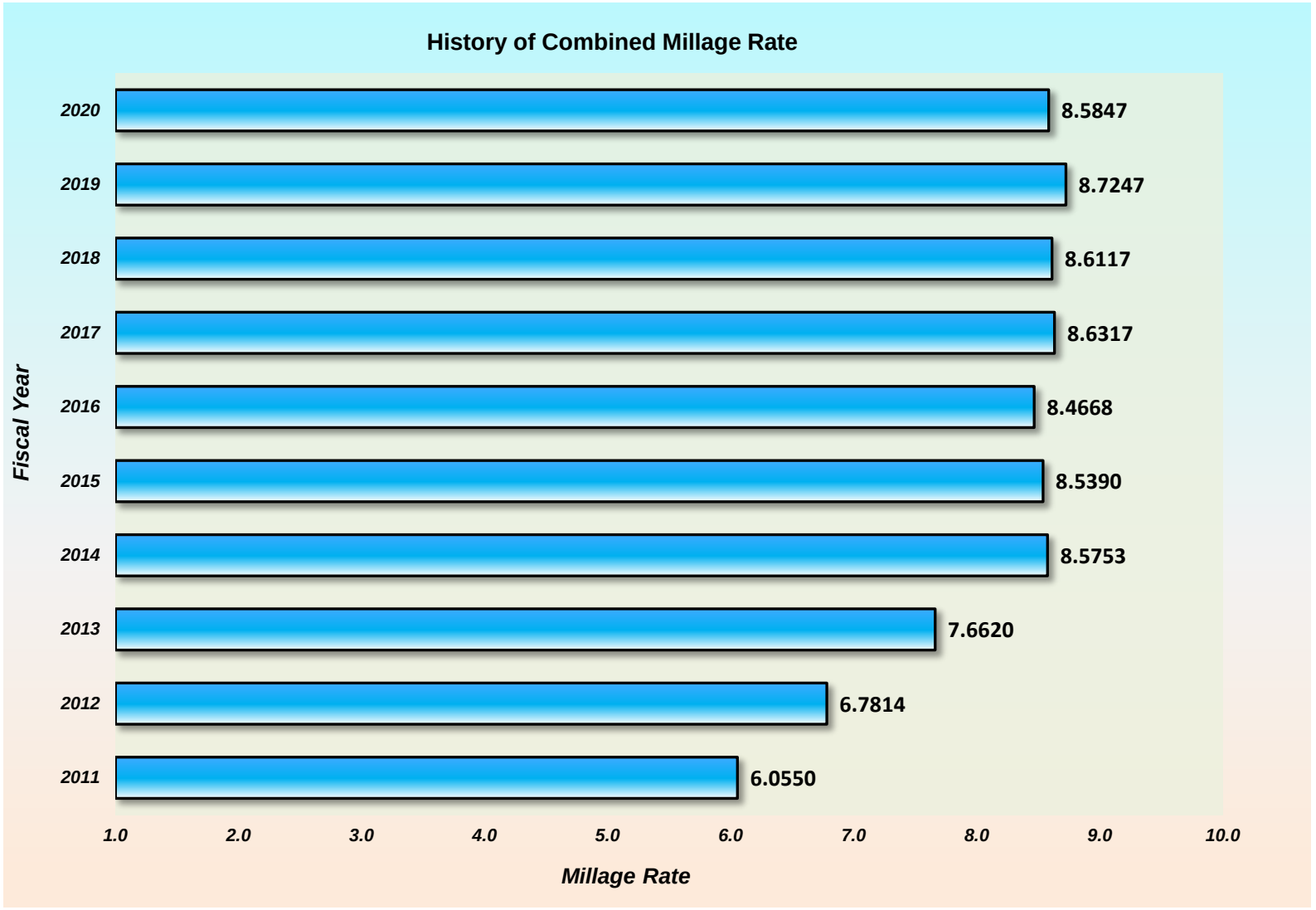
Description	2019 Taxable Value	*Adopted Flagler County BOCC Millage Rate (Mills)	Property Tax Revenue @ 100%	Property Tax Revenue @ 95%	Percent of Countywide Total
City of Palm Coast	$ 5,452,170,314	8.5847	$ 46,805,246	$ 44,464,984	59.13%
City of Flagler Beach	$ 723,907,193	8.5847	$ 6,214,526	$ 5,903,800	7.85%
City of Bunnell	$ 199,028,992	8.5847	$ 1,708,604	$ 1,623,174	2.16%
Town of Beverly Beach	$ 79,682,512	8.5847	$ 684,050	$ 649,848	0.86%
Town of Marineland	$ 5,470,233	8.5847	$ 46,960	$ 44,612	0.06%
Subtotal: Incorporated Areas	**$ 6,460,259,244**	**8.5847**	**$ 55,459,388**	**$ 52,686,418**	**70.07%**
Plus: Unincorporated Areas	$ 2,759,900,282	8.5847	$ 23,692,916	$ 22,508,270	29.93%
Totals: Countywide	**$ 9,220,159,526**	**8.5847**	**$ 79,152,303**	**$ 75,194,688**	**100.00%**

* **Adopted Millage Rate** is the cumulative total of the General Fund (8.1297) plus the voted ESL operating (0.1250) and debt (0.1250) and Debt Service (0.2050) millage rates.

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BREAKDOWN OF A HOMEOWNER'S TAX BILL

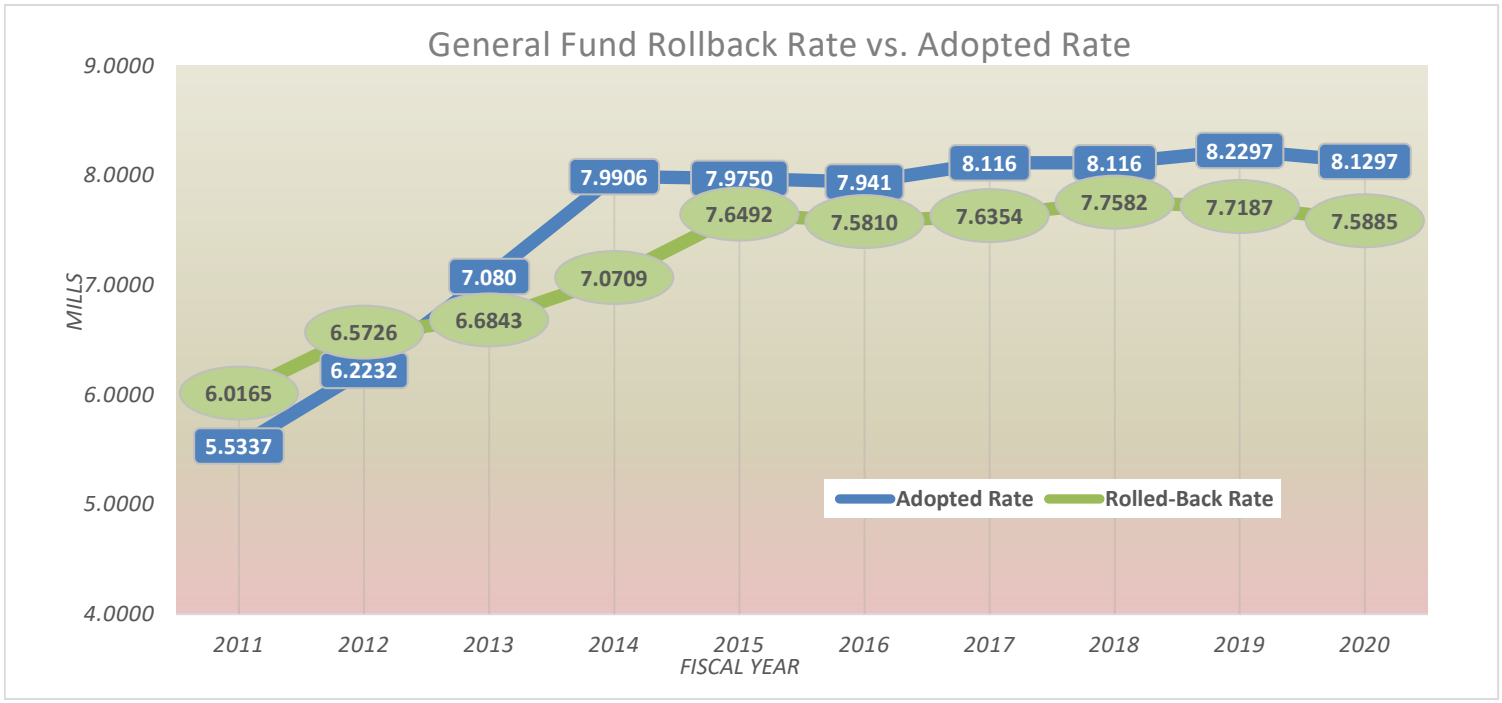
2019 MILLAGE RATES

EXAMPLE FOR RESIDENTIAL TAXPAYER IN EACH MUNICIPALITY WITHIN FLAGLER COUNTY							
		Unincorporated	Beverly Beach	Bunnell	Flagler Beach	Marineland	Palm Coast
TOTAL - MUNICIPALITY			**2.5000**	**6.4300**	**5.3900**	**10.0000**	**4.6989**
	% of Total Tax Bill		14.04%	29.58%	26.04%	39.52%	23.49%
TOTAL - COUNTY-WIDE		**8.5847**	**8.5847**	**8.5847**	**8.5847**	**8.5847**	**8.5847**
	% of Total Tax Bill	56.09%	48.21%	39.50%	41.48%	33.92%	42.91%
TOTAL - SCHOOL DISTRICT		**6.2020**	**6.2020**	**6.2020**	**6.2020**	**6.2020**	**6.2020**
	% of Total Tax Bill	40.52%	34.83%	28.53%	29.97%	24.51%	31.00%
ST. JOHN'S RIVER WATER MGT. DISTRICT		**0.2414**	**0.2414**	**0.2414**	**0.2414**	**0.2414**	**0.2414**
	% of Total Tax Bill	1.58%	1.36%	1.11%	1.17%	0.95%	1.21%
FLORIDA INLAND NAVIGATION DISTRICT		**0.0320**	**0.0320**	**0.0320**	**0.0320**	**0.0320**	**0.0320**
	% of Total Tax Bill	0.21%	0.18%	0.15%	0.15%	0.13%	0.16%
MOSQUITO CONTROL		**0.2458**	**0.2458**	**0.2458**	**0.2458**	**0.2458**	**0.2458**
	% of Total Tax Bill	1.61%	1.38%	1.13%	1.19%	0.97%	1.23%
TOTAL TAX BILL MILLAGE RATE		**15.3059**	**17.8059**	**21.7359**	**20.6959**	**25.3059**	**20.0048**

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FLAGLER COUNTY HISTORY OF ASSESSED PROPERTY VALUATION AND MILLAGE RATES

Fiscal Year	Assessed Value Nonexempt	General Fund Millage Rate	ESL Millage Rate	Debt Service Millage Rate	Combined Millage Rate
2011	7,667,193,838	5.5337	0.0568	0.4645	6.0550
2012	6,563,932,871	6.2232	0.2500	0.3082	6.7814
2013	6,153,800,977	7.0800	0.2500	0.3320	7.6620
2014	6,206,923,927	7.9906	0.2500	0.3347	8.5753
2015	6,542,982,200	7.9750	0.2500	0.3140	8.5390
2016	7,004,726,021	7.9417	0.2500	0.2751	8.4668
2017	7,436,396,945	8.1167	0.2500	0.2650	8.6317
2018	7,889,605,514	8.1167	0.2500	0.2450	8.6117
2019	8,501,779,699	8.2297	0.2500	0.2450	8.7247
2020	9,220,159,526	8.1297	0.2500	0.2050	8.5847



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COUNTYWIDE GENERAL FUND TAXABLE PROPERTY VALUE

A major factor in calculating a millage rate is the total value of the properties being taxed. This value is determined by the Property Appraiser's Office and reported to the County in various formats on a schedule established by Florida Statutes. The Financial Services Department uses these estimates to determine millage rates.

FY19 Final Prior Year Gross Taxable Value	This is the final official taxable value for FY19 and reflects countywide values as of January 1, 2018.	$8,491,659,115
FY19 June 1 Estimated Taxable Value	This is the first estimate of the taxable value for FY20. It reflects an estimate of the countywide value on January 1, 2019 and is used for preliminary revenue estimates.	$9,050,000,000
FY19 July 1 Certified Taxable Value	This is a certified report of the January 1, 2019 taxable value. It is used to update revenue estimates made from the earlier June 1 estimated value.	$9,220,159,526

Following is a breakout of the increase (decrease) over the FY18 Final Prior Year Gross Taxable Value:

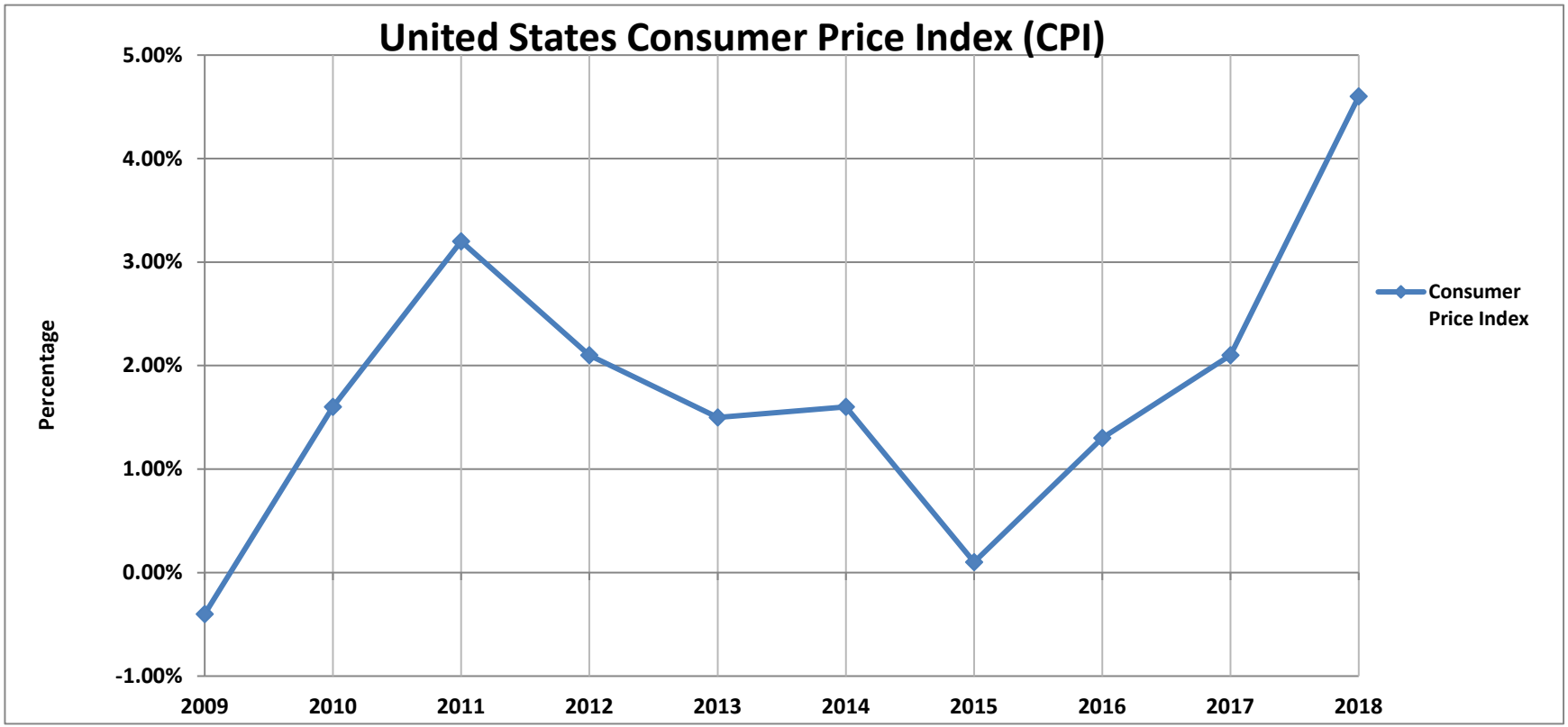
Existing Properties	$	467,545,773	
New Construction	$	260,954,638	
Total	$	728,500,411	8.58%

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Per capita taxable value compared to statewide value

	Flagler County	Florida
Total Just Value	$12,991,017,208	$2,779,762,077,127
Total Assessed Value	$11,249,388,988	$2,344,014,739,790
Taxable Value	$8,501,779,699	$1,862,983,263,912
Exempt Amount	$2,754,798,861	$481,030,507,953
Population	112,500	20,721,532
Per Capita Taxable Value Average	$75,571	$89,906
Exempt Percentage of Assessed Value	24.49%	20.52%
Millage Rate	8.5847	N/A
Sources: "Ad Valorem Data Book 2019" (DOR) and "Florida Estimates of Populations 2018" (BEBR).		

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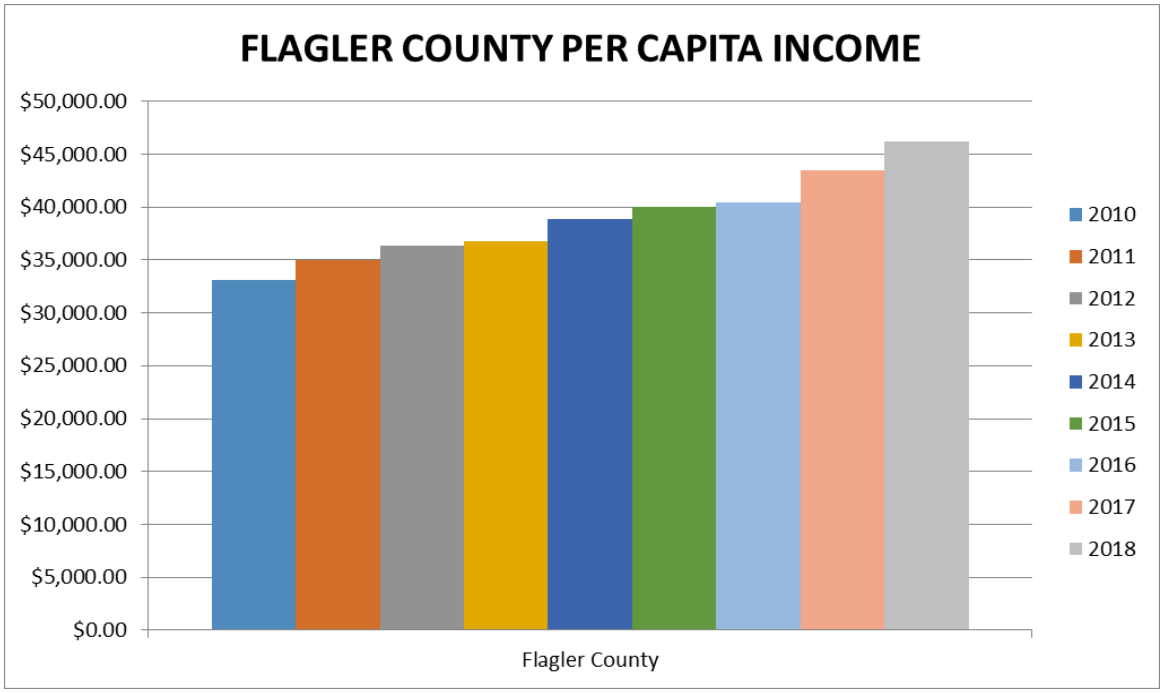
Consumer Price Index		
Year	Consumer Price Index	Inflation rate
2009	214.5	-0.40%
2010	218.1	1.60%
2011	224.9	3.20%
2012	229.6	2.10%
2013	233.0	1.50%
2014	236.7	1.60%
2015	237	0.10%
2016	240.0	1.30%
2017	245.1	2.10%
2018	251.1	4.60%

Base Year is chained; 1982-1984 = 100. This Table of CPI data is based upon a 1982 base of 100.

What does this mean? A CPI of 195.3, as an example from 2005, indicates 95.3% inflation since 1982.

Source: U.S. Department of Labor, Bureau of Labor Statistics

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*Per U. S. Dept. of Commerce Bureau of Economic Analysis (bea.gov)

MAJOR EMPLOYERS

EMPLOYER	EMPLOYEES	EMPLOYER	EMPLOYEES
Yellowstone Landscape Southeast, LLC	1,900	Publix	491
Flagler County Schools	1,750	Insurance Services Office, Inc.	326
Florida Hospital Flagler	1,115	Walmart	300
Palm Coast Data	750	Florida Health Care BC/BS	300
City of Palm Coast	510	Netpique	150
Hammock Beach Resort	505	Coastal Cloud	114
Sandvik Palm Coast	90	American Radionics Company, Inc.	211

Numbers Provided by OneSource
Verified through D&B Hoovers

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Budget Proformas

The following information is provided for projection purposes only.

Five-year revenue proforma statements for the following major funding categories:

- General Fund (001)
- Tourist Development Funds (Fund 109, 110 and 111)
- Transportation Funds (Fund 102, 112 and 702)
- ½ Cent Sales Tax Fund (311)
- Municipal Services Fund (180)

Proforma Assumptions

Revenues:

- General Fund Ad Valorem Taxes – FY 20-21 projected with a 5% increase in property valuation and new construction within the county.
- Tourist Development Taxes – FY19-20 revenues are budgeted at $2,500,000 and an annualized increase of 2% thereafter
- Fuel Taxes – FY19-20 revenues are budgeted using revenue estimates prepared by the Florida Department of Revenue Office of Tax Research in theLocal Government Financial Information Handbook for 2019 and includes annualized increase of 2% thereafter.
- State Shared Revenue – FY19-20 revenues are budgeted using the Local Government Financial Information Handbook for 2019, and includes anannualized increase of 1% thereafter based on three years average actuals.
- Sales Taxes consist of the Local Government ½ Cent Sales Tax and the Local Discretionary Sales Surtax (50% of total) – FY19-20 revenues arebudgeted using the Local Government Financial Information Handbook for 2019 estimates and includes an annualized increase of 1% thereafter.

General Assumptions:

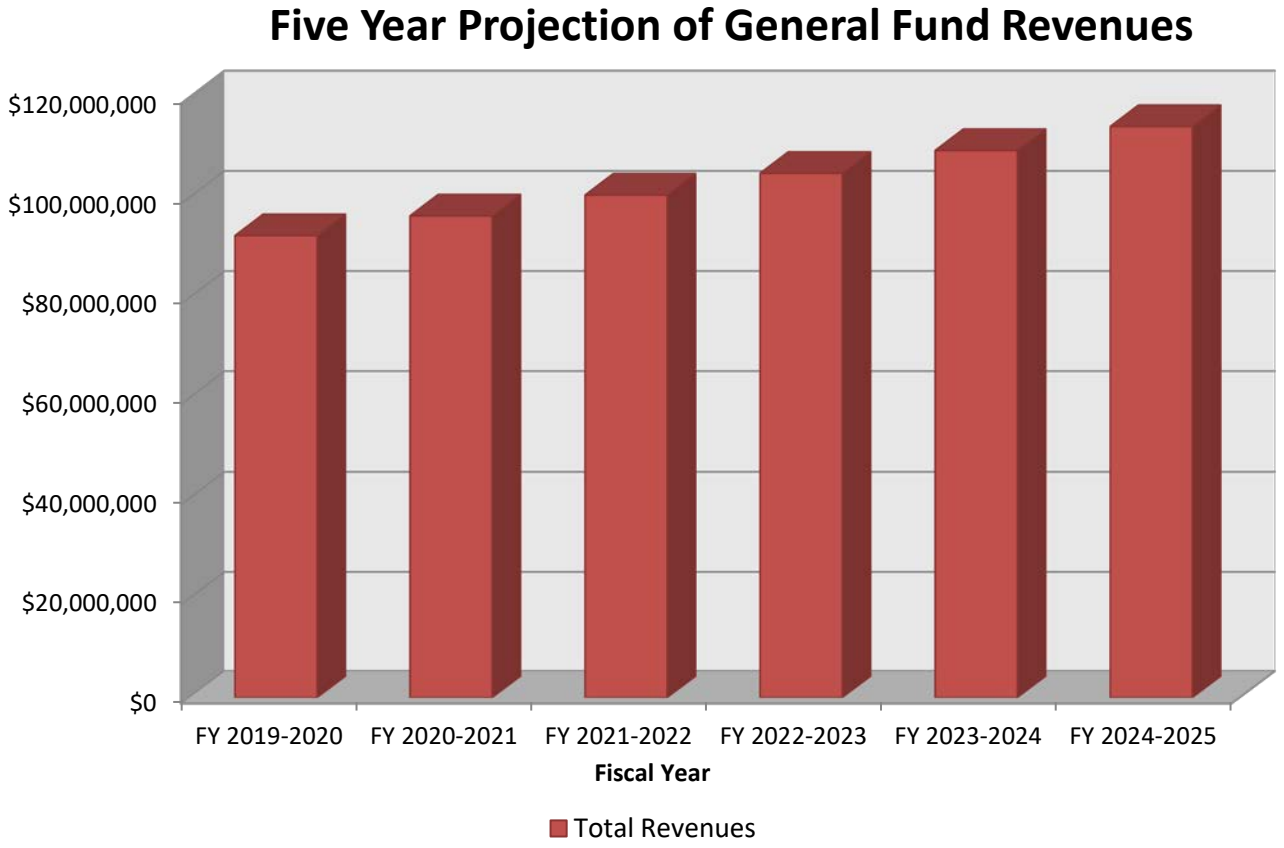
- Debt service will be paid from the pledged revenue source
- Required amount of pledged revenues will be deposited directly into the debt service funds

General Fund 5 Year Projections

Summary of Revenue Projections:
Ad Valorem Taxes: 5% increase
Licenses and Permits: 2% increase
Intergovernmental: 3% increase
Charges for Services: 3% increase
Fines and Forfeitures: 2% increase
Miscellaneous: 2% increase
Interfund Transfers: 1% increase
Excess Fees: 2.5 % increase
Cash Carry Forward: 1% increase

DESCRIPTION	ACTUAL FY 2017-2018	BUDGETED FY 2018-19	APPROVED FY 2019-2020	Projected FY 2020-2021	Projected FY 2021-2022	Projected FY 2022-2023	Projected FY 2023-2024	Projected FY 2024-2025
General Fund (001)								
Revenues								
Ad Valorem Taxes	64,034,561	69,967,096	74,957,131	78,704,988	82,640,237	86,772,249	91,110,861	95,666,404
Licenses & Permits	32,000	37,000	37,000	37,740	38,495	39,265	40,050	40,851
Intergovernmental Revenue	5,634,315	6,133,055	5,182,480	5,337,954	5,498,093	5,663,036	5,832,927	6,007,915
Charges for Services	3,721,976	3,727,596	3,570,178	3,677,283	3,787,602	3,901,230	4,018,267	4,138,815
Fines & Forfeitures	86,000	91,000	85,500	87,210	88,954	90,733	92,548	94,399
Miscellaneous Revenue	806,109	655,409	756,999	772,139	787,582	803,333	819,400	835,788
Interfund Transfers	149,817	261,800	29,800	30,098	30,399	30,703	31,010	31,320
Other Sources	400,000	911,150	24,700	0	0	0	0	0
Excess Fees	500,000	803,487	827,126	847,804	868,999	890,724	912,992	935,817
Less 5%	(3,201,878)	(3,498,355)	(3,747,857)	(3,935,249)	(4,132,012)	(4,338,612)	(4,555,543)	(4,783,320)
Cash Carry Forward	10,434,578	10,099,488	10,772,187	10,879,909	10,988,708	11,098,595	11,209,581	11,321,677
Total Revenues	**82,597,478**	**89,188,726**	**92,495,244**	**96,439,876**	**100,597,057**	**104,951,256**	**109,512,093**	**114,289,666**
Expenditures								
General Government Services	27,114,877	24,714,423	26,420,065	27,679,673	28,996,662	30,353,046	31,744,381	33,185,371
Public Safety	36,861,336	42,418,515	40,938,150	42,617,985	44,341,816	46,111,779	47,941,617	49,835,498
Physical Environment	446,279	447,496	354,391	365,023	375,973	387,253	398,870	410,836
Transportation	2,922,416	2,873,443	3,091,217	3,183,954	3,279,472	3,377,856	3,479,192	3,583,568
Economic Environment	1,216,568	1,140,212	647,615	667,043	687,055	707,666	728,896	750,763
Human Services	4,289,087	4,493,959	4,569,055	4,683,281	4,800,363	4,920,372	5,043,382	5,169,466
Culture/Recreation	4,322,703	5,124,220	4,774,421	4,917,654	5,065,183	5,217,139	5,373,653	5,534,862
Interfund Transfer	818,500	1,411,291	1,618,126	1,634,307	1,650,650	1,667,157	1,683,828	1,700,667
Reserves	4,192,043	6,211,800	9,644,630	10,244,630	10,944,630	11,744,630	12,644,630	13,635,517
Non-Operating	30,000	28,000	30,000	30,600	31,212	31,836	32,473	33,122
Court Related	383,669	325,367	407,574	415,725	424,040	432,521	441,171	449,995
	82,597,478	**89,188,726**	**92,495,244**	**96,439,876**	**100,597,057**	**104,951,256**	**109,512,093**	**114,289,666**

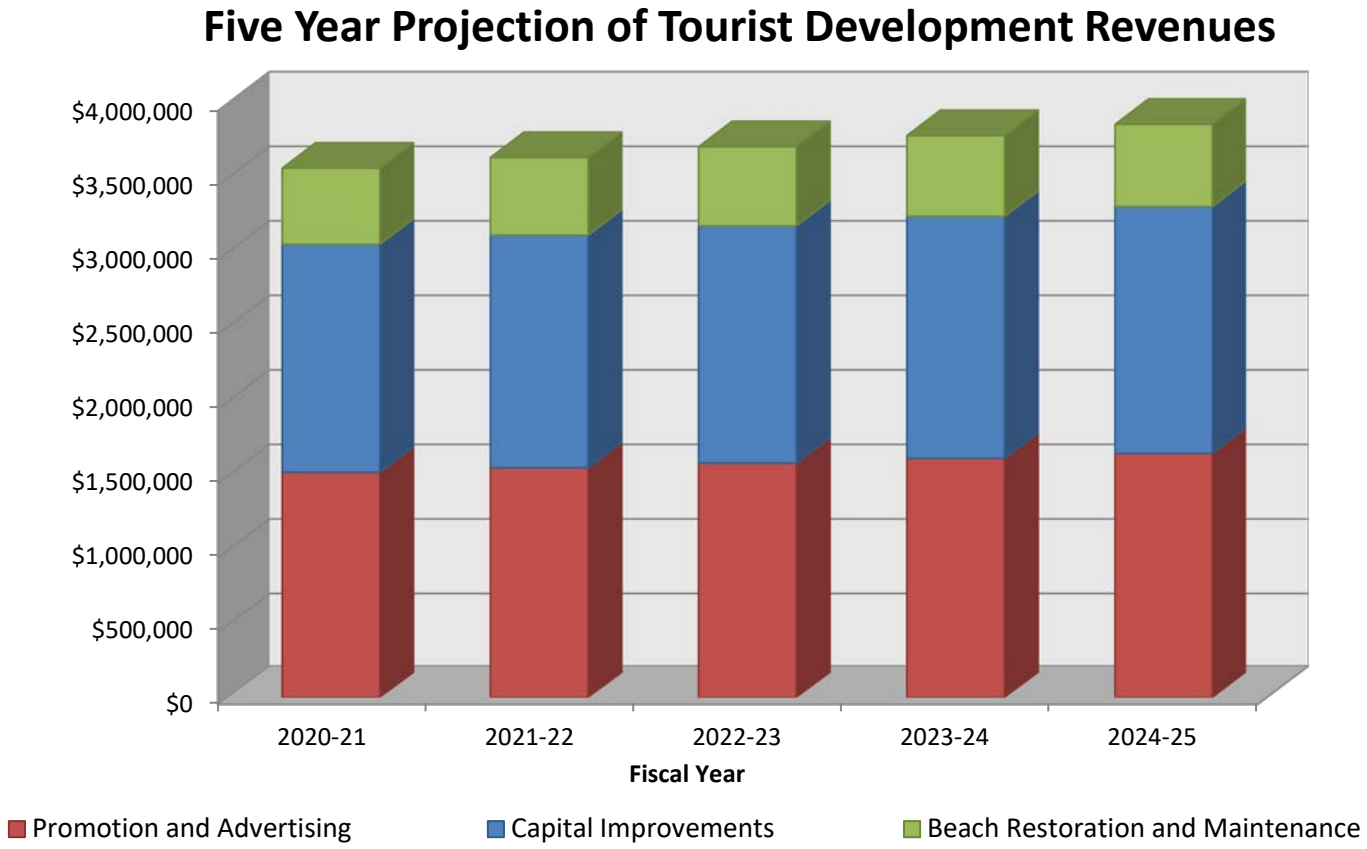
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RESORT TAXES

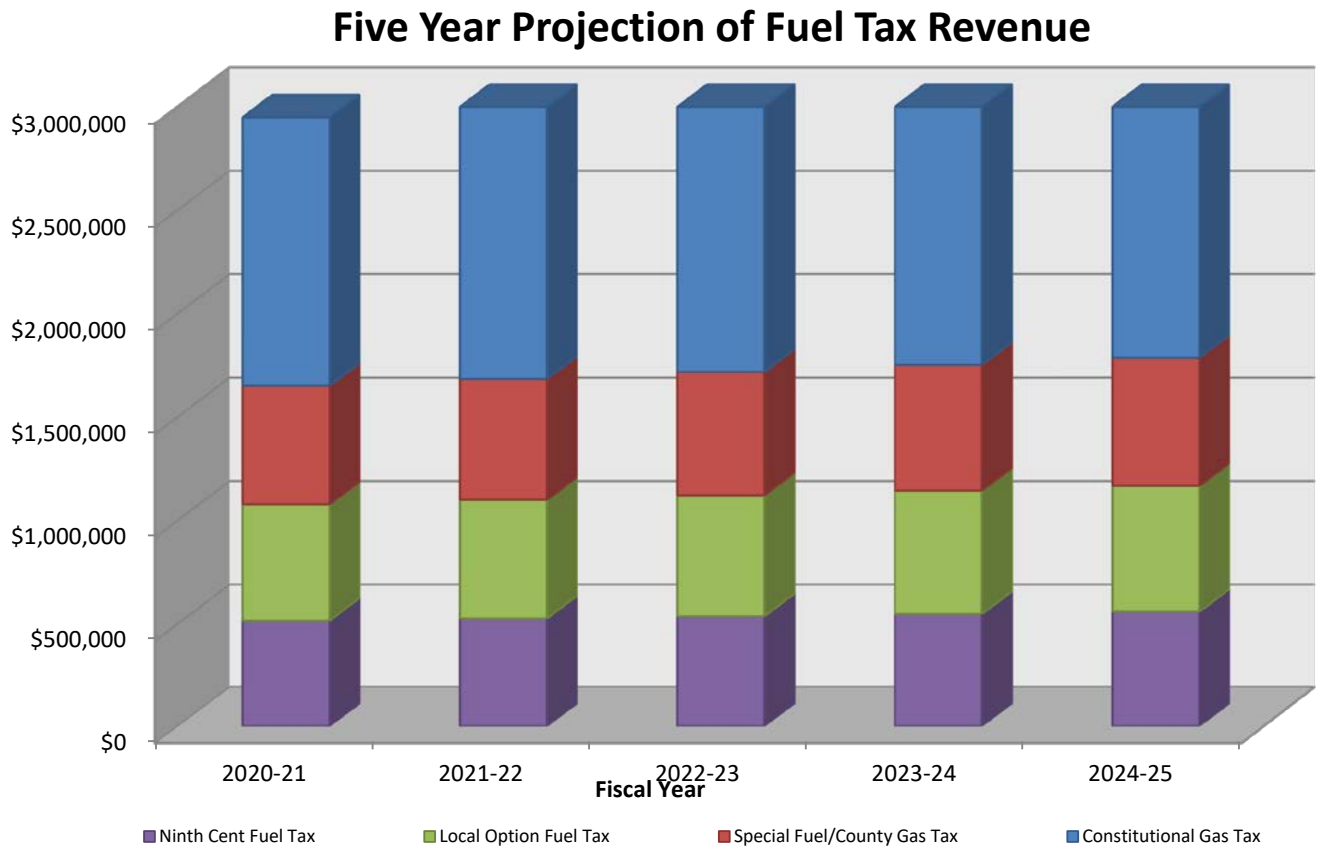
The Resort tax, also known as the Tourist Development Tax, is provided by the levy of a 5% tax on overnight stays in hotels, motels, RV parks, and any other location where the length of stay is six months or less. Due to the recent impacts of Hurricanes Matthew, Irma, and Dorian, a conservative budget of $2.5M is included in the FY2019-20 Approved Budget. A five year projection of future revenues with increases of 2.0% per year keeps revenues between the $2.5M and $2.8M. Tourist Development Revenues are allocated to three funds: Fund 109 Capital Projects, Fund 110 Promotional Activities, and Fund 111 Beach Restoration and Maintenance. See Section 5-Special Revenue Funds for details regarding these funds.



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FUEL TAXES

Flagler County levies 10-cents in fuel tax on each gallon of gasoline purchased. The State of Florida distributes the revenue generated from the fuel tax and strictly regulates its use for transportation related expenditures such as construction or maintenance of roads and bridges, and the purchase of rights-of-way. Annual revenues averaged $2.5M over the last three fiscal years. A five year projection of future revenues with 2% increases each year increases revenues from approximately $2.9M to $3.2M over five years. The 2% increase is based upon a four-year average of actual fuel tax revenue collections. Budget estimates are based upon data provided by the Office of Economic and Demographic Research. For further details regarding the specific taxes and their use, please refer to Section 4 of this document-Other Operating Funds.

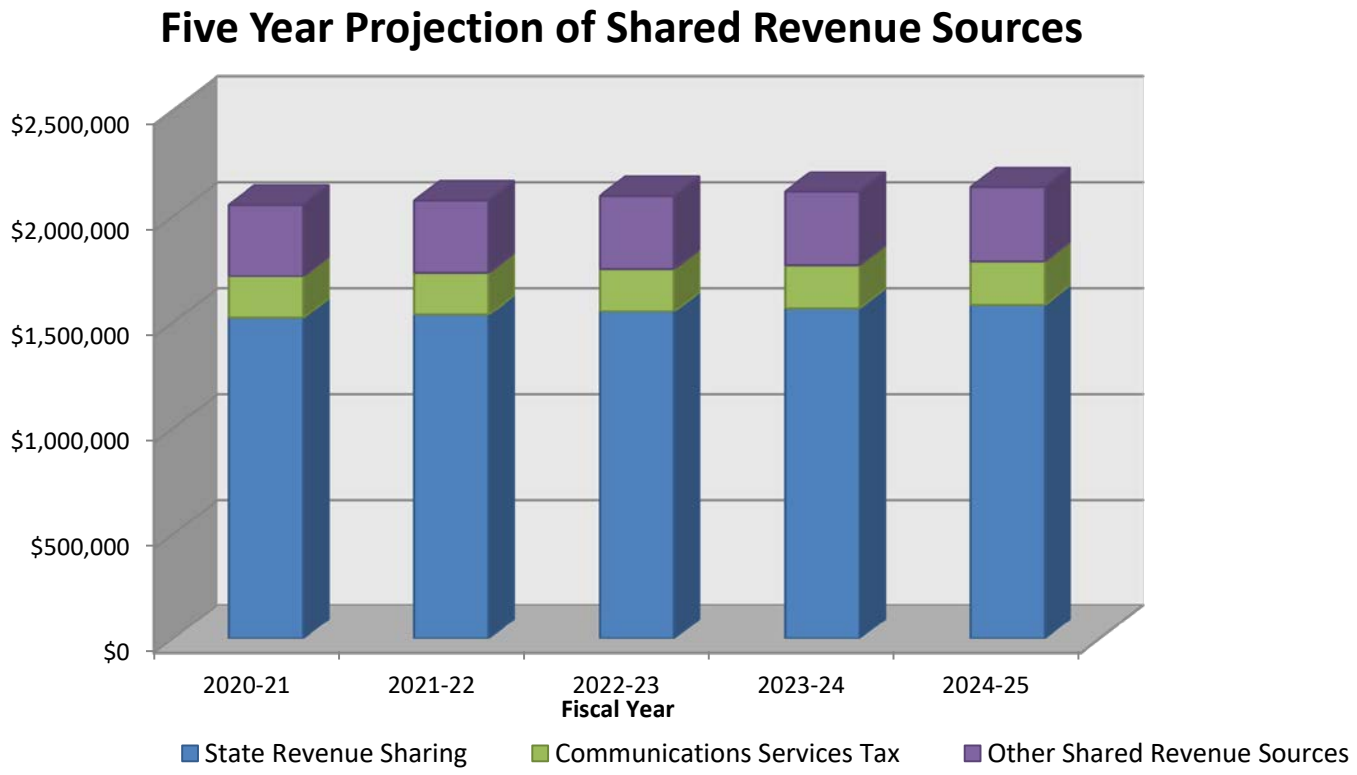


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SHARED REVENUES

Shared revenues are revenues that are collected at the state level and distributed by the state to counties or municipalities or collected by other local entities and shared with counties or municipalities per Florida Statute Shared revenues that are distributed by the state include State Shared Revenue, the Communications Service Tax, Mobile Home License Tax, Alcoholic Beverage License Tax, Racing Tax, and Public Safety program revenues to offset county fire/rescue expenses. A five year projection of future revenues is increased 1% for FY19-20 over FY18-19 Budget with a 1% projected increase each year following.

The State's revenue sharing program was designed to help maintain a relative equality of revenue receipts across units of local government. Distribution to eligible counties is based on an allocation formula using county population, unincorporated county population, and county sales tax collection factors. With the exception of public safety revenues, these funds can be used for any purpose, however, limitations are placed on funds used as a pledge for indebtedness.



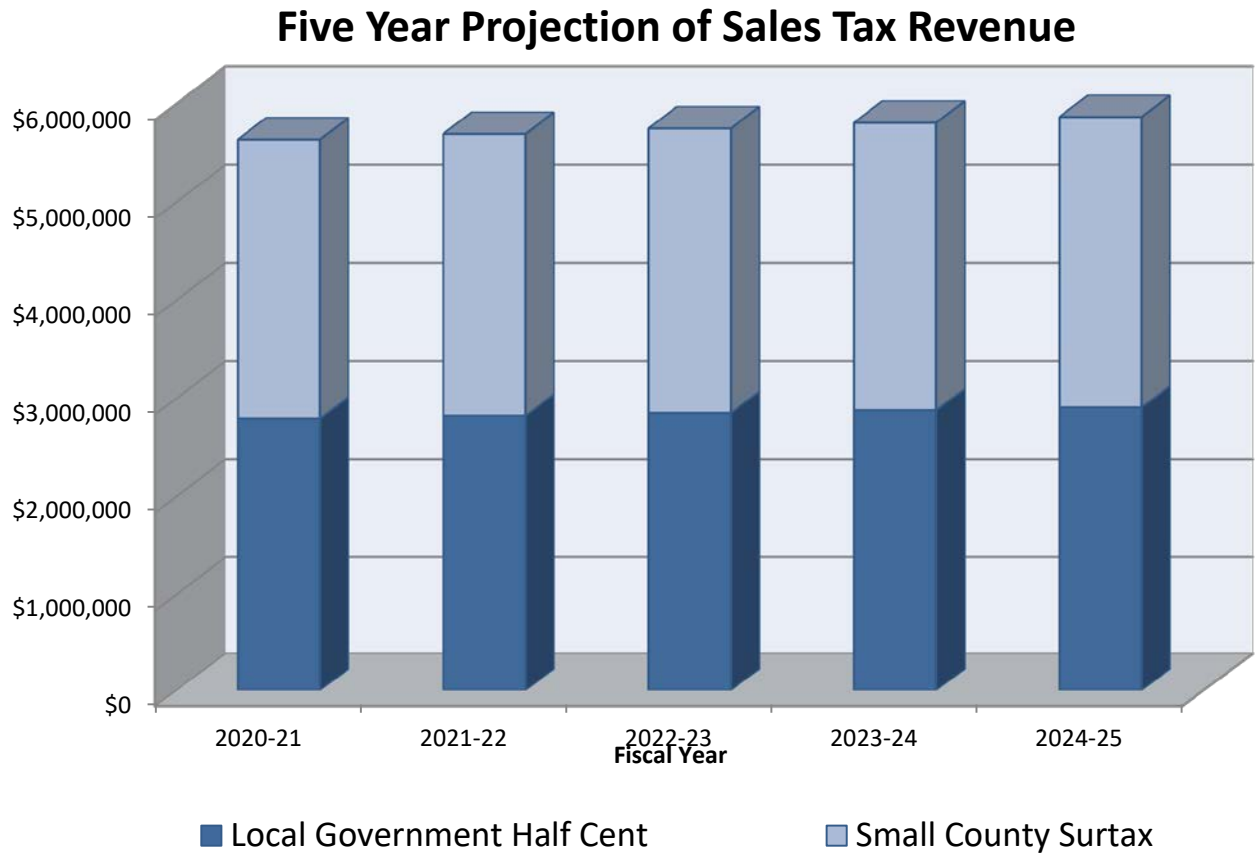
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SALES TAXES

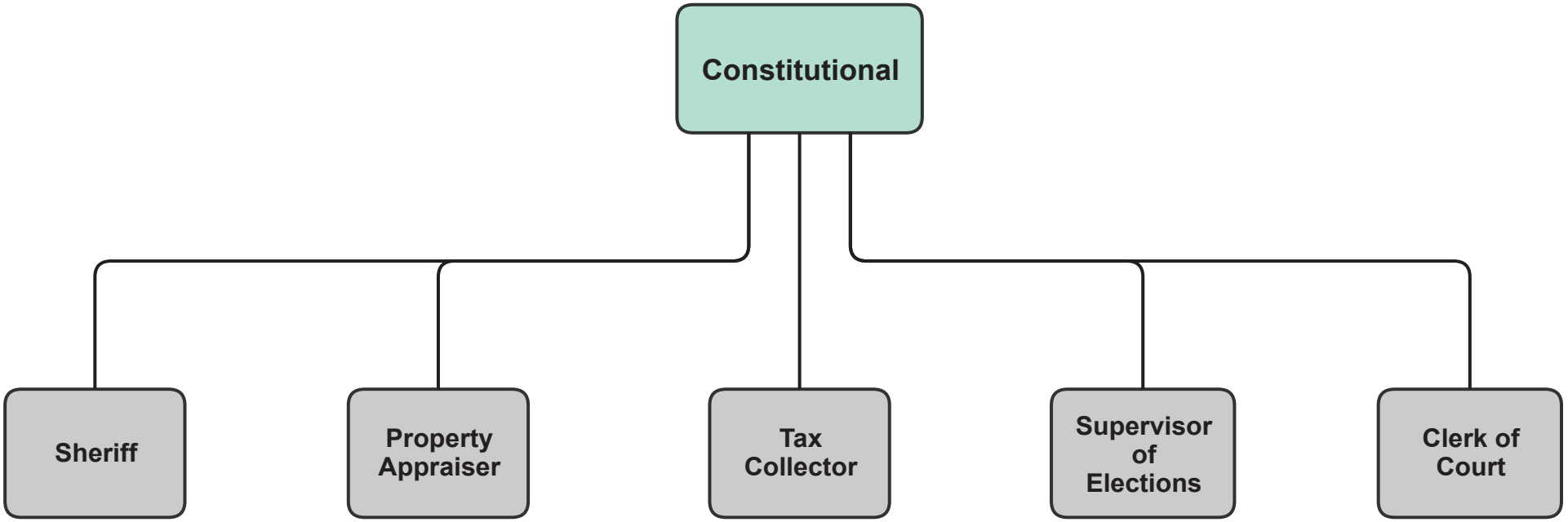
A sales tax of 7% is charged in Flagler County on all applicable goods and services. Of the 7%, the State retains 5 1/2% and distributes 1/2% to the County for distribution of the Local Government Half-Cent Sales Tax and 1% for distribution of the Local Discretionary Sales Surtax (.5% for County and .5% for School Board).

The Local Government Infrastructure Surtax levy expired on 12/31/2012. This tax was levied for debt service on the construction of the General Services Building and the payments were structured to reduce at the expiration of the levy. At the first board meeting of FY13, the Board of Commissioners passed an ordinance imposing a half-cent Small County Surtax for twenty years. A slight increase of 1% is projected over the next four years.

The Local Government Half-Cent Sales Tax Program was created to provide the counties and municipalities with revenues for local programs to relieve the burden on ad valorem and utility taxes. The tax is collected by the State and returned to the County based on a distribution factor and projected revenues are based on state estimates and historical trend analysis.



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CONSTITUTIONAL OFFICERS

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APPROPRIATION SUMMARY-CONSTITUTIONAL AND JUDICIAL

DEPARTMENT	BUDGET FY 18-19	BUDGET FY 19-20	$ CHANGE	% CHANGE	POSITIONS FY 18-19	POSITIONS FY 19-20
Constitutional						
Sheriff*	$ 26,720,062	$ 28,626,229	$ 1,906,167	7.13%	288.00	288.00 Full
					20.00	20.00 Part
Property Appraiser	$ 2,643,283	$ 2,580,167	$ (63,116)	-2.39%	26.00	26.00
Tax Collector	$ 2,675,445	$ 2,766,013	$ 90,568	3.39%	39.00	40.00
Clerk of the Circuit Court	$ 1,767,127	$ 1,971,393	$ 204,266	11.56%	31.00	33.80
Supervisor of Elections	$ 1,075,176	$ 1,526,510	$ 451,334	41.98%	9.50	9.00
Judicial						
Court Services	$ 14,500	$ 14,500	$ -	0.00%	0.00	0.00
Guardian Ad Litem	$ 45,765	$ 46,949	$ 1,184	2.59%	1.00	1.00
Pretrial Services	$ 68,302	$ 70,325	$ 2,023	2.96%	1.00	1.00
State Attorney	$ 26,600	$ 31,600	$ 5,000	18.80%	0.00	0.00
Public Defender	$ 3,200	$ 3,200	$ -	0.00%	0.00	0.00
Total	**$ 35,039,460**	**$ 37,636,886**	**$ 2,597,426**	**7.41%**	**415.50**	**418.80**

*In FY20 $3,000,000 of Sheriff's Budget comes from Fund 311 1/2 Cent Discretionary Sales Tax

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CONSTITUTIONAL - SUMMARY — GENERAL FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
General Fund - BOCC	27,857,948	29,422,060	33,181,093	33,770,312	589,219	
Excess Fees	1,142,963	1,015,887	700,000	700,000	0	
1/2 Cent Discretionary Sales Tax Fd 311	1,000,000	1,000,000	1,000,000	3,000,000	2,000,000	Added to Sheriff for Jail Operations
Grant & Aids/Other Uses	503,355	1,503,377	333,371	163,991	(169,380)	
Contracts	2,983,036	3,758,900	4,344,451	4,541,724	197,273	
Clerk Earned Revenue	771,999	793,714	777,700	779,700	2,000	**Overall Revenue Increase/Decrease:**
Total Revenues	**34,259,301**	**37,493,938**	**40,336,615**	**42,955,727**	**2,619,112**	**6.49%**
Expenditures						
Sheriff	26,040,227	28,485,624	31,397,884	33,331,944	1,934,060	
Property Appraiser	2,319,331	2,331,172	2,643,283	2,580,167	(63,116)	
Tax Collector	2,392,870	2,484,294	2,675,445	2,766,013	90,568	
Clerk of the Circuit Court and Comptroller	2,082,011	2,139,514	2,544,827	2,751,093	206,266	
Supervisor of Elections	841,808	1,036,975	1,075,176	1,526,510	451,334	**Overall Expenditure Incr/Decr:**
Total Expenditures	**33,676,247**	**36,477,579**	**40,336,615**	**42,955,727**	**2,619,112**	**6.49%**
Revenues vs. Expenditures	**583,054**	**1,016,359**	**0**	**0**	**0**	

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary- Positions					
Sheriff					
Full-time	255.00	271.00	288.00	288.00	0.00
Part-time	22.00	21.00	20.00	20.00	0.00
Property Appraiser	27.00	27.00	26.00	26.00	0.00
Tax Collector	39.00	40.00	39.00	40.00	1.00
Clerk of the Courts	31.00	31.00	31.00	33.80	2.80
Supervisor of Elections	7.00	9.50	9.50	9.00	(0.50)
Total Positions	**381.00**	**399.50**	**413.50**	**416.80**	**3.30**

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Sheriff

For more information please visit http://www.myfcso.us/



Rick Staly

The Flagler County Sheriff's Office has the solemn duty of serving and protecting the citizens of Flagler County. The Sheriff's Office provides dedicated and professional service to all of Flagler County, whether through law enforcement, corrections services, court security, neighborhood and community policing, or in a support staff role.

The Sheriff's mission is to protect our county and its residents and visitors at a reasonable cost, to make sure that gangs and illegal drug use are eliminated, to constantly work at lowering the crime rate, to protect our schools and children, and to maintain community-oriented policing.

Primary Functions

- Respond to emergency calls and actively patrol the neighborhoods and rural communities of Flagler County
- Address quality of life issues and small crime, deters more serious crimes from occurring within the community
- Increase communication and build a relationship of trust and understanding between the Sheriff's Department and the residents of the community
- Develop partnerships between the Flagler County Sheriff's Office and the community
- Maintain all applicable statistical data and continually conduct analysis of information in an effort to identify trends; make recommendations for appropriate corrective actions
- Conduct investigations on homicides, sexual assault/battery, child abuse, armed robbery, missing persons, and crimes against the elderly
- Investigate all drug related complaints including organized crime, drug trafficking organizations, money laundering, pharmaceutical drug diversion and prostitution
- Care, custody, and control of all incarcerated persons within the facility and the admission and release of inmates

Bailiff

The bailiff is an officer of the Court. He is required to perform numerous functions by law and as requested by the Judge. The bailiff is an assistant to the Sheriff. The Sheriff designates the number of bailiffs required by the circumstances and must assign this duty to as many of his deputies as the Court may request. The bailiff, generally, looks after the jury and the witnesses.

Dispatch

The Flagler County Sheriff's Office telecommunications handle three areas of communication (law enforcement, fire service, & emergency medical) and receive specialized training in each area. The operators are responsible to provide medical instructions via the telephone referred to as pre-arrival instructions. These operators are multifunctional having the ability instantaneously switch from field to field of communications.

Inmate Facility

The Flagler County Sheriff's Office operates the only inmate facility within Flagler County on behalf of the Board of County Commissioners. It houses all un-sentenced inmates and those inmates that have been sentenced to 364 days or less in jail. The purpose of the inmate facility is to provide supervision, care, custody, treatment, housing and general handling of inmates in accordance with the Florida Model Jail Standards.

Law Enforcement

Law Enforcement services are the largest function of the Sheriff's Office to include but not limited to patrol, administration, investigations, school resources, police athletic league, citizen's observer patrol, judicial process, and training.

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SHERIFF **GENERAL FUND**

Fund 001 Dept. 0310	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund - BOCC	21,539,637	22,833,337	25,720,062	25,626,229	(93,833)	
	1/2 Cent Discretionary Sales Tax Fd 311	1,000,000	1,000,000	1,000,000	3,000,000	2,000,000	Jail Operations
386.40-10	Excess Fees	14,199	390,010	0	0	0	
	Total BOCC Revenues	**22,553,836**	**24,223,347**	**26,720,062**	**28,626,229**	**1,906,167**	
	Grant and Aids/Other Uses	503,355	1,503,377	333,371	163,991	(169,380)	*Note: These revenues are not adopted*
	Contracts	2,983,036	3,758,900	4,344,451	4,541,724	197,273	*as part of the Countywide BOCC Budget.*
	TOTAL REVENUES	**26,040,227**	**29,485,624**	**31,397,884**	**33,331,944**	**1,934,060**	**Overall Revenue Increase/Decrease: 6.16%**
	Expenditure Summary						
	Sheriff Law & Dispatch Department - BOCC	15,593,513	16,740,846	18,497,146	20,193,008	1,695,862	
	Sheriff Law - Contracts/Outside Revenue	2,983,036	3,758,900	4,344,451	4,541,724	197,273	
	Total Sheriff Law Department	**18,576,549**	**20,499,746**	**22,841,597**	**24,734,732**	**1,893,135**	
	Inmate Facility	6,124,759	5,592,914	7,308,791	7,490,646	181,855	
	Bailiff	835,564	889,587	914,125	942,575	28,450	
	Grants and Aids	503,355	1,503,377	333,371	163,991	(169,380)	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**26,040,227**	**28,485,624**	**31,397,884**	**33,331,944**	**1,934,060**	**6.16%**
	Expenditures						
586.91-23	**Sheriff Law Department**						
	Regular Salaries	9,438,670	10,427,936	11,883,069	12,830,758	947,689	
	Overtime	1,027,444	912,238	743,123	766,903	23,780	
	Benefits	5,170,161	6,261,145	6,938,045	7,008,463	70,418	
	Professional Services	139,637	242,815	274,203	274,203	0	
	Other Charges and Obligations	0	0	0	0	0	
	SHR Investigative Fund	5,829	10,402	20,000	20,000	0	
	Travel and Per Diem	48,554	73,043	52,650	52,650	0	
	Communications Services	254,595	144,969	151,271	151,271	0	
	Transportation, Freight and Postage	0	22,709	16,400	16,400	0	
	Utility Services	0	0	0	0	0	
	Rentals and Leases	215,891	186,382	225,286	190,286	(35,000)	
	Insurance	373,029	404,691	467,000	517,000	50,000	
	Repair and Maintenance Services	308,409	278,221	348,300	390,300	42,000	
	Printing and Binding	17,087	0	12,500	12,500	0	
	College Tuition	84,830	32,103	85,000	85,000	0	
	Office Supplies	0	45,673	0	0	0	
	Operating Supplies	915,553	706,672	1,091,170	1,181,336	90,166	
	Books, Publications, Subscriptions	58,741	64,902	37,900	37,900	0	
	Machinery and Equipment	354,955	1,449,054	25,250	81,560	56,310	
	Computer Equipment	100,000	79,104	175,000	175,000	0	
	Debt Principal/Interest	528,203	209,280	628,801	943,202	314,401	
	Reversion	14,199	390,010	0	0	0	**Overall Expenditure Increase/Decrease:**
	Total Sheriff Law Department	**19,055,787**	**21,941,349**	**23,174,968**	**24,734,732**	**1,559,764**	**6.73%**

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SHERIFF **GENERAL FUND**

Fund 001 / Dept. 0320	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
586.91-23	**Sheriff Inmate Facility**						
	Regular Salaries	2,941,080	2,905,990	3,217,768	3,320,737	102,969	
	Overtime	365,427	367,565	352,441	363,719	11,278	
	Benefits	1,691,412	1,881,537	2,112,748	2,180,356	67,608	
	Professional Services	593,364	1,027,505	1,231,258	1,231,258	0	
	Travel and Per Diem	64,604	10,450	63,000	63,000	0	
	Communications Services	5,150	15,541	14,000	14,000	0	
	Transportation, Freight and Postage	0	74,007	2,000	2,000	0	
	Rentals and Leases	7,513	3,600	8,976	0	(8,976)	
	Insurance	45,231	52,000	75,000	8,976	(66,024)	
	Repair and Maintenance Services	139,966	15,799	33,000	75,000	42,000	
	Other Charges and Obligations	96	2,183	0	33,000	33,000	
	College Tuition	0	8,175	0	0	0	
	Office Supplies	0	11,900	25,500	0	(25,500)	
	Operating Supplies	128,532	142,963	117,600	25,500	(92,100)	
	Books, Subscriptions, Memberships	0	0	25,500	117,600	92,100	
	Equipment	46,679	24,565	30,000	25,500	(4,500)	
	Reversion	0	0	0	30,000	30,000	**Overall Expenditure Increase/Decrease:**
	Total Sheriff Inmate Facility	**6,029,054**	**6,543,780**	**7,308,791**	**7,490,646**	**181,855**	**2.49%**
Fund 001 / Dept. 0330							
586.91-23	**Sheriff Bailiff Department**						
	Regular Salaries	485,555	485,358	522,687	539,412	16,725	
	Overtime	50,994	35,500	45,299	46,749	1,450	
	Benefits	268,650	303,218	321,089	331,364	10,275	
	Travel and Per Diem	99	0	500	500	0	
	Communications Services	1,050	1,500	1,500	1,500	0	
	Insurance	9,399	11,645	18,000	18,000	0	
	Operating Supplies	1,051	686	5,050	0	(5,050)	
	Reversion	0	0	0	5,050	5,050	**Overall Expenditure Increase/Decrease:**
	Total Sheriff Bailiff Department	**816,798**	**837,907**	**914,125**	**942,575**	**28,450**	**3.11%**
	Sheriff Grants/Other						
	Personnel Services	115,178	157,932	0	0	0	
	Operating	23,410	4,656	0	163,991	163,991	
	Total Sheriff Grants/Other	**138,588**	**162,588**	**0**	**163,991**	**163,991**	
	TOTAL SHERIFF EXPENDITURES	**26,040,227**	**29,485,624**	**31,397,884**	**33,331,944**	**1,934,060**	**Overall Expenditure Increase/Decrease: 6.16%**

FIGURES FOR DISPATCH HAVE BEEN INCLUDED UNDER LAW ENFORCEMENT AS THE SHERIFF'S OFFICE SUBMITTED

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Property Appraiser

For more information please visit http://www.flaglerpa.com/



James E. Gardner, Jr.

The Property Appraiser and staff are statutorily charged with placing fair market values on each property in Flagler County. These values are used by the taxing authorities (including the County Commission, School Board, St. Johns River Water Management district, local municipalities and others) as a base for setting the millage rate. The millage rates provide for the total taxes needed by all authorities. Subsequently, taxes go up or down as a result of millage rates set by the taxing authorities.

Setting just values requires a thorough knowledge of the marketplace. Real estate values fluctuate due to many factors. Property use and size and condition of improvements to the site are other examples of factors affecting value. All of the factors are reflected by selling prices throughout the county. It is important to remember that the Property Appraiser does not create the market, but places values in response to market changes.

The Property Appraiser is also responsible for administering property tax exemptions. Every person who has legal or equitable title to real property in the State of Florida and who resides thereon and in good faith makes it his or her permanent home is eligible to receive a homestead exemption of up to $50,000. The first $25,000 applies to all property taxes. The additional $25,000 applies to any assessed value over $50,000 and only to nonschool taxes. Persons 65 and older who meet specific circumstances are eligible to receive an additional $50,000 homestead exemption.

Primary Functions

- Place fair market value on each property in Flagler County
- Value tangible personal property of businesses located in Flagler County
- Administer exemptions

PROPERTY APPRAISER — GENERAL FUND

Fund 001 Dept. 0400	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
386.60-00	General Fund	2,275,972	2,331,172	2,643,283	2,580,167	(63,116)	
386.60-01	Excess Fees	43,359	0	0	0	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**2,319,331**	**2,331,172**	**2,643,283**	**2,580,167**	**(63,116)**	**-2.39%**
	Expenditures						
586.91-21	Property Appraiser Expense	2,273,124	2,284,719	2,594,483	2,531,367	(63,116)	
513.34-10	Other Contracted Services	17,200	17,203	18,000	18,000	0	Fee from Prop. Appraiser for APPROVED tax notices
513.42-01	Postage Expense	29,007	29,250	30,800	30,800	0	TRIM compliance mailings
	TOTAL EXPENDITURES	**2,319,331**	**2,331,172**	**2,643,283**	**2,580,167**	**(63,116)**	**Overall Expenditure Increase/Decrease: -2.39%**

DEPARTMENT SUMMARY: The responsibilities of the Property Appraiser include preparation of a real property assessment tax roll and the administration of all exemptions permitted under law. The Property Appraiser, under Florida Statutes 192, is permitted to charge commissions to taxable entities for services provided. The County is billed quarterly for these services, with any necessary adjustments made during the fourth and final billing and excess fees are returned to the County. The Department of Revenue is charged by the Property Appraiser an amount equal to 1/4 of 4/5 of the total amount of commissions received by the Property Appraiser from the State for the previous fiscal year.

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Tax Collector

For more information please visit http://www.flaglertax.com/

The Office of the Tax Collector is a separate and independent government entity to ensure freedom from influence by local or state agencies that have the power to levy taxes. This means that the Tax Collector can and does operate independently of the Flagler County Board of County Commissioners and other Constitutional Offices. The Tax Collector's budget is approved by the Florida Department of Revenue.

The Tax Collector's Office is a fee-based office, meaning operations are not funded by tax dollars. The Fees collected for the services provided are used to fund the operating budget, which is approved by the Florida Department of Revenue. Cost-effective operations result in unused revenue, which is then returned to the local government agencies and the County in proportion to the amount paid.

The Tax Collector is committed to providing the highest level of customer services at a low cost, so our residents are better served.



Suzanne Johnston

Primary Functions

- Collects property taxes for every local government agency that has the power to levy taxes
- Acts as Flagler County's agent for the administration of Business Tax Receipts
- Serves as the State of Florida's agent for The Department of Highway Safety and Motor vehicles (driver license, vehicle registrations and titles, mobile homes, vessels, disabled parking placards), The Florida Fish & Wildlife Conservation Commission (hunting and fishing licenses) and the Florida Department of Revenue (property taxes, special assessments and sales tax on vehicle/mobile home/vessel transfers). The Flagler County Tax Collector's office also began taking applications for Concealed Weapons Permits in June 2016, allowing for an applicant to complete the entire application process, including photo, fingerprinting and electronic filing of the application itself.
- Provides information and educational resources about our services to the public

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TAX COLLECTOR — GENERAL FUND

Fund 001 Dept. 0500	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	1,681,456	1,666,261	1,975,445	2,066,013	90,568	
386.70-00	Excess Fees	711,414	818,033	700,000	700,000	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**2,392,870**	**2,484,294**	**2,675,445**	**2,766,013**	**90,568**	**3.39%**
	Expenditures						
513.34-16	Tax Collector Expense	1,664,745	1,653,074	1,958,445	2,049,013	90,568	
	Remit to BOCC	711,470	818,033	700,000	700,000	0	
513.41-10	Communication Recurring	1,274	1,504	1,500	1,500	0	
513.42-01	Postage	14,381	10,700	14,500	14,500	0	
513.49-10	Other Current Charges	1,000	983	1,000	1,000	0	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**2,392,870**	**2,484,294**	**2,675,445**	**2,766,013**	**90,568**	**3.39%**

DEPARTMENT SUMMARY: The Tax Collector's budget is submitted on or before August 1 of each fiscal year to the Florida Department of Revenue, with a copy submitted to the Board of County Commissioners. The maximum revenue for the Tax Collector's budget is based on a formula outlined in Florida Statutes, Chapter 192, relating to charges to taxable entities for services provided by the Tax Collector's Office. The County is charged 1/12 of the previous fiscal year's commissions levied on the County tax roll and 1/12 of the previous fiscal year's commissions on the County occupational and beverage licenses. Any necessary adjustments are made at the end of each fiscal year and excess fees are returned to the County. The Department of Revenue pays the Tax Collector an amount equal to 1/4 of 4/5 of the total commissions received from the State during the previous year.

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Clerk of the Circuit Court and Comptroller

For more information please visit https://flaglerclerk.com/



Tom Bexley

As one of the five constitutional officers established in Article VIII, Section 1 of the Florida Constitution; the Clerk of the Circuit Court serves as both the clerk of court and as the ex officio clerk of the board of county commissioners, auditor, recorder and custodian of all county funds.

Primary Functions

The Clerk's office functions, statutorily defined, can be further broken down into three financial components:

(1) Court related function responsible for, and not limited to; maintaining custody and control of all court records, supporting and attending each court session, child support depository, conducting judicial sales, assisting victims of domestic violence, processing jury summons and disbursing payments, preparing appellate records, assisting parties filing small claims, civil traffic citation processing and all other court related processes.
(2) Non court clerk function responsible for, and not limited to; official records custodian, processing marriage licenses, performing marriage ceremonies, clerk related financial processes to include court and non court vendor payment, payroll, financial and statistical data reporting, annual financial report for the clerk as well as record management. This functions' budget is supported by revenues generated by clerk functions such as the recording of official records.
(3) Non court BoCC function responsible for, and not limited to; BoCC minutes and records to include records management of BoCC financial and other original records, BoCC financial processes to include vendor payment, payroll, annual financial report for Flagler County and investment of public funds. This functions' budget is supported by contributions from the BoCC general fund (ad valorem taxes) and may be supported by revenues generated by clerk functions such as recording of official records.

County Government

- Accountant and auditor for the board of county commissioners
- Chief financial officer for the county
- Collector, maintainer and distributor of all county funds
- Collector and distributor of statutory assessment
- Guardian of public records and public funds

State Government

- Collects and disburses documentary stamps and intangible taxes for the Department of Revenue
- Collects and disburses numerous fees and assessments for the benefit of State Trust Funds
- Provides informational, financial and statistical data to the State Legislature, the Supreme Court, Florida Department of Law Enforcement, Auditor General, Department of Revenue and other agencies

Courts

- Ensure that the court's orders, judgments or directives are carried out within the parameters allowed by law
- Maintains the courts' records
- Collects and disburses court fines, fees and assessments
- Collects and disburses court-ordered child support and alimony payments

Citizen's Protection

- As custodian of county funds, the clerk ensures that the taxpayers' money is managed according to law
- Provides access to public records
- Provides assistance to citizens in accessing the courts
- Processes and maintains court documents to ensure that litigants' court cases are handled in a timely manner

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CLERK OF THE CIRCUIT COURT AND COMPTROLLER — General Fund

Fund 001 Dept. 0900	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund - BOCC	1,601,539	1,617,127	1,767,127	1,971,393	204,266	
386.20-00	Clerk Excess Fees	(291,527)	(271,327)	0	0	0	
	Total General Fund Revenue	**1,310,012**	**1,345,800**	**1,767,127**	**1,971,393**	**204,266**	
	Clerk Earned Revenues	771,999	793,714	777,700	779,700	2,000	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**2,082,011**	**2,139,514**	**2,544,827**	**2,751,093**	**206,266**	**8.11%**
	Expenditures						
586.91-22	Personnel Services	2,056,111	2,216,967	2,624,118	2,842,389	218,271	
	Professional Services	25,711	23,708	29,000	19,000	(10,000)	
	Contracted Services	22,462	20,183	29,835	31,020	1,185	
	Travel Expense	27,332	31,322	38,400	40,700	2,300	
	Communications Expense	24,103	21,768	24,640	21,270	(3,370)	
	Postage Expense	1,340	1,324	600	0	(600)	
	Rental of Equipment	23,836	27,499	27,220	28,048	828	
	Maintenance Agreements	72,249	73,321	121,760	116,880	(4,880)	
	Printing and Binding	6,276	1,043	1,000	2,500	1,500	
	Other Current Charges	6,768	5,419	5,000	2,000	(3,000)	
	Office Supplies	5,905	7,805	6,130	8,650	2,520	
	Office Equipment	36,710	42,879	32,272	6,261	(26,011)	
	Other Operating Supplies	35,524	22,837	21,515	30,710	9,195	
	Books, Publications & Memberships	6,929	3,898	7,985	5,525	(2,460)	
	Education/Conference	6,969	11,755	7,420	6,330	(1,090)	
	Capital Outlay Equipment	107,954	74,519	81,850	80,000	(1,850)	
	Court Related Expense	(384,168)	(446,733)	(513,918)	(490,190)	23,728	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**2,082,011**	**2,139,514**	**2,544,827**	**2,751,093**	**206,266**	**8.11%**

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Supervisor of Elections

For more information please visit http://www.flaglerelections.com/

The Supervisor of Elections Office has five main functions within its purview. They include:



Kaiti Lenhart

Maintaining Flagler County Voter Registration Rolls

- ❖Registration of citizens to the Florida Voter Registration System
- ❖Processing of address changes, party changes, name changes
- ❖Processing of felony records
- ❖Processing of deceased records
- ❖ List maintenance statutory requirements
- ❖Printing and mailing of voter information cards, both for new registrations and changes

Administration of Elections – Federal, State, County, Special District, and Municipal

- ❖Develop training manuals
- ❖Train poll workers, clerks, deputies, inspectors, specialized technicians
- ❖Establish polling locations
- ❖Establish early voting sites, setup/train workers for sites
- ❖Ballot layout, audio preparation, ordering requirements, printing, inventory
- ❖Preparation of memory cards and testing of optical scan and touch screen units
- ❖Preparation of precinct registers, master lists, street indexes
- ❖Precinct phone lines and modem verification for election results
- ❖Testing of official ballots/public logic and accuracy
- ❖Mail (absentee) ballot processing
- ❖Distribution of voting equipment/inventory/chain of custody
- ❖Certification of Results
- ❖Poll worker payroll

Process of Candidates, Political Committees, Appointed Boards and Officers

- ❖Qualify candidates for public office
- ❖Prepare handbooks, qualifying paperwork
- ❖Political committee filing
- ❖Financial disclosures

Mapping of Precincts and Districts

- ❖Maintain current mapping system
- ❖Precinct maps, District maps for Congressional, Senate, House, County Commission, School Board and Special Districts, and Municipal maps
- ❖Redistricting and Reprecincting

Voter Education

- ❖Web site maintenance ϖ Voter's Guides
- ❖Sample ballots
- ❖Election Guides
- ❖Other materials/forms/legal advertisements
- ❖Voter Registration Outreach

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SUPERVISOR OF ELECTIONS **GENERAL FUND**

Fund 001 / Dept. 1500/1510	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund - BOCC	759,344	974,163	1,075,176	1,526,510	451,334	
386.80-00	Excess Fees	82,464	79,171	0	0	0	**Overall Revenue Increase/Decrease:**
	HAVA Grant						
	TOTAL REVENUES	**841,808**	**1,053,334**	**1,075,176**	**1,526,510**	**451,334**	**41.98%**
	Expenditures						
586.91-24	**Administration/Voter Registration**						
	Salary/Executive	117,561	123,281	124,894	126,986	2,092	per State guidelines
	Regular Salary	211,520	227,984	311,520	397,200	85,680	2.2% COLA and add 1 FTE
	Overtime	8,465	11,451	12,960	31,050	18,090	
	Benefits	98,675	183,380	209,129	238,372	29,243	
	Certification	67,864	2,000	2,000	2,000	0	SOE Certification by State
	Other Contractual	6,984	4,710	2,933	3,624	691	
	Travel	1,000	5,767	0	0	0	
	Communications	6,272	1,071	540	600	60	
	List Maintenance	5,000	6,407	5,600	0	(5,600)	
	Postage	9,500	16,285	14,115	17,361	3,246	
	Equipment Rental	4,687	2,865	3,540	17,844	14,304	
	Notary Insurance	117	0	0	0	0	
	Maint/Equipment	55,335	21,954	40,053	54,768	14,715	
	License & Software	0	22,381	0	0	0	
	Other Current	720	19,209	1,350	0	(1,350)	
	Office Supplies	8,800	12,547	11,279	44,489	33,210	
	Legal Advertising/Printing	0	7,526		1,440	1,440	Voter Eligibility Legal Ads
	Gas, Oil, Auto Insurance	1,260	1,265	680	1,600	920	
	Sub/Memberships	2,351	227	2,858	2,580	(278)	FSASE Membership
	Training - Admin	8,570	8,883	27,342	8,800	(18,542)	FCEP Training/Certifications, FSASE Conf, ICW
	Voter Education	650	2,830	1,581	1,582	1	Travel & Outreach Event Fees
	Contingency	2,500	2,500	0	2,500	2,500	
	Capital O/L	0	13,659	15,930	0	(15,930)	
	Total Admin Voter Registration	**617,831**	**698,182**	**788,304**	**952,796**	**164,492**	
586.91-24	**Elections**						
	Other Salary	60,176	38,972	64,210	157,064	92,854	PPP & Primary Poll Workers
	Benefits	5,213	911	5,927	10,744	4,817	
	Other Contractual	2,400	0	3,270	13,060	9,790	
	Travel	1,167	234	345	1,091	746	
	Communications	2,664	3,033	4,740	4,740	0	
	Poll Worker Training (HAVA match eligible)	4,463	0	0	0	0	
	Postage	20,000	7,888	9,009	35,321	26,312	
	Building Rentals	2,100	2,182	2,700	5,800	3,100	
	Maint/Equipment	46,778	146,258	30,205	40,730	10,525	New Voting System-Software License/Support
	Voter Education (HAVA match eligible)	5,000	0	5,000	5,000	0	
	Other Current	2,620	2,624	0	0	0	0
	Office Supplies	9,500	18,674	8,730	75,745	67,015	New Seals for new equipment
	Advertising	2,500	47,279	6,750	16,450	9,700	Radio Ads and Production Fees for Election Info
	Elections Ballots	56,396	40,538	85,446	156,096	70,650	Early Voting, Absentee and Election Day Ballots
	Gas, Oil	500	0	200	400	200	
	Software License and Support	0	27,700	42,640	48,973	6,333	
	Contingency	2,500	2,500	2,500	2,500	0	
	Capital O/L	0	0	15,200	0	(15,200)	
	HAVA						
	Total Elections	**223,977**	**338,793**	**286,872**	**573,714**	**286,842**	**Overall Expenditures Increase/Decrease:**
	TOTAL EXPENDITURES	**841,808**	**1,036,975**	**1,075,176**	**1,526,510**	**451,334**	**41.98%**

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JUDICIAL SUMMARY — GENERAL FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
General Fund - BOCC	88,460	78,359	123,367	131,574	8,207	
F.C. Sheriff Inmate Fees	35,000	35,000	35,000	35,000	0	**Overall Revenue Increase/Decrease:**
Total Revenues	**123,460**	**113,359**	**158,367**	**166,574**	**8,207**	**5.18%**
Expenditures						
Court Services	2,202	2,265	14,500	14,500	0	Department consolidation in FY16
Guardian Ad Litem	41,897	41,999	45,765	46,949	1,184	
State Attorney	22,274	22,310	26,600	31,600	5,000	
Public Defender	273	237	3,200	3,200	0	
Pretrial Services	56,814	46,548	68,302	70,325	2,023	**Overall Expenditures Incr/Decr:**
Total Expenditures	**123,460**	**113,359**	**158,367**	**166,574**	**8,207**	**5.18%**
Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**0**	

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	PROPOSED FY 19-20	CHANGES +/(-)
Personnel Summary- Positions					
Guardian Ad Litem	1.00	0.00	1.00	1.00	0.00
Pretrial Services	1.00	0.00	1.00	1.00	0.00
Total Positions	**2.00**	**0.00**	**2.00**	**2.00**	**0.00**

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COURT SERVICES — GENERAL FUND

*****New Department created in FY16 for the consolidation of 001-1000 (Circuit Court), 001-1010 (Court Expenses), 001-1040 (Court Reporter), & 001-1100 (County Court)*****

Fund 001 Dept. 1600	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund - BOCC	2,202	2,265	14,500	14,500	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**2,202**	**2,265**	**14,500**	**14,500**	**0**	**0.00%**
	Expenditures						
601.31-10	Professional Services	150	0	5,000	5,000	0	Costs Assoc w/ ADA accommodations
41-10, 41-20	Communications	2,004	2,116	8,500	8,500	0	
601.51-10	Office Supplies	48	0	500	500	0	
601.51-11	Office Equipment	0	149	0	0	0	
601.52-12	Other Operating Expenses	0	0	500	500	0	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**2,202**	**2,265**	**14,500**	**14,500**	**0**	**0.00%**

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GUARDIAN AD LITEM — GENERAL FUND

Fund 001 Dept. 1020	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund - BOCC	41,897	41,999	45,765	46,949	1,184	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**41,897**	**41,999**	**45,765**	**46,949**	**1,184**	**2.59%**
	Expenditures						
685.10-12	Regular Salaries	25,392	25,626	26,396	26,976	580	2.2% COLA
685.xx-xx	Employee Benefits	14,497	14,681	14,799	14,903	104	
	Total Personnel Services	**39,889**	**40,307**	**41,195**	**41,879**	**684**	
685.34-10	Other Contracted Services	299	100	100	100	0	
685.41-10	Communications Recurring	992	1,071	1,720	1,720	0	
685.42-01	Postage	91	68	100	200	100	
685.47-10	Printing & Binding	0	0	0	0	0	
685.48-10	Promotional Activities	245	0	0	0	0	
685.51-10	Office Supplies	311	376	1,500	1,400	(100)	
685.51-11	Office Equipment	50	0	750	750	0	
685.52-12	Other Operating Expenditures	20	77	0	0	0	
685.54-10	Publications/Memberships	0	0	400	400	0	Florida Dependency Summit
685.55-03	Training/Conference & Seminar Regist	0	0	0	500	500	
	Total Operating Expenditures	**2,008**	**1,692**	**4,570**	**5,070**	**500**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**41,897**	**41,999**	**45,765**	**46,949**	**1,184**	**2.59%**

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STATE ATTORNEY — GENERAL FUND

Fund 001 Dept. 1200	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund - BOCC	22,274	22,310	26,600	31,600	5,000	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**22,274**	**22,310**	**26,600**	**31,600**	**5,000**	**18.80%**
	Expenditures						
602.34-10	Other Contracted Services	0	0	2,100	2,100	0	
41-10, 41-20	Communications	22,274	22,310	19,000	24,000	5,000	
602.46-30	Maintenance Agreements	0	0	4,500	4,500	0	
602.51-10	Office Supplies	0	0	500	500	0	
602.51-11	Office Equipment under $1,000	0	0	500	500	0	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**22,274**	**22,310**	**26,600**	**31,600**	**5,000**	**18.80%**

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PUBLIC DEFENDER/CRIMINAL CONFLICT — GENERAL FUND

Fund 001 Dept. 1300	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund - BOCC	273	237	3,200	3,200	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**273**	**237**	**3,200**	**3,200**	**0**	**0.00%**
	Expenditures						
603.34-10	Other Contracted Services	0	0	200	200	0	
41-10, 41-20	Communications	273	237	3,000	3,000	0	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**273**	**237**	**3,200**	**3,200**	**0**	**0.00%**

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PRETRIAL SERVICES SUPERVISION — GENERAL FUND

Fund 001 Dept. 4806	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund - BOCC	21,814	11,548	33,302	35,325	2,023	
341.52-02	F.C. Sheriff Inmate Fees	35,000	35,000	35,000	35,000	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**56,814**	**46,548**	**68,302**	**70,325**	**2,023**	**2.96%**
	Expenditures						
719.10-12	Regular Salaries	33,114	26,917	33,400	34,560	1,160	2.2% COLA
719.xx-xx	Employee Benefits	15,553	12,035	15,877	16,140	263	
	Total Personnel Services	**48,667**	**38,952**	**49,277**	**50,700**	**1,423**	
719.34-10	Other Contracted Expenses	6,900	6,140	13,000	13,000	0	Florida Drug Testing
40-10, 55-01	Travel and Training Expenses	169	351	1,500	1,500	0	
41-10,41-20	Communications	0		200	100	(100)	
719.42-01	Postage	0		50	50	0	
719.47-10	Printing & Binding	0	20	100	100	0	
719.51-10	Office Supplies	367	245	550	550	0	
719.52-12	Other Operating Expenses	516	510	3,000	2,000	(1,000)	Drug Testing Supplies
719.54-10	Publications/Memberships	20	125	125	125	0	
719.55-03	Conference & Seminar Registration	175	205	500	2,200	1,700	
	Total Operating Expenditures	**8,147**	**7,596**	**19,025**	**19,625**	**600**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**56,814**	**46,548**	**68,302**	**70,325**	**2,023**	**2.96%**

DEPARTMENT SUMMARY

Pursuant to Rule 3.131, Florida Rules of Criminal Procedure, most individuals charged with a crime or ordinance violation are entitled to be released from jail on reasonable conditions pending resolution of the case. The Rule further creates a presumption in favor of non-monetary release and allows for "placement of the defendant in the custody of a designated person or organization agreeing to supervise the defendant." Judges may impose other conditions or restrictions designed to assure the defendant's appearance at court proceedings and reasonably protect the community from risk of physical harm. See also Section 907.041 & Section 907.043, Florida Statutes.

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APPROPRIATION SUMMARY-GENERAL FUND- BOCC

DEPARTMENT	BUDGETED FY18-19	APPROVED FY19-20	% CHANGE	POSITIONS FY18-19	POSITIONS FY19-20
County Administration					
Board of County Commissioners	642,716	672,177	4.58%	5.00	5.00
Administration	770,938	625,687	-18.84%	6.00	6.00
Land Management	1,591,683	1,644,653	3.33%	3.00	4.00
County Attorney	691,317	676,908	-2.08%	4.00	3.00
Economic Opportunity	1,000,000	505,000	-49.50%	3.30	3.60
	$ 4,696,654	$ 4,124,425	-12.18%	21.30	21.60
Human Resources	247,605	370,618	49.68%	2.30	3.30
Engineering	879,838	841,178	-4.39%	8.00	7.00
Financial Services					
Budget	402,412	492,154	22.30%	5.00	6.00
Purchasing	283,702	301,173	6.16%	4.60	4.60
	$ 686,114	$ 793,327	15.63%	9.60	10.60
Innovation Technology	$ 2,527,234	$ 2,942,339	16.43%	11.43	11.250
IT- Public Safety Software	$ 285,000	$ 323,810	13.62%	0.00	0.00
	$ 2,812,234	$ 3,266,149	30.04%	11.43	11.250
Community Services:					
Extension Service	289,675	307,320	6.09%	6.03	6.03
Social Services/Grants	4,061,759	4,242,155	4.44%	17.50	18.50
Veterans Services	139,212	141,615	1.73%	2.00	2.00
Library Services - Main & Bunnell	1,228,723	1,273,290	3.63%	18.10	17.60
	$ 5,719,369	$ 5,964,380	4.28%	43.63	44.13
General Services:					
General Services-Administration	465,435	507,363	9.01%	5.50	5.50
Fleet Management	884,920	922,753	4.28%	9.00	9.00
Facilities Management	3,295,899	3,333,704	1.15%	26.50	25.50
Government Services Building	702,830	797,074	13.41%	0.00	0.00
Princess Place Eco Cottages	65,643	87,567	33.40%	0.50	0.50
River to Sea Eco Cottages	143,015	83,463	-41.64%	0.00	0.00
Public Transportation	1,993,605	2,250,039	12.86%	29.83	29.83
Recreation Facilities/Vessel Reg.	2,035,313	2,259,317	11.01%	16.00	16.00
Recreation Services/Carver Center	120,050	120,050	0.00%	0.00	0.00
Bull Creek	87,648	84,572	-3.51%	1.00	1.00
Princess Place Preserve	221,450	259,804	17.32%	3.50	3.50
	$ 10,015,808	$ 10,705,706	6.89%	91.83	90.83

DEPARTMENT	BUDGETED FY18-19	APPROVED FY19-20	% CHANGE	POSITIONS FY18-19	POSITIONS FY19-20
Emergency Services:					
Emergency Mgmnt/EMPA & EMPG	634,386	668,700	5.41%	4.56	4.57
Emergency Communication 800 MHz	1,272,573	1,164,894	-8.46%	0.00	0.00
Fire/Rescue	11,774,769	11,645,772	-1.10%	97.50	98.00
Emergency Flight Operations	664,154	661,858	-0.35%	2.00	2.00
Emergency Services Other Grants	15,614	23,317	49.33%	0.44	0.43
	$ 14,361,496	$ 14,164,541	-1.37%	104.50	105.00
Non Departmental:					
Value Adjustment Board	9,550	9,550	0.00%	0.00	0.00
Medical Examiner	359,125	451,998	25.86%	0.00	0.00
Interfund Transfers	1,594,476	1,618,126	1.48%	0.00	0.00
Pooled Expenditures	2,674,309	2,974,971	11.24%	0.00	0.00
Special Events	21,000	0	-100.00%	0.00	0.00
Tax Increment Financing	1,440,836	1,426,901	-0.97%	0.00	0.00
Reserves *Includes Anticipated Grants	7,491,175	9,644,630	28.75%	0.00	0.00
Gen'l Fund Capital Projects	1,281,385	643,358	-49.79%	0.00	0.00
General Liability Insurance	843,500	858,500	1.78%	0.00	0.00
	$ 15,715,356	$ 17,628,034	12.17%	0.00	0.00
Total BOCC General Fund	**$ 55,134,474**	**$ 57,858,358**	**4.94%**	**292.59**	**293.71**

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ADMINISTRATIVE-SUMMARY — GENERAL FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
General Fund	4,681,951	4,940,515	5,260,653	4,737,345	(523,308)	
Contribution	20,000	0	0	0	0	
Rent	21,000	36,630	36,000	37,080	1,080	
Economic Opportunity Grant	20,809	7,500	0	0	0	**Overall Revenue Increase/Decrease:**
Total Revenues	**4,743,760**	**4,984,645**	**5,296,653**	**4,774,425**	**(522,228)**	**-9.86%**
Expenditures						
Board of County Commissioners	486,462	542,294	642,716	672,177	29,461	
Administration	842,701	802,885	770,938	625,687	(145,251)	
Land Management	2,342,556	2,606,981	2,191,682	2,294,653	102,971	
County Attorney	659,442	578,475	691,317	676,908	(14,409)	
Economic Opportunity	412,599	454,010	1,000,000	505,000	(495,000)	**Overall Expenditure Increase/Decrease:**
Total Expenditures	**4,743,760**	**4,984,645**	**5,296,653**	**4,774,425**	**(522,228)**	**-9.86%**
Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**0**	

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Personnel Summary -Positions						
Board of County Commissioners	5.00	5.00	5.00	5.00	0.00	
Administration	7.00	7.00	6.00	6.00	0.00	
Land Management	2.00	2.00	3.00	4.00	1.00	
County Attorney	4.00	4.00	4.00	3.00	(1.00)	Reclassed Paralegal position in FY19
Economic Opportunity	3.00	3.25	3.30	3.60	0.30	
Total Positions	**21.00**	**21.25**	**21.30**	**21.60**	**0.30**	

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BOARD OF COUNTY COMMISSIONERS

APPROVED BUDGET 2019-20 SUMMARY

SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	486,462	542,294	642,716	672,177	29,461
	486,462	**542,294**	**642,716**	**672,177**	**29,461**
Expenditures					
Personnel	376,390	422,780	479,792	507,727	27,935
Operating	110,072	119,514	162,924	164,450	1,526
	486,462	**542,294**	**642,716**	**672,177**	**29,461**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
County Commissioners	5.00	5.00	5.00	5.00	0.00
Total Positions	**5.00**	**5.00**	**5.00**	**5.00**	**0.00**



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BOARD OF COUNTY COMMISSIONERS — GENERAL FUND

Fund 001 / Dept 0100	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	486,462	542,294	642,716	672,177	29,461	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**486,462**	**542,294**	**642,716**	**672,177**	**29,461**	**4.58%**
	Expenditures						
511.10-11	Salaries	242,148	270,355	286,563	290,752	4,189	FS 145.031
511.xx-xx	Employee Benefits	134,242	152,425	193,229	216,975	23,746	
	Total Personnel Services	**376,390**	**422,780**	**479,792**	**507,727**	**27,935**	
511.31-10	Professional Services	69,545	85,690	100,000	100,000	0	
511.34-10	Other Contracted Services	0	0	50	50	0	
511.40-10	Travel/Conference	17,178	9,268	25,503	26,068	565	
511-41-10	Communications	1,891	2,389	2,400	3,000	600	
511.42-01	Postage Expense	2,859	2,669	3,000	3,000	0	
511-46-40	Small Tools and Equipment	37	1	0	0	0	
511.47-10	Printing & Binding	149	155	275	275	0	
511.49-10	Other Current Charges	0	450	1,450	1,450	0	
511.49-13	Service Awards/Recognition	0	0	100	100	0	
511.49-15	Advertising	1,365	2,275	5,500	5,500	0	
511.51-10	Office Supplies	527	452	500	500	0	
511.51-11	Office Equipment	14	557	150	150	0	
511.52-10	Gas, Oil, and Lubricants	0	0	0	0	0	
511.52-12	Other Operating Expenses	1,401	453	500	500	0	
511.52-20	Clothing & Wearing Apparel	1,341	0	0	0	0	
511.52-30	Data Processing Software	0	808	328	399	71	Adobe, Skykit
511.54-10	Publications/Memberships	8,419	8,787	13,063	13,083	20	Chamber Dues increase
511.55-03	Conference/Seminar	5,346	5,560	10,105	10,375	270	
	Total Operating Expenditures	**110,072**	**119,514**	**162,924**	**164,450**	**1,526**	
	TOTAL EXPENDITURES	**486,462**	**542,294**	**642,716**	**672,177**	**29,461**	**Overall Expenditure Increase/Decrease: 4.58%**

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ADMINISTRATION

APPROVED BUDGET 2019-20 SUMMARY



SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	842,701	802,885	770,938	625,687	(145,251)
	842,701	**802,885**	**770,938**	**625,687**	**(145,251)**
Expenditures					
Personnel	800,934	666,129	580,732	579,320	(1,412)
Operating	41,767	136,756	190,206	46,367	(143,839)
	842,701	**802,885**	**770,938**	**625,687**	**(145,251)**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary - Positions					
County Admininistrator	1.00	1.00	1.00	1.00	0.00
Deputy County Administrator	1.00	1.00	0.00	0.00	0.00
Executive Assistant	1.00	1.00	1.00	1.00	0.00
Executive Assistant to CA	1.00	1.00	1.00	1.00	0.00
Special Projects/Grants Coordinator	1.00	1.00	1.00	1.00	0.00
Communications Manager	1.00	0.00	0.00	0.00	0.00
Public Information Officer	0.00	1.00	1.00	1.00	0.00
Public Relations/Marketing Specialist	1.00	1.00	1.00	1.00	0.00
Total Positions	**7.00**	**7.00**	**6.00**	**6.00**	**0.00**

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ADMINISTRATION **GENERAL FUND**

Fund 001 Dept 0200	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	842,701	802,885	770,938	625,687	(145,251)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**842,701**	**802,885**	**770,938**	**625,687**	**(145,251)**	**-18.84%**
	Expenditures						
512.10-11	Salaries	560,156	498,965	424,028	420,421	(3,607)	2.2% COLA
512.xx-xx	Employee Benefits	240,778	167,164	156,704	158,899	2,195	Deputy Administrator Removed
	Total Personnel Services	**800,934**	**666,129**	**580,732**	**579,320**	**(1,412)**	
512.34-10	Other Contracted Services	9,200	103,838	148,847	100	(148,747)	
512.40-10	Travel Expenses	5,185	5,009	8,840	9,070	230	
512.41-10	Communications/ Devices Accessories	2,575	2,970	3,052	2,234	(818)	
512.42-01	Postage Expense	133	211	200	250	50	
512.44-10	Rentals & Leases	2,806	2,907	3,602	3,602	0	
512.46-30	Maintenance Agreements	2,464	2,728	3,000	3,000	0	
512.47-10	Printing & Binding	0		1,000	600	(400)	
512.49-10	Other Current Charges	140	10	0	0	0	
512.49-15	Advertising	0	0	1,000	700	(300)	
512.51-10	Office Supplies	1,385	1,196	1,200	1,200	0	
512.51-11	Office Equipment	1,456	518	200	200	0	
512.52-10	Gas Oil & Lubricants	132	118	250	250	0	
512.52-12	Other Operating Expenses	66	1,257	2,500	2,000	(500)	
512.52-30	Data Processing Software	3,617	3,114	2,863	3,517	654	Acrobat, Legiscan
512.54-10	Publications/Memberships	10,582	9,859	9,797	16,183	6,386	FAC increase
512.55-03	Conference/Seminar Registration	2,026	3,021	3,855	3,461	(394)	
	Total Operating Expenditures	**41,767**	**136,756**	**190,206**	**46,367**	**(143,839)**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**842,701**	**802,885**	**770,938**	**625,687**	**(145,251)**	**-18.84%**

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LAND MANAGEMENT

APPROVED BUDGET 2019-20 SUMMARY

SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	189,746	463,199	275,944	385,556	109,612
Future Grants	0	0	37,500	37,500	0
Developer Contribution-Carry Forward	19,701	19,071	19,071	19,071	0
Fl Inland Navigation District-C/F	28,000	28,000	28,000	28,000	0
Haw Creek Carry Forward	90,367	78,666	63,675	44,605	(19,070)
Haw Creek Timber Sales	56,381	0	0	0	0
Bulow Carry Forward	25,397	82,266	73,580	72,265	(1,315)
Malacompra Carry Forward	100,361	97,424	97,424	95,963	(1,461)
Bulow Mitigation Carry Forward	988,603	988,603	683,603	699,413	15,810
Hunter's Ridge Carry Forward	800,000	734,222	717,885	760,660	42,775
Hunters Ridge Timber Sales	0	0	55,000	0	(55,000)
Princess Place Timber Sales	0	34,900	0	0	0
Princess Place Carry Forward	0	0	25,000	34,900	9,900
Graham Swamp Capital Contribution	20,000	0	0	0	0
Graham Swamp Rental Income	21,000	36,630	36,000	37,080	1,080
Graham Swamp CF	3,000	44,000	79,000	79,640	640
	2,342,556	**2,606,981**	**2,191,682**	**2,294,653**	**102,971**
Expenditures					
Personnel	158,762	187,375	224,766	283,540	58,774
Operating	435,015	693,435	973,838	998,035	24,197
Capital/ Reserves	988,603	984,413	993,078	1,013,078	20,000
	1,582,380	**1,865,223**	**2,191,682**	**2,294,653**	**102,971**

Personnel Summary -Positions	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Public Lands & Nat Resource Mgr	1.00	1.00	1.00	1.00	0.00
Land Manager Coordinator	1.00	1.00	1.00	1.00	0.00
Land Manag. Control Burns	0.00	0.00	1.00	1.00	0.00
Total Positions	**2.00**	**2.00**	**3.00**	**3.00**	**0.00**



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DEPT: LAND MANAGEMENT — COUNTY ADMINISTRATION

Primary Functions

- Act as county liaison for the Environmentally Sensitive Land (ESL) Referendum and the Land Acquisition Committee (LAC)
- Prepare and submit to the LAC Committee all requests from the public for county purchase of lands within the guidance of the ESL Program
- Coordinate all Commission-approved ESL purchases and all aspects of property appraisals, closing, etc
- Provide land management expertise and activities to include natural resource monitoring, project planning, and implementation over the County's natural areas
- Assist other departments in the provision of wetland mitigation necessary to complete projects
- Prepare, maintain, and implement the County's land management plans
- Provide general environmental support to other County departments
- Serve as the County's liaison with environmental organizations and regulatory bodies
- Administers the Flagler County Manatee Protection Plan
- Administers the County's prescribed fire program.

Goals FY 2019-20

- Continue post hurricane Land Management backlog abatement.
- Lead on various County real estate transactions
- Provide technical support to the Growth Management Department by assisting with application review
- Continue to develop the County prescribed fire program for wildlife mitigation hazards and ecosystem restoration and maintenance
- Provide stewardship of public lands to include timber assessments for future harvest planning, invasive plant removal, natural community maintenance and restoration, and monitoring with law enforcement for poachers, trespassing and vandalism
- Increase coordination and communication with various government agencies (FDEP, SJRWMD, GTMNERR) for natural resource protection and management
- Coordinate with law enforcement task force (FFWCC and Sheriff's Office) for manatee speed zone enforcement, trespass, poaching, etc.
- Continue to utilize mechanical and chemical means to reach hardwood target basal area in pyrogenic natural communities that have been without fire for extended periods

Strategic Objectives

- ✓ Treat 25 acres of invasive plants on Flagler County natural areas
- ✓ Map and describe 95% of management units in Flagler County natural areas
- ✓ Increase acres of hardwood reduction treatment within pyrogenic communities
- ✓ Continue growth of prescribed fire program with increases in number of burn days, acres burned, and training/certifications.

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY19-20
1. Invasive Plant Treatment	Acres	6	10	15	20
2. Citizen Work Days	Days	6	8	5	10
3. Management Units Documented/Updated	%	95%/2	95%/2	96%/2	96%/3
4. Personnel hours spent on fire mitigation	hours	8	35	65	80
5. Hardwoods treated	acres	10	50	70	50

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DEPT: LAND MANAGEMENT — COUNTY ADMINISTRATION

The Land Management Department is responsible for numerous activities associated with natural resource stewardship of internal and external projects.

Internal stewardship projects include the coordination with local, state, and federal agencies regarding county environmental issues, long range park planning, and natural resource maintenance, restoration, or enhancement projects.

Internal collateral duties include general project management, technical support for Flagler County natural resource issues, participation in County projects managed by other departments and revenue projects on County lands. Serves as Staff representative to the Land Acquisition Committee (LAC) and oversees the County's Environmentally Sensitive Lands Acquisition program.

External stewardship projects include the review of development proposals for compliance with natural resource portions of the land development code and general public outreach.



Major Initiatives / Highlights

- Conducted major post Hurricane Matthew actions including acquiring permits necessary to relocate sea turtle nests for dune restoration activities and inventory dead and severely damaged hazardous trees within the Hurricane Matthew flood area.
- Lead on various County real estate transactions
- Lead on coordinating with Flagler County Fire Department in indentifying and planning controlled burns for wildlife mitigation hazards and ecosystem restoration needs
- Stewardship of public lands to include natural community management, removal of 80+ feral hogs, and invasive plant removal workdays with volunteer groups, and timber harvesting

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LAND MANAGEMENT **GENERAL FUND**

Fund 001 Dept 0206	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	189,746	463,199	275,944	385,556	109,612	
	Future Grants	0	0	37,500	37,500	0	HGMP Grant-Hazardous Vegetation Wildfire Mitig
	TOTAL REVENUES	**189,746**	**463,199**	**313,444**	**423,056**	**109,612**	**Overall Expenditure Increase/Decrease: 34.97%**
	Expenditures						
515.10-12	Regular Salaries	119,595	140,383	166,465	198,864	32,399	2.2% COLA
515.xx-xx	Employee Benefits	39,167	46,992	58,301	84,676	26,375	One position transferred in FY19
	Total Personnel Services	**158,762**	**187,375**	**224,766**	**283,540**	**58,774**	
515.31-10	Professional Services	0	9,890	0	0	0	
515.34-10	Other Contracted Services	0	75	25	58,000	57,975	Derelict Vessels, Wildfire Activities moved from Pooled Acct
515.34-20	Governmental Service	7,335	1,055	10,500	0	(10,500)	Fire Line Mtn on Project Pages
515.40-10	Travel Expenses	403	840	1,500	2,800	1,300	
515.41-10	Communications / Devices	465	538	432	2,016	1,584	
515.42-01	Postage	62	124	35	50	15	
515.44-10	Rentals & Leases	0	6,587	15,000	15,000	0	
515.45-20	Vehicle Insurance	481	481	500	500	0	
515.46-10	Building/ Equipment Repairs	442	209	0	1,000	1,000	
515.46-20	Vehicle Repair	1,208	1,174	1,000	2,000	1,000	
515.46-30	Maintenance Agreements	0	0	300	0	(300)	
515.46-40	Small Tools & Equipment	1,569	3,144	3,000	3,000	0	
515.48-10	Promotional Activities	239	0	0	0	0	
515-49-10	Other Current Chrgs/ Oblig	41	35	0	0	0	
515.49-14	Landfill Tipping Fees	0	0	2,000	0	(2,000)	
515-49-15	Advertising	3	79	186	0	(186)	
515.51-10	Office Supplies/Printing Binding	142	657	50	50	0	
515-51-11	Office Equipment	0	11	50	0	(50)	
515.52-10	Gas, Oil & Lubricants	1,153	2,231	600	2,000	1,400	
515.52-12	Other Operating Expenses	1,433	800	0	0	0	
515.52-20	Clothing & Wearing Apparel	0	0	400	0	(400)	
515.54-10	Publications/Memberships	0	0	100	100	0	
515.55-01	Training/ Education	0	0	1,500	1,500	0	
515.55-03	Conference/ Seminar	250	550	1,500	1,500	0	
515.xx-xx	Hazardous Tree Removal	0	244,489	0	0	0	Project #101912
515.xx-xx	Hurricane Matthew	15,758	1,855	0	0	0	
515.xx-xx	Hurricane Irma	0	1,000	0	0	0	
	Total Operating Expenditures	**30,984**	**275,824**	**38,678**	**89,516**	**50,838**	
	Grants						
587.98-15	Anticipated Grants	0	0	50,000	50,000	0	HGMP Grt-Hazardous Veg. Wildfire Mitig (25% match)
	Total Grant Expenditures	**0**	**0**	**50,000**	**50,000**	**0**	Carry Forward
	TOTAL EXPENDITURES	**189,746**	**463,199**	**313,444**	**423,056**	**109,612**	**Overall Expenditure Increase/Decrease: 34.97%**

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LAND MANAGEMENT **GENERAL FUND**

Fund 001
Dept 0206

Tortoise Relocation

		ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
	Revenues						
	Developer Contribution-Carry Forward	19,701	19,071	19,071	19,071	0	
	Fl Inland Navigation District-Carry Forward	28,000	28,000	28,000	28,000	0	**Overall Revenue Inc/Dec:**
	TOTAL REVENUES	**47,701**	**47,071**	**47,071**	**47,071**	**0**	**0.00%**
	Expenditures						
537-34-24	Bulow Recipient Site	0	0	1,500	1,500	0	Financial Assurance
537-34-24	Tortoise Relocation-Future Use	47,071	47,071	45,571	45,571	0	**Overall Expenditure Inc/Dec:**
	TOTAL EXPENDITURES	**47,071**	**47,071**	**47,071**	**47,071**	**0**	**0.00%**



In 2006 Flagler County was provided funding to start a gopher tortoise relocation from the Harborview project to start a gopher tortoise recipient site. Flagler County has permitted a recipient site within the Bulow Park site with these funds. As a condition of the permit Flagler County is required to budget funds annually for financial assurance that the Bulow Creek Gopher Tortoise management plan activities will continue to take place. This financial assurance amount is specifically $1,163 and will be shown in the budget every year. In 2015 Flagler County received $28,000 for the relocation of tortoises to this site from the Florida Inland Navigation District DMMA site FL-3.

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LAND MANAGEMENT **GENERAL FUND**

Fund 001
Dept 0206

Haw Creek Management of Natural Resources Project #220553

		ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
	Revenues						
	Timber Sales	56,381	0	0	0	0	
	Carry Forward	33,986	78,666	63,675	44,605	(19,070)	**Overall Revenue Inc/Dec:**
	TOTAL REVENUES	**90,367**	**78,666**	**63,675**	**44,605**	**(19,070)**	**-29.95%**
	Expenditures						
515.34-10	Other Contracted Services	0	3,751	16,680	17,000	320	Security
515.34-20	Governmental Service	0	0	1,400	1,760	360	Fire Lines
515.41-01	Communication Devices and Accessories	0	159	0	0		
515.46-40	Small Tools & Equipment	0	1,290	0	0	0	
515.49-10	Other Current Chgs/Obl	0	0	0	0	0	
515.49-15	Advertising	0	0	0	0	0	
515.52-12	Other Operating Expenses	16	120	0	0	0	
515-64-10	Equipment	11,685	1,461	0	0	0	
515-31-10	Future use	78,666	71,885	45,595	25,845	(19,750)	**Overall Expend. Inc/Dec:**
	TOTAL EXPENDITURES	**90,367**	**78,666**	**63,675**	**44,605**	**(19,070)**	**-29.95%**

By assessing timber resources, planning timber management activities, and implementing properly-timed timber harvests Flagler County Land Management is able to balance the revenue potential of many of our public “timber lands” with the maintenance of intact, healthy forest systems. Healthy forests maintain clean water, diverse wildlife, clean air, and provide recreation and enjoyment for Flagler County’s citizens. Revenue received for timber sales in designated areas is set aside and tracked via project number to ensure that the funds are utilized for their intended purpose in the appropriate geographic area.

In January 2013, $78,027.65 was received as proceeds from timber sales in this area. As part of the Haw Creek Management Plan, 50% of any revenue generated shall be used to maintain and improve recreational uses of the Preserve and 50% to the management of the Preserve's natural resources, including reforestation, prescribed burning and wildlife management. In FY17 $112,762 was received as proceeds from additional timber sales in this area. The same distribution is used for these funds, allocating 50% to maintain and preserve recreational uses and 50% for management of natural resources.

The funds allocated in the budget as shown above are for the management of the natural resources. These funds are used annually for prescribed burns and wildlife management. The other 50% of the revenue that was collected is held for recreational use.

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LAND MANAGEMENT — GENERAL FUND

Fund 001
Dept 0206

Bulow Land Management Plan Project #875553

		ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
	Revenues						
	Timber Sales	70,746	0	0	0	0	
	Carry Forward	25,397	82,266	73,580	72,265	(1,315)	**Overall Revenue. Increase/Decrease:**
	TOTAL REVENUES	**96,143**	**82,266**	**73,580**	**72,265**	**(1,315)**	**-1.79%**
	Expenditures						
515.31-10	Professional Services	8,686	0	0	0	0	
537-34-10	Other Contracted Services	0	0	0	0	0	
515-46-40	Small Tools & Equipment	132	572	0	0	0	
515-49-10	Other Current Chrgs/ Oblig	41	0	0	0	0	
515-34-20	Governmental Service	0	0	1,500	1,760	260	Fire Lines
515-52-12	Other Operating Expenses	39	1,454	0	0	0	
515-64-10	Equipment	4,870	2,922	0	0	0	
515-31-10	Future Use	82,375	77,318	72,080	70,505	(1,575)	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**96,143**	**82,266**	**73,580**	**72,265**	**(1,315)**	**-1.79%**

-

By assessing timber resources, planning timber management activities, and implementing properly-timed timber harvests Flagler County Land Management is able to balance the revenue potential of many of our public “timber lands” with the maintenance of intact, healthy forest systems. Healthy forests maintain clean water, diverse wildlife, clean air, and provide recreation and enjoyment for Flagler County’s citizens. Revenue received for timber sales in designated areas is set aside and tracked via project number to ensure that the funds are utilized for their intended purpose in the appropriate geographic area. Bulow timber funds were received in March 2011 in the amount of $46,477.00. The estimated balance available for land management in this area was $25,397 at the end of FY16. In FY17 additional timber sales were received in the amount of $70,746.



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LAND MANAGEMENT **GENERAL FUND**

Fund 001
Dept 0206

Malacompra Easement Project #280553

		ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
	Revenues						
	Cash Carry Forward	100,361	97,424	97,424	95,963	(1,461)	**Overall Revenue Inc/Dec:**
	TOTAL REVENUES	**100,361**	**97,424**	**97,424**	**95,963**	**(1,461)**	**-1.50%**
	Expenditures						
515.31-10	Professional Services	0	0	25,000	25,000	0	Sea Turtle Monitoring
515.34-20	Governmental Service	0	0	0	1,760	1,760	Fire Lines
515.46-40	Small Tools & Equipment	0	0	0	0	0	
515.49-10	Other Current Charges	0	0	0	0	0	
515.52-12	Other Operating Expenses	16	0	0	0	0	
515-64-10	Equipment	2,921	1,461	0	0	0	
515-31-10	Future use	97,424	95,963	72,424	69,203	(3,221)	**Overall Expenditure Inc/Dec:**
	TOTAL EXPENDITURES	**100,361**	**97,424**	**97,424**	**95,963**	**(1,461)**	**-1.50%**

In November 2012, the BOCC approved a park management program to be funded from the sale of Dune Walkover Easements for North Malacompra Oceanfront Park. Three easements were sold at $35,000 each, providing a total of $105,000 for this endeavor. These funds are accounted for in an account set aside specifically for natural resource management activities at the 23 acre North Malacompra Oceanfront Park and the 5 acre South Malacompra Oceanfront Park. The use of these funds is restricted to the management of these properties, including providing a cash match should a grant become available in the future.

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LAND MANAGEMENT **GENERAL FUND**

Fund 001
Dept 0206

Hunters Ridge Project #780091

		ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
	Revenues						
	Timber Sales	0	0	55,000	0	(55,000)	
	Cash Carry Forward	800,000	734,222	717,885	760,660	42,775	**Overall Revenue Inc/Dec:**
	TOTAL REVENUES	**800,000**	**734,222**	**772,885**	**760,660**	**(12,225)**	**-1.58%**
	Expenditures						
515.34-10	Other Contracted Services	20,000	23,942	20,760	20,000	(760)	Security Services
515.34-20	Governmental Services	0	0	5,000	5,000	0	Fire Lines
515.31-10	Professional Services	6,089	3,422	0	461,840	461,840	Future Use
515.46-10	Building/ Equipment Repairs	3,090	0	0	0	0	
515.46-40	Small Tools & Equipment	0	1,582	0	0	0	
515.52-12	Other Operating Expenses	525	1,800	0	0	0	
515-63-10	Capital Outlay	0	0	55,000	55,000	0	HMGP Hammock Comm Fire Mitig
515-63-10	Capital Outlay	0	0	55,070	55,070	0	Hunters Ridge Financial Assurance Reserve
515-63-10	Capital Outlay	0	0	163,750	163,750	0	Hunters Ridge Perpetual Mngmt Cost
515-64-10	Capital Outlay	770,296	703,476	473,305	0	(473,305)	**Overall Expenditure Inc/Dec:**
	TOTAL EXPENDITURES	**800,000**	**734,222**	**772,885**	**760,660**	**(12,225)**	**-1.58%**



A total of $800,000.00 was received in 2009 in accordance with the Hunter Ridge Golf Course Settlement Agreement (Exhibit 3 to Exhibit A of Section III of Resolution 2010-61) and was designated to be used for “passive recreational purposes and/or nature tourism and development of facilities for such purposes”. These funds comprise the initial payment of a $4.505M settlement which allowed the Hunters Ridge Developer to opt out of the DRI requirement to construct a golf course and convey it to Flagler County. Of this $800,000, $300,000 are subject to Section III - 6 paragraphs (b) & (c). Section III - 6 paragraphs (b) & (c) set aside these monies to fund a hydrological restoration project within the Hunters Ridge Conservation/Regional Park Area. Section III - 6 paragraphs (b) & (c) set a timeframe for the contemplated hydrological restoration of three years. This three year timeframe has expired, and in accordance with the aforementioned document the funds may now be moved out of escrow and the County shall, at its sole discretion, use these funds for other purposes within the Conservation Regional Park Area.

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LAND MANAGEMENT **GENERAL FUND**

Fund 001
Dept 0206

Princess Place Project #31053L

		ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
	Revenues						
	Timber Sales	0	34,900	0	0	0	
	Cash Carry Forward	0	0	25,000	34,900	9,900	**Overall Revenue Inc/Dec:**
	TOTAL REVENUES	**0**	**34,900**	**25,000**	**34,900**	**9,900**	**28.37%**
	Expenditures						
515.31-10	Professional Services	0	0	0	0	0	
515.34-10	Other Contracted Services	0	0	0	0	0	
515.34-20	Governmental Service	0	0	2,000	1,760	(240)	Fire Lines
515.44-10	Rentals & Leases	0	0	0	0	0	
515.52-12	Other Operating Expenses	0	0	0	0	0	
515-31-10	Future use	0	0	23,000	33,140	10,140	**Overall Expenditure Inc/Dec:**
	TOTAL EXPENDITURES	**0**	**0**	**25,000**	**34,900**	**9,900**	**28.37%**



In February through May of 2018 Land Management staff oversaw the thinning of 120 acres of planted longleaf pine in northwest Princess Place Preserve. This project consisted of removal of planted trees to a density of 150 trees per acre in order to ecologically enhance the sandhill ecosystem. Revenue from this project exceeded $34,900. Project funds will be utilized for the purchase and rental of equipment to further enhance Princess Place ecosystems as well as for contractor services in accordance with the management plan.

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LAND MANAGEMENT **GENERAL FUND**

Fund 001
Dept 0206

Passive Park Funds

	Conservation Easement	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
	Revenues						
	Bulow Mitigation Carry Forward	988,603	988,603	683,603	699,413	15,810	
	TOTAL REVENUES	**988,603**	**988,603**	**683,603**	**699,413**	**15,810**	**2.31%**
	Expenditures						
Interfd Tr	River to Sea Cottages	0	0	300,000	300,000	0	Eco Cottages
Interfd Tr	Island House Conference Center	0	0	300,000	300,000	0	Island House Conference Center
515.31-10	Bulow Mitigation Project #178069	0	4,190	14,345	10,155	(4190)	Piezometer install,wetland monitoring
515.64-10	Passive Park Balance	988,603	984,413	69,258	89,258	20,000	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**988,603**	**988,603**	**683,603**	**699,413**	**15,810**	**2.31%**

In June 2013 Flagler County provided a conservation easement over approximately 269 acres of property within Bulow Park as mitigation for wetland impacts associated with the Flagler County Airport Runway Safety Areas project (SJRWMD permit no. 4-035-76127-24). As compensation for this conservation easement Flagler County received $999,552.

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LAND MANAGEMENT **GENERAL FUND**

Fund 001
Dept 0206

Graham Swamp- Wireless Communications Project #202553

		ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
	Revenues						
366-03-00	Capital Contribution	20,000	0	0	0	0	
362-01-07	Rent	21,000	36,630	36,000	37,080	1,080	
399-00-00	Cash Carry Forward	3,000	44,000	79,000	79,640	640	**Overall Rev. Inc/Dec:**
	TOTAL REVENUES	**44,000**	**80,630**	**115,000**	**116,720**	**1,720**	**1.50%**
	Expenditures						
515-31-10	Future use	44,000	80,630	115,000	116,720	1,720	**Overall Expend. Inc/Dec:**
	TOTAL EXPENDITURES	**44,000**	**80,630**	**115,000**	**116,720**	**1,720**	**1.50%**



The Graham Swamp property was acquired from St Johns River Water Management District in June 2014 with a perpetual conservation agreement. (Instrument No. 2014019001 6/24/14 Bk 2010 Pg 696). Section 2 (5) restricts the use of revenue produced from this property to be dedicated to the program for management or restoration of the property.

A firm was awarded the contract to construct, support and operate a wireless communications facility including a communication tower, antennas, cables, and related structures and improvements to be constructed on approximately 2,500 square feet of space on a parcel of real property located at the Flagler County Graham Swamp, to be leased from the BOCC for the purpose of providing improved wireless voice and data services to the general public and public safety employees in Flagler County. The terms of the lease include an initial capital contribution to the county of $20,000, an initial monthly rent of $3,000.00 with an annual rent increase of 3%. The terms also include a per tenant capital contribution of $7,500 and an associated 30% revenue share for each additional tenant.

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Summary	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	659,442	578,475	691,317	676,908	(14,409)
	659,442	**578,475**	**691,317**	**676,908**	**(14,409)**
Expenditures					
Personnel	446,808	434,919	560,392	484,751	(75,641)
Operating	212,634	143,556	130,925	192,157	61,232
	659,442	**578,475**	**691,317**	**676,908**	**(14,409)**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary -Positions					
County Attorney	1.00	1.00	1.00	1.00	0.00
Deputy County Attorney	1.00	1.00	1.00	0.00	(1.00)
Assistant County Attorney	0.00	0.00	0.00	1.00	1.00
Legal Assistant	2.00	1.00	1.00	1.00	0.00
Paralegal	0.00	1.00	1.00	0.00	(1.00)
Total Positions	**4.00**	**4.00**	**4.00**	**3.00**	**(1.00)**

COUNTY ATTORNEY

APPROVED BUDGET 2019-20 SUMMARY

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COUNTY ATTORNEY — GENERAL FUND

Fund 001 / Dept 0700	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	659,442	578,475	691,317	676,908	(14,409)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**659,442**	**578,475**	**691,317**	**676,908**	**(14,409)**	**-2.08%**
	Expenditures						
514.10-12	Regular Salaries	319,251	324,500	393,631	357,100	(36,531)	2.2% COLA
514.xx-xx	Employee Benefits	127,557	110,419	166,761	127,651	(39,110)	Deputy Attorney Removed
	Total Personnel Services	**446,808**	**434,919**	**560,392**	**484,751**	**(75,641)**	
514.31-10	Professional Services	198,768	130,047	100,000	161,232	61,232	Outside Legal Counsel
514.33-10	Court Reporting Services	60	0	1,000	1,000	0	
514.34-10	Other Contracted Services	0	2,871	12,000	12,000	0	
514.40-10	Travel	6,578	3,635	5,000	5,000	0	
41-01,41-10	Communications / Devices	1,288	1,643	2,200	2,200	0	
514.42-01	Postage Expense	121	18	250	250	0	
514.45-60	Other Insurance & Bonds	0	103	0	0	0	
514.44-10	Rentals & Leases	32	109	75	75	0	
514.46-30	Maintenance Agreements	442	362	400	400	0	
514.47-10	Printing & Binding	0	0	0	0	0	
514.49-10	Other Current Charges	383	0	500	500	0	
514.49-15	Advertising	0	0	300	300	0	
514.49-17	Costs & Settlements	0	0	1,000	1,000	0	
514.51-10	Office Supplies	421	457	500	500	0	
514.51-11	Office Equipment	250	10	1,000	1,000	0	
514.52-12	Other Operating Expenses	3	0	500	500	0	
514.52-30	Data Processing Software	0	0	200	200	0	
514.54-10	Publications/Memberships	4,288	4,056	4,300	4,300	0	
55.01,55.03	Training/Conference/ Seminar	0	245	1,700	1,700	0	
	Total Operating Expenditures	**212,634**	**143,556**	**130,925**	**192,157**	**61,232**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**659,442**	**578,475**	**691,317**	**676,908**	**(14,409)**	**-2.08%**

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ECONOMIC OPPORTUNITY

APPROVED BUDGET 2019-20 SUMMARY

SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	391,790	446,510	1,000,000	505,000	(495,000)
Grant/Donations	20,809	7,500	0	0	0
	412,599	**454,010**	**1,000,000**	**505,000**	**(495,000)**
Expenditures					
Personnel	290,472	297,942	303,911	332,681	28,770
Operating	119,127	153,068	196,089	167,319	(28,770)
Grants and Aids	3,000	3,000	500,000	5,000	(495,000)
	412,599	**454,010**	**1,000,000**	**505,000**	**(495,000)**

Personnel Summary-Positions	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Executive Director of Econ Opportunity	1.00	1.00	1.00	1.00	0.00
Economic Opportunity Project Manager	1.00	1.00	1.00	1.00	0.00
Marketing Specialist	0.00	1.00	1.00	1.00	0.00
Business Development Associate	1.00	0.00	0.00	0.00	0.00
Economic Development Specialist	0.00	0.25	0.30	0.60	0.30
Total Positions	**3.00**	**3.25**	**3.30**	**3.60**	**0.30**



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DIVISION: ECONOMIC OPPORTUNITY — ADMINISTRATION

Primary Functions

- The Department of Economic Opportunity facilitates the expansion of business and manufacturing sectors to create quality jobs and diversify our tax base
- Develops policies and programs designed to attract new businesses and facilitate the expansion/retention of existing businesses
- Represents Flagler County with the State of Florida and other economic development organizations
- Collaborates with the County Emergency Response Team to provide emergency response and resiliency for local businesses
- Coordinates with all private and public community partners related to economic development
- Prepares quality marketing materials and messages and conducts marketing to potential community prospects
- Maintains a property database for businesses interested in relocating in the County
- Informs the public regarding economic development initiatives
- Meets regularly with the members of the Economic Advisory Council in addition to state, regional, and local government
- Coordinates and cooperates with local property owners to market their property to potential investors
- Prepares annual budget, works plans and strategic plans

Goals FY 2019-20

- Increase the quantity and quality of county employers
- Assist local businesses through Business Recruitment and Expansion initiatives
- Serve as liaison between business and government
- Increase the training programs and career opportunities for residents

Strategic Objectives

- Increase the amount of working business partners with the county
- Bring an additional jobs to the County with new business relocation and expansion efforts
- Design a speculative facility through public or private partnership

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
Proposals Submitted	EA	29	36	44	48
Annual Wage Impact	$	$16,093,466	$23,567,420	calculating	30,000,000
Unemployment Rate, average	%	5.0%	4.45%	3.80%	4.0%

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DIVISION: ECONOMIC OPPORTUNITY — ADMINISTRATION

The Department of Economic Opportunity provides the leadership to strengthen the local economy. Its charge is to seek out opportunities that will build a strong economic platform, thus creating primary jobs and securing capital investment in the community. Through the administration of policies, programs and projects, the Department attracts, retains and/or expands businesses.

The Executive Director, who is advised by the creativity, guidance and oversight of the Economic Advisory Council, heads the Department. The Department staff provides support to the Council as well as engages new and existing businesses in the community.

The Department is the primary contact for businesses considering relocating or expanding within the County; it also represents the County as a liaison with Federal, State, Regional and local government economic development entities.

Major 2018-19 Initiatives / Highlights

- Flagler County Year-Over-Year Employment Growth 3.4% compared to Florida rate of 2.5% and National rate of 1.4%
- Construction was completed on 30,000 and 20,000 square foot manufacturing facilities, (Gioia Sails South and U.S. 1 Commerce Park)
- Expansion of Kimbles Aviation Logistical Services at the Flagler County Airport
- Facilitated research grant and partnership between local business, the Florida High Tech Corridor and the University of Florida
- Hosted eleven business prospect visits to the County
- Achieved record numbers at the Department's annual job fair and assisted numerous businesses with talent recruitment efforts over the course of the year
- Awarded grant dollars from Florida High Tech Corridor, CareerSource and Florida Power and Light, totaling approximately $38,000.
- Developed working relationship with Space Florida for aviation business incentives and growth
- Completed designation of the entire County as a part of the JaxPort Foreign Trade Zone for Import/Export Assistance
- Nurtured and expanded regional, state and national partnerships – Moderated and/or presented at numerous Regional and local Economic Development Forums
- Re-Elected by peers to represent Northeast Florida Regional Economic Partnership, JaxUSA, Regional Director at the Florida Economic Development Association
- Supported local economic development and community partners, including: FL Virtual Entrepreneur Center, Entrepreneur Night, African American Entrepreneur Association, SCORE, Flagler Schools, and Chamber of Commerce.

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ECONOMIC OPPORTUNITY - ADMINISTRATION — GENERAL FUND

Fund 001 Dept 0205	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	391,790	446,510	1,000,000	505,000	(495,000)	
	Donations	20,809	7,500	0	0	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**412,599**	**454,010**	**1,000,000**	**505,000**	**(495,000)**	**-49.50%**
	Expenditures						
559.10-12	Salaries	204,143	214,236	218,396	236,800	18,404	2.2% COLA
559.xx-xx	Employee Benefits	86,329	83,706	85,515	95,881	10,366	
	Total Personnel Services	**290,472**	**297,942**	**303,911**	**332,681**	**28,770**	
559.31-10	Professional Services	0	2,000	51,000	40,000	(11,000)	
559.34-10	Other Contracted Services	16,265	36,000	20,000	32,728	12,728	
559.40-10	Travel	9,626	7,746	6,050	6,200	150	
559.41-10	Communications/Accessories	1,900	2,246	2,000	1,000	(1,000)	
559.42-01	Postage	889	364	500	500	0	
559.44-10	Rentals & Leases	680	108	1,000	1,000	0	
559-45-20	Vehicle Insurance	241	241	250	250	0	
559.46-20	Vehicle Repair & Maintenance	105	108	555	200	(355)	
559.46-30	Maintenance Agreements	714	1,133	500	500	0	
559.46-40	Small Tools & Equipment	1,960	42	200	100	(100)	
559.47-10	Printing & Binding	1,971	659	4,514	2,750	(1,764)	
559.48-10	Promotional Activities	29,750	28,696	32,500	20,500	(12,000)	
559-49-10	Other Current Chgs/Oblig	0	719	5,000	2,500	(2,500)	
559.49-15	Advertising	0	0	4,000	200	(3,800)	
559.51-10	Office Supplies	1,012	702	1,500	1,000	(500)	
559.51-11	Office Equipment	1,501	737	1,000	500	(500)	
559.52-10	Gas, Oil & Lubricants	680	690	600	400	(200)	
559.52-12	Other Operating Expenses	4,933	8,180	500	5,500	5,000	
559.52-30	Data Processing Software	12,604	17,190	14,220	14,220	0	
559.54-10	Publications/Memberships	25,313	26,410	30,600	30,500	(100)	
559.55-01	Training/Education	585	0	2,500	1,000	(1,500)	
559.55-03	Conference/ Seminar Regist	8,398	19,097	17,100	5,771	(11,329)	
	Total Operating Expenditures	**119,127**	**153,068**	**196,089**	**167,319**	**(28,770)**	
	Business Incentives						
559.82-40	Future Aid to Organizations	3,000	3,000	500,000	5,000	(495,000)	To be used once Fund 141 has been expended
	TOTAL EXPENDITURES	**3,000**	**3,000**	**500,000**	**5,000**	**(495,000)**	for Aid to Organizations. Funding moved to Reserves in FY20
							Overall Revenue Increase/Decrease:
	TOTAL EXPENDITURES	**412,599**	**454,010**	**1,000,000**	**505,000**	**(495,000)**	**-49.50%**

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ECONOMIC DEVELOPMENT **SPECIAL REVENUE FUND**

Fund 141 / Dept 1720/5000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
361.10-00	Interest	162	765	175	500	325	
399.00-00	Cash Carry Forward	988	230,162	229,337	230,028	691	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**1,150**	**230,927**	**229,512**	**230,528**	**1,016**	**0.44%**
	Expenditures						
559.49-18	Bank Analysis Fees	900	899	1,000	1,200	200	
559.82-40	Economic Development Incentives	250	230,028	228,512	229,328	816	see chart below for programmed incentives
	Total Grants & Aids Expenditures	**1,150**	**230,927**	**229,512**	**230,528**	**1,016**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**1,150**	**230,927**	**229,512**	**230,528**	**1,016**	**0.44%**

Established to account for the repayment of Community Development Block Grant funding by International Tool Machines, Inc (ITM). The final payment was received from ITM on September 12, 2002. The adopted budget will be used to fund the County's Economic Development Incentive Program, as originally established by the Board of County Commissioners on October 20, 1997 (Flagler County Ordinance Number 97-19), and as later amended and restated on September 24, 2002 by Flagler County Ordinance Number 02-26. The Flagler County Economic Development Incentive Program (EDIP) is codified in the Flagler County Code of Ordinances as §§19.201 through 19.205. Expenditures of Economic Development Incentive Program funds will be governed by the provisions of these sections of the code.

Current Incentives:

Project Protein - Designs for Health Annual Incentive ($125/job for a period of 4 years = $500/job)

Annual Jobs	2017	2018	2019	2020 - 2023	2020 - 2023	Total
10	$1,250	$1,250	$1,250			$3,750
10		$1,250	$1,250	$1,250	$1,250	$5,000
10		$1,250	$1,250	$2,500	$2,500	$7,500
10			$1,250	$3,750	$3,750	$8,750
10				$5,000	$5,000	$10,000
Total	**$1,250**	**$3,750**	**$5,000**	**$12,500**	**$12,500**	**$35,000**

Project GF- Total Project cost $40,000 ($1,000 per job for a period of 7 years)

Annual Jobs	2019	2020	2021	2022	2023 - 2024	Total
10	$5,000	$2,500	$2,500			$10,000
10	$2,500	$2,500	$2,500	$2,500		$10,000
10		$2,500	$2,500	$2,500	$2,500	$10,000
10			$2,500	$2,500	$5,000	$10,000
Total	**$7,500**	**$7,500**	**$10,000**	**$7,500**	**$7,500**	**$40,000**

Gioia Sails South (Project GS2)- To occur over a ten year period. Incentive provided upon completion.

	2017-2018	2019-2020	2021-2022	2023-2024	2025-2026	Total
Annual Incentive	$15,000	$12,000	$9,000	$6,000	$3,000	$45,000
	$15,000	$12,000	$9,000	$6,000	$3,000	$45,000
	$30,000	**$12,000**	**$9,000**	**$6,000**	**$3,000**	**$90,000**

Project Spec Bldg- To occur over a ten year period. Incentive provided upon completion.

	2018-2019	2020-2021	2022-2023	2024-2025	2026-2027	Total
Annual Incentive	$15,000	$12,000	$9,000	$6,000	$3,000	$45,000
	$15,000	$12,000	$9,000	$6,000	$3,000	$45,000
	$30,000	**$12,000**	**$9,000**	**$6,000**	**$3,000**	**$90,000**

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ENGINEERING

APPROVED BUDGET 2019-20 SUMMARY



SUMMARY Revenues	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Staff Time	176,230	211,621	250,000	212,665	(37,335)
General Fund	527,971	519,182	629,838	628,513	(1,325)
	704,201	**730,803**	**879,838**	**841,178**	**(38,660)**
Expenditures					
Personnel	642,423	700,928	842,937	801,741	(41,196)
Operating	35,037	29,875	36,901	39,437	2,536
Capital	26,741	0	0	0	0
	704,201	**730,803**	**879,838**	**841,178**	**(38,660)**

Personnel Summary-Positions	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Public Works Dir./County Engineer	1.00	1.00	1.00	1.00	0.00
Asst. Public Wks Dir./Asst. Cnty Eng.	1.00	1.00	1.00	1.00	0.00
Project Manager	2.00	2.00	2.00	2.00	0.00
Project Administrator	1.00	1.00	1.00	1.00	0.00
Office Manager	0.00	1.00	1.00	1.00	0.00
Drafter/CAD Technician	1.00	1.00	1.00	1.00	0.00
Administrative Assistant	1.00	0.00	0.00	0.00	0.00
Construction Inspector	1.00	1.00	1.00	0.00	(1.00)
Total Positions	**8.00**	**8.00**	**8.00**	**7.00**	**(1.00)**

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DIVISION: ENGINEERING — PUBLIC WORKS

Primary Functions

- Supervises capital projects from inception to completion including conceptual planning, design, permitting with state and federal agencies, and construction
- Monitors safety and functional operation of the County's transportation infrastructure and public resources such as parks and community facilities
- Develops bid specifications and performs contract administration to make certain that projects are completed within budget and on time
- Work with FDOT in coordinating funding opportunities for the County's 5-year work program
- Provides technical support to other County departments

Goals FY 2019-20

- Maximize life expectancy of County's transportation infrastructure and public resources by ensuring all projects are built and maintained to an acceptable industry standard within the set schedule and budget

Strategic Objectives

- ✓ To invest resources effectively and maximize the use of revenue to maintain public services

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Total Amount of Grants Awarded for all projects*	$	4,595,782.00	24,013,241.00	37,988,783.18	26,163,944.00
2. Total Amount of Grants Awarded for Resurfacing*	$	2,802,500.00	6,367,610.00	10,150,152.00	1,050,00.00
3. Number of Projects with Grant Funding*	#	8	6	10	5
4. Number of construction projects completed with grant funding**	#	6	10	4	10

* Annual data based on contract execution date.
** Annual data based on final reimbursement submittal date.
Fiscal Year 17-18, 18-19 and 19-20 includes Dune Restoration Projects

DIVISION: ENGINEERING — PUBLIC WORKS

The Public Works Department is comprised of two divisions: Engineering Department and Road and Bridge Department. Through the combined efforts of these divisions, it enables us to contribute significantly to the safety of the County's road and drainage systems for the benefit of Flagler County residents and visitors.

Flagler County's Engineering Department provides professional and technical assistance on capital projects initiated by the Board of County Commissioners. The department also develops and recommends improvements to the County highway system as well as plans for long range projects and other capital improvements needed for the safety and welfare of the citizens of Flagler County. The Engineers share the design and completion duties for capital projects and activities concerned with capital projects as well as other work performed within county rights-of-way associated with commercial developments and subdivisions.

Engineering also administers Florida Department of Environmental Protection (F.D.E.P.), Florida Inland Navigation District (F.I.N.D.), St. Johns River Water Management District (S.J.R.W.M.D.) Florida Department of Transportation (F.D.O.T.) and Department of Community Affairs (DCA) grant funds for projects such as road and drainage improvements, artificial reef, park development and beautification programs. Some projects require collaboration with municipalities (Beverly Beach, Bunnell, Flagler Beach, Marineland and Palm Coast) and local citizen groups such as Scenic A1A PRIDE, the organization that steers the efforts of Flagler County's celebrated National Scenic Byway and Florida Scenic Highway.

Although grants help fund some capital improvement and transportation infrastructure projects, the Engineering Department plays an active role in negotiating and securing the best value for Flagler County citizens. The department's expertise is essential in developing bid specifications and contracts. After a contract has been executed, the Engineering Department is responsible for guaranteeing the terms of the contracts are fulfilled. The Engineering Department's role is critical to the safety and welfare of citizens in Flagler County. In fact, the Florida Statutes (Section 336.03) require that County Engineer be licensed as a Professional Engineer. This standard ensures that the necessary infrastructure is provided at a quality level that conforms to the industry's most stringent standards.

Major Initiatives / Highlights

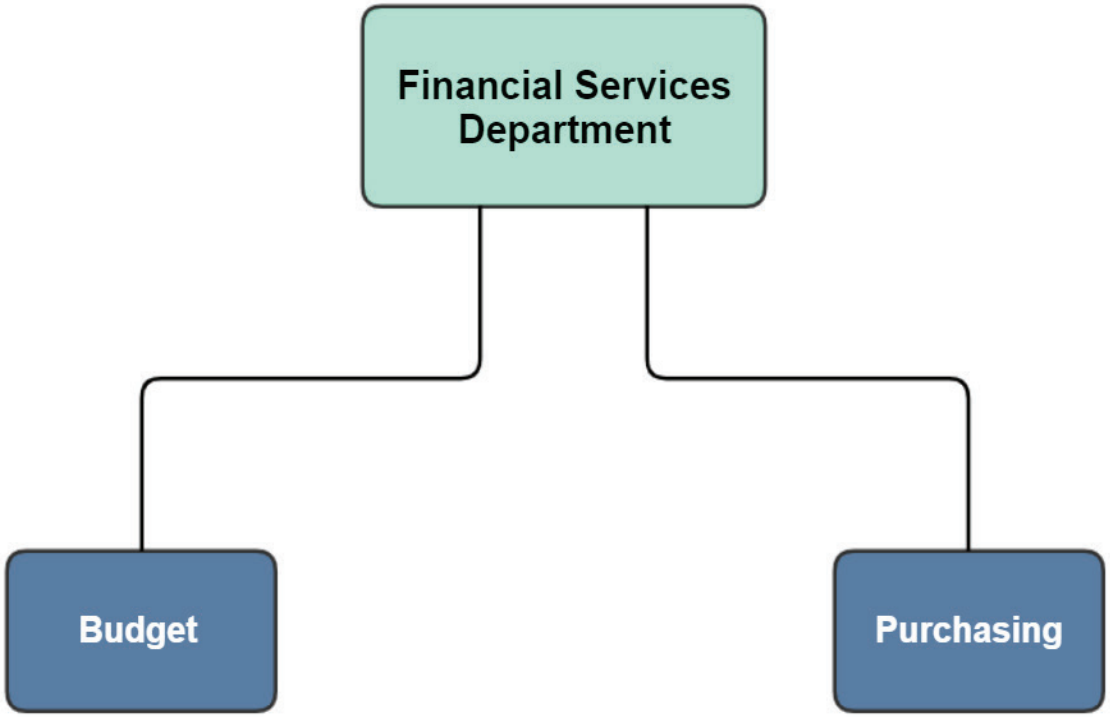
- **Coastal Storm Risk Management Project (ACOE) – Ongoing –** The Flagler County Coastal Storm Risk Management Project will place sand on approximately three miles of critically eroded beaches (FDEP Range Monument R80 -R94) in the City of Flagler Beach (6th Street South to 28th Street South). The project includes reconstruction of the eroded dune to approximately 19 feet in height and includes vegetation planting of sea oats. The completed project will help reduce future risk and vulnerability for homes, businesses and public infrastructure, while creating potential habitat for sea turtles and shorebirds and recreational areas for the public.
- **State Road A1A Dune Restoration from South 28th Street to South of Osprey Drive (FDOT) – Ongoing -** The intent of the Project is to construct a 10-foot dune and beach profile extension along approximately 2.6 miles of shoreline adjacent to SR A1A in Flagler Beach, Florida from near Florida Department of Environmental Protection monuments R-79.8 (northerly r/w line of 6th Street South) to R-94.2 (southerly r/w line of 28th Street South). Project construction is located immediately adjacent to and coterminous with the east right-of-way line of SR A1A.
- **Emergency Dune Restoration – Completed -** The primary focus of emergency restoration activities includes placement of varying amounts of sand and add vegetation to restore the lost dune system. The project limits extended from the north end of River to Sea Park through to the north end of Flagler Beach, a total of approximately 11.4 miles. This project commenced on January 2019 and completed February 2019. The placement of sand was performed by Road & Bridge Department with combined forces of other supporting agencies.
- **Matanzas Woods Interchange at Interstate 95 – Project Completed –** This is a $14.6 million design and construction project funded by Florida Department of transportation. Formally opened to the public in March, 2016
- **CR 305 Box Culverts Replacement – Project Completed -** This project involved design, permitting and construction for the replacement of three (3) large box culverts along County Road 305. The box culverts were originally constructed in the early 1950s and were in need of replacement
- **Bunnell Elementary Trails – Project Completed -** This project is part of the County's effort to create an interconnecting trail system throughout the county. Includes sidewalks, a multipurpose path-walking, jogging, bike riding, exercise and nature trails
- **CR 305 Bridge Replacement Bridge No. 734086 – Project Completed -** This project included the replacement of the existing CR 305 bridge over Middle Haw Creek. Included with the bridge demolition and construction was the installation of sheet pile wall, gravity walls, drainage systems, guardrail, earthwork, roadway base and asphalt paving and signage and pavement markings. This is the largest of seven (7) bridges completed between 2009 and 2015
- **Flagler County Jail – Project Completed.** Improvement provides 270 additional beds in a New Housing Pod with expansion of support services.
- **Old Kings Road Extension – Project Completed.** The project is a new facility to connect two (2) existing roads to serve as a major I-95 parallel facility and regional arterial. Formally opened to the public in June, 2016

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ENGINEERING **GENERAL FUND**

Fund 001 Dept 0800	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
341.92-05	Staff Time from various funds	176,230	211,621	250,000	212,665	(37,335)	
311.10-00	General Fund - Ad Valorem Taxes	527,971	519,182	629,838	628,513	(1,325)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**704,201**	**730,803**	**879,838**	**841,178**	**(38,660)**	**-4.39%**
	Expenditures						
541.10-12	Regular Salaries	464,123	519,824	631,874	602,186	(29,688)	2.2% COLA
541.xx-xx	Employee Benefits	178,300	181,104	211,063	199,555	(11,508)	Construction Inspector Removed
	Total Personnel Services	**642,423**	**700,928**	**842,937**	**801,741**	**(41,196)**	
541.31-10	Professional Services	0	6,324	0	0	0	
541.34.20	Governental Services	0	0	0	2,536	2,536	
541.40-10	Travel Expenses	3,077	3,422	3,000	3,000	0	
541.41-10	Communications	477	521	1,300	1,300	0	
541.42-01	Postage Expense	148	117	700	700	0	
541.45-20	Vehicle Insurance	962	962	992	992	0	
541.46-10	Building/Equipment Repairs	69	0	400	400	0	
541.46-20	Vehicle Repair	746	1,065	700	700	0	
541.46-30	Maintenance Agreements	5,815	4,104	4,717	4,717	0	
541.46-40	Small Tools & Equipment	8,721	1,453	400	400	0	
541.47-10	Printing & Binding	40	75	200	200	0	
541.49-10	Other Current Charges	1,305	291	1,000	1,000	0	
541.49-13	Service Awards/ recognition	42	0	0	0	0	
541.49-15	Advertising	2,712	1,209	1,400	1,400	0	
541.51-10	Office Supplies	1,515	1,877	2,500	2,500	0	
541.51-11	Office Equipment	166	428	1,600	1,600	0	
541.52-10	Gas, Oil & Lubricants	2,431	1,083	3,000	3,000	0	
541.52-12	Other Operating Expenses	465	322	200	200	0	
541.52-20	Clothing & Wearing Apparel	0	0	100	100	0	
541.52-30	Data Processing Software	0	3,580	2,777	2,777	0	
541.54-10	Publications/Memberships	2,828	2,172	3,415	3,415	0	
541.55-01	Employee Education/Training	2,518	295	6,500	6,500	0	
541.55-03	Conference/Seminar Regist	1,000	575	2,000	2,000	0	
	Total Operating Expenditures	**35,037**	**29,875**	**36,901**	**39,437**	**2,536**	
541.64-10	Equipment	26,741	0	0	0	0	
	Total Capital Expenditures	**26,741**	**0**	**0**	**0**	**0**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**704,201**	**730,803**	**879,838**	**841,178**	**(38,660)**	**-4.39%**

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FINANCIAL SERVICES

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FINANCIAL SERVICES-SUMMARY — GENERAL FUND

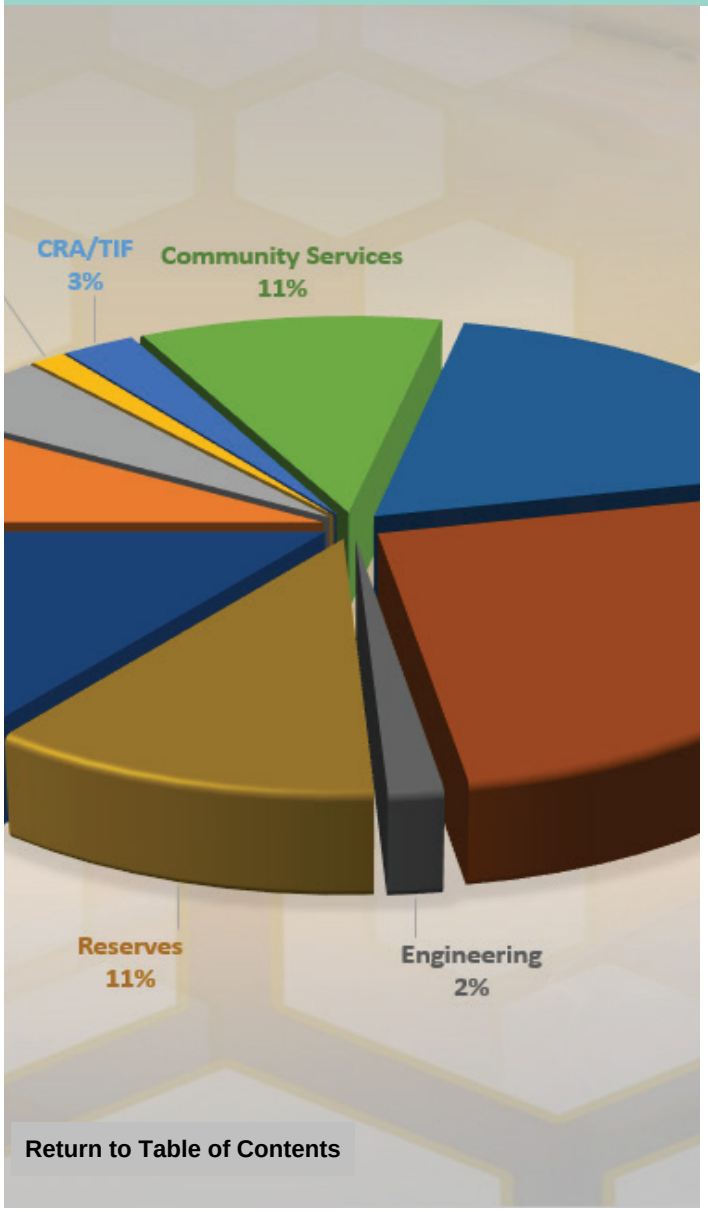
DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	PROPOSED FY 19-20	CHANGES +/(-)	
Revenues						
Staff Time - SHIP & NSP	50,000	61,965	0	0	0	
General Fund	716,511	666,965	686,114	793,327	107,213	**Overall Revenue Increase/Decrease:**
Total Revenues	**766,511**	**728,930**	**686,114**	**793,327**	**107,213**	**15.63%**
Expenditures						
Budget	508,580	458,754	402,412	492,154	89,742	
Purchasing	257,931	270,176	283,702	301,173	17,471	**Overall Expend. Increase/Decrease:**
Total Expenditures	**766,511**	**728,930**	**686,114**	**793,327**	**107,213**	**15.63%**
Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**0**	

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	PROPOSED FY 19-20	CHANGES +/(-)
Personnel Summary - Positions					
Budget	6.00	6.00	5.00	6.00	1.00
Purchasing	4.00	4.60	4.60	4.60	0.00
Total Positions	**10.00**	**10.60**	**9.60**	**10.60**	**1.00**

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BUDGET - FINANCIAL SERVICES

APPROVED BUDGET 2019-20 SUMMARY



SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	458,580	396,789	402,412	492,154	89,742
Staff Time-Reimb.	50,000	61,965	0	0	0
	508,580	**458,754**	**402,412**	**492,154**	**89,742**
Expenditures					
Personnel	498,918	447,042	387,007	476,749	89,742
Operating	9,662	11,712	15,405	15,405	0
	508,580	**458,754**	**402,412**	**492,154**	**89,742**

Personnel Summary -Positions	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Financial Serv. Director	1.00	1.00	1.00	1.00	0.00
Senior Budget Analyst	0.00	0.00	0.00	2.00	2.00
Budget Analyst	2.00	2.00	3.00	2.00	(1.00)
Staff Assistant IV	1.00	0.00	0.00	0.00	0.00
Administrative Assistant	0.00	1.00	1.00	1.00	0.00
Budget Manager	1.00	1.00	0.00	0.00	0.00
SHIP Administrator	1.00	1.00	0.00	0.00	0.00
Total Positions	**6.00**	**6.00**	**5.00**	**6.00**	**1.00**

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DIVISION: BUDGET FINANCIAL SERVICES

Primary Functions

- Annually develop a complete comprehensive and financially responsible budget in accordance with statutory requirements for Truth in Millage and budgetary compliance as established by Florida Statutes, local laws and County Policy
- Facilitate annual development of a comprehensive Capital Improvement Program, which includes specific project information and related operating requirements while providing flexibility in project funding with available resources
- Augment the dissemination of financial information with period reports summarizing budget to actual data
- Analyze various legislative initiatives to determine impacts to the County's budget
- Assist the County Administrator with strategies to reduce the budget
- Successfully implement the budget that was adopted by the Board of County Commissioners to fund the services provided to the citizens of Flagler County
- Process various budget transfers as needed

Goals FY 2019-20

- To continue a fiscally sound approach to County finances to ensure that expenditures do not exceed the resources available and a balanced budget is maintained.

Strategic Objectives

- ✓ Develop a General Fund budget that strives to reduce the millage rate without compromising levels of service
- ✓ Publish a budget document that meets Government Finance Officers Association (GFOA) standards as a policy document, financial plan, an operations guide, and a communications device

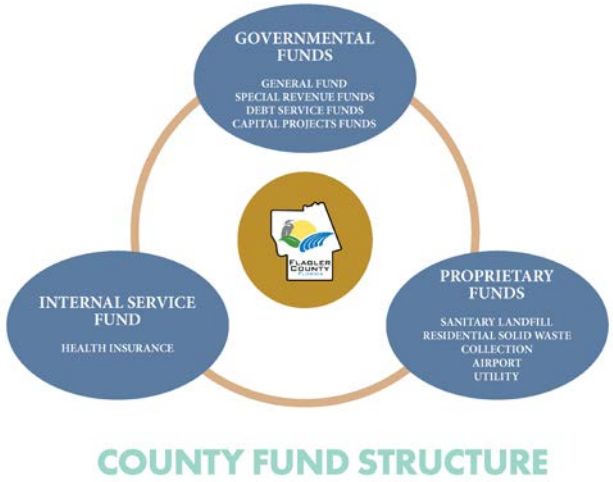
Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 2019-20
1. Adopted General Fund Millage Rate	$	8.1167	8.1167	8.2297	8.1197
2. Number of consecutive years receiving the GFOA Distinguished Budget Presentation Award	#	7	8	9	10

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DIVISION: BUDGET — FINANCIAL SERVICES

The Budget Office is responsible for developing, preparing, executing and monitoring Flagler County's annual operating budget and capital improvements program in accordance with applicable laws, statutes, and policies of the Board of County Commissioners. In addition, the division provides analysis assistance on special projects as requested and assists departments in the development and revision of fees for service. Grants coordination services are provided to assist departments in the financial aspects of grant related activities according to established grant requirements.

The Budget Office also provides financial services in coordination with Constitutional Officers, County departments, Municipal Service Benefit Units and non-profit agencies by providing information needed for policy, program, and service level decisions. Currently, the County has several Municipal Service Benefit Units, organized for the specific purpose of providing municipal services in accordance with Chapter 125 of the Florida Statutes. The existing Municipal Service Benefit Units were created for the purpose of providing road maintenance and improvements, mosquito control services, and residential garbage collection services, all in the unincorporated area of Flagler County.



COUNTY FUND STRUCTURE

Major Initiatives / Highlights

- Continued distribution of periodic expenditure reports countywide
- Updated Performance Measures, Goals and Objectives to reflect efficiencies and effectiveness

BUDGET-FINANCIAL SERVICES — GENERAL FUND

Fund 001 / Dept 0201	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	458,580	396,789	402,412	492,154	89,742	
341.92-00	Staff Time - SHIP & NSP	50,000	61,965	0	0	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**508,580**	**458,754**	**402,412**	**492,154**	**89,742**	**22.30%**
	Expenditures						
513.10-12	Regular Salaries	355,463	320,842	274,612	340,201	65,589	2.2% COLA
513.xx-xx	Employee Benefits	143,455	126,200	112,395	136,548	24,153	
	Total Personnel Services	**498,918**	**447,042**	**387,007**	**476,749**	**89,742**	
513.34-10	Other Contracted Services	0	22	50	50	0	
513.40-10	Travel	1,336	1,238	4,325	2,850	(1,475)	
41-10,41-20	Communications	745	586	720	720	0	
513.42-01	Postage Expense	61	16	50	50	0	
513.45-60	Other Insurance Bonds	0	130	0	0	0	
513.46-30	Maintenance Agreements - Copier	1,916	1,647	2,000	2,000	0	Copier is charged to other departments per use
513.47-10	Printing & Binding	0	0	50	50	0	
513.49-10	Other Current Charges & Oblig.	550	550	550	550	0	
513.49-15	Advertising	2,691	4,547	3,300	3,300	0	Increased for News Journal; Tribune no longer
513.51-10	Office Supplies	845	1,078	2,000	2,000	0	runs a Saturday edition
513.51-11	Office Equipment	319	331	500	500	0	
513.52-12	Other Operating Expenses	0	34	0	0	0	
513.52-30	Data Processing Software	0	328	0	0	0	
513.54-10	Publications/Memberships	610	705	685	685	0	
.55-01/03	Training/Conference Registration	589	500	1,175	2,650	1,475	
	Total Operating Expenditures	**9,662**	**11,712**	**15,405**	**15,405**	**0**	
	TOTAL EXPENDITURES	**508,580**	**458,754**	**402,412**	**492,154**	**89,742**	**Overall Expenditure Increase/Decrease: 22.30%**

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	257,931	270,176	283,702	301,173	17,471
	257,931	**270,176**	**283,702**	**301,173**	**17,471**
Expenditures					
Personal Services	249,674	261,208	269,182	281,478	12,296
Operating	8,257	8,968	14,520	19,695	5,175
	257,931	**270,176**	**283,702**	**301,173**	**17,471**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary - Positions					
Purchasing Manager	1.00	1.00	1.00	1.00	0.00
Senior Procurement Analyst	1.00	1.00	1.00	1.00	0.00
Procurement Analyst	1.00	1.00	1.00	1.00	0.00
Property Control Agent	1.00	1.60	1.60	1.60	0.00
Total Positions	**4.00**	**4.60**	**4.60**	**4.60**	**0.00**

PURCHASING - FINANCIAL SERVICES

APPROVED BUDGET 2019-20 SUMMARY

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PURCHASING-FINANCIAL SERVICES — GENERAL FUND

Fund 001 Dept 0202	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	257,931	270,176	283,702	301,173	17,471	**Overall Revenue Incr/Decr:**
	TOTAL REVENUES	**257,931**	**270,176**	**283,702**	**301,173**	**17,471**	**6.16%**
	Expenditures						
513.10-12	Regular Salaries	171,458	188,186	189,821	200,000	10,179	2.2% COLA
513.10-14	Overtime	7,196	943	500	500	0	
513.xx-xx	Employee Benefits	71,020	72,079	78,861	80,978	2,117	
	Total Personnel Services	**249,674**	**261,208**	**269,182**	**281,478**	**12,296**	
513.40-10	Travel Expenses	1,202	1,166	2,500	3,700	1,200	
513.41-10	Communications	0	0	0	360	360	
513.42-01	Postage Expense	25	78	50	50	0	
513.44-10	Rentals and Leases	243	1,333	2,100	3,000	900	
513.45-20	Vehicle Insurance	0	0	250	250	0	
46-20;46-10	Vehicle Repair;Bldg & Equip Repairs	587	110	200	200	0	
513.46-30	Maintenance Agreements	466	404	550	550	0	
513.46-40	Small Tools & Equipt	1,172	177	0	0	0	
513.47-10	Printing and Binding	38	0	50	50	0	
513.49-10	Other Current Charges & Oblig.	0	259	0	0	0	
513.49-15	Advertising	252	5	0	0	0	
513.51-10	Office Supplies	523	428	500	500	0	
513.51-11	Office Equipment	1,782	759	1,000	1,000	0	
513.52-10	Gas, Oil & Lubricants	0	113	200	100	(100)	
513.52-12	Other Operating Expenses	(1,536)	(686)	0	0	0	
513.52-30	Data Processing Software	0	329	0	3,000	3,000	Contract Mngmt Subscription
513.54-10	Publications/Memberships	1,393	3,113	2,180	995	(1,185)	
513.55-03	Conference/ Seminar Regist	2,110	690	780	4,160	3,380	
513.55-01	Training/Educational Cost	0	690	4,160	1,780	(2,380)	
	Total Operating Expenditures	**8,257**	**8,968**	**14,520**	**19,695**	**5,175**	
513.64-10	Equipment	0	0	0	0	0	
	Total Capital Expenditures	**0**	**0**	**0**	**0**	**0**	
							Overall Expenditure Incr/Decr:
	TOTAL EXPENDITURES	**257,931**	**270,176**	**283,702**	**301,173**	**17,471**	**6.16%**

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INNOVATION TECHNOLOGY

APPROVED BUDGET 2019-20 SUMMARY



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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	1,251,327	1,243,271	1,615,532	2,892,339	1,276,807
State Revenue Sharing	0	0	400,000	0	(400,000)
FAC Loan Proceeds	0	0	461,702	0	(461,702)
COFB-IT Svcs		49,980	50,000	50,000	0
Flagler Co Tax Collector-IL Agreement	62,355	25,916	0	0	0
	1,313,682	**1,319,167**	**2,527,234**	**2,942,339**	**415,105**
Expenditures					
Personnel	758,402	769,174	852,262	850,236	(2,026)
Operating	432,886	292,609	1,194,972	1,812,103	617,131
Capital	172,374	257,384	480,000	280,000	(200,000)
	1,363,662	**1,319,167**	**2,527,234**	**2,942,339**	**415,105**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary - Positions					
Admin & E-911 Database Specialist	0.00	0.50	0.50	0.00	(0.50)
Chief Information Officer	0.00	0.00	0.00	0.65	0.65
Digital Media Coordinator	0.00	0.00	0.00	1.00	1.00
GIS & E911 Addressing Coordinator	0.00	0.30	0.30	0.00	(0.30)
GIS Specialist	0.00	0.00	0.125	0.000	(0.13)
IT Applications Admin	1.00	1.00	0.00	0.00	0.00
IT Applications Mgr	1.00	0.60	0.00	0.00	0.00
IT Director	1.00	0.90	0.90	0.00	(0.90)
IT Infrastructure Admin	1.00	1.00	2.00	0.00	(2.00)
IT Infrastructure Mgr	1.00	1.00	1.00	0.00	(1.00)
IT Logistics Clerk	0.00	0.00	0.00	0.85	0.85
IT Manager	0.00	0.00	0.000	1.000	1.00
IT Network Administrator	0.00	0.00	0.000	1.000	1.00
IT Office Manager	0.00	0.00	0.000	0.750	0.75
IT Senior Network Administrator	0.00	0.00	0.000	1.000	1.00
IT Senior Software Administrator	0.00	0.00	0.000	1.000	1.00
IT Support Manager	1.00	1.00	0.60	0.00	(0.60)
IT Support Specialist	3.00	4.00	3.00	2.00	(1.00)
IT Support Specialist II	0.00	0.00	2.00	2.00	0.00
Video Production Coor	1.00	1.00	1.00	0.00	(1.00)
Total Positions	**10.000**	**11.300**	**11.425**	**11.250**	**(0.175)**

DIVISION: INNOVATION TECHNOLOGY — ADMINISTRATION

Primary Functions

- Provide computer hardware, software and audio/visual support
- Maintain, secure and ensure the integrity of Flagler County's data, telecommunications and audio/visual networks, including Flagler County Board of County Commissioners, Flagler County Sheriff's Office, and the City of Flagler Beach.
- Provide countywide support for the Public Safety Communications Network (800MHz Radio System), Public Safety Software (CAD), E-911 services, and GIS (Geographic Information System, addressing, etc.).
- County wide VoIP and analog telephone support (BOCC and Constitutionals)
- Maintain data backups for campus and remote sites
- Maintain virtual and physical server infrastructure
- Liaison to vendors and departments to determine effective business solutions
- Inventory management of all essential and non-essential equipment
- Produce a variety of audio/visual and digital media programming for the County's government channel and streaming media sources

Goals FY 2019-20

- Provide timely systems management while strategically focusing efforts to upgrade existing software and hardware
- Implement a large number of projects, including Citizen Engagement Application, Tyler Munis, Tyler Energov, Credit Card Processing, Library Management Systems, Security System Upgrades, and much more!

Strategic Objectives

- ✓ Provide top notch customer support, while keeping server and network downtime to an absolute minimum.
- ✓ Balance and align department growth and resources with support expectations and work order requests.
- ✓ Monitor end user help desk request trends to optimize efficiencies within the supported entities.

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Help Desk requests	#	7413	9532	10827	12000
2. Work orders complete in 1 hour or less	%	27%	27%	28%	29%
3. Average completed work orders monthly	#	617.75	794.33	902.25	1000
4. Average work orders opened per week	#	142.56	183.31	208.21	230.77
5. Enterprise Network downtime	%	1%	1%	1%	1%
6. Enterprise Server downtime	%	1%	1%	1%	1%

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DIVISION: INNOVATION TECHNOLOGY — ADMINISTRATION

The Innovation Technology Department manages Flagler County Board of County Commissioners', Flagler County Sheriff's Office's and the City of Flagler Beach's central information technology infrastructure and provides numerous services and applications for use in administrative and business activities. As part of the continual forward-thinking that is necessary to maintain and improve enterprise IT services within the budgetary framework of the County, IT adheres to a replacement plan.



Innovation Technology provides solutions that are reliable, secure, keep pace with technological advances, and enable high-quality client support services. IT's solutions are structured to help reduce the technology overhead needed within departments. IT's solutions enable Flagler County to meet its regulatory compliance, institutional policy, emergency management, and risk management objectives in the most cost effective manner possible.

Innovation Technology also provides infrastructure and services for audio/visual and digital media content production, recording and broadcasting. These services are extensively utilized to broadcast Board of County Commissioners meetings on local cable government access channels (Bright House Network Channel 492) as well as providing an audio/visual stream via the internet. In addition, these services are utilized to produce, record and broadcast training videos, public service announcements, promotional materials and other locally originated programming highlighting Flagler County.

Major Initiatives/ Highlights

- **Geographical Information Systems 911 Audit by Outside Vendor**
- **Relocated Sheriff's Office and County IT personnel, as well as made accommodations for further re-alignment of staff.**
- **Countywide Copier Replacement**
- **Upgraded or enhanced approximately 278 security cameras throughout different County buildings.**
- **Fiber Optic project completed at City of Flagler Beach. Connects most of the City buildings together on the barrier island.**
- **Began ADA compliance updates.**
- **Replace of Public Safety Communications Network (800MHz radio system)**
  - ✓ Building 6 new towers for approx. 1,600 radios and 18 dispatch consoles

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INNOVATION TECHNOLOGY — GENERAL FUND

Fund 001 Dept 0203	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	1,251,327	1,243,271	1,615,532	2,892,339	1,276,807	
335.12-00	State Revenue Sharing	0	0	400,000	0	(400,000)	Enterprise Resource Planning Software
384.01-00	FAC Loan Proceeds	0	0	461,702	0	(461,702)	Enterprise Resource Planning Software
337.10-05	City of Flagler Bch IL Agreement-IT Svcs	49,980	49,980	50,000	50,000	0	ILA Sept 2015
341.92-08	Flagler Co Tax Collector-IL Agreement	62,355	25,916	0	0	0	Revenue moved to Pooled in FY19
	TOTAL REVENUES	**1,363,662**	**1,319,167**	**2,527,234**	**2,942,339**	**415,105**	**Overall Revenue Increase/Decrease: 16.43%**
	Expenditures						
519.10-12	Regular Salaries	538,805	570,663	613,886	612,654	(1,232)	2.2% COLA
519.10-14	Overtime	27,215	827	2,000	5,000	3,000	
519.10-xx	Employee Benefits	192,382	197,684	236,376	232,582	(3,794)	
	Total Personnel Services	**758,402**	**769,174**	**852,262**	**850,236**	**(2,026)**	
519.34-10	Other Contracted Services	14,523	65,499	17,500	38,500	21,000	Archive Social Media
519.34-20	Governmental Services	500	0	0	0	0	
519.40-10	Travel/Training	2,889	0	4,820	4,820	0	
519.41-01	Communications-Devices & Accessories	934	9,438	3,500	7,500	4,000	Vertek Phones
519.41-10	Communications	20,536	2,932	7,000	7,000	0	
519.42-01	Postage Expense	47	99	200	200	0	
519.45-20	Vehicle Insurance	481	962	1,500	1,500	0	3 Additional Vehicles in FY18
519.46-10	Building & Equipment Repairs	469	403	1,000	6,000	5,000	
519.46-20	Vehicle Repair	2,921	1,794	1,000	1,000	0	
519.46-30	Maintenance Agreements	103,831	94,135	244,200	412,700	168,500	Security Contract moved from Facilties
519.46-40	Small Tools & Equipment	4,998	2,243	1,000	1,000	0	
519.47-10	Printing & Binding	25	0	150	150	0	
519.49.10	Other Current Chrgs/Obligatins	1,488	353	0	0	0	
519.49-15	Advertising	0	0	200	200	0	
519.51-10	Office Supplies	1,186	499	1,000	1,000	0	
519.51-11	Office Equipment	9,470	61,133	9,000	189,000	180,000	PC for New Position
519.52-10	Gas, Oil & Lubricants	1,663	3,247	3,200	3,200	0	3 Additional Vehicles in FY18
519.52-12	Other Operating Expenses	1,008	1,169	1,500	1,500	0	
519.52-20	Clothing & Wearing Apparel	89	1,671	1,500	1,500	0	
519.52-30	Data Processing Software	258,919	46,523	890,502	1,129,433	238,931	ERP Software
519.54-10	Publications/Memberships	200	360	200	400	200	
55-01; 55-03	Conf/Seminar Reg & Empl Training	2,330	149	6,000	5,500	(500)	
	Total Operating Expenditures	**428,507**	**292,609**	**1,194,972**	**1,812,103**	**617,131**	

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INNOVATION TECHNOLOGY — GENERAL FUND

519.34-10	Other Contracted Services	168	0	0	0	0	
519.41-01	Communications-Devices & Accessories	360	0	0	0	0	
519.41-10	Communications	60	0	0	0	0	
519.46-30	Maintenance Agreements	139	0	0	0	0	
519.49-10	Other Current Chrgs/Obligatins	16	0	0	0	0	
519.51-10	Office Supplies	34	0	0	0	0	
519.51-11	Office Equipment	3,597	0	0	0	0	
519.52-30	Data Processing Software	5	0	0	0	0	
519.64-10	Equipment	1,441	0	0	0	0	
	Total Hurricane Expenditures	**5,820**	**0**	**0**	**0**	**0**	
519.64-10	Equipment	170,933	257,384	480,000	280,000	(200,000)	See IT Technology Plan for Detail
	Total Capital Expenditures	**170,933**	**257,384**	**480,000**	**280,000**	**(200,000)**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**1,363,662**	**1,319,167**	**2,527,234**	**2,942,339**	**415,105**	**16.43%**

During Fiscal Year 2013-14 the County entered into an agreement with the Sheriff's Office to absorb their Information Technology staff and form the newly created Innovation Technology Department. All of the positions will be Flagler County Employees with four positions assigned full time to the Sheriff's Office. The funds previously allocated to the Sheriff in support of these positions were retained by the County to continue to fund the positions. This combined effort has enabled both the County and the Sheriff to pursue innovative and creative IT solutions with shared staff at shared cost.

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Flagler County Board of County Commissioners
FY 2019-2020

Innovation Technology Replacement Plan

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028	10 YR Total
Wireless Network	10,000	0	75,000	0	0	75,000	0	0	0	0	**$ 160,000**
Webcam Update	20,000	20,000	0	0	0	20,000	20,000	0	0	0	**$ 80,000**
Computer Replacement	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	**$ 1,000,000**
Server Software Replacement	150,000	0	0	0	0	150,000	0	0	150,000	0	**$ 450,000**
Server Hardware Replacement	75,000	100,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	**$ 415,000**
SAN Replacement	0	100,000	100,000	0	150,000	0	0	150,000	0	0	**$ 500,000**
Switch / Firewall Replacement	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	**$ 300,000**
Office and Exchange Upgrade - CNTY	0	0	0	0	132,000	0	0	0	0	132,000	**$ 264,000**
Office and Exchange Upgrade - Sheriff	0	0	0	0	132,000	0	0	0	0	132,000	**$ 264,000**
Security System Upgrades	60,000	55,000	60,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	**$ 385,000**
EOC - AV Replacement	0	0	0	0	0	0	250,000	0	0	0	**$ 250,000**
Chambers AV Replacement	0	0	0	250,000	0	0	0	0	0	0	**$ 250,000**
Conference Room Upgrades	10,000	15,000	0	0	0	10,000	10,000	0	0	0	**$ 45,000**
Security Testing Software	0	15,000	0	0	0	15,000	0	0	0	15,000	**$ 45,000**
Copier Replacement	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	**$ 250,000**
Non-Fire Drone Program	0	10,000	20,000	0	0	0	10,000	0	0	0	**$ 40,000**
Video Production upgrades	0	10,000	0	10,000	0	10,000	0	10,000	0	10,000	**$ 50,000**
Video Streaming Device	0	0	35,000	0	0	0	0	35,000	0	0	**$ 70,000**
	$ 480,000	**$ 480,000**	**$ 475,000**	**$ 475,000**	**$ 629,000**	**$ 495,000**	**$ 505,000**	**$ 410,000**	**$ 365,000**	**$ 504,000**	**$ 4,818,000**

Computer Replacement: Today's business applications requires computers with adequate system specifications. Also, in order to keep machines from aging in big clusters, we need to replace on a schedule of 6 years. Having a replacement plan negates large, one time purchases, stabilizes technlogy budgets and keeps the technology up to date.

Server Replacement: Today's business applications requires servers with adequate system specifications. We need to replace on a schedule of 5 years. Having a replacement plan negates large, one time purchases, stabilizes technlogy budgets and keeps the technology up to date.

Switch/Firewall Replacement: Today's business applications requires systems with adequate system specifications. We need to replace on a schedule of 8 years. Having a replacement plan negates large, one time purchases, stabilizes technlogy budgets and keeps the technology up to date.

EOC AV Replacement: The EOC Ops and Training rooms are running on 9+ year technology. The audio/video switcher is currently pushing analog signals where today all equipment has moved digital. Digital overhead projectors have been purchased to start the upgrade process. However, the projectors are rendered useless without equipment to send the proper signals. Included in this refresh are the television displays, projector screens and a microphone system. The Video Input and Switching equipment will be purchased ; 4 projectors, 5 flat panel televisions and 4 fixed screens will be replaced as well as the amplifiers, speakers and microphones, control processors and equipment racks.

Copier Replacement: Just like the computers, some of our current copiers have had long service lives. As copiers age they start breaking down on a regular basis which can impact business continuity. Implementing a replacement plan for the copiers negates big one time purchases, stabilizes technlogy budgets and keeps the technology up to date.

Wireless Upgrade: This enables the County to put newer wireless communications technology into our locations.

Webcam Upgrade: This enables the County to upgrade our web cameras that are in use in multiple parks and locations. These were initially purchased using grant funding, but the cameras, equipment, and setup need to be updated.

Conference Room Upgrade: This enables the County to upgrade our conference rooms with newer display technology and conferencing capabilities.

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INNOVATION TECHNOLOGY- PUBLIC SAFETY SOFTWARE — GENERAL FUND

Fund 001 / Dept 0207	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
337.20-02	Contrib/Donat-Pub Safety- City of Bunnell	0	0	8,011	8,335	324	
337.20-03	Contrib/Donat-Pub Safety- Flagler Beach	0	0	8,999	9,180	181	
337.20-04	Contrib/Donat-Pub Safety- City of Palm Coast	0	0	11,610	11,842	232	
386.41-02	Transfer from Sheriff - Technology	0	0	81,287	104,926	23,639	
	General Fund	0	0	175,093	189,527	14,434	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**0**	**0**	**285,000**	**323,810**	**38,810**	**13.62%**
	Expenditures						
525.34-10	Other Contracted Services	0	0	0	1,680	1,680	
525.46-30	Maintenance Agreements	0	0	285,000	314,630	29,630	
525.55-03	Conferences/Seminars	0	0	0	7,500	7,500	
	Total Operating Expenditures	**0**	**0**	**285,000**	**323,810**	**38,810**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**0**	**0**	**285,000**	**323,810**	**38,810**	**13.62%**

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COMMUNITY SERVICES DEPARTMENT SUMMARY — GENERAL FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
General Fund	4,622,795	4,258,760	4,959,749	5,258,912	299,163	
Grants	252,362	57,101	23,731	46,219	22,488	
Med Waiver/Long Term Care Reimbursement	129,141	98,855	80,000	90,000	10,000	
Senior Services Grants	679,080	746,069	732,992	778,079	45,087	
Co-Pays	47,095	70,730	73,269	56,000	(17,269)	
Donations	15,716	43,570	9,400	8,000	(1,400)	
Donations Safe Haven	0	0	37,269	14,781	(22,488)	
Library Fees	40,874	38,620	34,800	35,200	400	
Library Contributions	2,109	0	1,700	1,700	0	
Library Used Book Sales	1,394	1,918	3,000	10,000	7,000	
Library Grants	29,667	29,394	26,573	26,107	(466)	
Passport Revenue	6,465	14,101	11,760	0	(11,760)	
Veteran's Direct Case Management	10,096	0	0	0	0	
City of Palm Coast Interlocal-Utility Assistance	10,000	10,000	10,000	10,000	0	**Overall Revenue Increase/Decrease:**
Total Revenues	**5,846,794**	**5,369,118**	**6,004,243**	**6,334,998**	**330,755**	**5.51%**
Expenditures						
Human Resources	233,482	232,616	247,605	370,618	123,013	
Extension Services	257,447	254,611	289,675	307,320	17,645	
Social Services	4,102,259	3,637,554	4,099,028	4,242,155	143,127	
Veterans Services	123,652	104,393	139,212	141,615	2,403	
Library Services	1,129,954	1,139,944	1,228,723	1,273,290	44,567	**Overall Expenditure Increase/Decrease:**
Total Expenditures	**5,846,794**	**5,369,118**	**6,004,243**	**6,334,998**	**330,755**	**5.51%**
Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**0**	

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	PROPOSED FY 19-20	CHANGES +/(-)	
Personnel Summary-Positions						
Human Resources	2.30	2.30	2.30	3.30	1.00	Risk Manager
Extension Services	5.30	5.30	6.03	6.03	0.00	
Social Services	15.35	15.35	17.50	18.50	1.00	Health and Human Services Director
Veterans Services	2.00	2.00	2.00	2.00	0.00	
Library	16.25	16.25	17.70	17.60	(0.10)	
Total Positions	**41.20**	**41.20**	**45.53**	**47.43**	**1.90**	

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	233,482	232,616	247,605	370,618	123,013
	233,482	**232,616**	**247,605**	**370,618**	**123,013**
Expenditures					
Personnel	223,127	218,578	224,620	271,862	47,242
Operating	10,355	14,038	22,985	98,756	75,771
	233,482	**232,616**	**247,605**	**370,618**	**123,013**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary - Positions					
Community Services Director	1.00	1.00	1.00	1.00	0.00
Employee Benefits & Wellness Mgr.	0.30	0.30	0.30	0.30	0.00
Risk Manager	0.00	0.00	0.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	0.00
Total Positions	**2.30**	**2.30**	**2.30**	**3.30**	**1.00**

Employee Benefits & Wellness Manager is 70% funded by the Health Insurance Fund (603)

HUMAN RESOURCES

APPROVED BUDGET 2019-20 SUMMARY

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DIVISION: HUMAN RESOURCES — COMMUNITY SERVICES

Primary Functions

- Maintain employee pay and classification system in an effort to remain competitive with area employers
- Assist supervisors with recruitment and selection of new employees and upon employment, provide a new employee orientation
- Administer the County's group medical and benefits programs
- Design employee and supervisory training programs that will promote positive personal and professional growth
- Operate wellness programs and activities in collaboration with the County's Wellness Committee to inspire personal health and mental well-being
- Oversee the County's Safety Program to minimize risk and keep accidents and injuries to citizens and employees to a minimum
- Coordinate the filing and resolution of all insurance claims related to property and casualty insurance, professional liability and workers' compensation
- Administer County's Tuition Reimbursement Program
- Oversee the Employee Health and Wellness Center to ensure that our employees receive quality care

Goals FY 2019-20

- Recommend changes to the Policy & Procedures sections to ensure compliance with the ever-changing labor and employment laws.
- Improve the employment application process
- Implement stricter standards in hiring process
- Reduce the County's MOD rate
- Minimize worker's compensation claims
- Reduce the County's Insurance premiums
- Create a stronger safety culture in the organization

Strategic Objectives

- ✓ Human resources staff members formulate labor policies and interpret state and federal employment and labor laws and ensures the County complies with regulations regarding equal opportunity employment and fair labor standards. The HR department's staff members help workers understand their rights while also protecting employer interests
- ✓ The HR department will screen potential candidates and assist departments making hiring decisions to fill open positions
- ✓ HR department will provide information regarding county-sponsored programs; manage health & wellness benefits, and employee assistance programs
- ✓ Train employees on safety, employment law, and leadership for managers

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Workers compensation claims	#	49	25	29	19
2. Safety / supervisor training	#	24	26	27	33
3. Turnover Ratio	%	25	21	14	10
4. Citizens Academy	Graduates	33	40	34	35
5. Health Risk Assessments	#	711	406	391	395

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DIVISION: HUMAN RESOURCES — COMMUNITY SERVICES

Our mission in Human Resources is to provide innovative leadership, support, and guidance to our Flagler County officials in the planning and delivery of Human Resources Systems, processes, and services in a professional, sensitive, efficient and cooperative manner. It is our belief that Human Resources is not only about policies and procedures, it is about people and relationships. Therefore, the knowledge of the principles and practices of public human resources management including selection practices, collective bargaining, affirmative action, equal employment opportunity, public and employee relations, unemployment compensation, risk management and current trends and issues in the field is important in maintaining these relationships.

The Human Resources Department provides administrative and technical support services to employees and supervisors to assist in the management of the County's workforce of over 390 employees. While policies and procedures play a major role in daily operations, Human Resources also strives to help employees reach their potential and grow both personally and professionally. By taking an interest in the well-being of employees, Human Resources is able to help shape Flagler County's organizational culture, one that promotes leadership and delivery of the best customer service possible.

Other technical expertise in areas such as defining and classifying rates of pay, recruitment, maintenance of personnel records, administration of employee benefits, and negotiating collective bargaining agreements, fall under the scope of responsibilities of the Human Resources Department.

Another major function of the Human Resources Department is monitoring and compliance with the County's adopted Safety Program. Initial education and periodic training on pertinent safety issues assist in keeping Worker's Compensation injuries low. The Safety Committee, comprised of a representative from every department, evaluates potential risks and makes recommendations for corrective action to eliminate or reduce potential injuries.

Just like other government organizations or businesses, the County retains liability insurance covering property and inland marine coverage, general liability coverage, public official's liability and automobile coverage. The Human Resources department coordinates the filing and resolution of all claims that may occur against the County relating to property and casualty insurance, professional liability and workers' compensation.

Major Initiatives / Highlights

- Hosted another successful Employee County Health & Wellness Fair with over 300 attendees
- Implemented Target Solutions for mandated training and safety training
- NeoGov Employment Application System fully functional
- Established a comprehensive, innovative Leadership Academy curriculum to develop Directors and Managers and Directors into highly effective leaders within our organization.

HUMAN RESOURCES - COMMUNITY SERVICES — GENERAL FUND

Fund 001 Dept 0210	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	233,482	232,616	247,605	370,618	123,013	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**233,482**	**232,616**	**247,605**	**370,618**	**123,013**	**49.68%**
	Expenditures						
513.10-12	Regular Salaries	159,791	160,765	158,623	191,868	33,245	2.2% COLA, Add 1 FTE
513-10-xx	Employee Benefits	63,336	57,813	65,997	79,994	13,997	Position Reclassed
	Total Personnel Services	**223,127**	**218,578**	**224,620**	**271,862**	**47,242**	
513.31-10	Professional Services	5,244	5,244	6,615	20,000	13,385	Addt'l funding for legal services
513.34-10	Other Contracted Services	2,070	4,409	5,100	5,200	100	Background checks
513.40-10	Travel Expenses	0	622	2,000	2,000	0	Misc Travel & Lodging
513.45-60	Other Insurance & Bonds	0	130	0	0	0	
42-01;41-01	Postage Expense; Devices & Access	52	114	300	275	(25)	
513.46-30	Maintenance Agreements	286	480	1,400	1,400	0	
513.47-10	Printing & Binding	0	6	500	375	(125)	
513.49-13	Service Awards/Recognition	0	0	0	3,000	3,000	Reinstate Employee Recognition Policy
513.49-15	Advertising	4	77	500	500	0	
513.51-10	Office Supplies	578	841	1,000	950	(50)	
513.51-11	Office Equipment	433	475	300	360	60	
513.52-12	Other Operating Expenses	779	275	270	340	70	
513.52-30	Data Processing Software	0	0	0	9,923	9,923	NeoGov Insight Enterprise Software License
513.54-10	Publications/Memberships	334	235	1,000	2,743	1,743	NeoGov Governmentjobs.com & Zixcorp Subscription
513.55-01	Training/Educational Cost	0	580	2,500	50,500	48,000	To Include Leadership Training
513.55-03	Conference Seminar Registration	575	550	1,500	1,190	(310)	
	Total Operating Expenditures	**10,355**	**14,038**	**22,985**	**98,756**	**75,771**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**233,482**	**232,616**	**247,605**	**370,618**	**123,013**	**49.68%**

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EXTENSION SERVICES

APPROVED BUDGET 2019-20 SUMMARY

SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	257,447	254,611	289,675	307,320	17,645
	257,447	**254,611**	**289,675**	**307,320**	**17,645**
Personnel	194,354	215,851	239,185	247,138	7,953
Operating	40,593	38,760	50,490	60,182	9,692
Capital	22,500	0	0	0	0
	257,447	**254,611**	**289,675**	**307,320**	**17,645**

Personnel Summary-Positions	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
County Extension Director	1.00	1.00	1.00	1.00	0.00
4H Extension Agent I	1.00	1.00	1.00	1.00	0.00
Horticulture Agent I	1.00	1.00	1.00	1.00	0.00
Agricultural Agent II	1.00	1.00	1.00	1.00	0.00
Staff Assistant II	0.53	0.53	0.53	0.53	0.00
Staff Assistant IV	1.00	0.00	0.00	0.00	0.00
Administrative Assistant	0.00	1.00	1.00	1.00	0.00
Extension Program Assistant	0.00	0.50	0.50	0.50	0.00
Total Positions	**5.53**	**6.03**	**6.03**	**6.03**	**0.00**



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DIVISION: EXTENSION SERVICES — COMMUNITY SERVICES

Primary Functions

- Provide agriculture information and support to growers of vegetable crops, sod production, livestock and forage, and silvaculture
- Provide education of Florida Friendly Landscaping, water conservation, preservation of natural resources, plant and insect identification and soil and water testing
- Train and develop Master Gardener volunteers, who educate others and give back to the local community, in the area of horticulture
- Teach nutrition and wellness, food safety and family economic stability through educational programs
- Assist youth to develop life skills through the 4-H program, specifically 4-H clubs and projects
- Educate individuals on the importance of protecting Flagler County's marine ecology system, including estuaries, watersheds and beaches and promote positive marine practices

Goals FY 2019-20

- The goal of the Extension Service division is to provide research based educational programs and information related to the University of Florida Institute of Food and Agricultural Sciences (UF/IFAS) statewide initiatives as outlined in the Extension Roadmap 2013-2023. This educational information will empower citizens of Flagler County to make decisions and behavior changes that foster healthy people, a healthy environment, and a healthy economy

Strategic Objectives

- Agricultural producers will adopt best management practices that will improve their product yield while reducing the risk to the environment
- Agricultural and horticulture pesticide applicators will receive training for licensure and renewal of state regulated pesticide applicator licenses
- Master Gardener Volunteers will be trained to implement Florida Friendly Landscape principles in the demonstration gardens at the Flagler County Extension office and other community sites
- Youth will gain basic knowledge and develop competencies in science, technology, engineering and math (ISTEM) citizenship, leadership and workforce readiness skills as a result of participating in the 4-H Youth Development program
- Youth and adults will increase their knowledge about the coastal environment and human impacts on coastal areas
- Youth and adults participating in the Family Nutrition Program will increase their knowledge and report healthy lifestyle behavior changes

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Participants at Group Learning Events	#	12,324	16,045	14,613	15,000
2. Field and Office Consultations	#	2,058	1,453	924	1,400
3. Phone and Email Consultations	#	7,168	6,772	2,027	2000
4. Soil and Water Diagnostic Tests	#	481	688	358	500
5. Number of Volunteer Hours	#	4,464	4,427	3,847	4,200
6. Value of Volunteer Hours	$	98,565	95,952	92,482	100,968
7. Value of Grants Received	$	58,839	72,971	155,025	153,721

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DIVISION: EXTENSION SERVICES — COMMUNITY SERVICES

The County Extension Service is a federal-state-county partnership created in 1914 by the Smith-Lever Act. The Smith-Lever Act provided federal support for land-grant institutions to offer educational programs to enhance the application of useful and practical information beyond their campuses through cooperative extension efforts with states and local communities. The State of Florida has solidified the partnership in Section 1004.37 of the Florida Statutes.

The Flagler County Extension Service provides research-based information and educational programs on topics related to agriculture, horticulture, the environment, marine ecology, consumer sciences, nutrition, food safety and youth development. As a branch of the University of Florida Institute of Food and Agricultural Sciences (UF/IFAS), this expertise is available to all Flagler County residents to help them solve problems and make practical decisions.

By partnering with local government, advisory committees, concerned citizens, commodity groups and the youth of Florida, UF/IFAS Extension creates an important link between the public and research conducted on campus and at 13 research and education centers.

Major Initiatives / Highlights

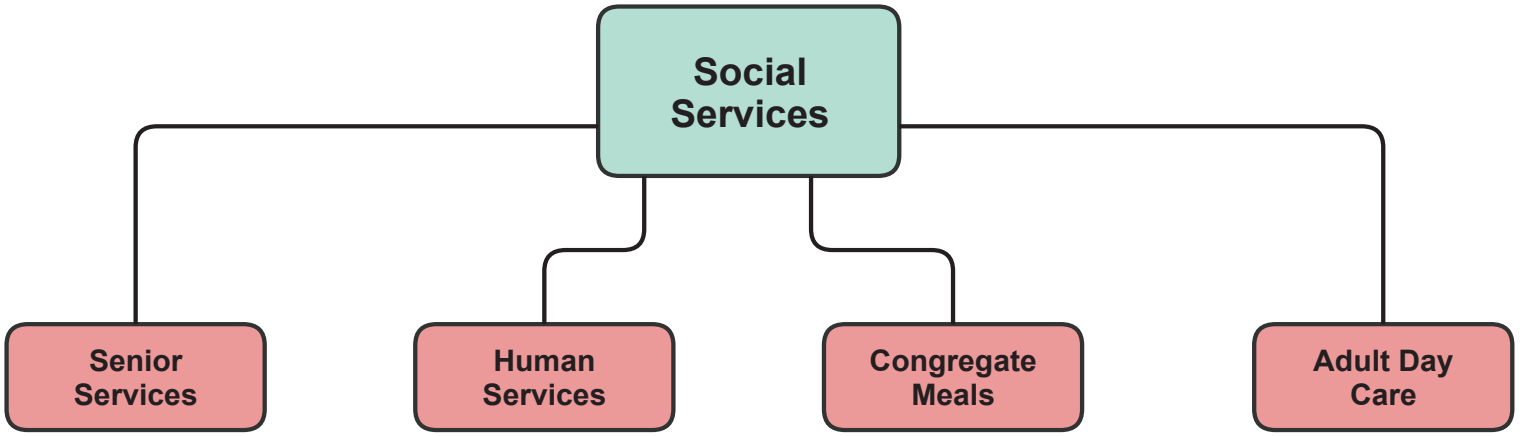
- Increase the sustainability, profitability and competitiveness of agricultural and horticultural enterprises
- Enhance and protect water quality, quantity and supply
- Enhance and conserve Florida's natural resources and environmental quality
- Educate individuals and families to build healthy lives and achieve social and economic success
- Strengthen urban and rural community resources and economic development
- Prepare youth to be responsible citizens and productive members of the workforce

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COUNTY EXTENSION SERVICES - COMMUNITY SERVICES — GENERAL FUND

Fund 001 / Dept 2400	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	257,447	254,611	289,675	307,320	17,645	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**257,447**	**254,611**	**289,675**	**307,320**	**17,645**	**6.09%**
	Expenditures						
537.10-12	Regular Salaries	159,876	174,446	187,802	193,740	5,938	2.2% COLA
537.10-xx	Employee Benefits	34,478	41,405	51,383	53,398	2,015	
	Total Personnel Services	**194,354**	**215,851**	**239,185**	**247,138**	**7,953**	
537.34-10	Other Contracted Services	255	252	1,395	2,193	798	
537.40-10	Travel/Training	2,860	1,048	4,554	5,326	772	
537.41-01	Devices and Accessories	0	30	125	125	0	
41-10, 41-20	Communications	2,828	2,540	3,644	9,920	6,276	Increase due to installation of fiber optic
537.42-01	Postage Expense	19	56	25	50	25	
537.43-10	Utilities Expense	15,004	15,023	16,116	16,872	756	
537.45-20	Vehicle Insurance	481	722	494	494	0	
537.46-10	Building/Equipment Repairs	1,030	1,032	1,150	1,150	0	
537.46-20	Vehicle Repair	411	116	1,510	1,510	0	
537.46-30	Maintenance Agreements	1,481	2,142	2,400	2,500	100	
537.46-40	Small Tools & Equipment	3,611	3,457	800	1,200	400	
537.47-10	Printing & Binding	173	134	300	300	0	
537.49-10	Service Awards/recognition	0	0	0	35	35	
537.51-10	Office Supplies	1,235	1,188	2,414	2,414	0	
537.51-11	Office Equipment	4,874	3,117	2,225	2,225	0	
537.52-10	Gas, Oil & Lube	1,037	875	3,120	3,120	0	
52-12;49-10	Other Operating Expens;Other Current Chrgs	3,623	5,838	6,745	6,710	(35)	
537.52-30	Data Processing Software	0	0	200	200	0	
537.54-10	Publications/Memberships	976	655	1,028	1,443	415	
537.55-01	Training/Educational Cost	0	35	150	150	0	
537.55-03	Conference/Seminar Registration	695	500	2,095	2,245	150	
	Total Operating Expenditures	**40,593**	**38,760**	**50,490**	**60,182**	**9,692**	
537.64-10	Equipment	22,500	0	0	0	0	
	Total Capital Expenditures	**22,500**	**0**	**0**	**0**	**0**	
	TOTAL EXPENDITURES	**257,447**	**254,611**	**289,675**	**307,320**	**17,645**	**Overall Expenditure Increase/Decrease: 6.09%**

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SOCIAL SERVICES

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SOCIAL SERVICES SUMMARY - COMMUNITY SERVICES — GENERAL FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
Alzheimer's Disease Initiative Respite (ADI)	124,116	154,344	128,436	128,436	0	
Title III E Older American	37,384	24,887	39,367	48,860	9,493	
Home Care for Elderly (HCE)	1,262	2,422	1,523	2,235	712	
Emergency Home Energy Assistance (EHEAP)	9,064	15,599	12,783	14,340	1,557	
Comm Care for the Elderly	135,565	172,750	188,241	188,241	0	
LSP Local Services Program	31,413	22,151	24,495	24,495	0	
Title III B Support Services	155,995	165,363	146,755	187,058	40,303	
Med Waiver Reimbursement	129,141	98,855	80,000	90,000	10,000	
Hurricane Matthew Grant	10,096	0	0	0	0	
Donations-Transportation-S.S.	1,292	913	1,000	600	(400)	
Title III C1 Congregate Meals	46,548	42,728	50,407	47,282	(3,125)	
Title III C2 Home Del Meals	112,717	104,267	115,290	112,649	(2,641)	
ADI Co-pays	5,160	7,867	3,000	10,000	7,000	
Comm Care-Elderly Co-pay	20,193	10,993	8,000	6,000	(2,000)	
Adult Day Care Co-Pay	21,742	51,870	25,000	40,000	15,000	
Nutrition Services	23,516	21,558	25,695	24,483	(1,212)	
Donations-Meal Sites	1,211	892	1,000	650	(350)	
Donations-Meals On Wheels-C2	5,888	4,822	4,600	3,000	(1,600)	
Donations to WL	4,028	1,302	1,500	2,500	1,000	
Meals on Wheels of America Pet Grant	1,500	20,000	0	0	0	
Title IIIB Homemaking Donation	426	365	300	250	(50)	
City of Palm Coast Interlocal-Utility Assistance	10,000	10,000	10,000	10,000	0	
DCF CJ Mental Health/Substance Abuse	198,962	0	0	0	0	
DOJ Safe Haven Grant	53,400	57,101	23,731	46,219	22,488	
Donations - Safe Haven	0	29,125	37,269	14,781	(22,488)	
FDCFS Emergency Solutions Grant	0	0	0	0	0	
General Fund	2,961,640	2,617,380	3,133,367	3,240,076	106,709	**Overall Revenue Increase/Decrease:**
Total Revenues	**4,102,259**	**3,637,554**	**4,061,759**	**4,242,155**	**180,396**	**4.44%**
Expenditures						
Social Services Administration	179,929	179,243	185,440	263,579	78,139	
Human Services	2,368,081	2,248,470	2,432,157	2,534,387	102,230	
Senior Services	729,480	647,662	812,702	784,468	(28,234)	
Adult Day Care	243,425	249,348	272,855	297,926	25,071	
Congregate & Home Delivered Meals	278,895	254,822	297,605	300,795	3,190	
Grants	302,449	58,009	61,000	61,000	0	**Overall Expenditure Increase/Decrease:**
Total Expenditures	**4,102,259**	**3,637,554**	**4,061,759**	**4,242,155**	**180,396**	**4.44%**
Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**0**	

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REVENUE SOURCE NARRATIVES FOR SOCIAL SERVICES

EHEAP
The **Elderly Heat and Energy Assistance Program (EHEAP)** consists of pass through funds that provide assistance with utility (electric, fuel) bills to individuals meeting income criteria and are 60 years of age or older. Final shut off or delinquent notice is required. Family size and gross income determine final eligibility.

TITLE III-B
Title III-B provides support services under the Older Americans Act and is partially funded with a federal grant. Examples of services include: companionship, counseling, information and referral, screening and assessment, public education, homemaking, personal care and transportation. Seniors are provided an opportunity to contribute to these programs by donation.

TITLE III-E
Title III-E is administered via the Older Americans Act and is partially funded with a federal grant. This is a respite service for caregivers of seniors 60 years of age and older. Caregivers are provided an opportunity to contribute to this program by donation.

TITLE III C-1
Title III-C-1 provides congregate dining, nutrition education and outreach. Meals meet federal government compliance of 1/3 of the Recommended Daily Allowance. Nutrition education is provided by a state licensed, registered dietitian. Dining services are available to those seniors 60 years of age and older. Senior diners are provided opportunity to contribute to this program by donation. Administered via the Older Americans Act, Title III-C-1 is partially funded with a federal grant.

TITLE III C-2
Title III-C-2 provides Home Delivered Meals (Meals on Wheels) to those seniors 60 years of age and older with a functional impairment that restricts their ability to perform the normal activities of daily living. Meals meet 1/3 of the Recommended Daily Allowance. Nutrition education is provided with information provided by a state licensed, registered dietitian. Meals on Wheels clients are provided an opportunity to contribute to this program by donation. Administered via the Older Americans Act Title III-C-2 is partially funded with a federal grant.

ADI
Alzheimer's Disease Initiative provides a continuum of services to meet the needs of individuals with Alzheimer's disease and other memory-related disorders and their caregivers. Services include in-home and/or in-facility caregiver respite. ADI is funded in part with state general revenue funds. Seniors are fee-assessed and pay a co-pay for services per state mandate. No medical care is provided.

CCE
Community Care for the Elderly offers services and case management to frail elders, making it possible for them to live independently. Services include homemaker services, personal care, adult day care, in-home respite, and Meals on Wheels. CCE is funded in part with state general revenue funds. Seniors are fee-assessed and pay a co-pay for services per state mandate. No medical care is provided.

Medicaid Managed Care Long Term Care (LTC)
Formerly known as Medicaid Waiver, LTC provides Adult Day Care and some Case Management to eligible senior services clients. Contracts are with approved managed care plans, payment is received from Medicaid (AHCA).

Home Care for the Elderly
HCE gives caregivers a monthly subsidy to assist them in keeping frail elders in their own homes. The program may also provide special subsidies to purchase additional services or supplies, such as respite care and medical supplies. This service has historically been limited to 10 seniors. This program is funded by state general revenue funds.

LSP
Local Service Program provides funding for home-delivered meals to assist elders to live in the least restrictive environment that meets their needs.

Safe Haven Grant
This will provide a supervised visitation and safe exchange location to enhance safety for children and adult victims of domestic violence.

City of Palm Coast Utility Assistance Interlocal
Provides $10,000 for utility assistance for eligible residents of the City of Palm Coast.

SOCIAL SERVICES POSITION SUMMARY

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Personnel Summary - Positions						
Social Services Administration	3.00	3.00	3.00	4.00	1.00	*Add new position-Health/Human Serv Dir.
Human Services	4.00	4.00	4.00	4.00	0.00	
Senior Services	4.50	4.50	4.50	4.50	0.00	
Adult Day Care	5.00	5.00	5.00	5.00	0.00	
Congregate Meals	0.00	1.00	1.00	1.00	0.00	
Total Positions	**16.50**	**17.50**	**17.50**	**18.50**	**1.00**	

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	179,929	179,243	185,440	263,579	78,139
	179,929	**179,243**	**185,440**	**263,579**	**78,139**
Expenditures					
Personnel	168,169	167,730	171,610	244,729	73,119
Operating	11,760	11,513	13,830	18,850	5,020
	179,929	**179,243**	**185,440**	**263,579**	**78,139**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary -Positions					
Financial Management Coord.	1.00	1.00	1.00	1.00	0.00
Health & Human Services Dir	0.00	0.00	0.00	1.00	1.00
Accounting Clerk	1.00	1.00	1.00	1.00	0.00
Staff Assistant IV	1.00	1.00	0.00	0.00	0.00
Administrative Assistant	0.00	0.00	1.00	1.00	0.00
Total Positions	**3.00**	**3.00**	**3.00**	**4.00**	**1.00**

SOCIAL SERVICES ADMINISTRATION

APPROVED BUDGET 2019-20 SUMMARY

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SOCIAL SERVICES ADMINISTRATION - COMMUNITY SERVICES — GENERAL FUND

Fund 001 Dept 2706		ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	179,929	179,243	185,440	263,579	78,139	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**179,929**	**179,243**	**185,440**	**263,579**	**78,139**	**42.14%**
	Expenditures						
569.10-12	Regular Salaries	118,812	117,938	120,681	192,312	71,631	2.2% COLA Add HHS Dir. & 1/2 yr. FTE-Acct.
569.10-xx	Employee Benefits	49,357	49,792	50,929	52,417	1,488	
	Total Personnel Services	**168,169**	**167,730**	**171,610**	**244,729**	**73,119**	
569.34-10	Other Contracted Services	0	43	25	50	25	
569.40-10	Travel Expenses	0	0	100	50	(50)	Mileage if county car not available
41-10; 41-20	Communications	5,802	4,768	6,000	10,200	4,200	
569.43-10	Utilities Expense	5,432	6,138	6,080	6,700	620	
569.46-10	Building/Equipment Repairs	0	350	100	500	400	
569.46-30	Maintenance Agreements	150	0	0	0	0	
569.47-10	Printing & Binding	12	34	25	50	25	
569.51-10	Office Supplies	142	156	600	600	0	
569.51-11	Office Equipment	206	0	600	500	(100)	
569.52-12	Other Operating Expenses	16	24	100	50	(50)	
569.55-03	Conference & Seminar Fees	0	0	200	150	(50)	
	Total Operating Expenditures	**11,760**	**11,513**	**13,830**	**18,850**	**5,020**	
	TOTAL EXPENDITURES	**179,929**	**179,243**	**185,440**	**263,579**	**78,139**	**Overall Expenditure Increase/Decrease: 42.14%**

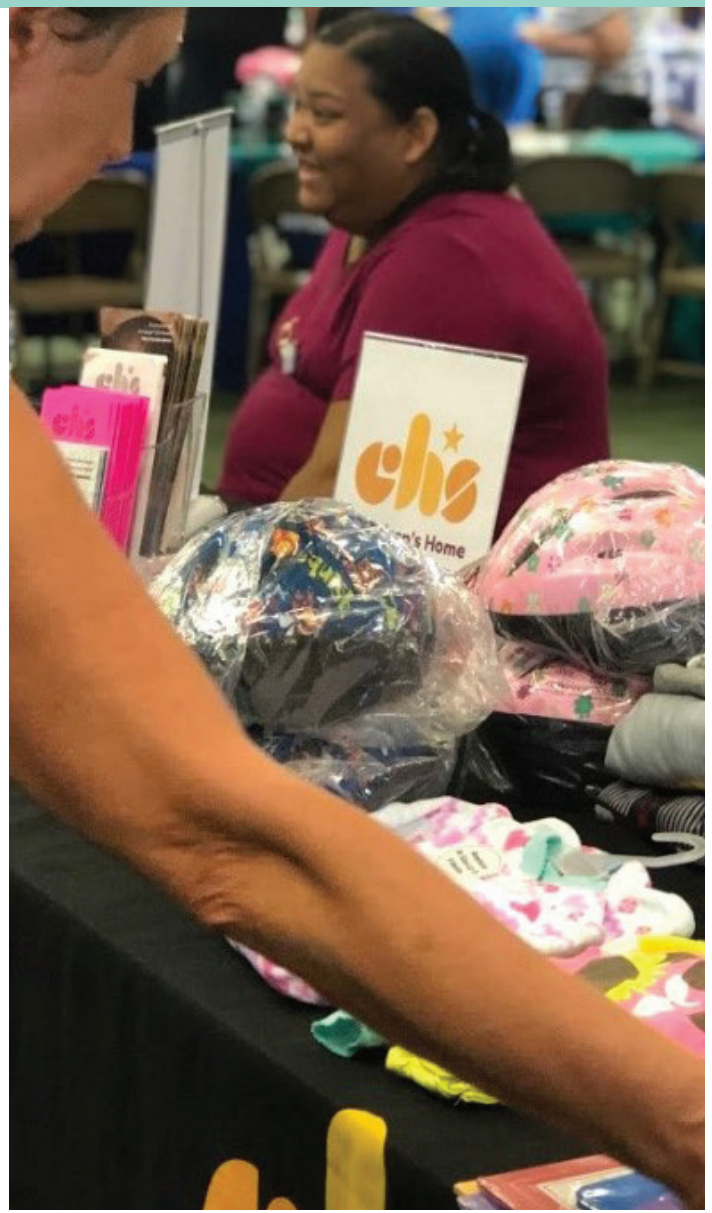
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HUMAN SERVICES

APPROVED BUDGET 2019-20 SUMMARY

SUMMARY Revenues	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Palm Coast Interlocal - Utility Assist.	10,000	10,000	10,000	10,000	0
General Fund	2,358,081	2,238,470	2,422,157	2,524,387	102,230
	2,368,081	**2,248,470**	**2,432,157**	**2,534,387**	**102,230**
Expenditures					
Personnel	235,091	225,454	232,977	249,817	16,840
Operating	4,167	3,433	5,425	67,405	61,980
State Mandated Costs	1,474,171	1,359,336	1,483,255	1,471,665	(11,590)
Public Assistance	229,152	234,747	253,000	288,000	35,000
Grants & Aids	425,500	425,500	457,500	457,500	0
	2,368,081	**2,248,470**	**2,432,157**	**2,534,387**	**102,230**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary - Positions					
Human Serv. Program Mgr.	1.00	1.00	1.00	1.00	0.00
Human Serv. Case Mgr.	3.00	3.00	3.00	3.00	0.00
Total Positions	**4.00**	**4.00**	**4.00**	**4.00**	**0.00**



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DIVISION: HUMAN SERVICES — COMMUNITY SERVICES

Primary Functions

- Provide assistance to eligible residents who are homeless or at risk of becoming homeless.
- Provide financial support toward a food pantry for residents in need of emergency food.
- Provide an indigent health care program to assist uninsured medically needy residents.
- Comply with funding obligations of state mandates – the Health Care Responsibility Act, Medicaid Contribution, Healthy Kids Program and Indigent Cremation.
- Coordinate and manage grants for nonprofit organizations that provide services to County residents.

Division Goals FY 2019-20

- Educate residents on how to develop a household budget
- Encourage residents to pursue affordable housing through home ownership programs
- Explore alternative healthcare options for medical insurance within resident's budget

Division Objectives

- Objective 1. Assist residents in developing a financial plan by creating financial strategies.
- Objective 2. Discuss affordable housing options such as downsizing, and home ownership programs such as SHIP, Habitat for Humanity and USRDA to prevent homelessness and rehouse homeless residents.
- Objective 3. Provide referrals for families to explore cost effective healthcare options and partner with other federal, state and local entities to ensure continuum of care.

Performance Measures	UNIT OF MEASURE	ACTUALS FY 16-17	ACTUALS FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Households assisted with developing budgets and financial strategies	Households	44 group workshops	30 group workshops & 59 individual sessions	490 individual sessions	500 individual sessions
2. Households assisted with affordable housing alternatives to prevent homelessness.	Households	406	539 includes hurricane applicants	467	470
3. Households assisted with strategies and information for affordable healthcare alternatives	Households	241	213	366	375

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DIVISION: HUMAN SERVICES — COMMUNITY SERVICES

Human Services coordinates medical care (including medical supplies), emergency dental, and prescription assistance through the Indigent Health Care program to low-income medically needy residents of Flagler County. Medically needy is defined as a person whose income is below 200% of Federal Poverty Guidelines, does not have resources to obtain needed medical care and is not eligible for any state or federal programs. In addition to the actual provision of services, extensive case management is provided to ascertain other needs the individual may have and to make every effort to help her/him obtain assistance from other resources.

Mortgage, rent and/or utility assistance is provided to eligible households that are at risk of becoming homeless or who are already homeless. The purpose of this assistance is to help individuals/families to retain or obtain affordable housing as well as maintain utility service avoiding utility shut off.

Funds are provided to support Grace Community Food Pantry, operated by Pastor Charles Silano. This pantry also has a mobile unit that transports and serves residents who have no transportation as well as provides food to various food pantries throughout the county.

Major Initiatives

- Access Flagler First – Flagler County Human Services co-created and continues to organize & co-host, a regularly scheduled social services outreach event designed to serve the needs of the community through the collaborative efforts of 30+ agencies.
- Flagler Resource Council - Continue to host and expand the councils' mission of better serving the public through providing opportunities to engage, encourage, and educate our social services community.
- Flagler County Resource Directories - Continue to update and publish our monthly directory of local social service providers.
- Increased income guidelines to 200% - Emergency Assistance & Indigent Health Care Programs due to increased cost of living as reflected in rents and utilities.
- Mortgage assistance is available - to those *qualified* homeowners whose mortgages are under $1,000 and are in need of assistance, one time per year.

HUMAN SERVICES - SOCIAL SERVICES - COMMUNITY SERVICES — GENERAL FUND

Fund 001 Dept 2700	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
337.60-03	Palm Coast Interlocal Utility Assistance	10,000	10,000	10,000	10,000	0	Funds for Utility assistance for City of PC residents
	General Fund	2,358,081	2,238,470	2,422,157	2,524,387	102,230	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**2,368,081**	**2,248,470**	**2,432,157**	**2,534,387**	**102,230**	**4.20%**
	Expenditures						
569.10-12	Regular Salaries	167,545	157,218	164,493	178,661	14,168	2.2% COLA
569.xx-xx	Employee Benefits	67,546	68,236	68,484	71,156	2,672	
	Total Personnel Services	**235,091**	**225,454**	**232,977**	**249,817**	**16,840**	
569.34-10	Other Contracted Services	0	0	55	170	115	Interpreting Sevices for ADA Compliance
569.42-01	Freight & Postage	1,555	1,427	1,680	1,680	0	Includes Registered Mailings to clients
569.46-30	Maintenance Agreements	637	598	690	690	0	
569.47-10	Printing & Binding	48	40	335	100	(235)	Based on actuals
569.49-10	Other Charges & Current Obligations	0	0	0	0	0	
569.51-10	Office Supplies	944	808	1,000	1,000	0	
569.51-11	Office Equip	545	0	250	250	0	
569.52-12	Other Operating Expenses	438	560	600	600	0	Refreshments for Access Flagler participating agencies
569.54-10	Publications/Memberships	0	0	365	365	0	
55-01;55-03	Training/Educational Cost & Conference Fee	0	0	450	450	0	
529.34-10	Other Contracted Services (Sally's Safe Haven)	0	0	0	62,100	62,100	Children's Home Society & Allied Security
	Total Operating Expenditures	**4,167**	**3,433**	**5,425**	**67,405**	**61,980**	
	Sub-Total Expenditures	**239,258**	**228,887**	**238,402**	**317,222**	**78,820**	Addition of Sally's Safe Haven & COLA
	Total State Mandated Funding	**1,474,171**	**1,359,336**	**1,483,255**	**1,471,665**	**(11,590)**	Net increase is $14,410 due to category transfers
	Total Public Assistance	**229,152**	**234,747**	**253,000**	**288,000**	**35,000**	
	Total Outside Agency Funding	**425,500**	**425,500**	**457,500**	**457,500**	**0**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**2,368,081**	**2,248,470**	**2,432,157**	**2,534,387**	**102,230**	**4.20%**

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STATE MANDATED FUNDING - HUMAN SERVICES - SOCIAL SERVICES — GENERAL FUND

Health Services/Public Assistance

	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
561.31-60	Medicaid Reimbursement-Hospital/Nursing Hom	1,204,578	1,219,795	1,267,255	1,312,665	45,410	Combined Hospital & Nursing Home as per Statute
561.71-30	Medicaid Principal on Back Billing	94,635	0	0	0	0	Back Billing Paid in Full FY16-17
562.83-75	Healthy Communities	0	0	1,000	1,000	0	
562.83-73	Health Care Resp Act-HCRA	167,958	131,541	200,000	150,000	(50,000)	Based on Actuals/State Mandated Maximum $420,628
564.83-71	Indigent Burial	7,000	8,000	15,000	8,000	(7,000)	Based on actuals
	Total State Mandated Costs	**1,474,171**	**1,359,336**	**1,483,255**	**1,471,665**	**(11,590)**	
562.83-72	Indigent Health Care	117,953	129,839	170,000	140,000	(30,000)	Transferred to Emerg Assist-Rent/Utilities
564.83-70	Food Pantry Groceries	24,974	18,000	18,000	9,000	(9,000)	Grace Community Food Pantry only
564.83-32	City of Palm Coast Utility Assistance	10,444	11,715	10,000	10,000	0	Actual expense will be based on City of PC funding
564.82-61	Open Door Re-Entry & Recovery Ministry	0	0	0	9,000	9,000	
564.83-76	Emergency Asst-Utilities/Rent	75,781	75,193	55,000	120,000	65,000	Indigent Hlth/Burial/HCRA reductions offset this
	Total Public Assistance	**229,152**	**234,747**	**253,000**	**288,000**	**35,000**	
	Total State Mandated & Public Assistance	**1,703,323**	**1,594,083**	**1,736,255**	**1,759,665**	**23,410**	

OUTSIDE AGENCY FUNDING FOR HUMAN SERVICES - SOCIAL SERVICES — GENERAL FUND

	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS See next page for Program Descriptions
564.82-24	Aid to Children's Home Society	28,500	28,500	28,500	28,500	0	
572.82-16	Boys and Girls Club	30,000	30,000	30,000	30,000	0	
	Total Children/Youth Services	**58,500**	**58,500**	**58,500**	**58,500**	**0**	
564.82-10	SMA Behavioral Health Services	173,300	173,300	173,300	173,300	0	
564.82-17	Early Learning Coalition	58,200	58,200	63,200	63,200	0	
564.82-18	Family Life Center	55,500	55,500	77,500	77,500	0	
564.82-60	Flagler County Free Clinic	55,000	55,000	60,000	60,000	0	
572.81-01	Flagler County School Board	25,000	25,000	25,000	25,000	0	Belle Terre Swim & Racquet Club
	Total Adult/Family Services	**367,000**	**367,000**	**399,000**	**399,000**	**0**	
	Total Outside Agency Funding	**425,500**	**425,500**	**457,500**	**457,500**	**0**	

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HUMAN SERVICES - SOCIAL SERVICES PROGRAM DESCRIPTIONS

STATE MANDATED FUNDING FOR HUMAN SERVICES - SOCIAL SERVICES — GENERAL FUND

MEDICAID REIMBURSEMENT- HOSPITAL/NURSING HOME

Reimbursement to the State for the County portion of Medicaid costs for hospitalization/nursing home services of Flagler County residents. Per SB1520, the annual contribution is the total contribution for the prior fiscal year adjusted by the percentage change in state Medicaid expenditures and weighted by the county's Medicaid enrollees divided by the state enrollees as of March 1st each year. Notice of annual contribution is provided by June 1st each year.

INDIGENT BURIAL

Provide emergency cremations for those qualified, unclaimed individuals who die in Flagler County and are without resources. Burial is only provided when deceased is unidentified.

HEALTHY COMMUNITIES

Provides the County's portion of required local match for the State's Healthy Kids program (Florida Kidcare) that provides low cost health insurance to school aged children.

HEALTH CARE RESP ACT-HCRA

Reimburses participating out-of-county hospitals at the Medicaid per diem rate for care provided to indigent County residents. Maximum financial obligation is $4 per capita, all charges paid at Medicaid rates (uninsured, non-Medicaid eligible). Inpatient is max 45 days per state fiscal year, per individual, outpatient is $1,500 limit per fiscal year.

PUBLIC ASSISTANCE FUNDING FOR HUMAN SERVICES - SOCIAL SERVICES — GENERAL FUND

INDIGENT HEALTH CARE

Provides medical assistance and case management to persons whose income is below 200% of Federal poverty guidelines, who do not have resources to obtain medical care, are not eligible for any State or Federal program that provides such care and do not have sufficient third party insurance coverage.

EMERGENCY ASSISTANCE

Provides limited assistance to eligible County residents with past due rent or utility payments. Funds can also be paid toward the cost of the first month's rent to assist an individual in establishing a permanent residence. Funds can also be used toward first month's rent to assist an individual to move into a more affordable residence and/or prevent homelessness.

FOOD PANTRY

This fund subsidizes the purchase of food for the Grace Community Food Pantry operated by Pastor Charles Silano and community volunteers.

OUTSIDE AGENCY FUNDING FOR HUMAN SERVICES - SOCIAL SERVICES — GENERAL FUND

SMA BEHAVIORAL HEALTH SERVICES

Emergency behavioral health svces for adults including 24 hr screening, inpatient crisis stabilization & detox svces. Residential addiction treatment for adults & adolescents. Outpatient substance abuse treatment for adolescents. Outpatient behavioral health treatment for adults including medication mgmt., therapy & case mgmt for individuals with severe mental illness who are arrested for minor crimes.

FAMILY LIFE CENTER

Emergency shelter and services for victims of domestic violence and their dependent children. Services are also provided for adult victims of sexual violence and their families.

BOYS & GIRLS CLUB

Year round (after school and summer) enrichment program for children/youth ages 6-18.

FLAGLER COUNTY SCHOOL BOARD

Operation and maintenance assistance for Belle Terre Swim & Racquet Club facility. Various programs are offered to members and the facility participates in the Silver Sneakers program.

FLAGLER COUNTY FREE CLINIC

Free health care for Flagler residents who are not eligible for health insurance and are under 200% of the Federal Poverty Guidelines.

EARLY LEARNING COALITION of FLAGLER/VOLUSIA

Helps at risk families pay for quality child care services, allowing them to work and contribute to the community. ELCFV contracts with local businesses, both licensed and licensed exempt and centers as well as family child care homes.

CHILDREN'S HOME SOCIETY

Home-based prevention/intervention services designed to keep families intact or assist in reunification. Emergency shelter for children who are removed from their homes due to abuse, neglect, or abandonment.

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Donations	4,354	365	1,425	1,500	75
Co-Pays	22,586	16,137	8,076	12,830	4,754
Grants	329,730	406,282	347,451	413,575	66,124
General Fund	372,810	224,878	455,750	356,563	(99,187)
	729,480	**647,662**	**812,702**	**784,468**	**(28,234)**
Expenditures					
Personnel	256,278	260,301	268,165	281,057	12,892
Operating	445,423	374,349	508,054	489,825	(18,229)
Equipment	19,350	0	23,700	0	(23,700)
Emergency Asst.	8,429	13,012	12,783	13,586	803
	729,480	**647,662**	**812,702**	**784,468**	**(28,234)**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary -Positions					
Title III Case Mgr	1.00	0.00	0.00	0.00	0.00
Sr Svcs Program Manager	1.00	1.00	1.00	1.00	0.00
Sr Svcs Case Manager	2.00	3.00	3.00	3.00	0.00
Title III-B Clerk	0.50	0.00	0.00	0.00	0.00
Senior Services Clerk	0.00	0.50	0.00	0.00	0.00
Senior Services Program Aide	0.00	0.00	0.50	0.50	0.00
Total Positions	**4.50**	**4.50**	**4.50**	**4.50**	**0.00**

SENIOR SERVICES

APPROVED BUDGET 2019-20 SUMMARY

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DIVISION: SENIOR SERVICES — COMMUNITY SERVICES

Primary Functions

- Support "aging in place" by maintaining quality of life with in-home services
- Provide care to functionally impaired seniors who are at risk of institutionalization
- Provide relief to full-time caregivers who face the risk of "burning out"
- Provide a daily recreation and socialization program with emphasis on nutrition and provision of noon meal
- Maintain compliance with all established federal and state mandates for service provision and administrative responsibilities

Goals FY 2019-2020

- Maintain and improve client functional abilities in order to avoid cognitive decline and institutionalization, focusing on home care (non-medical) and nutrition

Strategic Objectives

- Provide nutritional care with both congregate and home delivered meals with standard to meet 1/3 Recommended Daily Allowance by increasing Congregate meals Meals on Wheels within grant and budget parameters.
- Assist caregivers in maintaining clients with both in-home and day center care by increasing Respite within grant and budget parameters.
- Provide support services to assist client with Activities of Daily Living (ADLs) by increasing Homemaking and Personal Care hours within grant and budget parameters.

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Congregate Meals	Meals	6,756	6,580	5,290	5,000
2. Meals on Wheels	Meals	27,735	17,549	19,495	23,500
3. Respite: In-Home, In-Facility *** Transfers to SMMCLTC reduced the hours provided via the county**	Hours	11,542	6,291.25	9.678.25	10,000
4. Homemaking *** Transfers to SMMCLTC and shortage of available sub-providers reduced the hours provided via the county**	Hours	14,249	10,195	8,935	9,500
5. Personal Care *** * Transfers to SMMCLTC and shortage of available sub-providers reduced the hours provided via the county**	Hours	3,624	3,214.50	3,187.25	3,200

SMLTC = Statewide Medicaid Managed Care Long Term Care Program

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DIVISION: SENIOR SERVICES — COMMUNITY SERVICES

Senior Services are available to Flagler seniors 60 years of age and older and funded by the Federal Older Americans Act, State General Revenues, and Flagler County's General Fund. Senior services have been active in Flagler County since 1974.

Support services, such as homemaking, personal care, and transportation are provided through Title III-B of the Older Americans Act. In-home services are provided by licensed, contracted home health and/or registered homemaker/companion agencies. Transportation is provided by Flagler County Public Transportation with service to medical appointments, shopping, recreational outings, and the senior dining program.

Congregate dining is provided through Title III-C-1 of the Older Americans Act. A daily noon meal is served at the George Wickline Senior Center, 800 S. Daytona Avenue, Flagler Beach, Florida. The Center also offers socialization, recreation, entertainment, health support activities, along with guest speakers offering a variety of senior-pertinent topics.

Home Delivered Meals, commonly referred to as Meals on Wheels (MOWs) are provided through Title III-C-2 of the Older Americans Act. Weekly deliveries are available to eligible seniors qualifying with a functional impairment that restricts their ability to perform the normal activities of daily living. Meals are delivered frozen and prepared either by microwave or conventional oven. The success of this program rests with those volunteers dedicated to the weekly delivery.

Caregiver support, by way of in-home respite care is provided through Title III-E of the Older Americans Act. This service provides peace of mind and a well-deserved time out to that 24/7 caregiver to address their own medical care, shopping, etc.

As the designated Lead Agency for Flagler County, Senior Services administers case management, day care, home delivered meals, homemaking, personal care, and respite with State General Revenue funds through Community Care for the Elderly (CCE), Alzheimer's Disease Initiative (ADI), Home Care for the Elderly (HCE) and Local Service Program (LSP). In-home and day care recipients are processed through the Aging & Disability Resource Center (ADRC) administered by the Northeast Florida Area Agency on Aging d/b/a elderSource. This statewide waitlist process begins with a screening and subsequent home assessment based on risk and priority results. This process also provides for enrollment to the state's long-term managed care (Medicaid) program. Senior Services also receives high-risk referrals established through the Department of Children and Families/Adult Protective Services.

Major Initiatives / Highlights

- In February 2018, the Senior Providers Information Network ***(SPIN)***, identified Flagler's Home Delivered Meals (Meals on Wheels) service as the recipient of their meeting proceeds. SPIN is a membership group consisting of community-based agencies and for-profit organizations that provide reliable information, resources and local assistance to seniors and their families. This additional funding will enable Flagler Senior Services to expand this high priority service.
- Increases to the Older Americans Act contract prioritized grant dollars for a newly established Mental Health Counseling service. MH Counseling will have its emphasis on the opioid epidemic and elder suicides.
- Additional increases to the Older Americans Act identified funding for the expansion of Senior Services existing Housing Improvement service. Housing improvement may only be provided when there is no one else capable of or responsible to accomplish the task. The service is used to lower environmental risk levels.

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SENIOR SERVICES - SOCIAL SERVICES - COMMUNITY SERVICES — GENERAL FUND

Fund 001 Dept 2701	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
334.61-01	Alzheimer's Disease Respite (ADI)	79,436	112,066	52,659	93,255	40,596	Respite in home services
334.61-02	Home Care for Elderly (HCE)	1,262	2,422	1,523	2,235	712	Case Management
331.62-01	Emergency Heating Assistance	9,064	15,599	12,783	14,340	1,557	Energy assistance grant
331.62-02	Title III E Older American	37,384	24,887	39,367	48,860	9,493	Caregiver respite
334.69-01	Comm Care for the Elderly	127,052	160,349	161,035	174,728	13,693	Homemaking, respite, personal care, support services
331.69-02	Title III B Support Services	61,075	67,692	76,692	76,572	(120)	Support Services-homemaking, personal care
366.01-10	Hurricane Matthew Grant	10,096	0	0	0	0	Program no longer managed by individual counties
366.01-00	Contributions in Aid	1,500	20,000	0	0	0	
331.69-03	Title III C1 Congregate Meals	2,861	2,129	1,686	2,356	670	
331.69-04	Title III C2 Home Del Meals	0	1,138	1,706	1,229	(477)	
366.03-05	Donations-Wickline	3,928	0	1,125	1,250	125	
366.12-01	Title IIIB Homemaking Donation	426	365	300	250	(50)	
346.90-09	ADI Co-pays	3,302	5,712	1,232	7,261	6,029	Alzheimer's Disease Respite co-pays
346.90-02	Comm Care-Elderly Co-pay	19,284	10,425	6,844	5,569	(1,275)	Homemaking, respite, personal care co-pays
	General Fund	372,810	224,878	455,750	356,563	(99,187)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**729,480**	**647,662**	**812,702**	**784,468**	**(28,234)**	**-3.47%**
	Expenditures						
569.10-12	Regular Salaries	183,122	185,119	190,030	200,686	10,656	2.2% COLA
569.10-xx	Employee Benefits	73,156	75,182	78,135	80,371	2,236	
	Total Personnel Services	**256,278**	**260,301**	**268,165**	**281,057**	**12,892**	
569.34-02	Title IIIE In Home Respite	41,127	26,728	50,750	30,000	(20,750)	
569.34-05	Title IIIB Home Services	58,383	72,466	62,750	101,400	38,650	
569.34-06	ADI Home Services	41,518	66,965	55,000	125,000	70,000	
569.34-07	CCE Home Services	250,410	145,835	300,000	195,000	(105,000)	
569.34-10	Other Contracted Services	65	182	150	200	50	AHCA required background screenings
569.45-60	Other Insurance & Bond	0	143	0	0	0	
569.41-10	Communications	140	102	200	200	0	
569.42-01	Postage Expense	649	562	700	700	0	
569.44-10	Rentals & Leases	5,667	6,620	8,400	7,980	(420)	Wireless Medical Monitoring Units
569.45-20	Vehicle Insurance	722	962	1,000	1,000	0	
569.46-10	Building & Equipment Repairs	72	7	100	100	0	
569.46-20	Vehicle Repair	624	2,106	1,384	1,500	116	Based on Actuals
569.46-30	Maintenance Agreements	1,273	676	1,450	1,000	(450)	Based on Actuals
569.46-40	Small Tools & Equipment	150	0	200	200	0	
569.47-10	Printing & Binding	64	112	200	150	(50)	Based on Actuals
569.49-10	Other Current Chg	40,722	45,325	20,000	20,000	0	Material Aid/Spec Client Supls-offset by grants/donations

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SENIOR SERVICES - SOCIAL SERVICES - COMMUNITY SERVICES — GENERAL FUND

Fund 001 Dept 2701	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
51-10;51-11	Office Supplies/Equipment	608	619	1,000	650	(350)	Based on Actuals
569.52-10	Gas, Oil & Lube	1,781	2,271	3,000	3,000	0	
569.52-12	Other Operating Expenses	1,273	1,870	1,450	1,450	0	
569.52-30	Data Processing Software	0	317	0	0	0	Based on Actuals
569.54-10	Publications/Memberships	175	175	200	175	(25)	
55-03;55-01	Conference Registration/Training	0	306	120	120	0	
	Total Operating Expenditures	**445,423**	**374,349**	**508,054**	**489,825**	**(18,229)**	
569.64-10	Equipment	19,350	0	23,700	0	(23,700)	
	Total Capital Expenditures	**19,350**	**0**	**23,700**	**0**	**(23,700)**	
569.83-76	Emergency Asst	8,429	13,012	12,783	13,586	803	EHEAP Grant funded
	Total Grants & Aids	**8,429**	**13,012**	**12,783**	**13,586**	**803**	
	TOTAL EXPENDITURES	**729,480**	**647,662**	**812,702**	**784,468**	**(28,234)**	**Overall Expenditure Increase/Decrease: -3.47%**

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Grants	50,666	51,017	91,287	44,704	(46,583)
Program Contributions	24,509	54,593	27,427	43,043	15,616
General Fund	39,109	44,883	74,141	120,179	46,038
Medwaiver/LTC	129,141	98,855	80,000	90,000	10,000
	243,425	**249,348**	**272,855**	**297,926**	**25,071**
Expenditures					
Personnel	218,712	223,884	244,005	268,651	24,646
Operating	24,713	25,464	28,850	29,275	425
	243,425	**249,348**	**272,855**	**297,926**	**25,071**

Personnel Summary - Positions	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
ADC Program Manager	0.80	0.80	0.80	0.80	0.00
ADC Coord Sub	0.20	0.20	0.20	0.20	0.00
ADC C N A	4.00	3.00	3.00	3.00	0.00
ADC LPN	0.00	1.00	1.00	1.00	0.00
Total Positions	**5.00**	**5.00**	**5.00**	**5.00**	**0.00**

ADULT DAY CARE

APPROVED BUDGET 2019-20 SUMMARY

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DIVISION: ADULT DAY CARE — COMMUNITY SERVICES

Primary Functions

- Support "aging in place" by maintaining quality of life in an appropriate setting that is both comfortable and familiar
- Provide care to functionally impaired seniors who are at risk of institutionalization
- Provide relief to full-time caregivers who face the risk of "burning out"
- Maintain compliance with all established federal and state mandates for service provision and administrative responsibilities

Goals FY 2019-20

- Maintain and improve client functional abilities in order to avoid cognitive decline and institutionalization
- Address waiting list and assist more caregivers with Adult Day Care services to alleviate care giver "burn out"

Strategic Objectives

- ✓ Assist caregivers by providing resources and support to delay placement in a long term care facility
- ✓ Provide appropriate activities that stimulate client cognitive function

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Respite / client care	Hours	23,287	24,423	22,821	25,100

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DIVISION: ADULT DAY CARE — COMMUNITY SERVICES

Social Services operates an adult day care center, named in honor of longtime Flagler County senior advocate, David I. Siegel. The Siegel Center provides therapeutic social and health activities to functionally impaired adults (over age 18) in a warm, non-institutional atmosphere. The cost of service for eligible clients may be subsidized by grant funds or paid under Medicaid Long Term Managed Care. Fees can also be paid privately at an hourly rate.

The purpose of adult day care is to delay or prevent institutionalization by providing respite to the primary caregivers. The Center also helps clients to maintain or increase their functional independence through group and individual therapeutic activities based on individual treatment/activity plans that are prepared by a case manager with input from the Adult Day Care Manager. The amount of time that a client spends at the center depends on the caregiver/family's needs and the care plan that is developed by the case managers.

2019-20 Adult Day Care Facts

- Average attendance 17
- Total number of attendees 33

The Center provides a nutritional hot lunch and snacks that furnish the minimum RDA requirements. Activities and social interaction help to reduce or prevent the loneliness and isolation sometimes experienced by older persons. Games and exercise programs are designed to be both entertaining and stimulating. The Center is licensed by the Agency for Health Care Administration (AHCA) and maintains a staff to client ratio of 1:5 with a licensed registered nurse (Adult Day Care Manager). A licensed practical nurse and three certified nursing assistants for the daily enrollment of 22. The RN is on-site or on-call during hours of operation, M-F from 8 to 4:30, and provides such services as, monitoring vital signs, administering/monitoring medications, proper daily nutrition, and injections. The Center has a handicap accessible shower and a washer/dryer to accommodate personal hygiene needs.

Community members frequently visit the Center to entertain the clients with their musical and dancing talents and regular visits from therapy dogs is a favorite. The Center, in an agreement with the University of Central Florida's College of Nursing, provides the opportunity for nursing students to meet curriculum requirements by practicing limited hands-on and interviewing techniques with day care clients.

Major Initiatives / Highlights

- 2015-2016 Services: Total number of unduplicated attendees was 55, total hours of care were 24,321, and average client stay was 6 hours per day. There is a waiting list with 42 prospective clients in need of Adult Day Care Services.
- 2016-2017: Met the goal of adding a licensed practical nurse. The total number of unduplicated attendees was 41, total hours of care are expected to be 23,214 and average client stay was 6 hours per day. There is a waiting list with 20 prospective clients in need of Adult Day Care Services.
- 2017-18: The total number of unduplicated attendees is projected to be 33, total hours of care is expected to be 24,505 and average client stay is 6 hours per day. Currently there is no waiting list.
- 2018-19: The total number of unduplicated attendees is projected to be 34, total hours of care is expected to be 23,507 and average client stay is 6 hours per day. There is a waiting list of 50 clients.

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ADULT DAY CARE - SOCIAL SERVICES - COMMUNITY SERVICES — GENERAL FUND

Fund 001 Dept 2702	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
334.61-01	Alzheimer's Disease Initiative	44,680	42,278	75,777	35,181	(40,596)	
334.69-01	Community Care for Elderly	5,986	8,739	15,510	9,523	(5,987)	
346.90-01	Adult Day Care Co-pay	21,742	51,870	25,000	40,000	15,000	
346.90-02	Comm Care-Elderly Co-pay	909	568	659	304	(355)	
346.90-06	Medwaiver/Long Term Care Reimbursement	129,141	98,855	80,000	90,000	10,000	
346.90-09	ADI Co-pay	1,858	2,155	1,768	2,739	971	
	General Fund	39,109	44,883	74,141	120,179	46,038	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**243,425**	**249,348**	**272,855**	**297,926**	**25,071**	**9.19%**
	Expenditures						
569.10-12	Regular Salaries	147,160	152,305	159,716	180,482	20,766	2.2% COLA
569.10-13	Other Salaries & Wages	9,909	5,087	7,725	7,725	0	
569.10-xx	Employee Benefits	61,643	66,492	76,564	80,444	3,880	
	Total Personnel Services	**218,712**	**223,884**	**244,005**	**268,651**	**24,646**	
569.34-10	Contracted Services	280	201	600	600	0	
569.42-01	Freight/Postage	0	0	50	50	0	
569.43-10	Utilities Expense	4,730	4,356	5,340	5,250	(90)	
46-10;46-40	Buliding Equip/Repairs; Small Tools & Equip	0	157	100	100	0	
569.47-10	Printing & Binding	14	0	25	25	0	
569.49-10	Other Current Chrgs/Oblig	246	162	335	250	(85)	
51-10;51-11	Office Supplies	157	41	200	200	0	
569.52-12	Other Operating Expenses	19,136	20,417	21,900	22,500	600	
569.55-01	Education/Training	150	130	300	300	0	
	Total Operating Expenditures	**24,713**	**25,464**	**28,850**	**29,275**	**425**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**243,425**	**249,348**	**272,855**	**297,926**	**25,071**	**9.19%**

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Donations	8,491	7,929	6,975	5,500	(1,475)
Grants	308,780	288,770	294,254	319,800	25,546
Co-Pay	-	238	497	127	(370)
General Fund	(38,376)	(42,115)	(4,121)	(24,632)	(20,511)
	278,895	**254,822**	**297,605**	**300,795**	**3,190**
Expenditures					
Personnel	39,663	39,387	47,837	48,054	217
Operating	239,232	215,435	249,768	252,741	2,973
Equipment	0	0	0	0	0
	278,895	**254,822**	**297,605**	**300,795**	**3,190**

Personnel Summary -Positions	ACTUAL FY 16-17	ACTUAL FY 17-18	APPROVED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Senior Meals & Recreation Manger	0.50	0.50	0.00	0.00	0.00
Site Leader	0.00	0.00	0.50	0.50	0.00
Senior Services Program Aide	0.50	0.50	0.50	0.50	0.00
Total Positions	**1.00**	**1.00**	**1.00**	**1.00**	**0.00**

CONGREGATE MEALS

APPROVED BUDGET 2019-20 SUMMARY

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CONGREGATE & HOME DELIVERED MEALS - SOCIAL SERVICES - COMMUNITY SERVICES — GENERAL FUND

Fund 001 Dept 2703		ACTUAL FY 16-17	ACTUAL FY 17-18	APPROVED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
331.69-02	Title IIIB Support Services	94,920	97,671	70,063	110,486	40,423	Offset transportation/health support services/material aid
331.69-03	Title III C1 Congregate Meals	43,687	40,599	48,721	44,926	(3,795)	Dining site meals, education
331.69-04	Title III C2 Home Delivered Meals	112,717	103,129	113,584	111,420	(2,164)	Meals delivered to homes
331.69-05	NSIP Nutrition Services	23,516	21,558	25,695	24,483	(1,212)	Meals for home delivery and onsite
334.69-01	CCE Community Care for the Elderly	2,527	3,662	11,696	3,990	(7,706)	Meals delivered to homes
334.69-02	LSP Local Services Program	31,413	22,151	24,495	24,495	0	Meals delivered to homes
346.90-02	Comm Care-Elderly Co-pay	0	238	497	127	(370)	
366.03-01	Donations-Meal Sites	1,211	892	1,000	650	(350)	
366.03-02	Donations - Transportation	1,292	913	1,000	600	(400)	
366.03-03	Donations - Meals On Wheels	5,888	4,822	4,600	3,000	(1,600)	
366.03-05	Donations to WL	100	1,302	375	1,250	875	
	General Fund	(38,376)	(42,115)	(4,121)	(24,632)	(20,511)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**278,895**	**254,822**	**297,605**	**300,795**	**3,190**	**1.07%**
	Expenditures						
569.10-12	Regular Salaries	30,975	29,192	30,294	30,409	115	2.2% COLA
569.10-xx	Employee Benefits	8,688	10,195	17,543	17,645	102	
	Total Personnel Services	**39,663**	**39,387**	**47,837**	**48,054**	**217**	
569.34-01	Contract/FC Transp-Cong Meals	86,000	86,000	86,000	86,000	0	
569.34-10	Contracted Services	2,284	1,935	2,500	2,500	0	
569.41-10	Communications	1,248	1,248	1,320	1,620	300	Based on increase in FY18
569.43-10	Utilities Expense	10,727	10,392	12,554	11,100	(1,454)	Based on actuals
569.46-10	Building/Equip	47	671	150	150	0	
569.46-30	Maintenance Agreements	1,200	1,200	1,200	1,200	0	
569.46-40	Small Tools & Equipment	0	0	700	700	0	
569.47-10	Printing & Binding	0	19	50	50	0	
569.49-10	Other Current Chrgs/Obligations	119	0	200	200	0	
569.49-15	Advertising	0	0	50	50	0	
5110, 5111	Office Supplies/Equipment	270	444	300	375	75	
569.52-12	Other Operating Expenses	137,277	113,466	144,674	148,726	4,052	Antiipated expansion of Home Delivered Meals
569.54-10	Publications/Memberships	60	60	70	70	0	
	Total Operating Expenditures	**239,232**	**215,435**	**249,768**	**252,741**	**2,973**	
569.64-10	Equipment	0	0	0	0	0	
	Total Capital Expenditures	**0**	**0**	**0**	**0**	**0**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**278,895**	**254,822**	**297,605**	**300,795**	**3,190**	**1.07%**

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SOCIAL SERVICES GRANTS - COMMUNITY SERVICES **GENERAL FUND**

SAFE HAVEN: SUPERVISED VISITATION & SAFE EXCHANGE GRANT

Fund 001 Dept. 8617	DOJ-Safe Haven Program	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
331.20-16	DOJ-Safe Haven Program	53,400	57,101	23,731	46,219	22,488	***See Funding Note Below**
366.03-11	Donations	0	29,125	37,269	14,781	(22,488)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**53,400**	**86,226**	**61,000**	**61,000**	**0**	**0.00%**
	Expenditures						
529.34-10	Other Contracted Services	49,504	57,629	61,000	61,000	0	Children's Home Society/Security
529.34-20	Governmental Services	691	0	0	0	0	
529.40-10	Travel Expenses	214	0	0	0	0	
529.41-10	Communications	2,264	380	0	0	0	
529.43-10	Utilities	722	0	0	0	0	
529.51-10	Office Supplies	5	0	0	0	0	
	Total Operating Expenditures	**53,400**	**58,009**	**61,000**	**61,000**	**0**	
529.64-10	Equipment	0	0	0	0	0	
	Total Capital Expenditures	**0**	**0**	**0**	**0**	**0**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**53,400**	**58,009**	**61,000**	**61,000**	**0**	**0.00%**

Safe Haven: Supervised Visitation and Safe Exchange Grant Program's purpose is to enhance safety for children and adult victims by increasing opportunities for supervised visitation and safe exchange, by and between custodial and non-custodial parents, in cases involving domestic violence, dating violence, child abuse, sexual assault, or stalking. Services provided reflect a clear understanding of the dynamics of domestic violence, dating violence, sexual assault, and stalking; the impact of domestic violence on children; & the importance of holding offenders accountable for their actions. This program is funded through the Office of Violence Against Women, a component of the U.S. Dept of Justice through 2/28/19. Staff applied for a new grant for FY19-20. Awards will be announced 9/30/19. If awarded the grant commences 10/1/19. In the meantime, donations from the community can sustain the program at least through 9/30/19.

***Funding Note:** This grant ended 2/28/19. Additional grant funding has been applied for with awards being announced 9/30/19. Donations will continue to be pursued.

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SOCIAL SERVICES GRANTS - COMMUNITY SERVICES — GENERAL FUND

MENTAL HEALTH/SUBSTANCE ABUSE

This grant strengthens community support services to divert individuals with mental and substance abuse problems.

Fund 001 / Dept 8704/8708	Mental Health/Substance Abuse	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
334-15-08	Department of Children & Family LHZ38	198,962	0	0	0	0	2014 Grant-ends 2017
	General Fund	50,087	0	0	0	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**249,049**	**0**	**0**	**0**	**0**	**0.00%**
	Expenditures						
001-8708-569.31-10	Professional Services	244,720	0	0	0	0	Stewart-Marchman-Act Behavioral Healthcare
001-8708-569.45-20	Vehicle Insurance	241	0	0	0	0	
001-8708-569.46-20	Vehicle Repair	877	0	0	0	0	
001-8708-569.52-10	Gas, Oil & Lubricants	3,191	0	0	0	0	
001-8708-569.52.12	Other Operating Expenses	20	0	0	0	0	
	Total Operating Expenditures	**249,049**	**0**	**0**	**0**	**0**	
001-8708-569.64-10	Equipment	0	0	0	0	0	
	Total Capital Expenditures	**0**	**0**	**0**	**0**	**0**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**249,049**	**0**	**0**	**0**	**0**	**0.00%**

CRIMINAL JUSTICE MENTAL HEALTH AND SUBSTANCE ABUSE IMPLEMENTATION GRANT (CJMHSA)

The Criminal Justice Mental Health and Substance Abuse Implementation (CJMHSA) Grant from the Florida Department of Children and Families establishes a Mental Health Support Service program focusing on diverting those with mental illness or co-occurring disorders to treatment instead of the criminal justice system. It includes mental Health assessment support, on-site or in-county for adults so that the Sheriff's officers do not always have to transport to Volusia County. It will also enable the provision of intrusive case management services to these referred clients to continue diverting them from the criminal justice system in Flagler County. The program is established in conjunction with Stewart-Marchman-Act Behavioral Healthcare, the Flagler County Sheriff's Department and Haven Recovery Center.

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VETERANS SERVICES

APPROVED BUDGET 2019-20 SUMMARY



SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	123,652	104,393	139,212	141,615	2,403
	123,652	**104,393**	**139,212**	**141,615**	**2,403**
Expenditures					
Personnel	117,498	101,244	126,562	129,080	2,518
Operating	5,154	3,149	6,650	6,535	(115)
Military Tax Exemption	1,000	0	6,000	6,000	0
	123,652	**104,393**	**139,212**	**141,615**	**2,403**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary -Positions					
Veterans Services Officer	1.00	1.00	1.00	1.00	0.00
Veterans Services Counselor	1.00	1.00	1.00	1.00	0.00
Total Positions	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**

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DIVISION: VETERANS SERVICES — COMMUNITY SERVICES

Primary Functions

- ✓ Assist veterans/dependents in applying for federal benefits from the United States Department of Veterans Affairs Regional Office (VARO), by initiating or reopening claims
- ✓ Assist veterans/dependents in appealing denied claims to the local VA Regional Office, local Decision Review Officers, or the Board of Veterans Appeals in Washington D.C.
- ✓ Assist veterans in obtaining necessary inpatient and outpatient care from the VA Medical Centers (VAMCs) and Community Based Outreach Clinics (CBOCS).
- ✓ Assist veterans/dependents in applying for available state benefits from the Florida Department of Veterans Affairs (FDVA) and County Government Agencies
- ✓ Assists military retirees/dependents or survivors in obtaining their benefits from the Department of Defense(DOD)
- ✓ Assist veterans in claims and proceedings involving the military services such as correction of military records and combat zone benefits
- ✓ Assists veterans in obtaining benefits or services from other agencies such as the Social Security Administration, Small Business Administration, Human Services Department, local hospitals, clinics, and nursing homes
- ✓ Attends workshops, seminars, and conferences and confers with professionals in order to keep up to date on the latest changes in Federal and State laws and regulations
- ✓ Assist members and dependents of the National Guard and Reserve Components in obtaining appropriate benefits and assistance
- ✓ Serves as the county's liaison to the veterans service organizations in the county

Goals FY 2019-20

- ✓ Be regarded as the county's most respected source for veterans and their families to receive assistance with all matters important to veterans.

Strategic Objectives

- ✓ Assist veterans to file 236 service-connected disability compensation claims
- ✓ Assist veterans to file 242 Non service-connected pension claims
- ✓ Assist 52 surviving spouses in obtaining VA benefits
- ✓ Assist 39 veterans in implementing their VA education benefits
- ✓ Register 57 veterans for access to the VA healthcare system
- ✓ Assist 13 surviving spouses in obtaining DOD benefits
- ✓ Assist 29 veterans/next of ski in obtaining military records
- ✓ Assist 119 veterans/surviving spouses with miscellaneous VA request (ie. Change of Address, Change of Direct Deposit, etc.)

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Service-connected disability compensation claims assistance	#	220	240	258	200
2. Non service-connected / Misc. compensation claims assistance	#	225	330	367	300
3. Surviving spouses assisted in obtaining VA benefits	#	50	55	60	50
4. Veterans assisted in obtaining education benefits	#	37	10	20	15
5. Veterans registered for access to VA healthcare system	#	44	29	35	25

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DIVISION: VETERANS SERVICES — COMMUNITY SERVICES

The Veterans Services Office (VSO) acts as an advocate for all former, present, and future members of the Armed Forces and their dependents in preparing claims for and securing benefits including compensation, hospitalization, vocational training, and all other benefits or privileges to which they may be entitled to under Federal or State law.

Section 292 of the Florida Statutes enables the County to employ a County Veterans Services Officer and staff. The statute also requires that services provided by the County be rendered without charge to veterans and their dependents. Resources are offered to those individuals and their families with service connected and non-service connected disabilities.

The Flagler County Veterans Services staff was instrumental in the passage of an additional tax exemption for those County residents deployed overseas in a combat area. This tax exemption helps to alleviate the financial burden on the families of those service men and women in combat zones.

Statistics for Flagler County

- *11,663 veterans*
- *4,639 veterans age 18 to 64*
- *6,993 veterans 65 or older*

The VSO works closely with agencies and veteran service groups such as the Veterans Administration, American Legion Posts and Auxiliaries, Disabled American Veterans, Veterans of Foreign Wars, Marine Corps League, Military Officers Association of America, and Jewish War Veterans, providing proper recognition and education on veteran related issues.

Major Initiatives / Highlights

- The VSO participated in each Access Flagler, several health fairs and expos, and responded to several speaker requests from various organizations, providing information on the benefit assistance we provide. VSO hosts a local radio show called “Veterans on Point”, which delivers information about Veterans Affairs, services we offer, and highlights our county’s veterans and activities of their interest. Increased awareness of the VSO has been realized through our outreach efforts.
- VSO has demonstrated an increase in benefit application success rate by counseling and educating veterans and families on developing / providing best evidence.
- VSO partnered with the Changing Homelessness Organization assisting homeless veterans obtain housing via the VA HUD-VASH program, providing transportation, employment, and access to community treatment programs. Aided dozens of veterans and family members obtain emergency assistance funds through cooperation of local veterans services organizations.
- VSO is embedded in many of the county’s veterans services organizations, and maintains an excellent working relationship with them all.
- VSO along with the Veterans Advisory Council organized a ceremony to award graduation cords to high school seniors who enlisted in the military.
- Collaborated with Flagler Broadcasting and airport director on “Freedom Fest”.
- Continued Veterans in the Classroom program.
- Collaborated with Chamber of Commerce to bring Veterans Appreciation Breakfast to VFW Post 8696; big success.

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VETERANS SERVICES - COMMUNITY SERVICES — GENERAL FUND

Fund 001 Dept 2800	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	123,652	104,393	139,212	141,615	2,403	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**123,652**	**104,393**	**139,212**	**141,615**	**2,403**	**1.73%**
	Expenditures						
553.10-12	Regular Salaries	100,213	87,349	90,923	92,917	1,994	2.2% COLA
553.10-xx	Employee Benefits	17,285	13,895	35,639	36,163	524	
	Total Personnel Services	**117,498**	**101,244**	**126,562**	**129,080**	**2,518**	
553.40-10	Travel	3,190	1,217	2,500	2,500	0	
553.42-01	Postage Expense	244	68	350	300	(50)	
553.44-10	Rentals & Leases	30	30	0	40		
553.46-30	Maintenance Agreements	106	85	250	250	0	
553.47-10	Printing & Binding	369	370	300	400	100	
553.51-10	Office Supplies	246	222	450	450	0	
553.51-11	Office Equipment	66	0	950	745	(205)	
553.52-12	Other Operating Expenses	503	957	1,200	1,200	0	
553.54-10	Publications/Memberships	80	40	250	250	0	
553.55-03	Conference/Seminar Registration	320	160	400	400	0	
	Total Operating Expenditures	**5,154**	**3,149**	**6,650**	**6,535**	**(155)**	
553.83-83	Grants & Aids	1,000	0	6,000	6,000	0	Gratitude America & Military Grt for Property Tax Assist - incr in grt
	Total Grants & Aids	**1,000**	**0**	**6,000**	**6,000**	**0**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**123,652**	**104,393**	**139,212**	**141,615**	**2,363**	**1.70%**

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LIBRARY

APPROVED BUDGET 2019-20 SUMMARY



LIBRARY SUMMARY — GENERAL FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
Library Fines	18,333	16,961	16,000	10,500	(5,500)	
Library Contributions	2,109	0	1,700	1,700	0	
Library Used Book Sales	1,394	1,918	3,000	10,000	7,000	
Card Fees	1,974	2,206	2,300	4,000	1,700	
Copy/Print out Fees	20,567	19,453	16,000	20,700	4,700	
State Library Aid Grant	29,667	29,394	26,573	26,107	(466)	
Passport Revenue	6,465	14,101	11,760	0	(11,760)	
Omni Copy Fees	0	0	500	0	(500)	
Donations	2,871	6,151	1,000	1,000	0	
General Fund	1,046,574	1,049,760	1,149,890	1,199,283	49,393	**Overall Revenue Increase/Decrease:**
Total Revenues	**1,129,954**	**1,139,944**	**1,228,723**	**1,273,290**	**44,567**	**3.63%**
Expenditures						
Palm Coast Library	1,027,367	1,039,109	1,109,086	1,152,639	43,553	
Bunnell Library	102,587	100,835	119,637	120,651	1,014	**Overall Expenditure Increase/Decrease:**
Total Expenditures	**1,129,954**	**1,139,944**	**1,228,723**	**1,273,290**	**44,567**	**3.63%**
Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**0**	

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DIVISION: LIBRARY — COMMUNITY SERVICES

Primary Functions

- Provide more than 30 different products and services to all residents
- Serve as a nexus for passport filing applications and passport photos
- Provide literacy classes for seniors and partners with local organizations such as Elder Source
- Provide electronic educational tools and resources for learning such as computer hardware and e-books
- Annually evaluate periodical/journal usage and adjust subscription service accordingly
- Acquisition of new books and maintain all collections as necessary to ensure up to date materials are available

Goals FY 2019-20

- Customers can pursue self-determined and self-paced study on various subjects through use of library collections, resources and services. The library supports an educated, self-reliant and productive citizenry
- The Library research and instruction staff assists all users in meeting educational objectives through a varied curriculum of services, resources, classes and workshops
- Library collections, resources and classes provide a curriculum to excite the imagination featuring high demand, high interest materials for all ages
- Through use of cultural and community center concepts, events and partnerships the library will provide a comfortable place to visit, enlightening experiences to participate in and an engaging and skilled staff to assist and instruct

Strategic Objectives

- ✓ Educate and support a self-reliant citizenry by maintaining and adding 5% annually to library resources
- ✓ Access to educational classes for all ages will increase annually by 5%.
- ✓ The number of residents using the library will increase annually with the number of new cards issued increasing by 5%
- ✓ Use of online resources will increase by 5% annually
- ✓ Reduce overall costs associated to provide quality library service to Flagler County residents by 5% annually

Performance Measures	UNIT OF MEASURE	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Collection items added including e-books	#	11,982	14,043	15,000
2. Classes, workshops or events held	#	649	432	500
3. Annual Circulation	#	414,423	479,115	500,000
4. Annual use of digital resources	#	109,964	130,027	135,000
6. Library fee driven revenue	$	151,338	169,103	175,000

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DIVISION: LIBRARY — COMMUNITY SERVICES

Flagler County Public Library provides more than 30 different products and services to all residents regardless of age, race, ethnic, and financial backgrounds. Flagler County Public Library provides materials and services of popular interest to the community, emphasizing and encouraging literacy for all ages, supplementing the educational needs of the community, and furnishing timely, accurate information.

The Library acts as the heart of this community with more than 58,000 registered borrowers. Residents can register to vote, vote, have their taxes prepared, file for a U.S. Passport, obtain their passport photo, access the Internet, use our e-book service and other online resources or attend one of our many classes, workshops or events. The Library contributes to the educational needs and quality of life by providing the resources to inform, educate, and entertain the public.

The library is a one stop shopping center or an "edutainment complex". This allows each person the ability to redistribute their money they would have spent on books, movies, music, Internet and other forms of entertainment to areas of more importance such as gas, food, home and medicines. When you take into consideration the overall savings to each household as a result of the existence of the Public Library there would be a large return on investment.

2018-19 Combined Service Statistics

- Circulated 479,115 items saving residents more than $7,186,725 if they were to purchase items themselves
- Provided service to 299,633 persons who visited the library
- Answered 33,657 reference and informational questions asked by citizens and visitors
- Provided 139,879 visitors and residents with public access to Internet
- Borrowed 341 books from other libraries for use by local customers and loaned 740 books to other libraries
- Registered 126 persons to vote. Volunteers contributed 10,890 service hours saving more than $220,000 in personnel expenses
- Presented 432 programs for children, teens and adults in which approximately 12,234 customers attended
- Processed more than 2,500 passport applications and took almost 3,000 photos. (revenue of $117,000+)
- Registered borrowers saved $11,589,541 for FY 18/19 through use of library materials.

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
State Library Aid Grant	29,667	29,394	26,573	26,107	(466)
Library Contributions	2,109	0	1,700	1,700	0
Library Card Fees	1,974	2,206	2,300	4,000	1,700
Copy/Print out Fees	20,567	19,453	16,500	20,700	4,200
Library Fines	18,333	16,961	16,000	10,500	(5,500)
Passport Revenue	6,465	14,101	11,760	0	(11,760)
Library Used Book Sales	1,394	1,918	3,000	10,000	7,000
Donations	2,871	6,151	1,000	1,000	0
General Fund	943,987	948,925	1,030,253	1,078,632	48,379
	1,027,367	**1,039,109**	**1,109,086**	**1,152,639**	**43,553**
Expenditures					
Personnel	729,991	713,831	781,013	825,247	44,234
Operating	126,210	135,569	132,262	134,467	2,205
Equipment	1,695	5,411	5,030	0	(5,030)
Library Materials	169,471	184,298	189,781	192,925	3,144
Library Donations & Materials	0	0	1,000	0	(1,000)
	1,027,367	**1,039,109**	**1,109,086**	**1,152,639**	**43,553**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary -Positions					
Administrative Assistant	0.00	1.00	1.00	1.00	0.00
Asst. Library Director	1.00	1.00	1.00	1.00	0.00
Librarian II	2.00	2.00	2.00	2.00	0.00
Library Assistant I	6.00	6.00	6.00	5.60	(0.40)
Library Assistant II	5.00	5.00	5.00	5.00	0.00
Library Director	1.00	1.00	1.00	1.00	0.00
Staff Assistant III	1.00	0.00	0.00	0.00	0.00
Total Positions	**16.00**	**16.00**	**16.00**	**15.60**	**(0.40)**

PALM COAST LIBRARY

APPROVED BUDGET 2019-20 SUMMARY

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LIBRARY - COMMUNITY SERVICES **GENERAL FUND**

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	COMMENTS
Dept 3400	**Revenues**	FY 16-17	FY 17-18	FY 18-19	FY 19-20	+/(-)	
334.71-00	State Library Aid Grant	29,667	29,394	26,573	26,107	(466)	
337-70-10	Library Contributions	2,109	0	1,700	1,700	0	
341.95-01	Passport Revenue	6,465	14,101	11,760	0	(11,760)	Amount shown used for Passport Expenditures;Bal in Reserves
347.10-01	Card Fees	1,974	2,206	2,300	4,000	1,700	
10-02;10-03	Copy/Print out Fees/Processing Fee	20,567	19,453	16,000	20,700	4,700	
352.00-00	Library Fines	18,333	16,961	16,000	10,500	(5,500)	
369.90-10	Omni Copy and Fax Fees	0	0	500	0	(500)	
369.90-15	Library Used Book Sales	1,394	1,918	3,000	10,000	7,000	
366.03-00	Donations & Misc.	2,871	6,151	1,000	1,000	0	FY19 Add addt'l Neflin Innovation Prj. Award of $3,167
	General Fund	943,987	948,925	1,030,253	1,078,632	48,379	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**1,027,367**	**1,039,109**	**1,109,086**	**1,152,639**	**43,553**	**3.93%**
	Expenditures						
571.10-12	Regular Salaries	504,485	502,502	525,970	555,448	29,478	2.2% COLA
571.10-14	Other Salaries & Wages/Overtime	9,978	0	1,000	1,000	0	
571.10-xx	Employee Benefits	215,528	211,329	254,043	268,799	14,756	Senior Mgmt. Class Added
	Total Personnel Services	**729,991**	**713,831**	**781,013**	**825,247**	**44,234**	
571.34-10	Other Contracted Services	6,302	5,452	5,850	6,950	1,100	
571.40-10	Travel Expenses	429	451	436	468	32	
41-10; 41-20	Communications Recurring	6,513	6,201	6,870	7,208	338	
571.41-01	Communication Services/Devices & Access	0	770	0	0		
571.42-01	Postage Expense	4,020	4,342	4,000	4,000	0	
571.43-10	Utilities Expense	65,941	69,439	68,844	71,268	2,424	
571.44-10	Rentals & Leases	618	618	620	700	80	
571.46-10	Building/Equipment Repairs	0	23	1,500	1,000	(500)	
571.46-30	Maintenance Agreements	16,871	18,127	20,032	20,354	322	
571.46-40	Small Tools & Equipment	83	591	500	500	0	
571.47-10	Printing & Binding	2,154	491	1,650	1,500	(150)	
571.49-10;49-91	Other Current Chrgs/Write Offs/Shortages	24	36	0	0	0	
571.51-10	Office Supplies	6,184	7,568	8,000	8,000	0	
571.51-11	Office Equip	1,525	4,378	750	750	0	
571.52-12	Other Operating Expenses	13,298	11,810	9,500	9,000	(500)	
571.52-30	Data Processing Software	288	2,092	1,005	0	(1,005)	
571.54-10	Publications/Memberships	1,300	1,580	1,600	1,619	19	
571.55-03	Conference Registration	660	1,600	1,105	1,150	45	
	Total Operating Expenditures	**126,210**	**135,569**	**132,262**	**134,467**	**2,205**	
571.64-10	Equipment	1,695	5,411	5,030	0	(5,030)	
571.66-10	Library Materials	169,471	184,298	189,781	192,925	3,144	
571.66-12	Library Donations & Materials	0	0	1,000	0	(1,000)	
	Total Capital Expenditures	**171,166**	**189,709**	**195,811**	**192,925**	**(2,886)**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**1,027,367**	**1,039,109**	**1,109,086**	**1,152,639**	**43,553**	**3.93%**

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
General Fund	102,587	100,835	119,637	120,651	1,014
	102,587	**100,835**	**119,637**	**120,651**	**1,014**
Expenditures					
Personnel	73,240	70,131	82,796	85,198	2,402
Operating	8,671	9,485	11,310	11,728	418
Capital	20,676	21,219	25,531	23,725	-1,806
	102,587	**100,835**	**119,637**	**120,651**	**1,014**

Personnel Summary -Positions	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Library Assistant II	1.00	1.00	1.00	1.00	0.00
Librarian I	0.00	0.00	0.00	0.00	0.00
Library Assistant I	1.10	1.10	1.10	1.00	(0.10)
Total Positions	**1.00**	**2.10**	**2.10**	**2.00**	**(0.10)**

BUNNELL LIBRARY

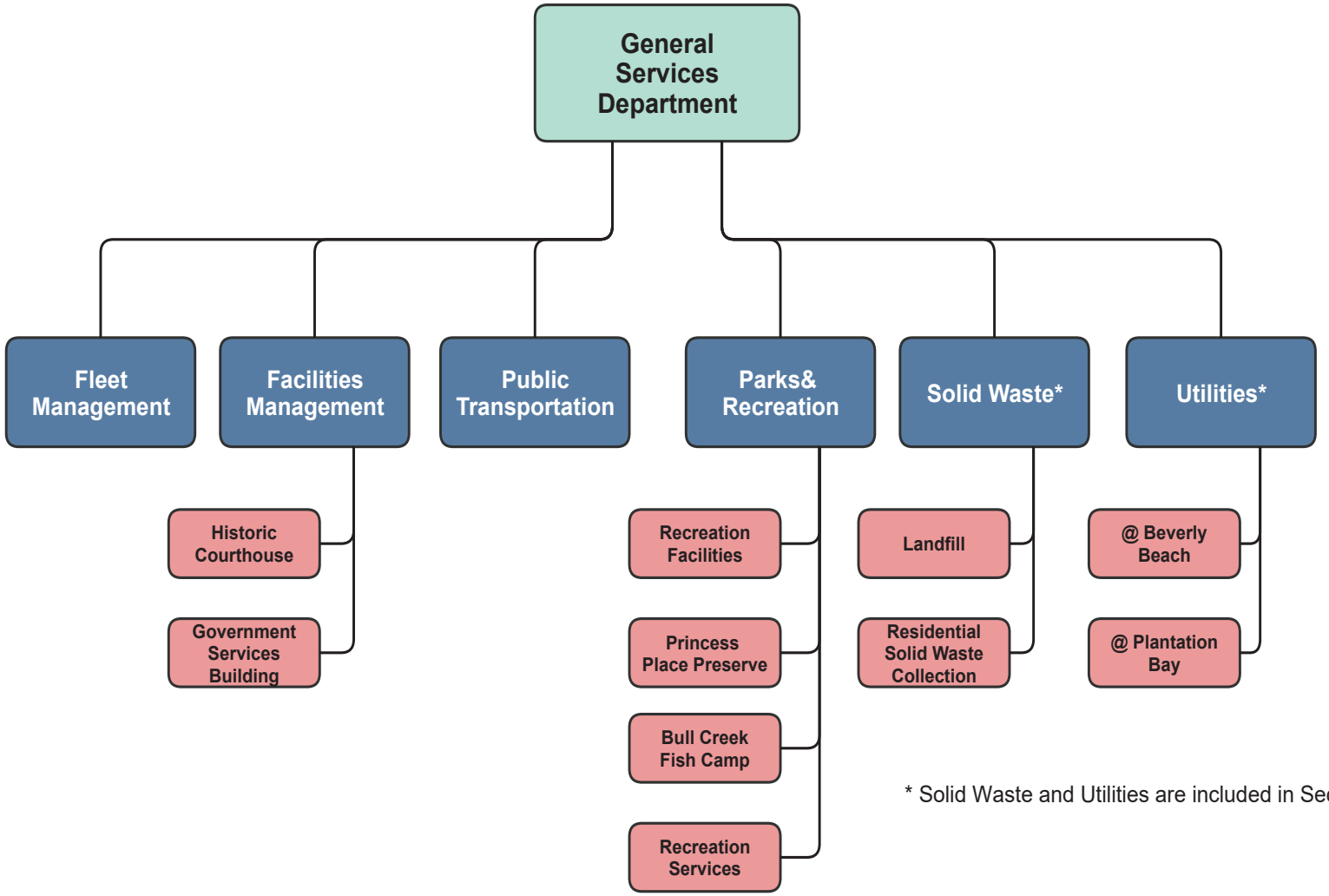
APPROVED BUDGET 2019-20 SUMMARY

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BUNNELL LIBRARY - COMMUNITY SERVICES — GENERAL FUND

Fund 001 Dept 3401	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	102,587	100,835	119,637	120,651	1,014	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**102,587**	**100,835**	**119,637**	**120,651**	**1,014**	**0.85%**
	Expenditures						
571.10-12	Regular Salaries	51,677	48,239	52,322	55,190	2,868	2.2% COLA
571.10-xx	Employee Benefits	21,563	21,892	30,474	30,008	(466)	
	Total Personnel Services	**73,240**	**70,131**	**82,796**	**85,198**	**2,402**	
571.34-10	Other Contracted Services	107	0	0	0	0	
41-10; 41-20	Communications	1,739	1,558	1,032	1,930	898	Internet Access
571.43-10	Utilities Expense	6,000	6,893	8,328	8,028	(300)	
571.46-10	Building/Equipment Repairs	0	0	0	0	0	
571.46-30	Maintenance Agreements	198	198	550	570	20	
571.46-40	Small Tools & Equipment	0	0	200	200	0	
571.51-11	Office Equipment	317	200	200	200	0	
571.52-12	Other Operating Expenses	310	636	1,000	800	(200)	
	Total Operating Expenditures	**8,671**	**9,485**	**11,310**	**11,728**	**418**	
571.64-10	Equipment	0	0	1,806	0	(1,806)	
571.66-10	Library Materials	20,676	21,219	23,725	23,725	0	
	Total Capital Expenditures	**20,676**	**21,219**	**25,531**	**23,725**	**(1,806)**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**102,587**	**100,835**	**119,637**	**120,651**	**1,014**	**0.85%**

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* Solid Waste and Utilities are included in Section 4.

GENERAL SERVICES

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GENERAL SERVICES SUMMARY **GENERAL FUND**

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
General Fund	6,529,296	7,059,037	7,267,232	7,967,092	699,860	
Bull Creek Fish Camp	70,933	86,030	74,686	84,385	9,699	
Carver Center Donations/Fundraisers	20,000	20,000	20,000	20,000	0	
Facilities Management Staff Time	355,383	141,610	55,000	55,000	0	
Fleet Admin Fee on Fuel	29,891	30,502	30,000	30,000	0	
Fleet Maintenance Charges	145,182	154,672	147,000	147,000	0	
Fleet Staff Time	0	19,034	24,000	0	(24,000)	
General Fund - Collision Insurance Reimb	20,000	20,000	20,000	20,000	0	
GSB-School Board Contribution	235,893	229,523	230,000	230,000	0	
Interfund Transfers	15,000	15,000	195,000	15,000	(180,000)	
Native American Festival	0	0	0	30,000	30,000	
Princess Place Eco Cottages Rental Fees	0	0	65,643	87,567	21,924	
Princess Place NAF/Creekside Festival Donations	1,525	4,338	2,000	2,000	0	
Public Transportation Grants/User Fees/Advertising	1,120,102	1,138,605	1,466,678	1,603,510	136,832	
Rec Facilities Parks Maintenance Trust	24,838	8,483	26,500	26,500	0	
Recreation Facilities Camping Fees	19,276	15,317	20,000	20,000	0	
Recreation Fees/Facilities Usage	48,092	51,560	53,880	53,880	0	
Rent/CAM Historic Courthouse	74,000	84,476	43,535	47,200	3,665	
River to Sea Eco Cottages Rental Fees	0	0	143,015	83,463	(59,552)	
Vessel Registration	37,017	38,470	37,000	37,000	0	
Vessel Registration Carry Forward	0	0	94,639	146,109	51,470	**Overall Revenue Increase/Decrease:**
Total Revenues	**8,746,428**	**9,116,657**	**10,015,808**	**10,705,706**	**689,898**	**6.89%**
Expenditures						
General Services Administration	445,510	439,941	465,435	507,363	41,928	
Fleet Maintenance	843,861	998,079	884,920	922,753	37,833	
Facilities Management	2,811,267	2,951,193	3,295,899	3,333,704	37,805	
Government Services Building	649,542	667,025	702,830	797,074	94,244	
Princess Place Eco Cottages	0	0	65,643	87,567	21,924	
River to Sea Eco Cottages	0	0	143,015	83,463	(59,552)	
Public Transportation	1,853,773	1,789,309	1,993,605	2,250,039	256,434	
Parks & Recreation	2,142,475	2,271,110	2,464,461	2,723,743	259,282	**Overall Expenditure Increase/Decrease:**
Total Expenditures	**8,746,428**	**9,116,657**	**10,015,808**	**10,705,706**	**689,898**	**6.89%**
Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**0**	

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary - Positions					
General Services Administration	5.00	5.00	5.50	5.50	0.00
Fleet Management	9.00	9.00	9.00	9.00	0.00
Facilities Management	34.50	26.50	26.50	26.50	0.00
Public Transportation	30.30	29.83	29.83	29.83	0.00
Parks & Recreation	21.50	23.00	20.50	20.50	0.00
Princess Place Eco Cottages	0.00	0.00	0.50	0.50	0.00
Total Positions	**100.30**	**93.33**	**91.83**	**91.83**	**0.00**

NOTE: UTILITIES AND SOLID WASTE FUNCTIONS ARE NOT SHOWN HERE AS THESE ARE ENTERPRISE FUNDS AND ARE SHOWN IN SECTION 4

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	445,510	439,941	465,435	507,363	41,928
	445,510	**439,941**	**465,435**	**507,363**	**41,928**
Expenditures					
Personnel	435,623	426,961	450,778	490,691	39,913
Operating	9,887	12,980	13,157	16,672	3,515
Capital	0	0	1,500	0	(1,500)
	445,510	**439,941**	**465,435**	**507,363**	**41,928**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary -Positions					
Accounting Clerk	1.00	1.00	0.00	0.00	0.00
Administrative Assistant	1.00	1.00	1.00	1.00	0.00
General Services Assistant Director	1.00	1.00	1.00	1.00	0.00
General Services Director	1.00	1.00	1.00	1.00	0.00
Office Manager	0.00	0.00	1.00	1.00	0.00
Operations & Financial Manager	0.00	0.00	0.50	0.50	0.00
Sr. Chief of Trades	1.00	1.00	1.00	1.00	0.00
Total Positions	**5.00**	**5.00**	**5.50**	**5.50**	**0.00**

GENERAL SERVICES ADMINISTRATION

APPROVED BUDGET 2019-20 SUMMARY

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ADMINISTRATION - GENERAL SERVICES — GENERAL FUND

Fund 001 / Dept 0230	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	445,510	439,941	465,435	507,363	41,928	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**445,510**	**439,941**	**465,435**	**507,363**	**41,928**	**9.01%**
	Expenditures						
519.10-12	Regular Salaries	295,813	300,909	320,894	350,282	29,388	2.2 % COLA & Year 2 of Salary Adjustments
519.10-14	Overtime	23,033	8,278	4,600	4,600	0	
519.10-xx	Employee Benefits	116,777	117,774	125,284	135,809	10,525	
	Total Personnel Services	**435,623**	**426,961**	**450,778**	**490,691**	**39,913**	
519.40-10	Travel	0	120	0	120	120	
519.41-01	Communication Devices and Accessories	28	0	100	100	0	
519.41-10	Communications	2,235	2,327	2,620	3,340	720	
519.42-01	Postage Expense	114	188	200	200	0	
519.44-10	Rentals & Leases	519	536	600	600	0	
45-20, 45-60	Vehicle Insurance / Other Insurance	852	986	987	987	0	
519.46-20	Vehicle Repair	555	1,010	600	1,500	900	
519.46-30	Maintenance Agreements	504	460	1,500	1,200	(300)	
519.46-40	Small Tools & Equipment	229	0	250	200	(50)	
519.47-10	Printing & Binding	0	0	75	75	0	
519.48-10	Promotional Activities	0	82	500	400	(100)	
519.51-10	Office Supplies	2,230	2,363	1,500	2,000	500	
519.51-11	Office Equipment	85	243	400	400	0	
519.52-10	Gas, Oil & Lubricants	2,528	4,665	3,125	4,850	1,725	
519.52-12	Other Operating Expenses	0	0	200	200	0	
55-01,54-20	Training/Educational Cost	8	0	500	500	0	
	Total Operating Expenditures	**9,887**	**12,980**	**13,157**	**16,672**	**3,515**	
519.64-10	Equipment	0	0	1,500	0	(1,500)	Computer for New Position
	Total Capital Expenditures	**0**	**0**	**1,500**	**0**	**(1,500)**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**445,510**	**439,941**	**465,435**	**507,363**	**41,928**	**9.01%**

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Admin Fee on Fuel	29,891	30,502	30,000	30,000	-
Staff Time	0	19,034	24,000	0	(24,000)
Vehicle Repair	145,182	154,672	147,000	147,000	-
General Fund	668,788	793,871	683,920	745,753	61,833
	843,861	**998,079**	**884,920**	**922,753**	**37,833**
Expenditures					
Personnel	561,044	529,971	546,385	570,588	24,203
Operating	245,972	306,461	338,535	306,165	(32,370)
Capital	36,845	161,647	0	46,000	46,000
	843,861	**998,079**	**884,920**	**922,753**	**37,833**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary - Positions					
Fleet Services Manager	1.00	1.00	1.00	1.00	0.00
Service Mechanic	1.00	1.00	1.00	1.00	0.00
Mechanic I	2.00	2.00	2.00	2.00	0.00
Mechanic II	1.00	1.00	1.00	1.00	0.00
Mechanic II/Service Advisor	1.00	1.00	1.00	1.00	0.00
Mechanic II EVT	1.00	1.00	1.00	1.00	0.00
Mechanic II TVT	1.00	1.00	1.00	1.00	0.00
Mechanic III	1.00	1.00	1.00	1.00	0.00
Total Positions	**9.00**	**9.00**	**9.00**	**9.00**	**0.00**

FLEET

APPROVED BUDGET 2019-20 SUMMARY

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DIVISION: FLEET MANAGEMENT — GENERAL SERVICES

Primary Functions

- Provides repairs and maintenance services for 673 vehicles and large equipment
- Provides repairs and maintenance services for 74 pieces of small engine equipment
- Performs an average of 2,300 of fleet service requests annually
- Performs quarterly preventative maintenance to all County equipment
- Provides, maintains and repairs the County's fueling system (Fuel Master)
- Maintains service records on all County equipment
- Prepares specifications for new equipment and vehicle purchases
- Provides annual safety inspections of all County vehicles and equipment
- Provides a mobile fuel and service truck 248 days a year (Monday thru Friday, except holidays)

Goals FY 2019-20

- Maintain vehicles and equipment to promote the safety and comfort of passengers, operators and protect the public

Strategic Objectives

- ✓ Conduct basic preventative maintenance services in a timely manner to identify problems and keep equipment in good repair
- ✓ Conduct vehicle repairs in a timely manner and in accordance with industry standards while promoting cost efficiency
- ✓ Maintain vehicles and equipment to maximize the useful life, including the useful life of key components such as tires, brakes, batteries, etc

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Annual Fuel Usage	Gallons	503,760	546,533	559,798	550,000
2. Percentage of Shop Time spent on preventative maintenance	%	49%	48%	46%	48%
3. Percentage of Shop Time spent on equipment repairs	%	51%	52%	54%	52%
4. Percentage of Service Mechanic time spent on generator maintenance	%	12%	5%	8%	8%
5. Percentage of Service Mechanic time spent on mobile fuel delivery and service	%	88%	95%	92%	92%

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DIVISION: FLEET MANAGEMENT — GENERAL SERVICES

The Fleet Management Division provides support to all departments of the County, Flagler County Sheriff's Office, Flagler Beach's fleet, and City of Bunnell's fleet, by maintaining and repairing all vehicles and equipment in a timely and cost effective manner.

The Fleet Management Division assists with specifications for new equipment, fleet standardization and vehicle purchases, as well maintaining the County's fuel system.

Types of Equipment Maintained by Fleet Management include:

- Emergency Preparedness – Fire Engines (9), Ladder Truck, Ambulances (9), Mini-pumper Attack Trucks (6), Allterrain Wildland Firefighting Apparatus/Woods Trucks (6), Water Tanker Trucks (5), Ocean Rescue Jet-Ski and ATV (3)
- Law Enforcement – Marked and Unmarked Units (263), Marine Patrol Boats (4), Motorcycles (7), RV Mobile Command (1), SWAT Vehicles (5)
- Road Equipment – Excavators (2), Loaders (8), Motorgraders (2), Dozers (5), Dump Trucks (12)
- Public Transportation – Buses (28), Minivans (5), Passenger Vehicles (3)
- Other Vehicles – Fuel Truck (1), Passenger Vehicles (27), Light Duty Trucks (31), Heavy Duty Trucks (46), Trailers (20), Utility Vehicles (7)

Annually, over 559,000 gallons of fuel are dispersed to the County's fleet.

The Fleet Management Division receives approximately 2,300 service requests and provides maintenance and repairs for 747 County vehicles and pieces of equipment.

Major Initiatives / Highlights

- Fleet Management continues to perform all maintenance and repairs to the Flagler County Sheriff's Office fleet and equipment, as well as maintenance and repairs to the City of Flagler Beach's and City of Bunnell's fleet.
- Fleet Management continues the process of upgrading their fuel management system to the Fuel Master AIM 2.4 Telematics (RFID System).
- Fleet Management will be upgrading various shop equipment such as, Tire Change/Mounting Machine, Wheel Alignment Machine and Air-conditioning Recovery, Recharging, and Recycling Machine.

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FLEET MANAGEMENT - GENERAL SERVICES — GENERAL FUND

Fund 001 Dept 1410	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
369.01-00	Admin Fee on Fuel	29,891	30,502	30,000	30,000	0	Fees to outside agencies
341.92-00	Staff Time	0	19,034	24,000	0	(24,000)	Dune Restoration Fuel Maint.
369.43-00	Fleet Maintenance Charges	145,182	154,672	147,000	147,000	0	
393.10-02	General Fund - Collision Insurance Reimb	29,899	24,031	20,000	20,000	0	Sheriff's Vehicles
	General Fund	638,889	769,840	663,920	725,753	61,833	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**843,861**	**998,079**	**884,920**	**922,753**	**37,833**	**4.28%**
	Expenditures						
519.10-12	Regular Salaries	376,787	358,988	375,028	395,376	20,348	
519.10-14	Overtime	18,190	21,852	5,500	5,500	0	
519.10-xx	Employee Benefits	166,067	149,131	165,857	169,712	3,855	
	Total Personnel Services	**561,044**	**529,971**	**546,385**	**570,588**	**24,203**	
519.31-10	Professional Services	0	0	90	90	0	
519.34-10	Other Contracted Services	4,941	11,784	12,000	12,500	500	Fire Extinguishers for FCSO Vehciles
519.34-20	Governmental Services	0	384	0	0	0	
519.40-10	Travel Expenses	28	56	500	500	0	
41-10; 41-20	Communications	1,157	1,225	1,710	1,590	(120)	
519.42-01	Postage	43	26	50	50	0	
519.44-10	Rentals & Leases	4,312	5,128	4,980	5,200	220	
519.45-20	Vehicle Insurance	1,564	1,564	1,920	1,920	0	
519.46-10	Building/Equipment Repairs	7,180	20,531	5,500	12,000	6,500	
519.46-20	Vehicle Repair	210,080	235,646	275,300	235,700	(39,600)	
519.46-30	Maintenance Agreements	3,525	3,525	3,600	3,600	0	
519.46-40	Small Tools & Equip	5,158	5,472	6,000	6,000	0	2 Year Average Increase
519.47-10	Printing & Binding	0	0	40	40	0	
519.49-10	Other Current Charges	0	142	50	50	0	
519.49-15	Advertising	0	0	100	100	0	
519.51-10	Office Supplies	460	374	420	400	(20)	
519.51-11	Office Equipment	2,250	0	300	300	0	
519.52-10	Gas, Oil, & Lubricants	(584)	16,035	17,400	17,400	0	
519.52-12	Other Operating Expenses	3,689	2,279	4,000	4,000	0	
519.52-20	Clothing & Wearing Apparel	0	0	225	225	0	
519.52-30	Data Processing Software	2,169	895	2,750	2,300	(450)	
519.54-10	Publications/Memberships	0	1,236	600	1,200	600	
519.55-01	Training/Educational Cost	0	159	1,000	1,000	0	
	Total Operating Expenditures	**245,972**	**306,461**	**338,535**	**306,165**	**(32,370)**	
541.64-10	Equipment	36,845	161,647	0	46,000	46,000	Tire Mount, Alignment, and A/C Machine Rep
	Total Capital Expenditures	**36,845**	**161,647**	**0**	**46,000**	**46,000**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**843,861**	**998,079**	**884,920**	**922,753**	**37,833**	**4.28%**

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FACILITIES

APPROVED BUDGET 2019-20 SUMMARY

SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Staff Time	355,383	141,610	55,000	55,000	-
Historic Courthouse Rent	74,000	84,476	43,535	47,200	3,665
Interfund Transfer	0	0	180,000	0	(180,000)
General Fund	2,381,884	2,725,107	3,017,364	3,231,504	214,140
	2,811,267	**2,951,193**	**3,295,899**	**3,333,704**	**37,805**
Expenditures					
Personnel	1,690,622	1,426,680	1,407,135	1,493,874	86,739
Operating	743,963	1,386,023	1,503,484	1,741,580	238,096
Capital	303,123	138,490	385,280	98,250	(287,030)
	2,737,708	**2,951,193**	**3,295,899**	**3,333,704**	**37,805**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary -Positions					
Chief of Trades	1.00	2.00	2.00	2.00	0.00
Tradesworker IV	7.00	8.00	8.00	8.00	0.00
Tradesworker III	7.00	8.00	8.00	8.00	0.00
Tradesworker II	3.00	5.00	5.00	5.00	0.00
Tradesworker I	1.00	1.00	1.00	1.00	0.00
Head Custodian	2.00	0.00	0.00	0.00	0.00
Custodian I	11.00	0.00	0.00	0.00	0.00
HVAC Technician	0.00	0.00	0.00	0.00	0.00
Chief of Trades/Facilities	1.00	1.00	1.00	1.00	0.00
Facilities Contract Coord	0.50	0.50	0.50	0.50	0.00
Energy Management Coord	1.00	1.00	1.00	1.00	0.00
Total Positions	**34.50**	**26.50**	**26.50**	**26.50**	**0.00**



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DIVISION: FACILITIES MANAGEMENT — GENERAL SERVICES

Primary Functions

- Maintain approximately 927,000 square feet of County facilities
- Maintain 284 air conditioning units, 4 chillers, 37 generators and 12 ice machines
- Maintain approximately 200 acres of grounds throughout the County
- Perform in-house and coordinate contractual electrical, plumbing, air conditioning and minor construction for all County facilities
- Provide remodeling and renovation services for all County facilities
- Provide facility assessment of all County owned and operated facilities
- Provide staff support and expertise for capital construction and other County projects
- Provide long range capital planning services and assist with construction cost estimates for all new County projects

Goal FY 2019-20

- Maintain and improve a physical environment that is physically viable for its intended purpose, including promoting health, safety, and operation of all county facilities

Strategic Objectives

- ✓ Plan, design, construct, monitor and complete projects in a timely and cost effective manner
- ✓ Conduct routine inspections and implement maintenance accountability to ensure each facility is being maintained to accepted standards and identify and building deficiencies along with deferred maintenance issues

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Cost/Square Foot of Buildings Maintained	Dollars	3.59	4.02	3.84	3.95
2. Number of Capital Improvement Projects Completed	#	4	4	6	6
3. Number of General Maintenance Projects Completed	#	7	8	7	8
4. Percentage of time spent on Preventative Maintenance	Percent	19%	19%	18%	19%

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DIVISION: FACILITIES MANAGEMENT — GENERAL SERVICES

The Facilities Management Division maintains 125 County owned/operated buildings, including the Government Services Building, Justice Center/Courthouse, Sheriff's Office and Jail Complex, Emergency Operations Center, all fire stations, libraries and other administration buildings. Duties performed at these buildings include preventative and corrective maintenance such as electrical, plumbing, air conditioning, carpentry, painting, grounds care and janitorial work. A computerized work order system records all service activities, creating a service history on each facility to enable planning for future needs.

Effective September 8, 2005, The Flagler County Board of County Commissioners and the School Board of Flagler County entered into an interlocal agreement for the ownership, construction, use and operation of an administrative office facility. The ownership interests of the participants as of the effective date of this agreement are the Board of County Commissioners 55.8% and the School Board 44.2%. The participants share equally all items of operating costs, obligation and liability incurred in connected with the use, equipping, operation, maintenance, repair, removal and replacement of the common areas. Each participant is solely responsible for all cost and expense to occupy, use, furnish, equip, operate, maintain, repair and replace its office space. The operating budget and expense billings for the Government Services Building are prepared and maintained by the General Services Department.

Major Initiatives / Highlights

- Recently constructed three (3) Eco-Cottages at Princess Place Preserve (Approx. 1100 sq. ft. each)
- The Health Department's dental lab will receive an expansion to accommodate three additional work stations.
- The Palm Coast Library had their Teen Center updated and will receive upgrades to their restrooms.
- Currently constructing multi-purpose training classrooms on Justice Lane for first responders.

Flagler County Facilities Maintained

- Government Services Building (GSB) – County Offices
- Kim Hammond Judicial Center
- Emergency Operations Center
- General Services and Public Works Building
- Employee Health Clinic
- Inmate Facility & Administration
- Sheriff's Office Headquarters
- Flagler County Public Library
- Sally's Safe Haven
- Health Department
- Agricultural Center
- Cattleman's Hall
- Social Services Office
- David Siegel Adult Day Care Center
- 6 Fire Stations
- Airport Buildings
- Community Centers
- Other miscellaneous properties owned by Flagler County

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FACILITIES MANAGEMENT - GENERAL SERVICES — GENERAL FUND

Fund 001 Dept 1413	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
341.92-00	Staff Time	355,383	141,610	55,000	55,000	0	GSB, Airport Maintenance, Court Facilities
362.01-06	Historic Courthouse Rent	74,000	84,476	43,535	47,200	3,665	Maintenance Reserves are shown in Reserves
381.00-00	Interfund Transfer	0	0	180,000	0	(180,000)	Transfer from Fund 405 Franchise Fees
	General Fund	2,381,884	2,725,107	3,017,364	3,231,504	214,140	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**2,811,267**	**2,951,193**	**3,295,899**	**3,333,704**	**37,805**	**1.15%**
	Expenditures						
519.10-12,13	Regular/Other Salaries	1,044,413	877,775	910,602	973,099	62,497	2.2 % COLA & Year 2 of Salary Adjustments
519.10-14	Overtime	85,665	84,854	37,700	37,700	0	
519.10-xx	Employee Benefits	560,544	464,051	458,833	483,075	24,242	
	Total Personnel Services	**1,690,622**	**1,426,680**	**1,407,135**	**1,493,874**	**86,739**	
519.31-10	Professional Services	225	62,257	20,135	40,135	20,000	Indoor Air Quality Testing & Remediation Costs
519.34-10	Other Contracted Services	156,961	357,713	575,356	535,785	(39,571)	Custodial Outsourced
40-10; 55-01	Travel/Training	482	1,710	2,050	2,050	0	
41-10; 41-20	Communications	9,475	12,582	12,800	12,920	120	
519.42-01	Postage	252	72	200	200	0	
519.43-10	Utilities Expense	113,668	339,863	323,159	541,200	218,041	FCSO Utilities and Pooled Utilities shifted to Facilities
519.44-10	Rentals & Leases	22,410	23,355	20,275	23,000	2,725	
519.45-20	Vehicle Insurance	7,865	9,405	9,789	10,000	211	
519.45-30	Property/Casualty Insurance	25,993	25,550	25,550	29,000	3,450	
519.46-10	Building/Equipment Repairs	139,605	251,182	188,300	225,600	37,300	
519.46-20	Vehicle Repair	39,379	25,317	50,120	45,000	(5,120)	
519.46-30	Maintenance Agreements	86,650	108,577	83,320	85,550	2,230	
519.46-40	Small Tools & Equipment	25,402	37,991	37,910	37,000	(910)	
519.47-10	Printing & Binding	15	15	200	200	0	
519.48-10	Promotional Activities	734	0	0	0	0	
519.49-10	Other Current Charges	2,937	2,397	1,300	3,800	2,500	
519.49-14	Landfill Tipping Fees	891	2,672	1,500	3,800	2,300	
519.49-15	Advertising	8	13	100	100	0	
519.51-10	Office Supplies	571	1,056	1,500	1,200	(300)	
519.51-11	Office Equipment	519	9,019	2,000	2,000	0	
519.52-10	Gas, Oil & Lubricants	45,462	59,063	66,930	60,000	(6,930)	
519.52-12	Other Operating Expenses	63,890	55,027	79,040	81,000	1,960	
519.52-20	Clothing & Wearing Apparel	0	0	300	300	0	
519.52-30	Data Processing Software	449	362	1,500	1,500	0	
519.54-10	Publications and Memberships	120	825	150	240	90	
	Total Operating Expenditures	**743,963**	**1,386,023**	**1,503,484**	**1,741,580**	**238,096**	

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FACILITIES MANAGEMENT - GENERAL SERVICES — GENERAL FUND

	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
519.34-10	Other Contracted Services	1,475	0	0	0	0	
519.44-10	Rentals & Leases	3,896	0	0	0	0	
519.46-10	Building/Equipment Repairs	15,770	0	0	0	0	
519.46-20	Vehicle Repair	1,451	0	0	0	0	
519.46-40	Small Tools & Equipment	1,195	0	0	0	0	
519.49-14	Landfill Tipping Fees	88	0	0	0	0	
519.52-10	Gas, Oil & Lubricants	24	0	0	0	0	
519.52-12	Other Operating Expenses	42,460	0	0	0	0	
519.64-10	Equipment	7,200	0	0	0	0	
	Total Hurricane Expenditures	**73,559**	**0**	**0**	**0**	**0**	
	Expenditures (continued):						
519.63-10	Improvements other than Buildings	0	30,983	0	0	0	
519.64-10	Equipment	303,123	107,507	385,280	98,250	(287,030)	Replacement Plan Detail Below
	Total Capital Expenditures	**303,123**	**138,490**	**385,280**	**98,250**	**(287,030)**	
	TOTAL EXPENDITURES	**2,811,267**	**2,951,193**	**3,295,899**	**3,333,704**	**37,805**	**Overall Expenditure Increase/Decrease: 1.15%**

REPLACEMENT VEHICLES AND EQUIPMENT ON ROLLING STOCK

Proposed Replacement Equipment		Existing Equipment
Chilled Water Secondary Pump #3 (50%)	7,500	Chilled Water Secondary Pump #3
VFD Replacement (50%)	2,250	VFDs
Ford F-450 Utility Truck 4x4	52,000	2004 Ford F-350 (Ref # 802)
Ford F-250 Utility Truck 4x4	36,500	2004 Ford F-250 (Ref # 805)
TOTAL CAPITAL EQUIPMENT	**98,250**	

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
School Board	235,893	229,523	230,000	230,000	0
General Fund	413,649	437,502	472,830	567,074	94,244
	649,542	**667,025**	**702,830**	**797,074**	**94,244**
Expenditures					
Operating	649,542	667,025	698,730	787,324	88,594
Capital	0	0	4,100	9,750	5,650
	649,542	**667,025**	**702,830**	**797,074**	**94,244**

GOVERNMENT SERVICES BUILDING

APPROVED BUDGET 2019-20 SUMMARY

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GOVERNMENT SERVICES BUILDING (GSB) - GENERAL SERVICES — GENERAL FUND

Fund 001 Dept 0250	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
337.10-01	GSB-School Board Contribution	235,893	229,523	230,000	230,000	0	School Board portion of GSB maintenance
381.00-00	General Fund	413,649	437,502	472,830	567,074	94,244	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**649,542**	**667,025**	**702,830**	**797,074**	**94,244**	**13.41%**
	Expenditures						
519.34-10	Other Contracted Services	69,079	119,452	185,078	188,330	3,252	
519.34-20	Governmental Services	126,133	95,260	20,000	78,974	58,974	Increased maint. costs based on actuals
519.41-10	Communications Recurring	406	448	600	600	0	
519.43-10	Utilities Expense	236,276	239,333	239,652	245,300	5,648	
519.44-10	Rentals & Leases	3,912	0	3,600	5,000	1,400	
519.45-30	Property/Casualty Insurance	127,946	125,025	127,000	137,000	10,000	
519.46-10	Building/Equipment Repairs	21,141	21,012	38,580	38,500	(80)	
519.46-30	Maintenance Agreements	47,129	57,947	60,520	66,520	6,000	Audio Visual Software Maintenance
519.46-40	Small Tools & Equipment	1,349	278	300	300	0	
519.49-10	Other Current Charges/Oblig	225	225	300	300	0	
519.51-11	Office Equipment	12	0	1,500	1,500	0	
519.52-10	Gas, Oil, Lubricants	1,379	800	2,000	2,000	0	
519.52-12	Other Operating Expenses	14,555	7,245	19,600	23,000	3,400	TV replacements
	Total Operating Expenditures	**649,542**	**667,025**	**698,730**	**787,324**	**88,594**	
519.64-10	Equipment	0	0	4,100	9,750	5,650	Water Secondary Pump #3 & VFD Repl.
	Total Capital Expenditures	**0**	**0**	**4,100**	**9,750**	**5,650**	
	TOTAL EXPENDITURES	**649,542**	**667,025**	**702,830**	**797,074**	**94,244**	**Overall Expenditure Increase/Decrease: 13.41%**

The Government Services Building Administration Division was created to capture costs of annual operation of the Government Services Building. An interlocal agreement with Flagler County and the School Board was executed on September 8, 2005. This agreement states how the facility and the associated site will be managed. Annually a budget is created and submitted to the School Board for approval. Costs within this budget include estimated utility costs, custodial services for common areas, property insurance, landscape, termite, pest control, fire alarm inspections, window cleaning, and elevator maintenance. The School Board occupies approximately 44.2% of the GSB, with the County occupying the remaining 55.8% of the building.

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PRINCESS PLACE ECO-COTTAGES - GENERAL SERVICES — GENERAL FUND

Fund 001 / Dept 1436	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
347.29-11	Rental Fees	0	0	65,643	87,567	21,924	
	TOTAL REVENUES	**0**	**0**	**65,643**	**87,567**	**21,924**	
	Expenditures						
519.10-12,13	Regular/Other Salaries	0	0	6,214	12,719	6,505	2.2% COLA and Year 2 Salary Adjustments
519.10-xx	Employee Benefits	0	0	3,829	7,816	3,987	
	Total Personnel Services	**0**	**0**	**10,043**	**20,535**	**10,492**	
572.34-10	Other Contracted Services	0	0	24,200	48,375	24,175	Janitorial, Pest Control, Fire Extinguishers
572.41-10	Communications Recurring	0	0	6,000	2	(5,998)	Phone and Internet
572.41-20	Communications Install/Repair	0	0	0	200	200	
572.43-10	Utilities Expense	0	0	6,000	5,000	(1,000)	Electricity and Water
572.46-10	Building/Equipment Repairs	0	0	4,000	4,000	0	Misc. Building Repairs
572.49-10	Other Current Charges/Obligations	0	0	150	455	305	Reservation and Transaction Fees
572.49-15	Advertising	0	0	1,000	1,000	0	Marketing
572.52-12	Other Operating Expenses	0	0	14,250	8,000	(6,250)	Cleaning Supplies, Linens, Dishes
	Total Operating Expenditures	**0**	**0**	**55,600**	**67,032**	**11,432**	
	TOTAL EXPENDITURES	**0**	**0**	**65,643**	**87,567**	**21,924**	

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RIVER TO SEA ECO-COTTAGES - GENERAL SERVICES — GENERAL FUND

Fund 001 / Dept 1437	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
347.29-12	Rental Fees	0	0	143,015	83,463	(59,552)	
	TOTAL REVENUES	**0**	**0**	**143,015**	**83,463**	**(59,552)**	
	Expenditures						
572.34-10	Other Contracted Services	0	0	47,025	3,102	(43,923)	Janitorial, Pest Control, Fire Extinguishers
572.41-10	Communications Recurring	0	0	15,000	18,000	3,000	Phone and Internet
572.43-10	Utilities Expense	0	0	33,000	33,000	0	Electricity and Water
572.46-10	Building/Equipment Repairs	0	0	10,000	10,000	0	Misc. Building Repairs
572.49-10	Other Current Charges/Obligations	0	0	225	360	135	Reservation and Transaction Fees
572.49-15	Advertising	0	0	1,000	1,000	0	Marketing
572.52-12	Other Operating Expenses	0	0	36,765	18,001	(18,764)	Cleaning Supplies, Linens, Dishes
	Total Operating Expenditures	**0**	**0**	**143,015**	**83,463**	**(59,552)**	
	TOTAL EXPENDITURES	**0**	**0**	**143,015**	**83,463**	**(59,552)**	

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Grant Capital	637,919	702,264	748,763	887,437	138,674
Grant Operating	262,604	264,381	501,915	500,073	(1,842)
Bus Fares	177,039	163,140	176,000	176,000	0
Advertising	42,540	8,820	40,000	40,000	0
General Fund	733,671	650,704	526,927	646,529	119,602
	1,853,773	**1,789,309**	**1,993,605**	**2,250,039**	**256,434**
Expenditures					
Personnel	1,134,019	1,060,942	1,177,993	1,262,466	84,473
Operating	391,430	393,500	480,220	464,620	(15,600)
Capital	328,324	334,867	335,392	522,953	187,561
	1,853,773	**1,789,309**	**1,993,605**	**2,250,039**	**256,434**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary - Positions					
Accountant I	0.50	0.50	0.50	0.50	0.00
Transportation Coordinator	1.00	1.00	1.00	1.00	0.00
Transportation Dispatch Clerks	3.00	3.00	3.00	3.00	0.00
Transportation Driver	21.00	21.00	21.00	21.00	0.00
Transportation Driver Part-time	3.80	3.33	3.33	3.33	0.00
Transportation Manager	1.00	1.00	1.00	1.00	0.00
Total Positions	**30.30**	**29.83**	**29.83**	**29.83**	**0.00**

PUBLIC TRANSPORTATION

APPROVED BUDGET 2019-20 SUMMARY

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DIVISION: PUBLIC TRANSPORTATION — GENERAL SERVICES

Primary Functions

- Provides transportation to doctor's appointments for the elderly and disabled population
- Provides transportation to work for Transportation Disadvantaged individuals
- Provides transportation to dialysis patients both during the week and on weekends
- Provides transportation for clients to visit out-of-county doctors and hospitals
- Provides transportation to the Community Services congregate dining site, three days a week
- Provides transportation to the Community Services Adult Day Care Center five days a week
- Provides clients with quality of life trips one day per week (shopping, religious, etc.)
- Provides emergency evacuation transportation to shelters during County disasters
- Provides safe transportation for handicapped individuals

Goals FY 2019-20

- Promote and enhance the level of public transit services available in Flagler County while promoting efficient system management and operation

Strategic Objectives

- ✓ Aggressively seek alternative funding to subsidize Public Transportation
- ✓ Maintain and expand the level of ridership and availability of transportation services
- ✓ Increase efficiencies in the delivery of transportation services

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Passengers Served	#	8,437	8,265	7,438	7,800
2. Total Trips	#	110,453	108,175	101,089	108,000
3. Vehicle Miles Driven	#	709,122	652,884	617,365	650,000
4. Cost per Paratransit Trip	Dollars	13,74	13,58	14.39	14.30
5. Grant Dollars & Other Revenues/Tax Dollars (Percentage %)	%	57/43	68/32	76/24	76/24
6. Tax Dollar Cost/Resident	Ratio	5.82	4.05	3.20	3.20

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DIVISION: PUBLIC TRANSPORTATION — GENERAL SERVICES

Flagler County Public Transportation (FCPT) is a pre-scheduled, demand-response, para-transit transportation system. Demand for service centers on transportation for employment, education, nonemergency medical transportation, and quality of life trips. Specialized services include general passenger assistance and wheelchair assistance.

FCPT continues to maximize transportation benefits to the general public with focus on elderly persons and persons with disabilities. Elders provide the largest segment of the riders, providing an opportunity to educate and transport seniors in need.

FCPT acts as the Community Transportation Coordinator for Flagler County. In doing so, the County is the sole transportation provider responsible for coordinating and delivering all transportation disadvantaged services within the Flagler County Service Area. This includes determining client eligibility, trip scheduling, service routing, billing, criteria priorities, collecting operating data and preparation of the Annual Operating Report.

In 2015, Flagler County finalized the process of planning the future of public transportation through the creation of the transportation development plan (TDP). This plan is necessary to assess public transportation needs and to prepare for the impact of a change to urbanized area status. In 2013, the Census Bureau published a federal register listing all new and revised urbanized areas. Palm Coast is now part of an urbanized area in combination with Daytona Beach and Port Orange. This opens the door to additional funding through the Section 5307 and block grant funding programs. Completion of the transportation development plan (TDP) will meet the federal and state planning requirement to enable Flagler County to secure available funding, which may be used for a fixed-route transportation system.

Flagler County Public Transportation Information

- Provides transportation services to just over 7,400 people.
- Average age of customers is 61 years old.
- 25% of customer base are wheelchair clients.
- 72% of riders have City of Palm Coast destinations.
- 3% of riders have destinations outside of Flagler County.
- Provides over 350 trips a day, 24 days a month.
- Operates 34 vehicles (31 of which are wheelchair-capable vehicles). This breaks down to:
  - 30 buses
  - 2 minivans
  - 2 passenger cars
- Average trip length is over seven miles.

Major Initiatives / Highlights

- Flagler County was designated as a direct recipient of federal transportation dollars to enhance mobility options within our community and anticipates receiving our first block grant to offset operating costs.
- Flagler County was recently awarded the Commission for Transportation Disadvantaged (CTD) Innovation and Service Development Grant for $407,298. This grant will be used to offer enhanced mobility to those residents who seek dialysis treatment, with extended days and hours of transportation services beginning January 2021.

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PUBLIC TRANSPORTATION - GENERAL SERVICES **GENERAL FUND**

Fund 001 Dept 1910	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
334.42-05	FDOT 5307 Grant	0	0	244,000	244,608	608	
331.42-02	FDOT Oper Assist Grant (5310)	221,211	224,350	191,465	191,465	0	Transportation Operating expense reimb.
331.49-05	FDOT Oper Assist Grant (5311)	41,393	40,031	66,450	64,000	(2,450)	
334.49-07	Transportation Disadvantaged Grant	342,427	400,883	446,910	446,910	0	
369.90-04	Advertising	42,540	8,820	40,000	40,000	0	
344.30-01	Bus Fares	177,039	163,140	176,000	176,000	0	
	General Fund	700,839	617,218	493,388	612,103	118,715	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**1,525,449**	**1,454,442**	**1,658,213**	**1,775,086**	**116,873**	**7.05%**
	Expenditures						
544.10-12	Regular Salaries	709,039	628,943	734,947	798,885	63,938	2.2% COLA and Year 2 Salary Adjustments
544.10-14	Overtime	53,246	78,706	17,600	17,600	0	
544.10-xx	Employee Benefits	371,734	353,293	425,446	445,981	20,535	
	Total Personnel Services	**1,134,019**	**1,060,942**	**1,177,993**	**1,262,466**	**84,473**	
544.31-10	Professional Services	20,980	2,445	15,000	15,000	0	
544.34-10	Other Contracted Services	121	6,685	7,460	16,650	9,190	Annual Fire Suppression System Inspects.
40-10; 55-01	Travel/Training	2,509	937	5,000	7,000	2,000	
544.41-01	Devices & Accessories	720	185	500	500	0	
544.41-10	Communications	9,951	11,105	10,040	11,000	960	
544.41-20	Communications Installation & Repairs	475	0	4,000	2,000	(2,000)	
544.42-01	Postage Expense	285	380	450	480	30	
544.44-10	Rentals & Leases	9,524	7,019	10,100	10,100	0	
544.45-20	Vehicle Insurance	20,759	21,765	22,660	20,990	(1,670)	
544.46-10	Bldging/Equipt Repairs	42	64	300	300	0	
544.46-20	Vehicle Repair	90,096	98,028	100,000	110,000	10,000	
544.46-30	Maintenance Agreements	18,471	19,377	20,000	20,000	0	
544.46-40	Small Tools & Equipment	133	180	500	500	0	
544.47-10	Printing & Binding	0	0	800	500	(300)	
544.49-10	Other Current Charges/Oblig	286	424	1,000	1,000	0	
544.49-15	Advertising	13	22	60	300	240	
544.51-10	Office Supplies	673	501	700	700	0	
544.51-11	Office Equipment	310	1,025	1,000	1,000	0	
544.52-10	Gas, Oil & Lubricants	214,675	222,420	279,150	245,000	(34,150)	Decrease in 2 Year Actual Usage
544.52-12	Other Operating Expenses	887	938	1,500	1,600	100	
54-10;55-03	Publications/Memberships	520	0	0	0	0	
	Total Operating Expenditures	**391,430**	**393,500**	**480,220**	**464,620**	**(15,600)**	
544.64-10	Equipment	0	0	0	48,000	48,000	Repl. Plan Ref. #FCT89 Van w/ Wheelchair
	Total Capital Expenditures	**0**	**0**	**0**	**48,000**	**48,000**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**1,525,449**	**1,454,442**	**1,658,213**	**1,775,086**	**116,873**	**7.05%**

SECTION 5311 GRANT FDOT OPERATION ASSISTANCE GRANT

This grant is applied for each December for the following fiscal year. This is a federal grant which is managed and administered by the Florida Department of Transportation, and its purpose is to reimburse operating expenses related to transporting individuals meeting the requirements for 5311 transportation. The grant has a 50% local match. This grant has been received since FY 2004.

TRANSPORTATION DISADVANTAGE TRIPS GRANT

This grant is applied for each March for the following fiscal year. This is a state grant managed and administered by the Florida Commission for the Transportation Disadvantaged, and its purpose is to reimburse the operating expense related to transporting individuals meeting the requirements for being transportation disadvantaged. There is a 10% local match for this grant. This grant has been received since FY 2004.

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PUBLIC TRANSPORTATION - GENERAL SERVICES **GENERAL FUND**

Grants

SHIRLEY CONROY CAPITAL ASSISTANCE GRANT

State grant administered by the Commission for the Transportation Disadvantaged to provide buses and computer hardware and software funding to CTC's.

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
Dept 8205	Shirley Conroy Rural Cap. Equip.	FY 16-17	FY 17-18	FY 18-19	FY 19-20	+/(-)	
	Revenues						
334.49-08	Transportation Disadvantaged	0	0	0	130,693	130,693	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**0**	**0**	**0**	**130,693**	**130,693**	**100.00%**
	Expenditures						
544.64-10	Equipment	0			130,693	130,693	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**0**	**0**	**0**	**130,693**	**130,693**	**100.00%**

SECTION 5310 GRANT

In the past, this grant was applied for each December for the following fiscal year. This federal grant was managed and administrated by the Florida Department of Transportation. The purpose was to replace one aging bus from the transportation fleet. The county applied for the purchase price of the bus that most needs to be replaced, using the Florida Vehicle Procurement Program. There was a 10% local match for this grant.

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
Dept 8205	Section 5310 Grant	FY 16-17	FY 17-18	FY 18-19	FY 19-20	+/(-)	
	Revenues						
	General Fund- Local Match	32,832	33,486	33,539	34,426	887	
334.49-07	State Match	32,832	33,487	33,539	34,426	887	
331.42-02	5310 Federal Grant	262,660	267,894	268,314	275,408	7,094	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**328,324**	**334,867**	**335,392**	**344,260**	**8,868**	**2.64%**
	Expenditures						
544.64-10	Equipment	328,324	334,867	335,392	344,260	8,868	Replacement of 4 Buses
	TOTAL EXPENDITURES	**328,324**	**334,867**	**335,392**	**344,260**	**8,868**	**Overall Expenditure Increase/Decrease:**
							2.64%

Federal Grant administered by FDOT to provide replacement buses for high mileage unreliable buses.

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PARKS AND RECREATION - SUMMARY — GENERAL FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
General Fund	1,905,794	2,031,912	2,120,756	2,288,869	168,113	
Recreation Facilities Staff Time (Parks Maintenance Trust)	24,838	8,483	26,500	26,500	0	
Recreation Fees/Facility Usage	48,092	51,560	53,880	53,880	0	
Vessel Registration	37,017	38,470	37,000	37,000	0	
Carry Forward-Vessel Registration	0	0	94,639	146,109	51,470	
Carver Center Donations/Fundraisers	35,000	35,000	35,000	35,000	0	
Bull Creek Fish Camp	70,933	86,030	74,686	84,385	9,699	
Princess Place Natvie American/Creekside Festivals	0	0	2,000	32,000	30,000	
Princess Place Donations	1,525	4,338	0	0	0	
Princess Place Camping Fees	19,276	15,317	20,000	20,000	0	**Overall Revenue Increase/Decrease:**
Total Revenues	**2,142,475**	**2,271,110**	**2,464,461**	**2,723,743**	**259,282**	**10.52%**
Expenditures						
Recreation Facilities/Vessel Registration	1,789,616	1,924,102	2,035,313	2,259,317	224,004	
Recreation Services/Carver Center	87,700	114,085	120,050	120,050	0	
Bull Creek Fish Camp	78,411	62,746	87,648	84,572	(3,076)	
Princess Place Preserve	186,748	170,177	221,450	259,804	38,354	**Overall Expenditure Increase/Decrease:**
Total Expenditures	**2,142,475**	**2,271,110**	**2,464,461**	**2,723,743**	**259,282**	**10.52%**
Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**0**	

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary -Positions					
Recreation Facilities	17.50	19.00	16.00	16.00	0.00
Princess Place	3.00	3.00	3.50	3.50	0.00
Bull Creek	1.00	1.00	1.00	1.00	0.00
Total Positions	**21.50**	**23.00**	**20.50**	**20.50**	**0.00**

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DIVISION: PARKS & RECREATION — GENERAL SERVICES

Primary Functions

- Maintains and manages approximately 6,400 acres of park land and preserves, protecting valuable pristine land and wildlife
- Maintains seven boat ramps and three canoe/kayak launches
- Maintains approximately 71,000 square feet of wooden boardwalks and docks which promote fishing, hiking, and wildlife observation
- Maintains approximately 50 +/- miles of trails (13 miles of equestrian trails, 37 miles hiking/biking trails) which meander through diverse terrain
- Management of a central Reservation System whereby residents and guests request and schedule use of County park facilities for special events
- Provides approximately 9,100 historical and informational tours annually of the Princess Place Lodge
- Contributes and supports local events such as the Creekside Festival and Native American Festival at Princess Place Preserve and the County Youth Fair and Cracker Day at the Flagler County Recreation Area
- Performs in-house services, such as custodial, building maintenance and ground maintenance of all County park facilities
- Provides annual facilities assessments of all County parks

Goals FY 2019-20

- Continue to provide and enhance the experience of our visitors to our parks, preserves and recreational facilities

Strategic Objectives

- ✓ Evaluate and maintain, repair or replace existing facilities to address the needs of all residents
- ✓ Increase park facility usage and rentals thru online park reservation system

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Acres of County Parks/ 1,000 residents	Acres	59	58	57	56
2. Maintenance Cost/Acre of County Parks	Dollars	276.04	TBD	TBD	TBD
3. Number of Park Facility Rentals	#	2,043	TBD	2,100	2,250
4. Number of Capital Improvement Projects Completed	#	6	TBD	TBD	TBD

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DIVISION: PARKS & RECREATION — GENERAL SERVICES

The Flagler County Parks and Recreation Division provides exceptional services and facilities essential to enhancing the quality of life of all Flagler County citizens while preserving natural and historic areas. The Parks and Recreation Division concentrates on optimizing those leisure activities that directly contributes to the overall happiness, well being, and quality of life in Flagler County. Parks and Recreation strives to provide opportunities, within the constraints of available resources, for quality parks, sports programs, natural preserves, facilities, and services. Specific activities and attractions include nature walks, historic sites, a museum, boating, fishing, camping, observing wildlife in its natural habitat or direct participation in more active recreational sports activities (courts, ball fields, etc.).

The division works in cooperation with other organizations and agencies, such as the St. Johns River Water Management District, Florida Department of Environmental Protection, Flagler Audubon Society and the Florida Fish and Wildlife Conservation Commission to protect and promote our precious natural resources.

Major Initiatives / Highlights

- Flagler County Parks & Recreation organized and held their 5th Annual Native American Festival at Princess Place Preserve
- Flagler County continues to support active recreation programs such as, Flagler Baseball, Pop-Warner Football, Flagler Youth Soccer, Men's Softball, Co-Ed Softball, and Flagler F.A.S.T Softball through a partnership with strong volunteer groups.
- Cottages available as public rentals have been constructed at the Princess Place Preserve and additional cottages are anticipated to be completed during this fiscal year at the River to Sea Preserve.

Parks and Recreation Facilities

- Betty Steflik Memorial Preserve
- Bing's Landing
- Bull Creek Campground
- Community Centers – Carver Gym, Espanola, Hammock, Haw Creek, Hidden Trails, Pellicer, St. Johns Park
- Flagler County Recreation Complex- Fairgrounds, Civic Arena, Ball Fields and Cattleman's Hall
- Graham Swamp
- Haw Creek Preserve
- Herschel C. King, Sr. Park
- Hidden Trails Park
- Jungle Hut Road Park
- Lake Disston Boat Launch
- Lehigh Trail
- Malacompra Community Park
- Moody Boat Launch
- Old Dixie Park
- Old Salt Road / 16th Road Park
- Princess Place Preserve
- River to Sea Preserve
- Shell Bluff
- Varn Park
- Wadsworth Park

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PARKS & RECREATION

APPROVED BUDGET 2019-20 SUMMARY



SUMMARY

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Staff Time	24,838	8,483	26,500	26,500	0
Facility Use Rental Fees	39,652	43,430	45,000	45,000	0
Native American Festival	0	0	0	30,000	30,000
Bings Bait Shop Rent	8,440	8,130	8,880	8,880	0
General Fund	1,694,621	1,864,059	1,823,294	1,965,828	142,534
	1,767,551	**1,924,102**	**1,903,674**	**2,076,208**	**172,534**
Expenditures					
Personnel	903,505	894,857	829,134	867,038	37,904
Operating	605,919	741,747	779,955	819,670	39,715
Capital	83,202	162,498	169,585	264,500	94,915
Grants & Aids	120,000	125,000	125,000	125,000	0
	1,712,626	**1,924,102**	**1,903,674**	**2,076,208**	**172,534**

SUMMARY — **Vessel Registration**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Vessel Registration Fees	37,017	38,470	37,000	37,000	0
Cash Carry Forward-Vess. Reg.	0	0	94,639	146,109	51,470
	37,017	**38,470**	**131,639**	**183,109**	**51,470**
Expenditures					
Vessel Reg.-Operating expenses	22,065	0	25,000	25,000	0
Vessel Reg.-Capital expenses	0	0	106,639	158,109	51,470
	22,065	**0**	**131,639**	**183,109**	**51,470**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary -Positions					
Parks & Rec Manager	1.00	1.00	1.00	1.00	0.00
Chief of Trades	0.00	1.00	1.00	1.00	0.00
Tradesworker IV	3.00	3.00	3.00	3.00	0.00
Tradesworker III	2.50	3.00	3.00	3.00	0.00
Tradesworker II	4.00	3.00	3.00	3.00	0.00
Maintenance Technician II	4.00	5.00	5.00	5.00	0.00
Custodian I	3.00	3.00	0.00	0.00	0.00
Total Positions	**17.50**	**19.00**	**16.00**	**16.00**	**0.00**

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RECREATION FACILITIES - GENERAL SERVICES — GENERAL FUND

Fund 001 Dept 1440	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
341.92-00	Staff Time	24,838	8,483	26,500	26,500	0	
347.29-00	Facility Use Rental Fees	39,652	43,430	45,000	45,000	0	
362.01-02	Bings Bait Shop Rent	8,440	8,130	8,880	8,880	0	
366.05-00	Native American Festival	0	0	0	30,000	30,000	Previously Budgeted in Special Events
	General Fund	1,694,621	1,864,059	1,823,294	1,965,828	142,534	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**1,767,551**	**1,924,102**	**1,903,674**	**2,076,208**	**172,534**	**9.06%**
	Expenditures						
572.10-12	Regular Salaries	558,696	551,607	542,418	571,059	28,641	2.2% COLA and Year 2 Salary Adjustments
572.10-14	Overtime	48,549	50,611	10,600	10,600	0	
572.10-xx	Employee Benefits	296,260	292,639	276,116	285,379	9,263	
	Total Personnel Services	**903,505**	**894,857**	**829,134**	**867,038**	**37,904**	
572.34-10	Other Contracted Services	81,412	175,425	221,805	214,000	(7,805)	
574.34-10	Other Contracted Services	0	0	0	11,000	11,000	Native American Festival
572.34-20	Governmental Services	14,231	3,767	14,000	14,000	0	Hidden Trails Water
572.40-10	Travel/Training	200	120	200	200	0	
41-10; 41-20	Communications & Instl & Repairs	3,349	3,639	5,200	4,745	(455)	
572.42-01	Postage	45	220	150	150	0	
572.43-10	Utilities Expense	137,028	141,832	152,040	151,140	(900)	
572.44-10	Rentals & Leases	12,905	35,415	12,020	20,760	8,740	
572.45-20	Vehicle Insurance	5,192	5,914	5,840	7,075	1,235	
572.46-10	Bldg/Equipment Repairs	90,911	87,278	92,000	92,000	0	
572.46-20	Vehicle Repair	45,926	48,399	49,200	49,200	0	
572.46-30	Maintenance Agreements	1,390	1,430	1,400	1,450	50	
572.46-40	Small Tools & Equipment	13,999	14,942	23,000	18,000	(5,000)	
572.47-10	Printing & Binding	936	220	4,000	2,100	(1,900)	
574.47-10	Printing & Binding	0	0	0	1,200	1,200	Native American Festival
572.48-10	Promotional Activities	0	0	500	400	(100)	
574.48-10	Promotional Activities	0	0	0	1,500	1,500	Native American Festival
572.49-10	Other Current Charges	10,988	6,279	5,150	7,550	2,400	
574.49-10	Other Current Charges	0	0	0	1,600	1,600	Native American Festival
572.49-14	Landfill Tipping Fees	3,477	8,183	8,500	10,000	1,500	
572.49-15	Advertising	0	0	700	700	0	
574.49-15	Advertising	0	0	0	2,100	2,100	Native American Festival
572.51-10	Office Supplies	343	461	400	400	0	
572.51-11	Office Equipment	268	37	250	250	0	
572.52-10	Gas, Oil & Lubricants	52,279	60,967	65,400	65,400	0	
572.52-12	Other Operating Expenses	118,555	135,065	103,000	122,000	19,000	Turf Supplies & Park Grounds Supplies
574.52-12	Other Operating Expenses	0	0	0	6,700	6,700	Native American Festival
572.52-20	Clothing & Wearing Apparel	0	21	400	250	(150)	
572.52-30	Data Processing Software	12,000	12,000	13,000	13,000	0	
572.54-10	Publications/Memberships	376	125	500	500	0	
572.55-01	Training/Educational Cost	109	8	1,300	300	(1,000)	
	Total Operating Expenditures	**605,919**	**741,747**	**779,955**	**819,670**	**39,715**	

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RECREATION FACILITIES - GENERAL SERVICES — GENERAL FUND

Fund 001 Dept 1440	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Expenditures - continued						
572.64-10	Equipment	83,202	162,498	169,585	264,500	94,915	See Detailed List Below
	Total Capital Expenditures	**83,202**	**162,498**	**169,585**	**264,500**	**94,915**	
572.81-01	Aid/Contribution-School Board	120,000	125,000	125,000	125,000	0	
	Total Grants & Aids	**120,000**	**125,000**	**125,000**	**125,000**	**0**	
572.34-10	Other Contracted Services	480	0	0	0	0	
572.44-10	Rentals & Leases	12,930	0	0	0	0	
572.46-10	Bldg/Equipment Repairs	24,561	0	0	0	0	
572.46-20	Vehicle Repair	1,012	0	0	0	0	
572.46-40	Small Tools & Equipment	3,790	0	0	0	0	
572.49-14	Landfill Tipping Fees	10,702	0	0	0	0	
572.52-10	Gas, Oil & Lubricants	24	0	0	0	0	
572.52-12	Other Operating Expenses	1,426	0	0	0	0	
	Total Hurricane Expenditures	**54,925**	**0**	**0**	**0**	**0**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**1,767,551**	**1,924,102**	**1,903,674**	**2,076,208**	**172,534**	**9.06%**

Proposed Replacement Equipment		Existing Equipment
18 Ft Basket Trailer	5,000	18 Ft Basket Trailer (Ref # 881)
16 Ft Enclosed Trailer	6,000	16 Ft Enclosed Trailer (Ref # 879)
Scag 48" Mower	8,000	Scag 48" Mower (Ref # 1023)
Scag 48" Mower	8,000	Scag 48" Mower (Ref # 1059)
Scag 61" Mower	11,500	John Deere Mower (Ref # 884)
Scag 61" Mower	11,500	John Deere Mower (Ref # 962)
Bushog 10' Mower	14,000	Bushog 10' Mower (Ref # 828)
Ford F-250 Pickup 4x2	33,500	2005 Ford F-250 (Ref # 873)
Ford F-250 Pickup 4x2	33,500	2007 Ford Ranger (Ref # 970)
Ford F-250 Pickup 4x2	33,500	2009 Ford F-250 (Ref # 1024)
John Deere 511E Utility Tractor	50,000	Utility Tractor (Ref # 817)
John Deere 511E Utility Tractor	50,000	New Holland Tractor (Ref # 823)
TOTAL CAPITAL EQUIPMENT	**264,500**	

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RECREATION FACILITIES - GENERAL SERVICES - VESSEL REGISTRATION — GENERAL FUND

Fund 001 / Dept 1446	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
329.02-01	Vessel Registration	37,017	38,470	37,000	37,000	0	
399.00-00	Cash Carry Forward-Vessel Registration	0	0	94,639	146,109	51,470	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**37,017**	**38,470**	**131,639**	**183,109**	**51,470**	**39.10%**
	Expenditures						
572.46-10	Vessel Registration-Operating expenses	22,065	0	25,000	25,000	0	
	Total Operating Expenditures	**22,065**	**0**	**25,000**	**25,000**	**0**	
572.63-10	Vessel Registration-Capital expenses	0	0	106,639	158,109	51,470	
	Total Capital Expenditures	**0**	**0**	**106,639**	**158,109**	**51,470**	
							Overall Expenditure Increase/Decrease:
	Total Vessel Regist. Expenditures	**22,065**	**0**	**131,639**	**183,109**	**51,470**	**39.10%**

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CARVER COMMUNITY CENTER

APPROVED BUDGET 2019-20 SUMMARY



SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Donations/ Fundraisers	35,000	35,000	35,000	35,000	0
General Fund	52,700	79,085	85,050	85,050	0
	87,700	**114,085**	**120,050**	**120,050**	**0**
Expenditures					
Operating	27,700	24,085	30,050	30,050	0
Carver Gym Staff	60,000	90,000	90,000	90,000	0
	87,700	**114,085**	**120,050**	**120,050**	**0**

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RECREATION SERVICES/PROGRAMS - GENERAL SERVICES (Carver Center) — GENERAL FUND

Fund 001 / Dept 1442	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
	Revenues						
381.00-00	Interfund Transfer-Crime Prevention Fund	15,000	15,000	15,000	15,000	0	
337.70-06	Flagler County School Board	10,000	10,000	10,000	10,000	0	
337.70-07	City of Bunnell	10,000	10,000	10,000	10,000	0	
	General Fund	52,700	79,085	85,050	85,050	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**87,700**	**114,085**	**120,050**	**120,050**	**0**	**0.00%**
	Expenditures						
572.34-10	Other Contracted Services	566	332	600	620	20	
572.43-10	Utilities Expense	23,814	23,437	25,950	25,950	0	
572.46-10	Building/Equipment Repairs	1,852	30	2,000	2,000	0	
572.46-40	Small Tools & Equipment	254	186	200	230	30	
572.51-10	Office Supplies	0	0	100	50	(50)	
572.52-12	Other Operating Expenses	1,214	100	1,200	1,200	0	
	Total Operating Expenditures	**27,700**	**24,085**	**30,050**	**30,050**	**0**	
572.81-01	Grants/Aids/Contributions	60,000	90,000	90,000	90,000	0	
	Total Grants/Aids	**60,000**	**90,000**	**90,000**	**90,000**	**0**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**87,700**	**114,085**	**120,050**	**120,050**	**0**	**0.00%**

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Bull Creek RV Camping	56,877	75,607	59,586	70,685	11,099
Bull Creek Boat Slips	1,675	790	1,700	1,000	(700)
Bull Creek Boat Ramp Fees	1,381	633	1,400	700	(700)
Bull Creek Restaurant Rent	11,000	9,000	12,000	12,000	0
General Fund	7,478	(23,284)	12,962	187	(12,775)
	78,411	**62,746**	**87,648**	**84,572**	**(3,076)**
Expenditures					
Personnel	39,516	40,949	42,312	44,252	1,940
Operating	38,895	21,797	45,336	40,320	(5,016)
	78,411	**62,746**	**87,648**	**84,572**	**(3,076)**

Personnel Summary -Positions	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Parks Ranger I	1.00	0.00	0.00	0.00	0.00
Parks Ranger	0.00	1.00	1.00	1.00	0.00
Total Positions	**1.00**	**1.00**	**1.00**	**1.00**	**0.00**

BULL CREEK CAMPGROUND

APPROVED BUDGET 2019-20 SUMMARY

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BULL CREEK FISH CAMP - GENERAL SERVICES — GENERAL FUND

Fund 001 Dept 1444	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
347.29-02	Bull Creek RV Camping	56,877	75,607	59,586	70,685	11,099	
347.29-03	Bull Creek Boat Slips	1,675	790	1,700	1,000	(700)	
347.29-05	Bull Creek Boat Ramp Fees	1,381	633	1,400	700	(700)	
362.01-04	Restaurant Rent	11,000	9,000	12,000	12,000	0	
	General Fund	7,478	(23,284)	12,962	187	(12,775)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**78,411**	**62,746**	**87,648**	**84,572**	**(3,076)**	**-3.51%**
	Expenditures						
572.10-12	Regular Salaries	22,837	24,348	25,109	26,836	1,727	2.2% COLA and Year 2 Salary Adjustments
572.10-14	Overtime	1,502	1,981	1,500	1,500	0	
572.10-xx	Employee Benefits	15,177	14,620	15,703	15,916	213	
	Total Personnel Services	**39,516**	**40,949**	**42,312**	**44,252**	**1,940**	
572.34-10	Other Contracted Services	6,318	1,601	6,586	6,520	(66)	Septic Tank Cleaning
572.34-20	Governmental Services	14,512	4,634	14,000	10,000	(4,000)	Water Monitoring Services
41-10; 41-20	Communications	918	1,352	1,400	1,400	0	
572.43-10	Utilities Expense	6,689	5,943	7,200	7,200	0	Based on Actual Expenses
572.44-10	Rentals & Leases	214	317	500	350	(150)	
572.46-10	Building/Equipment Repairs	2,707	3,983	5,000	5,500	500	
572.46-20	Vehicle Repair	0	91	0	0	0	
572.46-40	Small Tools & Equipment	1,699	101	1,000	800	(200)	
572.47-10	Printing & Binding	0	0	300	300	0	
572.48-10	Promotional Activities	550	550	1,000	1,000	0	
572.49-10	Other Current Charges/Oblig	3,730	2,057	3,150	3,150	0	
572.51-10	Office Supplies	24	0	100	50	(50)	
572.51-11	Office Equipment	29	0	100	50	(50)	
572.52-12	Other Operating Expenses	1,505	1,168	5,000	4,000	(1,000)	
	Total Operating Expenditures	**38,895**	**21,797**	**45,336**	**40,320**	**(5,016)**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**78,411**	**62,746**	**87,648**	**84,572**	**(3,076)**	**-3.51%**

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Donations	8,491	7,929	6,975	5,500	(1,475)
Grants	308,780	288,770	294,254	319,800	25,546
Co-Pay	-	238	497	127	(370)
General Fund	(38,376)	(42,115)	(4,121)	(24,632)	(20,511)
	278,895	**254,822**	**297,605**	**300,795**	**3,190**
Expenditures					
Personnel	39,663	39,387	47,837	48,054	217
Operating	239,232	215,435	249,768	252,741	2,973
Equipment	0	0	0	0	0
	278,895	**254,822**	**297,605**	**300,795**	**3,190**

Personnel Summary -Positions	ACTUAL FY 16-17	ACTUAL FY 17-18	APPROVED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Senior Meals & Recreation Manger	0.50	0.50	0.00	0.00	0.00
Site Leader	0.00	0.00	0.50	0.50	0.00
Senior Services Program Aide	0.50	0.50	0.50	0.50	0.00
Total Positions	**1.00**	**1.00**	**1.00**	**1.00**	**0.00**

PRINCESS PLACE PRESERVE

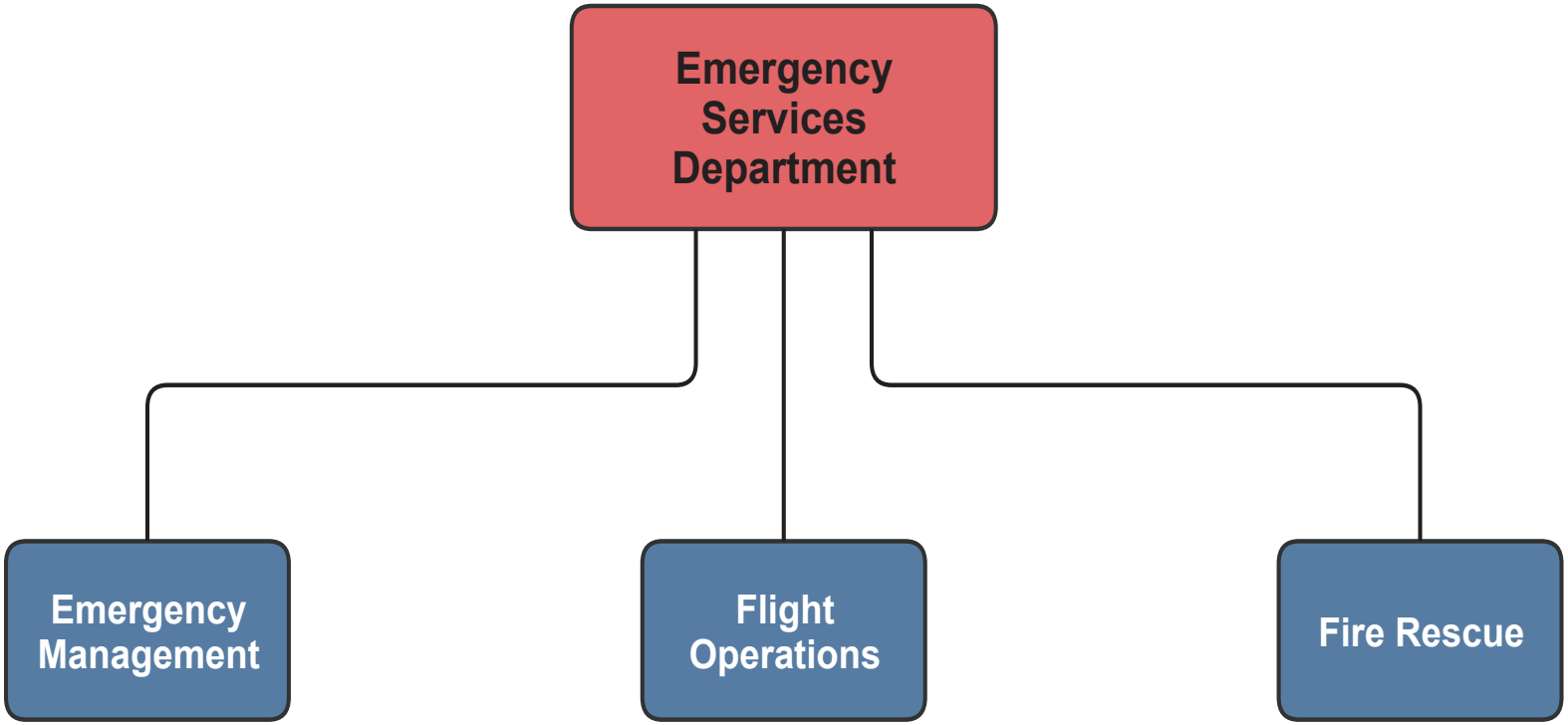
APPROVED BUDGET 2019-20 SUMMARY

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PRINCESS PLACE - GENERAL SERVICES — GENERAL FUND

Fund 001 Dept 1445	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
366.05-00	Creekside Festival User Fees	0	0	2,000	2,000	0	
366.05-00	Princess Place -Special Donations	1,525	4,338	0	0	0	
347.29-01	Camping Fees	19,276	15,317	20,000	20,000	0	
	General Fund	165,947	150,522	199,450	237,804	38,354	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**186,748**	**170,177**	**221,450**	**259,804**	**38,354**	**17.32%**
	Expenditures						
572.10-12	Regular Salaries	81,868	71,209	81,541	93,924	12,383	2.2% COLA and Year 2 Salary Adjustments
572.10-14	Overtime	6,896	6,116	3,500	3,500	0	
572.10-xx	Employee Benefits	45,132	41,415	50,739	56,410	5,671	
	Total Personnel Services	**133,896**	**118,740**	**135,780**	**153,834**	**18,054**	
572.34-10	Other Contracted Services	7,943	3,973	7,645	7,500	(145)	
572.34-20	Governmental Services	0	193	0	0	0	Road maint performed by Public Works
572.41-10	Communications	1,674	1,715	2,370	2,250	(120)	
572.43-10	Utilities Expense	8,793	9,384	11,500	11,000	(500)	
572.44-10	Rentals & Leases	3,637	6,114	4,205	7,000	2,795	
572.46-10	Building/Equipment Repairs	7,701	20,973	48,500	65,000	16,500	Swimming Pool Resurfacing
572.46-20	Vehicle Repair	802	1,073	1,000	1,000	0	
572.46-30	Maintenance Agreements	65	68	0	70	70	
572.46-40	Small Tools & Equipment	1,145	236	1,800	2,350	550	
572.47-10	Printing & Binding	796	0	2,000	2,000	0	
572.49-10	Other Current Chrgs/Oblig	75	0	0	0	0	
572.51-10	Office Supplies	34	387	100	250	150	
572.52-12	Other Operating Expenses	5,430	7,321	6,500	7,500	1,000	Sod and Shell Materials
572.52-20	Clothing & Wearing Apparel	0	0	50	50	0	
	Total Operating Expenditures	**38,095**	**51,437**	**85,670**	**105,970**	**20,300**	
572.34-10	Other Contracted Services	704	0	0	0	0	
572.44-10	Rentals & Leases	8,137	0	0	0	0	
572.46-10	Building/Equipment Repairs	702	0	0	0	0	
572.46-20	Vehicle Repair	40	0	0	0	0	
572.46-40	Small Tools & Equipment	19	0	0	0	0	
572.52-12	Other Operating Expenses	5,155	0	0	0	0	
	Total Hurricane Expenditures	**14,757**	**0**	**0**	**0**	**0**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**186,748**	**170,177**	**221,450**	**259,804**	**38,354**	**17.32%**

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EMERGENCY SERVICES

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EMERGENCY SERVICES DEPARTMENT SUMMARY — GENERAL FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
General Fund	13,288,711	12,062,017	11,319,110	12,091,041	771,931	
AFG Grant	0	0	467,500	0	(467,500)	
Ambulance Fees	3,257,649	1,122,012	1,750,000	1,750,000	0	
Contributions/Donations Pub. Safety-Other Local Units	99,046	114,062	0	0	0	
EMPA-State Grant	109,900	71,006	105,806	105,806	0	
EMPG-Federal Grant	63,068	60,192	66,918	67,277	359	
EMS Donations (CPR)	1,550	4,550	2,500	2,500	0	
FAC Loan Proceeds	0	0	429,448	0	(429,448)	
Fines for Automation	45,108	58,123	45,000	45,000	0	
Fire Inspection Review Fees & Annual Inspections	9,934	6,494	2,400	4,400	2,000	
Fire Personnel Standby- Special Events	6,535	8,700	0	2,500	2,500	
Firefighters Supp Comp	20,324	20,858	22,200	22,200	0	
Helicopter Fees	85,507	98,340	50,000	50,000	0	
Miscellaneous-Emergency Services	0	50	0	500	500	
Other Grant Funds*	342,593	26,050	15,614	23,317	7,703	
PEMT	0	83,126	85,000	0	(85,000)	**Overall Revenue Increase/Decrease:**
Total Revenues	**17,329,925**	**13,735,580**	**14,361,496**	**14,164,541**	**(196,955)**	**-1.37%**
Expenditures						
Emergency Management General/EMPA/EMPG Grant	5,420,918	2,133,255	634,386	668,700	34,314	
Emergency Communication 800 MHz Radio System	1,333,338	1,369,708	1,272,573	1,164,894	(107,679)	
Fire/Rescue	9,757,196	9,639,432	11,774,769	11,645,772	(128,997)	
Flight Operations	619,825	551,282	664,154	661,858	(2,296)	
Other Grants*	198,648	26,050	15,614	23,317	7,703	**Overall Expenditure Increase/Decrease:**
Total Expenditures	**17,329,925**	**13,719,727**	**14,361,496**	**14,164,541**	**(196,955)**	**-1.37%**
Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**0**	

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Personnel Summary - Positions						
Emergency Mang. General/EMPA/EMPG Grant,RCMP,PDM	4.70	5.00	5.00	5.00	0.00	RCMP Grant Ended in FY17
Emergency Services Grant - State Homeland Security Grant	0.00	0.00	0.00	0.00	0.00	
RCMP Grant	0.00	1.00	0.00	0.00	0.00	
PDM Grant	0.00	0.45	0.00	0.00	0.00	
Fire/Rescue	92.00	93.00	97.50	98.00	0.50	Logistics Manager Position Made FT in FY19
Flight Operations	2.00	2.00	2.00	2.00	0.00	
Radio Systems Manager	0.00	0.00	0.13	0.00	(0.13)	Position Eliminated
Total Positions	**98.70**	**101.45**	**104.63**	**105.00**	**0.37**	

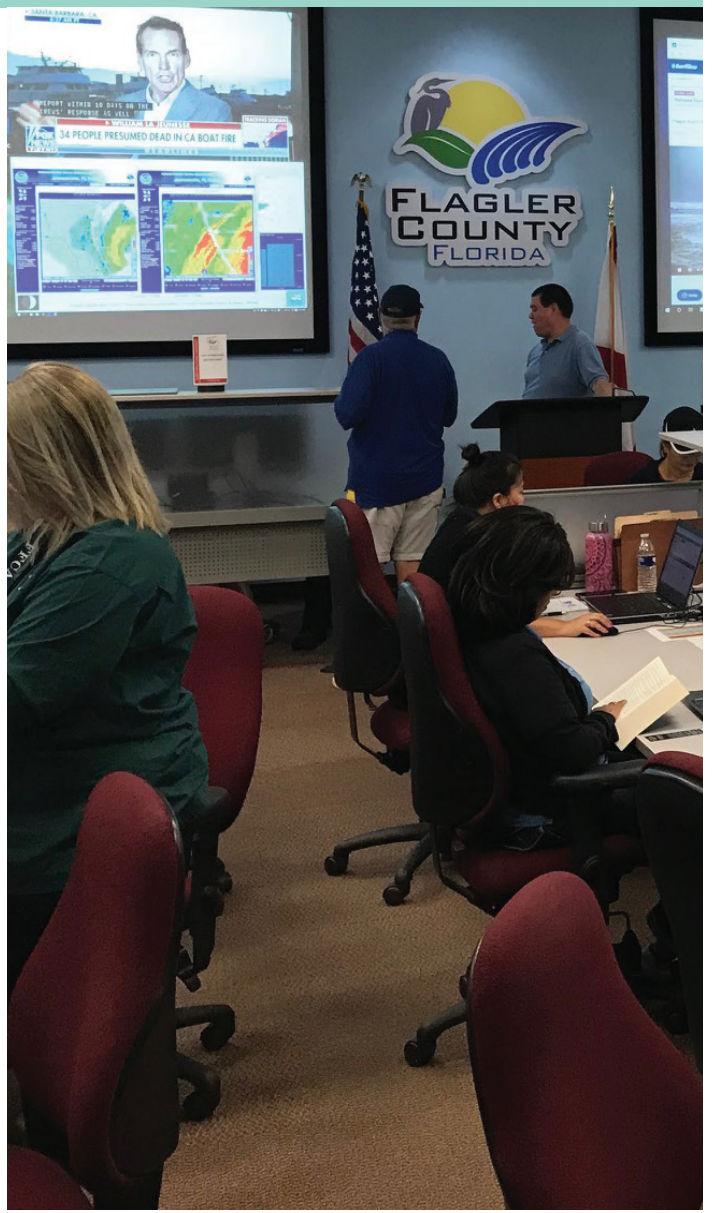
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EMERGENCY MANAGEMENT

APPROVED BUDGET 2019-20 SUMMARY

SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
General Fund	5,141,155	1,887,894	461,662	495,617	33,955
EMPA	109,900	71,006	105,806	105,806	-
EMPG	63,068	60,192	66,918	67,277	359
Contribut/Donations Public Sfty	27,662	28,216	0	0	-
Transfer from Sheriff - Technology	71,384	85,846	0	0	-
	5,413,169	**2,133,154**	**634,386**	**668,700**	**34,314**
Expenditures					
Personnel	337,564	280,555	395,777	401,201	5,424
Operating	5,045,695	1,825,131	195,813	201,651	5,838
Capital	29,157	27,922	42,796	65,848	23,052
	5,412,416	**2,133,608**	**634,386**	**668,700**	**34,314**

Personnel Summary -Positions	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Public Safety EM Manager	1.00	1.00	1.00	0.00	(1.00)	
Emergency Management Director	0.00	0.00	0.00	1.00	1.00	
EM Technician-General Fund	0.25	0.25	1.00	1.00	0.00	
Emergency Management Planner	0.00	0.00	0.00	1.00	1.00	
Emergency Management Coordinator	0.00	0.00	0.00	1.00	1.00	
Accounting Clerk	1.00	1.00	1.00	0.00	(1.00)	
EM Technician-EMPA Grant	0.75	0.75	0.00	0.00	0.00	
EM Planner-EMPG Grant	1.00	0.00	0.00	0.00	0.00	
EM Mitigation Planner	0.70	0.00	0.00	0.00	0.00	
EM Sr. Mitigation Planner-General Fund	0.00	0.55	0.55	0.57	0.02	
EM Sr. Mitigation Planner-PDM Grant	0.00	0.45	0.45	0.00	(0.45)	Grant Ended in FY 18
EM Mitigation Planner-RCMP Grant	0.00	1.00	0.00	0.00	0.00	Grant Ended in FY 17
EM Senior Planner	0.00	0.00	1.00	0.43	(0.57)	
Total Positions	**4.70**	**5.00**	**5.00**	**5.00**	**0.00**	



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DIVISION: EMERGENCY MANAGEMENT — EMERGENCY SERVICES

Primary Functions

- Maintain, train on, exercise, and activate as needed; the Flagler County Comprehensive Emergency Management Plan.
- Develop, review, train on, and exercise necessary plans and procedures to ensure effective management and coordination of emergencies and disasters.
- Maintain, ensure adequate staffing, train on, exercise and activate as needed, the Flagler County Emergency Operations Center
- Build partnerships with municipal, district, constitutional, regional, state, federal, and private partners.
- Improve communitywide disaster preparedness through education and outreach.
- Provide 24-hour coverage for any unusual event or emergency in Flagler County and respond as needed.
- Ensure adequate public warning and notification of a threats that require public protective actions.
- Support the documentation and submission of appropriate material for expense reimbursement to Flagler County after declared emergencies.
- Manage a variety of state and federal grant programs to maximize access to both formula-based and competitive funding opportunities.
- Organize and plan for secure and adequate continuity of operations of Flagler County governments during disasters.
- Recruit and train disaster volunteers as authorized by County Code Chapter 12.

Goals FY 2019-20

- Enhance preparedness through planning, training, exercise, and outreach to responders, support agencies, and the whole community.
- Strengthen response capabilities through increased intergovernmental collaboration among Flagler's municipalities and districts.
- Build a more resilient community through outreach and the implementation of innovative mitigation strategies.

Strategic Objectives

- Improve preparedness through continued training and exercise opportunities.
  - Schedule a minimum of 4 exercises per year.
  - Offer monthly basic ICS classes for all new employees and those needing a refresher course.
  - Offer 300 and 400 Level ICS Classes at least annually
  - Annually review the County's Multi-Year Training and Exercise Plan (MYTEP).
- Enhance outreach initiatives to create a culture of preparedness across Flagler County.
  - Distribute 10,000 Disaster Preparedness Guides per fiscal year.
  - Increase Persons with Special Needs (PSN) registration among vulnerable populations by 3% per fiscal year.
  - Increase ALERTFlagler enrollment by 3% per fiscal year.
- Encourage cooperation and collaboration with municipal partners
  - Bolster community based disaster volunteer involved with strategic partnerships and appreciation events.
  - Increase joint training and exercise opportunities by 10% per fiscal year.
- Identify and apply for various funding sources to broaden programmatic revenue streams to enhance community preparedness and mitigation efforts.
  - Annually review the best practices for mitigation, and pursue available funding.
  - Quarterly review and update the Local Mitigation Strategy project list.
  - Annually research additional funding sources for emergency management related programs.

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DIVISION: EMERGENCY MANAGEMENT — EMERGENCY SERVICES

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Training classes held	# classes	15	20	33	20
2. Training classes attendance	# persons	142	430	459	450
3. Exercises held	# exercises	2	4	4	4
4. Exercises held attendance	# persons	72	10	72	50
5. PSN enrollment	# persons	670	680	570	550
6. ALERTFlagler enrollment	# phones	65,000	70,000	79,333	80,000
7. Community Outreach and Preparedness Presentations	# events	8	30	39	35
8. Estimated audience reached for Outreach and Preparedness Presentations	# of persons	10,160	21,979	14,011	12,500
9. Disaster Preparedness Guides distributed	# guides	10,000	10,000	10,000	10,000
10. Social Media Followers	# of followers	n/a	12,819	14,980	15,000

The Emergency Management Office provides 24-hour/365 day public safety services for all of Flagler County. Emergency Management is responsible for preparedness, planning, mitigation, response and recovery from all disaster events such as hurricanes, tornadoes, wildfires, plane crashes, and more. The Florida Statutes (Chapter 252) requires every county have an Emergency Management program to ensure adequate preparedness.

The highest priority for Emergency Management is to provide countywide disaster preparedness to ensure continuity of government and public safety during any unusual incident. Emergency Management defines a disaster as any incident that disrupts the normal day-to-day operations in Flagler County. An Emergency Management incident could be as nominal as a hazardous material contamination from an auto accident or as large as a regional evacuation. Operational mandates for Emergency Management include Florida Statute Chapter 252, Florida Administrative Code 27P, Flagler County Codes, Presidential Directives, the federal Stafford Act, and various sheltering programs. Agencies providing direct input to responsibilities include the Department of Homeland Security, National Weather Service Florida Division of Emergency Management, Federal Emergency Management Agency, Florida Department of Transportation, and Volunteer Florida.

The Emergency Management Offices' budget is supplemented by several grants, including the state Emergency Management Preparedness and Assistance grant (EMPA), the federal Emergency Management Performance Grant (EMPG), Community Emergency Response Team grant, Department of Homeland Security grants, and Hazardous Materials Analysis Planning grants.

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DIVISION: EMERGENCY MANAGEMENT — EMERGENCY SERVICES

Major Initiatives / Highlights

- Forged strong partnerships with municipal partners, constitutional offices, local / special districts, non-governmental agencies, and state/federal agencies to increase the ability to serve our community in a disaster, as was evidenced in the response to Hurricane Dorian.
- Emergency Management coordinated preparedness, response, and recovery efforts for September 2019's Hurricane Dorian. The Emergency Operations Center, various County and municipal agencies, as well as many non-profit organizations; operated 24 hours per day for a many days.
- Provided support to Calhoun County, in response to the impacts of Hurricane Michael.
- Significant progress was made in receiving Public Assistance funds from the Federal Emergency Management agency for eligible expenses incurred during the response to and recovery from Hurricane Matthew and Irma. Additionally aggressive pursuit of a Federal Disaster Declaration for Hurricane Dorian occurred at the end of the Fiscal Year.
- The Flagler County School Board, Flagler County Emergency Management, Flagler County General Services, and the Florida Division of Emergency Management continue to work closely together to identify additional geographically diverse shelter spaces.
- Reconfigured the Emergency Operations Center to increase capacity, utilizing state and federal funds.
- Emergency Management Significant Exercises and Events-
    - Hurricane Michael
    - Countywide Hurricane Exercise
    - Flagler Beach Fabulous 4th of July
    - Hurricane Dorian

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EMERGENCY MANAGEMENT-EMERGENCY SERVICES **GENERAL FUND**

Fund 001 / Dept 3812	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
337.20-02	Contrib/Donat-Pub Safety- City of Bunnell	7,854	8,011	0	0	0	CAD Software Moved to 001-0207
337.20-03	Contrib/Donat-Pub Safety- Flagler Beach	8,650	8,823	0	0	0	CAD Software Moved to 001-0207
337.20-04	Contrib/Donat-Pub Safety- City of Palm Coast	11,158	11,382	0	0	0	CAD Software Moved to 001-0207
386.41-02	Transfer from Sheriff - Technology	71,384	85,846	0	0	0	CAD Software Moved to 001-0207
	General Fund	5,141,155	1,887,894	461,662	495,617	33,955	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**5,240,201**	**2,001,956**	**461,662**	**495,617**	**33,955**	**7.35%**
	Expenditures						
10-12; 10-14	Regular Salaries	229,222	206,469	272,672	263,008	(9,664)	2.2 % COLA
525.xx-xx	Employee Benefits	108,342	74,086	91,780	106,958	15,178	
	Total Personnel Services	**337,564**	**280,555**	**364,452**	**369,966**	**5,514**	
525.34-10	Other Contracted Services	106,327	14,518	0	11,901	11,901	CERT Training
525.40-10	Travel Expense	219	2,617	3,000	2,500	(500)	
525.41-10	Communications Recurring	37	2,111	12,000	13,000	1,000	
525.42-01	Postage	7	36	410	500	90	
525.43-10	Utilities Expense	22,567	46,139	71,500	73,500	2,000	
525.45-20	Vehicle Insurance	241	241	0	0	0	
525.46-10	Building / Equipment Repairs	0	785	2,300	2,000	(300)	
525.46-20	Vehicle Repair	462	1,703	0	250	250	
525.46-30	Maintenance Agreements	215,805	243,050	350	7,000	6,650	CAD Maintenance Moved to 001-0207
525.46-40	Small Tools & Equipment	3,347	838	0	0	0	
525.47-10	Printing & Binding	6,313	55	0	0	0	
49-10;49-15	Other Current Chrgs & Obligat;Advertising	79	467	0	0	0	
525.51-10	Office Supplies	155	896	0	0	0	
525.51-11	Office Equipment	119	2,358	3,000	0	(3,000)	Moved to EMPA
525.52-10	Gas, Oil & Lubricants	1,399	1,972	0	1,000	1,000	
525.52-12	Other Operating Expenses	2,133	899	1,000	1,500	500	
525.52-20	Clothing & Wearing Apparel	0	0	2,500	2,500	0	Protective Gear and Uniforms
525.52-30	Data Processing Software	134,230	5,385	0	1,000	1,000	New World CAD Software upgrade PH II FY17
525.54-10	Publications & Memberships	0	240	750	1,000	250	
525.54-20	Conference/Seminar Regist.	0	350	0	0	0	
525.55-01	Training/ Educational Cost	0	175	400	0	(400)	
	Total Operating Expenditures	**493,440**	**324,835**	**97,210**	**117,651**	**20,441**	
525.31-10	Professional Services	6,500	0	0	0	0	
525.34-10	Other Contracted Services	4,337,850	1,374,767	0	0	0	Debris Removal, Shelters, Cost Recovery
525.41-10	Communications Recurring		101	0	0	0	
525.44-10	Rentals & Leases	612	75	0	0	0	
525.46-20	Vehicle Repair	529	(529)	0	0	0	
525.46-40	Small Tools & Equipment	3,316	0	0	0	0	Animal Crates for Shelters
525.47-10	Printing & Binding	196	0	0	0	0	
525.49-10	Other Charges	101	0	0	0	0	
525.49-15	Advertising	500	0	0	0	0	
525.51-10	Office Supplies	1,702	0	0	0	0	Office Supplies for EOC and Shelters
525.51-11	Office Equipment	19	0	0	0	0	
525.52-10	Gas, Oil & Lubricants	13,453	0	0	0	0	Generators and Outside Agency Fuel
525.52-12	Other Operating Expenses	40,740	5,137	0	0	0	Food, Sandbags, etc.
525.54-10	Publications & Memberships	45	0	0	0	0	
525.64-10	Equipment	3,634	0	0	0	0	Patient Lift for Shelters
	Total Hurricane Expenditures	**4,409,197**	**1,379,551**	**0**	**0**	**0**	
525.64-10	Equipment	0	17,015	0	8,000	8,000	Repl. Plan 18 ft Enclosed Trailer Ref # 609
	Total Capital Expenditures	**0**	**17,015**	**0**	**8,000**	**8,000**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**5,240,201**	**2,001,956**	**461,662**	**495,617**	**33,955**	**7.35%**

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EMERGENCY MANAGEMENT-EMERGENCY SERVICES **GENERAL FUND**

EMERGENCY MANAGEMENT PREPAREDNESS GRANT

The Emergency Management Preparedness Grant is a recurring grant developed by FEMA as part of the 1950 Stafford Act. This funding is allocated to each state for allocation to every county based on population and general threats. The purpose of this grant is to assist all counties with maintaining an Emergency Management program. The funding is part of the overall Department of Homeland Security budget and must be APPROVED by Congress every year. This is a matching grant with an annual historical amount of over $60,000.

Fund 001 Dept 8612	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
331.23-00	EMPG - Federal Funds	63,068	60,192	66,918	67,277	359	
	TOTAL REVENUES	**63,068**	**60,192**	**66,918**	**67,277**	**359**	
	Expenditures						
525.10-12	Regular Salaries	0	0	23,001	22,971	(30)	.43 Senior Mitigation Planner
525.xx-xx	Employee Benefits	0	0	8,324	8,264	(60)	
	Total Personnel Services	**0**	**0**	**31,325**	**31,235**	**(90)**	
525.41-01	Communication Devices & Accessories	865	3,750	0	0	0	
41-10,41-20	Communications Recurring;Inst'l & Repair	7,590	9,113	0	0	0	
525.43-10	Utilities Expense	40,392	26,691	16,000	12,000	(4,000)	Moved to EM General
525.46-30	Maintenance Agreements	1,487	325	0	0	0	
525.46-40	Small Tools & Equipment	0	187	0	0	0	
525.47-10	Printing & Binding	0	8,787	0	0	0	
525.51-10	Office Supplies	0	160	0	0	0	
525.51-11	Office Equipment	5,828	9,238	0	0	0	
525.52-12	Other Operating Expenses	0	945	0	0	0	
525.52-20	Clothing & Wearing Apparel	0	996	0	0	0	
	Total Operating Expenditures	**56,162**	**60,192**	**16,000**	**12,000**	**(4,000)**	
525.64-10	Equipment	12,200	0	19,593	24,042	4,449	EOC, Shelter, Incident Mgmt and Disaster Equip
	Total Capital Expenditures	**12,200**	**0**	**19,593**	**24,042**	**4,449**	
							Overall Expenditure Increase/Decrease:
	TOTAL EMPG GRANT EXPENDITURES	**68,362**	**60,192**	**66,918**	**67,277**	**359**	**0.54%**

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EMERGENCY MANAGEMENT-EMERGENCY SERVICES **GENERAL FUND**

EMERGENCY MANAGEMENT PREPAREDNESS AGREEMENT

The Emergency Management Preparedness Agreement is a recurring grant developed by Florida Legislature in the mid-90's after Hurricane Andrew. The purpose of this grant is to provide a minimum amount of funding to assure adequate planning, response, and recovery by every county. The mandate for this grant is contained in Florida Statute Chapter 252. The source of these funds comes from the $2.00/$4.00 ($2.00 for homes and $4.00 for businesses) surcharge on property insurance. The annual amount of this grant for Flagler County is approximately $103,000.00 which historically was awarded in September. The State of Florida migrated the EMPA Grant to a July fiscal cycle in 2010.

Fund 001 Dept 8613	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
334.23-00	EMPA - State Funds	109,900	71,006	105,806	105,806	0	
	TOTAL REVENUES	**109,900**	**71,006**	**105,806**	**105,806**	**0**	
525.34-10	Other Contracted Services	32,308	18,563	33,500	13,000	(20,500)	Moved to Maintenance Agreements
525.40-10	Travel Expenses	3,540	2,706	8,100	7,500	(600)	
41-10,41-20,41-01	Communications	4,094	2,116	14,250	1,750	(12,500)	
525-42-01	Postage Expense	62	132	0	0	0	
525.43-10	Utilities Expense	21,150	5,420	0	0	0	
525-45-20	Vehicle Insurance	241	477	868	1,000	132	
525-46-10	Building/Equipment Repairs	0	0	0	0	0	
525-46-20	Vehicle Repair	907	1,996	1,200	1,500	300	
525-46-30	Maintenance Agreements	14,804	70	0	20,000	20,000	Moved from Contracted Services
525-46-40	Small Tools & Equipment	3,324	646	4,000	3,000	(1,000)	
525-47-10	Printing & Binding	0	0	2,000	4,500	2,500	Disaster Guides and Outreach Materials
525-51-10	Office Supplies	1,387	964	4,100	4,000	(100)	
525.51-11	Office Equipment	11,397	7,911	0	1,500	1,500	
525-52-10	Gas, Oil & Lubricants	1,463	713	5,000	5,000	0	
525-52-12	Other Operating Expenses	1,028	17,289	7,250	7,250	0	
525.52-20	Clothing & Wearing Apparel	1,778	0	0	0	0	
525.52-30	Data Processing Software	31	287	0	0	0	
525.54-10	Publications/Memberships	408	0	0	0	0	
55-03,54-20	Conference/Seminar Registration	1,110	910	2,335	2,000	(335)	
	Total Operating Expenditures	**99,032**	**60,200**	**82,603**	**72,000**	**(10,603)**	
525.64-10	Equipment	13,323	10,907	23,203	33,806	10,603	EOC, Shelter, Incident Mgmt and Disaster Equip
	Total Capital Expenditures	**13,323**	**10,907**	**23,203**	**33,806**	**10,603**	
							Overall Expenditure Increase/Decrease:
	TOTAL EMPA GRANT EXPENDITURES	**112,355**	**71,107**	**105,806**	**105,806**	**0**	**0.00%**
	TOTAL GRANT EXPENDITURES	**180,717**	**131,299**	**172,724**	**173,083**	**359**	

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800 MHz SYSTEM

APPROVED BUDGET 2019-20 SUMMARY



SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Fines for Automation	45,108	58,123	45,000	45,000	-
General Fund	1,288,230	1,311,585	1,227,573	1,119,894	(107,679)
	1,333,338	**1,369,708**	**1,272,573**	**1,164,894**	**(107,679)**
Expenditures					
Personnel	2,737	25,373	0	0	0
Operating	505,404	461,377	436,712	329,025	(107,687)
Capital	0	60,468	0	0	0
Debt Service	825,197	822,490	835,861	835,869	8
	1,333,338	**1,369,708**	**1,272,573**	**1,164,894**	**(107,679)**

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PUBLIC SAFETY COMMUNICATIONS NETWORK — INNOVATION TECHNOLOGY

The Public Safety Communications Network (800MHz Radio System) provides for 24-hour continuous operation of Flagler County's trunked radio system, used by all emergency responders (Law Enforcement and Fire units) to communicate with one another and dispatch. The radio system is monitored 24 hours a day and currently has .83 FTE staff assigned to manage the system. The radio system operates countywide and serves all government agencies within Flagler County and outside agencies responding into Flagler County.

The highest priority for the Public Safety Communications Network is to provide immediate and dependable radio communications throughout the county. The county has 5 tower sites used to provide this communication along with nearly 2,000 radios in use. Operational mandates for Public Safety Communications Network include directives from the Federal Communications Commission, Federal Aviation Authority, Department of Homeland Security, Department of Defense, United States Secret Service, Florida Department of Management Services, Flagler County Codes, and the Florida Department of Health.

It provides countywide coverage to the cities of Palm Coast, Flagler Beach, and Bunnell, Flagler County, and the Flagler County Sheriff's Office. The cost to initially install the infrastructure and user equipment was $10,030,579. This project was funded through a bond issue in the amount of $11,346,000. The system receives over three million calls per year.

The County is currently in the process of replacing the towers, system, and user equipment. We are in the process of building 6 new tower sites for the use of over 1,600 radios at a cost of $14,750,000. The system is expected to be completed in Spring 2020.

Primary Functions

- Maintain radio interoperability with all agencies using the radio system
- Design and maintain radio interoperability with agencies in adjoining counties to support mutual aid response
- Comply with all mutual aid frequency allocations and radio system usage
- Ensure reliable system coverage without disruption/down time
- Provide security at all tower sites
- Ensure adequate non-commercial power availability at tower sites
- Comply with all Federal State and Local rules and regulations
- Prepare expansion plans for future growth of the radio system
- Maintain user groups to ensure communication with all agencies
- Prepare bid specification documents for maintenance contracts and user equipment and system upgrades

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EMERGENCY COMMUNICATIONS-800 MHz RADIO SYSTEM-EMERGENCY SERVICES — GENERAL FUND

Fund 001 Dept 3816		ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
351.12-00	Fines for Automation	45,108	58,123	45,000	45,000	0	See Note 2
	General Fund	1,288,230	1,311,585	1,227,573	1,119,894	(107,679)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**1,333,338**	**1,369,708**	**1,272,573**	**1,164,894**	**(107,679)**	**-8.46%**
	Expenditures						
529.10-12	Regular Salaries	2,371	19,618	0	0	0	
529.10-xx	Employee Benefits	366	5,755	0	0	0	
	Total Personnel Services	**2,737**	**25,373**	**0**	**0**	**0**	
529.34-10	Other Contracted Services	10,045	41	0	0	0	Expenses Moved to Fund 182
529.41-01	Comm. Services-Devices & Access	36,863	25,199	0	0	0	
41-10,41-20	Communications	13,193	2,501	6,250	0	(6,250)	Wireless Service
529.43-10	Utilities Expenses	24,334	24,342	27,000	13,500	(13,500)	
529.44-10	Rentals and Leases	164,732	169,233	178,411	180,525	2,114	Tower Lease Contractual Increases
529.46-10	Bldging/Equip Repairs	10,158	142	0	0	0	Expenses Moved to Fund 182
529.46-30	Maintenance Agreements	227,725	231,116	225,051	135,000	(90,051)	Expenses Moved to Fund 182
529.46-40	Small Tools & Equipment	6,478	3,274	0	0	0	Expenses Moved to Fund 182
529.47-10	Printing and Binding	0	24	0	0	0	
529.49-10	Other Current Charges	0	200	0	0	0	
529.49-15	Advertising	5	389	0	0	0	
529.51-10	Office Supplies	98	0	0	0	0	
529.51-11	Office Equipt	1,440	3,334	0	0	0	
529.52-10	Gas, Oil & Lubricants	1,257	160	0	0	0	Expenses Moved to Fund 182
529.52-12	Other Operating Expenses	731	825	0	0	0	Expenses Moved to Fund 182
529.52-20	Clothing and Wearing Apparel	0	597	0	0	0	
529.52-30	Data Processing Software	1,657	0	0	0	0	Expenses Moved to Fund 182
529.54-10	Publications & Memberships	35	0	0	0	0	
	Total Operating Expenditures	**498,751**	**461,377**	**436,712**	**329,025**	**(107,687)**	
529.41-01	Communications-Devices & Accessories	372	0	0	0	0	
529.46-10	Bldging/Equip Repairs	3,123	0	0	0	0	
529.46-40	Small Tools & Equipment	2,700	0	0	0	0	
529.52-12	Other Operating Expenses	458	0	0	0	0	
	Total Hurricane Expenditures	**6,653**	**0**	**0**	**0**	**0**	
529.64-10	Equipment	0	60,468	0	0	0	
	Total Capital Expenditures	**0**	**60,468**	**0**	**0**	**0**	
529.71-30	Principal on Loan	688,860	720,010	788,540	788,544	4	Purchase of 800 MHz Communication System
529.72-30	Interest on Loan	136,337	102,480	47,321	47,325	4	Maturity Date 10/01/2020-details in Debt Svc. Section
	Total Debt Service	**825,197**	**822,490**	**835,861**	**835,869**	**8**	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**1,333,338**	**1,369,708**	**1,272,573**	**1,164,894**	**(107,679)**	**-8.46%**

Note 1

Agreements were made with the City of Bunnell and Flagler Beach in which the County loaned them the funds for their portion of the 800 MHz system. The agreements are as follows:

City of Bunnell -Original loan amount $302,856 plus 4.732% interest satisfied April 2011.

City of Flagler Beach-Original loan amount $463,219 plus 4.732% interest satisfied May 2011.

Note 2

Per F.S. 318.21 (9) the county must use the revenues to fund its participation in an intergovernmental radio communication program approved by the Department of Management Services. If the county is not participating, the revenues must be used to fund local law enforcement automation.

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800 MHZ System - Amortization Schedule

Fund: 001 — **001-3816-529**
Loan: $10,043,032
Rate: 4.7325%

Length: 15 Years

Calculation Period

FY	Date Due	Principal	Interest	P&I	BY FISCAL YEAR Principal	Interest	TOTAL
2006	04/01/06	314,170	242,925	557,095	314,170	242,925	557,095
2007	10/01/06	315,060	231,508	546,568			
	04/01/07	331,080	224,053	555,133	646,140	455,561	1,101,701
2008	10/01/07	331,080	216,219	547,299			
	04/01/08	346,210	208,385	554,595	677,290	424,604	1,101,894
2009	10/01/08	346,210	200,193	546,403			
	04/01/09	362,230	192,001	554,231	708,440	392,194	1,100,634
2010	10/01/09	363,120	183,429	546,549			
	04/01/10	379,140	174,837	553,977	742,260	358,266	1,100,526
2011	10/01/10	379,140	165,866	545,006			
	04/01/11	267,000	156,894	423,894	646,140	322,760	968,900
2012	10/01/11	267,890	150,576	418,466			
	04/01/12	279,460	144,237	423,697	547,350	294,813	842,163
2013	10/01/12	280,350	137,625	417,975			
	04/01/13	292,810	130,991	423,801	573,160	268,616	841,776
2014	10/01/13	293,700	124,062	417,762			
	04/01/14	307,050	117,113	424,163	600,750	241,175	841,925
2015	10/01/14	307,050	109,847	416,897			
	04/01/15	321,290	102,581	423,871	628,340	212,428	840,768
2016	10/01/15	321,290	94,979	416,269			
	04/01/16	336,420	87,376	423,796	657,710	182,355	840,065
2017	10/01/16	336,420	79,416	415,836			
	04/01/17	352,440	71,455	423,895	688,860	150,871	839,731
2018	10/01/17	351,550	63,116	414,666			
	04/01/18	368,460	54,797	423,257	720,010	117,913	837,923
2019	10/01/18	368,460	46,078	414,538			
	04/01/19	386,260	37,360	423,620	754,720	83,438	838,158
2020	10/01/19	385,370	28,220	413,590			
	04/01/20	403,170	19,101	422,271	788,540	47,321	835,861
2021	10/01/20	404,060	9,561	413,621	404,060	9,561	413,621
TOTALS		**10,097,940**	**3,804,801**	**13,902,741**	**10,097,940**	**3,804,801**	**13,902,741**

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EMERGENCY COMMUNICATIONS-800 MHz RADIO SYSTEM EXPANSION RESERVES — GENERAL FUND

Fund 126		ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
361.10-00	Interest & MMIA Investments	7,359	15,134	1,000	0	(1,000)	
399.00-00	Cash Carry Forward	909,493	916,852	1,519,274	0	(1,519,274)	Fund Closed-Out in FY19
	TOTAL REVENUES	**916,852**	**931,986**	**1,520,274**	**0**	**(1,520,274)**	**Overall Revenue Increase/Decrease: -100.00%**
	Expenditures						
529.31-10	Professional Services	578	531	1,000	0	(1,000)	PFM investment fees
		578	**531**	**1,000**	**0**	**(1,000)**	
529.64-10	Equipment	0	0	1,519,274	0	(1,519,274)	Expansion of Radio System
	Total Capital Expenditures	**0**	**0**	**1,519,274**	**0**	**(1,519,274)**	
	Reserves						
587.98-50	800 MHz Future Expansion Reserves	916,274	931,455	0	0	0	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**916,852**	**931,986**	**1,520,274**	**0**	**(1,520,274)**	**-100.00%**

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FIRE RESCUE

APPROVED BUDGET 2019-20 SUMMARY

SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Ambulance Fees /Delinq. Fees	3,257,649	1,122,012	1,750,000	1,750,000	0
PEMT Medicaid Supplemental	0	83,126	85,000	0	(85,000)
Firefighters Supp Comp	20,324	20,858	22,200	22,200	0
Fire Inspection Fees	9,934	6,494	2,400	4,400	2,000
Fire Personnel Standby- Special Event	6,535	8,700	0	2,500	2,500
Misc.-Emergency Services	0	50	0	500	500
EMS Donations (CPR)	1,550	4,550	2,500	2,500	0
FAC Loan Proceeds	0	0	429,448	0	(429,448)
AFG Grant	0	0	467,500	0	(467,500)
General Fund	6,461,204	8,393,642	9,015,721	9,863,672	847,951
	9,757,196	**9,639,432**	**11,774,769**	**11,645,772**	**(128,997)**
Expenditures					
Personnel	7,791,174	8,067,159	8,712,172	9,577,451	865,279
Operating	824,780	917,804	1,179,556	1,225,204	45,648
Capital	1,039,251	552,813	1,779,448	739,800	(1,039,648)
Debt Service	101,991	101,656	103,593	103,317	(276)
	9,757,196	**9,639,432**	**11,774,769**	**11,645,772**	**(128,997)**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary -Positions					
Accountant I	1.00	1.00	1.00	1.00	0.00
Logistics Manager	0.00	0.00	0.50	1.00	0.50
Community Paramedic	0.00	1.00	1.00	1.00	0.00
Fire Marshall	1.00	1.00	1.00	1.00	0.00
Fire Rescue Captain	3.00	3.00	3.00	3.00	0.00
Fire Rescue Deputy Chief	1.00	1.00	1.00	1.00	0.00
Fire Rescue Division Chief	1.00	1.00	1.00	1.00	0.00
Fire Rescue Lieutenant	18.00	17.00	18.00	18.00	0.00
Firefighter/Paramedic	66.00	66.00	69.00	69.00	0.00
Training Officer	1.00	2.00	2.00	2.00	0.00
Total Positions	**92.00**	**93.00**	**97.50**	**98.00**	**0.50**



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DIVISION: FIRE RESCUE — EMERGENCY SERVICES

Primary Functions

- Respond with appropriate equipment to all E911 and other emergency calls with professionalism, accuracy, good customer service, compassion, and expertise
- Train, educate, and exercise staff and the general public on fire prevention and fire suppression
- Provide wildfire mitigation public education each year and continue with public medical classes such as CPR and first aid, as Fire Rescue is a recognized American Heart Association training facility
- Provide in-house training opportunities for staff and volunteers with Flagler County and all municipalities
- Assure that all EMS responses are following medical guidelines consistent with Florida pre-hospital nationwide protocols and Medical Director
- Provide accurate building and construction plan review and building inspection following the Life Safety Code provisions and property fire lane access
- Prepare for potential hazardous material releases
- Maintain all fire/EMS equipment to assure operation during emergency events
- Team with all other county and municipal agencies for large scale community events that require Fire Rescue
- Participate with Technical Rescue Team Response with the State of Florida, as Fire Rescue is recognized for response and water rescue
- Provide mutual aid to other jurisdictions through local and statewide agreements

Goals FY 2019-20

- Customer Focus – Monitors operation to enhance customer service and raise the quality of fire and EMS services
- Financial Stability – Foster a correlative relationship between function and process of fire and EMS services in order to live within financial resource limits
- Future Vision – Strategically identify and respond to critical opportunities and challenges to enhance services provided and quality of life

Strategic Objectives

- Develop department members to provide quality service, through training and by encouraging and supporting college education
- Foster total quality customer service through employee empowerment, customer oriented service, and loyalty to county services
- Promote an awareness of fiscal responsibilities
- Complete fiscal year with a balanced budget
- Enhance the services provided by continually assessing the needs of the community and keeping pace with growth
- Providing a force with the ability to respond with proficiency to any hazards presented

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Annual Training Expense	$	13,456	TBD	TBD	TBD
2. Medical Transports	#	7,895	TBD	TBD	TBD
3. Emergency Response-Fire Related Calls	#	2,856	TBD	TBD	TBD
4. Emergency Response-EMS Related Calls	#	13,789	TBD	TBD	TBD
5. Fire Prevention: Annual Fire Safety Inspections	#	60	TBD	TBD	TBD

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DIVISION: FIRE RESCUE — EMERGENCY SERVICES

The Fire/Rescue division provides a 24-hour response and recovery public safety services for all of Flagler County. As part of the overall Emergency Services countywide public safety effort, the highest priority as part of these services is to provide countywide fire and ambulance service efficiently and effectively when help is needed. Flagler County is the sole provider of ambulance services in the County. Additionally, members of the Fire Rescue staff hired after July of 2003 are required to be Firefighter Paramedics. Currently there are 85 employees who have this designation. Firefighter Paramedics have the knowledge to perform fire activities, vehicle extrication, confined space rescues, high and low angle rescues, Hazardous Material mitigation, ocean and flood water rescue and advanced medical procedures following established protocols approved by the County Medical Director and the Fire Chief.

This division has a total of 91 employees which includes paramedic support for Flight Operations. The Fire/Rescue Division staffs Station 41(Hammock) and 92 (Airport) with fire and EMS, Station 31 (Korona) with fire, Station 51 (Espanola) and 71 (St Johns Park) are combination stations with career and volunteers with EMS or fire, Station 16 (Halifax) fire and EMS, Station 81 (Rima Ridge) with Volunteers, Palm Coast Stations 21 and 22 with County EMS, and Flagler Beach Station 11 with County EMS.

Operational mandates for Fire/Rescue include Florida Statutes Chapter 633, 401, Florida Administrative Code 69A, 64J, OSHA CFR 1910, NFPA Fire Codes, Flagler County Codes, and Presidential Directive #5. Agencies providing direct input into operations and responsibilities include Insurance Service Organization (ISO), Nuclear Regulatory Commission, Department of Homeland Security, Department of Defense, Florida Fire Marshall Office, Florida Department of Transportation, Occupational Safety and Health Administration, Florida Department of Health and Florida Fire Chief's Association.

Major Initiatives / Highlights

- FCFR designed, ordered and received two new rescues/ambulances. The ambulances were placed into service at Station 22 and Station 92.
- FCFR received three Light Military Transport Vehicles (LMTV) from the military surplus program and transformed them into Wild-Land Firefighting Vehicles.

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FIRE/RESCUE-EMERGENCY SERVICES **GENERAL FUND**

Fund 001 / Dept 3815	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
.60-00;60-03	Ambulance Fees	3,257,649	1,122,012	1,750,000	1,750,000	0	
342.60-02	PEMT Medicaid Supplemental	0	83,126	85,000	0	(85,000)	
335.21-00	Firefighters Supplement Comp	20,324	20,858	22,200	22,200	0	
342.20-01	Annual Fire Inspection	2,530	3,263	2,400	2,400	0	
342.20-02	Fire Personnel Standby- Special Events	6,535	8,700	0	2,500	2,500	
349.06-00	Fire Inspection Review Fees	7,404	3,231	0	2,000	2,000	
366.03-06	EMS Donations (CPR)	1,550	4,550	2,500	2,500	0	
369.90-08	Miscellaneous-Emergency Services	0	50	0	500	500	
332-01-01	AFG Grant	0	0	467,500	0	(467,500)	
384.01-00	FAC Loan Proceeds	0	0	429,448	0	(429,448)	
	General Fund	6,461,204	8,393,642	9,015,721	9,863,672	847,951	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**9,757,196**	**9,639,432**	**11,774,769**	**11,645,772**	**(128,997)**	**-1.10%**
	Expenditures						
522.10-12	Regular Salaries	4,360,267	4,464,951	4,773,209	5,178,806	405,597	Yr 2 Salary Adjustments, 2.2% COLA Non-Union
522.10-14	Sick & Relief/Holiday Overtime	372,480	466,227	498,770	552,509	53,739	
522.10-15	Firefighters Supplemental	20,430	20,893	22,200	22,200	0	
522.10-28	Scheduled Overtime	323,443	324,933	380,613	393,928	13,315	
522.10-29	Special Team Pay	0	0	0	84,000	84,000	
522.10-xx	Employee Benefits	2,714,554	2,790,155	3,037,380	3,346,008	308,628	
	Total Personnel Services	**7,791,174**	**8,067,159**	**8,712,172**	**9,577,451**	**865,279**	
522.31-10	Professional Services	62,453	75,833	84,289	78,789	(5,500)	
522.34-10	Other Contracted Services	22,743	32,374	133,852	173,948	40,096	Ambulance Billing Services
522.34-20	Governmental Services	2,220	0	0	1,901	1,901	
522.40-10	Travel Expense	4,402	3,078	11,940	11,940	0	Volunteer Fire Fighter Reimb.
41-10,41-20	Communications	26,418	29,561	32,630	34,630	2,000	Network Connectivity for EMS Reporting
522.42-01	Postage Expense	348	386	600	600	0	
522.43-10	Utilities Expense	29,593	34,394	41,425	43,735	2,310	
522.44-10	Rentals & Leases	555	730	744	1,008	264	
45-10;45-60	General Liability Insurance & Other Insuranc	594	498	549	549	0	
522.45-20	Vehicle Insurance	13,209	15,250	16,947	16,947	0	
522.46-10	Bldg/Equip Repairs	14,620	19,769	5,000	5,000	0	Repairs to Fire St., Equipment, & Training Tower
522.46-20	Vehicle Repair	149,017	116,301	160,379	160,379	0	
522.46-30	Maintenance Agreements	56,550	68,096	61,765	57,025	(4,740)	
522.46-40	Small Tools & Equipment	23,005	44,949	50,000	42,390	(7,610)	
522.47-10	Printing & Binding	2,939	1,057	2,000	0	(2,000)	
522.48-10	Promotional Activities	709	2,904	1,500	2,000	500	
522.49-10	Other Current Chgs	2,482	2,913	0	2,897	2,897	
522.49-13	Service Awards/Recognition	271	31	0	0	0	
522.49-15	Advertising	0	0	0	0	0	
526.49-18	Bank Analysis Fees	0	0	0	5,500	5,500	
522.51-10	Office Supplies	2,002	1,898	2,600	2,600	0	
522.51-11	Office Equipment	4,563	5,800	2,800	2,800	0	

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FIRE/RESCUE-EMERGENCY SERVICES **GENERAL FUND**

Fund 001 Dept 3815	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Expenditures (Continued)						
522.52-10	Gas, Oil & Lubricants	109,310	112,425	134,000	120,000	(14,000)	
522.52-12	Other Operating Expenses	26,377	42,757	35,912	27,762	(8,150)	
522.52-20	Clothing & Wearing Apparel	32,907	29,308	150,829	150,829	0	Staff Uniforms
522.52-30	Data Processing Software	10,900	55,005	8,700	40,880	32,180	Tracking System
522.52-40	Ambulance Drugs	209,011	207,043	220,000	220,000	0	Supplies & Drugs to stock vehicles
522.54-10	Publications/Memberships	3,763	2,770	3,095	3,095	0	
522.55-01	Training/Educational Cost	13,515	10,194	15,500	15,500	0	Paramedic Licensures
522.55-03	Conference/Seminar Registration	304	2,480	2,500	2,500	0	
	Total Operating Expenditures	**824,780**	**917,804**	**1,179,556**	**1,225,204**	**45,648**	
522.64-10	Equipment	1,039,251	552,813	1,779,448	739,800	(1,039,648)	Replacement Plan detail See Below
	Total Capital Expenditures	**1,039,251**	**552,813**	**1,779,448**	**739,800**	**(1,039,648)**	
522.71-30	Principal on Loan for Equipment	85,140	88,990	93,280	97,464	4,184	Purchased 4 ambulances & 2 pumpers
522.72-30	Interest on Loan	16,851	12,666	10,313	5,853	(4,460)	Maturity date 10/01/2020
	Total Debt Svc Expenditures	**101,991**	**101,656**	**103,593**	**103,317**	**(276)**	
	TOTAL EXPENDITURES	**9,757,196**	**9,639,432**	**11,774,769**	**11,645,772**	**(128,997)**	**Overall Expenditure Increase/Decrease: -1.10%**

REPLACEMENT VEHICLES AND EQUIPMENT ON ROLLING STOCK

Proposed Replacement Equipment			Existing Equipment
Rapid Intervention Escape Harnesses (4)	$	12,800	
1/2 Ton Pickup 4x4 w/lights and topper	$	37,000	2004 Chevy 1/2 Ton P/U (Ref #795)
Medium Body Rescue (2)	$	560,000	2016 & 2015 International (Ref # 8704 & 8749)
Ford F-550 1 Ton Attack Truck	$	130,000	2003 Ford Attack 71
	$	**739,800**	

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Fire/Rescue Equipment - Amortization Schedule

Fund:	**001**		**Account #**	**001-3815-522**
Loan:	**$1,302,968**			
Rate:	**4.73%**	**699,692**	**(2) Pierce Pumpers**	**Pierce Mfg.**
Length:	**15 Years**	**568,000**	**(4) Freightliner Ambulance**	**American LaFrance**
	Ambulances & Fire Trucks	**18,132**	**Misc Equip to stock trucks**	**Ten 8 Fire Equip**
		6,390	**Ferno Stretchers**	**TriAnim**
		4,530	**(3) Broslow/Hinkle Sys.**	**Armstrong Medical**
		6,224	**Lightbars/Strobes**	**DSS, Dana Safety**
		1,302,968		

Calculation Period

FY	Date Due	Principal	Interest Payment	Total P&I	BY FISCAL YEAR Principal	Interest	TOTAL
2006	4/1/2006	38,830	30,024	68,854	38,830	30,024	68,854
2007	10/1/2006	38,940	28,613	67,553			
	4/1/2007	40,920	27,692	68,612	79,860	56,305	136,165
2008	10/1/2007	40,920	26,724	67,644			
	4/1/2008	42,790	25,755	68,545	83,710	52,479	136,189
2009	10/1/2008	42,790	24,743	67,533			
	4/1/2009	44,770	23,730	68,500	87,560	48,473	136,033
2010	10/1/2009	44,880	22,671	67,551			
	4/1/2010	46,860	21,609	68,469	91,740	44,280	136,020
2011	10/1/2010	46,860	20,500	67,360			
	4/1/2011	33,000	19,391	52,391	79,860	39,891	119,751
2012	10/1/2011	33,110	18,611	51,721			
	4/1/2012	34,540	17,827	52,367	67,650	36,438	104,088
2013	10/1/2012	34,650	17,010	51,660			
	4/1/2013	36,190	16,190	52,380	70,840	33,200	104,040
2014	10/1/2013	36,300	15,334	51,634			
	4/1/2014	37,950	14,475	52,425	74,250	29,809	104,059
2015	10/1/2014	37,950	13,577	51,527			
	4/1/2015	39,710	12,679	52,389	77,660	26,256	103,916
2016	10/1/2015	39,710	11,739	51,449			
	4/1/2016	41,580	10,799	52,379	81,290	22,538	103,828
2017	10/1/2016	41,580	9,815	51,395			
	4/1/2017	43,560	8,832	52,392	85,140	18,647	103,787
2018	10/1/2017	43,450	7,801	51,251			
	4/1/2018	45,540	6,773	52,313	88,990	14,574	103,564
2019	10/1/2018	45,540	5,695	51,235			
	4/1/2019	47,740	4,618	52,358	93,280	10,313	103,593
2020	10/1/2019	47,630	3,488	51,118			
	4/1/2020	49,830	2,361	52,191	97,460	5,849	103,309
2021	10/1/2020	49,940	1,182	51,122	49,940	1,182	51,122
	TOTALS	**1,248,060**	**470,258**	**1,718,318**	**1,248,060**	**470,258**	**1,718,318**

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Helicopter Fees	85,507	98,340	50,000	50,000	0
General Fund	534,318	452,942	614,154	611,858	(2,296)
	619,825	**551,282**	**664,154**	**661,858**	**(2,296)**
Expenditures					
Personnel	266,854	280,627	278,728	291,738	13,010
Operating	331,467	248,680	375,426	365,120	(10,306)
Capital	21,504	21,975	10,000	5,000	(5,000)
	619,825	**551,282**	**664,154**	**661,858**	**(2,296)**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary -Positions					
Chief Pilot	1.00	1.00	1.00	1.00	0.00
Flight Operations Chief	1.00	1.00	1.00	1.00	0.00
Total Positions	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**

FLIGHT OPERATIONS

APPROVED BUDGET 2019-20

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DIVISION: FLIGHT OPERATIONS — EMERGENCY SERVICES

Primary Functions

- Survey Flagler County in its entirety for potential wildfires
- Respond to all wildfires and provide a first response effort to extinguish
- Maintain all transport requirements for aerial trauma transport
- Provide air transport for medical patients
- Maintain the helicopter following federal requirements
- Provide public education and training on FireFlight's capabilities
- Train and exercise with all public safety agencies in Flagler County
- Provide reconnaissance for law enforcement and Fire Rescue
- Provide damage assessments after disaster events for Emergency Management

Goals FY 2019-20

- Customer Focus – Monitors operation to enhance customer service and raise the quality of fire and EMS services
- Financial Stability – Foster a correlative relationship between function and process of fire and EMS services in order to live within financial resource limits
- Future Vision – Strategically identify and respond to critical opportunities and challenges to enhance services provided and quality of life

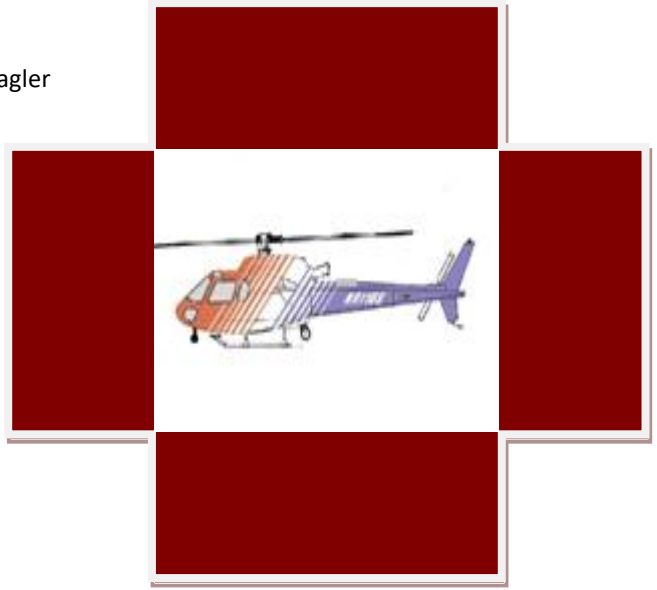
Strategic Objectives

- Develop department members to provide quality service, through training and by encouraging and supporting college education
- Foster total quality customer service through employee empowerment, customer oriented service and loyalty to county services
- Promote an awareness of fiscal responsibilities
- Complete fiscal year with a balanced budget
- Enhance the services provided by continually assessing the needs of the community and keeping pace with growth
- Providing a force with the ability to respond with proficiency to any hazards presented

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. EMS Flights	#	37	TBD	TBD	TBD
2. Fire Reconnaissance Flights	#	150	TBD	TBD	TBD
3. Fire Suppression Flights	#	24	TBD	TBD	TBD
4. Mutual Aid Fire Flights	#	0	TBD	TBD	TBD
5. Law Enforcement Flights	#	30	TBD	TBD	TBD
6. Maintenance Flights	#	4	TBD	TBD	TBD
7. Search & Rescue Flights	#	8	TBD	TBD	TBD
8. Training Flights	#	23	TBD	TBD	TBD
9. Community Service Flights	#	20	TBD	TBD	TBD

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DIVISION: FLIGHT OPERATIONS — EMERGENCY SERVICES



The Flight Operations Division provides 12-hour immediate response and recovery public safety services for all of Flagler County. For the other 12 hours, on call staff is prepared to respond, if needed, for aerial support. This division has 2 employees that operate and maintain the FireFlight helicopter. FireFlight has three missions prioritized as wildfire mitigation as its first priority, medical transport as its second priority, and law enforcement as its third priority.

Flight Operations provides wildfire and structural fire support as directed by incident commanders. Flight Operations also provides E911 EMS helicopter transport for trauma patients and other medical emergencies. Flight Operations plans and participates with all local law enforcement agencies to provide aerial surveillance on request.

The highest priority for Flight Operations is to provide countywide aerial support efficiently and effectively when requested. Flight Operations is an imperative part of mitigation and response for containment of wildfires in Flagler County. Operational mandates for Flight Operations include directives from the Federal Aviation Authority, Department of Homeland Security, Department of Defense, Florida Division of Forestry, Florida Department of Transportation, Flagler County Airport Procedures, Flagler County Codes, and Florida Department of Law Enforcement.

Major Initiatives / Highlights

- Both pilots attended the yearly training at the Eurocopter Training Center in Grand Prairie, Texas, annual check rides with the FAA and pilot Whaley attended Fire Bucket Repair Training in Atlanta Georgia. All 6 flight medics completed annual Air Crewmember and Night Vision Goggle training.
- Chief Pilot Todd Whaley completed 3 weeks of Helicopter Maintenance Schooling in Grand Prairie Texas that will enable him to take the position of Chief of Maintenance in the future. Flight Operations Chief Dana Morris successfully completed training and FAA check-ride for his FAA mandated Helicopter Instrument Rating.
- Flight Operations passed 4 FAA base inspections, maintenance records check and FAA/DOT Drug/Alcohol Program Inspection.
- Trained 10 Marine Rescue personnel on rescue swimmer and short haul procedures. Both pilots and all the flight medics completed our in house water survival training course.
- Mechanic Paul Collins completed two 100 hour inspections, one engine module modification, and one annual inspection. In December Fire Flight was taken out-of-service to have the main rotor blades overhauled and replace the entire aircraft wiring harness.
- Participated in community service events including the Flagler County Airshow, Interagency Safety Seminar Seminole County SO Sanford, orientation to the Citizens Academy, Sheriffs Youth Camp, American Heroes Airshow in Oviedo, University High School EMS/Military Expo in Orange City and flew the American flag over the Memorial Day, 9/11 and Veterans Day Services.
- Numerous flights in support of Emergency Services and Fire Rescue during pre and post Hurricane Matthew.
- Trained with Flagler County SO K9 units.

FLIGHT OPERATIONS-EMERGENCY SERVICES — GENERAL FUND

Fund 001 / Dept 3870	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
342.61-00	Helicopter Fees	85,507	98,340	50,000	50,000	0	
	General Fund	534,318	452,942	614,154	611,858	(2,296)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**619,825**	**551,282**	**664,154**	**661,858**	**(2,296)**	**-0.35%**
	Expenditures						
522.10-12	Regular Salaries	181,553	191,578	188,274	195,591	7,317	2.2% COLA
522.10-xx	Employee Benefits	85,301	89,049	90,454	96,147	5,693	
	Total Personnel Services	**266,854**	**280,627**	**278,728**	**291,738**	**13,010**	
522.31-10	Professional Services	191	156	400	400	0	
522.34-10	Other Contracted Services	1,655	2,666	7,460	2,460	(5,000)	
522.34-20	Governmental Services	456	664	0	0	0	
522.40-10	Travel/Training	6,769	1,787	2,776	4,723	1,947	
522.41-01	Devices and Accessories	84	688	300	300	0	
41-10; 41-20	Communications	2,173	3,539	5,264	4,760	(504)	
522.42-01	Postage Expense	1,269	1,098	1,370	1,370	0	
522.43-10	Utilities Expense	3,075	2,890	4,560	4,560	0	
522.44-10	Rentals & Leases	18,097	18,786	24,000	24,000	0	
522.45-20	Vehicle Insurance	241	241	300	300	0	
522.45-30	Property/Casualty Insurance	35,552	35,552	45,000	40,000	(5,000)	
522.46-10	Building/Equipt Repairs	1,471	10,751	11,100	13,100	2,000	
522.46-20	Vehicle Repair	100,873	60,093	107,190	110,640	3,450	
522.46-30	Maintenance Agreements	75,494	53,486	76,939	80,605	3,666	
522.46-40	Small Tools & Equipment	2,486	4,774	16,000	1,000	(15,000)	Replaced Long Lines & Track and Balance Equip.
522.47-10	Printing and Binding	0	295	0	0	0	
522.49-10	Other Current Charges	540	0	0	0	0	
522.51-10	Office Supplies	376	160	300	300	0	
522.51-11	Office Equipment	283	18	500	500	0	
522.52-10	Gas, Oil & Lubricants	1,399	1,993	2,025	2,025	0	
522.52-12	Other Operating Expenses	1,286	1,046	500	500	0	
522.52-16	Aviation Oil & Jet Fuel	42,727	32,026	49,948	49,948	0	Fuel & Oil
522.52-20	Clothing & Wearing Apparel	290	302	1,550	1,430	(120)	
522.52-30	Data Processing Software	150	147	0	0	0	
522.54-10	Publications/Memberships	1,772	1,730	2,565	2,765	200	FAA required publications/renewals
522.55-01	Training/Educational Cost	32,758	13,792	15,379	19,434	4,055	Training for mechanic
	Total Operating Expenditures	**331,467**	**248,680**	**375,426**	**365,120**	**(10,306)**	
522.64-10	Equipment	21,504	21,975	10,000	5,000	(5,000)	Helicopter Air Conditioning Unit
	Total Capital Expenditures	**21,504**	**21,975**	**10,000**	**5,000**	**(5,000)**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**619,825**	**551,282**	**664,154**	**661,858**	**(2,296)**	**-0.35%**

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GRANTS-EMERGENCY SERVICES **GENERAL FUND**

HAZ MAT FACILITIES GRANT

HazMat-The Hazardous Materials Planning Agreement is a recurring grant developed by Congress through the Superfund Amendment and Reauthorization Act (SARA Title III) which was passed after the Union Carbide Methyl Isocynate disaster in Bhopal, India. Funding is provided based on reportable chemical facilities within each county. This grant is to provide funding for annual Emergency Management planning and inspections of facilities meeting the Right To Know Act criteria. The source of this funding is provided by fees charged to chemical companies by the federal government.

Fund 001 Dept 8026	DESCRIPTION Haz Mat Facilities Grant	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
334.24-01	Hazardous Materials Update	0	0	2,614	2,117	(497)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**0**	**0**	**2,614**	**2,117**	**(497)**	**-19.01%**
	Expenditures						
525.51-11	Office Equipment	0	0	0	0	0	
525.52-12	Other Operating Expenses	0	0	2,614	2,117	(497)	
	Total Operating Expenses	**0**	**0**	**2,614**	**2,117**	**(497)**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**0**	**0**	**2,614**	**2,117**	**(497)**	**-19.01%**

EMS GRANT

EMS Grant-The Emergency Medical Services grant is provided by the State of Florida to provide funding for EMS projects that will enhance pre-hospital care. This grant is awarded annually at the beginning of the year after the adoption of the budget. The funding for this grant comes from traffic ticket surcharges and DUI (Driving Under the Influence) penalties. All Florida counties apply for projects and are awarded the grants based on Department of Health criteria. The amount of this grant varies from year to year and can be used for the purchase of equipment, training, education, and safety.

Fund 001 Dept 8079	DESCRIPTION EMS Grant	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
334.22-00	EMS C9818 & Following Years	3,300	12,050	8,000	16,200	8,200	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**3,300**	**12,050**	**8,000**	**16,200**	**8,200**	**102.50%**
	Expenditures						
526.64-10	Equipment	3,300	12,050	8,000	16,200	8,200	**Overall Expenditure Increase/Decrease:**
	Total Capital Expenditures	**3,300**	**12,050**	**8,000**	**16,200**	**8,200**	**102.50%**

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GRANTS-EMERGENCY SERVICES **GENERAL FUND**

HOMELAND SECURITY GRANT

The Homeland Security grant is a recurring grant resulting from Presidential Directive 5 which dictates funding for local public safety agencies. The Department of Homeland Security provides a different level of funding each year and every county is allowed to provide a planning or training grant application to obtain a portion of the funding. One important issue with this grant is that no equipment or capital items can be purchased. The funds must go to training, education, software, or travel. The funding for this grant comes from Congress allocations to the Department of Homeland Security. While this grant is scheduled to be issued every year, Congress can decline to fund the grant as there is no Act of Congress that dictates funding.

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
Dept 8602	Homeland Security Grant	FY 16-17	FY 17-18	FY 18-19	FY 19-20	+/(-)	COMMENTS
	Revenues						
331.20-01	State Homeland Security	3,010	0	0	0	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**3,010**	**0**	**0**	**0**	**0**	**0.00%**
	Expenditures						
525.31-10	Professional Services	3,446	0	0	0	0	
	Total Operating Expenses	**3,446**	**0**	**0**	**0**	**0**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**3,446**	**0**	**0**	**0**	**0**	**0.00%**

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GRANTS-EMERGENCY SERVICES **GENERAL FUND**

CERT GRANT

The Community Emergency Response Team program grant is awarded to Flagler County by the Florida Department of Community Affairs to enhance and expand the existing Community Emergency Response Team program through training and equipment. This training helps the CERT members prepare citizens for emergency situations in their community and neighborhood. CERT members give critical support to first responders in emergencies, provide immediate assistance to victims, collect disaster information to support first responder efforts and provide that first neighborhood help in the immediate hours following a major emergency. The concept is families helping themselves and neighbors helping neighbors to prepare, respond and recover in their own neighborhood. The funding is categorized into planning, training, exercise and equipment related purchases.

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
Dept 8624	CERT Grant	FY 16-17	FY 17-18	FY 18-19	FY 19-20	+/(-)	COMMENTS
	Revenues						
331.20-21	Fed DEM-EMPG CERT Grant	7,800	7,000	5,000	5,000	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**7,800**	**7,000**	**5,000**	**5,000**	**0**	**0.00%**
	Expenditures						
525.34-10	Other Contracted Services	7,800	7,000	5,000	5,000	0	Community Emer Response Team Training
	TOTAL EXPENDITURES	**7,800**	**7,000**	**5,000**	**5,000**	**0**	**Overall Expenditure Increase/Decrease:**
							0.00%

CERT GRANT

These funds are designed to help families and communities be safer, stronger, and better prepared to respond to any kind of disaster. Citizen Corps embraces the personal responsibility to be prepared; to get training in first aid and emergency skills; and to volunteer to support local emergency responders, disaster relief and community safety. The key component of the Citizen Corps program is the Community Emergency Response Teams. The funding is categorized into planning, training, exercise and equipment related purchases.

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
Dept 8625	Citizens Corp Grant	FY 16-17	FY 17-18	FY 18-19	FY 19-20	+/(-)	COMMENTS
	Revenues						
331.20-22	Fed-EMPG Citizen Corp.	7,800	7,000	0	0	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**7,800**	**7,000**	**0**	**0**	**0**	**0.00%**
	Expenditures						
525.34-10	Other Contracted Services	7,800	7,000	0	0	0	
	TOTAL EXPENDITURES	**7,800**	**7,000**	**0**	**0**	**0**	**0.00%**

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GRANTS-EMERGENCY SERVICES **GENERAL FUND**

PRE-DISASTER MITIGATION (PDM)

The Pre-Disaster Mitigation (PDM) grant program is an annual competitive grant program administered by FEMA's Grant Programs Directorate (GPD) in conjunction with the Florida Division of Emergency Management to fund mitigation planning projects, retrofits of existing structures and drainage projects.

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
Dept 8621	PDM Grant	FY 16-17	FY 17-18	FY 18-19	FY 19-20	+/(-)	COMMENTS
	Revenues						
331.20-19	Fed Pre-Disaster Mitigation	14,554	0	0	0	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**14,554**	**0**	**0**	**0**	**0**	**0.00%**
	Expenditures						
525.10-12	Regular Salaries	24,111	0	0	0	0	
525.10-21	Employee Benefits	8,422	0	0	0	0	
	Total Personnel Services	**32,533**	**0**	**0**	**0**	**0**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**32,533**	**0**	**0**	**0**	**0**	**0.00%**

RESIDENTIAL CONSTRUCTION MITIGATION PROGRAM (RCMP)

The Residential Construction Mitigation Program is an annual grant program offered by the Florida Division of Emergency Management to make site-built residential homes more resilient to destructive winds. Grant funds may be obtained through a competitive application process.

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
Dept 8623	RCMP Grant	FY 16-17	FY 17-18	FY 18-19	FY 19-20	+/(-)	COMMENTS
	Revenues						
334.24-04	State-FDEM RCMP 2016	162,360	0	0	0	0	
	TOTAL REVENUES	**162,360**	**0**	**0**	**0**	**0**	**Overall Revenue Increase/Decrease:**
							0.00%
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**0**	**0**	**0**	**0**	**0**	**0.00%**

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GRANTS-EMERGENCY SERVICES **GENERAL FUND**

BUNNELL RETROFIT SHELTER GRANT (BES)

The Hurricane Shelter Retrofit program is an annual program offered by the Florida Division of Emergency Management to assist with increasing hurricane evacuation shelter space by making either minor or major retrofits to existing public facilities.

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
Dept 8620	BES Grant	FY 16-17	FY 17-18	FY 18-19	FY 19-20	+/(-)	COMMENTS
	Revenues						
334.24-02	State-Bunnell Elem Retrofit Shelter	119,459	0	0	0	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**119,459**	**0**	**0**	**0**	**0**	**0.00%**
	Expenditures						
525.34-10	Other Contracted Services	119,459	0	0	0	0	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**119,459**	**0**	**0**	**0**	**0**	**0.00%**

FLOOD MITIGATION ASSISTANCE (FMA)

The Flood Mitigation Assistance (FMA) program is an annual competitive grant program that focuses on floodplain mitigation planning and elimination repetitively flooded structures through methods such as elevation, demolition, relocation and drainage projects. FMA is administered by FEMA's Grant Programs Directorate (GPD) in conjunction with the Florida Division of Emergency Management.

Fund 001	DESCRIPTION	ACTUAL	ACTUAL	BUDGETED	APPROVED	CHANGES	
Dept 8622	FMA Grant	FY 16-17	FY 17-18	FY 18-19	FY 19-20	+/(-)	COMMENTS
	Revenues						
331.20-20	Fed FDEM-Flood Mitigation Asst.	24,310	0	0	0	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**24,310**	**0**	**0**	**0**	**0**	**0.00%**
	Expenditures						
525.34-10	Other Contracted Services	24,310	0	0	0	0	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**24,310**	**0**	**0**	**0**	**0**	**0.00%**

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NON-DEPARTMENTAL SUMMARY — GENERAL FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
General Fund - Ad Valorem Taxes	7,211,950	4,821,904	6,537,953	6,900,419	362,466	
General Fund - Cash Carry Forward	(84,655)	(92,905)	7,367,441	9,447,480	2,080,039	
HMGP Grant	0	0	897,169	483,750	(413,419)	
Violation of Local Ordinances/Driver Ed TF	27,813	31,516	30,000	30,000	0	
Gas/Parts Reimbursement-Outside Agencies	405,627	483,548	465,000	495,000	30,000	
Grants and Contributions	75,478	47,997	116,092	30,427	(85,665)	
Passport Revenue	84,655	92,905	90,000	117,500	27,500	
Historic Courthouse Revenue	0	0	0	39,258	39,258	
Other Sources, Misc. & FIND	0	1,500	139,000	1,500	(137,500)	
Special Events Sales/Charges	2,667	0	0	0	0	
Interfund Transfers	0	0	50,000	0	(50,000)	
Transfer from Tax Collector	0	22,200	22,200	22,200	0	
Value Adjustment Board Filing Fees	450	610	500	500	0	**Overall Revenue Incr/Decr:**
TOTAL REVENUES	**7,723,985**	**5,409,275**	**15,715,355**	**17,568,034**	**1,852,679**	**11.79%**
Expenditures						
Value Adjustment Board	6,692	5,484	9,550	9,550	0	
Medical Examiner	338,592	316,596	359,125	451,998	92,873	
Interfund Transfers	183,454	178,523	1,594,476	1,618,126	23,650	
Pooled Expenditures	5,053,139	2,500,196	2,674,308	2,974,971	300,663	
Special Events	39,991	16,531	21,000	0	(21,000)	
Tax Increment Financing	1,229,884	1,273,955	1,440,836	1,426,901	(13,935)	
Reserves	0	0	6,211,800	8,949,630	2,737,830	
General Fund-Capital Projects	257,630	353,983	2,560,760	1,278,358	(1,282,402)	
General Liability Insurance	744,897	761,968	843,500	858,500	15,000	**Overall Expenditure Incr/Decr:**
TOTAL EXPENDITURES	**7,854,279**	**5,407,236**	**15,715,355**	**17,568,034**	**1,852,679**	**11.79%**
Revenues vs. Expenditures	**(130,294)**	**2,039**	**0**	**0**	**0**	

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VALUE ADJUSTMENT BOARD — GENERAL FUND

Fund 001 Dept 0600	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
341.91-00	Value Adjustment Board Filing Fees	450	610	500	500	0	
	General Fund	6,242	4,874	9,050	9,050	0	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**6,692**	**5,484**	**9,550**	**9,550**	**0**	**0.00%**
	Expenditures						
513.31-10	Professional Services	6,604	4,122	7,500	7,500	0	Outside legal counsel for VAB
513.42-01	Postage Expense	6	1	50	50	0	
513.49-15	Advertising	82	1,361	2,000	2,000	0	**Overall Expenditure Increase/Decrease:**
	TOTAL EXPENDITURES	**6,692**	**5,484**	**9,550**	**9,550**	**0**	**0.00%**

DEPARTMENT SUMMARY

Based on Section 193.122, Florida Statutes, the Value Adjustment Board must certify that all requirements have been met after all hearings held as required by Section 194.032, Florida Statues.

Based on Florida Statutes 196.194, the Property Appraiser maintains a list of all applicants who apply for exemption wholly and partially APPROVED and those applicants who have their applications for exemption denied. Types of exemptions included: homestead, senior, widows, widowers, blind, disabled and deployed military.

Effective July 1, 2008, Chapter 2008-197 of Florida Law; the County Attorney may not represent the property appraiser, the tax collector, any taxing authority or any property owner in any administrative or judicial review of property taxes. Funds to cover expenses for outside counsel are included in the budget.

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MEDICAL EXAMINER — GENERAL FUND

Fund 001 Dept 2900	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	338,592	316,596	359,125	451,998	92,873	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**338,592**	**316,596**	**359,125**	**451,998**	**92,873**	**25.86%**
	Operating Expenditures						
527.31-64	Medical Examiner Expense	288,231	271,406	306,135	399,501	93,366	Additional Staffing Cost
527.34-15	Medical Examiner Transport	25,250	25,000	30,000	30,000	0	
	Total Operating Expenditures	**313,481**	**296,406**	**336,135**	**429,501**	**93,366**	
527.81-02	Medical Examiner Building	25,111	20,190	22,990	22,497	(493)	
	Total Grant/Contribution	**25,111**	**20,190**	**22,990**	**22,497**	**(493)**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**338,592**	**316,596**	**359,125**	**451,998**	**92,873**	**25.86%**

The Medical Examiner is appointed by the Governor and contracts with the Board of County Commissioners to operate the morgue and fulfill the functions of this service based on the duties and responsibilities required within Chapter 406, Florida Statutes.

On September 19, 2011, an interlocal agreement For Fiscal Year 2011 and 2012 was entered into with St. Johns County, Putnam County, Flagler County and the Medical Examiner wherein the Medical Examiner agreed to perform all the duties and responsibilities required by Chapter 406, Florida Statutes, and any other laws, statutes or rules applicable to the Office of the Medical Examiner. The costs are split: St. Johns County 51.4%, Putnam County 22.1%, and Flagler County 26.5%.

SERVICE OBJECTIVES:

1. To protect the health and welfare of the citizens of Flagler County.
2. To determine if the cause of death was through means of foul play.
3. To determine if further investigation of circumstances surrounding death is required.

A new building for the Medical Examiner has been completed. A 30 year bond was issued by St John's County. Flagler County's building allowance is shown above.

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INTERFUND TRANSFERS — GENERAL FUND

Fund 001 / Dept 4600	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	183,454	178,523	1,594,476	1,618,126	23,650	**Overall Revenue Incr/Decr:**
	TOTAL REVENUES	**183,454**	**178,523**	**1,594,476**	**1,618,126**	**23,650**	**1.48%**
	Expenditures						
581.91-10	Subsidy for Legal Aid Fund	27,500	31,950	25,406	19,140	(6,266)	Fund 105 (Legal Aid)
581.91-10	Transfer to Public Safety Comm. Network	0	0	435,542	804,284	368,742	Fund 182 (Public Safety Comm. Network)
581.91-10	Subsidy for Court Innovations	82,238	90,324	106,756	67,707	(39,049)	Fund 197 (Drug Court)
581.91-10	Subsidy for Teen Court Program	52,983	56,249	51,023	26,487	(24,536)	Fund 198 (Teen Court)
581.91-10	Beachfront Park Maintenance	20,733	0	0	0	0	Fund 308 (Beachfront Park Maintenance)
581.91-10	1/2 Cent Sales Tax	0	0	918,500	600,000	(318,500)	Fund 311(Passive Pk:IslndHse Conf,Eco Cott)
581.91-10	Transfer to Ship Fund	0	0	57,249	58,508	1,259	Fund 143 (Ship Admin. Salary)
581.91-10	Transfer to CDBG-Urban Devel	0	0	0	42,000	42,000	Fund 153 (CDBG personel)
	TOTAL EXPENDITURES	**183,454**	**178,523**	**1,594,476**	**1,618,126**	**23,650**	**Overall Expenditure Incr/Decr:**
							1.48%

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POOLED EXPENDITURES **GENERAL FUND**

Fund 001 / Dept 4900	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
366.01-00	Contributions & Donations (PetSmart)	1,500	0	1,000	1,000	0	Meals on Wheels-America Loves Pets Grant
354.11-00	Viol of Local Ordinances/Driver Ed TF	27,813	31,516	30,000	30,000	0	
341.21-00	Gas Reimbursement-Outside Agencies	391,986	469,467	450,000	480,000	30,000	
341.22-01	Part Reimbursement/Outside Agencies	13,641	14,081	15,000	15,000	0	City of Flagler Beach/Bunnell-Vehicle Repair
362.01-05	Billboard Rentals	0	1,500	1,500	1,500	0	
331.11-01	Dept. Of Education - HAVA Grant	58,854	29,427	29,427	29,427	0	New Elections Equipment
386.71-01	Tran. From Tax Collector/Internet Serv	0	22,200	22,200	22,200	0	Internet Services
	General Fund	4,559,345	1,932,005	2,125,181	2,395,844	270,663	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**5,053,139**	**2,500,196**	**2,674,308**	**2,974,971**	**300,663**	**11.24%**
	Expenditures						
519.10-25	Unemployment Compensation Expense	5,170	19,368	25,000	25,000	0	
	Total Personnel Services	**5,170**	**19,368**	**25,000**	**25,000**	**0**	
513.31-10	Professional Services	19,777	18,030	24,000	25,000	1,000	Investment Advisory fees, Wells Custodian Fee
519.34-10	Other Contracted Services	76,651	38,500	0	0	0	
513.32-90	Annual Audit Service	181,600	132,400	159,500	161,000	1,500	CPA Fees
519.34-90	Taxes & Assessments	1,651	5,410	85,000	78,000	(7,000)	Assessments for Co. owned tax certificates;Town Ctr CDD
519.41-10;41-01	Communications, Devices & Access	90,303	124,582	122,100	130,000	7,900	Internet- Co,SOE,Tax Coll,FCSO, Local phone svc-SOE
519.43-10	Utilities Expense	201,776	210,659	210,000	0	(210,000)	Transferred to General Services-Facilities
519.46.20	Vehicle Repair	13,641	14,081	15,000	15,000	0	City Flagler Beach repairs offset by revenue
519.46-30	Maintenance Agreements	68,100	0	0	27,000	0	SOE-Voting System Upgrades
519.49-12	Employee Educational Reimbursement	10,412	10,772	15,000	15,000	0	Increase in usage by employees
519.49-15	Advertising	198	101	500	500	0	Public Notice regarding outstanding checks
519.49-18	Bank Analysis Fees	28,998	26,279	30,000	30,000	0	% Based on amount of Transactions
519.51-11	Office Equipment	215,451	0	0	0	0	
519.52-10	Gas, Oil & Lubricants	391,986	469,467	450,000	480,000	30,000	Fuel purchases to o/s agencies (Sheriff) - offset by revenue
519.52-30	Data Processing Software	112,148	0	0	0	0	
519.54-30	Membership - NEFRC	41,555	42,269	43,500	44,090	590	$0.41 per capita 2018 BEBR Population Table 6/07/19 Letter

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POOLED EXPENDITURES — GENERAL FUND

Fund 001 Dept 4900	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Expenditures (Continued)						
522.34-13	Fire Prevention Activities	3,058	441	50,000	0	(50,000)	Transferred to Land Management
523.31-63	Medical Services-Prisoner	311,202	278,111	220,000	220,000	0	Inmate Medical services
559.34-10 &49-1	Other Contr Svcs & Other Current Chgs	0	850	1,000	1,000	0	Billboard license renewal & Permit Fees
	Total Operating Expenditures	**1,768,507**	**1,371,952**	**1,425,600**	**1,226,590**	**(226,010)**	
519.64-10	Equipment	441,055	0	0	245,000	0	SOE-Digital Scanner,Mail Ballot Processor
562.64-10	Equipment	0	45,830	0	0		
	Total Capital Expenditures	**441,055**	**45,830**	**0**	**245,000**	**0**	
522.81-15	Division of Forestry	18,472	18,472	18,472	18,472	0	Fire Control Assessment
519.82-19	RSVP - Social Services	28,000	20,000	25,000	25,000	0	Flagler Volunteer Services
519.82.53	Other Entities	0	0	15,000	15,000	0	Veteran's Court
537.81-12	Soil & Water Conservation	0	0	750	0	(750)	
533.81-41	Town of Marineland	5,548	0	0	0	0	Water System Contribution
562.81-10	Aid to Health Department	250,000	203,934	275,000	275,000	0	
562.83-79	Flagler Humane Society	186,875	188,000	195,000	230,000	35,000	
572.81-13	Aid to Flagler Beach-Lifeguard	72,500	72,500	72,500	72,500	0	
590.81-01	Aid to School Board - Driver Education	23,993	22,527	28,000	30,000	2,000	Dori Sloserg
689.81-03	Juvenile Justice - Detention	216,927	199,052	167,000	241,000	74,000	
	Total Agency Funding	**802,315**	**724,485**	**796,722**	**906,972**	**110,250**	
	Debt Service						
517.71-10	Principal (FAC Loan #1)	1,954,324	220,000	299,000	429,000	130,000	Elections voting equipment , New Phone System
517.72-30	Interest	30,377	82,464	89,986	102,409	12,423	TAN; FAC Loan #1, Payoff 2021 & FAC Loan #2
517.73-10	Other Debt Service Cost	51,391	36,097	38,000	40,000	2,000	Tax Anticipation Note Admin Fees; FAC Loan #2
	Total Debt Service	**2,036,092**	**338,561**	**426,986**	**571,409**	**144,423**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**5,053,139**	**2,500,196**	**2,674,308**	**2,974,971**	**28,663**	**1.07%**

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SPECIAL EVENTS — GENERAL FUND

Fund 001 Dept 4912	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
366.05-00	Contributions & Donations- Princess Place	15,047	18,570	21,000	0	(21,000)	Native American Festival Budget in Parks
347.40-02	Special Events/Centennial Celebration	420	0	0	0	0	
366.03-00	Contributions & Donations	77	0	0	0	0	
369.97-01	Special Event -Taxable Sale	2,247	0	0	0	0	
	General Fund	22,200	0	0	0	0	**Overall Revenue Increase/Decrease**
	TOTAL REVENUES	**39,991**	**18,570**	**21,000**	**0**	**(21,000)**	**-100.00%**
	Expenditures						
	Centennial Celebration # 090146						
574.xx-xx	Misc. Special Events	25,287	0	0	0	0	
	Total Centennial Celebration Project	25,287	0	0	0	0	
	Native American Festival # 090137						
Misc.	Parks and Recreation Accts.	0	0	0	0	0	Budgeted in 001-1440 for FY15 and FY16
574.34-10	Other Contracted Services	10,600	13,940	10,000	0	(10,000)	
574.44-10	Rentals and Leases	615	615	0	0	0	
574.47-10	Printing & Binding	1,070	0	1,200	0	(1,200)	
574.48-10	Promotional Activities	700	0	1,500	0	(1,500)	
574.49-10	Other Current Chrgs/ Obligations	1,232	1,440	1,600	0	(1,600)	
574-49-15	Advertising	487	0	0	0	0	
574.52-12	Other Operating Expenses	0	536	6,700	0	(6,700)	
	Total Native American Festival	14,704	16,531	21,000	0	(21,000)	
	TOTAL EXPENDITURES	**39,991**	**16,531**	**21,000**	**0**	**(21,000)**	**Overall Expenditure Increase/Decrease -100.00%**

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TAX INCREMENT FINANCING — GENERAL FUND

Fund 001 / Dept 4901	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
311.10-00	Ad Valorem Taxes	1,229,884	1,273,955	1,440,836	1,426,901	(13,935)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**1,229,884**	**1,273,955**	**1,440,836**	**1,426,901**	**(13,935)**	**-0.97%**
	Expenditures						
519.81-26	Town of Marineland CRA	0	0	0	0	0	
519.81-31	City of Flagler Beach CRA	110,688	134,159	163,726	168,720	4,994	
519.81-32	City of Palm Coast CRA	1,119,196	1,139,796	1,277,110	1,258,181	(18,929)	
519.81-33	City of Bunnell CRA	0	0	0	0	0	**Overall Expenditure Increase/Decrease:**
	TOTAL CRA EXPENDITURES	**1,229,884**	**1,273,955**	**1,440,836**	**1,426,901**	**(13,935)**	**-0.97%**

1. **Flagler Beach CRA** - Created 5/9/2002

Description	Amount
Current Year (2019) Certified Taxable Value	$ 46,000,000
Base Year (2001) Taxable Value	24,154,210
Tax Increment Value	$ 21,845,790
	x95%
CRA Taxable Value Subject to Increment Payment	$ 20,753,501
Multiplied by Estimated FY 2019-20 County Millage Rate (Mills)	8.1297
Estimated FY 19-20 TIF Payment	**$ 168,720**

2. **City of Palm Coast CRA** - Created 11/28/2000

Description	Amount
Current Year (2019) Certified Taxable Value	$203,000,000
Base Year (2003) Taxable Value	40,091,077
Tax Increment Value	$162,908,923
	x95%
CRA Taxable Value Subject to Increment Payment	$ 154,763,477
Multiplied by Estimated FY19-20 County Millage Rate (Mills)	8.1297
Estimated FY19-20 TIF Payment	**$ 1,258,181**

3. **Town of Marineland CRA** - Created 11/28/2000

Description	Amount
Current Year (2019) Certified Taxable Value	$ 4,890,000
Base Year (2002) Taxable Value	5,213,466
Tax Increment Value	$ (323,466)
	x95%
CRA Taxable Value Subject to Increment Payment	$ (307,293)
Estimated by Proposed FY19-20 County Millage Rate (Mills)	8.1297
Estimated FY 19-20 TIF Payment	**$ (2,498)**

4. **City of Bunnell CRA -** Created FY 07/08

Description	Amount
Current Year (2019) Certified Taxable Value	$ 53,000,000
Base Year (2006) Taxable Value	68,433,904
Tax Increment Value	$(15,433,904)
	x95%
CRA Taxable Value Subject to Increment Payment	$(14,662,209)
Multiplied by Estimated FY19-20 County Millage Rate (Mills)	8.1297
Estimated FY 19-20 TIF Payment	**$ (119,199)**

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RESERVES **GENERAL FUND**

Fund 001 Dept 5000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
341.95-01	Passport Revenue	84,655	92,905	90,000	117,500	27,500	
399.00-00	Passport Cash Carry Forward		0	249,322	650,516	401,194	
	Historic Courthouse Revenue	0	0	0	39,258	39,258	
	Historic Courthouse Cash Carry Forward	0	0	0	44,599	44,599	
399.00-00	Cash Carry Forward	(84,655)	(92,905)	5,872,478	8,097,757	2,225,279	**Overall Revenue Increase/Decrease**
	TOTAL REVENUES	**0**	**0**	**6,211,800**	**8,949,630**	**2,737,830**	**44.07%**
	Expenditures						
587.98-10	Reserve for Contingency	0	0	312,118	700,000	387,882	Allocated per BOCC discretion ($200K for Sheriff)
587.98-11	Reserve for Fund Balance	0	0	4,056,341	6,743,400	2,687,059	5% Fund Balance
587.98-14	Reserve for Fuel	0	0	100,000	0	(100,000)	As needed to balance fluctuations in fuel costs
587.98-31	Reserve for Emergency/Disaster Response	0	0	200,000	0	(200,000)	
587.98-41	Reserve for Personnel Services	0	0	450,000	200,000	(250,000)	
587.98-50	Reserve for Vehicle Repair	0	0	150,000	0	(150,000)	
587.98-50	Library Passport Reserve	0	0	249,322	650,516	401,194	
587.98-50	River Club-1st Amendment-Land	0	0	16,959	16,959	0	DRI Fees
587.98-50	River Club-2nd Amendment	0	0	595	595	0	DRI Fees
587.98-50	Plantation Bay Amendment	0	0	9,661	9,661	0	DRI Fees
587.98-50	Matanzas Shore DRI Amendment	0	0	2,694	2,694	0	DRI Fees
587.98-50	Grand Haven DRI Amendment	0	0	677	677	0	DRI Fees
587.98-50	Bulow Plantation DRI	0	0	8,075	8,075	0	DRI Fees
587.98-50	Matanzas Shore	0	0	5,709	5,709	0	
587.98-50	Fire EMS Facility PC Plant	0	0	240,902	240,902	0	
587.98-50	Reserve-Fire Service Flagler Polo	0	0	12,320	12,320	0	
587.98-50	Harbor View	0	0	24,265	24,265	0	
587.98-57	Reserve for Future Capital O/L	0	0	122,162	83,857	(38,305)	Historic CH HVAC/Roof Repl
587.98-58	Reserve for Helicopter Replacement	0	0	250,000	250,000	0	**Overall Expenditure Increase/Decrease**
	TOTAL EXPENDITURES	**0**	**0**	**6,211,800**	**8,949,630**	**2,737,830**	**44.07%**

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CAPITAL IMPROVEMENTS-GENERAL FUND — GENERAL FUND

Fund 001 / Dept 6000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
366.01-01	Miscellaneous Revenues	0	0	137,500	0	(137,500)	
332.01-01	HMGP Grant	0	0	897,169	483,750	(413,419)	Matthew & Irma
399.00-00	General Fund Carry Over	0	0	372,120	185,750	(186,370)	$135,772 In Local Match for HMGP Grant
	General Fund	80,639	167,680	165,785	140,000	(25,785)	$161,250 in local Match for HMGP Grant Irma
	TOTAL REVENUES	**80,639**	**167,680**	**1,572,574**	**809,500**	**(763,074)**	**Overall Revenue Increase/Decrease**
							-48.52%
	Expenditures						
6000	Facilities Heating & A/C Replacement	59,362	64,390	60,000	60,000	0	Prj #630125
6000	Facilities Roof Replacement	3,946	0	80,000	80,000	0	Prj #630570
6000	Sheriff's Qualification Range	0	0	10,000	10,000	0	Prj #644359 Carry Forward
6000	Fleet Shop Drainage	0	0	14,500	14,500	0	Prj #631081 Carry Forward
8999	GSB Complex Lift Station Generator	0	0	50,000	50,000	0	HMGP Grant $37,500
8999	Hardening Health Department	0	0	110,000	110,000	0	HMGP Grant $82,500
8999	Hardening Flagler County Library	0	0	150,000	150,000	0	HMGP Grant $112,500
8999	Hardening Sheriffs Palm Coast Substation	0	0	160,000	160,000	0	HMGP Grant $120,000
8999	Hardening Hammock Community Center	0	0	75,000	75,000	0	HMGP Grant $56,250
8999	Hardening Fire Station #62	0	0	100,000	100,000	0	HMGP Grant $75,000
6000	Rima Ridge Parking Lot	0	0	30,000	0	(30,000)	Prj. #960550 Added to 5-Year CIP
6000	Fire Station 92 Renovations	0	0	27,000	0	(27,000)	Prj #930110 Added to 5-Year CIP
6000	FCSO Training Building	0	12,129	31,649	0	(31,649)	Prj #644042 Added to 5-Year CIP
	Completed Projects						
6000	Library Restroom Renovations	0	0	45,000	0	(45,000)	Prj #613290
6000	Health Dept -Dental Expansion	9,531	4,366	30,000	0	(30,000)	Prj #640112
6000	Social Services Building Improvements	7,800	0	48,200	0	(48,200)	Prj # 619112
8634	Hardening Fire Station #71	0	0	93,375	0	(93,375)	HMGP Grant $70,031
8635	Inmate Facility Generator	0	0	232,400	0	(232,400)	HMGP Grant $174,300
8636	Hardening Fire Station #51	0	0	89,550	0	(89,550)	HMGP Grant $61,058
8135	Haw Creek Community Center Generator/Hardening	0	0	73,050	0	(73,050)	HMGP Grant $54,788
8134	Espanola Community Center Generator/Hardening	0	0	62,850	0	(62,850)	HMGP Grant $47,137
6000	Health Department Condo Unit #4 Purchase	0	86,795	0	0	0	
	TOTAL EXPENDITURES	**80,639**	**167,680**	**1,572,574**	**809,500**	**(763,074)**	**Overall Expenditure Increase/Decrease**
							-48.52%

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CAPITAL IMPROVEMENTS-RECREATION & GRANTS-GENERAL FUND **GENERAL FUND**

Fund 001 / Dept 6010/8XXX	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues Recreation & Grants						
332.01-01	Florida Recreational Trail Program Grant	0	0	64,665	0	(64,665)	Prj. #202576 Graham Swamp Pump Track
337.70-11	FIND-Herschel King Boat Basin	54,468	0	0	0	0	Prj. #230153
337.70-12	FIND-Moody Boat Launch	75,826	0	0	0	0	Prj #290030
332.01-01	FIND - Bing's Landing Seawall	0	0	0	0	0	
	Vessel Registration Carry Forward	0	0	14,800	14,800	0	
381.00-00	Interfund Transfer from Solid Waste	0	0	50,000	0	(50,000)	
	General Fund (carryover)	0	0	858,721	454,058	(404,663)	Incl. $332,000 Dev Donation rcvd in FY15 & FY16 for Bay Dr Park
	General Fund	46,697	186,303	0	0	0	**Overall Revenue Increase/Decrease**
	TOTAL REVENUES	**176,991**	**186,303**	**988,186**	**468,858**	**(519,328)**	**-52.55%**
	Expenditures Recreation and Grant						
6010	Legacy Island Bridge Replacement	0	0	10,000	10,000	0	Prj #311086 Carry Forward
6010	River to Sea Parking Lot	0	0	15,000	15,000	0	Prj #325550 Carry Forward
6010	Wadsworth Improvements	1,576	0	63,424	63,424	0	Prj #360290- Dog Park Imprvmnts $35K, racquetball court lighting $30K Carry Fwd.
6010	Bulow State Park Entrance Road	0	0	30,000	30,000	0	Prj #178560-Construction of Park Entrance
6010	Bay Drive Park - Developer Donation	101,060	31,530	311,834	331,134	19,300	Prj #160558 - Bay Drive Park-bal of project in 319 Fd Carry Forward
6010	Bing's Landing Seawall	0	0	14,800	14,800	0	Carry Forward
6010	Bings Parking Expansion	0	0	4,500	4,500	0	Prj #170094- Carry Forward
6010	Parks Signage Replacement Project	0	0	50,000	0	(50,000)	Prj #306700 FY17 PH III; Added to 5-Year CIP
6010	I-95 Land Bridge Rehab/Landscape Animal Crossing	0	0	40,000	0	(40,000)	Prj #471713 Added to 5-Year CIP
6010	Princess Place Servant's Quarters Repair	0	0	35,000	0	(35,000)	Prj #310185 Added to 5-Year CIP
6010	FCRA Ballfield Improvements	1,555	0	203,909	0	(203,909)	Prj #320010 Added to 5-Year CIP
6010	Hammock CC- Improvements	0	45,068	23,079	0	(23,079)	Prj #206193 Foot-Bridge Added to 5-Year CIP
8133/6010	Graham Swamp Trail Improvements	0	12,760	75,640	0	(75,640)	Prj #202576 - Grant Closed
6010	FCRA Covered Arena- Maintenance	0	0	50,000	0	(50,000)	Prj #320062 Added to 5-Year CIP
	Completed Projects						
6010	Clegg Property Demolition	0	0	20,000	0	(20,000)	Prj #183048; Carry Forward
6010	Pellicer CC Fencing Replacement	0	0	10,500	0	(10,500)	Prj #312091
6010	Haw Creek Comm Center Upgrades	0	0	10,500	0	(10,500)	Prj #210153
6010	Old Dixie Park Improvements	0	0	12,000	0	(12,000)	Prj #305091- Fencing and storage Carry Forward
6010	Wadsworth Park Skate Ramps	0	78,982	0	0	0	Replacement of Ramps previously removed
6010	Moody Homestead Park Playground Equipment	0	13,658	0	0	0	50% Split Funded with Fund 134
6010	Hidden Trails CC- Acoustic Panels	0	4,305	8,000	0	(8,000)	Prj #241569; Carry Forward
6010	Moody Boat Launch Improvements	5,371	0	0	0	0	Prj #290030-FIND $119,250 + Vessel Reg $119,250
6010	Herschel King Boat Basin Improvements	13,539	0	0	0	0	Prj #230153-FIND $68,500 + Vessel Reg $48,500
6010	Betty Steflik Preserve Boardwalk Replcmnt PH I & II	53,890	0	0	0	0	Prj. #165142
							Overall Expenditure Increase/Decrease
	Total Expenditures Recreation & Grants	**176,991**	**186,303**	**988,186**	**468,858**	**(519,328)**	**-52.55%**
	TOTAL CAPITAL IMPROVEMENT PROJECTS	**257,630**	**353,983**	**2,560,760**	**1,278,358**	**(1,282,402)**	

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INSURANCE — GENERAL FUND

Fund 001 Dept 7000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
	General Fund	744,897	761,968	843,500	858,500	15,000	
	TOTAL REVENUES	**744,897**	**761,968**	**843,500**	**858,500**	**15,000**	**Overall Revenue Increase/Decrease 1.78%**
	Expenditures						
519.45-10	General Liability Insurance	213,626	207,025	220,000	220,000	0	
519.45-11	Workers Comp Claims Exp	0	0	50,000	50,000	0	
519.45-30	Property/Casualty Insurance	455,340	459,513	475,000	480,000	5,000	
519.45-51	Public Officials Liability Insurance	72,487	82,718	91,000	92,000	1,000	
519.45-60	Other Insurance & Bonds	1,444	1,925	5,000	5,000	0	
519.45-70	Public Safety AD & D	2,000	10,787	2,500	11,500	9,000	Statutory Death Benefit, 2 year premiums beginning FY14
	TOTAL EXPENDITURES	**744,897**	**761,968**	**843,500**	**858,500**	**15,000**	**Overall Expenditure Increase/Decrease 1.78%**

The County has liability insurance covering property and inland marine coverage, general liability coverage, public officials liability coverage and automobile coverage. These coverage's are renewed annually.

Flagler County is fully insured for Property Liability through (PGIT) Preferred Governmental Insurance Trust. The valuation for all buildings and contents is $183,225,649. Insurance coverage includes all equipment and buildings, recreational facilities, fire stations, community centers, communications equipment, electronic data processing equipment, for the Board of County Commissioners, the Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and the Clerk of Court.

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APPROPRIATION SUMMARY-ENTERPRISE AND OTHER OPERATING FUNDS

DEPARTMENT	BUDGETED FY 18-19	APPROVED FY 19-20	% CHANGE	POSITIONS FY 18-19	POSITIONS FY 19-20
Other Operating Funds:					
County Transportation Trust (Fund 102)	3,800,342	3,865,245	1.71%	33.125	33.000
Constitutional Gas Tax (Fund 112)	27,364,575	24,664,880	-9.87%	0.00	0.00
Planning & Zoning-Growth Management (Fund 180)	1,136,786	1,146,182	0.83%	7.68	7.80
Building (Fund 181)	2,153,981	1,626,055	-24.51%	8.83	10.20
Emergency Communications E-911 (Fund 302)	839,359	820,655	-2.23%	2.20	3.90
Total Other Operating Funds	**35,295,043**	**32,123,017**	-8.99%	**51.835**	**54.900**
Enterprise Funds:					
Airport (Fund 401)	3,639,676	8,510,659	133.83%	7.00	7.00
Solid Waste-Landfills (Funds 145,146,148,402)	2,875,889	2,880,483	0.16%	2.50	2.50
Residential Solid Waste Collection (Fund 405)	2,212,444	2,616,568	18.27%	2.00	2.00
Flagler County Utilities (Fund 404) Beverly Beach/Eagle Lakes	1,795,116	1,688,939	-5.91%	2.66	2.60
Flagler County Utilities (Fund 407) Plantation Bay	11,746,431	13,637,812	16.10%	10.59	10.40
Total Enterprise Funds	**22,269,556**	**29,334,461**	31.72%	**24.75**	**24.50**
Internal Service Fund:					
Health Insurance (Fund 603)	12,316,029	14,698,947	19.35%	0.70	0.70
Total Internal Service Funds	**12,316,029**	**14,698,947**	19.35%	**0.70**	**0.70**
Total	**69,880,628**	**76,156,425**	**8.98%**	**77.285**	**80.100**

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ROAD & BRIDGE

APPROVED BUDGET 2019-20 SUMMARY

SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Staff Time Projects	519,539	1,272,865	485,749	814,000	328,251
Gas Taxes	1,688,374	1,746,105	1,760,502	1,795,755	35,253
Interest	6,952	11,903	2,500	10,000	7,500
Miscellaneous	18,300	13,916	5,300	5,300	0
Quarterly Fuel Tax Refund	63,851	72,712	60,940	65,000	4,060
Grant	149,616	308,014	0	0	0
Cash Carry Forward	1,092,982	834,972	1,485,351	1,175,190	(310,161)
	3,539,614	**4,260,487**	**3,800,342**	**3,865,245**	**64,903**
Expenditures					
Personnel	1,395,160	1,660,255	1,885,544	1,975,292	89,748
Operating	684,941	1,098,985	1,008,822	1,064,975	56,153
Capital	45,247	55,367	63,134	65,180	2,046
Reserves	1,414,266	1,445,880	842,842	759,798	(83,044)
	3,539,614	**4,260,487**	**3,800,342**	**3,865,245**	**64,903**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary-Positions					
Road & Bridge Manager	1.00	1.00	1.00	1.00	0.00
Asst. Road & Bridge Manager	1.00	1.00	1.00	1.00	0.00
Public Works Supervisor	1.00	1.00	2.00	2.00	0.00
Equipment Operator IV	6.00	6.00	6.00	6.00	0.00
Equipment Operator III	3.00	4.00	6.00	6.00	0.00
Equipment Operator II	2.00	4.00	10.00	10.00	0.00
Equipment Operator I	4.00	6.00	5.00	5.00	0.00
Administrative Assistant	1.00	1.00	1.00	1.00	0.00
Traffic Sign Technician	0.00	0.00	1.00	1.00	0.00
GIS Specialist	0.00	0.00	0.125	0.000	(0.13)
Trades Worker II	1.00	1.00	0.00	0.00	0.00
Asst PW Operations Director/Mang.	0.00	0.00	0.00	0.00	0.00
Trades Worker III	1.00	0.00	0.00	0.00	0.00
Total Positions	**21.00**	**25.00**	**33.13**	**33.00**	**(0.13)**



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DIVISION: ROAD AND BRIDGE — PUBLIC WORKS

Primary Functions

- Develop a paving / resurfacing plan for County roads. Maintain County roads to address safety hazards, while conforming to Green Book standards, including installation of guardrails, widening narrow roads, pothole patching, culvert replacement and removal of debris;
- Mow and trim 233.198 miles of road right-of-ways (96.966 miles/paved and 136.232 miles/unpaved roads) throughout the year;
- Provide drainage maintenance and aquatic herbicidal vegetation control to 11 retention ponds, along Colbert Lane, as well as 45.3 miles of drainage ditches and canals throughout Flagler County;
- Provide welding and fabrication of equipment to County Departments and other local municipalities;
- Assist with fire suppression and clean-up efforts associated with wildfires as well as natural disasters, such as hurricanes, storms, etc. that also result in health, safety and welfare concerns to the residents of Flagler County;
- Assist Land Management with control burns and fire mitigation activities;
- Assist the Planning and Zoning Department in identifying culvert requirements for new construction and permitting;
- Maintain 15.44 miles of sidewalk along County roads;
- Maintain 37 bridge structures in the unincorporated area; and
- Provide a rapid response to malfunctions and corrective action work orders for traffic control signals and regulatory signage, under Flagler County's jurisdiction, as set forth by the Manual of Uniform Traffic Control Devices

Goals FY 2019-20

- The Goal of the Road and Bridge Division is to provide the citizens of the County with the safest possible roadway infrastructure, with the funds that are available. To take pride in the maintenance of the roadway system and the equipment used to complete the same.

Strategic Objectives

- ✓ To continue providing staff with recent refresher on the operation of various equipment, safety procedures to be followed to ensure safety and well-being of staff , as well as methods utilized for maintenance of roadways and drainage systems;
- ✓ To encourage employees to pursue professional development through in-house and external training opportunities;
- ✓ To mow road right-of-ways, ditches and canal banks, as well as around guardrails and signage on a rotation basis;
- ✓ To drag and grade unpaved roads in a proactive manner to ensure safe travel conditions for citizens;

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Safety Meetings	#	1	2	2	8
2. Employees sent for training (CDL, MOT, Herbicide)	#	1	2	10	8
3. Mow road right-of-way, ditches, canals and guardrails	Year total in Acres	10,752	13,440	13,452	14,400
4. Dragging and grading unpaved roads	Year total in Miles	9,576	9,504	10,236	10,320

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DIVISION: ROAD AND BRIDGE — PUBLIC WORKS

The Public Works Department is comprised of two divisions: Engineering and Road and Bridge. Through the combined efforts of these divisions, it enables us to contribute significantly to the safety of the County's road and drainage systems for the benefit of Flagler County residents and visitors.

The Road and Bridge Division is responsible for the repair, maintenance and reconstruction of the County's road network, including 96.966 miles of paved roads, 136.232 miles of unpaved roads, 15.44 miles of sidewalk and 37 bridge structures. Proper maintenance of this infrastructure includes mowing, grading, tree trimming, pavement repair, shoulder rehabilitation, repair and replacement of roadside drainage structures, guardrail maintenance and aquatic vegetation control on 11 retention ponds (along Colbert Lane), as well as 45.3 miles of canals and drainage ditches throughout unincorporated Flagler County.

This division also installs and maintains all regulatory signage, in accordance with the guidelines stipulated in the Manual of Uniform Traffic Control Devices. Road and Bridge also provides in-house services to various county departments such as the Airport, General Services and Engineering for implementation and completion of projects included in the 5-year Capital Improvement Plan and Emergency Services for fire suppression and storm cleanup efforts as required.

The Road and Bridge Division plays an important role in the coordination and completion of emergency activities before, during and after natural disasters. These tasks include preparation in the days prior to a storm's landfall, activation during and after the disaster, and extensive reporting to FEMA for reimbursement purposes. Staff perform emergency activities such as debris removal, post-storm road repairs, waterway clean up and provide assistance to other government agencies to make roads passable and safe for the public

Staff is responsible for administering, tracking, and providing in-house labor and equipment required for the completion of various grant and capital projects related to the construction and maintenance of county roads and facilities.

Major Initiatives

- **Dune Maintenance –** This ongoing project includes maintenance of 11+ miles of shoreline, repairing escarpments of the 552,465 tons of sand added in construction of the dunes. The County will utilize Road & Bridge work force and equipment.
- **Aviation Drive Reconstruction-** Flagler County Road & Bridge will utilize in house labor and equipment to complete project construction management, site prep, Maintenance of Traffic, shoulder and swale grading, roadway preparation, installation of roadway base, sodding and installation of signage. The finished project will consist of 11' wide travel lanes, curbed medians and 6' stabilized and sodded shoulders along with associated stormwater structure and roadway improvements.
- **Briarwood / Old Brick Rd Improvements -** Flagler County Road & Bridge will utilize in house labor and equipment to complete project construction management, site prep, Maintenance of Traffic, shoulder and swale grading, roadway preparation, installation of roadway base, sodding and installation of signage. The finished project will consist of 10' wide travel lanes, and sodded shoulders along with associated stormwater structure and roadway improvements.

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COUNTY TRANSPORTATION TRUST FUND - ROAD & BRIDGE — SPECIAL REVENUE FUND

Fund 102 Dept 1420	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
312.30-00	Ninth Cent Fuel Tax	412,071	428,381	431,974	436,362	4,388	
312.40-00	Local Option Fuel Tax	497,173	517,583	526,866	537,635	10,769	
33x.50-06	Hurricane Matthew	149,616	308,014	0	0	0	
335.42-00	Constitutional Gas Tax	244,826	250,417	249,403	256,329	6,926	
335.49-00	Special Fuel/County Tax	532,360	547,568	550,729	563,829	13,100	
335.50-00	Motor Fuel Use Tax	1,944	2,156	1,530	1,600	70	
92-00; 92-07	Staff Time	519,539	1,272,865	485,749	814,000	328,251	
361.10-00	Interest	6,952	11,903	2,500	10,000	7,500	
364.41-00,11,1	Sale of Fixed Assets	17,061	13,200	5,000	5,000	0	
369.90.00	Miscellaneous	1,239	716	300	300	0	
335.49-01	Quarterly Fuel Tax Refund	63,851	72,712	60,940	65,000	4,060	
	Subtotal Revenues	**2,446,632**	**3,425,515**	**2,314,991**	**2,690,055**	**375,064**	
399.00-00	Cash Carry Forward	1,092,982	834,972	1,485,351	1,175,190	(310,161)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**3,539,614**	**4,260,487**	**3,800,342**	**3,865,245**	**64,903**	**1.71%**
	Expenditures						
541.10-12	Regular Salaries	856,597	975,352	1,240,140	1,287,935	47,795	2.2% COLA
541.10-14	Overtime	90,154	159,285	4,500	4,500	0	
541.10-xx	Employee Benefits	448,409	525,618	640,904	682,857	41,953	
	Total Personnel Services	**1,395,160**	**1,660,255**	**1,885,544**	**1,975,292**	**89,748**	

Sections 206.41(1)(d)-(e), 206.87(1)(b)-(c), 336.021, and 336.025, Florida Statutes Local governments are authorized to levy up to 12 cents of local option fuel taxes in the form of three separate levies. The Ninth Cent fuel tax may be used for road and right of way maintenance, equipment maintenance, equipment, drainage, street lighting, traffic signs and engineering.

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COUNTY TRANSPORTATION TRUST FUND - ROAD & BRIDGE — SPECIAL REVENUE FUND

Fund 102 Dept 1420	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Operating Expenditures						
541.31-10	Professional Services	489	418	635	635	0	
541.34-10	Other Contracted Services	19,742	69,935	85,569	109,142	23,573	FEC Railway increase
541.34-20	Governmental Services	0	0	0	6,340	6,340	
541.40-10	Travel	695	0	1,250	1,250	0	
541.41-01	Devices and Accessories	22	52	500	500	0	
41-10; 41-20	Communications	3,847	2,817	4,420	6,020	1,600	
541.42-01	Postage Expense	4	6	150	150	0	
541.43-10	Utilities Expense	8,423	3,100	6,000	6,000	0	
541.44-10	Rentals & Leases	18,543	12,293	40,094	40,094	0	
541.45-20	Vehicle Insurance	17,208	18,201	21,077	22,077	1,000	
541.45-30	Property Insurance	2,299	2,273	3,423	3,250	(173)	
541.46-10	Building/Equip Repairs	139,948	122,643	166,059	206,247	40,188	
541.46-20	Vehicle Repair	88,942	87,691	132,000	132,000	0	
541.46-30	Maintence Agreements	0	0	0	1,000	1,000	
541.46-40	Small Tools & Equipment	12,641	10,938	12,700	12,700	0	
541.47-10	Printing & Binding	15	0	500	500	0	
541.49-10	Other Current Chrgs/Oblig	118	3,003	1,400	1,400	0	
541.49-14	Landfill Tipping Fees	5,519	13,321	15,000	16,000	1,000	
541.49.15	Advertising	0	0	120	120	0	
541.49-18	Bank Analysis Fees	998	855	700	1,000	300	
541.51-10	Office Supplies	1,056	454	1,200	1,200	0	
541.51-11	Office Equipment	244	760	1,000	1,000	0	
541.52-10	Gas, Oil & Lubricants	143,345	195,513	220,000	220,000	0	
541.52-12	Other Operating Expenses	45,044	4,762	62,075	13,000	(49,075)	
541.52-20	Clothing & Wearing Apparel	0	31	1,100	1,100	0	
541.52-30	Data Processing Software	0	0	0	0	0	
541.53-10	Road Materials & Supplies	175,799	549,184	221,600	252,000	30,400	
541.54-10	Publications/Memberships	0	0	750	750	0	
541.55-01	Training/ Educational Cost	0	735	9,500	9,500	0	
	Total Operating Expenditures	**684,941**	**1,098,985**	**1,008,822**	**1,064,975**	**56,153**	
541.64-10	Equipment	1,699	11,819	0	0	0	
541.71-30	Principal on Loan	38,751	38,767	40,043	40,043	0	Year 5 of 7 for long reach excavator
541.72-30	Interest on Loan	4,797	4,781	3,650	3,650	0	
581-91-10	Interfund Transfer	0	0	19,441	21,487	2,046	Year 2 of 10 for 800 Mhz Radios; Subscriber Fee
	Total Capital Expenditures	**45,247**	**55,367**	**63,134**	**65,180**	**2,046**	
587.98-11	Designated For Future Use	1,414,266	1,445,880	817,842	734,798	(83,044)	
587.98-41	Personnel Service Reserves	0	0	25,000	25,000	0	
	Total Reserve	**1,414,266**	**1,445,880**	**842,842**	**759,798**	**(83,044)**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**3,539,614**	**4,260,487**	**3,800,342**	**3,865,245**	**64,903**	**1.71%**

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CONSTITUTIONAL GAS TAX FUND - ROAD & BRIDGE **SPECIAL REVENUE FUND**

Fund 112 / Dept 1450/4600/5000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
335.43-00	Constitutional Gas Tax	979,305	1,001,666	997,614	1,025,318	27,704	80% split of total
361.10-00	Interest	27,704	58,403	10,000	35,000	25,000	
341.92-00	Staff Time	0	4,840	0	0	0	
399.00-00	Cash Carry Forward	4,127,838	4,772,941	4,194,897	4,051,988	(142,909)	**Overall Revenue Incr/Decr:**
	TOTAL REVENUES	**5,134,847**	**5,837,850**	**5,202,511**	**5,112,306**	**(90,205)**	**-1.73%**
Dept 1450							
	Expenditures						
541.31-10	Professional Services	1,765	1,988	3,000	3,000	0	Bank Fees
541.31-10	Professional Services	0	0	500,000	500,000	0	Westside Drainage Proj# 599081
541.31-10	Professional Services - PW Facility-Demo, Site Design	0	0	300,000	0	(300,000)	PW Facility-Proj# 625044
541.34-10	Other Contracted Services	1,000	0	0	0	0	
541.34-20	Governmental Services	0	398	0	0	0	
541.49-18	Bank Analysis Fees	394	573	500	700	200	
	Total Operating Expenditures	**3,159**	**2,959**	**803,500**	**503,700**	**(299,800)**	
541.64-10	Equipment	275,242	689,295	72,400	530,054	457,654	
	Total Capital Expenditures	**275,242**	**689,295**	**72,400**	**530,054**	**457,654**	
541.81-05	Grants/Aids/Contributions	0	0	0	0	0	
541.63-77	Engineering Staff Time Capital Projects	59,316	132,722	325,384	212,665	(112,719)	
541.63-10	Marineland Acres Drainage	0	0	500,000	0	(500,000)	N Malac Backbone PH1 Proj#285361
	Total Capital Projects	**59,316**	**132,722**	**825,384**	**212,665**	**(612,719)**	
	TOTAL CIP - Roads	**337,717**	**824,976**	**1,701,284**	**1,246,419**	**(454,865)**	
Dept 5000							
587.98-50	Reserve for Future Capital Outlay	4,736,780	4,972,614	2,972,299	3,829,727	857,428	
587.98-50	Reserved Funds	36,160	36,160	36,160	36,160	0	
	Total Reserves	**4,772,940**	**5,008,774**	**3,008,459**	**3,865,887**	**857,428**	

Capital Equipment:

Proposed Replacement Equipment		Existing Equipment
3/4 Ton Pickup 4x4	30,000	Ref# 1027
3/4 Ton Pickup 4x4	30,000	Ref# 798
Mid Size Roller	106,000	Ref# 668
12/14 YD Dump Truck	110,000	Ref# 657
M318D Wheel Excavator	250,000	Decision Unit
Trailer	4,054	
TOTAL CAPITAL EQUIPMENT	**530,054**	

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CONSTITUTIONAL GAS TAX FUND - ROAD & BRIDGE **SPECIAL REVENUE FUND**

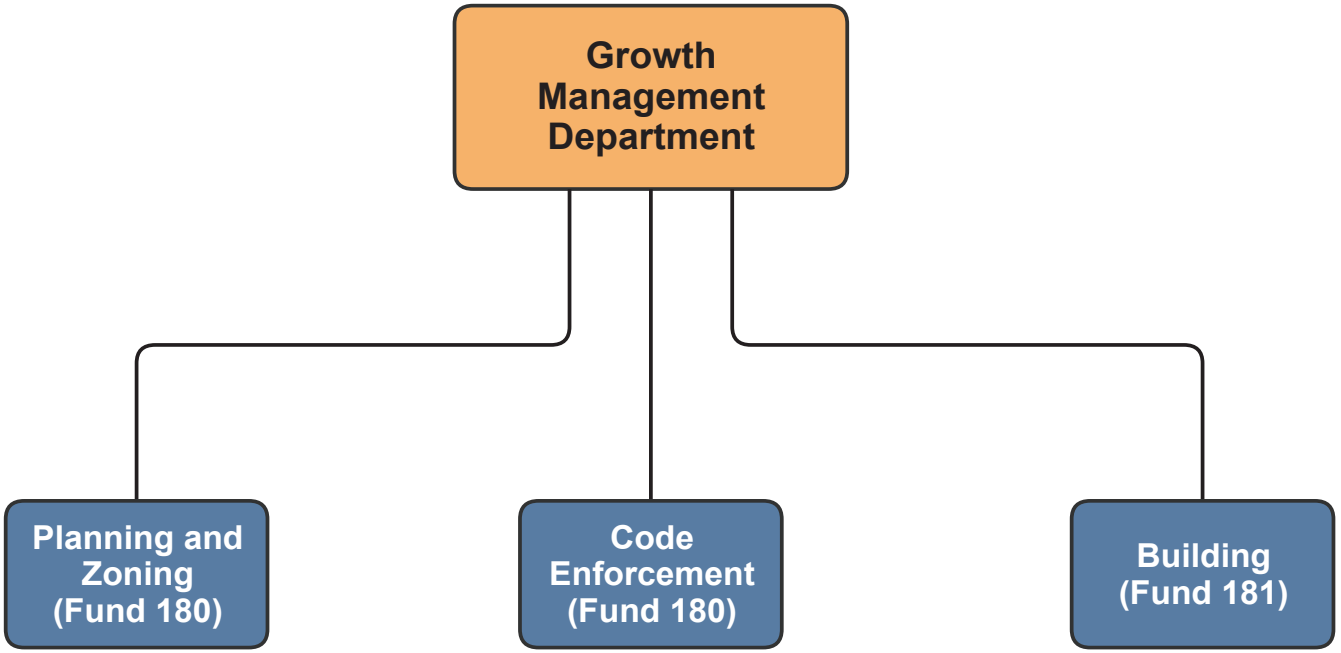
Fund 112 Dept 0000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
334.49-56	Apache Dr from Osceola Ave to First Ave	0	0	0	300,000	300,000	Project #518068
332.01-01	Hargrove Rd from Otis Stone Hunter Rd to US1	0	0	0	587,000	587,000	Project #469640
332.01-01	Malacompra Rd from A1A to end of Atlantic	0	0	0	120,000	120,000	Project #472068
332.01-01	Otis Stone Hunter Rd from CR13 to US1	0	0	0	415,000	415,000	Project #516068
332.01-01	Rima Ridge Resurfacing	0	0	0	250,000	250,000	Project #TBD
332.01-01	FDOT Old Haw Creek Rd from CR304 to SR100 Resurfacing	0	10,024	350,000	65,056	(284,944)	Project #500590
332.01-01	FDOT Graham Swamp Multi Use Trail & Pedestrian Bridge	0	0	1,505,000	7,784,744	6,279,744	Project #202577
334.49-51	FDOT CR2006 Resurfacing from Dead Lake Park to CR305	106,415	0	2,529,055	1,534,771	(994,284)	Project #443401
334.49-57	FDOT Briarwood Drive Paving Design	45,307	821	330,000	330,000	0	Project #431640
334.49-43	FDOT Mahogany Blvd. Resurf From Water Oak Rd to CR305	0	99,995	2,016,030	1,950,000	(66,030)	Project #489590
334.49-45	FDOT CR304 to US1 Repl Bridges #734010-734012	0	39,261	1,500,000	780,902	(719,098)	Project # 439407
334.49-47	Marineland Acres Pave, Resurface, Drainage 8 Local Roads	0	110,752	5,690,000	5,290,101	(399,899)	Project #599061
334.49-50	Water Oak Road Improvements from CR2006 to Mahogany Blvd	0	0	285,000	145,000	(140,000)	Project #560081
332.01-01	FDOT Old Kings Rd Box Culvert Replacement	0	0	135,000	0	(135,000)	Canceled
332.01-01	FDOT US1 Trailhead-Lehigh Trail	0	0	101,000	0	(101,000)	Complete
334.49-48	FDOT CR205 Resurfacing from SR100 to CR13	0	1,639,408	1,639,408	0	(1,639,408)	Complete
334.49-33	FDOT CR 305 Widening & Resurf S Bridge #734086 to #734084	173,440	1,549,693	0	0	0	Complete
334.49-35	FDOT CR 13 Resurf Fr CR205 to US1	2,259,540	170,235	0	0	0	Complete
334.49-37	FDOT CR305 Resurfacing fr Br #734084 to SR100	147,505	738,969	2,120,455	0	(2,120,455)	Complete
334.49-38	FDOT Old Dixie Highway From US 1 to I-95 Widening	131,300	622,890	2,004,040	0	(2,004,040)	Complete
334.49-39	FDOT Colbert Lane From SR100 to Palm Coast Parkway	100,226	1,837,982	1,835,828	0	(1,835,828)	Complete
334.49-40	FDOT CR 304 Resurfacing From CR 305 to US 1	91,926	153,443	121,248	0	(121,248)	Complete
334.41-36	FDOT Airport South Entrance Rd - Phase II	8,234	0	0	0	0	Complete
334.49-29	FDOT A1A Matanzas Shore Landscape Median	284,283	0	0	0	0	Complete
334.49-31	FDOT Old Kings Rd South fr SR100 to Dixie	2,549,764	0	0	0	0	Complete
334.49-32	FDOT CR 2009 fr Lake Disston to CR305	866,806	0	0	0	0	Complete
	Total Grant Revenues	**6,764,746**	**6,973,473**	**22,162,064**	**19,552,574**	**(2,609,490)**	

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CONSTITUTIONAL GAS TAX FUND - ROAD & BRIDGE **SPECIAL REVENUE FUND**

Fund 112 Dept 8XXX	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Expenditures						
8206-541.63-10	Briarwood Drive Paving Design	45,307	821	330,000	330,000	0	Project #431640
8282-541.63-57	CR 304 Resurfacing from CR 305 to US 1	91,926	153,443	121,248	0	(121,248)	Project #439404
8284-541.xx-xx	Mahogany Blvd Resurfacing from Water Oak Rd to CR305	0	94,949	2,016,030	1,950,000	(66,030)	Project #489590
8999-587.98-15	Marineland Acres Pave, Resurface, Drainage 8 Local Roads	0	110,752	5,690,000	5,290,101	(399,899)	Project #599061
8290-541.63-57	Water Oak Road Improvements from CR2006 to Mahogany Blvd	0	0	285,000	145,000	(140,000)	Project #560081
8289-541.63-57	Old Haw Creek Rd from CR304 to SR100 Resurfacing	0	10,024	350,000	65,056	(284,944)	Project #500590
8204-541.63-57	Apache Dr from Osceola Ave to First Ave	0	0	0	300,000	300,000	Project #518068
8291-541.63-57	Graham Swamp Multi Use Trail & Pedestrian Bridge	0	0	1,505,000	7,784,744	6,279,744	Project #202577
8207-541.63-57	Hargrove Rd from Otis Stone Hunter Rd to US1	0	0	0	587,000	587,000	Project #469640
8999-587.98-15	Malacompra Rd from A1A to end of Atlantic	0	0	0	120,000	120,000	Project #472068
8294-541.63-10	CR2006 Resurfacing from Dead Lake Park to CR305	106,415	0	2,529,055	1,534,771	(994,284)	Project #443401
8999-587.98-15	Otis Stone Hunter Rd from CR13 to US1	0	0	0	415,000	415,000	Project #516068
8999-587.98-15	Rima Ridge Resurfacing	0	0	0	250,000	250,000	Project #TBD
8285-541.31-10	CR 304 Bridge Replacement	0	39,261	1,500,000	780,902	(719,098)	Project #439407
	Completed Projects						
8999-587.98-15	Old Kings Rd Box Culvert Replacement	0	0	135,000	0	(135,000)	Project #TBD
8283-541.63-10	Colbert Lane From SR100 to Palm Coast Parkway	100,226	1,844,292	1,860,828	0	(1,860,828)	Project #445406
8999-587.98-15	US1 Trailhead-Lehigh Trail	0	0	101,000	0	(101,000)	Project #481575
8288-541.63-10	CR205 Resurfacing from SR100 to CR13	0	1,655,056	1,664,408	0	(1,664,408)	Project #441590
8277-541.xx-xx	CR 305 Resurfacing from Bridge #734084 to SR100	159,390	738,969	2,482,096	0	(2,482,096)	Project #402591
8278-541.63-10	Old Dixie Highway From US 1 to I-95 Widening	131,300	622,890	2,085,167	0	(2,085,167)	Project #580590
8271-541.63-xx	CR 13 Resurf Fr CR205 to US1	2,259,950	170,235	0	0	0	Project #425590
8269-541.63-xx	CR 305 Widening & Resurfacing S Bridge #734086 to #734084	173,440	1,536,881	0	0	0	Project #402590
8262-541.63-10	Old Kings Rd S fr SR100 to Old Dixie	2,549,764	0	0	0	0	Project #510560
8267-541.63-xx	CR 2009 fr Lake Disston to CR305	868,271	0	0	0	0	Project #402402
8279-541.63-10	AP S Entrance Rd Project #050265	16,596	0	0	0	0	Project #050265
8257-541.34-10	SR A1A Landscaping Design	286,351	0	0	0	0	Project #401713
	Total Grant Project Expenditures	**6,788,936**	**6,977,573**	**22,654,832**	**19,552,574**	**(3,102,258)**	
							Overall Revenue Incr/Decr:
	TOTAL FUND REVENUES	**11,899,593**	**12,811,323**	**27,364,575**	**24,664,880**	**(2,699,695)**	**-9.87%**
							Overall Expenditure Incr/Decr:
	TOTAL FUND EXPENDITURES	**11,899,593**	**12,811,323**	**27,364,575**	**24,664,880**	**(2,699,695)**	**-9.87%**

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GROWTH MANAGEMENT

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GROWTH MANANGEMENT SUMMARY — SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
Florida Sales Tax 1/2 Cent Revenue (State)	192,329	205,546	190,000	0	(190,000)	
Building Permits	754,560	1,118,954	800,000	800,000	0	
Licenses	126,726	114,340	98,000	98,000	0	
Inspections	4,650	2,300	10,000	20,000	10,000	
Review Fees	259,221	287,781	224,600	237,300	12,700	
Fees	137,858	183,358	115,800	137,000	21,200	
Fines and Forfeitures	1,700	15,469	0	3,955	3,955	
Cash Carry Forward	1,939,303	2,067,536	1,830,717	1,451,982	(378,735)	
Miscellaneous Revenue	35,217	55,760	21,650	24,000	2,350	**Overall Revenue Increase/Decrease:**
Total Revenues	**3,451,564**	**4,051,044**	**3,290,767**	**2,772,237**	**(518,530)**	**-15.76%**
Expenditures						
Planning and Zoning/Administration	514,129	471,195	462,909	459,263	(3,646)	
Code Enforcement	121,778	148,716	191,223	80,708	(110,515)	
Planning & Zoning - Growth Managemnet Reserves	679,933	790,112	482,654	606,211	123,557	
Building Department	749,074	803,673	881,907	1,101,216	219,309	
Building Department Reserves	1,386,650	1,837,348	1,272,074	524,839	(747,235)	**Overall Expenditure Increase/Decrease:**
Total Expenditures	**3,451,564**	**4,051,044**	**3,290,767**	**2,772,237**	**(518,530)**	**-15.76%**
Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**0**	

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary-Positions					
Planning & Zoning/Administration	4.90	4.90	5.40	5.90	0.50
Code Enforcement	1.90	1.90	2.28	1.90	(0.38)
Building Department	7.20	7.20	8.83	10.20	1.37
Total Positions	**14.00**	**14.00**	**16.51**	**18.00**	**1.49**

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PLANNING • ZONING • CODE ENFORCEMENT

APPROVED BUDGET 2019-20 SUMMARY

SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
ROW Utilization/Permit & Review Fees	17,300	24,665	16,000	16,000	0
Insurance Agent County License	25,464	28,527	25,000	25,000	0
Mobile Home Licenses	26,523	27,685	30,000	30,000	0
Alcoholic Beverage Licenses	30,639	33,883	28,000	28,000	0
Sales Tax 1/2 Cent Revenue	192,329	205,546	190,000	0	(190,000)
Development Engineering Review Fees	116,520	152,123	120,000	130,000	10,000
Administrative Fee (Impact Fee - Schools)	23,540	32,620	27,000	28,000	1,000
Administrative Fees (Impact Fee-Parks)	2,283	3,397	1,500	2,000	500
Construction Plan Review (fees subdiv)	28,911	17,757	20,000	20,000	0
Development Engineering Inspections	4,650	2,300	10,000	20,000	10,000
Swale Grade Sheet Review Fees	720	1,810	200	1,000	800
Dev Svc Application Fees	62,688	79,638	54,000	60,000	6,000
DRI Fees/ CDD Fees	0	5,000	0	0	0
Dev Svcs-Admin-Other Cities	9	0	0	0	0
LUC/Planning Review Fees	94,624	90,579	67,000	70,000	3,000
Animal Control Surcharge	10	25	0	0	0
Miscellaneous; Interest-Investments	9,096	18,259	3,150	9,000	5,850
Hurricane Matthew	3,772	0	0	0	0
Radon/BCAF Commissions	277	0	1,000	0	(1,000)
Code Enforcement Copies	6,700	6,275	6,000	6,000	0
Cash Carry Forward	669,785	679,934	537,936	701,182	163,246
Sub-Total Revenues	**1,315,840**	**1,410,023**	**1,136,786**	**1,146,182**	**9,396**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Expenditures					
Personnel	541,581	541,523	589,514	505,261	(84,253)
Operating	94,326	28,782	38,618	34,710	(3,908)
Capital	0	49,606	26,000	0	(26,000)
Reserves	679,933	790,112	482,654	606,211	123,557
Sub-Total Expenditures	**1,315,840**	**1,410,023**	**1,136,786**	**1,146,182**	**9,396**

Personnel Summary-Planning & Zoning

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Planning Director	1.00	1.00	1.00	0.00	(1.00)
Growth Management Director	0.00	0.00	0.00	0.50	0.50
Development Review Planner III	1.00	1.00	1.00	1.00	0.00
Lead Permit Tech	0.00	0.00	0.00	0.50	0.50
Central Permitting Tech	0.50	0.50	0.50	1.50	1.00
Development Engineer	1.00	1.00	1.00	1.00	0.00
Planner I	1.00	1.00	1.00	1.00	0.00
Administrative Assistant	0.40	0.40	0.40	0.00	(0.40)
Office Manager	0.00	0.00	0.00	0.40	0.40
Customer Srvc Enhancement Permit	0.00	0.00	0.50	0.00	(0.50)
Total Positions	**4.90**	**4.90**	**5.40**	**5.90**	**0.50**

Personnel Summary-Code Enforcement

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Code Enf Sup/Insp	0.95	0.95	0.95	0.95	0.00
Code Enf Insp	0.95	0.95	0.95	0.95	0.00
Short Term Vaca Rent Code Compl Off	0.00	0.00	0.38	0.00	(0.38)
Total Positions	**1.90**	**1.90**	**2.28**	**1.90**	**(0.38)**



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DIVISION: PLANNING & ZONING — GROWTH MANAGEMENT

Primary Functions

- ❖ Ensure the health, safety, and general welfare of the public through the adoption and enforcement of codes and regulations related to the development of property within unincorporated Flagler County
- ❖ Maintain and regularly update the Comprehensive Plan and Land Development Code as necessary to ensure continued consistency and compliance with State law and accepted standard planning principles and practices
- ❖ Review all land development and building permits for compliance with the Comprehensive Plan goals, objectives, and policies and zoning regulations, including concurrency availability
- ❖ Inform the public through the public hearing process of land development activities occurring within the unincorporated area of the County and solicit public comment
- ❖ Work closely with incorporated cities and towns within the County, neighboring jurisdictions, and State and Federal agencies on coordinated, cooperative planning efforts that maximize the public benefit while minimizing the expenditure of public resources
- ❖ Perform environmental protection and preservation activities, including gopher tortoise relocation, wetland permitting, manatee protection, and related functions in coordination with State and Federal agencies

Goals FY 2019-20

- ➢ To coordinate land use planning and zoning administration efforts for the purpose of maintaining the high quality of life currently enjoyed by its residents, promoting a diverse housing stock, preserving existing unique environmental resources and promoting the future social, economic, and environmental sustainability

Strategic Objectives

- ✓ Maintain planning and zoning training opportunities for the upcoming year
- ✓ Explore the creation of collaborative planning programs with adjacent governments

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	ACTUAL FY 18-19	EXPECTED FY 19-20	PROJECTED FY 20-21
Applications for Review, Buildable Lot/Parcel, Future Land Use Map Amendment, Rezoning, Re-submittal of TRC Project –Plans, Site Dev Plan Review Under 5 Acres, Special Exception, Special Event, Variance and Special Use	#	40	89	30	80	80
Site Development Plan In PUD, Preliminary Plat to TRC/PB, Planned Unit Development, Site Development Plan Review Under 5 Acres, Preliminary Plat to BCC, Final Plat to BCC and Re-submittal Final Plat to BCC	#	20	33	40	31	30
Coastal Construction Control Line – FDEP Review	#	9	4	3	3	3
Short Term Vacation Rental Applications	#	5	12	21	28	30
Planning and zoning training opportunities	#	3	3	3	3	3

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DIVISION: PLANNING & ZONING — GROWTH MANAGEMENT

The Planning and Zoning section is an important link when communicating with land developers, property owners and citizens the standards and procedures for developing land in unincorporated Flagler County. These considerations are outlined in Flagler County's Comprehensive Plan and Land Development Code. The Comprehensive Plan is the regulatory source document for future building and expansion in the County, while the County's Land Development Code provides the specific guidance to complete specific land development activities.

The Planning and Zoning section responds to inquiries about the development potential of properties and provides zoning verifications. The section also assists applicants in pursuing land use approvals, changes, and amendments, including site plan reviews. Staff prepares technical reports and analyses for land use, zoning, site plans and other land development applications for presentation to a staff level Technical Review Committee, the Planning & Development Board, and the Board of County Commissioners, as applicable, for their review and decision.

The majority of the essential functions of the Planning and Zoning section are mandated by the State as part of Florida's coordinated growth management program. Therefore, the section works closely with the incorporated cities and towns within the County to accomplish this mission.

Major Initiatives / Highlights

- Complete update of Comprehensive Plan
- Complete rewrite of current Land Development Code
- Developing a number of major ordinances
- Processing a number of major plan amendments
- Administering the increase in development activity and processing various requests for consideration before the Technical Advisory Committee, Planning and Development Board and the Board of County Commissioners
- Evaluate applications for streamlining and process improvement

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DIVISION: CODE ENFORCEMENT — GROWTH MANAGEMENT

Primary Functions

- Monitor abandoned structure demolition projects throughout Flagler County
- Communicate with all State, local and federal agencies
- Address and seek resolution of code violations to complaints received from various entities
- During turtle nesting season, the division patrols approximately 10 miles of Flagler County beaches to maintain turtle lighting compliance
- Provide a mechanism for locally licensed and registered contractors to work in Flagler County through the implementation of a licensing program in compliance with the Florida Statutes
- Coordinate and notify the proper agencies of licensing violations
- Monitor and regulate contractor files to ensure proper licenses and insurances are in compliance with local and state regulation

Goals FY 2019-20

- Provide a high level of customer service through training and continued education
- Communication with the Contractor License Review Board and other agencies in order to issue Contractor Licenses in a timely manner
- Coordinate compliance (enforcement) actions to be consistent with the policies and procedures and through coordination with Florida Department of Business and Professional Regulations, Florida Fish and Wildlife Conservation Commission and/or with local Law Enforcement
- Provide advanced notification to license holders of license status prior to renewal date

Strategic Objectives

- ✓ Assist local contractors obtain, retain, and renew their license
- ✓ Educate the public on code regulations, in order to reduce number of complaints issued
- ✓ Maintain Code Enforcement training opportunities for the future
- ✓ Provide exceptional internal and external customer service
- ✓ Provide initial response to all complaints within 48 hours

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	ACTUAL FY 18-19	EXPECTED FY 19-20	PROJECTED 20-21
1. Contractor License Renewal Fees Collected	$	28,850	26,095	46,315	10,000	12,000
2. Local Licenses Issued	#	70	49	256	300	325
3. Renewal of State Contractor License	#	405	450	565	600	650
4. Compliant/Action Orders (Immediate Compliance)	#	582	117	234	348	350
5. Complaint/Full Code Case	#	44	117	167	300	250
6. Training Opportunities	#	4	6	4	6	4
7. 48 Hour Initial Response	%	100	100	100	100	100

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DIVISION: CODE ENFORCEMENT — GROWTH MANAGEMENT

The Code Enforcement Section is comprised of code enforcement and contractor licenses. The responsibilities of the Code include but are not limited to identifying potentially unsafe structures and coordination with the building inspection personnel in an effort to obtain compliance through repairs or removal.

Florida Statute Chapter 162 authorizes a county, by ordinance to adopt a code enforcement system that gives authority to impose administrative fines and other noncriminal penalties to provide an equitable, expeditious, effective, and inexpensive method of enforcing any codes and ordinances. The intent is to promote, protect, and improve the health, safety, and welfare of the citizens of the county and of this state.

The County Commission adopted a Contractor Licensing Ordinance (2007-10) outlining regulations for specialty trades and licenses not regulated on the state level. Subsequently, a Licensing program was established in July 2007 to provide for and enforce licensing requirements and to administer testing locally for state and local contractor exams. The regulations also allow for Flagler County to reciprocate with most jurisdictions in Florida, meaning that if a specialty contractor is licensed in one county, his or her license is valid in Flagler County as well. The Contractor Review Board reviews complaints received by citizens and participating jurisdictions relating to contractor issues such as unlicensed activities, work abandonment and working outside the scope of licensure.

Major Initiatives / Highlights

- Continued education via Florida Association of Code Enforcement Annual Conference attendance
- Coordination with Humane Society
- Coordination with Florida Fish and Wildlife Commission
- Coordination with local Law Enforcement
- Coordination with Florida Department of Business and Professional Regulations
- Host Business and Law Training Course

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MUNICIPAL SERVICES FUND - PLANNING & ZONING, CODE ENFORCEMENT **SPECIAL REVENUE FUND**

Fund 180 Dept 1700	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
329.02-02	ROW Utilization/Permit & Review Fees	17,300	24,665	16,000	16,000	0	
335.13-00	Insurance Agent County License	25,464	28,527	25,000	25,000	0	
335.14-00	Mobile Home Licenses	26,523	27,685	30,000	30,000	0	
335.15-00	Alcoholic Beverage Licenses	30,639	33,883	28,000	28,000	0	
335.18-01	Sales Tax 1/2 Cent Revenue	192,329	205,546	190,000	0	(190,000)	
341.92-00	Development Engineering Review Fees	116,520	152,123	120,000	130,000	10,000	
341.92-02	Administrative Fee (Impact Fee - Schools)	23,540	32,620	27,000	28,000	1,000	
341.92-04	Administrative Fees (Impact Fee-Parks)	2,283	3,397	1,500	2,000	500	
342.50-00	Construction Plan Review (fees subdiv)	28,911	17,757	20,000	20,000	0	
342.51-00	Development Engineering Inspections	4,650	2,300	10,000	20,000	10,000	
342.52-00	Swale Grade Sheet Review Fees	720	1,810	200	1,000	800	
349.01-01	Dev Svc Application Fees	62,688	79,638	54,000	60,000	6,000	
349.01-02	Dev Svcs-Admin-Other Cities	9	0	0	0	0	
349.02-00	DRI Fees/ CDD Fees	0	5,000	0	0	0	
349.05-00	LUC/Planning Review Fees	94,624	90,579	67,000	70,000	3,000	
354.01-01	Animal Control Surcharge	10	25	0	0	0	
10-00;30-00	Miscellaneous; Interest-Investments	9,096	18,259	3,150	9,000	5,850	
369.90-03	Radon/BCAF Commissions	277	0	1,000	0	(1,000)	
369.90-12	Code Enforcement Copies	6,700	6,275	6,000	6,000	0	
33x.50-06	Hurricane Matthew	3,772	0	0	0	0	
	Sub-Total Revenues	**646,055**	**730,089**	**598,850**	**445,000**	**(153,850)**	
399.00-00	Cash Carry Forward	669,785	679,934	537,936	701,182	163,246	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**1,315,840**	**1,410,023**	**1,136,786**	**1,146,182**	**9,396**	**0.83%**
	Planning & Zoning Expenditures						
515.10-12	Regular Salaries	319,450	325,105	329,790	329,867	77	2.2% COLA
515.10-xx	Employee Benefits	109,284	103,498	110,556	108,706	(1,850)	
	Total Personnel Services	**428,734**	**428,603**	**440,346**	**438,573**	**(1,773)**	
31-10;34-10	Professional/Other Contracted Services	60,269	650	100	1,100	1,000	
515.40-10	Travel Expenses	681	0	0	0	0	
515.41-01	Communication Services/Devices & Accessor	0	0	40	40	0	
515.41-10	Communications	669	482	600	1,800	1,200	
515.42-01	Postage Expense	1,876	1,146	1,500	1,500	0	
515.45-20	Vehicle Insurance	241	241	260	500	240	
515.45-60	Other Insurance & Bonds	0	103	625	200	(425)	
515.46-20	Vehicle Repair	328	161	600	400	(200)	
515.46-30	Maintenance Agreements	10,375	2,086	2,250	2,250	0	
515.46-40	Small Tools and Equipment	0	504	100	100	0	
515.47-10	Printing & Binding	0	30	100	100	0	
515.49-10	Other Current Charges	86	118	0	200	200	
515.49-15	Advertising	4,664	4,221	2,000	2,000	0	
515-49-18	Bank Analysis Fees	702	498	400	400	0	
515.51-10	Office Supplies	1,956	3,477	2,050	2,000	(50)	
515.51-11	Office Equipment	551	70	5,913	1,000	(4,913)	
515.52-10	Gas, Oil, Lubricants	1,547	2,032	2,300	2,000	(300)	
515.52-20	Clothing & Wearing Apparel	0	0	125	0	(125)	
515.52-12	Other Operating Expenses	172	671	500	500	0	
515.52-30	Data Processing Software	319	0	1,000	1,000	0	
515.54-10	Publications/Memberships	334	1,274	1,300	2,800	1,500	
515.55-03	Conference/ Seminar Regist	625	25	800	800	0	
	Total Operating Expenditures	**85,395**	**17,789**	**22,563**	**20,690**	**(1,873)**	

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MUNICIPAL SERVICES FUND - PLANNING & ZONING, CODE ENFORCEMENT **SPECIAL REVENUE FUND**

Fund 180 Dept 2001	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Code Enforcement Expenditures						
529.10-12	Regular Salaries	87,505	87,951	106,257	47,309	(58,948)	2.2% COLA
529.10-xx	Employee Benefits	25,342	24,969	42,911	19,379	(23,532)	
	Total Personnel Services	**112,847**	**112,920**	**149,168**	**66,688**	**(82,480)**	
529.34-10	Other Contracted Services	80	0	0	0	0	
529.40-10	Travel Expenses	1,380	1,342	500	500	0	
41-10; 41-01	Communications & Device Accessories	891	829	780	2,390	1,610	
529.42-01	Postage	654	646	500	600	100	
529.44-10	Rentals & Leases	186	242	300	200	(100)	
529.45-20	Vehicle Insurance	481	481	500	800	300	
529.45-60	Other Insurance & Bonds	103	0	110	0	(110)	
529.46-20	Vehicle Repair	337	1,327	800	1,000	200	
529.46-30	Maintenance Agreements	0	0	0	560	560	
529.46-40	Small Tools & Equipment	0	269	500	500	0	
529.47-10	Printing & Binding	0	159	500	250	(250)	
529.49-10	Other Current Charges	0	118	0	0	0	
51-10; 51-11	Office Supplies/Equipment	796	1,158	6,445	1,400	(5,045)	
529.52-10	Gas, Oil, Lubricants	2,129	2,498	2,000	2,500	500	
529.52-12	Other Operating Expenditures	16	47	100	300	200	
529.52-20	Clothing & Wearing Apparel	245	0	250	250	0	
529.52-30	Data Processing Software	0	317	0	0	0	
529.54-10	Publications/Memberships	110	70	70	70	0	
55-01; 55-03	Training/Conference/Seminar Registration	1,523	1,490	2,700	2,700	0	
	Total Operating Expenditures	**8,931**	**10,993**	**16,055**	**14,020**	**(2,035)**	
515.64-10	Planning & Zoning- Equipment	0	24,803	0	0	0	
515.64-10	Code Enforcement- Equipment	0	24,803	26,000	0	(26,000)	
	Total Capital Expenditures	**0**	**49,606**	**26,000**	**0**	**(26,000)**	**Overall Expenditure Increase/Decrease: -4.53%**
	TOTAL EXPENDITURES	**635,907**	**619,911**	**654,132**	**539,971**	**(29,646)**	

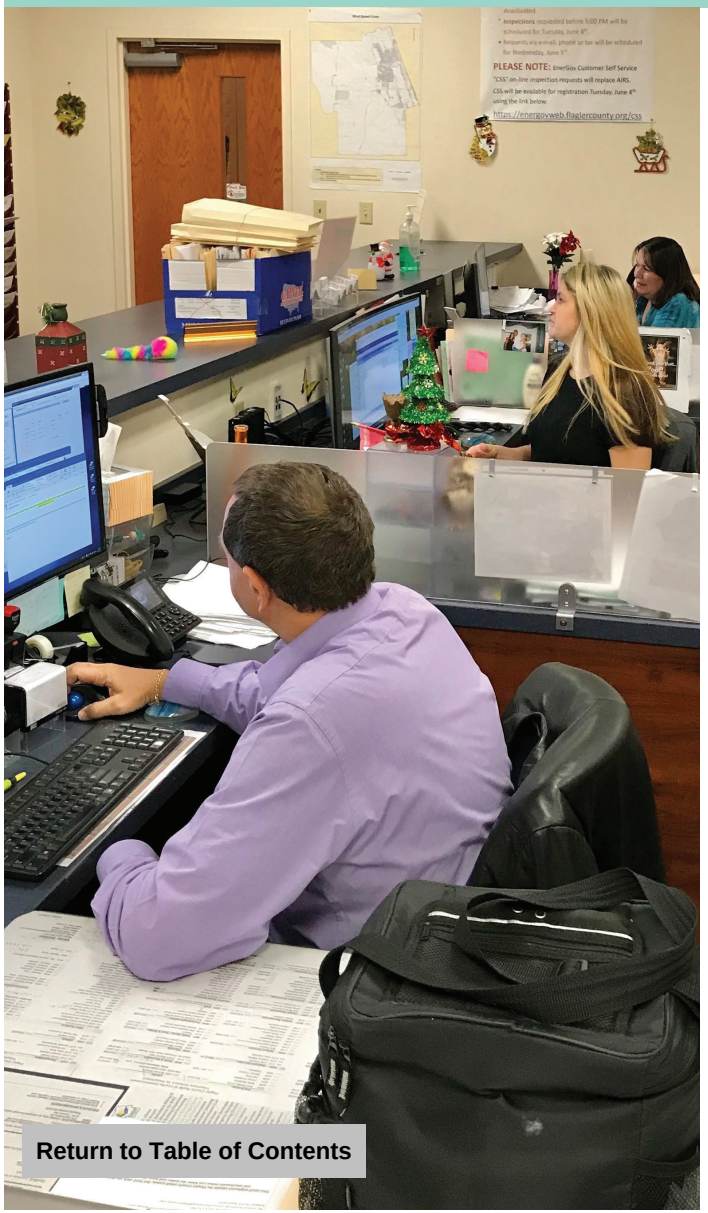
MUNICIPAL SERVICES FUND - RESERVES

	Personal Services Reserve	0	0	15,000	15,000	0	
	Reserves	679,933	790,112	467,654	591,211	123,557	**Overall Expenditure Increase/Decrease: 25.60%**
	TOTAL RESERVES	**679,933**	**790,112**	**482,654**	**606,211**	**123,557**	

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BUILDING DEPARTMENT

APPROVED BUDGET 2019-20 SUMMARY



SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +(-)
Revenues					
Building Permits	754,560	1,118,954	800,000	800,000	0
Education Fee for Inspectors	17,298	23,912	15,000	20,000	5,000
Technology Fee	17,265	23,888	15,000	20,000	5,000
Contractor Licenses	44,100	24,245	15,000	15,000	0
Inspection Fee for School Board	12,850	13,428	2,500	6,000	3,500
Fire Protection Fee	1,925	1,475	800	1,000	200
Fire Inspection Review	1,146	847	1,400	300	(1,100)
Unlicensed Contractor Fines	1,700	8,900	0	1,000	1,000
Unsafe Structure Lien Satisfaction	0	6,569	0	2,955	2,955
Interest-MMIA & Investments	10,934	29,773	10,000	7,500	(2,500)
Miscellaneous	2,894	0	0	0	0
Radon Gas	1,534	1,428	1,500	1,500	0
Cash Carry Forward	1,269,518	1,387,602	1,292,781	750,800	(541,981)
	2,135,724	**2,641,021**	**2,153,981**	**1,626,055**	**(527,926)**
Expenditures					
Personnel	582,999	639,659	680,124	867,436	187,312
Operating	121,061	133,664	147,783	228,780	80,997
Capital	45,014	30,350	54,000	5,000	(49,000)
Reserves	1,386,650	1,837,348	1,272,074	524,839	(747,235)
	2,135,724	**2,641,021**	**2,153,981**	**1,626,055**	**(527,926)**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +(-)
Personnel Summary-Positions					
Admin. Assistant	0.60	0.60	0.60	0.00	(0.60)
Building Inspector II	2.00	2.00	3.00	3.00	0.00
Central Permitting Technician	1.50	1.50	1.50	1.50	0.00
Chief Building Inspector	1.00	1.00	1.00	1.00	0.00
Chief Building Official	1.00	1.00	1.00	1.00	0.00
Code Enforcement Inspector	0.00	0.00	0.00	0.05	0.05
Code Enforcement Sup/Inspector	0.10	0.10	0.10	0.05	(0.05)
Cust. Service Enhancement Permit	0.00	0.00	0.50	0.00	(0.50)
Growth Management Director	0.00	0.00	0.00	0.50	0.50
IT Project Manager	0.00	0.00	0.00	1.00	1.00
Lead Permit Technician	0.00	0.00	0.00	0.50	0.50
Office Manager	0.00	0.00	0.00	0.60	0.60
Senior Building Inspector	1.00	1.00	1.00	1.00	0.00
Short Term Vaca Rental Code Comp	0.00	0.00	0.13	0.00	(0.13)
Total Positions	**7.20**	**7.20**	**8.83**	**10.20**	**1.37**

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DIVISION: BUILDING — GROWTH MANAGEMENT

Primary Functions

- Conduct code compliant plan review and required inspections to protect the property and the general health, safety and welfare of all citizens who occupy and utilize buildings and structures
- Assess potentially dangerous structures and post unsafe notices as deemed appropriate
- Communicate with contractors, developers, citizens and design professionals on code related issues
- Maintain all permitting records in accordance with Florida Statute Chapter 119 records management law
- Educate the contractors and public as to the functions of the Building Section, associated codes, ordinances, laws, and rules. This is accomplished through monthly Flagler County Homebuilders Association newsletters, mass e-mails, County Website, and educational videos

Goals FY 2019-20

- Provide exceptional internal and external customer service.
- Provide the same quality of customer service with inspections and guidance in the construction of safe and sustainable buildings. Achieve code compliance through efficient plan reviews, permitting, inspection and public education, ensuring a safe-built environment that will promote fire prevention.
- Apply statute requirements, codes and procedures in a fair and consistent manner.
- Provide an efficient, pleasant environment for residents and businesses to conduct business and for that process to be transparent and accessible.

Strategic Objectives

- ✓ Provide exceptional internal and external customer service
- ✓ Apply statutes, codes and procedures in a fair and consistent manner
- ✓ Be fiscally responsible and accountable by increasing reserves by 2 percent
- ✓ Enhance employee excellence and development by providing for a minimum of one training opportunity
- ✓ Enhance technology and other job-related tools to increase productivity by 5 percent

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	ACTUAL FY 18-19	EXPECTED FY 19-20	PROJECTED FY 20-21
1. Residential Building Permits	#	223	346	489	400	350
2. Commercial Building Permits	#	8	5	11	6	4
3. Permits Issued "Other"	#	2365	2918	1411	1400	1350
4. Total Inspections	#	14793	14860	10041	17820	15000
5. Construction Valuation of Issued Permits	$	122,262,756	183,956,366	118,487,496.83	116,000,000.00	115,000,000.00
6. Reserves Increase Over FY	%	.49				
7. Training Opportunities Accomplished	#	8	10	12	14	14

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DIVISION: BUILDING — GROWTH MANAGEMENT



Flagler County Building Section is comprised of Permitting and Inspection. Building plan review and inspections are supported by a special revenue fund using only permitting, plan review, and licensing fees to operate.

Permitting and Inspection personnel are responsible for code compliant plan reviews and required inspections for construction projects located in unincorporated Flagler County, the Town of Marineland, and Flagler County School Board.

In July 2014, the BOCC and the Town of Marineland entered into an interlocal agreement that provides for building code and fire plans review, planning permit review and engineering and permit and development review services.

In December 2008 Flagler County entered into an interlocal agreement to conduct permitting and plan review services for the Flagler County School Board projects.

In June 2017, the BOCC approved a contract with Tyler Technologies for the purchase and implementation of the EnerGov platform. EnerGov provides planning, permitting, licensing, and code enforcement functions. EnerGov eliminates silos in the review process by replacing multiple disparate outmoded systems.

Direct and indirect costs associated with performing these functions are paid in accordance to Florida Statues.

Major Initiatives / Highlights

- Implementation of new community development software.
- Introduce technologically advanced customer service with real time inspection results and online permitting.
- Educate building community on use of online permit submittal and inspection requests using the Customer Self Service (CSS)
- Partnered with Home Builders Association to discuss Building Code Changes
- Participated in Home Builders Association round table

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BUILDING DEPARTMENT FUND — SPECIAL REVENUE FUND

Fund 181 Dept 2000/5000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +(-)	COMMENTS
	Revenues						
322.00-00	Building Permit Revenue	754,560	1,118,954	800,000	800,000	0	
322.01-00	Education Fee for Inspectors	17,298	23,912	15,000	20,000	5,000	
322.03-01	Technology Fee	17,265	23,888	15,000	20,000	5,000	
329.01-01	Contractor Licenses	44,100	24,245	15,000	15,000	0	
329.02-03	Inspection Fee for School Board	12,850	13,428	2,500	6,000	3,500	
342.20-00	Fire Protection Fee	1,925	1,475	800	1,000	200	
349.06-00	Fire Inspection Review	1,146	847	1,400	300	(1,100)	
354.12-01	Unlicensed Contractor Fines	1,700	8,900	0	1,000	1,000	
354.12-02	Unsafe Structure Lien Satisfaction	0	6,569	0	2,955	2,955	
361.10-00;30-(	Interest-MMIA & Investments	10,934	29,773	10,000	7,500	(2,500)	
369.90-00	Miscellaneous	2,894	0	0	0	0	
369.90-03	Radon Gas	1,534	1,428	1,500	1,500	0	
	Sub-Total Revenues	**866,206**	**1,253,419**	**861,200**	**875,255**	**14,055**	
399.00-00	Cash Carry Forward	1,269,518	1,387,602	1,292,781	750,800	(541,981)	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**2,135,724**	**2,641,021**	**2,153,981**	**1,626,055**	**(527,926)**	**-24.51%**
	Expenditures						
524.10-12	Regular Salaries	422,428	466,407	499,629	646,463	146,834	2.2% COLA
524.10-xx	Employee Benefits	160,571	173,252	180,495	220,973	40,478	
	Total Personnel Services	**582,999**	**639,659**	**680,124**	**867,436**	**187,312**	
524.31-10	Professional Services;Bank Analysis Fees	10,816	838	450	660	210	
524.34-10	Other Contracted Services	13,273	66,446	75,000	102,700	27,700	FCSO Security
524.40-10	Travel	863	563	2,000	27,000	25,000	
524.41-10	Communications Recurring	3,702	3,307	2,800	6,845	4,045	Mobile Wifi
524.42-01	Postage	648	455	500	500	0	
524.44-10	Rentals & Leases	490	624	800	600	(200)	
524.45-20	Vehicle Insurance	1,203	1,444	1,500	1,500	0	
524.45-60	Other Insurance & Bonds	310	161	625	625	0	
524.46-10	Building/Equipment Repairs	0	0	1,800	1,800	0	
524.46-20	Vehicle Repair	3,380	1,836	4,000	2,000	(2,000)	
524.46-30	Maintenance Agreements	21,892	1,154	2,750	12,300	9,550	Energov

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BUILDING DEPARTMENT FUND — SPECIAL REVENUE FUND

Fund 181 Dept 2000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +(-)	COMMENTS
	Expenditures (Continued)						
524.46-40	Small Tools & Equipment	697	303	1,000	600	(400)	
524.47-10	Printing & Binding	84	388	1,000	600	(400)	
49-10;49-15	Other Current Charges;Advertising	239	155	1,150	1,150	0	
524.49-18	Bank Analysis Fees	764	400	450	450	0	
524.51-10	Office Supplies	2,790	3,945	2,600	2,600	0	
524.51-11	Office Equipment	555	10,858	29,858	3,000	(26,858)	Paperless Submittals
524.52-10	Gas, Oil, Lubricants	8,882	9,439	9,000	8,000	(1,000)	
524.52-12	Other Operating Expenditures	756	513	100	1,500	1,400	
524.52-20	Clothing & Wearing Apparel	625	375	750	0	(750)	
524.52-30	Data Processing Software	46,070	21,872	650	43,850	43,200	Phase II E-Review
524.54-10	Publications/Memberships	1,436	5,354	4,000	5,500	1,500	Blue Beam Subscription for E-Reviews
524.55-03	Conference/Seminar Regist.	150	2,634	2,000	2,000	0	
524.55-01	Employee Education & Training Cost	1,436	600	3,000	3,000	0	
	Total Operating Expenditures	**121,061**	**133,664**	**147,783**	**228,780**	**80,997**	
524.64-10	Equipment	45,014	30,350	54,000	5,000	(49,000)	
	Total Capital Expenditures	**45,014**	**30,350**	**54,000**	**5,000**	**(49,000)**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**749,074**	**803,673**	**881,907**	**1,101,216**	**219,309**	**24.87%**

BUILDING FUND - RESERVES — SPECIAL REVENUE FUND

Fund 181 Dept 5000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +(-)	COMMENTS
587.98-10	Reserves for Contingency	1,386,650	1,837,348	1,190,297	464,839	(725,458)	
587.98-11	Designated for Future Use	0	0	61,777	40,000	(21,777)	Education & Technology Funds Only
587.98-41	Personnel Services Reserve	0	0	20,000	20,000	0	
	Total Reserves	**1,386,650**	**1,837,348**	**1,272,074**	**524,839**	**(747,235)**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**2,135,724**	**2,641,021**	**2,153,981**	**1,626,055**	**(527,926)**	**-24.51%**

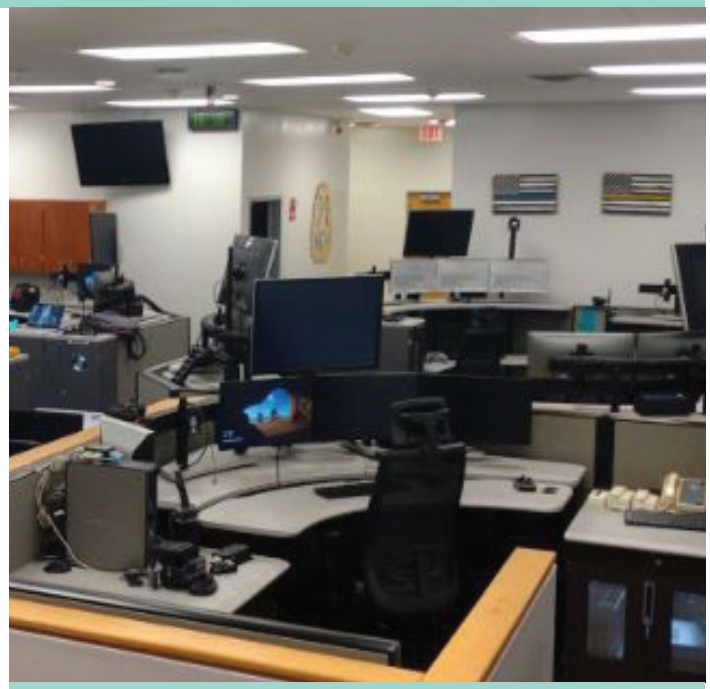
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E-911

APPROVED BUDGET 2019-20 SUMMARY

SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
E911 Grants	0	477,671	0	0	0
Hurricane Matthew Recovery	4,689	0	0	0	0
Wireless Fees $0.40	357,744	310,261	242,152	352,000	109,848
Landline Fees $0.40	154,779	154,503	155,989	148,000	(7,989)
E911 Pre-Paid	0	0	63,186	0	(63,186)
E-911 Address Assignment Fee	300	100	0	0	0
Interest	6,105	6,877	1,000	1,000	0
Cash Carry Forward	140,251	0	377,032	319,655	(57,377)
	663,868	**949,412**	**839,359**	**820,655**	**(18,704)**
Expenditures					
Personnel	133,177	129,727	157,381	295,040	137,659
Operating	251,991	268,240	247,670	257,420	9,750
Capital	274,011	352,576	15,300	16,000	700
Reserves	4,689	198,869	419,008	252,195	(166,813)
	663,868	**949,412**	**839,359**	**820,655**	**(18,704)**

Personnel Summary-Positions	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Admin & E-911 Database Specialist	0.00	0.00	0.50	0.00	(0.50)
Chief Information Officer	0.00	0.00	0.00	0.20	0.20
E911 Coordinator (Split Funded)	0.75	0.00	0.00	0.00	0.00
E911 Data Base Specialist	1.00	1.00	0.00	0.00	0.00
E-911 GIS Specialist	1.00	0.00	0.00	0.00	0.00
GIS & E911 Addressing Coordinator	0.00	0.00	0.70	0.00	(0.70)
GIS Analyst	0.00	0.00	0.00	1.00	1.00
GIS Manager	0.00	0.00	0.00	1.00	1.00
GIS Specialist	0.00	0.00	0.50	1.00	0.50
GIS/E-911 Coordinator	0.00	1.00	0.00	0.00	0.00
IT Application Manager	0.00	0.00	0.40	0.00	(0.40)
IT Director	0.00	0.00	0.10	0.00	(0.10)
IT Logistics Clerk	0.00	0.00	0.00	0.05	0.05
IT Office Manager	0.00	0.00	0.00	0.15	0.15
Mitigation Planner	0.15	0.00	0.00	0.00	0.00
Public Safety Systems Coordinator	0.00	0.00	0.00	0.25	0.25
Public Safety Systems Specialist	0.00	0.00	0.00	0.25	0.25
Total Positions	**2.90**	**2.00**	**2.20**	**3.90**	**1.70**



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E911 INNOVATION TECHNOLOGY

The E911 Section provides for the management of the County Next Generation 9-1-1 System and ensures the accuracy and reliability of the local 9-1-1 Service. This includes continuous timely revisions and maintenance to the various E911 location databases, the E911 GIS mapping information used for locating callers, as well as the management of the E911 equipment needed to receive and process 9-1-1 calls. E911 is funded by a state statute collected monthly surcharge on subscriber phone lines, prepaid wireless phones, and wireless cellphone carriers within Flagler County.

E911 also issues addresses and provides street designations, investigates and corrects potential 9-1-1 problems, creates mapping data that is used in the Computer Aided Dispatch (CAD) system. While rarely seen by the public, the work performed by E911 is very important and the information utilized must be highly accurate. Anytime a person calls 9-1-1 for help, the location information retrieved from E911 databases and the supporting GIS mapping information are the first systems utilized by dispatch to help the caller.

The highest priority for the E911 database is to provide countywide accurate, dependable, and timely information for dispatchers when a 9-1-1 call is received. The Flagler County 9-1-1 System operates under the State Emergency Number Plan administered by the Florida Department of Management Services in accordance with Florida Statute 365.171. Additional mandates from the Florida Department of Law Enforcement, Florida Department of Management Services, and Flagler County Code apply. Operational directives come from the same agencies, as well as the National Emergency Number Association.

Primary Functions

- Manage County Enhanced 9-1-1 system and prepare for Next Generation 9-1-1 service delivery
- Ensure accuracy and reliability of the E911 service and coordinate with all telephone service providers
- Create and maintain mapping for Computer Aided Dispatch (CAD) system
- Create and maintain the Master Street Address Guide (MSAG) and Automatic Location Identification (ALI) databases
- Assign addresses for new developments and streets
- Creates, maintains, synchronizes, and quality controls data for use in CAD system, coordinates data with Master Street Address Guide (MSAG), and displays data using mapping programs
- Coordinate county 911 system training and programs
- Ensure systems are compatible with Next Generation (text message and video) 9-1-1 technology
- Maintain all E911 requirements as dictated by the Florida Department of Management Services and the National Emergency Number Association

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EMERGENCY COMMUNICATIONS E-911-EMERGENCY SERVICES — SPECIAL REVENUE FUND

Fund 302 Dept 1722	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
334.xx-xx	E911 Grants	0	477,671	0	0	0	
33x.xx-xx	Hurricane Matthew Recovery	4,689	0	0	0	0	
335.22-01	E911 Assessment $0.40 per land line	154,779	154,503	155,989	148,000	(7,989)	
335.22-02	E911 Assessment $0.40 per wireless	357,744	310,261	242,152	352,000	109,848	
335.22-02	E911 Pre-Paid	0	0	63,186	0	(63,186)	
342.90-01	E-911 Address Assignment Fee	300	100	0	0	0	
10-00,30-00	Interest	6,105	5,634	1,000	1,000	0	
369.30-00	Refund Prior Year Expense	0	1,243	0	0	0	
	Sub-Total Revenues	**523,617**	**949,412**	**462,327**	**501,000**	**38,673**	
399.00-00	Cash Carry Forward	140,251	0	377,032	319,655	(57,377)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**663,868**	**949,412**	**839,359**	**820,655**	**(18,704)**	**-2.23%**
	Expenditures						
529.10-12	Regular Salaries	91,057	97,264	114,008	214,828	100,820	2.2% COLA, Restructured IT Dept.
529.10-14	Overtime	10,200	0	0	0	0	
529.10-xx	Employee Benefits	31,920	32,463	43,373	80,212	36,839	
	Total Personnel Services	**133,177**	**129,727**	**157,381**	**295,040**	**137,659**	
529.31-10	Professional Services	2,110	289	420	420	0	
529.34-10	Other Contracted Services	1,500	17,749	5,000	5,000	0	
40-10; 55-01	Travel/Training	1,995	2,928	14,250	20,150	5,900	
529.41-01	Communication Devices & Accessories	912	876	1,000	1,000	0	
41-10; 41-20	Communications	79,911	74,784	96,200	96,800	600	911 Line Charges
529.42-01	Postage Expense	112	16	50	50	0	
529.45-20	Vehicle Insurance	241	241	250	500	250	
529.46-10	Building/Equipment Repairs	13	9,824	2,500	2,500	0	
529.46-20	Vehicle Repair	1,600	348	500	1,000	500	
529.46-30	Maintenance Agreements	130,457	121,740	115,500	117,000	1,500	
529.46-40	Small Tools & Equipment	616	232	0	0	0	
529.48-10	Promotional Activities	0	0	1,000	1,000	0	To promote Text to 911 when operable
529.49-18	Bank Analysis Fees	746	454	500	500	0	
529.51-10	Office Supplies	1,011	1,674	550	550	0	
529.51-11	Office Equipment	8,114	19,481	7,500	7,500	0	Office Chairs
529.52-10	Gas, Oil & Lubricants	59	148	400	1,400	1,000	
529.52-12	Other Operating Expenses	529	0	700	700	0	
529.52-30	Data Processing Software	21,000	15,988	0	0	0	
529.54-10	Publications/Memberships	366	743	850	850	0	
529.55-03	Conference/Seminar Registration	699	725	500	500	0	
	Total Operating Expenditures	**251,991**	**268,240**	**247,670**	**257,420**	**9,750**	
529.63.10	Improvements other than Bldg	0	206,725	0	0	0	
529.64-10	Capital Outlay/Equipment	274,011	145,851	15,300	16,000	700	Annual Equipment Replacement
	Total Capital Expenditures	**274,011**	**352,576**	**15,300**	**16,000**	**700**	

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EMERGENCY COMMUNICATIONS E-911-EMERGENCY SERVICES — SPECIAL REVENUE FUND

Fund 302	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	E911 Grant Expenditures						
529.34-10	Other Contracted Services	0	13,637	0	0	0	
529.46-30	Maintenance Agreements	0	71,588	0	0	0	
529.51-11	Office Equipment	0	6,509	0	0	0	
529.52-30	Data Processing Software	0	145,067	0	0	0	
529.64-10	Capital Outlay/Equipment	0	240,870	0	0	0	
	Total E911 Grant Expenditures	**0**	**477,671**	**0**	**0**	**0**	
	SUBTOTAL EXPENDITURES	**659,179**	**1,228,214**	**420,351**	**568,460**	**148,109**	
Fund 302 Dept 5000							
	Reserves						
529.64-80	Future Capital Outlay	0	0	0	252,195	252,195	
587.98-11	E911 Future Equipment Replacement	4,689	198,869	419,008	0	(419,008)	Potential upgrade & replacement of system
	Total Reserves	**4,689**	**198,869**	**419,008**	**252,195**	**(166,813)**	
							Overall Expense Increase/Decrease:
	TOTAL EXPENDITURES	**663,868**	**949,412**	**839,359**	**820,655**	**(18,704)**	**-2.23%**
	TOTAL FUND REVENUES	**663,868**	**949,412**	**839,359**	**820,655**	**(18,704)**	
	TOTAL FUND EXPENDITURES	**663,868**	**949,412**	**839,359**	**820,655**	**(18,704)**	

Sixty-seven percent of the monies in the wireless category shall be distributed each month to counties, based on the total number of service identifiers in each county, and shall be used exclusively for payment of:

1. Authorized expenditures, as specified in s. 365.172(9)
2. Costs to comply with the requirements for E911 service contained in the order and any future rules related to the order.

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AIRPORT

APPROVED BUDGET 2019-20 SUMMARY



	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Rents, Leases & CAM Charges	1,332,113	1,400,590	1,426,912	1,441,514	14,602
Sale of Fuel & Oil	670,691	748,053	801,000	893,000	92,000
User Fees	11,580	15,980	19,000	14,740	(4,260)
Utilities Reimbursement	31,058	29,694	30,000	27,000	(3,000)
Interest	4,491	10,599	4,500	5,000	500
Contributions	58,309	15,000	0	0	0
Misc. Sales, Surplus & Refunds	46,733	6,748	5,250	3,500	(1,750)
Custodial Service	6,000	6,000	6,000	6,000	0
Grant Awards	10,329,939	2,873,963	1,061,454	5,370,170	4,308,716
Less 5% Statutory Reduction	0	0	(114,440)	(119,538)	(5,098)
Cash Carry Forward	416,663	23,257	400,000	869,273	469,273
	12,907,577	**5,129,884**	**3,639,676**	**8,510,659**	**4,870,983**
Expenses					
Personnel	410,704	463,967	454,275	486,660	32,385
Operating	1,015,124	1,082,663	1,054,022	1,114,042	60,020
Debt Service	573,443	557,320	559,225	648,664	89,439
Reserves	325,243	67,063	378,001	862,893	484,892
Capital Equipment	25,927	27,923	3,000	24,000	21,000
Capital Projects	10,557,810	2,897,220	1,191,153	5,374,400	4,183,247
	12,908,251	**5,096,156**	**3,639,676**	**8,510,659**	**4,870,983**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary					
Airport Director	1.00	1.00	1.00	1.00	0.00
Airport Attendant	4.00	4.00	4.00	4.00	0.00
Staff Assistant IV	1.00	1.00	0.00	0.00	0.00
Administrative Assistant	0.00	0.00	1.00	1.00	0.00
Custodian/Maintenance Tech	0.00	0.00	1.00	1.00	0.00
TWIII	0.50	0.00	0.00	0.00	0.00
Total Positions	**6.50**	**6.00**	**7.00**	**7.00**	**0.00**

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DEPT: AIRPORT — ADMINISTRATION

Primary Functions

- The Airport fulfills a vital role for corporate and flight training activity as well as for recreational and sport aviation activities.
- Full and self-service fueling services are available for more than 80 based aircraft and itinerant aircraft, including services after hours
- Airfield and facility maintenance including airfield lighting repair, foreign object debris (FOD) inspection, routine equipment maintenance, mowing and custodial duties
- The monitoring of UNICOM radio traffic and issue of NOTAM's (Notice to Airmen) as necessary
- Property management of airport businesses and tenants
- Maintain an Airport Security Plan
- Coordination of economic development opportunities in accordance with the Airport Master Plan
- Enforcement of FAA policies, applicable laws, operational rules and standards
- Administration of Federal and State grant contracts

Goals FY 2019-20

- To continue to improve the infrastructure of the Flagler Executive Airport to attract more business to the community
- Meet and exceed minimum safety, security and legal standards

Strategic Objectives

- ✓ Obtain a long term lease with an aviation related business
- ✓ To maintain 100% occupancy of T-Hangar and office space
- ✓ To obtain military contract fuel program

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Total number of T-Hangars	#	56	56	56	56
2. Total number of takeoffs/landings	#	143,240	162,659	180,000	190,000
3. Total number of gallons jet fuel sold	#	124,510	119,383	110,000	120,000
4. Total # of AVGAS sold	#	68,943	70,342	80,000	90,000
5. Total $ of capital projects grant funding	$	$13,226,073	$815,611	$4,169,343	$9,200,000

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DEPT: AIRPORT — ADMINISTRATION

The Flagler Executive Airport is a full-service, award winning business and general aviation airport. The county-owned, public use airport is operated and maintained by the Airport Director and staff, under the direction of the Flagler County Board of County Commissioners. The airfield consists of a 5,500-foot primary runway, a 5,000-foot crosswind runway and a 3,000-foot water runway. According to Federal Aviation Administration (FAA) operations data, Flagler Executive Airport is one of the busiest General Aviation airports in Florida with approximately 190,000 takeoff and landings per year.

Flagler Executive Airport operates as an enterprise fund. All operations of the Airport, including salaries, operating expenses, repairs and capital projects are funded by internally generated revenues from sales of fuel, building and land leases and T-hangar rentals. The Airport does not receive ad valorem tax dollars.

In addition to revenues obtained from airport operations, the Airport receives grant funding for capital improvements, operational and safety related projects and economic development opportunities from the Florida Department of Transportation (FDOT) and the Federal Aviation Administration (FAA).

The Airport's development is guided by the approved Airport Master Plan. Three major development areas remain on the Airport; Airpark Phase A – approximately 7 acres of airside area; Airpark Phase B – approximately 45 acres of airside and 57 acres of landside area; and the Airport Entrance on State Road 100 – approximately 5 acres of landside area.

Major Airport Tenants

Florida Army National Guard
Delta Engineering
Corporation Enterprise Car Rental
Four Star Aviation
High Jackers Restaurant
Ryan Aviation, Inc.

Major Multi-Tenant Facilities on the Airport

Airport Corporate Center
Triangle Air Business Park

Major Initiatives / Highlights

- Master Storm Water Management Plan - $211,500 (Funding: FAA $190,350 / FDOT $16,920 / Airport Enterprise Fund $4,230)
- Design Phase for General Aviation Terminal - $598,000 (Funding: FDOT $478,400 / Airport Enterprise Fund $119,600)
- Wildlife Hazard Management Plan - $30,290 (Funding: FAA $27,261 / FDOT $2,423 / Airport Enterprise Fund $606)

The following facilities will be complete or nearing completion:

Florida Army National Guard Facility

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AIRPORT FUND **ENTERPRISE FUND**

Fund 401 Dept 4100	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
329.02-04	Business Operating Permit	0	0	500	500	0	
344.10-04	Large Hangar Rent	1,050	14,500	0	0	0	
344.10-05	Tie Down Rent	18,975	17,395	15,600	17,760	2,160	
344.10-06	Sale of Aviation Fuel	259,470	301,226	348,000	456,500	108,500	
344.10-07	Sale of Oil	2,151	1,822	2,000	2,000	0	
344.10-08	Land Leases/Rentals	27,262	50,924	21,407	22,279	872	Land Leases only
344.10-10	Sale of Jet Fuel	409,070	445,005	451,000	434,500	(16,500)	
344.10-11	T-Hangar Rent	201,560	203,050	206,760	217,020	10,260	T-Hangars do not receive a CPI Increase
344.10-12	User Fees	11,580	15,980	19,000	14,740	(4,260)	
344.10-14	Auto/Truck Parking	27,318	29,700	29,600	28,800	(800)	AT&T Parking
344.10-15	Utilities Reimbursement	31,058	29,694	30,000	27,000	(3,000)	
344.10-18	Custodial Service	6,000	6,000	6,000	6,000	0	Delta Engineering
344.10-19	Pest Control (CAM)	1,135	570	660	660	0	Delta Engineering
344.10-20	Space Use Agreement Rent 6.0%	419,235	472,080	514,032	497,697	(16,335)	See Airport Corp Ctr & Runway Business Pk
344.10-16	Building Maintenance	3,900	3,900	3,900	3,900	0	Delta Engineering
344.10-22	Annual Fire Inspection Fee	0	0	1,796	0	(1,796)	
344.10-26	Space Use Agreement Rent 7.0%	0	0	0	115,228	115,228	
344.10-27	Overnight Vehicle Parking	0	0	0	800	800	
10-00;30-00	Interest	4,491	10,599	4,500	5,000	500	
362.04-01	Cell Tower Lease	35,388	39,070	39,757	42,080	2,323	
365.10-00	Sale of Timber	5,792	0	0	0	0	
90-00;01;30-00	Miscellaneous;Refund Prior Yr	5,926	2,425	4,250	3,000	(1,250)	
369.96-01	Miscellaneous - Taxable items	301	371	1,000	500	(500)	
389.92-01	Proprietary Donation/Contribution	58,309	0	0	0	0	
393.10-02	Accident Damage to Property	34,714	3,952	0	0	0	Insurance Proceeds
389.80-05	Capital Contriubtions Private Source	0	15,000	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	(114,440)	(119,538)	(5,098)	
	Sub-Total Revenues	**1,564,685**	**1,663,263**	**1,585,322**	**1,776,426**	**191,104**	
399.00-00	Cash Carry Forward	149,662	0	170,217	166,906	(3,311)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**1,714,347**	**1,663,263**	**1,755,539**	**1,943,332**	**187,793**	**10.70%**
	Expenses						
542.10-12	Regular Salaries	266,210	288,618	296,938	315,346	18,408	2.2% COLA
542.10-14	Overtime	18,784	9,471	5,000	10,000	5,000	
542.10-xx	Employee Benefits	125,710	165,878	152,337	161,314	8,977	
	Total Personnel Services	**410,704**	**463,967**	**454,275**	**486,660**	**32,385**	

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AIRPORT FUND **ENTERPRISE FUND**

Fund 401 Dept 4100	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Expenses (Continued)						
542.31-10	Professional Services	6,039	23,084	15,000	15,000	0	Consultant Services & Investment Advisory Fees
542.34-10	Other Contracted Services	53,586	14,021	19,418	12,830	(6,588)	
542.34-20	Government Services	69,000	48,181	10,000	10,000	0	
542.40-10	Travel Expense	5,254	7,789	10,000	12,800	2,800	
41-01;41-10;41-20	Communications, Devices & Access,Repairs	6,884	7,170	7,340	7,460	120	
542.42-01	Postage Expense	378	270	400	300	(100)	
542.43-10	Utilities Expense	73,686	93,405	80,400	81,600	1,200	
542.49-10	Water/Wastewater Impact Fees-City of Palm Cs	0	71,959	0	0	0	Water/Sewer;Water/Wastewater Impact Fees
542.44-10	Rentals & Leases	16,307	16,417	15,500	13,676	(1,824)	Corporate Hangar, Truck Rental, Light Tower Rental
542.45-10	General Liability Insurance	3,685	3,050	3,500	3,300	(200)	
542.45-20	Vehicle Insurance	1,275	1,516	1,600	2,200	600	
542.45-30	Property/Casualty Insurance	52,797	52,148	53,748	50,295	(3,453)	Coporate Ctr & Triangle Air Prem shown below
542.46-10	Building/Equipment Repairs	106,075	30,305	43,000	32,000	(11,000)	Self Serve Fueling Terminal Repair
542.46-10	Building/Equip Repairs-HURRICANE IRMA	0	23,329	0	0	0	Cost Associated with Hurricane IRMA;Prj#101910
542.46-20	Vehicle Repair	3,976	7,597	5,000	5,800	800	
542.46-20	Vehicle Repair-HURRICANE IRMA	0	2,710	0	0	0	Cost Associated with Hurricane IRMA;Prj#101910
542.46-30	Maintenance Agreements	6,586	8,022	7,800	8,000	200	
542.46-40	Small Tools & Equipment	2,128	2,198	2,500	2,500	0	
542.47-10	Printing & Binding	15	15	200	200	0	
542.48-10	Promotional Activities	8,227	4,565	10,177	16,540	6,363	
4910;45-60	Other Current Charges;Other Insurance & Bond	22,375	27,467	30,000	30,000	0	Credit card processing fees
542.49-15	Advertising	0	7	1,000	1,000	0	
542.49-18	Bank Analysis Fees	2,082	1,818	3,000	3,000	0	
542.49-91	Write Offs/Shortages	10,375	3,401	0	0	0	
542.51-10	Office Supplies	703	553	1,000	1,000	0	
542.51-11	Office Equipment	856	2,511	2,500	2,500	0	
542.52-10	Gas, Oil & Lubricants	6,146	6,714	7,500	8,300	800	
542.52-12	Other Operating Expenses	8,887	18,397	10,000	12,000	2,000	
542.52-16	Aviation Oil & Jet Fuel (Avgas)	221,574	238,019	300,000	385,000	85,000	Offset by revenue
542.52-17	Jet Fuel (Jet A)	256,737	318,220	330,000	302,500	(27,500)	Offset by revenue
542.52-20	Clothing & Wearing Apparel	1,122	450	1,000	1,000	0	
542.52-30	Data Processing Software	0	0	500	0	(500)	
542.54-10	Publications/Memberships	3,100	3,626	3,135	3,807	672	
542.55-03	Conference/Seminar Registration	770	445	2,085	2,085	0	
581.91-14	Interfund Transfer	0	0	1,363	634	(729)	
	Total Operating Expenses	**950,625**	**1,039,379**	**978,666**	**1,027,327**	**48,661**	
542.62-10	Capital Outlay/Buildings	0	0	0	24,000	24,000	Florida Army Natl Guard & Enterprise AC replacement
542.63-10	Improvements Other Than Building	0	9,600	0	0	0	
542.64-10	Equipment	25,927	18,323	3,000	0	(3,000)	
	Total Capital Expenses	**25,927**	**27,923**	**3,000**	**24,000**	**21,000**	
542.71-30	Principal-Corporate Hangar	126,000	131,000	137,000	142,000	5,000	Ameris
542.72-30	Interest-Corporate Hangar	88,341	74,449	69,820	64,960	(4,860)	
542.71-30	Principal-Capt, ES Hangar/Grant Match	81,017	84,718	89,605	93,635	4,030	BOA
542.72-30	Interest-Capt, ES Hangar/Grant Match	21,730	25,672	21,810	17,750	(4,060)	
542.71-30	Princ-General Aviation Term/Admin Bldg/Grnt Match		0	0	54,000	54,000	Grant Match
542.72-30	Int-General Aviation Term/Admin Bldg/Grnt Match		0	0	3,000	3,000	Grant Match
73-10;73-21	Other Debt Service/Loan Issuance Costs	10,004	0	0	30,000	30,000	General Aviation Terminal/Admin Bldg.
	Total Debt Service Expenses	**327,092**	**315,839**	**318,235**	**405,345**	**87,110**	
	TOTAL EXPENSES	**1,714,348**	**1,847,108**	**1,754,176**	**1,943,332**	**189,156**	**Overall Expense Increase/Decrease: 10.78%**

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AIRPORT FUND-Runway Business Park/Corporate Center **ENTERPRISE FUND**

Fund 401 Dept 4100	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues-Runway Business Park- Project#050534						**Triangle Air**
344-10-20	Space Use Agreement Rent	444,990	405,200	418,127	338,867	(79,260)	Tenant changes & Unit #299 not rented
344-10-21	Common Area Maintenance	45,117	50,931	54,821	59,908	5,087	
	Sub-Total Revenues	**490,107**	**456,131**	**472,948**	**398,775**	**(74,173)**	
	Revenues-Airport Corporate Center - Project#050533						
344-10-20	Space Use Agreement Rent	78,832	83,505	84,809	68,126	(16,683)	
344-10-21	Common Area Maintenance	21,509	23,923	29,301	22,047	(7,254)	
344.10-23	Property Association Fee	5,842	5,842	5,842	5,842	0	Dr Levin
	Sub-Total Revenues	**106,183**	**113,270**	**119,952**	**96,015**	**(23,937)**	
							Overall Revenue Increase/Decrease:
	TOTAL REVENUE	**596,290**	**569,401**	**592,900**	**494,790**	**(98,110)**	**-16.55%**
	Expenses-Runway Business Park #050534						
542.31-10	Professional Services	5,059	0	0	0	0	
542.34-10	Other Contracted Services	2,884	2,617	6,000	6,000	0	Pest Control, Lawn Maint, Fire Sprklr Insp & Maint
542.34-20	Governmental Services	0	0	15,000	15,000	0	Building maintenance
542.43-10	Utilities Expense	2,897	4,823	3,000	4,800	1,800	Water, sewer and common lighting
542.45-30	Property/Casualty Insurance	12,847	12,163	13,000	13,000	0	
542.46-10	Bldg/Equipment Repairs	12,141	12,974	10,000	10,000	0	
542.46-40	Small Tools & Equip	49	120	0	0	0	
542.52-12	Other Operating Expenses	26	0	0	0	0	
542.62-10	Capital Outlay/Equipment	0	0	0	9,600	9,600	Palm Coast Gymnastics AC replacement
	Sub-Total Expenses	**35,903**	**32,697**	**47,000**	**58,400**	**11,400**	
	Expenses-Corporate Center #050533						
542.34-10	Other Contracted Services	4,454	2,355	6,000	6,000	0	Pest Control, Lawn Maint, Fire Sprklr Insp & Maint
542.34-20	Governmental Services	0	0	5,000	5,000	0	Building maintenance
542.43-10	Utilities Expense	1,800	2,727	2,004	3,000	996	Water, sewer and common lighting
542.44-10	Rentals & Leases	453	0	0	0	0	
542.45-30	Property/Casualty Insurance	1,901	1,724	3,252	1,815	(1,437)	
542.46-10	Bldg/Equipment Repairs	16,727	979	10,000	10,000	0	
542.46-30	Maintenance Agreements	2,100	2,666	2,100	2,500	400	
49;10 46-40	Other Current Charges;Small Tools	126	123	0	0	0	
542.52-12	Other Operating Expenses	1,035	13	0	0	0	
	Sub-Total Expenses	**28,596**	**10,587**	**28,356**	**28,315**	**(41)**	
	Debt Service						
542.71-30	Principal-Taxable Revenue Note	149,000	156,000	161,000	169,000	8,000	FY15 Ameris loan
542.72-30	Interest-Taxable Revenue Note	97,351	85,481	79,990	74,319	(5,671)	FY15 Ameris loan
	Sub-Total Expenses	**246,351**	**241,481**	**240,990**	**243,319**	**2,329**	
							Overall Expense Increase/Decrease:
	TOTAL EXPENSES	**310,850**	**284,765**	**316,346**	**330,034**	**13,688**	**4.33%**

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AIRPORT FUND- CAPITAL PROJECTS **ENTERPRISE FUND**

Fund 401 Dept 8000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
331.41-20	Wildlife Hazard Mgmt Plan	0	0	27,261	0	(27,261)	Project #050537
332.01-01	Wildlife Hazard Mgmt Plan	0	0	0	0	0	Future Grant Project# TBD
334.42-06	Gen'l Aviation Terminal/Admin Bldg Design	0	23,180	493,843	3,326,600	2,832,757	Project #050630
384.01-00	Gen'l Aviation Terminal/Admin Bldg Const.Loan Proceeds		0	0	831,650	831,650	Project #050630
332.01-01	Seaplane Ramp & Dock Replacement	0	0	350,000	350,000	0	Future Grant Project# TBD
331.41-20	Stormwater Master Plan Study (FAA)	0	0	190,350	85,000	(105,350)	Project #050538
332.01-01	Stormwater Master Plan Study (FDOT)	0	0	0	16,920	16,920	
331.41-19	Wildlife Hazard Assessment	31,050	5,176	0	0	0	Project #050536 - FAA 90% Completed FY17
334.41-98	Wildlife Hazard Assessment	2,760	460	0	0	0	Project #050536 - FDOT 8% Completed FY17
334.41-41	Corporate Hangar Facility	0	0	0	60,000	60,000	Project #050527
389.80-05	Capital Contributions / Private Source	0	0	0	60,000	60,000	Project #050527
334.41-43	Rehabilitation of Runway 6-24	0	0	0	640,000	640,000	Project #
331.41-08	Runway 11-29 Reloc & Ext - (FAA)	8,553,728	780,649	0	0	0	Project #050294 FAA 90%-Mitigation FY16;Complete
334.41-31	Runway 11-29 Reloc & Ext -(FDOT)	1,707,955	2,064,498	0	0	0	Project #050294(Addl Funds 100%;Rwy Const 8%)Complete
334.41-38	South Entrance Road PH II Utilities	32,136	0	0	0	0	Project #050265 Complete
334.41-39	Repl PAPI's RW 11-29/6-24	2,310	0	0	0	0	Project #050296 Complete
	Total Grant Revenue	**10,329,939**	**2,873,963**	**1,061,454**	**5,370,170**	**4,308,716**	
	Airport Grant Match (Cash Carry Forward)	227,871	23,257	35,578	4,230	(31,348)	**Overall Revenues Increase/Decrease:**
	TOTAL PROJECT REVENUE	**10,557,810**	**2,897,220**	**1,097,032**	**5,374,400**	**4,277,368**	**389.90%**

AIRPORT FUND- CAPITAL PROJECTS **ENTERPRISE FUND**

Fund 401 Dept 8000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Expenses						
542.63-57	Rehabilitation of Runway 6-24	0	0	0	640,000	640,000	Project #050504
542.63-57;62-10	General Aviation Terminal Facility	0	28,975	599,363	4,158,250	3,558,887	Project #050630
542.63-57;62-10	Corporate Hangar Facility	0	0	0	120,000	120,000	Project #050527
542.31-10	Wildlife Hazard Mgmt Plan	0	0	30,290	0	(30,290)	Project #050537
587.00-00	Seaplane Ramp & Dock Replacement	0	0	350,000	350,000	0	Future Grant Project# TBD
542.31-10	Stormwater Master Plan Study	0	0	211,500	106,150	(105,350)	Project #050538
542.63-10	Runway 11-29 Relocation & Ext.	10,464,174	2,862,495	0	0	0	Project #050294
542.34-10	South Road Entrance Ph II Utilities	56,826	0	0	0	0	Project #050265 Complete
542.63-10	Repl PAPI's RW 11-29/6-24	2,310	0	0	0	0	Project #050296 Complete
542.63-10	Taxiway H Construction	0	0	0	0	0	Project #050503 Complete
542.31-10	Wildlife Hazard Assessment	34,500	5,750	0	0	0	Project # 050536 Complete
542.63-10	Taxiway C & D Rehab. Construction	0	0	0	0	0	Project #050506 Complete
	TOTAL PROJECT EXPENSES	**10,557,810**	**2,897,220**	**1,191,153**	**5,374,400**	**4,183,247**	**Overall Expense Increase/Decrease:**
							FALSE

Fund 401 Dept 5000	DESCRIPTION	ACTUAL FY 16-17	BUDGETED FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
399.00-00	Cash Carry Forward	39,130	0	194,205	698,137	503,932	
	TOTAL REVENUES	**39,130**	**0**	**194,205**	**698,137**	**503,932**	
	Expenses						
587.98-10	Vehicle Insurance Reserve	0	0	7,500	0	(7,500)	
587.98-41	Personnel Services Reserve	0	0	5,000	5,000	0	
587.98-50	Reserve=CAM (CCF)	23,210	67,063	38,814	132,304	93,490	
587.98-50	Reserve Future Capital	302,033	0	326,687	725,589	398,902	
	Total Reserves	**325,243**	**67,063**	**378,001**	**862,893**	**484,892**	
							Overall Revenues Increase/Decrease:
	TOTAL FUND REVENUES	**12,907,577**	**5,129,884**	**3,639,676**	**8,510,659**	**4,870,983**	**133.83%**
							Overall Expense Increase/Decrease:
	TOTAL FUND EXPENSES	**12,908,251**	**5,096,156**	**3,639,676**	**8,510,659**	**4,870,983**	**133.83%**

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AIRPORT FUND **ENTERPRISE FUND**

Airport CAPT, ES Hangar & Grant Matches - Amortization Schedule

Fund: 401 Airport
Loan: **$1,440,626**
Rate: **4.43%** Account # 401-4100-542
Length: 20 Years
CAPT, ES hangar & Grant matches
Bank of America

Calculation Period

Fiscal Year	Principal Payment	Interest Payment	Total P&I	BY FISCAL YEAR Principal	Interest	TOTAL
2005	22,348	4,786	27,135			
	12,137	15,184	27,320			
	12,098	15,746	27,844			
	12,062	16,125	28,187	58,645	51,842	110,487
2006	12,198	15,646	27,844			
	12,674	15,170	27,844			
	12,647	15,197	27,844			
	12,623	15,055	27,679	50,142	61,068	111,211
2007	12,766	15,078	27,844			
	13,235	14,609	27,844			
	13,221	14,623	27,844			
	13,210	14,475	27,685	52,433	58,784	111,217
2008	13,360	14,642	28,001			
	13,667	14,021	27,688			
	13,820	14,024	27,844			
	13,822	14,022	27,844	54,668	56,709	111,378
2009	13,979	14,016	27,995			
	14,435	13,260	27,695			
	14,448	13,397	27,844			
	14,464	13,380	27,844	57,325	54,053	111,378
2010	14,628	13,647	28,275			
	15,077	12,342	27,418			
	15,104	12,740	27,844			
	15,135	12,709	27,844	59,943	51,438	111,382
2011	15,306	12,947	28,253			
	15,748	11,693	27,441			
	15,790	12,054	27,844			
	15,837	12,268	28,105	62,681	48,961	111,643
2012	16,016	11,828	27,844			
	16,324	11,394	27,717			
	16,507	11,337	27,844			
	16,569	11,153	27,721	65,415	45,712	111,127
2013	16,756	11,208	27,965			
	17,183	10,661	27,844			
	17,257	10,471	27,728			
	17,336	10,508	27,844	68,533	42,848	111,380

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AIRPORT FUND **ENTERPRISE FUND**

Airport CAPT, ES Hangar & Grant Matches - Amortization Schedule

Fiscal Year	Principal Payment	Interest Payment	Total P&I	BY FISCAL YEAR Principal	Interest	TOTAL
2014	17,532	10,424	27,956			
	17,951	9,783	27,734			
	18,042	9,802	27,844			
	18,138	9,706	27,844	71,663	39,715	111,378
2015	18,344	9,604	27,947			
	18,753	8,990	27,743			
	18,862	8,982	27,844			
	18,977	8,867	27,844	74,936	36,442	111,378
2016	19,192	8,934	28,126			
	19,501	8,068	27,569			
	19,719	8,125	27,844			
	19,853	8,164	28,018	78,265	33,291	111,557
2017	20,078	7,766	27,844			
	20,469	7,375	27,844			
	20,616	7,228	27,844			
	20,770	6,997	27,767	81,934	29,365	111,299
2018	21,006	6,838	27,844			
	21,387	6,529	27,916			
	21,555	6,220	27,775			
	21,730	6,048	27,778	85,677	25,636	111,312
2019	21,976	5,932	27,908			
	22,347	5,436	27,783			
	22,536	5,308	27,844			
	22,732	5,112	27,844	89,590	21,789	111,379
2020	22,990	4,907	27,897			
	23,300	4,494	27,794			
	23,561	4,283	27,844			
	23,781	4,063	27,844	93,631	17,748	111,379
2021	24,050	3,918	27,968			
	24,399	3,331	27,729			
	24,634	3,210	27,844			
	24,877	2,967	27,844	97,959	13,426	111,385
2022	25,159	2,773	27,932			
	25,496	2,270	27,766			
	25,755	2,089	27,844			
	26,024	1,860	27,884	102,434	8,991	111,425
2023	26,319	1,526	27,844			
	26,643	1,201	27,844			
	26,928	916	27,844			
	27,223	614	27,837	107,113	4,257	111,369
2024	27,637	204	27,841	27,637	204	27,841
			Totals:	**1,440,626**	**702,278**	**2,142,904**

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AIRPORT FUND **ENTERPRISE FUND**

Taxable Airport Revenue Note - Amortization Schedule

Fund: 401 Airport
Loan: **$2,595,932**
Rate: **3.47%** Account # 401-4100-542
Length: 13 Years
Taxable Airport Revenue Note, Series 2015
Ameris Bank

Calculation Period

Fiscal Year	Date	Principal Payment	Interest Payment	Total P&I	BY FISCAL YEAR Principal	Interest	TOTAL
	04/01/17	37,000	23,392	60,392			
2017	07/01/17	38,000	22,199	60,199	75,000	45,590	120,590
	10/01/17	38,000	21,869	59,869			
	01/01/18	38,000	21,539	59,539			
	04/01/18	40,000	21,210	61,210			
2018	07/01/18	40,000	20,863	60,863	156,000	85,481	241,481
	10/01/18	40,000	20,516	60,516			
	01/01/19	40,000	20,169	60,169			
	04/01/19	40,000	19,822	59,822			
2019	07/01/19	41,000	19,475	60,475	161,000	79,981	240,981
	10/01/19	41,000	19,119	60,119			
	01/01/20	41,000	18,763	59,763			
	04/01/20	44,000	18,408	62,408			
2020	07/01/20	43,000	18,026	61,026	169,000	74,316	243,316
	10/01/20	43,000	17,653	60,653			
	01/01/21	43,000	17,280	60,280			
	04/01/21	44,000	16,907	60,907			
2021	07/01/21	45,000	16,525	61,525	175,000	68,365	243,365
	10/01/21	45,000	16,135	61,135			
	01/01/22	45,000	15,745	60,745			
	04/01/22	45,000	15,354	60,354			
2022	07/01/22	46,000	14,964	60,964	181,000	62,197	243,197
	10/01/22	46,000	14,565	60,565			
	01/01/23	46,000	14,166	60,166			
	04/01/23	49,000	13,767	62,767			
2023	07/01/23	48,000	13,342	61,342	189,000	55,839	244,839
	10/01/23	48,000	12,925	60,925			
	01/01/24	48,000	12,509	60,509			
	04/01/24	51,000	12,092	63,092			
2024	07/01/24	51,000	11,650	62,650	198,000	49,176	247,176
	10/01/24	50,000	11,208	61,208			
	01/01/25	50,000	10,774	60,774			
	04/01/25	52,000	10,340	62,340			
2025	07/01/25	53,000	9,889	62,889	205,000	42,210	247,210

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AIRPORT FUND **ENTERPRISE FUND**

Taxable Airport Revenue Note - Amortization Schedule

Fiscal Year	Date	Principal Payment	Interest Payment	Total P&I	BY FISCAL YEAR Principal	Interest	TOTAL
	10/01/25	52,000	9,429	61,429			
	01/01/26	52,000	8,978	60,978			
	04/01/26	54,000	8,527	62,527			
2026	07/01/26	54,000	8,058	62,058	212,000	34,993	246,993
	10/01/26	54,000	7,590	61,590			
	01/01/27	54,000	7,122	61,122			
	04/01/27	57,000	6,653	63,653			
2027	07/01/27	56,000	6,159	62,159	221,000	27,523	248,523
	10/01/27	56,000	5,673	61,673			
	01/01/28	56,000	5,187	61,187			
	04/01/28	59,000	4,701	63,701			
2028	07/01/28	60,000	4,189	64,189	231,000	19,751	250,751
	10/01/28	59,000	3,669	62,669			
	01/01/29	59,000	3,157	62,157			
	04/01/29	59,000	2,645	61,645			
2029	07/01/29	62,000	2,133	64,133	239,000	11,605	250,605
	10/01/29	61,000	1,596	62,596			
	01/01/30	61,000	1,066	62,066			
2030	04/01/30	61,932	537	62,469	183,932	3,199	187,131
				Totals:	**2,595,932**	**660,228**	**3,256,160**

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AIRPORT FUND **ENTERPRISE FUND**

Taxable Airport Revenue Note - Amortization Schedule

Fund: 401 Airport
Loan: **$2,211,000**
Rate: **3.47%** Account # 401-4100-542
Length: 13 Years
Taxable Airport Revenue Note, Series 2015B
Ameris Bank

Calculation Period

Fiscal Year	Date	Principal Payment	Interest Payment	Total P&I	BY FISCAL YEAR Principal	Interest	TOTAL
2017	08/01/17	0	38,680	38,680	0	38,680	38,680
	02/01/18	131,000	38,361	169,361			
2018	08/01/18	0	36,088	36,088	131,000	74,449	205,449
	02/01/19	137,000	36,088	173,088			
2019	08/01/19	0	33,711	33,711	137,000	69,799	206,799
	02/01/20	142,000	33,711	175,711			
2020	08/01/20	0	31,247	31,247	142,000	64,958	206,958
	02/01/21	148,000	31,247	179,247			
2021	08/01/21	0	28,680	28,680	148,000	59,927	207,927
	02/01/22	155,000	28,680	183,680			
2022	08/01/22	0	25,990	25,990	155,000	54,670	209,670
	02/01/23	161,000	25,990	186,990			
2023	08/01/23	0	23,197	23,197	161,000	49,187	210,187
	02/01/24	168,000	23,197	191,197			
2024	08/01/24	0	20,282	20,282	168,000	43,479	211,479
	02/01/25	175,000	20,282	195,282			
2025	08/01/25	0	17,246	17,246	175,000	37,528	212,528
	02/01/26	183,000	17,246	200,246			
2026	08/01/26	0	14,071	14,071	183,000	31,317	214,317
	02/01/27	190,000	14,071	204,071			
2027	08/01/27	0	10,774	10,774	190,000	24,845	214,845
	02/01/28	198,000	10,774	208,774			
2028	08/01/28	0	7,339	7,339	198,000	18,113	216,113
	02/01/29	207,000	7,339	214,339			
2029	08/01/29	0	3,748	3,748	207,000	11,087	218,087
2030	02/01/30	216,000	3,748	219,748	216,000	3,748	219,748
				Totals:	**2,211,000**	**581,787**	**2,792,787**

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Fees	908	1,738	1,200	1,200	0
Interest	17,129	31,293	10,500	23,500	13,000
Grants	102,651	63,700	90,909	0	(90,909)
Cash Carry Forward	3,575,747	1,225,758	2,773,280	2,855,783	82,503
	3,696,435	**1,322,489**	**2,875,889**	**2,880,483**	**4,594**
Expenses					
Personnel	156,166	144,700	147,300	147,210	(90)
Operating	137,337	122,204	266,870	212,875	(53,995)
Capital	7,000	78,825	341,053	409,053	68,000
Reserves	3,395,932	1,225,758	2,120,666	2,111,345	(9,321)
	3,696,435	**1,571,487**	**2,875,889**	**2,880,483**	**4,594**

Personnel Summary - Positions	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Accountant	0.50	0.50	0.50	0.50	0.00
Household Hazardous Waste Tech	1.00	1.00	1.00	1.00	0.00
Solid Waste Inspector	1.00	1.00	1.00	1.00	0.00
Total Positions	**2.50**	**2.50**	**2.50**	**2.50**	**0.00**

SOLID WASTE

APPROVED BUDGET 2019-20 SUMMARY

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DIVISION: SOLID WASTE — GENERAL SERVICES

Primary Functions

- Provide long-term care to two closed landfills (approximately 77 acres)
- Oversee the contractual responsibilities of the engineering service provider related to FDEP long-term care responsibilities
- Oversee and maintain a household hazardous waste collection center
- Oversee Flagler County's Small Quantity Generators Program
- Ensure compliance with all Florida Department of Environmental Protection rules and procedures for County facilities and services
- Oversee the contractual obligations of the County Solid Waste Collection provider
- Provide customer service to approximately 6,500 residential solid waste accounts participating in the County Solid Waste Collection program
- Maintain the current customer database and evaluate eligibility for exemptions of service for the County Solid Waste Collection program
- Coordinate with the Property Appraiser and Tax Collector for annual billing of the County Solid Waste Collection program
- Provide information to County residents on trash collection and recycling programs

Goals FY 2019-20

- Provide safe recycling and disposal options for waste that may pose harm to the environment and/or public health and safety

Strategic Objectives

- Operate an effective hazardous waste collection program
- Protect the environment from hazardous material discharges
- Maximize customer service by aiding the community in proper solid waste, yard waste, and recycling efforts

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Number of Customers Served	#	6,000	TBD	TBD	TBD
2. Annual Cost/Resident	Dollars	$238	TBD	TBD	TBD
3. Solid Waste Collected Curbside	Tons	6325	TBD	TBD	TBD
4. Yard Waste Collected Curbside	Tons	1710	TBD	TBD	TBD
5. Recycling Collected Curbside	Tons	636	TBD	TBD	TBD
6. Number of SQG inspections conducted	#	35	TBD	TBD	TBD
7. Household Hazardous Waste Collected – Liquid	Gallons	4, 056	TBD	TBD	TBD
8. Household Hazardous Waste Collected – Solids	Tons	48	TBD	TBD	TBD

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DIVISION: SOLID WASTE

The Flagler County Solid Waste Division operates as a Household Hazardous Waste Collection Center and provides a safe disposal of hazardous waste for County residents at no charge. The Solid Waste Division provides for the long-term care and maintenance of the Construction and Demolition Facility and the Old Kings Road Landfill. The Bunnell Landfill no longer requires long-term care or monitoring. The division also performs the necessary site inspections as required by the Department of Environmental Protection's Small Quantity Generator Program.

This division's operating costs are partially funded through a grant from the Florida Department of Environmental Protection (FDEP). The Flagler County Solid Waste Division office also provides contract management, billing, and collection services for residential solid waste services within the unincorporated areas of Flagler County. Actual solid waste collection is performed by a contracted vendor with the billing process performed by County staff. In January 2008, billing for these services was placed on the tax roll. Solid Waste services provided include collection of residential solid waste twice a week, collection of recyclable materials once a week, and collection of yard trash once a week.

Major Initiatives / Highlights

- In addition to regular daily activities, we conduct two special amnesty days for disposal of residential household hazardous waste in the City of Flagler Beach and the City of Bunnell
- The Flagler County Sheriff's Office (FCSO) utilizes the closed landfills for K-9 and SWAT training
- The Flagler Radio Aero Modelers Club (RAM's) utilizes one of the closed landfills for recreational purposes

Closed Landfill Facilities

Bunnell Landfill
Opened: 1974
Closed: 1989
Type: Class 3, Furniture and Household Garbage

Old Kings Road Solid Waste Facility
Opened: 1977
Closed: 1991
Type: Class 1, Household Garbage, Yard Waste

Construction and Demolition Debris Facility
Opened: 1991
Closed: 2006
Type: C & D Facility, Yard Waste

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SOLID WASTE - GENERAL SERVICES (Landfills) — ENTERPRISE FUND

Fund 402, 145, 146, 148

	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
334.34-10	Consolidated Solid Waste Management Grant	102,651	63,700	90,909	0	(90,909)	
343.47-00	Recycling Fees	908	1,738	1,200	1,200	0	
361.10-00	Interest	17,129	31,293	10,500	23,500	13,000	
	Subtotal Revenues	120,688	96,731	102,609	24,700	(77,909)	
399.00-00	Cash Carry Fwd - Unrestricted	2,349,989		1,547,522	1,630,025	82,503	
399.00-00	Cash Carry Fwd - Restricted Future Capital	1,225,758	1,225,758	1,225,758	1,225,758	0	See Note 1
	Total Cash Carry Forward	3,575,747	1,225,758	2,773,280	2,855,783	82,503	
							Overall Revenues Increase/Decrease:
	TOTAL REVENUES	**3,696,435**	**1,322,489**	**2,875,889**	**2,880,483**	**4,594**	**0.16%**
	Expenses						
534.10-12	Regular Salaries	95,966	98,062	99,579	98,752	(827)	2.2% COLA
534.10-14	Overtime	11,672	125	750	750	0	
534.10-xx	Employee Benefits	48,528	46,513	46,971	47,708	737	
	Total Personnel Services	**156,166**	**144,700**	**147,300**	**147,210**	**(90)**	
534.31-10	Professional Services	87,284	64,461	199,700	138,100	(61,600)	
534.34-10	Other Contracted Services	36,585	34,360	42,600	47,600	5,000	
40-10; 55-03;	Travel / Conf.&Seminar Reg.	0	150	1,900	1,950	50	
41-10; 41-20	Communications	1,419	1,703	1,600	1,735	135	
534.42-01	Postage Expense	13	126	100	100	0	
534.43-10	Utilities Expense	1,880	2,055	2,000	2,040	40	
534.44-10	Rentals & Leases	1,825	4,473	1,830	3,890	2,060	
534.45-20	Vehicle Insurance	829	444	835	835	0	
534.45-30	Property/Casualty Insurance	1,988	1,897	2,155	2,155	0	
534.46-10	Building/Equipment Repairs	1,014	403	1,800	2,000	200	
534.46-20	Vehicle Repair	1,025	1,468	2,000	2,000	0	
534.46-30	Maintenance Agreements	65	68	200	100	(100)	
534.46-40	Small Tools & Equip	7	46	300	100	(200)	
534.47-10	Printing & Binding	15	0	550	220	(330)	
534.48-10	Promotional Activities	0	0	3,000	3,000	0	
534.49-15	Advertising	0	0	100	100	0	
534.49-18	Bank Fees	846	773	1,000	850	(150)	
534.51-10	Office Supplies	84	0	200	200	0	
534.51-11	Office Equipment	7	0	200	100	(100)	
534.52-10	Gas, Oil & Lubricants	1,259	1,830	1,800	1,800	0	
534.52-12	Other Operating Expenses	1,192	7,947	3,000	4,000	1,000	
	Total Operating Expenses	**137,337**	**122,204**	**266,870**	**212,875**	**(53,995)**	

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SOLID WASTE - GENERAL SERVICES (Landfills) — ENTERPRISE FUND

Fund 402, 145, 146, 148

	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Expenses- Continued						
534.63-10	Improvements Other than Building	7,000	57,218	341,053	341,053	0	Radio Control Pk & HH Haz Wste Site Imp Carry Fwd
534.64-10	Capital Equipment	0	21,607	0	68,000	68,000	Replacing Tractor and Bucket Attachments
	Total Capital	**7,000**	**78,825**	**341,053**	**409,053**	**68,000**	
	Reserves						
	Reserve - Restricted for future capital	1,225,758	1,225,758	1,225,758	1,225,758	0	see Note 1 below
587.98-10	Reserve - Unrestricted	2,170,174		892,908	883,587	(9,321)	
587.98-41	Personnel Services Reserve	0	0	2,000	2,000	0	
	TOTAL RESERVES	**3,395,932**	**1,225,758**	**2,120,666**	**2,111,345**	**(9,321)**	
							Overall Expense Increase/Decrease:
	TOTAL FUND EXPENSES	**3,696,435**	**1,571,487**	**2,875,889**	**2,880,483**	**4,594**	**0.16%**

Established to account for the operation, closure and post closure care costs of the Old Kings Road Landfill, the Old Kings Road Construction and Demolition Debris (C&D) facility located just South of the Old King's Road Landfill, and the Bunnell Landfill, as well as the costs associated with the household hazardous waste collection center and the used oil collection center.

The Old Kings Road Landfill, a Class I Landfill, which also accepted yard waste, was opened in 1977 and closed in 1991. The Old Kings Road C&D facility was opened in 1991 and closed in 2006. The Bunnell Landfill, a Class III Landfill, which accepted household garbage and furniture was opened in 1974 and closed in 1989.
The County continues to operate the household hazardous waste collection center and the used oil collection center.

Fund 145, 146 and 148 are separate funds created to account for the post closure care costs of each of the three Landfills respectively.
Fund 402 accounts for the hazardous waste collection and grants received. The four funds are combined here as they are for financial reporting.

Note 1:

On December 1, 2000, the County early retired four bond issues. These bonds were retired pursuant to an Interlocal Agreement (the Agreement) between Flagler County and several municipalities. Payment for the retirement of these bonds was made from the Landfill Debt Service Fund and the Landfill Capital Projects Fund in accordance with the Agreement. The Agreement also required the establishment of reserves all of which have been expended except as follows:

Future Landfill Capital Purchases -	$ 300,000	
	330,028	
	400,000	
	$ 1,030,028	Subtotal

In addition to the reserves from the early retirement of bonds, there are also funds received from Developer and General fund in lieu of land as follows:

	$ 170,000	DRI Funds for C&D in lieu of land from Plantation Bay
	25,730	General Fund Transfer - received for C&D in lieu of land
	$ 195,730	Subtotal
	$ 1,225,758	Total Reserve restricted for Future Capital Outlay

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
SW Charges Tax Bill	1,375,827	1,587,790	1,553,095	1,664,880	111,785
SW Franchise Fees	135,318	143,003	191,030	204,780	13,750
SW Collection Charges	32,727	40,701	49,000	40,000	(9,000)
Hurricane Matthew	151	0	0	0	0
Interest	5,893	16,168	6,500	14,500	8,000
Penalties	837	959	932	998	66
Recycling Fees	9,910	18,038	19,590	21,000	1,410
Tax Collector Excess Fees	5,565	7,031	6,000	7,000	1,000
Cash Carry Forward	491,405	566,642	386,297	663,410	277,113
	2,057,633	**2,380,332**	**2,212,444**	**2,616,568**	**404,124**
Expenses					
Personnel	86,619	86,650	93,083	95,041	1,958
Operating	1,400,410	1,491,084	1,605,542	1,740,863	135,321
Interfund Transfer	0	0	230,000	0	(230,000)
Reserves	570,604	802,598	283,819	780,664	496,845
	2,057,633	**2,380,332**	**2,212,444**	**2,616,568**	**404,124**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary - Positions					
Accounting Clerk	1.50	1.50	1.50	1.50	0.00
Facilities Contract Coord	0.50	0.50	0.50	0.50	0.00
Total Positions	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**

RESIDENTIAL SOLID WASTE

APPROVED BUDGET 2019-20 SUMMARY

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RESIDENTIAL SOLID WASTE COLLECTION - GENERAL SERVICES — ENTERPRISE FUND

Fund 405 Dept 3101	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
313.70-00	Solid Waste Franchise Fees	135,318	143,003	191,030	204,780	13,750	
331.50-06	Hurricane Matthew	151	0	0	0	0	
343.40-01	Solid Waste Collection Charges (billed)	32,727	40,701	49,000	40,000	(9,000)	
343.40-03	Solid Waste Collection Charges	1,375,827	1,587,790	1,553,095	1,664,880	111,785	Increase due to additional customers
343.40-02	Recycling Fees	9,910	18,038	19,590	21,000	1,410	
343.40-04	Trash Penalties	837	959	932	998	66	
361.10-00	Interest	5,893	16,168	6,500	14,500	8,000	
386.70-00	Tax Collector Excess Fees	5,565	7,031	6,000	7,000	1,000	
	Subtotal Revenues	1,566,228	1,813,690	1,826,147	1,953,158	127,011	
399.00-00	Cash Carry Forward	491,405	566,642	386,297	663,410	277,113	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**2,057,633**	**2,380,332**	**2,212,444**	**2,616,568**	**404,124**	**18.27%**
	Expenses						
533.10-12	Regular Salaries	57,817	57,622	61,573	63,136	1,563	2.2% COLA and Year 2 Salary Adjustments
533.10-14	Overtime	1,741	1,171	500	500	0	
533.10-xx	Employee Benefits	27,061	27,857	31,010	31,405	395	
	Total Personnel Services	**86,619**	**86,650**	**93,083**	**95,041**	**1,958**	
534.31-10	Professional Services	486	582	800	800	0	
534.34-10	Contracted Services-Solid Waste	1,353,184	1,430,033	1,553,095	1,685,880	132,785	Increase for additional customers
534.34-16	Collection Fees- Tax Collector	27,517	31,756	31,062	33,298	2,236	
534.34-19	Property Appraiser	12,978	13,570	13,500	13,800	300	
4110, 4120	Communications	115	0	360	360	0	
534.42-01	Postage Expense	316	316	500	500	0	
534.46-30	Maintenance Agreements	5,213	3,649	5,350	5,350	0	
534.47-10	Printing and Binding	12	0	100	100	0	
534.49-18	Bank Analysis Fees	382	260	375	375	0	
534.49-91	Write Offs	155	10,645	0	0	0	
534.51-10	Office Supplies	32	0	100	100	0	
534.51-11	Office Equipment	20	273	300	300	0	
	Total Operating Expenses	**1,400,410**	**1,491,084**	**1,605,542**	**1,740,863**	**135,321**	
581.91-10	Interfund Transfer to General Fund	0	0	230,000	0	(230,000)	Franchise fees transferred to General Fund
	Total Interfund Transfers	**0**	**0**	**230,000**	**0**	**(230,000)**	

RESIDENTIAL SOLID WASTE COLLECTION - GENERAL SERVICES — ENTERPRISE FUND

Fund 405 Dept 5000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
587.98-11	Designated for Future Use	570,604	802,598	283,819	780,664	496,845	
	Total Reserves	**570,604**	**802,598**	**283,819**	**780,664**	**496,845**	
							Overall Expense Increase/Decrease:
	TOTAL FUND EXPENSES	**2,057,633**	**2,380,332**	**2,212,444**	**2,616,568**	**404,124**	**18.27%**

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DIVISION: UTILITIES — GENERAL SERVICES

Primary Functions

- Perform management and support for the daily operations of Beverly Beach Utilities and Plantation Bay Utilities
- Maintain water distribution and wastewater collection systems within the Beverly Beach and Plantation Bay service areas
- Maintain five lift stations and three boost pumps within the Beverly Beach system
- Maintain thirteen lift stations and three boost pumps within the Plantation Bay system
- Perform management and support for the daily operation of the Eagle Lakes Water and Wastewater Treatment Plant
- Provide billing and customer service to 2,620 customers (619 Beverly Beach/Eagle Lakes and 2,001 Plantation Bay)
- Provide on-call emergency response to all utility customers 24 hours a day, 7 days a week
- Ensure compliance with all Florida Department of Environmental Protection rules and procedures relative to the Beverly Beach, Eagle Lakes and Plantation Bay systems

Goals FY 2019-20

- Provide efficient water and wastewater services designed to protect public health and the environment while being concurrent with development

Strategic Objectives

- Maintain pricing that is fiscally responsible for continuity of day-to-day operations and plans for future growth, while at the same time maximizing the customer experience
- Maintain Water and Wastewater equipment and plants for optimal performance needed for customer demand.

Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Number of Customer Accounts/FTE - Plantation Bay	#	231	TBD	TBD	TBD
2. Number of Customer Accounts/FTE - Beverly Beach	#	225	TBD	TBD	TBD
3. Average Monthly Utility Bill - Plantation Bay	Dollars	95.23	TBD	TBD	TBD
4. Average Monthly Utility Bill - Beverly Beach	Dollars	98.86	TBD	TBD	TBD
5. Average Water Flow - Plantation Bay	MGD	.42	TBD	TBD	TBD
6. Average Sewer Flow - Plantation Bay	MGD	.097	TBD	TBD	TBD
7. Average Water Flow - Beverly Beach	MGD	.090	TBD	TBD	TBD
8. Average Sewer Flow - Beverly Beach	MGD	.025	TBD	TBD	TBD

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DIVISION: UTILITIES

The Utilities Division currently oversees the Beverly Beach Water and Wastewater Plant. This is a relatively small utility, servicing 541 customers. The anticipated user population at build out of the system is estimated to be approximately 1,200 customers. The Beverly Beach Water and Wastewater System currently purchases bulk water from the City of Palm Coast and sends its sewage to the Palm Coast Wastewater treatment plant. The Eagle Lakes Water and Wastewater Plant is a relatively small utility, servicing 78 customers with capacity to serve up to 111 units.

Flagler County and the City of Bunnell jointly entered into the operation and purchase of the Plantation Bay Utility from a private developer in 2013. In 2015, the Flagler County Board of County Commissioners approved a resolution for the transfer of the utility and subsequently, the Florida Department of Environmental Protection approved the interlocal agreement and has reassigned the utility to Flagler County. The Plantation Bay utility has a service area that straddles the Flagler and Volusia County lines. Most of its 2,001 customers live in Volusia County. Flagler County has been trying to acquire the Plantation Bay utility for more than a decade. The Plantation development of regional impact is currently permitted for 5,391 dwelling units, consisting of three discrete areas: Plantation Bay, Prestwick and Westlake.

Customers Served per System:

Beverly Beach – 541

Eagle Lakes - 78

Plantation Bay – 2,001

Major Initiatives / Highlights

- During the 2016 Legislative Session, Flagler County was able to secure $2 million grant to address major capital improvements to the water treatment process at Plantation Bay. While the total costs for the water treatment improvements is estimated at $8 million, Flagler County will continue to aggressively seek additional funding for this project.
- With funding in place and design complete, Flagler County is moving forward with the construction of several wastewater treatment facility improvements at Plantation Bay. These improvements consist of a wastewater pump station, a 0.5 MGD AADF Extended Aeration Plant to meet Class 1 reliability and a 1.0 MG ground storage tank for reject water storage.

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Water Utility Revenue	452,718	463,823	438,800	468,116	29,316
Wastewater Revenue	183,469	208,854	181,100	206,600	25,500
Development Services	305,490	233,390	24,000	24,000	0
Water Impact Fees	18,070	30,580	19,460	19,460	0
Sewer Impact Fees	27,500	27,500	20,000	20,000	0
Staff Time	16,045	9,443	7,600	7,600	0
Interest	5,549	11,947	4,200	8,000	3,800
Grants	0	0	124,463	0	(124,463)
Miscellaneous	20,616	15,391	14,930	11,715	(3,215)
Cash Carry Forward	587,034	803,071	960,563	923,448	(37,115)
	1,616,491	**1,803,999**	**1,795,116**	**1,688,939**	**(106,177)**
Expenses					
Personnel	193,481	149,280	182,144	189,870	7,726
Operating	322,341	330,040	469,359	481,852	12,493
Capital	0	0	218,152	88,700	(129,452)
Debt	170,480	181,646	155,660	155,980	320
Reserves	930,189	1,143,033	769,801	772,537	2,736
	1,616,491	**1,803,999**	**1,795,116**	**1,688,939**	**(106,177)**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary - Positions					
Accounting Clerk	0.50	0.50	0.50	0.50	0.00
GIS Specialist	0.00	0.00	0.06	0.00	(0.06)
Operations & Financial Manager	0.00	0.00	0.10	0.10	0.00
Utility Services Coordinator	1.00	1.00	1.00	1.00	0.00
Utility Technician	1.00	1.00	1.00	1.00	0.00
Total Positions	**2.50**	**2.50**	**2.66**	**2.60**	**(0.06)**

BEVERLY BEACH UTILITIES

APPROVED BUDGET 2019-20 SUMMARY

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FLAGLER COUNTY UTILITIES - BEVERLY BEACH/EAGLE LAKES **ENTERPRISE FUND**

Fund 404 Dept 3101	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues-Water						
343.30-00	Water Utility Revenue	452,718	463,823	438,800	468,116	29,316	
343.30-02	Miscellaneous	20,616	15,391	14,930	11,715	(3,215)	
361.10-00	Interest	5,549	11,947	4,200	8,000	3,800	
341.92-00	Staff Time	16,045	9,443	7,600	7,600	0	
399.00-00	Cash Carry Forward	(191,188)	(236,391)	(30,708)	(33,215)	(2,507)	**Overall Revenues Increase/Decrease**
	TOTAL REVENUES	**303,740**	**264,213**	**434,822**	**462,216**	**27,394**	**6.30%**
	Expenses-Water						
533.10-12	Regular Salaries	51,413	48,390	64,075	66,936	2,861	2.2% COLA and Year 2 Salary Adjustments
533.10-14	Overtime	12,906	4,269	1,000	1,000	0	
533.10-xx	Employee Benefits	25,219	21,986	25,997	26,999	1,002	
	Total Personnel Expenses	**89,538**	**74,645**	**91,072**	**94,935**	**3,863**	
533.31-10	Professional Services	201	191	15,500	15,000	(500)	
533.34-10	Other Contracted Services	4,590	1,933	13,230	13,230	0	
533.34-20	Governmental Services	903	0	1,000	1,521	521	
533.41-10;41-20	Communications	3,061	2,655	1,700	1,700	0	
533.42-01	Postage	2,308	1,683	2,655	2,795	140	
533.43-10	Utilities Expense	155,298	148,339	188,720	188,720	0	
533.44-10	Rentals & Leases	4,130	1,514	1,150	1,500	350	
533.45-20	Vehicle Insurance	0	0	260	260	0	
533.45-30	Property/Casualty Insurance	6,172	10,242	10,300	10,300	0	
533.46-10	Bldging/Equipment Repairs	18,030	6,396	35,000	35,000	0	
533.46-20	Vehicle Repair	1,477	856	1,430	1,430	0	
533.46-30	Maintenance Agreements	1,719	3,232	3,410	3,410	0	
533.46-40	Small Tools & Equipment	3,581	118	3,800	3,500	(300)	
533.47-10	Printing & Binding	275	283	1,195	1,015	(180)	
533.49-10	Other Current Charges	450	1,058	500	8,500	8,000	
533.49-15	Advertising	0	0	450	250	(200)	
533.49-18	Bank Analysis Fees	862	768	1,300	1,000	(300)	
533.49-91	Write Offs/Shortages	0	1,009	0	0	0	
533.51-10	Office Supplies	443	389	400	400	0	
533.51-11	Office Equipment	239	171	550	600	50	
533.52-10	Gas, Oil & Lubricants	3,004	2,045	4,650	4,350	(300)	
533.52-12	Other Operating Expenses	7,115	6,134	14,000	12,000	(2,000)	
533.52-20	Clothing & Wearing Apparel	211	0	150	150	0	
533.54-10	Publications/Memberships	70	70	100	100	0	
533.55-01;55-03	Travel / Training	63	482	1,100	1,100	0	
	Total Operating Expenses	**214,202**	**189,568**	**302,550**	**307,831**	**5,281**	
533.64-10	Equipment	0	0	1,200	19,450	18,250	50% of Vehicle Replacement & Computer Repl.
	Total Capital Equipment	**0**	**0**	**1,200**	**19,450**	**18,250**	
Fund 404 Dept 6000							
	Capital Projects						
533.63-10	Improvements other than Building	0	0	40,000	40,000	0	Improv. to Beverly Beach Water Plant Prj. #647368 CFWD
	Total Capital Outlay	**0**	**0**	**40,000**	**40,000**	**0**	
							Overall Expense Increase/Decrease
	Total Expenses-Water	**303,740**	**264,213**	**434,822**	**462,216**	**27,394**	**6.30%**

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FLAGLER COUNTY UTILITIES - BEVERLY BEACH/EAGLE LAKES **ENTERPRISE FUND**

Fund 404 Dept 3101	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues-Wastewater						
343.50-00	Wastewater Revenue	183,469	208,854	181,100	206,600	25,500	
343.60-02	Customer Charges (Development Svcs)	30,930	32,750	24,000	24,000	0	
332.01-01	HMGP Grant	0	0	124,463	0	(124,463)	
399.00-00	Cash Carry Forward	(2,317)	(26,497)	105,270	67,606	(37,664)	**Overall Revenues Increase/Decrease**
	TOTAL REVENUES	**212,082**	**215,107**	**434,833**	**298,206**	**(136,627)**	**-31.42%**
	Expenses-Wastewater						
535.10-12	Regular Salaries	63,909	48,382	64,075	66,936	2,861	2.2% COLA
535.10-14	Overtime	12,903	4,268	1,000	1,000	0	
533.10-xx	Employee Benefits	27,131	21,985	25,997	26,999	1,002	
	Total Personnel Expenses	**103,943**	**74,635**	**91,072**	**94,935**	**3,863**	
535.31-10	Professional Services	201	1,091	15,000	15,000	0	
535.34-10	Other Contracted Services	12,473	13,054	28,340	28,340	0	
535.34-20	Governmental Services	90	0	1,200	1,521	321	
535.41-10;41-20	Communications	672	920	2,500	2,100	(400)	
535.42-01	Postage	933	1,683	2,504	2,795	291	
535.43-10	Utilities Expense	28,388	71,850	59,400	65,400	6,000	
535.44-10	Rentals & Leases	833	1,514	1,150	1,500	350	
535.45-20	Vehicle Insurance	0	0	260	260	0	
535.45-30	Property/Casualty Insurance	6,172	1,575	2,000	2,000	0	
535.46-10	Bldging/Equipment Repairs	24,406	9,712	9,000	10,000	1,000	
535.46-20	Vehicle Repair	360	614	1,430	1,430	0	
535.46-30	Maintenance Agreements	1,615	1,825	3,410	3,410	0	
535.46-40	Small Tools & Equipment	5,544	1,717	3,500	3,500	0	
535.47-10	Printing & Binding	275	283	765	915	150	
535.49-10	Other Current Charges	20,585	28,897	26,000	26,000	0	
535.49-15	Advertising	0	0	450	250	(200)	
535.49-18	Bank Analysis Fees	862	768	1,300	1,000	(300)	
535.49-91	Write Offs/Shortages	0	1,009	0	0	0	
535.51-10	Office Supplies	10	288	400	400	0	
535.51-11	Office Equipment	239	345	300	600	300	
535.52-10	Gas, Oil & Lubricants	3,004	2,007	4,650	4,350	(300)	
535.52-12	Other Operating Expenses	1,477	1,320	2,000	2,000	0	
535.52-20	Clothing & Wearing Apparel	0	0	150	150	0	
535.55-01;54-10	Travel / Training	0	0	1,100	1,100	0	
	Total Operating Expenses	**108,139**	**140,472**	**166,809**	**174,021**	**7,212**	
535.64-10	Equipment	0	0	176,952	29,250	(147,702)	50% of Vehicle Replacement & 10 Grinder Pumps
	Total Capital Outlay	**0**	**0**	**176,952**	**29,250**	**(147,702)**	
	Total Expenses-Wastewater	**212,082**	**215,107**	**434,833**	**298,206**	**(136,627)**	**Overall Expense Increase/Decrease** **-31.42%**

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FLAGLER COUNTY UTILITIES - BEVERLY BEACH/EAGLE LAKES — ENTERPRISE FUND

Fund 404 Dept 3101	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenue (Debt Service)						
399.00-00	Cash Carry Forward	170,480	181,646	155,660	155,980	320	
	Total Revenue (Debt Service)	**170,480**	**181,646**	**155,660**	**155,980**	**320**	
	Debt Service						
533.71-30	Series 2013 Water/Sewer Bond Principal -Wtr	22,500	23,500	24,000	25,000	1,000	
535.71-30	Series 2013 Water/Sewer Bond Principal -Wstw	22,500	23,500	24,000	25,000	1,000	
533.72-34	Series 2013 Water/Sewer Bond Interest-Wtr	55,440	54,652	53,830	52,990	(840)	
535.72-34	Series 2013 Water/Sewer Bond Interest-Wstwtr	55,440	54,652	53,830	52,990	(840)	Expires 9/1/2052 (1st 2 yrs were interest only)
533.72-32	Interest on Advances	14,600	25,342	0	0	0	
	Total Debt Service	**170,480**	**181,646**	**155,660**	**155,980**	**320**	
TOTAL OPERATING REVENUE		**686,302**	**660,966**	**1,025,315**	**916,402**	**(108,913)**	
TOTAL OPERATING EXPENSES		**686,302**	**660,966**	**1,025,315**	**916,402**	**(108,913)**	

FLAGLER COUNTY UTILITIES - BEVERLY BEACH/EAGLE LAKES - Reserves — ENTERPRISE FUND

Fund 404 Dept 5000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
399.00-00	Cash Carry Forward	610,059	884,313	730,341	733,077	2,736	
389.80-04	Eagle Lakes Dev Fee	274,560	200,640	0	0	0	
363.23-02	Water Impact Fees	18,070	30,580	19,460	19,460	0	
363.23-03	Sewer Impact Fees	27,500	27,500	20,000	20,000	0	
	TOTAL REVENUES	**930,189**	**1,143,033**	**769,801**	**772,537**	**2,736**	
	Expenses						
587.98-41	Personnel Services Reserves	0	0	2,500	2,500	0	
587.98-50	Reserves - Future Projects	664,689	856,053	451,641	342,197	(109,444)	
587.98-50	Reserves-Impact Fees-Future Projects	86,715	114,795	123,675	229,255	105,580	
587.98-40	Reserves - Special Bond Reserve	178,785	172,185	191,985	198,585	6,600	
	TOTAL RESERVES	**930,189**	**1,143,033**	**769,801**	**772,537**	**2,736**	
	TOTAL FUND REVENUE	**1,616,491**	**1,803,999**	**1,795,116**	**1,688,939**	**-106,177**	
	TOTAL FUND EXPENSES	**1,616,491**	**1,803,999**	**1,795,116**	**1,688,939**	**-106,177**	**Overall Expense Increase/Decrease -5.91%**

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Water and Sewer System Revenue Bond Series 2013 — DEBT SERVICE FUND

Amortization Schedule

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I	Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I
2013	09/01/13	-	50,302	50,302	2033	09/01/33	78,000	77,630	155,630
2014	09/01/14	-	113,890	113,890	2034	09/01/34	81,000	74,900	155,900
2015	09/01/15	42,000	113,890	155,890	2035	09/01/35	84,000	72,065	156,065
2016	09/01/16	44,000	112,420	156,420	2036	09/01/36	87,000	69,125	156,125
2017	09/01/17	45,000	110,880	155,880	2037	09/01/37	90,000	66,080	156,080
2018	09/01/18	47,000	109,305	156,305	2038	09/01/38	93,000	62,930	155,930
2019	09/01/19	48,000	107,660	155,660	2039	09/01/39	96,000	59,675	155,675
2020	09/01/20	50,000	105,980	155,980	2040	09/01/40	100,000	56,315	156,315
2021	09/01/21	52,000	104,230	156,230	2041	09/01/41	103,000	52,815	155,815
2022	09/01/22	54,000	102,410	156,410	2042	09/01/42	107,000	49,210	156,210
2023	09/01/23	56,000	100,520	156,520	2043	09/01/43	111,000	45,465	156,465
2024	09/01/24	58,000	98,560	156,560	2044	09/01/44	114,000	41,580	155,580
2025	09/01/25	60,000	96,530	156,530	2045	09/01/45	119,000	37,590	156,590
2026	09/01/26	62,000	94,430	156,430	2046	09/01/46	123,000	33,425	156,425
2027	09/01/27	64,000	92,260	156,260	2047	09/01/47	127,000	29,120	156,120
2028	09/01/28	66,000	90,020	156,020	2048	09/01/48	131,000	24,675	155,675
2029	09/01/29	68,000	87,710	155,710	2049	09/01/49	136,000	20,090	156,090
2030	09/01/30	71,000	85,330	156,330	2050	09/01/50	141,000	15,330	156,330
2031	09/01/31	73,000	82,845	155,845	2051	09/01/51	146,000	10,395	156,395
2032	09/01/32	76,000	80,290	156,290	2052	09/01/52	151,000	5,285	156,285
						TOTALS	**3,254,000**	**2,843,162**	**6,097,162**

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Hurricane Matthew	4,648	0	0	0	0
Water Utility Revenue	877,305	967,703	958,201	1,004,269	46,068
Wastewater Revenue	1,153,387	1,291,775	1,282,760	1,335,088	52,328
Water Impact Fees	223,184	269,323	206,016	206,016	0
Sewer Impact Fees	260,936	311,116	240,864	240,864	0
Interest	8,800	53,237	8,000	40,000	32,000
Grants	122,305	394,013	2,447,611	1,602,250	(845,361)
Miscellaneous	63,814	62,134	51,000	54,000	3,000
Loan Proceeds	0	0	3,867,878	0	(3,867,878)
Cash Carry Forward	1,641,119	2,119,529	2,684,101	9,155,325	6,471,224
	4,355,498	**5,468,830**	**11,746,431**	**13,637,812**	**1,891,381**
Expenses					
Personnel	442,620	485,279	596,890	642,861	45,971
Operating	655,020	465,747	1,012,234	944,688	(67,546)
Capital	122,305	843,120	7,200,073	6,908,566	(291,507)
Debt	1,161,864	300,787	609,196	775,631	166,435
Reserves	1,973,689	3,373,897	2,328,038	4,366,066	2,038,028
	4,355,498	**5,468,830**	**11,746,431**	**13,637,812**	**1,891,381**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary-Positions					
Accounting Clerk	1.00	1.00	1.00	1.00	0.00
GIS Specialist	0.00	0.00	0.19	0.00	(0.19)
Operations & Financial Manager	0.00	0.00	0.40	0.40	0.00
Utilities Maintenance Technician I	1.00	1.00	1.00	1.00	0.00
Utilities Maintenance Technician II	1.00	1.00	1.00	1.00	0.00
Utilities Maintenance Technician III	1.00	1.00	1.00	1.00	0.00
Utility Maintenance Supervisor	1.00	1.00	1.00	1.00	0.00
Utility Services Coordinator	1.00	1.00	1.00	1.00	0.00
Waste Water Treatment Plant Op	2.00	2.00	2.00	2.00	0.00
Water Treatment Plant Op	2.00	2.00	2.00	2.00	0.00
Total Positions	**10.00**	**10.00**	**10.59**	**10.40**	**(0.19)**

PLANTATION BAY UTILITIES

APPROVED BUDGET 2019-20 SUMMARY

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FLAGLER COUNTY UTILITIES @ PLANTATION BAY **ENTERPRISE FUND**

Fund 407 Dept 3102	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues-Water						
331.50-06	Hurricane Matthew	4,648	0	0	0	0	
341.92-00	Staff Time	12,595	0	0	0	0	
343.30-01	Water Utility Revenue	877,305	967,703	958,201	1,004,269	46,068	
343.30-02	Turn On/Turn Off Fees	15,355	17,430	15,000	15,000	0	
343.30-03	Meter Installation	21,008	25,799	21,000	21,000	0	
343.60-01	Penalties	13,176	18,869	15,000	18,000	3,000	
369.90-00	Miscellaneous	953	0	0	0	0	
361.10-00	Interest	4,400	26,619	4,000	20,000	16,000	
369.30-00	Refund of Prior Year Expense	727	36	0	0	0	
399.00-00	Cash Carry Forward	215,070	(287,122)	(11,321)	115,174	126,495	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**1,165,237**	**769,334**	**1,001,880**	**1,193,443**	**191,563**	**19.12%**
	Expenses-Water						
533.10-12	Regular Salaries	147,457	150,898	202,721	222,741	20,020	2.2% COLA and Year 2 Salary Adjustments
533.10-14	Overtime	26,375	35,563	2,500	2,500	0	
533.10-xx	Employee Benefits	74,959	78,078	93,646	99,119	5,473	
	Total Personnel Expenses	**248,791**	**264,539**	**298,867**	**324,360**	**25,493**	
533.31-10	Professional Services	11,609	657	100,000	100,000	0	Engineering and Consulting Services
533.34-10	Contracted Services	31,713	5,551	34,000	34,000	0	Increase in estimated Lime Removal
533.34-20	Governmental Services	0	0	10,000	14,817	4,817	
40-10, 55-01	Travel Expenses/Training	910	836	4,500	2,700	(1,800)	
41-10;41-20	Communications	407	588	850	850	0	
533.42-01	Postage Expense	5,269	5,518	8,135	8,455	320	
533.43-10	Utilities Expense	29,289	28,992	36,840	36,840	0	
533.44-10	Rentals & Leases	2,843	1,453	3,450	3,450	0	
533.45-20	Vehicle Insurance	373	373	405	405	0	
533.45-30	Property Casualty Insurance	5,009	4,400	5,200	5,500	300	
533.46-10	Bldg/Equip Repairs	80,275	71,528	230,000	150,944	(79,056)	
533.46-20	Vehicle Repairs	2,798	2,624	3,320	3,900	580	
533.46-30	Maintenance Agreements	3,717	5,084	6,000	6,000	0	
533.46-40	Small Tools & Equip	12,953	6,586	13,000	13,000	0	
533.47-10	Printing and Binding	705	510	2,000	1,000	(1,000)	
533.49-10	Other Current Charges	1,325	1,399	1,500	1,500	0	
533.49-15	Advertising	0	2	200	200	0	
533.49-18	Bank Analysis Fees	1,626	1,407	1,400	1,400	0	
535.49-91	Write Offs/Shortages	257	7,807	0	0	0	
533.51-10	Office Supplies	802	288	1,000	600	(400)	
533.51-11	Office Equipment	437	158	1,250	1,000	(250)	
533.52-10	Gas, Oil, & Lubricants	7,735	9,269	7,425	8,250	825	
533.52-12	Other Operating Expenses	72,094	67,685	78,600	78,600	0	Increase in Chemicals for plant
533.52-20	Clothing and Wearing Apparel	0	82	200	200	0	
533.52-30	Data Processing Software	0	0	7,000	7,000	0	Sungard
	Total Operating Expenses	**272,146**	**222,797**	**556,275**	**480,611**	**(75,664)**	
533.63-10	Improvements other than Bldg	0	0	0	0	0	
533.64-10	Equipment	0	5,519	11,200	86,500	75,300	50% Two Replacement Vehicles and Pump Replacement
	Total Equipment	**0**	**5,519**	**11,200**	**86,500**	**75,300**	
	Debt Service-Water						
533.71-30	Principal-Water	511,583	147,780	75,652	150,456	74,804	FAC Loan Paid off in FY17
533.72-30	Interest-Water	129,150	128,699	59,886	151,516	91,630	
533.73-10	Other Debt Service Costs-Water	3,567	0	0	0	0	
	Total Debt Service	**644,300**	**276,479**	**135,538**	**301,972**	**166,434**	
							Overall Expense Increase/Decrease:
	Total Expenses-Water	**1,165,237**	**769,334**	**1,001,880**	**1,193,443**	**191,563**	**19.12%**

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FLAGLER COUNTY UTILITIES @ PLANTATION BAY **ENTERPRISE FUND**

Fund 407 Dept 3102	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues-Wastewater						
343.50-01	Wastewater/Sewer Revenue	1,153,387	1,291,775	1,282,760	1,335,088	52,328	
361.10-00	Interest	4,400	26,618	4,000	20,000	16,000	
332.01-01	HMGP Grant	0	0	319,463	41,250	(278,213)	$101K for Matthew HMGP, $218K Hurricane Irma HMGP
399.00-00	Cash Carry Forward	(63,520)	(827,980)	67,369	(28,601)	(95,970)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**1,094,267**	**490,413**	**1,673,592**	**1,367,737**	**(305,855)**	**-18.28%**
	Expenses-Wastewater						
535.10-12	Regular Salaries	113,072	127,567	202,014	217,871	15,857	2.2% COLA and Year 2 Salary Adjustments
535.10-14	Overtime	23,026	29,722	2,500	2,500	0	
535.10-xx	Employee Benefits	57,731	63,451	93,509	98,130	4,621	
	Total Personnel Expenses	**193,829**	**220,740**	**298,023**	**318,501**	**20,478**	
535.31-10	Professional Services	200,069	36,760	180,000	100,000	(80,000)	
535.34-10	Contracted Services	34,445	31,581	44,000	50,000	6,000	
535.34-20	Governmental Services	0	7,183	10,000	14,817	4,817	
40-10, 55-01	Travel Expenses/Training	230	493	3,500	2,500	(1,000)	
41-10;41-20	Communications	204	503	850	850	0	
535.42-01	Postage	5,269	5,539	8,135	8,455	320	
535.43-10	Utilities Expense	48,206	47,792	45,724	47,650	1,926	
535.44-10	Rentals & Leases	1,552	1,394	4,450	3,450	(1,000)	
535.45-20	Vehicle Insurance	373	373	405	405	0	
535.45-30	Property Casualty Insurance	5,009	5,331	5,400	6,500	1,100	
535.46-10	Bldg/Equip Repairs	34,351	40,730	81,000	157,200	76,200	
535.46-20	Vehicle Repairs	2,422	4,333	3,320	4,500	1,180	
535.46-30	Maintenance Agreements	4,446	4,086	6,000	6,000	0	
535.46-40	Small Tools & Equip	9,241	5,729	13,000	10,000	(3,000)	
535.47-10	Printing and Binding	705	510	2,000	1,000	(1,000)	
535.49-10	Other Current Charges	901	460	1,500	1,500	0	
535.49-15	Advertising	0	180	200	200	0	
535.49-18	Bank Analysis Fees	1,626	1,407	1,400	1,400	0	
535.49-91	Write Offs/ Shortages	257	7,807	0	0	0	
535.51-10	Office Supplies	494	598	1,000	1,000	0	
535.51-11	Office Equipment	0	503	1,250	1,000	(250)	
535.52-10	Gas Oil & Lubricants	7,735	9,078	7,425	8,250	825	
535.52-12	Other Operating Expenses	25,279	30,520	35,000	35,000	0	
535.52-20	Clothing & Wearing Apparel	0	0	200	200	0	
535.52-30	Data Processing Software	0	0	0	2,000	2,000	
535.54-10	Publications/Memberships	60	60	200	200	0	
	Total Operating Expenses	**382,874**	**242,950**	**455,959**	**464,077**	**8,118**	
535.63-10	Improvements other than Bldg	0	0	0	0	0	
535.64-10	Equipment	0	2,415	445,952	111,500	(334,452)	Hurricane Irma HMGP & 50% of Two Vechile Replacements
	Total Equipment	**0**	**2,415**	**445,952**	**111,500**	**(334,452)**	
	Debt Service-Wastewater						
535.71-30	Principal-Wastewater	511,583	10,904	405,874	408,024	2,150	FAC Loan Paid FY17, New SRF Loan Agreement #180502
535.72-30	Interest-Wastewater	2,414	5,724	67,784	65,635	(2,149)	
535.73-10	Other Debt Service Costs-Wastewater	3,567	7,680	0	0	0	
	Total Debt Service	**517,564**	**24,308**	**473,658**	**473,659**	**1**	
							Overall Expense Increase/Decrease:
	Total Expenses-Wastewater	**1,094,267**	**490,413**	**1,673,592**	**1,367,737**	**(305,855)**	**-18.28%**

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FLAGLER COUNTY UTILITIES @ PLANTATION BAY **ENTERPRISE FUND**

Fund 407 Dept 6000/8411	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
337.30-08	SJRWMD Wastewater Treatment Grant	0	129,415	500,000	0	(500,000)	
384.01-00	Debt/Loan Proceeds	0	0	3,867,878	0	(3,867,878)	FDEP Clean Water SRF Loan
399.00-00	Cash Carry Forward	0	0	625,019	0	(625,019)	$605,019 pledged from Wastewater Impact Fees
	TOTAL REVENUES	**0**	**129,415**	**4,992,897**	**0**	**(4,992,897)**	
	Expenses						
535.63-10	Improvements other than Bldg	0	0	4,472,897	0	(4,472,897)	Prj# 642372 Plantation Bay Wastewater Treatment Plant
535.63-10	Improvements other than Bldg	0	129,415	500,000	0	(500,000)	
535.63-77	Engineering Staff Time	0	0	20,000	0	(20,000)	
	TOTAL EXPENSES	**0**	**129,415**	**4,992,897**	**0**	**(4,992,897)**	

Fund 407 Dept 8407/6000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
	Revenues						
334.31-01	FDEP Utility Grant	122,305	264,598	1,628,148	1,561,000	(67,148)	FDEP Grant
399.00-00	Cash Carry Forward	0	441,173	121,876	5,149,566	5,027,690	Debt Proceeds from FY17 and Impact Fees
	TOTAL REVENUES	**122,305**	**705,771**	**1,750,024**	**6,710,566**	**4,960,542**	
	Expenses						
533.63-10	Improvements other than Bldg	122,305	264,598	1,730,024	1,561,000	(169,024)	Prj# 642366 New Water Treatment System
533.63-11	Improvements other than Bldg	0	430,718	0	5,132,844	5,132,844	
533.63-77	Engineering Staff Time	0	10,455	20,000	16,722	(3,278)	
	TOTAL EXPENSES	**122,305**	**705,771**	**1,750,024**	**6,710,566**	**4,960,542**	

Fund 407 Dept 5000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
	Revenues					
399.00-00	Cash Carry Forward	1,489,569	2,793,458	1,881,158	3,919,186	2,038,028
363.23-02	Water Impact Fees	223,184	269,323	206,016	206,016	0
363.23-03	Sewer Impact Fees	260,936	311,116	240,864	240,864	0
	TOTAL REVENUES	**1,973,689**	**3,373,897**	**2,328,038**	**4,366,066**	**2,038,028**
	Expenses					
587.98-41	Personnel Services Reserves	0	0	5,000	10,000	5,000
587.98-11	Reserves - Impact Fees - Water	743,502	1,012,825	1,155,534	126,841	(1,028,693)
587.98-11	Reserves - Impact Fees - Wastewater	878,268	1,189,384	754,887	990,139	235,252
587.98-11	Reserves - Future Projects	351,919	1,171,688	412,617	3,239,086	2,826,469
	TOTAL RESERVES	**1,973,689**	**3,373,897**	**2,328,038**	**4,366,066**	**2,038,028**
	TOTAL FUND REVENUE	**4,355,498**	**5,468,830**	**11,746,431**	**13,637,812**	**1,891,381**
	TOTAL FUND EXPENSES	**4,355,498**	**5,468,830**	**11,746,431**	**13,637,812**	**1,891,381**

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Plantation Bay Utility Acquisition — DEBT SERVICE FUND

Plantation Bay Utility Acquisition - Amortization Schedule — **Funding No. 180520**

Fund: 407 — **407-3102-533/535**
Loan: $ 5,682,833
Rate: 2.3700%
Length: 30 Years

FY	Date Due	BY FISCAL YEAR Principal	BY FISCAL YEAR Interest	Total P & I	FY	Date Due	BY FISCAL YEAR Principal	BY FISCAL YEAR Interest	Total P & I
	3/15/2014	-	135,637			3/15/2029	95,187	40,351	
2014	9/15/2014	20,774	114,764	271,175	2029	9/15/2029	96,315	39,223	271,075
	3/15/2015	68,442	67,095			3/15/2030	97,456	38,082	
2015	9/15/2015	69,253	66,284	271,075	2030	9/15/2030	98,611	36,927	271,075
	3/15/2016	70,074	65,464			3/15/2031	99,779	35,758	
2016	9/15/2016	70,904	64,633	271,075	2031	9/15/2031	100,962	34,576	271,075
	3/15/2017	71,744	63,793			3/15/2032	102,158	33,380	
2017	9/15/2017	72,595	62,943	271,075	2032	9/15/2032	103,369	32,169	271,075
	3/15/2018	73,455	62,083			3/15/2033	104,594	30,944	
2018	9/15/2018	74,325	61,212	271,075	2033	9/15/2033	105,833	29,705	271,075
	3/15/2019	75,206	60,332			3/15/2034	107,087	28,451	
2019	9/15/2019	76,097	59,440	271,075	2034	9/15/2034	108,356	27,182	271,075
	3/15/2020	76,999	58,539			3/15/2035	109,640	25,898	
2020	9/15/2020	77,911	57,626	271,075	2035	9/15/2035	110,939	24,598	271,075
	3/15/2021	78,835	56,703			3/15/2036	112,254	23,284	
2021	9/15/2021	79,769	55,769	271,075	2036	9/15/2036	113,584	21,953	271,075
	3/15/2022	80,714	54,823			3/15/2037	114,930	20,607	
2022	9/15/2022	81,671	53,867	271,075	2037	9/15/2037	116,292	19,246	271,075
	3/15/2023	82,638	52,899			3/15/2038	117,670	17,867	
2023	9/15/2023	83,618	51,920	271,075	2038	9/15/2038	119,064	16,473	271,075
	3/15/2024	84,609	50,929			3/15/2039	120,475	15,062	
2024	9/15/2024	85,611	49,926	271,075	2039	9/15/2039	121,903	13,635	271,075
	3/15/2025	86,626	48,912			3/15/2040	123,348	12,190	
2025	9/15/2025	87,652	47,885	271,075	2040	9/15/2040	124,809	10,728	271,075
	3/15/2026	88,691	46,847			3/15/2041	126,288	9,249	
2026	9/15/2026	89,742	45,796	271,075	2041	9/15/2041	127,785	7,753	271,075
	3/15/2027	90,805	44,732			3/15/2042	129,299	6,239	
2027	9/15/2027	91,881	43,656	271,075	2042	9/15/2042	130,831	4,706	271,075
	3/15/2028	92,970	42,567			3/15/2043	132,382	3,156	
2028	9/15/2028	94,072	41,466	271,075	2043	9/15/2043	133,950	1,587	271,075
					TOTALS:		**$ 5,682,833**	**$ 2,449,522**	**$ 8,132,354**

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Rehabilitation and Upgrade of Plantation Bay WWTP — DEBT SERVICE FUND

Rehabilitation and Upgrade of Plantation Bay WWTP — **Funding No. 180500**

Fund: 407 — **407-3102-533/535**
Loan: $ 387,448
Rate: 2.1200%
Length: 20 Years

FY	Date Due	BY FISCAL YEAR Principal	BY FISCAL YEAR Interest	Total P & I	FY	Date Due	BY FISCAL YEAR Principal	BY FISCAL YEAR Interest	Total P & I
	3/15/2018	2,890	9,200			3/15/2028	9,791	2,299	
2018	9/15/2018	8,014	4,076	24,180	2028	9/15/2028	9,895	2,195	24,180
	3/15/2019	8,099	3,991			3/15/2029	10,000	2,090	
2019	9/15/2019	8,185	3,906	24,180	2029	9/15/2029	10,106	1,984	24,180
	3/15/2020	8,271	3,819			3/15/2030	10,213	1,877	
2020	9/15/2020	8,359	3,731	24,180	2030	9/15/2030	10,321	1,769	24,180
	3/15/2021	8,448	3,642			3/15/2031	10,431	1,659	
2021	9/15/2021	8,537	3,553	24,180	2031	9/15/2031	10,541	1,549	24,180
	3/15/2022	8,628	3,462			3/15/2032	10,653	1,437	
2022	9/15/2022	8,719	3,371	24,180	2032	9/15/2032	10,766	1,324	24,180
	3/15/2023	8,812	3,279			3/15/2033	10,880	1,210	
2023	9/15/2023	8,905	3,185	24,180	2033	9/15/2033	10,996	1,095	24,180
	3/15/2024	8,999	3,091			3/15/2034	11,112	978	
2024	9/15/2024	9,095	2,995	24,180	2034	9/15/2034	11,230	860	24,180
	3/15/2025	9,191	2,899			3/15/2035	11,349	741	
2025	9/15/2025	9,289	2,802	24,180	2035	9/15/2035	11,469	621	24,180
	3/15/2026	9,387	2,703			3/15/2036	11,591	499	
2026	9/15/2026	9,486	2,604	24,180	2036	9/15/2036	11,714	376	24,180
	3/15/2027	9,587	2,503			3/15/2037	11,838	252	
2027	9/15/2027	9,689	2,401	24,180	2037	9/15/2037	11,963	127	24,180
					TOTALS:		**$ 387,448**	**$ 96,156**	**$ 483,604**

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Reverse Osmosis System **DEBT SERVICE FUND**

Reverse Osmosis System - Water					**Water System Revenue Bonds Series 2019**				
Fund:	**407**							**407-3102-533**	
Loan:	**$**	**3,781,000**							
Rate:		**2.9900%**							
Length:		**15 years**							
FY	**Date Due**	**BY FISCAL YEAR Principal**	**BY FISCAL YEAR Interest**	**Total P & I**	**FY**	**Date Due**	**BY FISCAL YEAR Principal**	**BY FISCAL YEAR Interest**	**Total P & I**
	10/1/2019	73,000	37,998			10/1/2027	267,000	30,573	
2020	4/1/2020	-	55,435	166,433	2028	4/1/2028	-	26,581	324,154
	10/1/2020	217,000	55,435			10/1/2028	275,000	26,581	
2021	4/1/2021	-	52,190	324,625	2029	4/1/2029	-	22,470	324,051
	10/1/2021	224,000	52,190			10/1/2029	283,000	22,470	
2022	4/1/2022	-	48,842	325,032	2030	4/1/2030	-	18,239	323,709
	10/1/2022	230,000	48,842			10/1/2030	292,000	18,239	
2023	4/1/2023	-	45,403	324,245	2031	4/1/2031	-	13,874	324,113
	10/1/2023	237,000	45,403			10/1/2031	300,000	13,874	
2024	4/1/2024	-	41,860	324,263	2032	4/1/2032	-	9,389	323,262
	10/1/2024	244,000	41,860			10/1/2032	309,000	9,389	
2025	4/1/2025	-	38,212	324,072	2033	4/1/2033	-	4,769	323,158
	10/1/2025	252,000	38,212			10/1/2033	319,000	4,769	
2026	4/1/2026	-	34,445	324,657	2034				323,769
	10/1/2026	259,000	34,445						
2027	4/1/2027	-	30,573	324,018					-
					TOTALS:		**$ 3,781,000**	**$ 922,560**	**$ 4,703,560**

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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Interest	23,145	65,729	15,000	60,000	45,000
BOCC Premium Contribution	4,061,263	4,016,509	4,200,000	4,200,000	0
Constitutional Premium Contribution	4,675,121	4,923,718	4,834,000	5,160,000	326,000
BCBS Incentives	50,000	50,000	50,000	50,000	0
Retired Employee Premium Contribution	169,679	176,294	170,000	250,000	80,000
BCBS Pharmacy Rebate	154,942	252,239	80,000	367,000	287,000
Cobra Premiums	30,348	35,369	30,000	40,000	10,000
Miscellaneous	20,223	80,752	500	500	0
Cash Carry Forward	1,596,888	2,676,413	2,936,529	4,571,447	1,634,918
	10,781,609	**12,277,023**	**12,316,029**	**14,698,947**	**2,382,918**
Expenditures					
Personnel	43,684	44,437	44,610	49,517	4,907
Health Insurance	7,354,371	7,876,744	8,711,500	8,837,200	125,700
Employee Clinic	700,661	717,827	796,380	841,950	45,570
Reserves	2,676,413	3,630,701	2,763,539	4,970,280	2,206,741
	10,775,129	**12,269,709**	**12,316,029**	**14,698,947**	**2,382,918**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary -Positions					
Benefits & Wellness Manager	0.70	0.70	0.70	0.70	0.00
Total Positions	**0.70**	**0.70**	**0.70**	**0.70**	**0.00**

HEALTH INSURANCE

APPROVED BUDGET 2019-20 SUMMARY

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HEALTH INSURANCE FUND — **INTERNAL SERVICE FUND**

Fund 603	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
361.10-00	Interest-MMIA & Investments	23,145	65,729	15,000	60,000	45,000	
369.10-01	BCC Premium Contribution	4,061,263	4,016,509	4,200,000	4,200,000	0	Premium contribution FY11 $8,175, FY12 $8,300,
369.10-02	Clerk of Court Premium Contribution	583,162	584,499	600,000	615,000	15,000	FY13 $8,500, FY 14 $8,500, FY 15 $8,500, FY16
369.10-03	Sheriff Premium Contribution	3,229,293	3,451,266	3,350,000	3,600,000	250,000	$8,500, FY17 $10,500, FY18 $10,500, FY19 $10,500,
369.10-04	Supervisor of Elections Premium Contribution	81,716	96,125	84,000	100,000	16,000	FY20 $10,500
369.10-05	Tax Collector Premium Contribution	441,710	464,295	450,000	495,000	45,000	
369.10-06	Property Appraiser Premium Contribution	339,240	327,533	350,000	350,000	0	
369.10-07	Retired Employees Premium Contribution	169,679	176,294	170,000	250,000	80,000	
369.10-08	Cobra Premium Contribution	30,348	35,369	30,000	40,000	10,000	
369.10-09	Pharmacy Rebate	154,942	252,239	80,000	367,000	287,000	
369.10-11	BCBS Incentives	50,000	50,000	50,000	50,000	0	
369.90-00	Miscellaneous, Insurance Recovery	20,223	80,752	500	500	0	
399.00-00	Cash Carry Forward	1,596,888	2,676,413	2,936,529	4,571,447	1,634,918	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**10,781,609**	**12,277,023**	**12,316,029**	**14,698,947**	**2,382,918**	**19.35%**
	Expenditures						
513.10-12	Regular Salaries	30,154	32,009	32,093	35,058	2,965	.70 Empl Benefits & Wellness Manager; 2.2% COLA
513-10-xx	Employee Benefits	13,530	12,428	12,517	14,459	1,942	
	Total Personnel Services	**43,684**	**44,437**	**44,610**	**49,517**	**4,907**	
519.31-10	Investment Fees	1,369	1,931	2,000	2,200	200	
519.49-18	Bank Analysis Fees & Advertising	1,411	3,030	2,500	3,000	500	
580.49-25	PHA Incentives	69,961	74,580	105,000	78,000	(27,000)	Estimated maximum wellness incentives
31-10;55-01	Professional Services;Training	13,605	100,000	20,000	20,000	0	Actuary
580.34-10	Other Contracted Services	4,049	0	5,000	5,000	0	
580.99-30	Insurance - Admin Fees	483,006	490,255	525,000	525,000	0	
580.99-31	Life Insurance - Premiums	19,520	19,921	25,000	25,000	0	
580.99-32	Stop Loss Premiums	710,399	805,255	875,000	875,000	0	
580-99-33	P & A Admin Fees	30,355	22,106	32,000	34,000	2,000	
580.99-40	Claims - Health Insurance	6,446,121	6,337,787	7,000,000	7,200,000	200,000	
580.99-41	Reinsurance Claims	(473,962)	3,429	0	0	0	
580.99-42	Vision Premiums	295	295	70,000	20,000	(50,000)	Change in Carrier Aetna vs. BCBS
580-99-43	Affordable Care Act-Medical Hth Cr Fees	48,242	18,155	50,000	50,000	0	
	Total Health Insurance Expenditures	**7,354,371**	**7,876,744**	**8,711,500**	**8,837,200**	**125,700**	
580.34-10	Clinic	686,103	701,851	778,450	820,000	41,550	
580.41-10	Communications- Recurring	0	35	300	300	0	
580.45-30	Property/Casualty Ins	716	703	730	900	170	
580.46-30	Maintenance Agreements	466	631	600	750	150	Toshiba Copier Maintenance
580.51-10	Office Supplies	676	1,729	1,000	2,000	1,000	
580.51-11	Office Equipment	1,117	741	1,000	1,000	0	
580.52-12	Other Operating	9,001	5,979	10,000	10,000	0	
580.52-41	Employee Clinic Medications	2,582	6,158	4,300	7,000	2,700	
	Total Employee Health Clinic Expenditures	**700,661**	**717,827**	**796,380**	**841,950**	**45,570**	
587.98-11	Designated for Future Use	2,676,413	3,630,701	2,763,539	4,970,280	2,206,741	
	Total Reserves	**2,676,413**	**3,630,701**	**2,763,539**	**4,970,280**	**2,206,741**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**10,775,129**	**12,269,709**	**12,316,029**	**14,698,947**	**2,382,918**	**19.35%**

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APPROPRIATION SUMMARY-SPECIAL REVENUE FUNDS

DEPARTMENT	BUDGET FY 18-19	BUDGET FY 19-20	% CHANGE	POSITIONS FY 19	POSITIONS FY 20
SPECIAL REVENUE FUNDS					
Public Safety Communications Network (Fund 182)	13,404,459	10,710,060	100.00%	2.00	1.85
Tourist Development					
Capital Improvements (Fund 109)	2,460,264	2,504,258	1.79%		
Promotional Activities (Fund 110)	2,419,146	2,577,755	6.56%	5.40	5.40
Beach Restoration (Fund 111)	9,568,383	7,746,150	-19.04%		
Impact Fees Funds					
Park Impact Fees-Zone 1 (Fund 132)	128,289	159,622	24.42%		
Park Impact Fees-Zone 2 (Fund 133)	25,272	32,903	30.20%		
Park Impact Fees-Zone 3 (Fund 134)	58,210	116,461	100.07%		
Park Impact Fees-Zone 4 (Fund 135)	95,518	36,770	-61.50%		
Transportation Impact Fees East-Old (Fund 130)	2,725,002	2,714,635	-0.38%		
Transportation Impact Fees West (Fund 131)	132,878	137,035	3.13%		
Transportation Impact Fees East-New (Fund 137)	810,373	832,090	2.68%		
Special Assessments					
North Malacompra Drainage Basin District (Fund 127)	101,371	137,676	35.81%		
Bimini Gardens MSTU (Fund 175)	30,116	36,185	20.15%		
Espanola Special Assessment (Fund 177)	12,686	13,973	10.15%		
Rima Ridge Special Assessment (Fund 178)	35,174	41,194	17.11%		
Daytona North Service District (Fund 702)	1,142,985	1,305,514	14.22%		
Judicial Funds					
Courthouse Facilities (Fund 108)	568,832	362,248	-36.32%		
Domestic Violence Trust (Fund 192)	16,800	14,800	-11.90%		
Alcohol & Drug Abuse Trust (Fund 193)	7,207	11,233	55.86%		
Court Innovations Technology (Fund 194)	831,085	942,843	13.45%		
Juvenile Diversion (Fund 195)	16,932	24,030	41.92%		
Court Innovations (Fund 197)	144,501	135,412	-6.29%	1.00	1.00
Teen Court (Fund 198)	70,406	69,441	-1.37%	1.00	1.00

DEPARTMENT	BUDGET FY 18-19	BUDGET FY 19-20	% CHANGE	POSITIONS FY 19	POSITIONS FY 20
Other Funds					
Legal Aid (Fund 105)	45,314	45,156	-0.35%		
Law Enforcement Trust (Fund 106)	89,072	12,172	-86.33%		
Law Library (Fund 107)	15,009	25,114	67.33%		
Crime Prevention (Fund 196)	79,187	99,838	26.08%		
Utility Regulatory Authority (Fund 120)	21,883	21,950	0.31%		
Economic Development (Fund 141)	229,512	230,528	0.44%		
SHIP (Fund 143)	548,257	708,865	29.29%	1.00	1.00
CDBG-Neighborhood Stabiliz. (Fund 152)	20,768	20,968	0.96%		
CDBG Urban Development (Fund 153)	0	742,000	0.00%	0.00	1.00
Environmentally Sens. Lands-Old (Fund 117)	128,181	135,324	5.57%		
Environmentally Sensitive Lands (Fund 119)	1,878,846	2,956,767	57.37%		
Total Special Revenue	**37,861,918**	**35,660,970**	-5.81%	**10.40**	**10.25**
CAPITAL FUNDS					
Beachfront Parks (Fund 307)	397,260	405,060	1.96%		
Beachfront Park Maintenance (Fund 308)	759,446	777,422	2.37%		
1/2 Cent Discretionary Sales Tax (Fund 311)	10,844,434	9,888,555	-8.81%		
Capital Improvement Revenue Bond (Fund 312)	886,400	831,478	-6.20%		
Painters Hill Seawall Special Assessment 2018 (Fund 313)	130,158	0	100.00%		
Dune Restoration Project Special Assessment (Fund 314)	688,674	0	100.00%		
Marineland Acres Drainage Basin District (Fund 318)	363,704	487,957	34.16%		
Environmentally Sens. Lands-New (Fund 319)	2,634,201	2,708,218	2.81%		
Total Capital Funds	**16,704,277**	**15,098,690**	226.29%		

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PUBLIC SAFETY COMMUNICATIONS NETWORK

APPROVED BUDGET 2019-20 SUMMARY



SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Outside Agency Equipment and User Fees	0	0	592,055	124,316	(467,739)
Flagler County BOCC Equipment and User Fees	0	0	456,346	466,197	9,851
Additional General Fund Transfer	0	0	0	360,208	360,208
Cash Carry Forward	0	0	12,356,058	9,759,339	(2,596,719)
	0	**0**	**13,404,459**	**10,710,060**	**(2,694,399)**
Expenses					
Personnel	0	0	150,811	149,392	(1,419)
Operating	0	0	114,300	338,035	223,735
Capital	0	0	12,396,808	9,759,339	(2,637,469)
Debt	0	0	472,299	463,294	(9,005)
Reserves	0	0	270,241	0	(270,241)
	0	**0**	**13,404,459**	**10,710,060**	**(2,694,399)**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary-Positions					
Public Safety Systems Coordinator	0.00	0.00	1.00	0.75	(0.25)
Public Safety Systems Specialist	0.00	0.00	1.00	0.75	(0.25)
Chief Information Officer	0.00	0.00	0.00	0.15	0.15
IT Logistics Clerk	0.00	0.00	0.00	0.10	0.10
IT Office Manager	0.00	0.00	0.00	0.10	0.10
Total Positions	**0.00**	**0.00**	**2.00**	**1.85**	**(0.15)**

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PUBLIC SAFETY COMMUNICATIONS NETWORK **SPECIAL REVENUE FUND**

Fund 182 / Dept 3816	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
342.90-04	City of Bunnell Equipment and User Fees	0	0	13,745	13,716	(29)	
342.90-04	City of Flagler Beach Equipment and User Fees	0	0	46,121	51,200	5,079	
342.90-04	City of Palm Coast Equipment and User Fees	0	0	201,629	47,760	(153,869)	
342.90-04	Flagler County School Board Equipment and User Fees	0	0	330,560	11,640	(318,920)	
381.00-00	General Fund Interfund Transfer Equipment and User Fees	0	0	435,542	444,076	8,534	Includes Sheriff's Office
381.00-00	General Fund Additional Transfer	0	0	0	360,208	360,208	
381.00-00	Road & Bridge Interfund Transfer Equipment and User Fees	0	0	19,441	21,487	2,046	Fund 102
381.00-00	Airport Interfund Transfer Equipment and User Fees	0	0	1,363	634	(729)	Fund 401
399.00-00	Cash Carry Forward	0	0	12,356,058	9,759,339	(2,596,719)	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**0**	**0**	**13,404,459**	**10,710,060**	**(2,694,399)**	**-20.10%**
	Expenditures						
529.10-12	Regular Salaries	0	0	111,811	109,023	(2,788)	2.2% COLA
529.10-xx	Employee Benefits	0	0	39,000	40,369	1,369	
	Total Personnel Services	**0**	**0**	**150,811**	**149,392**	**(1,419)**	
529.34-10	Other Contracted Services	0	0	11,500	11,500	0	Repairs to Towers and Grounds Maintenance
529.40-10	Travel/Training	0	0	5,000	5,000	0	Travel for Conferences
529.41-01	Communications-Devices & Accessories	0	0	30,000	30,000	0	Reimbursable Radio Parts
529.41-10	Communications-Recurring	0	0	2,400	13,440	11,040	Wireless Services
529.41-20	Communications- Installation & Repair	0	0	5,000	5,000	0	Radio Repairs
529.43-10	Utilities Expense	0	0	27,000	27,000	0	Electric for Tower Sites
529.45-20	Vehicle Insurance	0	0	500	500	0	
529.46-10	Building/Equipment Repairs	0	0	18,950	18,692	(258)	UPS Maint., 800 MHZ repairs
529.46-20	Vehicle Repair	0	0	500	500	0	
529.46-30	Maintenance Agreements	0	0	4,900	220,400	215,500	Load Bank Testing & Motorola Maintenance Agrmt
529.46-40	Small Tools & Equipment	0	0	1,500	1,500	0	
529.51-10	Office Supplies	0	0	3,750	503	(3,247)	
529.52-10	Gas, Oil & Lubricants	0	0	1,600	2,300	700	
529.52-12	Other Operating Expenses	0	0	500	500	0	
529.52-30	Data Processing Software	0	0	1,200	1,200	0	Programming Software
	Total Operating Expenditures	**0**	**0**	**114,300**	**338,035**	**223,735**	
529.63-10	Improvements other than Building	0	0	7,166,808	4,529,339	(2,637,469)	
529.64-10	Equipment	0	0	5,230,000	5,230,000	0	
	Total Capital Expenditures	**0**	**0**	**12,396,808**	**9,759,339**	**(2,637,469)**	
529.72-30	Interest on Equipment	0	0	175,946	172,592	(3,354)	
529.72-30	Interest on Infrastructure	0	0	296,353	290,702	(5,651)	
	Total Debt Service	**0**	**0**	**472,299**	**463,294**	**(9,005)**	
Dept 5000							
587.98-11	Designated for Future Use	0	0	270,241	0	(270,241)	
	Total Reserves	**0**	**0**	**270,241**	**0**	**(270,241)**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**0**	**0**	**13,404,459**	**10,710,060**	**(2,694,399)**	**-20.10%**

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PUBLIC SAFETY COMMUNICATIONS NETWORK — SPECIAL REVENUE FUND

Amortization Schedule - Equipment

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I	Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I
2019	12/01/18		89,651	89,651	2029	12/01/28	585,000	19,635.00	604,635
	06/01/19	0	86,295	86,295		06/01/29	0	9,982.50	9,983
2020	12/01/19		86,295	86,295	2030	12/01/29	605,000	9,982.50	614,983
	06/01/20	0	86,295	86,295					
2021	12/01/20	450,000	86,295	536,295					
	06/01/21	0	78,870	78,870					
2022	12/01/21	465,000	78,870	543,870					
	06/01/22	0	71,198	71,198					
2023	12/01/22	480,000	71,198	551,198					
	06/01/23	0	63,278	63,278					
2024	12/01/23	495,000	63,278	558,278					
	06/01/24	0	55,110	55,110					
2025	12/01/24	510,000	55,110	565,110					
	06/01/25	0	46,695	46,695					
2026	12/01/25	530,000	46,695	576,695					
	06/01/26	0	37,950	37,950					
2027	12/01/26	545,000	37,950	582,950					
	06/01/27	0	28,958	28,958					
2028	12/01/27	565,000	28,958	593,958					
	06/01/28	0	19,635	19,635					
						TOTALS	**5,230,000.00**	**1,258,180.92**	**6,488,180.92**

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PUBLIC SAFETY COMMUNICATIONS NETWORK — SPECIAL REVENUE FUND

Amortization Schedule - Infrastructure

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I	Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I
2019	12/01/18		151,003	151,003	2029	12/01/28	561,000	86,560	647,560
	06/01/19	0	145,350	145,350		06/01/29	0	76,967	76,967
2020	12/01/19		145,350	145,350	2030	12/01/29	580,000	76,967	656,967
	06/01/20	0	145,350	145,350		06/01/30	0	67,049	67,049
2021	12/01/20		145,350	145,350	2031	12/01/30	600,000	67,049	667,049
	06/01/21	0	145,350	145,350		06/01/31	0	56,789	56,789
2022	12/01/21	443,000	145,350	588,350	2032	12/01/31	620,000	56,789	676,789
	06/01/22	0	137,775	137,775		06/01/32	0	46,187	46,187
2023	12/01/22	458,000	137,775	595,775	2033	12/01/32	642,000	46,187	688,187
	06/01/23	0	129,943	129,943		06/01/33	0	35,209	35,209
2024	12/01/23	474,000	129,943	603,943	2034	12/01/33	663,000	35,209	698,209
	06/01/24	0	121,838	121,838		06/01/34	0	23,872	23,872
2025	12/01/24	490,000	121,838	611,838	2035	12/01/34	686,000	23,872	709,872
	06/01/25	0	113,459	113,459		06/01/35	0	12,141	12,141
2026	12/01/25	507,000	113,459	620,459	2036	12/01/35	710,000	12,141	722,141
	06/01/26	0	104,789	104,789					
2027	12/01/26	524,000	104,789	628,789					
	06/01/27	0	95,828	95,828					
2028	12/01/27	542,000	95,828	637,828					
	06/01/28	0	86,560	86,560					
						TOTALS	**8,500,000.00**	**3,239,912.30**	**11,739,912.30**

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TOURIST DEVELOPMENT SUMMARY — SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
Tourist Dev Tax-Sales, Use & Fuel	2,213,966	2,770,669	2,700,000	2,500,000	(200,000)	
Hurricane Matthew	0	6,993,396	6,441,719	0	(6,441,719)	
TDT-Beach Restoration Design (State)	0	0	0	1,662,395	1,662,395	
Interest	39,399	122,031	38,000	39,000	1,000	
Loan Proceeds	560,000	5,976,000	0	0	0	
Cash Carry Forward	5,563,453	6,384,188	5,268,074	8,626,768	3,358,694	**Overall Revenue Increase/Decrease:**
Total Fund Revenues	**8,376,818**	**22,246,284**	**14,447,793**	**12,828,163**	**(1,619,630)**	**-11.21%**
Expenditures						
TDC Capital (Fund 109)	2,665,103	2,478,703	2,460,264	2,504,258	43,994	
TDC Promotion (Fund 110)	2,879,600	2,802,081	2,419,146	2,577,755	158,609	
TDC Restoration (Fund 111)	2,832,115	16,965,500	9,568,383	7,746,150	(1,822,233)	**Overall Expenditure Increase/Decrease:**
Total Fund Expenditures	**8,376,818**	**22,246,284**	**14,447,793**	**12,828,163**	**(1,619,630)**	**-11.21%**
	0	**0**	**0**	**0**	**0**	

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DIVISION: Tourist Development — COUNTY ADMINISTRATION

Primary Functions

- Contribute to the economic well-being of Flagler County and its citizens
- Be great stewards of the Tourist Development Tax, using all industry standards
- Promote the County as a first-class visitor destination
- Solicitation and servicing of group-related business
- Enhance Flagler County's brand and reputation
- Act as the tourism information source for visitors to and the citizens of Flagler County, FL
- Manage the County's Visitors Centers through distribution of collateral materials
- Report to the Board of County Commissioners, County Administration and Tourist Development Council on a monthly basis
- Management of several grant program opportunities

Goals FY 2019-20

- Begin implementing newly adopted 2020-2022 Strategic Plan which is focused on three pillars.
- Destination Development: The TDC and TDO must become more active and collaborative in advocating for vital destination improvements and enhancements in order to remain competitive and improve quality of place.
- Visitor Experience: Cultivate an authentic, positive experience that highlights our values and environmental practices.
- Organizational Excellence: The TDC and TDO's commitment to community, excellence and fiscal responsibility

Palm Coast AND THE FLAGLER BEACHES
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Performance Measures	UNIT OF MEASURE	ACTUAL FY 16-17	ACTUAL FY 17-18	EXPECTED FY 18-19	PROJECTED FY 19-20
1. Increase Tourist Development Tax	%	6.0%	25%	-0.94%	2%
2. Rooms sold (11 months)	#	N/A	N/A	415,141	420,000
3. Occupancy (11 months)	%	N/A	N/A	38.94%	39%
4. Average Daily Rate (11 months)	$	N/A	N/A	137.09	135.00

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DIVISION: Tourist Development — COUNTY ADMINISTRATION

Strategic Objectives

Destination Development
Objective A: Increase the Exposure of Eco-Tourism Magnets
Objective B: Improve Destination Signage and Environmental Messaging
Objective C: Strengthen the County's Arts & Culture Offerings
Objective D: Enhance Event Facilities

Visitor Experience
Objective A: Advance Flagler County's Festival Culture
Objective B: Support the Sustainability of Flagler County's Beaches & Environment
Objective C: Target Efforts to Lure Meetings and Sports Events from Sectors and Affinities that mirror the County's Strengths
Objective D: Enhance Event Facilities

Organizational Excellence
Objective A: Redefine TDC Grant Programs and Capital Projects Fund to Achieve a Higher ROI
Objective B: Develop a State-of-the-Art Visitor/Destination Center to Increase Awareness and In-Market Experience
Objective C: Expand Community Outreach to Communicate the Value of a Visitor Economy
Objective D: Optimize Staff and Operational Responsibilities

Major Initiatives/Highlights

Hosted Tourism Partner Workshops to encourage no cost ways to partner with department for promotion

Conducted 2020-2022 Strategic Plan

Launched new website with an entirely new design and rebuild

Selected new vendor for annual research program and visitor profile study

Implemented new monthly reporting system of bed tax revenue by type with tax collector

Maintained annual revenues despite staff shortage, A1A road construction, and lengthy threat of Hurricane Dorian

Began implementation of vetting potential new business and post event reporting

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TOURIST DEVELOPMENT-CAPITAL PROJECTS — SPECIAL REVENUE FUND

Fund 109 Dept 4700/4600/6000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
312.10-00	Tourist Dev Tax-Sales, Use & Fuel	274,555	111,489	360,000	500,000	140,000	Local Option Tourist Tax levy is 5%
361.10-00	Interest	17,821	35,813	15,000	12,000	(3,000)	
386.70-00	Excess Fees-Tax Collector	0	384	0	0	0	
	Sub-Total Revenues	292,376	147,686	375,000	512,000	137,000	This fund receives 20% of allocation
399.00-00	Cash Carry Forward	2,372,727	2,331,017	2,085,264	1,992,258	(93,006)	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**2,665,103**	**2,478,703**	**2,460,264**	**2,504,258**	**43,994**	**1.79%**
	Expenditures						
573.81-05	Aid to Other Governments	182,000	150,000	300,000	0	(300,000)	Aid for Local Government Grants
573.82-53	Other Entities	150,566	0	0	0	0	
575.31-10	Professional Services	1,384	1,260	4,000	4,500	500	Investment Advisor Fees;Audit Agency for TC
575.34-16	Comm Fees - Tax Collector	0	1,735	0	8,700	8,700	
575.49-18	Bank Fees	136	65	500	500	0	
575.62-10	Buildings	0	72,885	150,000	150,000	0	Flagler County - River to Sea Cottages Project #325085
575.82-51	Flagler Co Parks/Rec Pickleball Court Complex	0	0	350,000	28,370	(321,630)	Prj#310038 Princess Pl Lodge Museum
537.63-10	Capital Outlay Improvements other than Bldg.	0	0	427,615	427,615	0	Beach Dune Construction Project
573.63-10	Florida Agricultural Museum	0	0	128,149	0	(128,149)	Display or Restroom Improvements
573.63-10	Ag Museum Equestrian Center	0	0	1,100,000	0	(1,100,000)	
	Total Expenditures	**334,086**	**225,945**	**2,460,264**	**619,685**	**(1,840,579)**	
	Pending Awards						
	Flagler County - Princess Place Exhibit	28,370	28,370	0	0	0	
	Flagler County - River To Sea Cottages	150,000	150,000	0	0	0	
	Town of Beverly Beach - Walkover Renovation	0	0	0	0	0	
	Town of Marineland - Marina Phase 2	0	150,000	0	0	0	
	Total Pending Awards	**178,370**	**328,370**	**0**	**0**	**0**	
587.98-11	Undesignated funds to be allocated	2,331,017	2,252,758	0	1,884,573	1,884,573	
	Total Reserve Funds	**2,331,017**	**2,252,758**	**0**	**1,884,573**	**1,884,573**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**2,665,103**	**2,478,703**	**2,460,264**	**2,504,258**	**43,994**	**1.79%**

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TOURIST DEVELOPMENT OFFICE

APPROVED BUDGET 2019-20 SUMMARY



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SUMMARY	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Revenues					
Tourist Dev Tax-Sales, Use & Fuel	1,205,901	1,331,246	1,620,000	1,500,000	(120,000)
Interest; Refund Prior Year	10,111	15,745	8,000	12,000	4,000
Cash Carry Forward	1,663,588	1,452,785	791,146	1,065,755	274,609
	2,879,600	**2,799,776**	**2,419,146**	**2,577,755**	**158,609**
Expenses					
Personnel	362,886	362,853	385,676	409,615	23,939
Operating	1,059,113	1,048,080	1,373,297	1,424,563	51,266
Capital	5,028	31,418	0	0	0
Reserves	1,452,573	1,359,730	660,173	743,577	83,404
	2,879,600	**2,802,081**	**2,419,146**	**2,577,755**	**158,609**

	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary-Positions					
Tourism Marketing Manager	1.00	1.00	1.00	1.00	0.00
Tourism Marketing Assistant	0.00	0.00	0.00	1.00	1.00
Receptionist	0.40	0.40	0.40	0.40	0.00
Administrative Assistant	0.00	0.00	0.00	1.00	1.00
Tourism Development Manager	1.00	1.00	1.00	1.00	0.00
Tourism Development Director	1.00	1.00	1.00	1.00	0.00
Tourism Marketing Coordinator	1.00	1.00	1.00	0.00	(1.00)
Staff Assistant IV	1.00	1.00	1.00	0.00	(1.00)
Total Positions	**5.40**	**5.40**	**5.40**	**5.40**	**0.00**

TOURIST DEVELOPMENT-PROMOS & ADVERTISING **SPECIAL REVENUE FUND**

Fund 110 Dept 4700	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
312.10-00	Tourist Dev Tax-Sales, Use & Fuel	1,205,901	1,331,246	1,620,000	1,500,000	(120,000)	Local Option Tourist Tax levy is 5%
10-00;30-00	Interest; Refund Prior Year	10,111	15,745	8,000	12,000	4,000	
386.70-00	Excess Fees-Tax Collector	0	2,305	0	0		
	Sub-Total Revenues	1,216,012	1,349,296	1,628,000	1,512,000	(116,000)	This fund receives 60% of allocation
399.00-00	Cash Carry Forward	1,663,588	1,452,785	791,146	1,065,755	274,609	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**2,879,600**	**2,802,081**	**2,419,146**	**2,577,755**	**158,609**	**6.56%**
	Expenditures						
513.10-12	Regular Salaries	271,245	268,552	274,077	292,684	18,607	2.2% COLA
00-559-xx	Employee Benefits	91,641	94,301	111,599	116,931	5,332	
	Total Personnel Services	**362,886**	**362,853**	**385,676**	**409,615**	**23,939**	
	Operating Expenditures						
559.31-10	Professional Services	801	593	10,000	11,000	1,000	Outside Audit Agency per ILA w/ FC Tax Collector
559.34-10	Other Contracted Services	284,479	293,320	273,125	304,000	30,875	Prev. Budget had these services in 31-10, Addt'l Projs.
559.34-16	Comm Fees- Tax Collector	0	10,410	0	39,000	39,000	3% per transaction, ILA w/ FC Tax Collector
559.40-10	Travel Expenses	23,603	18,743	30,000	12,060	(17,940)	
559.41-10	Communications Recurring	5,726	6,639	10,000	10,000	0	
559.42-01	Postage Expense	37,175	25,481	40,000	25,000	(15,000)	
559.43-10	Utilities Expense	2,574	2,626	3,000	3,000	0	
559.44-10	Rentals & Lease	36,000	37,030	37,872	39,003	1,131	
559.45-10	General Liability Insurance	579	579	600	1,000	400	Inland Marine Prem.
559.45-20	Vehicle Insurance	241	554	750	750	0	Vehicle & Towable Bleachers
559.46-10	Blding/ Equipt Repairs	2,005	385	500	250	(250)	
559.46-20	Vehicle Repair	863	947	900	500	(400)	
559.46-30	Maintenance Agreements	16,997	16,974	18,000	6,000	(12,000)	Web Site Maint Contract (Simpleview)
559.46.40	Small Tools & Equipment	1,193	305	1,500	500	(1,000)	
559.47.10	Printing & Binding	27,307	27,662	45,000	26,000	(19,000)	
559.48-10	Promotional Activities	35,218	25,081	10,000	20,000	10,000	
559.48-11	Chamber of Commerce	4,200	4,200	4,200	0	(4,200)	
559.48-48	Promotional - City of Flagler Beach	20,000	20,000	20,000	25,000	5,000	Fireworks
559.48-44	Promotional - City of Palm Coast	14,775	15,000	15,000	20,000	5,000	Fireworks
559.48-45	Promotional - Discretionary Event Funding	60,155	105,480	140,000	100,000	(40,000)	
559.48-46	Special Event - Overnight Stay Events	83,250	70,266	100,000	75,000	(25,000)	
559.48-47	Regional Drive Market	18,979	18,750	20,000	22,500	2,500	
559.49-10	Other Current Chrgs/Oblig	3,872	2,400	4,000	6,000	2,000	
559.49-15	Advertising	328,798	289,651	500,000	600,000	100,000	
559.49-18	Bank Fees	2,095	1,764	2,000	1,500	(500)	
559.51-10	Office Supplies	2,697	1,173	3,500	2,500	(1,000)	
559.51-11	Office Equipment	6,288	1,451	7,000	3,500	(3,500)	
559.52-10	Fuel for County Vehicle	1,142	1,904	3,000	2,500	(500)	
559.52-12	Other Operating Expenses	5,172	3,062	5,500	10,000	4,500	
559.52-20	Clothing & Wearing Apparel	706	0	0	0	0	
559.52-30	Data Processing Software	2,437	17,158	17,700	18,000	300	Crowdriff, $15K; Misc $2,700
559.54.10	Publications and Memberships	19,941	14,433	20,000	25,000	5,000	
559.55.03	Conferences & Seminars	9,845	12,557	25,000	10,000	(15,000)	
559.55-01	Training & Education	0	1,502	5,150	5,000	(150)	
	Total Operating Expenditures	**1,059,113**	**1,048,080**	**1,373,297**	**1,424,563**	**51,266**	

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TOURIST DEVELOPMENT-PROMOS & ADVERTISING

Fund 110 Dept 4700	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Capital Outlay Expenditures						
559.64-10	Equipment	5,028	31,418	0	0	0	
	Total Capital Expenditures	**5,028**	**31,418**	**0**	**0**	**0**	
	Sub-Total Expenditures	**1,427,027**	**1,442,351**	**1,758,973**	**1,834,178**	**75,205**	
587.98-11	Designated for Future Use	1,452,573	1,359,730	660,173	743,577	83,404	
	Total Reserves	**1,452,573**	**1,359,730**	**660,173**	**743,577**	**83,404**	
	TOTAL FUND EXPENDITURES	**2,879,600**	**2,802,081**	**2,419,146**	**2,577,755**	**158,609**	**Overall Revenue Increase/Decrease: 6.56%**

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TOURIST DEVELOPMENT-BEACH RESTORATION — SPECIAL REVENUE FUND

Fund 111 Dept 4700	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
312.10-00	Tourist Dev Tax-Sales, Use & Fuel	733,510	1,327,934	720,000	500,000	(220,000)	Local Option Tourist Tax levy is 5%
331.50-06	Hurricane Matthew - Federal	0	1,083,465	893,039	0	(893,039)	
334.50-06	Hurricane Matthew - State	0	180,578	148,840	0	(148,840)	
334.39-03	TDT Beach Restore-State Design	0	0	0	1,662,395	1,662,395	
334.39-11	State Grant;FDEP Hurricane Matthew	0	5,729,353	5,399,840	0	(5,399,840)	
361.10-00	Interest Earnings	11,467	70,473	15,000	15,000	0	
384.02-04	TDT Rev Bond Series 2017	560,000	5,976,000	0	0	0	
366.01-00	Contributions & Donations	0	131,122		0	0	
369.30-00	Refund Prior Year	0	26,642		0	0	
386.70-00	Excess Fees-Tax Collector	0	1,152		0	0	
	Sub-Total Revenues	1,304,977	14,526,719	7,176,719	2,177,395	(4,999,324)	This fund receives 20% of allocation
399.00-00	Cash Carry Forward	1,527,138	2,438,781	2,391,664	5,568,755	3,177,091	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**2,832,115**	**16,965,500**	**9,568,383**	**7,746,150**	**(1,822,233)**	**-19.04%**
	Expenditures						
537.34-10	Other Contracted Services	15,500	0	0	10,000	10,000	Project #105721 Dune Restoration Post Monitoring
537.34-16	Comm Fees - Tax Collector	0	5,205	0	10,000	10,000	
537.31-10	Professional Services	343,595	80,166	9,200	50,000	40,800	Project #105721 Dune Restoration Post Monitoring
519.49-18	Bank Analysis Fees	74	141	300	0	(300)	
519.52-12	Other Operating	0	405	0	0	0	
537.34-20	Governmental Services	0	0	0	0	0	
	Sub-Total Expenditures	359,169	85,917	9,500	70,000	60,500	
40 & 8410	Dune Restoration	0	16,809,441	8,217,012	0	(8,217,012)	
	Total Dune Restoration Project	0	16,809,441	8,217,012	0	(8,217,012)	
537.81-14	Grants/Aid/Contributions to Flagler Beach	0	0	0	1,662,395	1,662,395	Project #090566, Shoreline Protection
	Total Beach Restore SR A1A	0	0	0	1,662,395	1,662,395	
	Debt Service						
537.71-10	TDT Revenue Bond, Series 2017-Principal	0	0	1,200,000	675,000	(525,000)	
537.72-10	TDT Revenue Bond, Series 2017-Interest	0	69,661	141,871	119,470	(22,401)	
537.73-20	Bond Issuance Costs	34,091	481	0	0	0	
	Total Debt Service	34,091	70,142	1,341,871	794,470	(547,401)	
	Reserves						
587.98-11	Designated for Future Use	2,438,855	0	0	5,219,285	5,219,285	
	Total Reserves	**2,438,855**	**0**	**0**	**5,219,285**	**5,219,285**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**2,832,115**	**16,965,500**	**9,568,383**	**7,746,150**	**(1,822,233)**	**-19.04%**

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Tourist Development Tax Revenue Bond, Series 2017 — DEBT SERVICE

Tourist Development Tax Revenue Bond, Series 2017 - Amortization Schedule

Fund: 111
Loan: $ 6,536,000
Rate: 2.3900%
Length: 13 Years

FY	Date Due	BY FISCAL YEAR Principal	BY FISCAL YEAR Interest	Total P & I	FY	Date Due	BY FISCAL YEAR Principal	BY FISCAL YEAR Interest	Total P & I
						11/1/2024	413,000	37,106	
2018	05/01/18	-	69,662	69,662	2025	05/01/25		32,169	482,275
	11/01/18	1,200,000	78,105			11/01/25	423,000	32,169	
2019	05/01/19		63,765	1,341,870	2026	05/01/26		27,114	482,283
	11/01/19	675,000	63,765			11/01/26	433,000	27,114	
2020	05/01/20		55,699	794,464	2027	05/01/27		21,940	482,054
	11/01/20	375,000	55,699			11/01/27	443,000	21,940	
2021	05/01/21		51,218	481,917	2028	05/01/28		16,646	481,586
	11/01/21	384,000	51,218			11/01/28	454,000	16,646	
2022	05/01/22		46,629	481,847	2029	05/01/29		11,221	481,867
	11/01/22	394,000	46,629			11/01/29	464,000	11,221	
2023	05/01/23		41,921	482,550	2030	05/01/30		5,677	480,898
	11/01/23	403,000	41,921			11/01/30	475,000	5,677	
2024	05/01/24		37,105	482,025					480,677
					TOTALS:		**$ 6,536,000**	**$ 969,974**	**$ 7,505,974**

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RECREATION IMPACT FEES - SUMMARY — SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
Interest	501	633	290	500	210	
Recreation Impact Fee	81,116	115,577	46,000	62,000	16,000	
Less 5% Statutory Reduction	0	0	(2,315)	(3,113)	(798)	
Cash Carry Forward	81,186	121,865	263,314	286,369	23,055	**Overall Revenue Increase/Decrease:**
Total Fund Revenues	**162,803**	**238,075**	**307,289**	**345,756**	**38,467**	**12.52%**
Expenditures						
Parks Impact Fee Zone 1 (Fund 132)						
Operating	25	0	150	150	0	
Capital Projects	0	0	42,500	42,500	0	
Reserves	39,651	44,228	85,639	116,972	31,333	
	39,676	**44,228**	**128,289**	**159,622**	**31,333**	
Parks Impact Fee Zone 2 (Fund 133)						
Operating	0	11	100	150	50	
Capital	1,262	0	6,338	0	(6,338)	
Reserves	16,458	23,803	18,834	32,753	13,919	
	17,720	**23,814**	**25,272**	**32,903**	**7,631**	
Parks Impact Fee Zone 3 (Fund 134)						
Operating	0	0	100	150	50	
Capital	0	13,657	0	0	0	
Reserves	33,663	59,911	58,110	116,311	58,201	
	33,663	**73,568**	**58,210**	**116,461**	**58,251**	
Parks Impact Fee Zone 4 (Fund 135)						
Operating	0	0	250	250	0	
Reserves	71,744	96,465	95,268	36,520	(58,748)	
	71,744	**96,465**	**95,518**	**36,770**	**(58,748)**	
						Overall Expenditure Increase/Decrease:
Total Fund Expenditures	**162,803**	**238,075**	**307,289**	**345,756**	**38,467**	**12.52%**
Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**0**	

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PARK IMPACT FEE ZONE 1 — SPECIAL REVENUE FUND

Fund 132 / Dept 4900	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
361.10-00	Interest	175	234	100	150	50	
363.27-01	Zone 1 - Recreation Impact Fee	39,501	43,994	25,000	22,000	(3,000)	
398.00-00	Less 5% Statutory Reduction	0	0	(1,255)	(1,100)	155	
	Sub-Total Revenues	**39,676**	**44,228**	**23,845**	**21,050**	**(2,795)**	
399.00-00	Cash Carry Forward	0	0	104,444	138,572	34,128	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**39,676**	**44,228**	**128,289**	**159,622**	**31,333**	**24.42%**
	Expenditures						
572.49-18	Bank Analysis Fees	25	0	150	150	0	
	Total Investment Expenditures	**25**	**0**	**150**	**150**	**0**	
572.62-10	Capital Outlay Building	0	0	42,500	42,500	0	Wadsworth New Restroom Proj# 360289
	Total Capital Expenditures	**0**	**0**	**42,500**	**42,500**	**0**	Split Funded with Fd. 311
587.98-50	Reserve for Future Capital Outlay	39,651	44,228	85,639	116,972	31,333	
	Total Reserves	**39,651**	**44,228**	**85,639**	**116,972**	**31,333**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**39,676**	**44,228**	**128,289**	**159,622**	**31,333**	**24.42%**

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PARK IMPACT FEE ZONE 2 — SPECIAL REVENUE FUND

Fund 133 Dept 4900	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
363.27-01	Zone 2 - Recreation Impact Fee	6,043	7,306	4,000	5,000	1,000	
361.10-00	Interest	47	50	25	50	25	
398.00-00	Less 5% Statutory Reduction	0		(201)	(250)	(49)	
	Sub-Total Revenues	**0**	**7,356**	**3,824**	**4,800**	**976**	
399.00-00	Cash Carry Forward	11,630	16,458	21,448	28,103	6,655	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**17,720**	**23,814**	**25,272**	**32,903**	**7,631**	**30.20%**
	Expenditures						
572.31-10	Professional Services	0	0	0	50	50	PFM Fees
572.49-18	Bank Analysis Fees	0	11	100	100	0	
	Total Invesement Expenditures	**0**	**11**	**100**	**150**	**50**	
572.63-10	Improvements other than Building	1,262	0	6,338	0	(6,338)	Graham Swamp Trail Improvements Project # 202576
	Total Capital Expenditures	**1,262**	**0**	**6,338**	**0**	**(6,338)**	
587.98-50	Reserve for Future Capital	16,458	23,803	18,834	32,753	13,919	
	Total Reserves	**16,458**	**23,803**	**18,834**	**32,753**	**13,919**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**17,720**	**23,814**	**25,272**	**32,903**	**7,631**	**30.20%**

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PARK IMPACT FEE ZONE 3 — SPECIAL REVENUE FUND

Fund 134 Dept 4900	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
363.27-01	Zone 3 - Recreation Impact Fee	19,064	39,771	10,000	20,000	10,000	
361.10-00	Interest	73	134	50	50	0	
398.00-00	Less 5% Statutory Reduction	0	0	(503)	(1,000)	(497)	
	Sub-Total Revenues	**19,137**	**39,905**	**9,547**	**19,050**	**9,503**	
399.00-00	Cash Carry Forward	14,526	33,663	48,663	97,411	48,748	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**33,663**	**73,568**	**58,210**	**116,461**	**58,251**	**100.07%**
	Expenditures						
572.31-10	Professional Services	0	0	0	50	50	PFM Fees
572.49-18	Bank Analysis Fees	0	0	100	100	0	
	Total Investment Expenditures	**0**	**0**	**100**	**150**	**50**	
572.63-10	Improvements other than Building	0	13,657	0	0	0	Moody Homestead Playground Equipment, split funded
	Total Capital Expenditures	**0**	**13,657**	**0**	**0**	**0**	with 001-6010
587.98-50	Reserve for Future Capital	33,663	59,911	58,110	116,311	58,201	
	Total Reserves	**33,663**	**59,911**	**58,110**	**116,311**	**58,201**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**33,663**	**73,568**	**58,210**	**116,461**	**58,251**	**100.07%**

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PARK IMPACT FEE ZONE 4 — SPECIAL REVENUE FUND

Fund 135 / Dept 4900	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
363.27-01	Zone 4 - Recreation Impact Fee	16,508	24,506	7,000	15,000	8,000	
361.10-00	Interest	206	215	115	250	135	
398.00-00	Less 5% Statutory Reduction	0	0	(356)	(763)	(407)	
	Sub-Total Revenues	**16,714**	**24,721**	**6,759**	**14,487**	**7,728**	
399.00-00	Cash Carry Forward	55,030	71,744	88,759	22,283	(66,476)	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**71,744**	**96,465**	**95,518**	**36,770**	**(58,748)**	**-61.50%**
	Expenditures						
572.31-10	Professional Services	0	0	0	50	50	PFM Fees
572.49-18	Bank Analysis Fees	0	0	250	200	(50)	
	Total Operating Expenditures	**0**	**0**	**250**	**250**	**0**	
587.98-50	Reserve for Future Capital	71,744	96,465	95,268	36,520	(58,748)	Purchased Playrgound Equipment in FY19
	Total Reserves	**71,744**	**96,465**	**95,268**	**36,520**	**(58,748)**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**71,744**	**96,465**	**95,518**	**36,770**	**(58,748)**	**-61.50%**

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TRANSPORTATION IMPACT FEES-SUMMARY — SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
Interest	24,076	59,477	8,300	37,500	29,200	
Cash Carry Forward	3,633,915	3,651,010	3,659,953	3,646,260	(13,693)	**Overall Revenue Increase/Decrease:**
Total Fund Revenues	**3,657,991**	**3,710,487**	**3,668,253**	**3,683,760**	**15,507**	**0.42%**
Expenditures						
Transportation Impact Fee - Old East (Fund 130)						
Operating	3,457	1,477	2,300	343,785	341,485	
Reserves	2,714,304	2,756,935	2,722,702	2,370,850	(351,852)	
	2,717,761	**2,758,412**	**2,725,002**	**2,714,635**	**(10,367)**	
Transportation Impact Fee West (Fund 131)						
Operating	155	74	400	400	0	
Reserves	132,125	134,175	132,478	136,635	4,157	
	132,280	**134,249**	**132,878**	**137,035**	**4,157**	
Transportation Impact Fee New East (Fund 137)						
Operating	3,369	529	950	950	0	
Reserves	804,581	817,297	809,423	831,140	21,717	
	807,950	**817,826**	**810,373**	**832,090**	**21,717**	
						Overall Expenditure Increase/Decrease:
Total Fund Expenditures	**3,657,991**	**3,710,487**	**3,668,253**	**3,683,760**	**15,507**	**0.42%**
Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**0**	

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TRANSPORTATION IMPACT FEE EAST- OLD EAST — SPECIAL REVENUE FUND

Fund 130 / Dept 1450	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
361.10-00	Interest	16,578	44,108	5,000	30,000	25,000	
	Sub-Total Revenues	**16,578**	**44,108**	**5,000**	**30,000**	**25,000**	
399.00-00	Cash Carry Forward	2,701,183	2,714,304	2,720,002	2,684,635	(35,367)	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**2,717,761**	**2,758,412**	**2,725,002**	**2,714,635**	**(10,367)**	**-0.38%**
	Expenditures						
541.31-10	Professional Services	1,243	1,401	2,000	202,200	200,200	
541.34-10	Other Contracted Services	0	0	0	25,000	25,000	
541.34-20	Governmental Services	2,017	0	0	0	0	
541.49-18	Bank Analysis Fees	197	76	300	300	0	
541.63-57	Design & Permitting	0	0	0	116,285	116,285	Project #414068 Aviation Drive Improvements
	Total Operating Expenditures	**3,457**	**1,477**	**2,300**	**343,785**	**341,485**	
587.98-11	Reserve - Designated for Future Use	2,714,304	2,756,935	2,722,702	2,370,850	(351,852)	
	Total Reserves	**2,714,304**	**2,756,935**	**2,722,702**	**2,370,850**	**(351,852)**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**2,717,761**	**2,758,412**	**2,725,002**	**2,714,635**	**(10,367)**	**-0.38%**

Note: Collections within this impact fee fund ceased shortly after the City Of Palm Coast became a city. The City and the County entered into an interlocal agreement in 2000 to account for funds collected within the city limits separately. Subsequent to that interlocal agreement, Old East was divided into smaller districts through newly created impact fee areas. (i.e. Palm Coast East and New East).

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TRANSPORTATION IMPACT FEE - WEST — SPECIAL REVENUE FUND

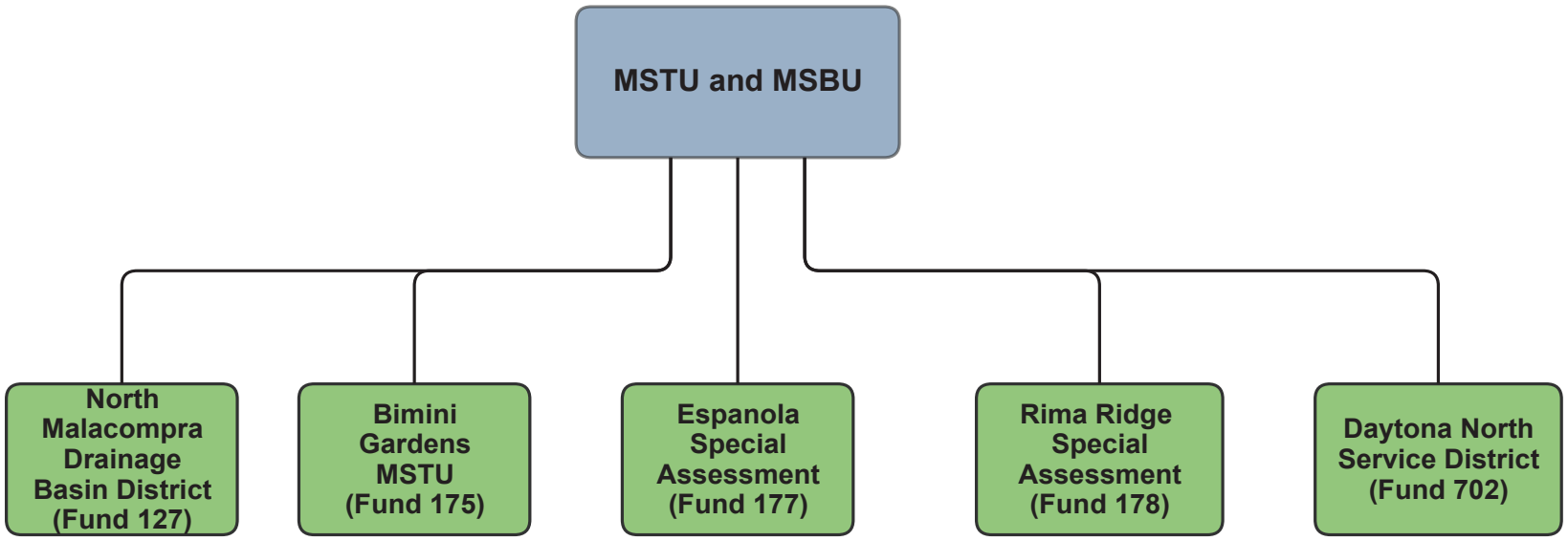
Fund 131 Dept 1450	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
361.10-00	Interest	1,042	2,124	300	1,500	1,200	
	Sub-Total Revenues	**1,042**	**2,124**	**300**	**1,500**	**1,200**	
399.00-00	Cash Carry Forward	131,238	132,125	132,578	135,535	2,957	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**132,280**	**134,249**	**132,878**	**137,035**	**4,157**	**3.13%**
	Expenditures						
541.31-10	Professional Services	81	74	100	100	0	PFM investment fees
541.49-18	Bank Analysis Fees	74	0	300	300	0	
	Total Operating Expenditures	**155**	**74**	**400**	**400**	**0**	
587.98-50	Reserve - Future Capital Projects	132,125	134,175	132,478	136,635	4,157	
	Total Reserves	**132,125**	**134,175**	**132,478**	**136,635**	**4,157**	
	TOTAL FUND EXPENDITURES	**132,280**	**134,249**	**132,878**	**137,035**	**4,157**	**Overall Expenditure Increase/Decrease: 3.13%**

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TRANSPORTATION IMPACT FEE - EAST NEW — SPECIAL REVENUE FUND

Fund 137 / Dept 1450	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
361.10-00	Interest	6,456	13,245	3,000	6,000	3,000	
	Sub-Total Revenues	**6,456**	**13,245**	**3,000**	**6,000**	**3,000**	
399.00-00	Cash Carry Forward	801,494	804,581	807,373	826,090	18,717	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**807,950**	**817,826**	**810,373**	**832,090**	**21,717**	**2.68%**
	Expenditures						
541.31-10	Professional Services	505	464	600	600	0	PFM investment fees
541.49-10	Other Current Charges	2,790	0	0	0	0	
541.49-18	Bank Analysis Fees	74	65	350	350	0	
	Total Operating Expenditures	**3,369**	**529**	**950**	**950**	**0**	
587.98-50	Reserves	804,581	817,297	809,423	831,140	21,717	
	Total Reserves	**804,581**	**817,297**	**809,423**	**831,140**	**21,717**	
	TOTAL FUND EXPENDITURES	**807,950**	**817,826**	**810,373**	**832,090**	**21,717**	**Overall Expenditure Increase/Decrease: 2.68%**

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MUNICIPAL SERVICE UNITS

T = TAXING UNIT B = BENEFITS UNIT

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SPECIAL ASSESSMENT FUNDS SUMMARY — SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	PROPOSED FY 19-20	CHANGES +/(-)	
Revenues						
Assessments	307,816	312,681	304,350	274,350	(30,000)	
Misc. Fuel Taxes	74,322	77,282	78,057	78,990	933	
Misc. Excess Fees	1,104	1,231	1,523	1,523	0	
Interest	7,333	14,824	3,370	10,690	7,320	
Grant	8,741	340	650	650	0	
Less 5% Statutory Reduction	0	0	(19,393)	(18,311)	1,082	
Cash Carry Forward	795,690	989,845	953,775	1,186,650	232,875	**Overall Revenue Increase/Decrease:**
Total Revenues	**1,195,006**	**1,396,203**	**1,322,332**	**1,534,542**	**212,210**	**16.05%**
Expenditures						
North Malacompra Drainage Basin District (Fund 127)	35,675	70,482	101,371	137,676	36,305	
Bimini Gardens MSTU (Fund 175)	3,183	243	30,116	36,185	6,069	
Espanola Special Assessment (Fund 177)	6,302	660	12,686	13,973	1,287	
Rima Ridge Special Assessment (Fund 178)	36,267	37,946	35,174	41,194	6,020	
Daytona North Service District (Fund 702)	1,172,775	1,236,950	1,142,985	1,305,514	162,529	**Overall Expenditure Increase/Decrease:**
Total Expenditures	**1,254,202**	**1,346,281**	**1,322,332**	**1,534,542**	**212,210**	**16.05%**
Revenues vs. Expenditures	**(59,196)**	**49,922**	**0**	**0**	**0**	

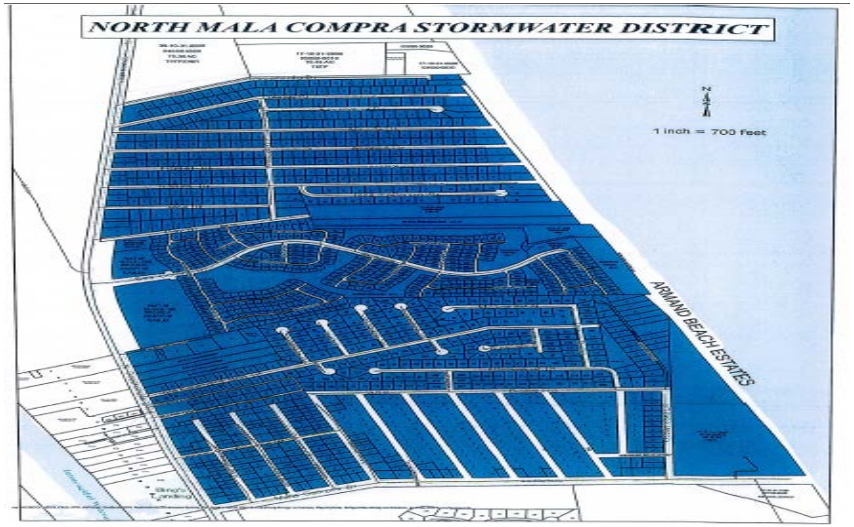
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North Malacompra Drainage Basin District — SPECIAL REVENUE FUND

Fund 127 Dept 1811	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
325.20-01	N Malacompra District Special Assessment	34,868	34,677	35,000	35,000	0	
325.20-02	Delinquent Spec Assessment	564	596	0	0	0	
361.10-00	Interest-MMIA & Investments	100	156	90	500	410	
386.70-00	Excess Fees- Tax Collector	143	156	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	(1,750)	(1,775)	(25)	
	Sub-Total Revenues	**35,675**	**35,585**	**33,340**	**33,725**	**385**	
399.00-00	Cash Carry Forward	0	34,897	68,031	103,951	35,920	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**35,675**	**70,482**	**101,371**	**137,676**	**36,305**	**35.81%**
	Expenditures						
587.98-11	Reserve for Future Use	34,897	69,690	99,996	136,301	36,305	
538.34-16	Commission Fees-Tax Collector	709	705	850	850	0	
538.49-18;31-10	PFM & Bank Analysis Fees	69	87	525	525	0	**Overall Expenditure Increase/Decrease:**
	TOTAL FUND EXPENDITURES	**35,675**	**70,482**	**101,371**	**137,676**	**36,305**	**35.81%**

The North Mala Compra District includes all of the parcels in the Marineland Acres District and also includes neighborhoods south to Mala Compra Road, including Rollins Dunes, Armand Beach, Johnson Beach, Sea Colony and adjacent parcels to the west, but east of A1A and consists of approximately 390 acres.

The proposed improvements in the North Mala Compra District will consist of “backbone” improvements that will include a new outfall to convey stormwater runoff from the developments in the District to the Intracoastal Waterway. The backbone improvements consist of outfall pipe, connections of the outfall pipe from an existing stormwater pond, and improved connections between the Sea Colony and Armand Beach existing stormwater systems. The Rollins Dunes neighborhood has a permitted stormwater system and when their system overtops in very large events, the overflow will drain toward the new outfall. Therefore, benefits derived in this area are associated with the new outfall in the Mala Compra District.



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BIMINI GARDENS MSBU — SPECIAL REVENUE FUND

Fund 175 Dept 1810	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
325.20-01	Bimini Gardens MSTU-Assessment	5,416	5,392	5,500	5,500	0	
361.10-00	Interest	76	67	60	70	10	
386.70-00	Excess Fees - Tax Collector	22	24	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	(278)	(279)	(1)	
	Sub-Total Revenues	**5,514**	**5,483**	**5,282**	**5,291**	**9**	
399.00-00	Cash Carry Forward	20,213	22,544	24,834	30,894	6,060	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**25,727**	**28,027**	**30,116**	**36,185**	**6,069**	**20.15%**
	Expenditures						
513.34-16	Comm Fees-Tax Collector	108	108	110	150	40	
513.34-19	Property Appraiser Fees	59	59	70	100	30	
541.34-20	Public Works Charges	2,942	0	29,656	35,685	6,029	
541.49-18	Bank Analysis Fees	74	76	280	250	(30)	
	Total Operating Expenditures	**3,183**	**243**	**30,116**	**36,185**	**6,069**	
	TOTAL FUND EXPENDITURES	**3,183**	**243**	**30,116**	**36,185**	**6,069**	**Overall Expenditure Increase/Decrease: 20.15%**

DEPARTMENT SUMMARY

On November 15, 1999, Flagler County Ordinance No. 99-10, authorized creation of a municipal service benefit unit for road projects and services and adopted on December 20, 1999, Resolution No. 99-91, establishing the Bimini Gardens Municipal Service Benefit Unit.

History of front foot assessment:
From FY 2001 to current: $0.58 assessment



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ESPANOLA SPECIAL ASSESSMENT — SPECIAL REVENUE FUND

Fund 177 / Dept 4920	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
334.61-03	State Grant Mosquito Control	5,997	340	250	250	0	
361.10-00	Interest	57	47	30	30	0	
325.20-01	Mosquito Control Assessment	1,198	1,354	1,250	1,250	0	
325.20-02	Delinquent Special Assessments	147		200	200	0	
386.70-00	Excess Fees - Tax Collector	5	6	8	8	0	
398.00-00	Less 5% Statutory Reduction	0	0	(87)	(87)	0	
	Sub-Total Revenues	**7,404**	**1,747**	**1,651**	**1,651**	**0**	
399.00-00	Cash Carry Forward	16,458	22,183	11,035	12,322	1,287	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**23,862**	**23,930**	**12,686**	**13,973**	**1,287**	**10.15%**
	Expenditures						
562.34-10	Mosquito Control District	5,997	340	12,171	13,458	1,287	
562.34-16	Comm Fees - Tax Collector	27	27	30	30	0	
562.34-19	Property Appraiser Fees	204	206	210	210	0	
562.49-18	Bank Analysis Fees	74	87	275	275	0	
	Total Operating Expenditures	**6,302**	**660**	**12,686**	**13,973**	**1,287**	
	TOTAL FUND EXPENDITURES	**6,302**	**660**	**12,686**	**13,973**	**1,287**	**Overall Expenditure Increase/Decrease: 10.15%**

DEPARTMENT SUMMARY

In response to the public's request for mosquito control in western parts of the County and the need to fund such services, the Board of County Commissioners adopted County Resolution 2002-31 on February 28, 2002 that established a Special Assessment for mosquito control procedures in the Espanola and Rima Ridge areas. On April 21, 2003 the Board agreed to contract services for these new areas known as the West Flagler Mosquito Control District (WFMCD) and the East Flagler Mosquito Control District (EFMCD). Funding is for inspection services, surveillance and truck and aerial spraying.

Cost per special assessment unit is $11.76 each.



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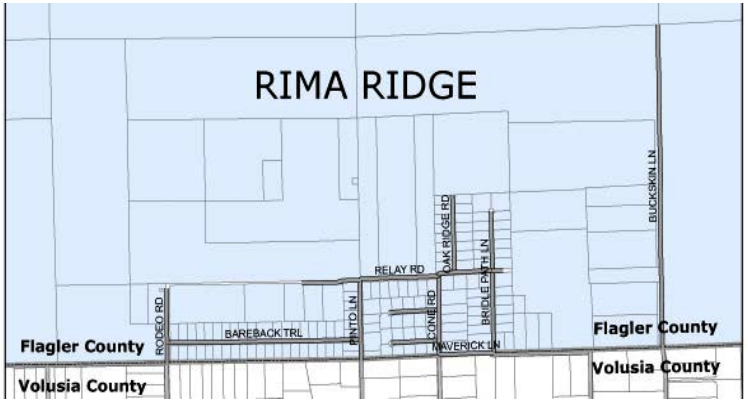
RIMA RIDGE SPECIAL ASSESSMENT — SPECIAL REVENUE FUND

Fund 178 Dept 4920	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
334.61-03	State Grant/Mosquito Control	2,744	0	400	400	0	
361.10-00	Interest	109	91	90	90	0	
325.20-01	Mosquito Control Assessment	2,439	2,438	2,400	2,400	0	
386.70-00	Excess Fees-Tax Collector	10	11	15	15	0	
398.00-00	Less 5% Statutory Reduction	0	0	(145)	(145)	0	
	Sub-Total Revenues	**5,302**	**2,540**	**2,760**	**2,760**	**0**	
399.00-00	Cash Carry Forward	30,965	35,406	32,414	38,434	6,020	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**36,267**	**37,946**	**35,174**	**41,194**	**6,020**	**17.11%**
	Expenditures						
562.34-10	Mosquito Control District	2,744	0	7,000	7,000	0	
562.34-16	Comm Fees - Tax Collector	49	49	50	50	0	
562.34-19	Property Appraiser Fees	216	216	250	250	0	
562.49-18	Bank Analysis Fees	74	87	265	265	0	
	Total Operating Expenditures	**3,083**	**352**	**7,565**	**7,565**	**0**	
587.98-11	Designated for Future Use	33,184	37,594	27,609	33,629	6,020	
	Total Reserves	**33,184**	**37,594**	**27,609**	**33,629**	**6,020**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**36,267**	**37,946**	**35,174**	**41,194**	**6,020**	**17.11%**

DEPARTMENT SUMMARY

In response to the public's request for mosquito control in western parts of the County and the need to fund such services, the Board of County Commissioners adopted County Resolution 2002-31 on February 28, 2002 that established a Special Assessment for mosquito control procedures in the Espanola and Rima Ridge areas. On April 21, 2003, the Board agreed to contract services for these new areas known as the West Flagler Mosquito Control District (WFMCD) and the East Flagler Mosquito Control District (EFMCD).

Cost per special assessment unit is $14.62 each.



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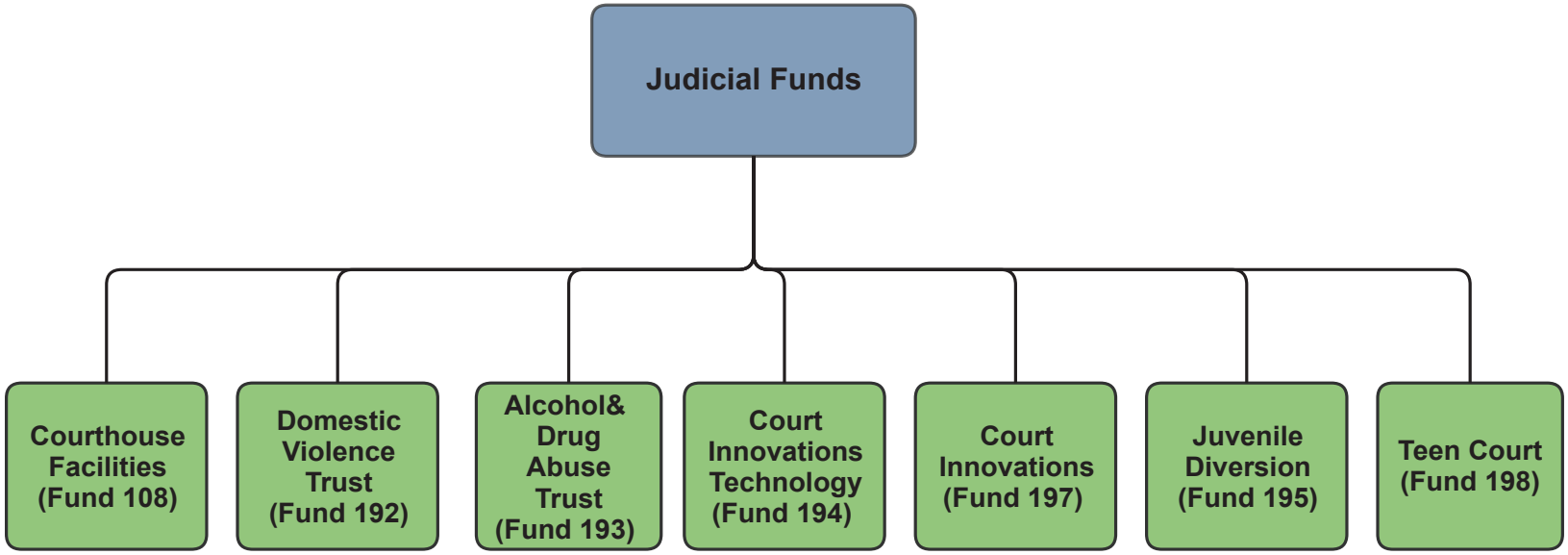
DAYTONA NORTH SERVICE DISTRICT — SPECIAL REVENUE FUND

Fund 702 / Dept 4500/5000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
312.30-00	Ninth Cent Fuel Tax	61,574	64,011	64,548	65,204	656	
312.40-00	Local Option Fuel Tax	12,748	13,271	13,509	13,786	277	
325.20-01	DNSD/Front Foot	221,317	224,175	260,000	230,000	(30,000)	Rate $0.58 per front foot
325.20-02	DNSD Delinquent Front Foot	42,431	44,645	0	0	0	
361.10-00	Interest	6,991	14,463	3,100	10,000	6,900	
386.70-00	Excess Fees-Tax Collector	1,067	1,190	1,500	1,500	0	
33x.50-06	Hurricane Matthew	98,593	380	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	(17,133)	(16,025)	1,108	
	Sub-Total Revenues	**444,721**	**362,135**	**325,524**	**304,465**	**(21,059)**	
399.00-00	Cash Carry Forward	728,054	874,815	817,461	1,001,049	183,588	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**1,172,775**	**1,236,950**	**1,142,985**	**1,305,514**	**162,529**	**14.22%**
	Expenditures						
513.34-10	Other Contracted Services	12,651	2,312	7,000	14,000	7,000	
513.34-16	Comm Fees - Tax Collector	5,072	5,579	5,300	5,300	0	
513.34-19	Property Appraiser Fees	3,858	3,852	4,000	4,300	300	
519.43-10	Utilities Expense	10,892	10,566	12,000	12,000	0	
541.31-10	Professional Services	485	497	600	600	0	
541.34-10	Other Contracted Services	0	0	1,500	1,500	0	
541.34-20	Governmental Services	264,454	243,126	225,000	300,000	75,000	
541.42-01	Postage Expense	2	0	100	100	0	
541.49-14	Landfill Tipping Fees	149	1,110	1,000	1,000	0	
541.49-18	Bank Analysis Fees	259	216	350	350	0	
541.51-10	Office Supplies	0	0	100	100	0	
541.53-10	Road Materials & Supplies	138	0	40,000	40,000	0	
	Total Operating Expenditures	**297,960**	**267,258**	**296,950**	**379,250**	**82,300**	
587.98-50	Reserve-Future Capital OL	874,815	969,692	846,035	926,264	80,229	
	Total Reserves	**874,815**	**969,692**	**846,035**	**926,264**	**80,229**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**1,172,775**	**1,236,950**	**1,142,985**	**1,305,514**	**162,529**	**14.22%**

DEPARTMENT SUMMARY

The Flagler County Board of County Commissioners, acting as the Daytona North Service District, has the power and authority permitted by law to provide and maintain streets, recreation facilities and services within the boundaries of the Daytona North Service District and empowerment to expend monies for those purposes. The District shall, in the manner prescribed by law, prescribe, establish and maintain such services, special assessments or taxes and raise funds and revenues in any other manner permitted by law within the District, only as shall be necessary to produce sufficient revenues for the special services, facilities and administration. The front foot assessment has remained at $0.58 per front foot since Fiscal Year 1993.

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JUDICIAL FUNDS

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JUDICIAL FUNDS-SUMMARY — SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
Fees	482,240	522,613	468,975	495,600	26,625	
Fines	7,985	10,170	7,805	9,500	1,695	
Grants	0	0	187,500	0	(187,500)	
Interest	11,948	19,183	10,318	10,680	362	
Interfund Transfer	156,241	162,991	177,470	131,088	(46,382)	
Less 5% Statutory Reduction	0	0	(24,353)	(25,522)	(1,169)	
Cash Carry Forward	1,698,965	1,472,648	828,048	938,661	110,613	**Overall Revenue Increase/Decrease:**
Total Fund Revenues	**2,357,379**	**2,187,605**	**1,655,763**	**1,560,007**	**(95,756)**	**-5.78%**
Expenditures						
Courthouse Facilities (Fund 108)	976,647	924,735	568,832	362,248	(206,584)	
Domestic Violence Trust (Fund 192)	8,020	19,827	16,800	14,800	(2,000)	
Alcohol & Drug Abuse Trust (Fund 193)	14,247	4,543	7,207	11,233	4,026	
Court Innovations Technology (Fund 194)	1,120,608	988,380	831,085	942,843	111,758	
Juvenile Diversion (Fund 195)	16,296	20,662	16,932	24,030	7,098	
Court Innovations (Fund 197)	145,530	149,680	144,501	135,412	(9,089)	
Teen Court (Fund 198)	74,039	57,619	70,406	69,441	(965)	**Overall Expenditure Increase/Decrease:**
Total Fund Expenditures	**2,355,387**	**2,165,446**	**1,655,763**	**1,560,007**	**(95,756)**	**-5.78%**
Revenues vs. Expenditures	**1,992**	**22,159**	**0**	**0**	**0**	

	ACTUAL FY 16-17	BUDGETED FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)
Personnel Summary-Positions					
Court Innovations	1.00	1.00	1.00	1.00	0.00
Teen Court	1.00	1.00	1.00	1.00	0.00
Total Positions	**2.00**	**2.00**	**2.00**	**2.00**	**0.00**

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COURTHOUSE FACILITIES - COURT ADMINISTRATOR — SPECIAL REVENUE FUND

Fund 108 / Dept 3701/5000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
359.20-03	Court Facilities	178,991	201,131	177,000	195,000	18,000	
331.11-02	HMGP Grant	0	0	187,500	0	(187,500)	
361.10-00	Interest	5,607	7,760	5,025	5,200	175	
398.00-00	Less 5% Statutory Reduction	0	0	(9,101)	(9,750)	(649)	
399.00-00	Cash Carry Forward	792,049	715,844	208,408	171,798	(36,610)	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**976,647**	**924,735**	**568,832**	**362,248**	**(206,584)**	**-36.32%**
	Expenditures						
712.31-10	Professional Services	458	306	700	700	0	
712.34-10	Other Contracted Services	125,147	278,295	165,735	165,235	(500)	
712.34-20	Governmental Services	0	0	0	0	0	
712.42-01	Freight/Postage	0	7	0	0	0	
712.44-10	Rentals & Leases	3,415	0	2,000	3,000	1,000	
712.46-10	Building/Equipment Repairs	27,643	46,174	25,450	40,750	15,300	Chiller Eddy Current Testing,Energy Plant Pump Repairs
712.46-30	Maintenance Agreements	87,457	92,686	98,180	101,201	3,021	Security System & HVAC Mtnce
712.46-40	Small Tools & Equip	1,716	681	1,000	1,000	0	
712.49-10	Other Current Chrgs/Oblig	993	993	1,300	1,300	0	
712.49-18	Bank Analysis Fees	826	876	600	1,000	400	
712.51-11	Office Equipment	0	779	500	500	0	
712.52-12	Other Operating Expenses	11,077	1,877	3,050	5,000	1,950	
	Total Operating Expenditures	**258,732**	**422,674**	**298,515**	**319,686**	**21,171**	
712.64-10	Equipment	2,071	233,025	0	0	0	
519.64-10	Equipment	0	0	250,000	0	(250,000)	
	Total Capital Expenditures	**2,071**	**233,025**	**250,000**	**0**	**(250,000)**	
587.98-10	Reserve for Contingency	715,844	269,036	20,317	42,562	22,245	
	Total Reserves	**715,844**	**269,036**	**20,317**	**42,562**	**22,245**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**976,647**	**924,735**	**568,832**	**362,248**	**(206,584)**	**-36.32%**

DEPARTMENT SUMMARY

The Flagler County Board of County Commissioners adopted Ordinance 2004-08 on July 12, 2004 to assess a $15 surcharge on non-criminal traffic infractions or criminal violations of Section 318.17, Florida Statues. Funds collected are used to fund State court facilities, and expended as provided by the Board of County Commissioners in consultation with the Chief Judge of the Seventh Judicial Circuit of Florida, or his/her designee. The surcharge was effective July 1, 2004.

During fiscal year 2008-09, Chapter 2009-204 was signed into Florida law raising the allowable surcharge on noncriminal traffic infractions and on certain listed criminal violations from $15 to $30. On July 20, 2009 the Flagler County Board of County Commissioners adopted Ordinance 2009-05 amending Sec. 10.33(3), Flagler County Code to increase the surcharge from $15 to $30.

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DOMESTIC VIOLENCE TRUST - COURT ADMINISTRATOR — SPECIAL REVENUE FUND

Fund 192 Dept 4600	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
351.13-00	Judgments & Fines	7,985	10,170	7,805	9,500	1,695	
361.10-00	Interest	35	34	28	30	2	
398.10-00	Less 5% Statutory Reduction	0	0	(390)	(475)	(85)	
399.00-00	Cash Carry Forward	0	9,623	9,357	5,745	(3,612)	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**8,020**	**19,827**	**16,800**	**14,800**	**(2,000)**	**-11.90%**
	Expenditures						
581.91-16	Transfer to General Fund	4,949	6,281	16,800	14,800	(2,000)	
581.98-11	Reserve	3,071	13,546	0	0	0	**Overall Expenditure Increase/Decrease:**
	TOTAL FUND EXPENDITURES	**8,020**	**19,827**	**16,800**	**14,800**	**(2,000)**	**-11.90%**

DEPARTMENT SUMMARY

Pursuant to § 938.08, Florida Statutes, a surcharge of $201.00 is imposed in certain domestic violence related cases. $85.00 of the sum collected is deposited in a State Domestic Violence Trust Fund, $1.00 is retained by the Clerk of Court, and the remainder is provided to the County to be used to defray costs of incarcerating persons sentenced under § 741.283, Florida Statutes, and to provide additional training to law enforcement personnel in combating domestic violence. These funds are appropriated as received and transferred to the General Fund to provide additional training to law enforcement personnel in combating domestic violence.

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ALCOHOL & DRUG ABUSE TRUST - COURT ADMINISTRATOR — SPECIAL REVENUE FUND

Fund 193	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
351.14-00	Alcohol & Other Drug Abuse	3,674	3,828	3,650	3,500	(150)	
361.10-00	Interest	23	5	20	5	(15)	
398.10-00	Less 5% Statutory Reduction	0	0	(183)	(175)	8	
399.00-00	Cash Carry Forward	10,550	710	3,720	7,903	4,183	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**14,247**	**4,543**	**7,207**	**11,233**	**4,026**	**55.86%**
	Expenditures						
Dept 1600							
622.34-10	Other Contracted Services	13,500	0	0	0	0	Drug Treatment Services charged to Fund 197
622.49-18	Bank Analysis Fees	37	65	80	85	5	
587.98-10	Reserve	710	4,478	7,127	11,148	4,021	**Overall Expenditure Increase/Decrease:**
	TOTAL FUND EXPENDITURES	**14,247**	**4,543**	**7,207**	**11,233**	**4,026**	**55.86%**

DEPARTMENT SUMMARY

The Flagler County Alcohol and Other Drug Abuse Trust Fund was created pursuant to § 893.165, Florida Statutes and Flagler County Ordinance 2002-31. Fees and court costs are imposed pursuant to §§ 938.13, 938.21 & 938.23, Florida Statutes, and the sums collected, less Clerk fees, are deposited in the Trust Fund to be used to fund alcohol and other drug abuse programs designated by the Board. Unexpended funds at year-end, if any, remain in this fund (Fund 193) and “roll-over” to the next year.

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COURT INNOVATIONS TECHNOLOGY - COURT ADMINISTRATOR — SPECIAL REVENUE FUND

Fund 194	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
359.20-04	Court Innovations Recording Fees $2	250,754	258,618	240,000	243,000	3,000	**Overall Revenue Increase/Decrease:**
361.10-00	Interest	5,995	11,120	5,000	5,200	200	
398.00-00	Less 5% Statutory Reduction	0	0	(12,250)	(12,410)	(160)	
399.00-00	Cash Carry Forward	863,859	718,642	598,335	707,053	108,718	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**1,120,608**	**988,380**	**831,085**	**942,843**	**111,758**	**13.45%**
Dept 1600	**Expenditures**						
601.31-10	Professional Services	33,712	371	400	400	0	
601.34-10	Other Contracted Services	1,800	20,085	6,800	6,800	0	Web Site Redesign & maintenance
41-10; 41-20	Communications	12,013	12,019	32,000	32,000	0	Network Circuit between Flagler & Volusia
601.46-30	Maintenance Agreements	18,933	10,581	24,000	25,000	1,000	Benchmark Viewer,Office 365 Licenses, maint. multi-function machines
601.49-18	Bank Analysis Fees	727	595	750	750	0	
601.51-11	Office Equipment	48,131	17,376	10,000	10,000	0	Misc. Equipment (printers, monitors, battery back-ups, etc.)
601.52-12	Other Operating Expenses	9	0	250	250	0	
601.52-30	Data Processing Software	236	4,050	12,500	6,500	(6,000)	Software Upgrades
	Total Operating Expenditures	**115,561**	**65,077**	**86,700**	**81,700**	**(5,000)**	
601.64-10	Equipment	136,846	21,320	40,000	20,000	(20,000)	Refresh Laptops & Desktops
	Total Capital Expenditures	**136,846**	**21,320**	**40,000**	**20,000**	**(20,000)**	
							Overall Expenditure Increase/Decrease:
	TOTAL (1600) EXPENDITURES	**252,407**	**86,397**	**126,700**	**101,700**	**(25,000)**	**-19.73%**

COURT INNOVATIONS TECHNOLOGY-STATE ATTORNEY — SPECIAL REVENUE FUND

Fund 194 / Dept 1200	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Expenditures						
602.41-10	Communication Services	6,000	6,000	6,500	6,500	0	
602.46-30	Maintenance Agreements	7,520	6,050	9,500	10,000	500	
602.51-10	Office Supplies	729	390	2,000	2,000	0	
602.51-11	Office Equipment	5,863	22,500	8,000	8,000	0	
602.52-12	Other Operating Expense	0	231	1,000	1,000	0	
602.52-30	Data Processing Software	5,065	5,219	6,000	6,000	0	
	Total Operating Expenditures	**25,177**	**40,390**	**33,000**	**33,500**	**500**	
602.64-10	Equipment	15,604	0	16,000	25,000	9,000	Hardware for Servers/Storage
	Total Capital Expenditures	**15,604**	**0**	**16,000**	**25,000**	**9,000**	
							Overall Expense Increase/Decrease:
	TOTAL (1200) EXPENDITURES	**40,781**	**40,390**	**49,000**	**58,500**	**9,500**	**19.39%**

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COURT INNOVATIONS TECHNOLOGY-PUBLIC DEFENDER — SPECIAL REVENUE FUND

Fund 194 Dept 1300	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Expenditures						
603.41-10	Communications Recurring	28,912	30,822	30,000	23,607	(6,393)	
603.46-30	Maintenance Agreements	4,815	4,073	6,319	6,319	0	
603.51-10	Office Supplies	349	263	2,500	3,000	500	
603.51-11	Office Equipment	191	356	3,570	3,600	30	Equipment for Server Room Temperature Device
603.52-30	Data Processing Software	2,028	2,068	13,977	12,018	(1,959)	Upgrade of WestLaw Research Software/Licensing
	Total Operating Expenditures	**36,295**	**37,582**	**56,366**	**48,544**	**(7,822)**	
603.64-10	Equipment	0	0	18,928	17,400	(1,528)	(1) Nutanix Hardware, (2) Dell Laptops, (1)Fujitsu Scanner
	Total Capital Expenditures	**-**	**-**	**18,928**	**17,400**	**(1,528)**	
							Overall Expense Increase/Decrease:
	TOTAL (1300) EXPENDITURES	**36,295**	**37,582**	**75,294**	**65,944**	**(9,350)**	**-12.42%**

COURT INNOVATIONS TECHNOLOGY-COURT RELATED TECHNOLOGY — SPECIAL REVENUE FUND

Fund 194 Dept 4801	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Expenditures						
713.34-10	Other Contracted Services	60,000	61,000	63,000	64,500	1,500	
713.46-30	Maintenance Agreements	12,483	12,558	14,600	14,600	0	
	Total Operating Expenditures	**72,483**	**73,558**	**77,600**	**79,100**	**1,500**	
713.64-10	Equipment	0	0	0	0	0	
	Total Capital Expenditures	**0**	**0**	**0**	**0**	**0**	
							Overall Expense Increase/Decrease:
	TOTAL (4801) EXPENDITURES	**72,483**	**73,558**	**77,600**	**79,100**	**1,500**	**1.93%**

COURT INNOVATIONS TECHNOLOGY-RESERVES — SPECIAL REVENUE FUND

Fund 194 Dept 5000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
587.98-10	Reserve for Contingency	718,642	750,453	502,491	637,599	135,108	
	TOTAL RESERVES	**718,642**	**750,453**	**502,491**	**637,599**	**135,108**	
							Overall Expense Increase/Decrease:
	TOTAL FUND EXPENDITURES	**1,120,608**	**988,380**	**831,085**	**942,843**	**111,758**	**13.45%**

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JUVENILE DIVERSION-COURT ADMINISTRATOR — SPECIAL REVENUE FUND

Fund 195 Dept 4600/4900	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
359.21-06	Juvenile Diversion $5.41	5,025	6,261	5,025	5,800	775	
359.21-07	Juvenile Alternatives	5,025	6,261	5,025	5,800	775	
359.21-08	Teen Court	5,040	6,280	5,025	5,800	775	
361.10-00	Interest	25	23	25	20	(5)	
398.00-00	Less 5% Statutory Reduction	0	0	(755)	(870)	(115)	
399.00-00	Cash Carry Forward	1,181	1,837	2,587	7,480	4,893	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**16,296**	**20,662**	**16,932**	**24,030**	**7,098**	**41.92%**
	Expenditures						
719.49-18	Bank Analysis Fees	0	0	100	100	0	
581.91-10	Transfer to Court Innovations Fund 197	14,459	14,169	16,832	23,930	7,098	
	Fund Balance/Reserves	1,837	6,493	0	0	0	**Overall Expenditure Increase/Decrease:**
	TOTAL FUND EXPENDITURES	**16,296**	**20,662**	**16,932**	**24,030**	**7,098**	**41.92%**

DEPARTMENT SUMMARY

Pursuant to § 939.185, Florida Statutes, and Flagler County Ordinance 2004-07 (as amended by Ordinance 2005-08), a court cost of $65.00 is imposed in certain cases. 25% of the sum collected is deposited in a Juvenile Alternative Programs account to be used to fund juvenile assessment centers (see § 938.17, Florida Statutes) and other juvenile alternative programs. Unexpended funds at year-end, if any, are transferred to Court Innovations Fund (Fund 197).

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COURT INNOVATIONS - COURT ADMINISTRATOR — SPECIAL REVENUE FUND

Fund 197 / Dept 4805/5000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
359.20-05	Court Innovations (Courts)	15,071	18,792	15,000	17,100	2,100	
361.10-00	Interest/Investments	190	146	150	145	(5)	
381.00-00	Interfund Transfer from General Fund	82,238	90,324	106,756	67,707	(39,049)	
381.00-00	Interfund Tran from Juvenile Diversion	14,459	14,169	16,832	23,930	7,098	
381.00-00	Interfund Transfer from Law Library	6,561	2,249	2,859	12,964	10,105	
398.00-00	Less 5% Statutory Reduction	0	0	(758)	(862)	(104)	
399.00-00	Cash Carry Forward	27,011	24,000	3,662	14,428	10,766	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**145,530**	**149,680**	**144,501**	**135,412**	**(9,089)**	**-6.29%**
	Expenditures						
719.10-12	Regular Salaries	43,659	44,138	45,462	34,362	(11,100)	2.2% COLA; New Coordinator in FY19
719.xx-xx	Employee Benefits	16,973	17,490	17,819	16,110	(1,709)	
	Total Personnel Expenditures	**60,632**	**61,628**	**63,281**	**50,472**	**(12,809)**	
719.34-10	Other Contracted Services	59,020	79,142	76,000	79,720	3,720	Drug Testing/Treatment Srvcs(CPI) & SCRAM
719.40-10	Travel Expenses	651	1,179	1,000	1,000	0	NADCP Conference
719.41-10	Communications Recurring	0	0	100	100	0	
719.42-01	Postage	0	0	100	100	0	
719.49-18	Bank Analysis Fees	222	174	220	220	0	
719.51-10	Office Supplies	143	284	300	300	0	
719.52-12	Other Operating Expenses	567	1,716	2,000	2,000	0	Screening Kits
719.54-10	Publications/Memberships	0	0	100	100	0	
719.55-03	Conference/Seminar Registration	295	745	400	400	0	
719.55-01	Employee Education/Training	0		1,000	1,000	0	
	Total Operating Expenditures	**60,898**	**83,240**	**81,220**	**84,940**	**3,720**	
587.98-10	Reserve for Contingency	24,000	4,812	0	0	0	
	Total Reserves	**24,000**	**4,812**	**0**	**0**	**0**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**145,530**	**149,680**	**144,501**	**135,412**	**(9,089)**	**-6.29%**

Pursuant to § 939.185, Florida Statutes, and § 10-33(1), Flagler County Code of Ordinances, a court cost of $65.00 is imposed in certain cases. 25% of the sum collected is deposited in an Innovations and Supplemental Court Funding account to be used to fund innovative court programs, to supplement State funding of state court elements, and to aid the County in funding local requirements. Funds may not be expended without the consent of the Chief Judge or his/her designee or the Court Administrator. Unexpended funds at year-end, if any, remain in this fund roll-over to the next year. The Chief Judge has authorized the use of these funds for the continued administrative costs associated with operating the Adult Drug Court program under the auspices of the Court Administrator.

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TEEN COURT - COURT ADMINISTRATOR — SPECIAL REVENUE FUND

Fund 198 / Dept 4804	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
359.21-09	Teen Court	18,660	21,442	18,250	19,600	1,350	
361.10-00	Interest	73	95	70	80	10	
381.00-00	Interfund Transfer (General Fund)	52,983	56,249	51,023	26,487	(24,536)	
398.00-00	Less 5% Statutory Reduction	0	0	(916)	(980)	(64)	
399.00-00	Cash Carry Forward	4,315	1,992	1,979	24,254	22,275	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**76,031**	**79,778**	**70,406**	**69,441**	**(965)**	**-1.37%**
	Expenditures						
719.10-12	Regular Salaries	47,112	37,200	40,663	41,559	896	2.2% COLA
719.xx-xx	Employee Benefits	20,124	14,651	19,393	17,282	(2,111)	
	Total Personnel Expenditures	**67,236**	**51,851**	**60,056**	**58,841**	**(1,215)**	
719.34-10	Other Contracted Services	5,477	5,168	8,700	8,700	0	
719.40-10	Travel Expenses	510	139	700	1,000	300	
719.42-01	Postage Expense	102	34	100	100	0	
719.47-10	Printing & Binding	0	20	100	100	0	
719.49-18	Bank Analysis Fees	172	151	200	200	0	
719.51-10	Office Supplies	292	56	200	200	0	
719.51-11	Office Equipment	0	0	100	0	(100)	
54-10,54-20	Publications/Memberships	200	200	200	200	0	
719.55-03	Conference & Seminar Registration	50	0	50	100	50	
	Total Operating Expenditures	**6,803**	**5,768**	**10,350**	**10,600**	**250**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**74,039**	**57,619**	**70,406**	**69,441**	**(965)**	**-1.37%**

DEPARTMENT SUMMARY

Pursuant to § 938.19, Florida Statutes, and § 10-33(2)and Flagler County Code Of Ordinances, a court cost of $3.00 is assessed in certain cases to aid in the funding of Teen Court, a juvenile diversion program. Funds may not be expended without the consent of the Chief Judge or his/her designee, or the Court Administrator. Unexpended funds at year-end, if any, remain in this fund and roll over to the next year.

During fiscal year 2008-09 cash balance in the Mediation/Arbitration Trust Fund (190) previously established to provide mediation services was transferred to this fund. Funding of mediation services became a State responsibility and the authority to levy such service charges ceased for Flagler County effective July 1, 2004.

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LEGAL AID — SPECIAL REVENUE FUND

Fund 105 Dept 4401	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
359.20-01	Legal Aid Fees	15,135	18,784	14,800	17,800	3,000	
381.00-00	Interfund Transfer (General Fund)	27,500	31,950	25,406	19,140	(6,266)	
361.10-00	Interest	86	76	75	75	0	
398.00-00	Less 5% Statutory Reduction	0	0	(744)	(894)	(150)	
399.00-00	Cash Carry Forward	7,432	5,074	5,777	9,035	3,258	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**50,153**	**55,884**	**45,314**	**45,156**	**(158)**	**-0.35%**
	Expenditures						
564.49-18	Bank Fees	25	22	260	102	(158)	
564.82-34	Aid to Legal Services	45,054	45,054	45,054	45,054	0	
	Total Operating Expenditures	**45,079**	**45,076**	**45,314**	**45,156**	**(158)**	
587.98-10	Reserve	5,074	10,808	0	0	(549)	
	Total Reserves	**5,074**	**10,808**	**0**	**0**	**(549)**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**50,153**	**55,884**	**45,314**	**45,156**	**(158)**	**-0.35%**

DEPARTMENT SUMMARY

The service fee previously established has been repealed due to the implementation of Article V. Florida Statutes 939.185 (1) (a) 2 authorizes additional court costs to be used to assist counties in providing legal aid programs required under Section 29.008 (3)(a). The additional fee of $65 is imposed by the court when a person pleads guilty or nolo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense with 25% of the amount collected to fund legal aid programs.

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LAW ENFORCEMENT TRUST — SPECIAL REVENUE FUND

Fund 106 Dept 4300	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
351.20-00	Sale of Confiscated Equipment	0	64,053	10,000	7,500	(2,500)	
361.10-00	Interest	108	313	100	50	(50)	
398.00-00	Less 5% Statutory Reduction	0	0	(500)	(378)	122	
399.00-00	Cash Carry Forward	66,199	35,524	79,472	5,000	(74,472)	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**66,307**	**99,890**	**89,072**	**12,172**	**(76,900)**	**-86.33%**
	Expenditures						
521.49-18	Bank Analysis Fees	374	393	440	450	10	
521.49-10	Other Current Charges & Obligations	30,409	39,523	88,632	11,722	(76,910)	**Overall Expenditure Increase/Decrease:**
	TOTAL FUND EXPENDITURES	**30,783**	**39,916**	**89,072**	**12,172**	**(76,900)**	**-86.33%**

The Law Enforcement Trust Fund accounts for revenues and expenditures to be used for law enforcement in accordance with Chapter 932.7055, Florida Statutes. Revenues are generated from the sale of confiscated property acquired by the Flagler County Sheriff's Office.

Property is sold at a public auction or by sealed bid to the highest bidder, except for real property which should be sold in a commercially reasonable manner.

The remaining proceeds shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs or for other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise and providing matching funds to obtain federal grants.

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LAW LIBRARY - LIBRARY - COMMUNITY SERVICES — SPECIAL REVENUE FUND

Fund 107 / Dept 3450/3451	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
359.20-02	Law Library $16.25	15,104	18,808	14,000	16,500	2,500	
361.10-00	Interest	24	16	20	20	0	
398.00-00	Less 5% Statutory Reduction	0	0	(701)	(825)	(124)	
399.00-00	Cash Carry Forward	4,646	2,365	1,690	9,419	7,729	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**19,774**	**21,189**	**15,009**	**25,114**	**10,105**	**67.33%**
	Expenditures						
714.49-18	Bank Analysis Fees	74	76	150	150	0	
	Total Operating Expenditures	**74**	**76**	**150**	**150**	**0**	
714.66-10	Library Materials	10,774	10,956	12,000	12,000	0	Online database subscription
	Total Capital Outlay	**10,774**	**10,956**	**12,000**	**12,000**	**0**	
581.91-10	Transfer to Court Innovations Fund 197	6,561	2,249	2,859	12,964	10,105	
587.98-11	Reserves	2,365	7,908	0	0	0	
	Total Grants/Reserves	**8,926**	**10,157**	**2,859**	**12,964**	**10,105**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**19,774**	**21,189**	**15,009**	**25,114**	**10,105**	**67.33%**

Ord. No. 2004-07, § 6 and Florida Statute 29.004 allows 25% of amount collected when a person pleads guilty or no lo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the state from the court cost, not to exceed $65.

DEPARTMENT SUMMARY

The service fee previously established by County Ordinance 95-9 has been repealed due to the implementation of Article V. Florida Statutes 939.185 authorizes additional court costs to be used to fund personnel and legal material for the public as part of a law library. The additional fee of $65 is imposed by the court when a person pleads guilty or no lo contendere to, or is found guilty of, any felony, misdemeanor, or criminal traffic offense with 25% of the amount collected to fund a law library.

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CRIME PREVENTION — SPECIAL REVENUE FUND

Fund 196 / Dept 4300/4600/5000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
359.20-06	Crime Prevention	22,850	28,153	22,000	26,800	4,800	
10-00,30-00	Interest/Investments	431	804	300	500	200	
398.00-00	Less 5% Statutory Reduction	0		(1,115)	(1,365)	(250)	
399.00-00	Cash Carry Forward	53,562	56,642	58,002	73,903	15,901	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**76,843**	**85,599**	**79,187**	**99,838**	**20,651**	**26.08%**
	Expenditures						
31-10,49-18	Bank Analysis Fees	201	91	250	250	0	
521.81-05	Aid to Other Governments	5,000	5,000	5,000	5,000	0	Family Life Ctr & Flagler Co School Dist.
581.91-10	Interfund Transfer	15,000	15,000	15,000	15,000	0	Flagler Co. Parks & Rec
587.98-10	Reserve for Contingency	56,642	65,508	58,937	79,588	20,651	**Overall Expenditure Increase/Decrease:**
	TOTAL FUND EXPENDITURES	**76,843**	**85,599**	**79,187**	**99,838**	**20,651**	**26.08%**

DEPARTMENT SUMMARY

Pursuant to § 775.083(2), Florida Statutes, court costs shall be assessed and collected in each instance a defendant pleads no lo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed by this section shall be $50 for a felony and $20 for any other offense.

The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under § 163.501-163.523.

The Public Safety Coordinating Council presented and BOCC APPROVED the following funding for FY17-18:

Note: Funding allocation is subject to the approval of the Board of County Commissioners as part of the annual budget process. Funding will continue on an annual basis with the annual allocation being subject to available funding and the successful continuation of the named agency program. This budget appropriation voids the Public Safety Coordinating Council Crime Prevention Grant application process.

Flagler County Parks & Rec Dept.-Carver	$15,000
Family Life Center	$2,500
Flagler County School Dist-Adult Educatic	$2,500
	$20,000

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UTILITY REGULATORY AUTHORITY — SPECIAL REVENUE FUND

Fund 120 Dept 0150	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
361.10-00	Interest	60	57	50	55	5	
399.00-00	Cash Carry Forward	21,713	21,783	21,833	21,895	62	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**21,773**	**21,840**	**21,883**	**21,950**	**67**	**0.31%**
587.98-10	Reserve for Contingency	21,773	21,840	21,883	21,950	67	
	Total Reserves	**21,773**	**21,840**	**21,883**	**21,950**	**67**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**21,773**	**21,840**	**21,883**	**21,950**	**67**	**0.31%**

Chapter 367, Florida Statutes, authorizes counties to regulate local water and wastewater utilities. In 1996, the County enacted Ordinance 96-17, creating Flagler County Utility Regulatory Interim Authority (FCURIA). On May 6, 2002, the staff and counsel of FCURIA recommended a detailed regulatory ordinance, Ordinance 2002-10, to replace the interim regulations enacted through Ordinance 96-17. In this ordinance, the Board temporarily reduced the regulatory and franchise fee to zero (0%) percent until amended by the Board.

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SHIP PROGRAM-FINANCIAL SERVICES **SPECIAL REVENUE FUND**

Fund 143 Dept 1720	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
335.20-00	SHIP- Disaster Mitigation	116,692	35,583	0	0	0	
335.51-00	State Housing Assistance	554,013	382,802	350,000	350,000	0	
337.50-01	State of Florida	0	0	0	0	0	
361.10-00	Interest	525	1,880	500	2,000	1,500	
369.30-00	Refund- Prior Year Expense	97,931	18,482	10,000	50,000	40,000	
381.00-00	General Fund	0	0	57,249	58,508	1,259	Employee Salary previously paid out of General Fnd
399.00-00	Cash Carry Forward	63,553	161,484	130,508	248,357	117,849	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**832,714**	**600,231**	**548,257**	**708,865**	**160,608**	**29.29%**
559.10-12	Regular Salaries	0	0	63,522	64,921	1,399	2.2% COLA
559.xx-xx	Employee Benefits	0	0	20,727	21,095	368	
	Total Personnel Services	**0**	**0**	**84,249**	**86,016**	**1,767**	
	Expenditures						
559.31-11	Administrative Staff Time	50,000	61,965	0	0	0	
34-10, 31-10	Other Contracted Services/Prof Srvcs	10,076	9,683	2,400	10,000	7,600	
559.40-10	Travel/Conference Seminar	652	1,210	1,000	1,500	500	
559.41-xx	Communications and Devices	0	462	0	540		
559.42-01	Postage Expense	231	100	400	200	(200)	
559.45-60	Other Insurance & Bonds	123	0	0	0	0	
559.46-30	Maintenance Agreements	441	195	500	120	(380)	
559.47-10	Printing & Binding	15	30	100	50	(50)	
559.49-10	Other Charges/ Obligations	30	10	0	0	0	
559.49-15	Advertising	1,079	1,655	1,000	500	(500)	
559.49-18	Bank Analysis Fees	1,884	1,559	1,200	1,600	400	
559.51-10	Office Supplies	467	340	500	500	0	
559-51-11	Office Equipment	453	35	500	250	(250)	
559.52-12	Other Operating Expenses	180	0	200	200	0	
559-52-30	Data Processing Software	650	0	800	400	(400)	
559.54-10	Publications/Memberships	200	395	500	300	(200)	
559.55-03;55-01	Training/Educational Cost; Conference Registra	414	0	1,200	1,100	(100)	
	Total Operating Expenditures	**66,895**	**77,639**	**10,300**	**17,260**	**6,420**	
559.83-01	Disaster Mitigation	116,692	35,583	0	0	0	
559.83-50	Foreclosure Intervention	0	7,528	10,000	10,000	0	
559.83-52	Grant-Rapid Re-Housing	6,955	5,350	15,000	35,000	20,000	
559.83-53	Primary Residence Buy Assistance	264,468	283,832	140,000	277,794	137,794	
559.83-54	Replacement Housing Strategy/Rehab	215,694	111	288,708	282,795	(5,913)	
	Total Grants & Aids Expenditures	**603,809**	**332,404**	**453,708**	**605,589**	**151,881**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**670,704**	**410,043**	**548,257**	**708,865**	**160,608**	**29.29%**

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NEIGHBORHOOD STABILIZATION PROGRAM 3 (NSP3) — SPECIAL REVENUE FUND

Fund 152 Dept 8303	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
331.51-03	State of Florida NSP Grant	201	0	20,768	20,968	200	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**201**	**0**	**20,768**	**20,968**	**200**	**0.96%**
	Expenditures						
559.34-20	Governmental Services	201	0	20,768	20,968	200	
	Total Operating Expenditures	**201**	**0**	**20,768**	**20,968**	**200**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**201**	**0**	**20,768**	**20,968**	**200**	**0.96%**

Flagler County was identified for grant funding in the amount of $1,029,844 under the Neighborhood Stabilization Program 3 (NSP3) authorized by the Wall Street reform and Consumer Protection Act of 2010 (Dodd-Frank Act). The County used its funds in State Strategy 1 for the acquisition and rehabilitation of eligible foreclosed properties to rent to qualified households. As per the State requirements, 25% of the funds were used to purchase properties and rent them to households whose incomes are not more than 50% of the area median income.

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CDBG URBAN DEVELOPMENT — SPECIAL REVENUE FUND

Fund 153 Dept 8305	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
331.51-04	CDBG Federal Grant	0	0	0	700,000	700,000	**Overall Revenue Increase/Decrease:**
381-00-00	Interfund Transfer	0	0	0	42,000		
	TOTAL FUND REVENUES	**0**	**0**	**0**	**742,000**	**700,000**	**0.00%**
559.10-12	Regular Salaries	0	0	0	80,000	80,000	2.2% COLA
559.10-xx	Employee Benefits	0	0	0	0	0	
	Total Personnel Services	**0**	**0**	**0**	**80,000**	**80,000**	
	Expenditures						
559.34-10	Other Contracted Services	0	0	0	662,000	662,000	
	Total Operating Expenditures	**0**	**0**	**0**	**662,000**	**662,000**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**0**	**0**	**0**	**742,000**	**662,000**	**0.00%**

The Florida Small Cities CDBG Program, administered by the Florida Department of Economic Opportunity (DEO), is a competitive grant program that provides funding to local governments in small urban and rural areas for housing and community development activities. In August 2018, Flagler County applied for the CDNG grant specifically for Housing Rehabilitation. The awarded funds of $700,000 will be used to repair or replace substandard single family homes owned and occupied by low and moderate income (up to 80% of an area median income) residents in unincorporated Flagler County.

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ENVIRONMENTALLY SENSITIVE LANDS (Old Fund) — SPECIAL REVENUE FUND

Fund 117 Dept 5200	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
361.10-00	Interest	1,089	2,118	1,000	1,500	500	
369.30-00	Refund Prior Year	0	0	0	0	0	
399.00-00	Cash Carry Forward	145,956	131,581	127,181	133,824	6,643	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**147,045**	**133,699**	**128,181**	**135,324**	**7,143**	**5.57%**
537.31-10	Professional Services	15,221	74	10,000	10,000	0	
537.49-18	Bank Fees	243	301	500	500	0	
	Total Operating Expenditures	**15,464**	**375**	**10,500**	**10,500**	**0**	
587.98-11	Reserve for Future Use	131,581	133,324	117,681	124,824	7,143	
	Total Reserves	**131,581**	**133,324**	**117,681**	**124,824**	**7,143**	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**147,045**	**133,699**	**128,181**	**135,324**	**7,143**	**5.57%**

NOTE: Proceeds from the $6,665,000 Limited Tax General Obligation Bonds, Series 2005 were deposited into this fund for the acquisition of environmentally sensitive lands.

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ENVIRONMENTALLY SENSITIVE LANDS — SPECIAL REVENUE FUND

Fund 119 / Dept. 4600/6200/8000	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
311.10-00	Ad Valorem Taxes	0	0	959,001	1,125,000	165,999	
311.20-00	Ad Valorem Taxes/Delinquent Taxes	18	35	0	0	0	
361.10-00	Interest	7,737	15,903	3,000	10,000	7,000	
398.00-00	Less 5% Statutory Reduction	0	0	(47,950)	(56,750)	(8,800)	
399.00-00	Cash Carry Forward	955,920	962,795	964,795	1,878,517	913,722	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**963,675**	**978,733**	**1,878,846**	**2,956,767**	**1,077,921**	**57.37%**
	Expenditures						
537.31-10	Professional Services	607	557	12,500	12,500	0	Legal Fees and Title searches
537.49-18	Bank Analysis Fees	273	210	1,000	1,000	0	
	Total Operating Expenditures	**880**	**767**	**13,500**	**13,500**	**0**	
537.31-10	Bay Drive Improvements	0	0	200,000	175,984	(24,016)	Future improvements in accordance with Res 2008-53
537.31-10	Sweetbottom Plantation Improvements	0	0	249,000	249,000	0	CF- Future improvements in accordance with Res 2008-53
	Total Capital Expenditures	**0**	**0**	**449,000**	**424,984**	**(24,016)**	
587.98-11	Reserve for Future Use	962,795	977,966	1,416,346	2,518,283	1,101,937	
	Total Reserves	**962,795**	**977,966**	**1,416,346**	**2,518,283**	**1,101,937**	
							Overall Expenditure Increase/Decrease:
	TOTAL EXPENDITURES	**963,675**	**978,733**	**1,878,846**	**2,956,767**	**1,077,921**	**57.37%**

This fund was created in FY 2010 for the Environmentally Sensitive Lands Program with the remainder of the .25 mills not required for Debt Service. Flagler County Resolution 2008-53 Section II (J) states that it is in the public interest that there be appropriate public access and proper stewardship through land management of all properties acquired under the ESL program. To facilitiate these goals, up to ten percent (10%) of the purchase price for each new property acquisition for improvements to the acquired property. Improvements may include public access improvements, passive recreational site improvements, natural community restoration and habitat enhancement. Such utilization shall be made on a one time basis for each required property. Funds from the Bing's Landing property were utilized for accessibility improvements. To date the County is holding funds for Bay Drive Park Improvements and Sweetbottom Plantation Improvements.

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CAPITAL FUNDS SUMMARY

SPECIAL REVENUE FUND

DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
Revenues						
1/2 Cent Small County Discretionary Sales Tax	2,588,008	2,788,821	3,095,608	2,949,351	(146,257)	
Grants	138,773	3,257,119	800,000	123,889	(676,111)	
Interest	67,899	123,535	21,600	76,000	54,400	
Contributions/Donations & Misc Revenue	60,011	1,898	1,030,000	948,500	(81,500)	
Interfund Transfer	20,732	0	918,500	600,000	(318,500)	
Special Assessment (Misc Rev)	119,783	119,921	123,930	124,000	70	
Loan Proceeds	0	0	0	0	0	
Cash Carry Forward	9,618,514	8,806,057	10,714,639	10,276,950	(437,689)	**Overall Revenue Increase/ Decrease:**
Total Fund Revenues	**12,613,720**	**15,097,351**	**16,704,277**	**15,098,690**	**(1,605,587)**	**-9.61%**
Expenditures						
Beachfront Parks (Fund 307)	393,138	399,084	397,260	405,060	7,800	
Beachfront Park Maintenance (Fund 308)	803,853	788,105	759,446	777,422	17,976	
1/2 Cent Discretionary Sales Tax (Fund 311)	8,688,628	9,208,005	10,844,434	9,888,555	(955,879)	
Capital Improvement Revenue Bond (Fund 312)	1,984,956	1,484,897	886,400	831,478	(54,922)	
Painters Hill Seawall Special Assessment 2018 (Fund 313)	0	0	130,158	0	(130,158)	
Dune Restoration Special Assessment 2018B (Fund 314)	0	0	688,674	0	(688,674)	
Marineland Acres Drainage Basin District (Fund 318)	120,538	241,318	363,704	487,957	124,253	
ESL-Growth Management (Fund 319)	622,607	2,975,942	2,634,201	2,708,218	74,017	**Overall Expenditure Increase/ Decrease:**
Total Fund Expenditures	**12,613,720**	**15,097,351**	**16,704,277**	**15,098,690**	**(1,605,587)**	**-9.61%**
Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**0**	

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BEACHFRONT PARKS CAPITAL — CAPITAL PROJECT FUND

Fund 307 Dept 6010	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenue						
361.10-00	Interest	3,129	6,424	2,500	3,000	500	
399.00-00	Cash Carry Forward	390,009	392,660	394,760	402,060	7,300	**Overall Revenue Increase/ Decrease**
	TOTAL FUND REVENUES	**393,138**	**399,084**	**397,260**	**405,060**	**7,800**	**1.96%**
	Expenditures						
572.31-10	Professional Services	244	224	1,000	1,000	0	PFM investment fees
572.49-18	Bank Analysis Fees	234	0	400	400	0	
	Total Operating Expenditures	**478**	**224**	**1,400**	**1,400**	**0**	
587.98-50	Reserve-Future Capital Outlay	392,660	398,860	395,860	403,660	(3,000)	
	Total Reserves	**392,660**	**398,860**	**395,860**	**403,660**	**7,800**	
							Overall Expenditure Increase/ Decrease
	TOTAL FUND EXPENDITURES	**393,138**	**399,084**	**397,260**	**405,060**	**7,800**	**1.96%**

On March 6, 1998, the Flagler County Board of County Commissioners adopted Resolution No. 98-10, further amending the Development Order for Hammock Dunes DRI, to allow for the exchange of park land with Lowe Ocean Hammock, Ltd., and the simultaneous contribution of $1,675,000 from the developer.

In exchange for 33 acres of property known as the 16th Road Park, the County received a 47.01 acre parcel known as the Malacompra Beach Front Park on a 306.98 acre parcel known as the Malacompra Greenway located along S.R. A-1-A. Fund 307 was established with $1,075,000 of the total contribution to cover the cost of park improvements. The improvements may consist of restrooms, pavilions, benches, walkways, pedestrian and bike paths, picnic areas, site development, extension of water and sewer within the parks and all costs and fees associated with the planning, design, permitting and construction, as well as reconnection of the wetlands bifurcated by Malacompra Road. These are all considered permissible uses of this construction/development money.



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BEACHFRONT PARK MAINTENANCE — CAPITAL PROJECT FUND

Fund 308 Dept 1440	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
361.10-00	Interest	5,911	12,459	2,000	3,000	1,000	
	Interfund Transfer	20,732	0	0	0		
399.00-00	Cash Carry Forward	777,210	775,646	757,446	774,422	16,976	**Overall Revenue Increase/ Decrease**
	TOTAL FUND REVENUES	**803,853**	**788,105**	**759,446**	**777,422**	**17,976**	**2.37%**
	Expenditures						
572.31-10	Professional Services	469	427	600	600	0	PFM investment fees
572.34-10	Other Contract Services	0	347	500	500	0	
572-46-10	Building/Equipment Repairs	408	469	3,000	3,000	0	Jungle Hut and Beachfront Pk Pavilion-FY17
519.49-18	Bank Analysis Fees	836	407	600	600	0	
572.34-20	Governmental Services	26,494	8,483	25,000	26,500	1,500	General Services for Maintenance of parks
	Total Expenditures	**28,207**	**10,133**	**29,700**	**31,200**	**1,500**	
587.98-50	Reserve-Future Capital	775,646	777,972	729,746	746,222	16,476	
	Total Reserves	**775,646**	**777,972**	**729,746**	**746,222**	**16,476**	
							Overall Expenditure Increase/ Decrease
	TOTAL FUND EXPENDITURES	**803,853**	**788,105**	**759,446**	**777,422**	**17,976**	**2.37%**

On March 6, 1998, the Flagler County Board of County Commissioners adopted Resolution No. 98-10, further amending the Development Order for Hammock Dunes DRI, to allow for the exchange of park land with Lowe Ocean Hammock, Ltd., and the simultaneous contribution of $1,675,000 from the developer.

In exchange for 33 acres of property known as the 16th Road Park, the County received a 47.01 acre parcel known as the Mala Compra Beach Front Park on a 306.98 acre parcel known as the Mala Compra Greenway located along S.R. A-1-A.

Fund 308 was established with $600,000 of the total contribution to be deposited in an interest-bearing account as a trust fund for the maintenance of the Parks. Parks maintenance is to be provided from the interest generated on the Park Maintenance Trust Fund. In the event these monies are insufficient in any given year to cover the maintenance costs, up to 10% of the principal may be used to cover these costs. Monies are placed in reserves until construction of parks are completed in Fund 307.



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MAJOR CAPITAL PROJECTS - FUND 311 - 1/2 CENT DISCRETIONARY SALES TAX **CAPITAL PROJECT FUND**

Fund 311	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
312.61-00	1/2 Cent Small County Discretionary Sales Tax	2,588,008	2,788,821	3,095,608	2,949,351	(146,257)	
331.73-09	FDEP PPP Eco Cottages	138,773	161,629	0	0	0	DEP Grant
361.10 & 30	Investment Income (Loss)	41,874	68,793	7,500	40,000	32,500	
366.03-00	Contributions & Donations- Eco Cottages	0	0	100,000	0	(100,000)	$100K River to Sea Eco Cottages
366.03-00	Contributions & Donations- N Malacompra Backbone PH I	0	0	900,000	900,000	0	Hammock Dunes CDD
366.03-00	Donations for Carver Center Project	0	0	30,000	48,500	18,500	Carver Foundation $25k,Kiwanis Grant $5k, private donation $18,500
334.36-01	FDEP-FC Malacompra Basin State Grant	0	300,000	300,000	0	(300,000)	Received FY18
337.30-06	SJRWMD-Malacompra Basin Grant	0	103,160	500,000	123,889	(376,111)	Malacompra Basin-St. Johns River Water Management District
332.01-01	FDOT Grant- Island House Bridge Replacement	0	350,000	0	0	0	Project Completed in FY18
369-90-00	Miscellaneous Revenue	59,527	404	0	0	0	
334-50-06	Hurricane Matthew	0	963	0	0	0	
381.00-00	Interfund Transfer	0		918,500	600,000	(318,500)	Isl Hse Restor, RTS Cottages
399.00-00	Cash Carry Forward	5,860,446	5,434,235	4,992,826	5,226,815	233,989	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**8,688,628**	**9,208,005**	**10,844,434**	**9,888,555**	**(955,879)**	**-8.81%**
	Expenditures						
Dept 6000	**Capital Improvements**						
586.92-23	Jail Operations	2,694,560	1,000,000	1,000,000	3,000,000	2,000,000	
519.49-18	Bank Analysis Fees	1,203	2,595	2,400	2,800	400	
529.31-10	Professional Services	49,765	2,478	2,880	2,800	(80)	
529.63-10	GSB Parking Expansion - Design & Permitting	0	72,065	20,549	920,549	900,000	Project #611550 Carry Forward
529.63-77	Engineering Staff Time	7,344	0	0	0	0	
	Total Dept 6000 Capital Improvements	**2,752,872**	**1,077,138**	**1,025,829**	**3,926,149**	**2,900,320**	
Dept 6010	**Recreation**						
572.62-10	Fairground Improvements/Upgrade	0	0	50,000	0	(50,000)	Project #320569 carryover
572.62-10	Island House Restoration	0	0	320,677	307,327	(13,350)	Project #310110 carryover
	Total Dept 6010 Recreation	**0**	**0**	**370,677**	**307,327**	**(13,350)**	
Dept 6011	**River to Sea Cottages**						
572.62-10	River to Sea Preserve Eco-Cottages	6,385	0	669,095	669,095	0	Project #325085 Carry Forward ($150k in TDC Fd 109 FY18)
Dept 6014	**Carver Gym Expansion**						
572.62-10	Carver Gym Expansion	30	4,100	109,470	108,154	(1,316)	Project #180557 Carry Forward
Dept 6023	**Southern Library**						
571.31-10	Southern Library Professional Services	4,350	0	0	0	0	Project #612558
571.61-10	Southern Library - Land Acquisition	0	559,926	0	0	0	
571.62-10	Southern Library Design	0	0	520,739	0	(520,739)	
571.63-77	Southern Library Engineering Staff Time	38	4,961	11,891	0	(11,891)	
Dept 6025	**Bing's Landing Parking Expansion**						
572.31-10	Design for Bing's Landing Parking Expansion	0	0	30,000	30,000	0	Project #170094 Carry Forward; split with GF
572.63-10	Construction Bing's Landing Parking Expansion	0	7,552	100,000	100,000	0	
Dept 6026	**Free Clinic**						
562.31-10	Free Clinic	0	0	125,000	125,000	0	Project #640558 Carry Forward

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MAJOR CAPITAL PROJECTS - FUND 311 - 1/2 CENT DISCRETIONARY SALES TAX **CAPITAL PROJECT FUND**

Fund 311	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
Dept 6027	**North Malacompra Drainage District-Backbone PHI**						
538.63-10	N Malacompra Backbone - Design, Construction	169,921	855,606	2,129,608	617,713	(1,511,895)	Project #285361- split Funded with Fund 112 & Fund 319
538.63-77	Engineering Staff Time	17,634	27,610	13,066	14,756	1,690	
538.63-10	N Malacompra Backbone - Dept. 311-8408 - Construction	0	0	300,000	0	(300,000)	FDEP Grant
538.63-10	N Malacompra Backbone - Dept. 311-8409 - Construction	0	0	500,000	0	(500,000)	SJRWMD
Dept 6029	**Flagler County Public Safety**						
521.62-10	Evidence Storage	0	0	30,000	0	(30,000)	Project #644731
521.62-10	Storage Facility	0	0	650,000	0	(650,000)	Project #644115
Dept 6031	**Transportation Bus Parking at Chiller Plant**						
544.31-10	Transportation Bus Parking at Chiller Plant	0	0	20,000	0	(20,000)	Project #617545
519.63-77	Engineering Staff Time	6,431	0	0	0	0	
Dept 6032	**Wadsworth Park New Restroom**						
572.62-10	Wadsworth Park New Restroom	0	0	42,500	42,500	0	Project #360289-split funded with 132 Park Imp Fee Fd
	Completed Projects						
Dept 6021	**Island House Bridge Replacement**						
572.63-10	Island House Bridge Replacement	16,259	702,426	0	0	0	Project #
572.63-77	Engineering Staff Time	13,822	7,448	0	0	0	
Dept 6030	**Gov't Services Building Future Land Acquisition**						
512.31-10	Gov't Srvcs Bldg Future Land Acquisition-Profsnl Srvcs	1,200	0	0	0	0	Project #611052
512.61-10	Gov't Services Building Future Land Acquisition	0	372,668	0	0	0	
Dept 6033	**Hammock CC- Hurricane Matthew**						
572.62-10	Hammock CC- Hurricane Matthew	44,932	0	0	0	0	Project #
Dept 6034	**Malacompra FCSO Substation**						
521.62-10	Malacompra FCSO Substation- Capital Outlay	7,705	0	0	0	0	Project #644908
Dept 6035	**North Dune Restoration**						
537.31-10	North Dune Restoration	22,385	0	0	0	0	
Dept 6038	**Jail Expansion Project**						
529.xx-xx	Jail Expansion Project	71,420	0	0	0	0	
Dept 6039	**EOC Data Room**						
529.46-10	EOC Data Room-Cooling System	0	7,617	0	0	0	Project #626096
529.64-10	EOC Data Room-Cooling System	0	89,729	0	0	0	
Dept 6043	**Flagler County Sheriff Office Palm Coast Substation**						
521.31-10	FCSO PC Substation	0	856,315	255,000	0	(255,000)	Project #644301
Dept 8132	**Princess Place Cottages**						
572.62-10	Princess Place Eco-Cottages (FDEP/Research/Tourism)	138,773	183,940	0	0	0	
	Reserves						
587.98-50	Reserve-Future	5,414,471	4,450,969	3,941,559	3,947,861	6,302	
							Overall Expenditure Increase/Decrease:
	TOTAL FUND EXPENDITURES	**8,688,628**	**9,208,005**	**10,844,434**	**9,888,555**	**(905,879)**	**-8.35%**

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MAJOR CAPITAL PROJECTS - FUND 312 - CAPITAL IMPROVEMENT REVENUE BOND 2015 — CAPITAL PROJECT FUND

Fund 312	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
361.10-00	Interest	13,398	12,455	7,500	7,500	0	
399.00-00	Cash Carry Forward	1,971,558	1,472,442	878,900	823,978	(54,922)	**Overall Revenue Increase/ Decrease**
	TOTAL FUND REVENUES	**1,984,956**	**1,484,897**	**886,400**	**831,478**	**(54,922)**	**-6.20%**
	Expenditures						
Dept 6000 Capital Improvements							
519.31-10	Professional Services	1,325	484	560,601	505,679	(54,922)	
519.49-18	Bank Analysis Fees	2,741	2,035	1,000	1,000	0	
529-63.10	Improvements Other Than Buildings	0	0	0	0	0	
519.73-20	Bond Issuance Costs	0	0	0	0	0	
	Total Dept 6000 Capital Improvements	**4,066**	**2,519**	**561,601**	**506,679**	**(54,922)**	
	Project #645555 Jail Expansion						
529.63-10	Jail Expansion Construction	424,761	57,290	0	0	0	Project Complete
	Total Jail Expansion Project	**424,761**	**57,290**	**0**	**0**	**0**	
	Project #TBD Sheriff/ Old Hospital Demo						
519.xx-xx	Sheriff/ Old Hospital Demo	52,199	0	0	0	0	Project Complete
	Total Sheriff/ Old Hospital Demo	**52,199**	**0**	**0**	**0**	**0**	
	Project #995630 W Side Fire Station						
529.31-10	West Side Fire Station	21,488	12,894	0	0		
529.63-10	West Side Fire Station	10,000	589,716	324,799	324,799	0	Project# 995630 W Side Fire Station-Design CF
	Total W Side Fire Station Project	**31,488**	**602,610**	**324,799**	**324,799**	**0**	
	Reserves						
519.31-10	Reserve-Future Capital Outlay	1,472,442	822,478	0	0	0	
	Total Reserve	**1,472,442**	**822,478**	**0**	**0**	**0**	
							Overall Expenditure Increase/ Decrease
	TOTAL FUND EXPENDITURES	**1,984,956**	**1,484,897**	**886,400**	**831,478**	**(54,922)**	**-6.20%**

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PAINTERS HILL SEAWALL SPECIAL ASSESSMENT 2018 — SPECIAL REVENUE FUND

Fund 313 / Dept 6041	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
384.01-03	Loan Proceeds	0	0	0	0	0	
361.10-00	Interest	0	0	0	0	0	
399.00-00	Cash Carry Forward	0	0	130,158	0	(130,158)	
	TOTAL FUND REVENUES	**0**	**0**	**130,158**	**0**	**(130,158)**	
	Expenditures						
537.82-53	Painters Hill Sewall Expenses	0	0	130,158	0	(130,158)	
537.49-18	Bank Analysis Charges	0	0	0	0	0	
	TOTAL FUND EXPENDITURES	**0**	**0**	**130,158**	**0**	**(130,158)**	

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DUNE RESTORATION PROJECT SPECIAL ASSESSMENT 2018B — SPECIAL REVENUE FUND

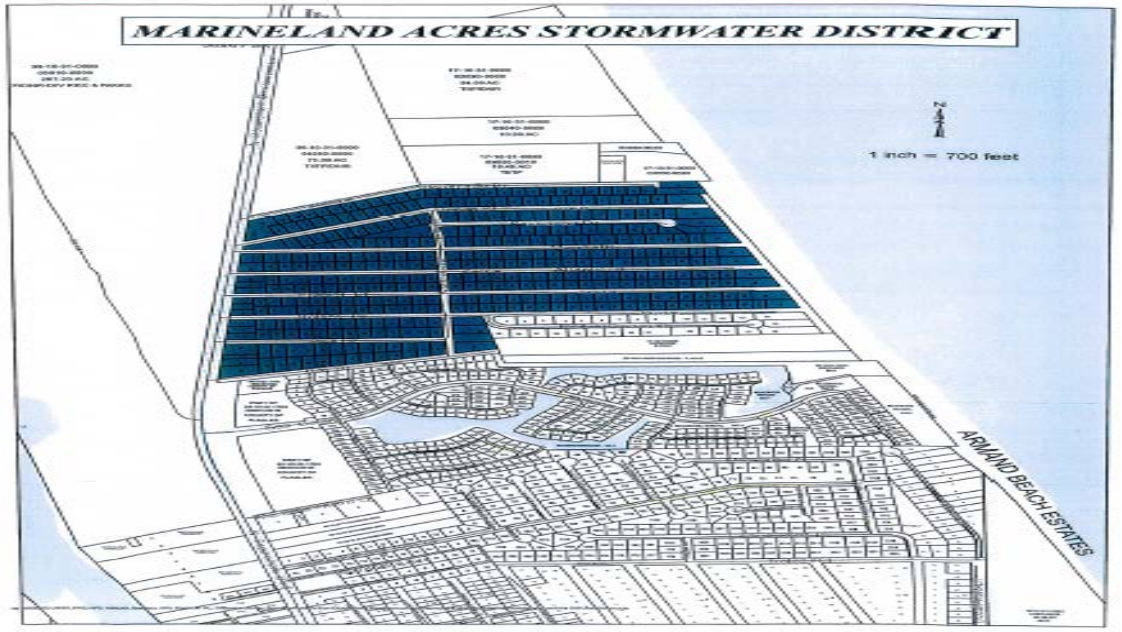
Fund 314 / Dept 6042	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
384.01-04	Loan Proceeds	0	0	0	0	0	
361.10-00	Interest	0	0	0	0	0	
399.00-00	Cash Carry Forward	0	0	688,674	0	(688,674)	
	TOTAL FUND REVENUES	**0**	**0**	**688,674**	**0**	**(688,674)**	
	Expenditures						
537.82-53	Dune Restoration Project Expenses	0	0	687,674	0	(687,674)	
537.49-18	Bank Analysis Charges & Loan Costs	0	0	1,000	0	(1,000)	
	TOTAL FUND EXPENDITURES	**0**	**0**	**688,674**	**0**	**(688,674)**	

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MARINELAND ACRES DRAINAGE BASIN DISTRICT — CAPITAL PROJECT FUND

Fund 318	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
325.20-01	Marineland Acres District-Special Assement	119,099	118,327	123,930	124,000	70	Improved property $435 x 206 parcels; vacant $220 x 156 parcels
325.20-02	Delinquent Special Assessment	684	1,594	0	0	0	
332.01-01	FDOT Anticipated Grant	0	0	0	0	0	
361.10-00	Marineland Acres District-Interest	271	2,972	600	2,500	1,900	
386.70-00	Excess Fees- Tax Collector	484	531	0	0	0	
	Sub-Total Revenues	**120,538**	**123,424**	**124,530**	**126,500**	**1,970**	
399.00-00	Cash Carry Forward	0	117,894	239,174	361,457	122,283	**Overall Revenue Increase/ Decrease**
	TOTAL FUND REVENUES	**120,538**	**241,318**	**363,704**	**487,957**	**124,253**	**34.16%**
	Expenditures						
519.34-16	Commission Fees-Tax Collector	2,396	2,398	2,500	2,800	300	
541.31-10;49-18	PFM & Bank Analysis Fees	248	524	650	850	200	
541.63-57	Marineland Acres Drainage	0	0	44,990	44,990	0	Project #599061
587.98-11	Reserve for Future Use	117,894	238,396	315,564	439,317	123,753	
	Total Reserves	**120,538**	**241,318**	**363,704**	**487,957**	**124,253**	
							Overall Expenditure Increase/ Decrease
	TOTAL FUND EXPENDITURES	**120,538**	**241,318**	**363,704**	**487,957**	**124,253**	**34.16%**

The Marineland Acres Assessment District is comprised of Marineland Acres, Sea Scape, Oceanside Acres, and portions of Washington Oaks Garden east of A1A that drain into the project area. It lies within the boundaries of the North Mala Compra District, and can be generally considered to be the northern half of the North Mala Compra District. The Marineland Acres District consists of approximately 167 acres, and once fully developed is expected to have 393 primarily single-family parcels. The proposed improvements to serve the Marineland Acres District will consist of stormwater management improvements that will collect the stormwater runoff from the individual parcels in the Marineland Acres District and carry it to the backbone outfall. The planned improvements include a stormwater pond, collection trunk line, a pipe crossing under A1A, and sidestreet collection laterals.



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ENVIRONMENTALLY SENSITIVE LANDS — CAPITAL PROJECT FUND

Fund 319 Dept 6200	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
334.70-13	FCT Grant Bay Drive Park	0	2,342,330	0	0	0	
361.10-00	Interest	3,316	20,432	1,500	20,000	18,500	
399.00-00	Cash Carry Forward	619,291	613,180	2,632,701	2,688,218	55,517	**Overall Revenue Increase/Decrease**
	TOTAL FUND REVENUES	**622,607**	**2,975,942**	**2,634,201**	**2,708,218**	**74,017**	**2.81%**
	Expenditures						
572.31-10	Professional Services	2,816	3,517	1,500	4,000	2,500	
572.49-18	Bank Analysis Fees	130	234	1,500	400	(1,100)	Increase in Fund Balance
537.31-10	Professional Services	6,048	1,678	0	0	0	
537.40-10	Travel Expenses	0	0	70,428	70,428	0	Pelicer Flats escrow expenses
537.49-18	Bank Analysis Fees	432	432	0	0	0	
572.63-10	FCT - Bay Dr Park	0	0	0	0	0	North Malacompra Drainage Project# 285361
572.63-10	FCT - Bay Dr Park	0	0	1,200,000	1,709,748	509,748	Bay Dr Park Project# 160558
	Total Capital Expenditures	**9,426**	**5,861**	**1,273,428**	**1,784,576**	**511,148**	
	Reserves						
587.98-11	Reserve	613,181	2,970,081	1,360,773	923,642	(437,131)	Reserve acct added FY17 for bal of grant funds
							Overall Expenditure Increase/Decrease
	TOTAL FUND EXPENDITURES	**622,607**	**2,975,942**	**2,634,201**	**2,708,218**	**74,017**	**2.81%**

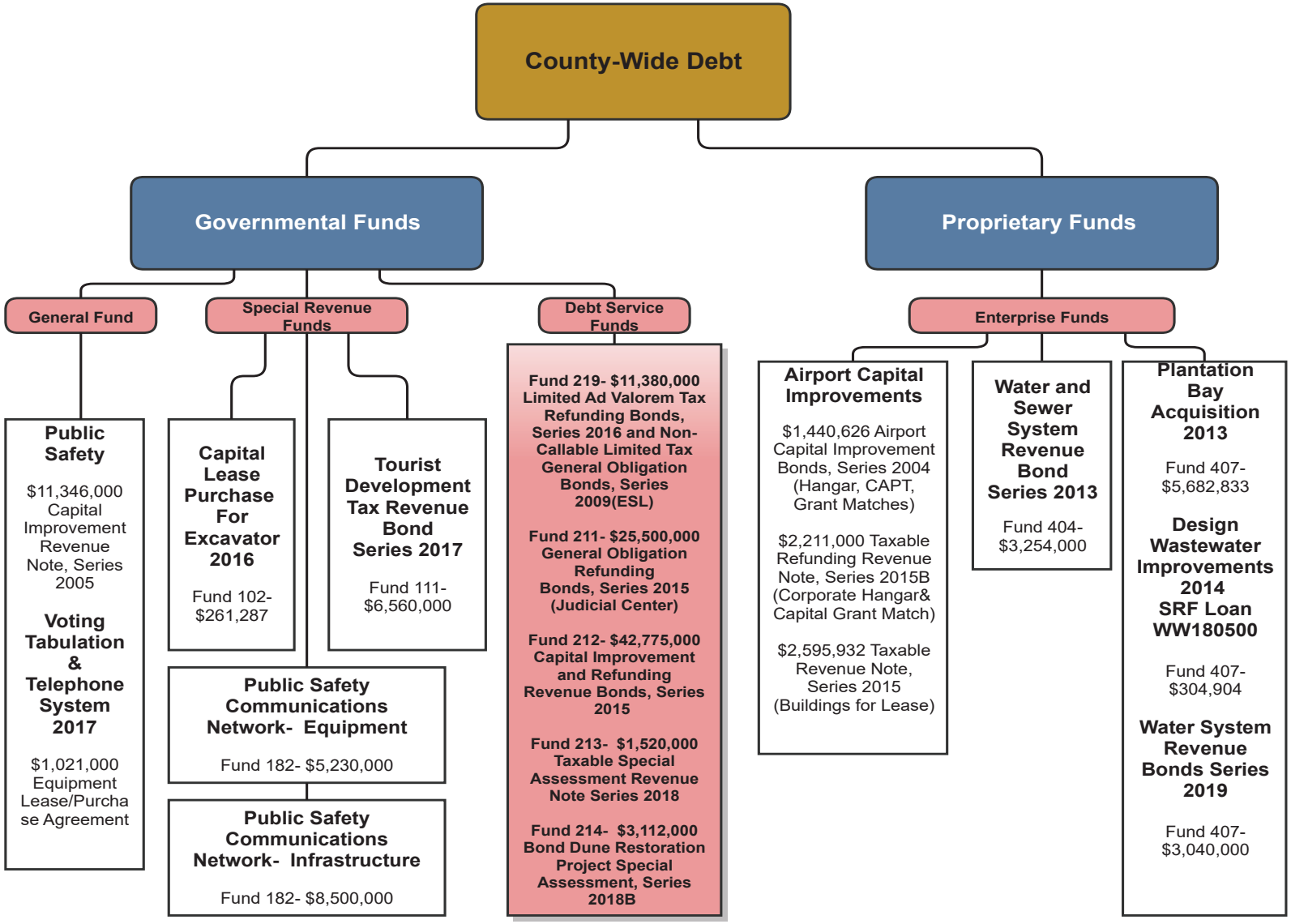
This fund was created in FY09 for the Environmentally Sensitive Lands program property purchases. Series 2009 GO bonds were issued in the amount of $10,000,000 in September 2009 for the purchase of Bing's Landing Addition, Sweetbottom Plantation, and Bay Drive.

FY09 Actuals totaled $7.35M for two property purchases. The third property was purchased in FY10 for $2.49M.

Series 2010 GO bonds were issued in the amount of $4,050,000 in September 2010 for the purchase of the Pellicer Flats property. Pellicer Flats was purchased in FY11 for $3.25M.

Flagler County received $2,342,334 in grant funds from the Florida Communities Trust in FY16. A portion of these funds ($1,500,000) will be used, along with Developer's Contribution of $500,000 in order to make improvements to Bay Drive Park. The developer's donation is recorded in the General Fund, so that portion of the project is funded in account 001-6010.

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COUNTY WIDE DEBT

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COUNTYWIDE DEBT SERVICE PAYMENTS FOR FY 2019-2020

DESCRIPTION	ISSUE DATE	OTHER	PRINCIPAL	INTEREST	TOTAL
Governmental Funds					
General Fund					
Tax Anticipation Note	Oct-16	40,000	0	70,000	110,000
Florida Local Government Finance Commission Pooled Commercial Paper Loan Program - ERP	Apr-19	0	200,000	24,000	224,000
Capital Lease Purchase Agreement - Elections Equipment and Phone System	Feb-17	0	229,000	8,409	237,409
Public Safety / Fire Rescue-FY05 Four (4) Ambulances + two (2) Pumpers	Sep-05	0	97,464	5,853	103,317
Public Safety / Automation-FY05 Communication System - 800 MHZ	Sep-05	0	788,544	47,325	835,869
Total General Fund		**40,000**	**1,315,008**	**155,587**	**1,510,595**
Special Revenue Funds					
County Transportation Trust Fund					
Capital Lease Purchase Agreement - Long Reach Hydraulic Excavator	Mar-16	0	40,043	3,650	43,693
Tourist Development - Beach Restoration Fund					
Tourist Development Tax Revenue Bond, Series 2017	Aug-17	0	675,000	119,470	794,470
Public Safety Communications Network Fund					
Public Safety Communications Network Fund- Equipment	May-18	0	0	172,592	172,592
Public Safety Communications Network Fund- Infrastructure	May-18	0	0	290,702	290,702
Total Special Revenue Funds		**0**	**715,043**	**586,414**	**1,301,457**
Debt Service Funds					
Capital Improvement and Refunding Revenue Bonds, Series 2015 $42,775,000	Feb-15	825	1,330,000	1,615,478	2,946,303
Taxable Special Assessment Revenue Note, Series 2018	Mar-18	0	80,000	47,636	127,636
Taxable Special Assessment Revenut Note Series 2018B	Jun-18	0	603,000	101,516	704,516
General Obligation Bonds, Series 2015 (Judicial Center)	Sep-05	825	995,000	796,638	1,792,463
Limited General Obligation Bonds, Series 2009 and Series 2010 (ESL)	Aug-09	0	935,000	226,558	1,161,558
Total Debt Service Funds		**1,650**	**3,943,000**	**2,787,826**	**6,732,476**
Total Governmental Funds		**41,650**	**5,973,051**	**3,529,827**	**9,544,528**
Proprietary Funds					
Enterprise Funds					
Capital Improvements-Taxable Airport Bonds, Series 2004	Nov-04	0	93,635	17,750	111,385
Flagler County Taxable Airport Refunding Revenue Bond, Series 2015	Nov-06	0	169,000	74,319	243,319
Flagler County Taxable Airport Refunding Revenue Note, Series 2015B	Jul-15	0	142,000	64,960	206,960
General Aviation Terminal and Admin Building (Estimated)	Jul-20	30,000	54,000	3,000	87,000
Water and Sewer System Revenue Bond Series 2013	Apr-13	0	50,000	105,980	155,980
Plantation Bay Utility Acquisition	Jan-14	0	154,912	116,068	270,980
Plantation Bay Design of Wastewater Improvements	Jun-14	0	16,732	7,552	24,284
Plantation Bay Reverse Osmosis System	May-19	0	73,000	93,433	166,433
Plantation Bay Wastewater Treatment Plant	May-20	0	290,000	23,934	313,934
Total Proprietary Funds		**30,000**	**1,043,279**	**506,996**	**1,580,275**
Total All Funds		**71,650**	**7,016,330**	**4,036,823**	**11,124,803**

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FLAGLER COUNTY FISCAL YEAR 2019-20 DEBT SUMMARY

PURPOSE	ORIGINAL AMOUNT ISSUED	ORIGINAL ISSUE DATE	FINAL MATURITY DATE	PRINCIPAL OUTSTANDING AS OF 10/1/19	INTEREST PAYABLE TO MATURITY AS OF 10/1/19	TOTAL OUTSTANDING AS OF 10/1/19
Capital Lease Purchase Agreement - Elections Equipment and Phone System Revenue Source - General Fund	1,021,000	02/23/17	09/01/21	462,000	12,649	474,649
Florida Local Government Finance Commission Pooled Commercial Paper Loan Program Revenue Source - General Fund - ERP Software & Fire Rescue Equipment	1,000,000	3/30/2019	12/5/2023	1,000,000	115,000	1,115,000
Fire Rescue - Four (4) Ambulances + two (2) Pumpers Revenue Source - General Fund	1,302,968	09/01/05	10/01/20	147,400	7,031	154,431
Public Safety / Automation - Communication System - 800 MHz Revenue Source - General Fund, Automation	10,043,032	09/01/05	10/01/20	1,192,600	56,882	1,249,482
Capital Lease Purchase Agreement - Long Reach Hydraulic Excavator Revenue Source - Gas Taxes	262,154	03/07/16	03/07/22	83,389	3,708	87,097
Tourist Development Tax Revenue Bond, Series 2017 Revenue Source - Tourist Development Tax	6,536,000	09/01/17	11/01/30	5,336,000	758,442	6,094,442
Public Safety Communications Network - Equipment Revenue Source - User Fees	5,230,000	05/24/18	12/01/29	5,230,000	1,082,235	6,312,235
Public Safety Communications Network - Infrastructure Revenue Source - User Fees	8,500,000	05/24/18	12/01/35	8,500,000	2,943,560	2,943,560
Bonds/Notes - Capital Improvement Revenue Bonds, Series 2015 (Govt. Services Complex) Revenue Source - Half-Cent Sales Tax, Discretionary Sales Surtax, Communication Services Tax & State Revenue Sharing Fund 212	42,775,000	02/01/15	10/01/35	38,525,000	13,554,749	52,079,749
Bonds/Notes - General Obligation Bonds, Series 2015 (Judicial Center) Fund 211 Revenue Source - Special Ad Valorem Tax Millage	32,990,000	09/01/05	07/01/35	21,715,000	6,939,122	28,654,122
Bonds/Notes - Limited General Obligation Bonds, Series 2009 and 2010 (ESL) Fund 219 Revenue Source - Special Ad Valorem Tax Millage	14,500,000	08/01/09	07/01/29	10,345,000	1,286,306	11,631,306
Bonds/Notes - Taxable Special Assessment Revenue Note Series 2018 Fund 213 Revenue Source - Special Taxing District	1,520,000	03/20/18	07/01/33	1,209,000	333,654	1,542,654
Bonds/Notes - Taxable Special Assessment Revenut Note Series 2018B Fund 214 Revenue Source - Special Taxing District	3,112,000	06/22/18	07/01/23	2,557,000	258,688	2,815,688
Bonds/Notes - Water and Sewer System Revenue Bond Series 2013 Revenue Source - Utility Fund (Beverly Beach) Fund 404	3,254,000	04/12/13	09/01/52	3,028,000	2,124,815	5,152,815
Capital Improvements - Capital Improv. Bonds, Series 2004 (Hangar, CAPT, Grant Match) Revenue Source - Airport Revenues	1,440,626	11/01/04	10/01/24	428,774	44,625	473,399
Capital Improvements - Taxable Airport Refunding Revenue Bonds, Series 2015 Revenue Source - Airport Revenues	2,850,000	10/01/15	06/01/30	2,203,932	449,175	2,653,107
Flagler County Taxable Airport Refunding Revenue Note, Series 2015B Revenue Source- Airport Revenues	2,437,000	07/08/15	02/01/30	1,943,000	398,859	2,341,859
Plantation Bay Utility Acquisition Revenue Source - Plantation Bay Utility Fund 407	5,682,833	03/15/14	09/15/43	4,939,963	1,565,841	6,505,804
Plantation Bay Design of Wastewater Improvements Revenue Source - Plantation Bay Utility Fund 407	387,448	06/01/14	09/15/37	360,261	74,982	435,243
Plantation Bay Wastewater Treatment Plant * Revenue Source - Plantation Bay Utility Fund 407	5,700,000	05/20/20	05/20/40	5,700,000	143,600	5,843,600
Plantation Bay Reverse Osmosis System Revenue Source - Plantation Bay Utility Fund 407	3,040,000	05/30/19	10/01/33	3,040,000	889,359	3,929,359
	153,584,061			**117,946,319**	**33,043,282**	**142,489,601**

*Estimates

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FLAGLER COUNTY SUMMARY OF OUTSTANDING DEBT

Governmental Funds		
General Fund		
Public Safety	$	1,403,913
General Government	$	1,589,649
Special Revenue Funds		
General Government	$	15,437,334
Debt Service Funds		
Bonds/Notes	$	96,723,519
	$	115,154,415

Proprietary Funds		
Enterprise Funds		
Airport	$	5,468,365
Beverly Beach Utilities	$	5,152,815
Plantation Bay Utilities	$	16,714,006
	$	27,335,186

Debt Service Overview

This section provides comprehensive information regarding Flagler County's Debt Service (principal and interest payments related to Long Term Debt) for fiscal year 2017-18, and future years.

Flagler County has established a practice of paying for capital projects and capital improvements on a "pay-as-you-go" basis using current revenues whenever possible. However, if a project or improvement cannot be financed within the current revenues, the issuance of long-term debt may be utilized to finance the improvements. The County considers the cost versus the benefits of financing and only when the benefits outweigh the costs is the issuance of debt recommended. The County also attempts to refinance outstanding debt if it is determined that the benefit to the County will be realized by reduced interest expense over the remaining life of the debt.

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DEBT SERVICES - SUMMARY

DEBT SERVICE FUND

	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	
	Revenues						
	Ad Valorem Taxes - ESL millage	1,753,411	1,868,192	1,166,443	1,131,250	(35,193)	
	Ad Valorem Taxes - Judicial Center	1,858,616	1,830,829	2,082,936	1,810,000	(272,936)	
	Sales Tax 1/2 Cent (State)	1,681,420	1,796,912	1,660,709	1,741,256	80,547	
	State Revenue Sharing	1,342,053	658,157	1,000,000	1,040,114	40,114	
	Communication Services Tax (State)	190,010	196,162	192,723	193,830	1,107	
	Refund Bond 2016	0	45,358	0	0	0	
	Special Assessment Collections	0	0	872,629	872,629	0	
	Interfund Transfers	0	0	0	0	0	
	Interest	22,064	50,816	18,000	18,300	300	
	Delinquent	69,029	69,442	0	0	0	
	Less 5% Statutory Reduction	0	0	(199,196)	(190,695)	8,501	
	Cash Carry Forward	3,802,649	4,330,596	4,659,355	4,985,495	326,140	**Overall Revenue Increase/Decrease:**
	Total Revenues	**10,719,252**	**10,846,464**	**11,453,599**	**11,602,179**	**148,580**	**1.30%**
	Expenditures						
Fund 209	Environmentally Sensitive Lands (ESL) II $6,665,000 Series 2005	714,366	0	0	0	0	
Fund 219	Environmentally Sensitive Lands (ESL) $14,500,000 Series 2009 & 2010	1,285,605	2,332,132	2,250,325	2,167,830	(82,495)	
Fund 211	Judicial Center $32,990,000 General Obligation Bonds, Series 2005	2,213,275	2,299,083	2,447,705	2,421,522	(26,183)	
Fund 212	Capital Improvement and Refunding Revenue Bond, Series 2015	6,506,006	6,215,249	5,919,667	6,150,233	230,566	
Fund 213	Taxable Special Assessment Revenue Note Series 2018	0	0	138,088	131,694	(6,394)	
Fund 214	Bond Dune Restoration Project Special Assessment Series 2018B	0	0	697,814	730,900	33,086	**Overall Expenditure Increase/Decrease:**
	Total Expenditures	**10,719,252**	**10,846,464**	**11,453,599**	**11,602,179**	**148,580**	**1.30%**
	Revenues vs. Expenditures	**0**	**0**	**0**	**0**	**(0)**	

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ENVIRONMENTALLY SENSITIVE LANDS (ESL) II SERIES 2005 — DEBT SERVICE FUND

Fund 209 / Dept 3600/4910	DESCRIPTION	ACTUAL FY16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
311.10-00	Ad Valorem Taxes	679,622	0	0	0	0	
311.20-00	Delinquent Taxes	12,896	0	0	0	0	
361.10-00	Interest	1,426	0	0	0	0	
381.00-00	Interfund Transfer from Fund 119	0	0	0	0	0	
399.00-00	Cash Carry Forward	20,422	0	0	0	0	
	TOTAL REVENUES	**714,366**	**0**	**0**	**0**	**0**	
	Expenditures						
517.71-10	Principal	645,000	0	0	0	0	
517.72-10	Interest	23,381	0	0	0	0	
517.31-10	Professional Services	180	0	0	0	0	
517.49-18	Bank Analysis Fees	470	0	0	0	0	
517.73-10	Other Debt Service Costs	0	0	0	0	0	
	TOTAL EXPENDITURES	**669,031**	**0**	**0**	**0**	**0**	
587.98-11	Designated for Future Use	45,335	0	0	0	0	
	TOTAL RESERVES	**45,335**	**0**	**0**	**0**	**0**	
	FUND EXPENDITURES AND RESERVES	**714,366**	**0**	**0**	**0**	**0**	

DEBT SUMMARY

On November 5, 2002, qualified electors residing in Flagler County APPROVED a referendum authorizing the issuance of general obligation bonds in an amount not to exceed $6,700,000 payable from and secured by a pledge of ad valorem taxes levied at a rate not to exceed 0.163 mills annually on all taxable property within the County, with a debt service term not exceeding fourteen (14) years . The bonds were issued for the purpose of financing the acquisition of environmentally sensitive lands, including but not limited to, water recharge, parks, and recreation areas in Flagler County as provided in Resolution No. 2002-97 adopted by the Flagler County Board of County Commissioners on September 12, 2002. Reserves consist of amounts accumulated to make the next occurring installment of principal and interest. During a previous fiscal year, excess ad valorem tax revenues were generated.

The $6,665,000 Limited General Obligation Bonds, Series 2005 were issued in February, 2005. Interest rates range from 3.00% to 3.625%. Principal payments are due on July 1 of each year. Interest payments are due on January 1 and July 1 of each year. The final maturity date is July 1, 2017.

**This fund was closed in FY2018-transferred residual of $45,334 to Fund 219.

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FLAGLER COUNTY, FLORIDA LIMITED AD VALOREM TAX REFUNDING BONDS, SERIES 2016 — DEBT SERVICE FUND

Fund 219 Dept 3602/3603	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
311.10-00	Ad Valorem Taxes	1,073,789	1,868,192	1,166,443	1,131,250	(35,193)	Millage Rate .125
311.20-00	Delinquent	20,499	34,945	0	0	0	
361.10-00	Interest	4,111	17,710	5,000	5,000	0	
381.00-00	Interfund Transfer	0	45,358	0	0	0	
398.00-00	Less 5% Statutory Reduction	0	0	(58,322)	(56,564)	1,758	
399.00-01	Cash Carry Forward	187,206	365,927	1,137,204	1,088,144	(49,060)	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**1,285,605**	**2,332,132**	**2,250,325**	**2,167,830**	**(82,495)**	**-3.67%**
	Expenditures						
517.31-10	Investment Advisory Services	0	0	0	0	0	
517.49-18	Bank Analysis Fees	0	0	0	0	0	
517.71-10	Principal Series 2009	425,000	445,000	470,000	0	(470,000)	
517.71-16	Payments to Escrow	0	0	0	0	0	
517.72-10	Interest Series 2009	68,474	46,757	24,018	0	(24,018)	
517.71-10	Principal Series 2010	0	0	0	0	0	Refunded in FY16
517.71-16	Payments to Escrow	0	0	0	0	0	
517.72-10	Interest Series 2010	0	0	0	0	0	Refunded in FY16
517.31-10	Professional Services	365	531	500	500	0	
517.49-18	Bank Analysis Fees	1,035	1,893	2,500	2,500	0	
517.71-10	Principal Series 2016	175,000	425,000	435,000	935,000	500,000	
517.72-10	Interest Series 2016	249,222	245,390	236,082	226,558	(9,524)	
517.73-20	Bond Issuance Costs	581	0	0	0	0	
	TOTAL EXPENDITURES	**919,677**	**1,164,571**	**1,168,100**	**1,164,558**	**(3,542)**	
	Reserves						
587.98-11	Designated for Future Use	365,928	1,167,561	1,082,225	1,003,272	(78,953)	
	TOTAL RESERVES	**365,928**	**1,167,561**	**1,082,225**	**1,003,272**	**(78,953)**	
	FUND EXPENDITURES AND RESERVES	**1,285,605**	**2,332,132**	**2,250,325**	**2,167,830**	**(82,495)**	**Overall Expenditure Incr/Decr: -3.67%**

DEBT SUMMARY

On November 4, 2008, a majority of the qualified electors residing in Flagler County authorized the levy of an ad valorem tax in an amount not to exceed 0.25 mills for 20 years for the purpose of acquiring certain lands within the County to protect the drinking water supply, wildlife habitat and environmentally sensitive lands. The referendum authorized the County to issue up to $40 million in limited tax general obligation bonds to finance the cost to acquire the lands and, with certain limitations, make the land available for access, passive recreational uses and natural community restoration. Proceeds from the $10,000,000 Series 2009 Bonds were used to finance the cost of land acquisition for Bings Landing Addition, Sweetbottom Plantation and Bay Drive Addition. Proceeds from the $4,500,000 Series 2010 Bonds were used to finance the cost of land acquisition for the Pellicer Flats property, and other eligible ESL Projects.

HISTORY OF MILLAGE RATE:

FY 2011	0.1114	FY 2016	0.1581
FY 2012	0.1595	FY 2017	0.1531
FY 2013	0.1653	FY 2018	0.2500
FY 2014	0.1732	FY 2019	0.1372
FY 2015	0.1659	FY 2020	0.1250

In April 2016, Flagler County refunded the series 2010 Bonds and the callable 2009 series Bonds for a savings of over $1,000,000 through July of 2029. The new 2016 series Bonds mature on July 1, 2029 which was the same maturity of the 2009 and 2010 series Bonds. The 2009 series non-callable Bonds are for payments through 2019.

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$11,380,000 Flagler County, Florida Limited AD Valorem Tax Refunding Bonds, Series 2016 — DEBT SERVICE FUND
and Non-Callable Flagler County, Florida Limited Tax General Obligation Bonds, Series 2009

Amortization Schedule

Series 2016

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I
2016	01/01/16	0	0	
	07/01/16	0	44,998	44,998
2017	01/01/17	0	124,611	
	07/01/17	175,000	124,611	424,222
2018	01/01/18	0	122,695	
	07/01/18	425,000	122,695	670,390
2019	01/01/19	0	118,041	
	07/01/19	435,000	118,041	671,082
2020	01/01/20	0	113,278	
	07/01/20	935,000	113,278	1,161,556
2021	01/01/21	0	103,040	
	07/01/21	960,000	103,040	1,166,080
2022	01/01/22	0	92,528	
	07/01/22	975,000	92,528	1,160,056
2023	01/01/23	0	81,852	
	07/01/23	1,005,000	81,852	1,168,704
2024	01/01/24	0	70,847	
	07/01/24	1,020,000	70,847	1,161,694
2025	01/01/25	0	59,678	
	07/01/25	1,040,000	59,678	1,159,356
2026	01/01/26	0	48,290	
	07/01/26	1,070,000	48,290	1,166,580
2027	01/01/27	0	36,573	
	07/01/27	1,090,000	36,573	1,163,146
2028	01/01/28	0	24,638	
	07/01/28	1,115,000	24,638	1,164,276
2029	01/01/29	0	12,429	
	07/01/29	1,135,000	12,429	1,159,858
TOTALS		**11,380,000**	**2,061,998**	**13,441,998**

Series 2009

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I
2016	01/01/16	0	204,145	
	07/01/16	405,000	44,585	653,729
2017	01/01/17	0	34,237	
	07/01/17	425,000	34,237	493,474
2018	01/01/18	0	23,379	
	07/01/18	445,000	23,379	491,758
2019	01/01/19	0	12,009	
	07/01/19	470,000	12,009	494,017
TOTALS		**1,745,000**	**387,978**	**2,132,978**

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JUDICIAL CENTER - $25,500,000 GENERAL OBLIGATION BONDS, SERIES 2015 — DEBT SERVICE FUND

Fund 211 Dept 3600/4910	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
311.10-00	Ad Valorem Taxes	1,858,616	1,830,829	2,082,936	1,810,000	(272,936)	Millage Rate .2000
311.20-00	Delinquent	35,634	34,497	0	0	0	
361.10-00	Interest	5,576	11,449	3,000	3,000	0	
398.00-00	Less 5% Statutory Reduction	0	0	(104,147)	(90,500)	13,647	
399.00-00	Cash Carry Forward	313,449	422,308	465,916	699,022	233,106	**Overall Revenue Increase/Decrease:**
	TOTAL FUND REVENUES	**2,213,275**	**2,299,083**	**2,447,705**	**2,421,522**	**(26,183)**	**-1.07%**
	Expenditures						
517.31-10	Professional Services	548	379	1,000	1,000	0	
517.49-18	Bank Analysis Fees	658	947	1,000	1,000	0	
517.71-10	Principal Series 2015	935,000	955,000	975,000	995,000	20,000	
517.72-10	Interest Series 2015	853,938	835,236	816,138	796,638	(19,500)	
517.73-10	Other Debt Service Costs	825	825	825	825	0	
517.73-20	Bond Issue Costs	0	0	0	0	0	
	TOTAL EXPENDITURES	**1,790,969**	**1,792,387**	**1,793,963**	**1,794,463**	**500**	
	Reserves						
587-98-11	Reserve for Future Use	422,306	506,696	653,742	627,059	(26,683)	
	TOTAL RESERVES	**422,306**	**506,696**	**653,742**	**627,059**	**(26,683)**	
	FUND EXPENDITURES AND RESERVES	**2,213,275**	**2,299,083**	**2,447,705**	**2,421,522**	**(26,183)**	**Overall Expenditure Incr/Decr: -1.07%**

DEBT SUMMARY

On November 2, 2004, a majority of the qualified electors residing in Flagler County APPROVED a referendum authorizing the issuance of general obligation bonds in an amount not to exceed $33,000,000 payable from and secured by a pledge of ad valorem taxes, with a debt service term not exceeding thirty (30) years . There is no stated limit on the millage rate which may be levied to pay the debt service on the bonds. The bonds were issued for the purpose of financing the construction of a new County Judicial Center.

The $32,990,000 General Obligation Bonds, Series 2005 were issued in September, 2005. Interest rates range from 3.00% to 4.375%. The payment of the principal and interest on the bonds is payable from and secured by a pledge of ad valorem taxes on all taxable property within the County.

On March 16, 2015 BOCC authorized the issuance of General Obligation Refunding Bonds Series 2015 to refund the Series 2005 General Obligation Bonds with same maturity date. On refunding the coupon, rates range from 2% to 5% depending on the year of maturity and savings of approximately $3,000,000 over the next 20 years.

HISTORY OF MILLAGE RATE:

Fiscal Year 2010	0.2142	A separate millage rate was established for the first time in fiscal year 2008. In prior years (fiscal year 2006 and 2007), the ad valorem taxes required to service this debt were included within the general fund and then transferred to the debt service fund.
Fiscal Year 2011	0.2713	
Fiscal Year 2012	0.3082	
Fiscal Year 2013	0.3320	
Fiscal Year 2014	0.3347	
Fiscal Year 2015	0.3140	
Fiscal Year 2016	0.2751	
Fiscal Year 2017	0.2751	In 2015 a refunding occurred of the original issue, saving approximately $3M over the remaining life of the Bonds.
Fiscal Year 2018	0.2450	
Fiscal Year 2019	0.2450	
Fiscal Year 2020	0.2000	

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JUDICIAL CENTER - $25,500,000 GENERAL OBLIGATION REFUNDING BONDS, SERIES 2015 — DEBT SERVICE FUND

Amortization Schedule

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I	Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I
2015	01/01/15	0	0		2026	01/01/26	0	248,118	
	07/01/15	0	150,236	150,236		07/01/26	1,295,000	248,118	1,791,236
2016	01/01/16	0	436,168		2027	01/01/27	0	222,218	
	07/01/16	920,000	436,168	1,792,336		07/01/27	1,345,000	222,218	1,789,436
2017	01/01/17	0	426,968		2028	01/01/28	0	195,318	
	07/01/17	935,000	426,968	1,788,936		07/01/28	1,400,000	195,318	1,790,636
2018	01/01/18	0	417,618		2029	01/01/29	0	174,318	
	07/01/18	955,000	417,618	1,790,236		07/01/29	1,440,000	174,318	1,788,636
2019	01/01/19	0	408,068		2030	01/01/30	0	152,718	
	07/01/19	975,000	408,068	1,791,136		07/01/30	1,485,000	152,718	1,790,436
2020	01/01/20	0	398,318		2031	01/01/31	0	130,443	
	07/01/20	995,000	398,318	1,791,636		07/01/31	1,530,000	130,443	1,790,886
2021	01/01/21	0	388,368		2032	01/01/32	0	106,537	
	07/01/21	1,015,000	388,368	1,791,736		07/01/32	1,575,000	106,537	1,788,074
2022	01/01/22	0	362,993		2033	01/01/33	0	81,928	
	07/01/22	1,065,000	362,993	1,790,986		07/01/33	1,625,000	81,928	1,788,855
2023	01/01/23	0	336,368		2034	01/01/34	0	55,928	
	07/01/23	1,120,000	336,368	1,792,736		07/01/34	1,680,000	55,928	1,791,855
2024	01/01/24	0	308,368		2035	01/01/35	0	28,628	
	07/01/24	1,175,000	308,368	1,791,736		07/01/35	1,735,000	28,628	1,792,255
2025	01/01/25	0	278,993						
	07/01/25	1,235,000	278,993	1,792,986		**TOTALS**	**25,500,000**	**10,467,002**	**35,967,002**

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CAPITAL IMPROVEMENT AND REFUNDING REVENUE BONDS, SERIES 2015 $42,775,000 — DEBT SERVICE FUND

Fund 212 / Dept 3600	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
315.00-00	Communication Services Tax (CST)	190,010	196,162	192,723	193,830	1,107	
335.12-00	State Revenue Sharing	1,342,053	658,157	1,000,000	1,040,114	40,114	
335.18-01	State Sales Tax 1/2 Cent	1,681,420	1,796,912	1,660,709	1,741,256	80,547	
361.10-00	Interest	10,951	21,657	10,000	10,000	0	
399.00-00	Cash Carry Forward	3,281,572	3,542,361	3,056,235	3,165,033	108,798	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**6,506,006**	**6,215,249**	**5,919,667**	**6,150,233**	**230,566**	**3.89%**
	Expenditures						
517.71-10	Principal	1,165,000	1,210,000	1,275,000	1,330,000	55,000	
517.72-10	Interest	1,796,276	1,742,725	1,680,603	1,615,478	(65,125)	
517.73-10	Other Debt Service Costs	825	825	825	825	0	
31-10, 49-18	Prof. Services & Bank Analysis Fees	1,542	1,672	5,000	5,000	0	
	TOTAL EXPENDITURES	**2,963,643**	**2,955,222**	**2,961,428**	**2,951,303**	**(10,125)**	
	Reserves						
587.98-11	Designated for Future Use	3,542,363	3,260,027	2,958,239	3,198,930	240,691	
	TOTAL RESERVES	**3,542,363**	**3,260,027**	**2,958,239**	**3,198,930**	**240,691**	
							Overall Expenditure Incr/Decr:
	TOTAL FUND EXPENDITURES	**6,506,006**	**6,215,249**	**5,919,667**	**6,150,233**	**230,566**	**3.89%**

DEBT SUMMARY

The $42,775,000 Capital Improvement and Refunding Revenue Bonds, Series 2015 were issued in February 2015 to refund Capital Improvement Revenue Bonds, Series 2005 of $20,965,000 and finance the construction of the Sheriff's Operation Center, Flagler County Jail Expansion and other capital projects of $21,810,000. Flagler County agreed to appropriate from Non-Ad Valorem revenues amounts sufficient to pay principal and interest on the Bonds when due. The series 2005 Capital Improvement Revenue Bonds were accounted for in prior years in Fund 210 (on the previous page) which was closed when refinanced and combined with the new revenue bonds for new construction projects. Principal payments are due October 1st and interest payments are due October 1st and April 1st of each year.

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CAPITAL IMPROVEMENT AND REFUNDING REVENUE BONDS, SERIES 2015 $42,775,000 — DEBT SERVICE FUND

Amortization Schedule

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I	Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I
2016	10/01/15	600,000	1,097,441		2026	10/01/25	2,450,000	538,238	
	04/01/16	0	909,788	2,607,229		04/01/26	0	476,988	3,465,226
2017	10/01/16	1,165,000	909,788		2027	10/01/26	2,580,000	476,988	
	04/01/17	0	886,488	2,961,276		04/01/27	0	412,488	3,469,476
2018	10/01/17	1,210,000	886,488		2028	10/01/27	2,710,000	412,488	
	04/01/18	0	856,238	2,952,726		04/01/28	0	344,738	3,467,226
2019	10/01/18	1,275,000	856,238		2029	10/01/28	2,840,000	344,738	
	04/01/19	0	824,363	2,955,601		04/01/29	0	302,138	3,486,876
2020	10/01/19	1,330,000	824,363		2030	10/01/29	2,930,000	302,138	
	04/01/20	0	791,113	2,945,476		04/01/30	0	258,188	3,490,326
2021	10/01/20	1,400,000	791,113		2031	10/01/30	3,020,000	258,188	
	04/01/21	0	756,113	2,947,226		04/01/31	0	211,000	3,489,188
2022	10/01/21	2,020,000	756,113		2032	10/01/31	3,110,000	211,000	
	04/01/22	0	705,613	3,481,726		04/01/32	0	148,800	3,469,800
2023	10/01/22	2,120,000	705,613		2033	10/01/32	3,235,000	148,800	
	04/01/23	0	652,613	3,478,226		04/01/33	0	84,100	3,467,900
2024	10/01/23	2,230,000	652,613		2034	10/01/33	1,350,000	84,100	
	04/01/24	0	596,863	3,479,476		04/01/34	0	57,100	1,491,200
2025	10/01/24	2,345,000	596,863		2035	10/01/34	1,400,000	57,100	
	04/01/25	0	538,238	3,480,101		04/01/35	0	29,100	1,486,200
					2036	10/01/35	1,455,000	29,100	
									1,484,100
					TOTALS	**TOTALS**	**42,775,000**	**20,781,581**	**63,556,581**

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TAXABLE SPECIAL ASSESSMENT REVENUE NOTE SERIES 2018 — DEBT SERVICE FUND

Fund 213 Dept 3607	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
325.20-01	Special Assessment Collections	0	0	138,088	138,088	0	
361.10-00	Interest	0	0	0	300	300	
361.10-00	Less 5% Statutory Reduction	0	0	0	(6,904)	(6,904)	
399.00-00	Cash Carry Forward	0	0	0	210	210	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**0**	**0**	**138,088**	**131,694**	**(6,394)**	**-4.63%**
	Expenditures						
517.71-10	Principal	0	0	61,000	80,000	19,000	
517.72-10	Interest	0	0	76,690	47,636	(29,054)	
517.73-21	Loan Issuance Costs	0	0	0	0	0	
517.49-18	Bank Analysis Charges	0	0	398	400	2	
	TOTAL EXPENDITURES	**0**	**0**	**138,088**	**128,036**	**(10,052)**	
	Reserves						
587.98-11	Designated for Future Use	0	0	0	3,658	3,658	
	TOTAL RESERVES	**0**	**0**	**0**	**3,658**	**3,658**	
							Overall Expenditure Incr/Decr:
	TOTAL FUND EXPENDITURES	**0**	**0**	**138,088**	**131,694**	**(6,394)**	**-4.63%**

On March 5, 2018 the Flagler County Board of County Commmisioners approved Resolution 2018-20 authorizing a loan from CenterState Bank not to exceed $1,650,000 to construct a vinyl seawall to protect adjacent homes along the shoreline and authorizing the executon of a Taxable Special Assessment Revenue Note payable from special asssessments collected from real property comprising the Painter's Hill Seawall Special Assessment District. The loan closed on March 20, 2018 for $1,520,000 at interest rate of 3.94% prepayable at any time in whole or inpart without penalty for a period of 15 years.

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TAXABLE SPECIAL ASSESSMENT REVENUE NOTE SERIES 2018 — DEBT SERVICE FUND

Amortization Schedule

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I	Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I
2020	01/01/20		23,818		2027	01/01/27		11,367	
	07/01/20	80,000	23,818	127,636		07/01/27	105,000	11,367	127,734
2021	01/01/21		22,242		2028	01/01/28		9,299	
	07/01/21	83,000	22,242	127,484		07/01/28	109,000	9,299	127,598
2022	01/01/22		20,607		2029	01/01/29		7,152	
	07/01/22	87,000	20,607	128,214		07/01/29	113,000	7,152	127,304
2023	01/01/23		18,893		2030	01/01/30		4,925	
	07/01/23	90,000	18,893	127,786		07/01/30	118,000	4,925	127,850
2024	01/01/24		17,120		2031	01/01/31		2,601	
	07/01/24	94,000	17,120	128,240		07/01/31	123,000	2,601	128,202
2025	01/01/25		15,268		2032	01/01/32		178	
	07/01/25	97,000	15,268	127,536		07/01/32	9,000	178	9,356
2026	01/01/26		13,357						
	07/01/26	101,000	13,357	127,714					
					TOTALS	**TOTALS**	**1,209,000**	**333,654**	**1,542,654**

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TAXABLE SPECIAL ASSESSMENT REVENUE NOTE SERIES 2018B — DEBT SERVICE FUND

Fund 214 Dept 3608	DESCRIPTION	ACTUAL FY 16-17	ACTUAL FY 17-18	BUDGETED FY 18-19	APPROVED FY 19-20	CHANGES +/(-)	COMMENTS
	Revenues						
325.20-01	Special Assessment Collections	0	0	734,541	734,541	0	
398.00-00	Less 5% Statutory Reduction	0	0	(36,727)	(36,727)	0	
399.00-00	Cash Carry Forward	0	0	0	33,086	33,086	**Overall Revenue Increase/Decrease:**
	TOTAL REVENUES	**0**	**0**	**697,814**	**730,900**	**33,086**	**4.74%**
	Expenditures						
517.71-10	Principal	0	0	555,000	603,000	48,000	
517.72-10	Interest	0	0	126,636	101,516	(25,120)	
517.73-21	Loan Issuance Costs	0	0	0	0	0	
517.31-10	Professional Services	0	0	0	300	300	
517.49-18	Bank Analysis Charges	0	0	16,178	300	(15,878)	
	TOTAL EXPENDITURES	**0**	**0**	**697,814**	**705,116**	**7,302**	
	Reserves						
587.98-11	Designated for Future Use	0	0	0	25,784	25,784	
	TOTAL RESERVES	**0**	**0**	**0**	**25,784**	**25,784**	
	TOTAL FUND EXPENDITURES	**0**	**0**	**697,814**	**730,900**	**33,086**	**Overall Expenditure Incr/Decr: 4.74%**

On June 18, 2018 the Flagler County Board of County Commissioners approved Resolution 2018-40 authorizing a loan from Branch Banking and Trust Company (BB&T) not to exceed $3,125,000 for financing the resotation of emergency berm (dune) and partial engineered dune to mitigate against the loss of land and structures. The Note is payable from the special assessments from the real property comprising the Dune Restoration Project Special Assessment District created by Resolution 2017-68 adopted by the Board on December 20, 2017. The loan closed on June 22, 2018 for $3,112,000 at 3.97% interest for a period of 5 years.

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TAXABLE SPECIAL ASSESSMENT REVENUE NOTE SERIES 2018B — DEBT SERVICE FUND

Amortization Schedule

Fiscal Year	Date Due	Principal Payment	Interest Payment	Total P&I
2019	01/01/19		64,862	
	07/01/19	555,000	61,774	681,636
2020	01/01/20		50,757	
	07/01/20	603,000	50,757	704,514
2021	01/01/21		38,787	
	07/01/21	626,000	38,787	703,574
2022	01/01/22		26,361	
	07/01/22	651,000	26,361	703,722
2023	01/01/23		13,439	
	07/01/23	677,000	13,439	703,878
TOTALS		**3,112,000**	**385,324**	**3,497,324**

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MINOR CAPITAL PROJECTS BY FUND <$50,000

Project Number	Project Name	Description & Comments	General Fund	Other Funds	FY 19-20 Budget
647368	Beverly Beach Water Plant Improvement	Improvements to Beverly Beach Water Plant.		$ 40,000	**$ 40,000**
TBD	Bing's Landing Seawall		$14,800.00		**$ 14,800**
170094	Bings Parking Expansion		$ 4,500		**$ 4,500**
178560	Bulow State Park Entrance	Design completed in FY17. Construction to start in FY19.	$ 30,000		**$ 30,000**
630125	Facilities Heating & A/C Replacement	Routine Replacement of HVAC units to be more energy efficient	$ 60,000		**$ 60,000**
630570	Facilities Roof Replacement	Routine Replacement of aged roofing systems @ various locations	$ 80,000		**$ 80,000**
631081	Fleet Shop Drainage	Carry over project from FY15/16; Improve drainage by installing 12' x 350' concrete apron and pitching the water runoff towards catch basin behind the shop.	$ 14,500		**$ 14,500**
311086	Legacy Island Bridge Replacement	Scope to include the replacement of the wooden bridge/walkway that leads to Legacy Island. The current structure is in need of major repair.	$ 10,000		**$ 10,000**
325550	River to Sea Parking Lot	Improve existing beachside parking lot by removing 978 cubic yards of granite rock and sand, and install 1% grade and replace sidewalk.	$ 15,000		**$ 15,000**
644359	Sheriff's Qualification Range	Carry over project from FY 15/16; Design and construction of an outdoor range for various weapon systems related to law enforcement	$ 10,000		**$ 10,000**
		TOTAL MINOR CAPITAL PROJECTS	**$238,800**	**$40,000**	**$278,800**

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MAJOR CAPITAL PROJECTS BY FUND ≥ $50,000

Proj #	Project Title	Dept.	Fund	General Fund	Other Funds	Grant Funds	Total
AIRPORT							
050527	Corporate Hangar Facility	AP	401		$ 60,000	$ 60,000	$ 120,000
050538	Airport Stormwater Master Plan	AP	401		$ 4,230	$ 101,290	$ 105,520
050630	Design General Aviation Terminal & Airport Admin Bldg	AP	401		$ 3,326,600	$ 831,650	$ 4,158,250
050504	Rehabilitation of Runway 6-24	AP	401		$ -	$ 640,000	$ 640,000
TBD	Seaplane Ramps & Docks-Replacement	AP	401		$ -	$ 350,000	$ 350,000
	TOTAL AIRPORT PROJECTS			**$ -**	**$ 3,390,830**	**$ 1,982,940**	**$ 5,373,770**
GENERAL FUND							
360290	Wadsworth Park Improvements	GS	001-6010	$ 63,424			$ 63,424
	TOTAL GENERAL FUND PROJECTS			**$ 63,424**	**$ -**	**$ -**	**$ 63,424**
1/2 CENT SALES TAX FUND							
170094	Bing's Landing Parking Expansion Design	ENG	311-6025	$ 4,500	$ 130,000		$ 134,500
180557	Carver Center Expansion	GS	311-6014		$ 108,154		$ 108,154
285361	North Malacompra Stormwater Backbone System	ENG	311-6027		$ 632,469		$ 632,469
310110	Island House Restoration	GS	311-6010		$ 307,327		$ 307,327
325085	River To Sea Preserve Eco-Cottages	GS	311-6011/109		$ 819,095		$ 819,095
360289	Wadsworth New Restroom	GS	311-6032/132		$ 85,000		$ 85,000
611550	GSB Overflow Parking and Drainage Improvements	ENG	311-6000		$ 920,549		$ 920,549
640558	Design for Free Clinic/ WIC Program Facility	ENG	311-6026		$ 125,000		$ 125,000
	TOTAL 1/2 CENT SALES TAX FUND PROJECTS			**$ 4,500**	**$ 3,127,594**	**$ -**	**$ 3,132,094**

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MAJOR CAPITAL PROJECTS BY FUND ≥ $50,000

Proj #	Project Title	Dept.	Fund	General Fund	Other Funds	Grant Funds	Total
ENGINEERING							
160558	Bay Drive Park	ENG	001/119/319	$ 341,134	$ 175,984	$ 1,709,748	$ 2,226,866
202577	Graham Swamp Multi Use Trail & Pedestrian Bridge	ENG	112		$ 14,037	$ 7,784,744	$ 7,798,781
414068	Aviation Drive Improvements	ENG	130		$ 116,285		$ 116,285
431640	Briarwood Paving	ENG	112		$ 12,432	$ 330,000	$ 342,432
439407	CR 304 Bridge Replacement of 4 Bridges from CR305 to SR 5	ENG	112		$ 12,523	$ 780,902	$ 793,425
489590	Mahogany Boulevard Resurfacing from Water Oak Rd to CR 305	ENG	112		$ 15,574	$ 1,950,000	$ 1,965,574
500590	Old Haw Creek Rd from CR304 to SR100 Resurfacing	ENG	112		$ 8,521	$ 65,056	$ 73,577
560081	Water Oak Rd Improvements	ENG	112		$ 11,993	$ 145,000	$ 156,993
599061	Marineland Acres Phase II-III 8 Local Roads	ENG	112/318		$ 59,728	$ 5,290,101	$ 5,349,829
599081	Westside Stormwater Masterplan	ENG	112		$ 519,839		$ 519,839
518068	Apache Drive from Osceola Ave to First Ave	Eng	112		$ 20,000	$ 300,000	$ 320,000
469640	Hargrove Grade Paving from Otis Stone Hunter to US1	Eng	112		$ 15,000	$ 587,000	$ 602,000
472068	Malacompra Road Resurfacing from A1A to Roadway end	Eng	112		$ 20,000	$ 120,000	$ 140,000
516068	Otis Stone Hunter Road Paving from CR13 to US1	Eng	112		$ 10,000	$ 415,000	$ 425,000
443401	CR 2006 Resurfacing from Dead Lake Park to CR305	Eng	112		$ 28,008	$ 1,534,771	$ 1,562,779
TBD	Rima Ridge Resurfacing	Eng	112		$ 10,000	$ 250,000	$ 260,000
	TOTAL ENGINEERING PROJECTS			**$ 341,134**	**$ 1,049,924**	**$ 21,262,322**	**$ 22,653,380**
TDC							
090566	Shore Protection - City of Flagler Beach	Eng	111			$ 1,662,395	$ 1,662,395
105721	Dune Restoration Monitoring	Eng	111		$ 60,000		$ 60,000
	TOTAL TOURIST DEVELOPMENT - BEACH RESTORATION PROJECTS			**$ -**	**$ 60,000**	**$ 1,662,395**	**$ 1,722,395**
SOLID WASTE							
660337	Household Hazardous Waste Site Improvements	GS	402		$ 162,948		$ 162,948
660001	RC Park Development	GS	402		$ 178,105		$ 178,105
	TOTAL SOLID WASTE PROJECTS				**$ 341,053**		**$ 341,053**
UTILITIES @ PLANTATION BAY							
642366	New Water Treatment System Plantation Bay	ENG	407		$ 5,132,844	$ 1,561,000	$ 6,693,844
	TOTAL UTILITIES @ PLANTATION BAY PROJECTS				**$ 5,132,844**	**$ 1,561,000**	**$ 6,693,844**
	TOTAL ALL FUNDS			**$ 409,058**	**$ 13,042,245**	**$ 24,806,262**	**$ 38,257,565**

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Fiscal Year 2019/2020 Capital Project
Corporate Hangar Facility

Total Project Cost: $120,000 **Project # 050527** **Program: Airport**

Project Description:

Notes:

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CORPORATE HANGAR FACILITY
Project #050527

Project Manager: Roy Sieger, Airport Director

	Total Project Costs	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Funding Source						
FDOT (50%)	60,000	-	60,000			
Private Company	60,000	-	60,000			
		-	-			
Total Revenues	120,000	-	120,000	-	-	
Expenditures						
Design	60,000	-	60,000			
Construction	60,000		60,000			
Total Expenditures	120,000	-	120,000	-	-	

Operating Impact:

Description:

Strategic Plan:

Fiscal Year 2019/2020 Capital Project
Airport Stormwater Master Plan

Total Project Cost: $211,500 **Project # 050538** **Program: Airport**

Project Description:

The Master Storm Water Management Plan project includes the preparation of an update to the Storm Water Master Plan (SWMP) for the Airport. The Airport has identified several developments on the 2016 Airport Layout Plan that could take place in the next 20 years, including a parallel runway, additional taxiways, expanded parking aprons, new hangars, aviation/commercial development and misc. other projects. This SWMP will provide a plan for storm water management over this timeframe and will identify potential storm water management facility improvements required to serve the developments. Ultimately, the SWMP will be the basis for a new Conceptual Environmental Resource Permit (CERP) for St. John's River Water Management District. The plan will be divided into landside and airside developments due to the differing storm water requirements.

Notes:

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Airport Stormwater Master Plan
Project #050538

Project Manager: Roy Sieger, Airport Director

	Total Project Costs	FY 2019	FY 2020	FY 2021	FY 2022
Funding Source					
FAA (90%)	190,350	105,350	85,000		
FDOT (8%)	16,920	-	16,290		
Airport (2%)	4,230	-	4,230		
Total Revenues	211,500	105,350	105,520	-	-
Expenditures	211,500	105,350	105,520		
Total Expenditures	211,500	105,350	105,520	-	-

Operating Impact:
A new Conceptual Environment Resource Permit (CERP) will provide clear storm water management guidelines for future development and help streamline the permitting process of individual developments.

Description:
The Master Storm Water Management Plan project includes the preparation of an update to the Storm Water Master Plan (SWMP) for the Airport. The Airport has identified several developments on the 2016 Airport Layout Plan that could take place in the next 20 years, including a parallel runway, additional taxiways, expanded parking aprons, new hangars, aviation/commercial development and misc. other projects. This SWMP will provide a plan for storm water management over this timeframe and will identify potential storm water management facility improvements required to serve the developments. Ultimately, the SWMP will be the basis for a new Conceptual Environmental Resource Permit (CERP) for St. John's River Water Management District. The plan will be divided into landside and airside developments due to the differing storm water requirements.

Strategic Plan: Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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Fiscal Year 2019/2020 Capital Project
General Aviation Terminal & Administration Building Design

Total Project Cost: $4,756,250 **Project #050630** **Program: Airport**

Project Description:

This project includes design for an approximately 10,000 square foot new General Aviation Terminal and Airport Administration Building that will accommodate the airport administration, the Fixed Base Operations which are operated by the Airport, meeting space, flight planning rooms, lobby and lounge areas for itinerant pilots, public restroom facilities, and space for concessions such as rent-a-car and flight training.

The building will be constructed on the site of the existing Airport Administration offices. This location takes advantage of existing infrastructure and access and is ideally located with automobile access from SR 100 and a large aircraft parking apron.

Notes:

- This project is anticipated to be 100% funded by the FDOT
- The building design will also include demolition of the existing structure, airside and landside elements including parking and access control, security and lighting, landscaping and stormwater drainage.
- The building will be designed to allow for expansion for a US Customs facility.
- This project was included in the Environmental Assessment (EA) for Near Term Projects completed in 2009.





Design General Aviation Terminal and Airport Administration Building
Project #050630

Project Champion: Roy Sieger, Airport Director

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021	FY 2020
Funding Source						
FAA (90%)	478,400	23,180	455,220			
FUND 401 (20%)	119,600	5,795	113,805			
FDOT (80%)	3,326,600			3,326,600		
FUND 401 (20%)Loan Proceeds	831,650			831,650		
Total Revenues	4,756,250	28,975	569,025	4,158,250	-	-
Expenditures						
Design	598,000	28,975	569,025			
Construction	3,326,600			3,326,600		
Airport Cost-Const.	831,650			831,650		
Total Expenditures	4,756,250	28,975	569,025	4,158,250	-	-

Operating Impact:
The utility bill for electricity would increase as a result from constructing a larger facility. However, this increase would be offset by the concession leases that would be co-located within the new terminal facility.

Description:
This project includes design for an approximately 10,000 square foot new GA Terminal and Airport Administration Building that will accommodate the airport administration, the Fixed Base Operations which are also operated by the Airport, meeting space, flight planning rooms, lobby and lounge areas for itinerant pilots, public restroom facilities, and space for concessions such as rent-a-car and flight training. It is anticipated that the building will be constructed on the site of the existing Airport Administration offices. This location takes advantage of existing infrastructure and access and is ideally located with automobile access from SR 100 and a large aircraft parking apron. The building design will also include demolition of the existing structure, airside and landside elements including parking and access control, security and lighting, landscaping and stormwater drainage.

Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and and vision for the future.

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Fiscal Year 2019/2020 Capital Project
Rehabilitation of Runway 6-24

Total Project Cost: $640,000 | **Project # 050504** | **Program: Airport**

Project Description:

Notes:

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REHABILITATION OF RUNWAY 6-24
Project # 050504

Project Manager: Roy Sieger, Airport Director

	Total Project Costs	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Funding Source						
FDOT	640,000		640,000			
Total Revenues	640,000		640,000	-	-	
Expenditures						
Design	640,000		640,000			
Total Expenditures	640,000		640,000	-	-	

Operating Impact:

Description:

Strategic Plan:

Fiscal Year 2019/2020 Capital Project
Seaplane Ramps & Docks—Replacement

Total Project Cost: $350,000 **Project # TBD** **Program: Airport**

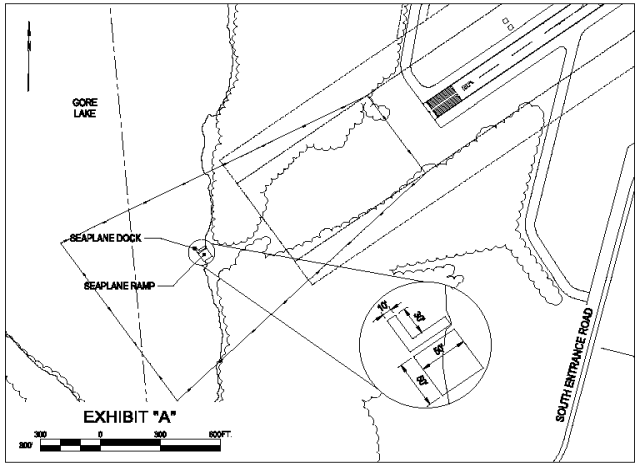
Project Description:
Replacement of the existing dock and ramp facilities on the eastern shore of Gore Lake which supports the seaplane operations on Water Runway 18W-36W. Based on recommendations in FAA AC 150/5395-1A, Seaplane Bases, the new dock and ramp should have the following characteristics:

- **Dock**- Pier from landside at 8 to 10 feet wide with hand railings on both sides. The pier should extend into Gore Lake the distance necessary to guarantee a water level of at least 3 ft. In this area, the pier should expand to an open deck measuring 30 by 50 ft.
- **Ramp** - Needs to be at least 15 to 20 ft. wide for the activity at Flagler. Since concrete is not suitable for more seaplanes, the ramp should consists of wood plank platform, not exceed a 6:1 slope, and extend out into the water until it is 1.5 to 3 ft. below the surface.

Notes:

- The current dock and ramp are in poor condition and need to be improved for the current seaplane operations.
- This project is anticipated to be 100% funded by the FDOT.
- While the current seaplane dock and ramp are located entirely within the RPZ to Runway 06, discussions with the FAA in early 2014 confirmed that since these aviation facilities exist, their reconstruction and/or expansion are not subject to the alternatives analysis required in the current FAA guidance for compatible land uses within the limits of a RPZ. Therefore, the existing facilities will be replaced in their current location.





Seaplane Ramps & Docks - Replacement
Project # TBD

Project Manager: Roy Sieger, Airport Director

	Total Project Costs	FY 2020	FY 2021	FY 2022	FY 2023
Funding Source					
FDOT (100%)	350,000	350,000			
Total Revenues	350,000	350,000	-	-	-
Expenditures					
Seaplane Ramp & Dock Replacement	350,000	350,000			
Total Expenditures	350,000	350,000	-	-	-

Operating Impact:

The ramp and docks constructed at the seaplane base will require minimum maintenance.

Description:

Replacement of the existing dock and ramp facilities on the eastern shore of Gore Lake which supportsthe seaplane operations on Water Runway 18W-36W. Based on recommendations in FAA AcC 150/5395-1A, Seaplane Bases, the new dock and ramp should have the following characteristics: Dock- Pier from landside at 8 to 10 feet wide with hand railings on both sides. The pier should extend into Gore Lake the distance necessary to guarantee a water level of at least 3 ft. In this area, the pier should expand to an open deck measuring 30 by 50 ft. Ramp - Needs to be at least 15 to 20 ft. wide for the activity at Flagler. Since concrete is not suitable for more seaplanes, the ramp should consists of wood plank platform, not exceed a 6:1 slope, and extend out into the water until it is 1.5 to 3 ft. below the surface.

Strategic Plan: Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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Fiscal Year 2019/2020 Capital
Project Wadsworth Park
Improvements

Total Project Cost: $65,000 **Program: Parks/Tourism**

Project # 360290

Project Description:

Located within the City of Flagler Beach, Wadsworth Park is one of the more popular venues for active recreation.

The project includes replacement of existing lighting at the double racquetball courts. And also several dog park improvements, which include replacement of existing fencing, installation of new sod and an irrigation system, water fountain and obstacle course.

Notes:

- Dog Park Improvements
- Racquetball Court Lighting





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Wadsworth Park Improvements
Project # 360290

Project Manager: Heidi Petito, General Services Director

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Funding Source						
General Fund	65,000	1,576	-	63,424		
Total Revenues	65,000	1,576	-	63,424	-	-
Expenditures						
Dog Park Improvements	35,000	1,576	-	33,424		
Racquetball Court Lighting	30,000	-	-	30,000		
Total Expenditures	65,000	1,576	-	63,424	-	-

Operating Impact: No new operating impacts.

Description: Project will consist of improvements to the existing Dog Park and additional Racquetball Court lighting. The dog park scope to include replacement of existing fencing (1240 lf), installation of irrigation system and sod (66,375 sq ft), water fountain and obstacle course.

Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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Fiscal Year 2019/2020 Capital Project Design for Bing's Landing Parking Expansion

Total Project Cost: $145,000 **Project # 170094** **Program: Parks/Tourism**

Project Description:

- This is an in house engineering design project that will seek to design a minimum of 35 shell parking spaces in and around trees at Bing's Landing (Southern parcel) to comply with grand covenants and to alleviate parking constraints. Trail modifications, intersections improvements, relocating an overhead electric line and other modifications will all be evaluated. Construction will likely occur later with in-house staffing.

Notes:





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Design/Construction for Bing's Landing Parking Expansion
Project # 170094

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Funding Source						
1/2 Cent Sales Tax	130,000				130,000	
General Fund	15,000	10,500			4,500	
Total Revenues	145,000	10,500	-	-	134,500	-
Expenditures						
Contracted Services (Survey)	15,000	10,500			4,500	
Construction	100,000				100,000	
Professional Services	30,000				30,000	
Total Expenditures	145,000	10,500	-	-	134,500	-

Operating Impact: No operating impact at this time.

Description: This is an in house engineering design project that will seek to design a minimum of 35 shell parking spaces in and around trees at Bings Landing (Southern parcel) to comply with grand covenants and to alleviate parking constraints. Trail modifications, intersection improvements, relocating an overhead electric line and other modifications will all be evaluated. Construction will likely occur later with in-house staffing.

Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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Fiscal Year 2019/2020 Capital Project
Carver Center Expansion

Total Project Cost: $138,500 **Project # 180557** **Program: Facilities**

Project Description:

Project includes the design of approximately 7,400 sq ft expansion at Carver Center to include (6) classroom/flex space areas, (4) offices, a computer lab, cafeteria, ADA compliant restrooms and main lobby with work space. Construction of this project is proposed to be funded through a competitive CDBG Grant.

Notes:

- Creation of this space will allow for increased usage by the public for various activities and events.
- Construction of this project is proposed to be funded through a competitive CDBG Grant.
- Funding for the expansion design is provided thru 1/2 Cent Sales Tax.





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Carver Center Expansion
Project # 180557

Project Manager: Heidi Petito, General Services

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Funding Source						
1/2 Cent Sales Tax	90,000	30,346	-	59,654		
Private Grant	18,500	-	-	18,500		
Carver Foundation	25,000	-	-	25,000		
Kiwanis Grant	5,000	-	-	5,000		
Total Revenues	138,500		-	108,154		
Expenditures						
Partial Expansion	138,500	30,346	-	108,154		
Total Expenditures	138,500	30,346	-	108,154		

Operating Impact:

Description:
Partial expansion of approx. 3,300 sqft to include a new main entrance, ADA compliant restrooms, four offices, and two multi-purpose rooms.

Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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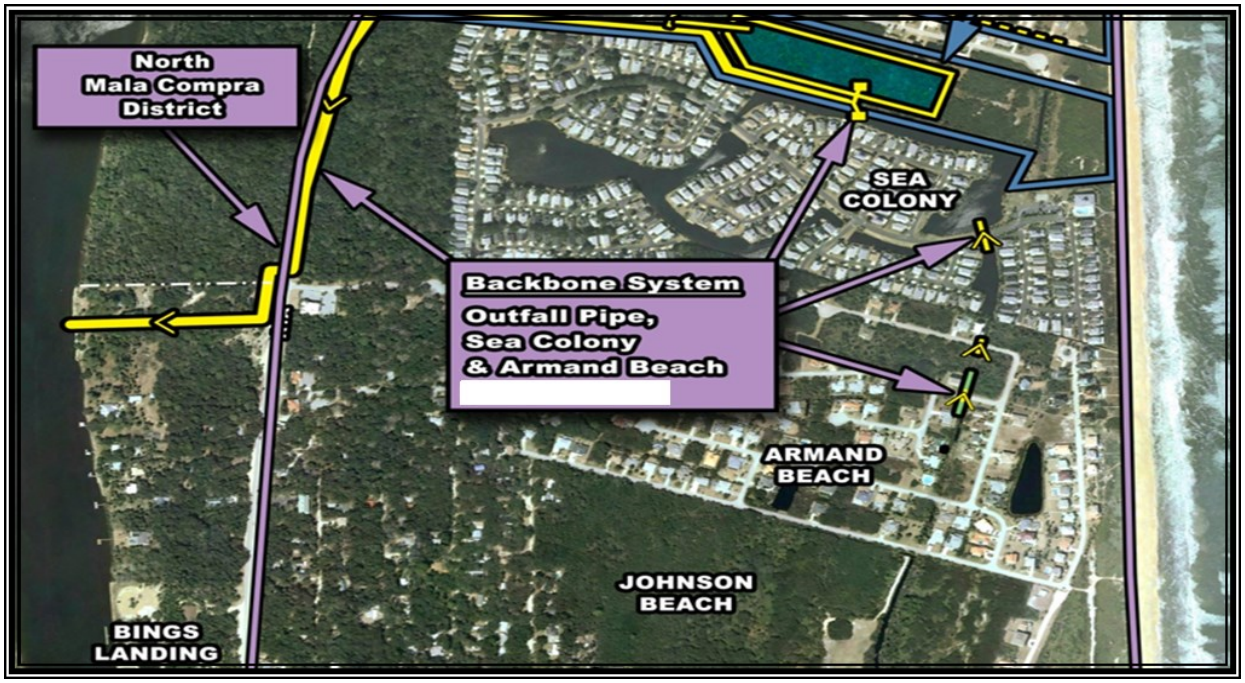
Fiscal Year 2019/2020 Capital Project
North Malacompra Stormwater Backbone System

Total Project Cost: $4,472,213 **Project # 285361** **Program: Drainage**

Project Description:

- Project includes the design construction of the Marineland Acres Backbone system as well as the purchase of land and design/permitting/construction of an outfall system under A1A to the intracoastal waterway.

- Construction of new drainage outfall to the Intracoastal Waterway sized to provide improved relief to the entire North Malacompra Basin area.



North Malacompra Stormwater Backbone System
Project # 285361

Project Manager: Faith Alkhatib P.E., Public Works Director/County Engineer

	Total Project Cost	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source					
Sales Tax Fund (Fund 311)	1,983,683	287,586	51,110	1,012,518	632,469
Hammock Dunes DRI	900,000			900,000	
SJRWMD Grant	500,000			500,000	
State of Florida (DEP)	300,000			300,000	
Florida Communities Trust Grant	288,530			288,530	
Constitutional Gas Tax	500,000			500,000	
Total Revenues	4,472,213	287,586	51,110	3,501,048	632,469
Expenditures					
Design & Permitting	377,915	269,952		107,963	
Utillities (FPL)	38,264				38,264
Utilities (AT&T)	122,534				122,534
Construction/ CEI	3,697,098			3,240,183	456,915
Contingency	102,902			102,902	
Staff Time- Eng & PW	110,000	17,634	27,610	50,000	14,756
Tree Removal Services	23,500		23,500		
Total Expenditures	4,472,213	287,586	51,110	3,501,048	632,469

Operating Impact: No additional operating impact at this time, as project is currently in design phase.

Description: Project includes the design construction of the Marineland Acres Backbone system and design/permitting/construction of an outfall system under A1A to the intracoastal waterway.

Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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Fiscal Year 2019/2020 Capital Project
Island House Renovation Design & Construction

Total Project Cost: $342,500 **Project # 310110** **Program: Parks**

Project Description:

Project includes the renovation and redesign of Island House, detached apartment, out building, parking and grounds. Work includes demolition of existing along with the renovation of interior space to include new electrical, plumbing, catering kitchen, ADA parking and improvements, upgraded elevator, fire protection, sanitary sewer with upgraded drain field and water treatment system, and other various improvements.

Notes:

- Creation of this event space will allow for increased use by the public for various events resulting in increased park reservation revenues.
- Funding for this project is provided in part by Passive Park Funds and 1/2 Cent Sales Tax.





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Island House Renovation Design & Construction
Project #310110 (Old #180558)

Project Manager: Heidi Petito, General Services

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021
Funding Source					
1/2 Cent Sales Tax	42,500	35,173		7,327	
Passive Park Fund	300,000	-		300,000	
Total Revenues	342,500	35,173	-	307,327	
Expenditures					
Design	42,500	35,173		7,327	
Island House	175,000	-		175,000	
Separated Living Quar.	35,000	-		35,000	
Site Improvements	70,000	-		70,000	
Contingency	20,000	-		20,000	
				-	
Total Expenditures	342,500	35,173	-	307,327	

Operating Impact:
This facility will continue to be maintained by existing staff. Creation of this event space will allow for increased use by the public for various events resulting in increased park reservation revenues which in time should off-set operating costs.

Description:
Project includes the renovation and redesign of Island House, detached apartment, out building, parking and grounds. Work includes demolition of existing along with the renovation of interior space to include new electrical, plumbing, catering kitchen, ADA parking and improvements, upgraded elevator, fire protection, sanitary sewer with upgraded drainfield and water treatment system, and other various improvements.

Strategic Plan:
Goal D.1 Protected and preserved natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity.
Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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Fiscal Year 2019/2020 Capital Project
River to Sea Preserve Eco-Cottages

Total Project Cost: $950,000 **Project # 325085** **Program: Parks**

Project Description:

Flagler County will construct ten eco-friendly cottages within the preserve, outfitted with furnishings, equipment, and environmental features. Cottages will be available to the general public for rental. The University of Florida Whitney Laboratory will guarantee a portion of annual occupancy to ensure operational viability. Project includes design and construction of cottages, site work, utility installation, furniture, furnishings, and energy efficiency/environmental components.

Notes:

- The cottages will be utilized by the general public for rental.
- Outside this use, the cottages will be used by researchers from the University of Florida Whitney Laboratory, and other research entities.
- Funding for this project is provided in part by Tourist Development and Passive Park Funds, donations and financing.





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River to Sea Preserve Eco-Cottages
Project #325085

Project Manager: Heidi Petito, General Services Director

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Funding Source						
1/2 Cent Sales Tax (311)	500,000	130,905		369,095		
Passive Park Funds	300,000	-		300,000		
Tourist Development (109)	150,000	-		150,000		
Total Revenues	950,000	130,905	-	819,095	-	-
Expenditures						
Design and Construction	620,000	130,905		489,095		
Site Work	150,000	-		150,000		
FFE	180,000	-		180,000		
Total Expenditures	950,000	130,905	-	819,095	-	-

Operating Impact:
This project is expected to have a positive operating impact. Variable and fixed operating costs are expected to be offset by revenues from cottage rentals. A detailed list of estimated operating costs is included in the cottage project proposal as presented and discussed at the March 17, 2014 BOCC workshop.

Description:
This project will create an innovative addition to the River to Sea Preserve. Ten eco-friendly cottages will be constructed in the park, outfitted with furnishings, equipment, and environmental features. Cottages will be available to the general public for rental. The University of Florida Whitney Laboratory will guarantee a portion of annual occupancy to ensure operational viability. Project includes design and construction of cottages, site work, utility installation, FFE, and energy efficiency/environmental components.

Strategic Plan:
Goal B.1: Future development, whether residential, commercial, or industrial in nature, that is smart-growth oriented, low impact, and "environmentally friendly" (green).
Goal D.1: Protected and preserved natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity.
Goal F.1: Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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Fiscal Year 2019/2020 Capital Project
Wadsworth Park New Restroom

Total Project Cost: $85,000 **Project # 360289** **Program: Parks/Tourism**

Project Description:

Located within the City of Flagler Beach, Wadsworth Park is one of the more popular venues for active recreation.

This project includes the construction of a new 529 sq. ft. ADA compliant restroom facility located in close proximity the dog park, football and lacrosse fields (just east of Roberts Road).

Notes:

- The nearest restroom facility is located on the other side of the athletic fields.
- During large events this area is serviced with portable toilet service.
- This facility will be tied into Flagler Beach municipal water and sewer service.





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Wadsworth New Restroom
Project # 360289

Project Manager: Heidi Petito, General Services Director

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Funding Source						
1/2 Cent Sales Tax	42,500	-	-	42,500		
Fund 132	42,500	-	-	42,500		
Total Revenues	85,000	-	-	85,000		
Expenditures						
Design/ Permitting & Construction	85,000	-	-	85,000		
Total Expenditures	85,000	-	-	85,000		

Operating Impact: No new operating impacts, this facility will be maintained by existing staff.

Description: Construct restroom located near Dog Park, Football, and Lacrosse Fields (529 sq ft)

Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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Fiscal Year 2019/2020 Capital Project
Government Services Bldg. - Overflow Parking & Drainage Improvements

Total Project Cost: $950,000 **Project # 611550** **Program: Facilities**

Project Description:

This parking expansion will serve to eliminate the drainage ditch on the west side of the GSB parking area, filling it in to create additional paved parking spaces, along with the re-design of the northerly end of the existing parking area, to create an additional entrance/exit from the parking area. Structures and culverts will be placed to ensure adequate drainage and will tie into existing structures, as required.

Notes:

- This project is currently in the design and permitting phase. Project budget funded by 1/2 cent sales tax in Fund 311.





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Government Services Bldg. - Overflow Parking & Drainage Improvements
Project #611550

Project Manager: Faith Alkhatib, P.E. Engineering Director

	Total Project Cost	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2020	FY 2021
Funding Source								
1/2 Cent Sales Tax	950,000	26,963	2,488			920,549		
Total Revenues	950,000	26,963	2,488	-	-	920,549		
Expenditures								
Design & Permitting	50,000	26,963	2,488			20,549		
Construction	900,000					900,000		
Total Expenditures	950,000	26,963	2,488	-	-	920,549		

Operating Impact:
No impact at this time as project is currently in the design phase.

Description:
Once constructed this parking expansion will serve to eliminate the drainage ditch on the west side of the GSB parking area, filling it in to create additional paved parking spaces, along with the re-design of the northerly end of the existing parking area, to create an additional entrance/exit from the parking area. Structures and culverts will be placed to ensure adequate drainage and will tie into existing structures, as required. This is only a design and permitting phase for the improvement.

Strategic Plan: Goal H.1 Develop and maintain Public Facilities that support Flagler County's desired quality of life and vision for the future.

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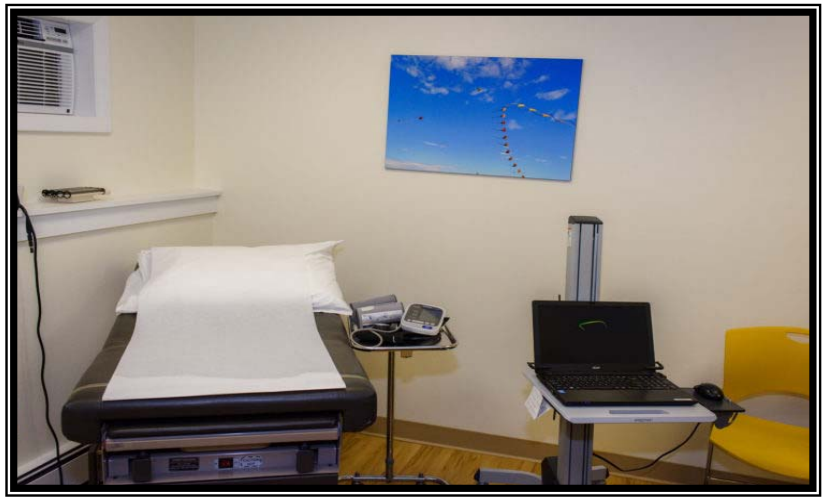
Fiscal Year 2019/2020 Capital Project
Design for Free Clinic/ WIC Program Facility

Total Project Cost: $ 1,225,000 **Project # 640558** **Program: Facilities**

Project Description:

- This will be an in-house site design project for the future construction of facilities to support the free clinic, health department, WIC (Women's Infants and Children) and Flagler Cares. The building design and construction of these facilities will be programmed over time as local option funding permits.





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Design for Free Clinic/ WIC Program Facility
Project # 640558

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Funding Source						
1/2 Cent Sales Tax	125,000	125,000				
	1,100,000		550,000	550,000		
Total Revenues	1,225,000	125,000	550,000	550,000	-	-
Expenditures						
Site Design/Permitting/Demo	125,000	125,000				
Bldg 1 Design- Free Clinic Flagler	50,000		50,000			
Bldg 1 Construction- Free Clinic	500,000		500,000			
Bldg 2 Design- WIC	50,000			50,000		
Bldg 2 Construction- WIC	500,000			500,000		
Total Expenditures	1,225,000	125,000	550,000	550,000	-	-

Operating Impact: No operating impact at this time.

Description: This will be an in house site design project for the future construction of facilities to support the free clinic, health department, WIC (Woman's Infants and Children) and Flagler Cares. The building design and construction of these facilities will be programmed over time as local option funding permits.

Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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Fiscal Year 2019/2020 Capital Project
Bay Drive Park

Total Project Cost: $2,455,117 **Project #160558** **Program: Parks**

Project Description:

- This project consists of the following new park facilities and site construction items from FCT grant on an approximately 18-acre parcel of land:
    1. Entrance feature, water fountain, benches, shaded pavilion, brick pavers, observation deck, paddling trail and signage, interpretation kiosks, planting areas, bike racks, sports court and horseshoe pit.
    2. Sidewalk from adjacent neighborhood to park site, paved access road on-site and parking area on-site, multi-use trail, dune cross-over and boardwalk for beach access.
    3. Decorative/ pedestrian safety lighting.
    4. Stormwater drainage improvements.
    5. Electric power service and distribution.
    6. Sanitary sewer and potable water services for restroom and outdoor shower area.
    7. Landscape buffering between the park, the Sea Colony Subdivision and other adjacent residential areas.

Notes:

- Ordinance 2015-01 approved 2/3/15 included a donation of $500,000 with the funding for acquisition or development of a new beach access to mitigate for the impacts on Old Salt Park. This along with grant funds from the Florida Communities Trust will be used to construct this park.





Bay Drive Park
Project # 160558

Project Manager: Faith Alkhatib, P.E., Public Works Director/County Engineer

	Total Project Costs	FY 2017	FY2018	FY 2019	FY 2020	FY 2021
Funding Source						
General Fund	10000				10,000	
Developer Contribution (Gen Fd)	500,000	134,846	31,530	2,490	331,134	
Florida Communities Trust Grt	1,779,133	-	-	69,385	1,709,748	
Environmentall Sensitive Lands (Fund 119)	175,984	-	-		175,984	
Total Revenues	2,455,117	134,846	31,530	71,875	2,226,866	-
Expenditures						
Design & construction services	188,166	134,846	31,530	2,490	19,450	
Env Assessment & Title Ins	12,100	-	-	-	12,100	
Site Work Construction	1,486,428	-	-	69,385	1,422,066	
Building/Elevated Boardwalk	723,250			-	723,250	
Contingency/ Permit Fees	40,000	-	-		40,000	
Staff Time	10,000				10,000	
Total Expenditures	2,459,944	134,846	31,530	71,875	2,226,866	-

Operating Impact: No Operating impact anticipated at this time.

Description: Ordinance 2015-01 approved 2/3/15 included a donation of $500,000 with the funding for acquisition or development of a new beach access to mitigate for the impacts on Old Salt Park. This, along with grant funds from the Florida Communities Trust will be used to construct this park. Park improvements have been outlined in the Florida Communities Trust Grant.

Strategic Plan: Goal D.1 – Future Project and preserve natural, historic, archaeological, and cultural resources that illustrate the diverse history of Flagler, and enhance Flagler County's unique identity.

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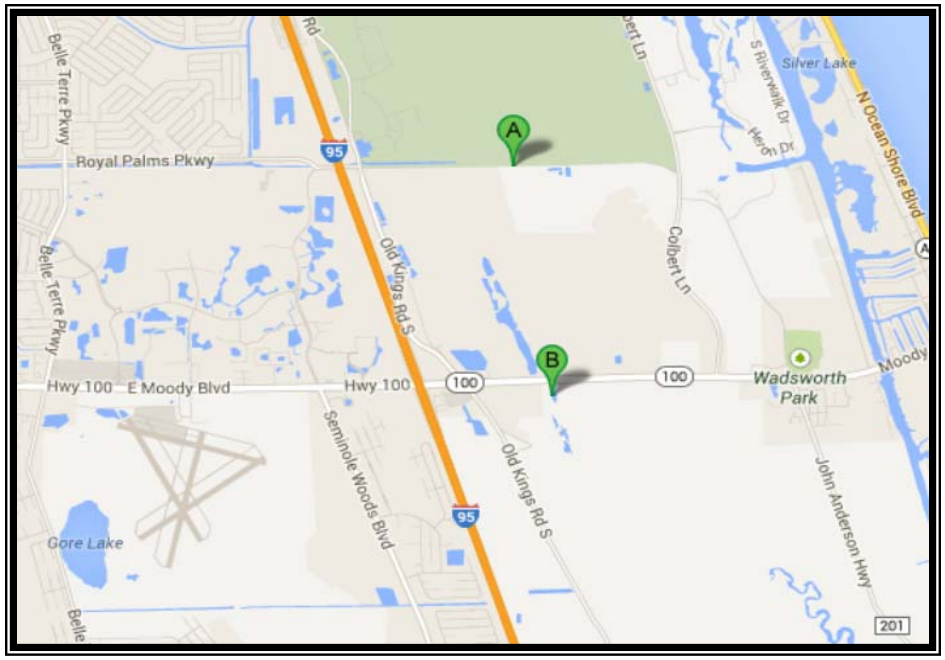
Fiscal Year 2019/2020 Capital Project
Graham Swamp Multi-Use Trail & Pedestrian Bridge from Lehigh to SR 100

Total Project Cost: $7,938,744 **Project # 202577** **Program: Parks/Tourism**

Project Description:

- This project consists of the design of a 12-ft minimum width paved multi-use trail in the Graham Swamp system from just south of SR 100 to the Lehigh Trail for a total approximate length of 1.6 miles.

- The project will provide access and connectivity of the existing Lehigh and Graham Swamp trails to State Road 100 and the Bulow Creek Corridor. The pedestrian bridge across State Road 100 will increase ridership, reduce pedestrian traffic on State Road 100, and increase the safety of pedestrian and motorists.



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Graham Swamp Multi-Use Trail & Pedestrian Bridge from Lehigh to SR 100
Project # 202577

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021
Funding Source					
Constitutional Gas Tax	40,000	15,708	10,255	14,037	
FDOT	7,898,744	-	114,000	7,784,744	
Total Revenues	7,938,744	15,708	124,255	7,798,781	-
Expenditures					
Design	1,505,000	-	114,000	1,391,000	
Construction/CEI	6,393,744	-	-	6,393,744	
Engineering Staff Time	40,000	15,708	10,255	14,037	
Total Expenditures	7,938,744	15,708	124,255	7,798,781	-

Operating Impact: No operating impact at this time.

Description: This project would extend the Graham Swamp Trail from Lehigh Trail to SR 100. Once at SR 100, pedestrians would be afforded safe access to the Bulow Preserve from the North side of SR 100 via pedestrian bridge.

Strategic Plan: Goal H.1.5 – Develop a plan for County Road Resurfacing/Maintenance Program to include bridges, walks, and stormwater facilities that lie within the public right-of-way.

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Fiscal Year 2019/2020 Capital Project
Aviation Drive Improvements

Total Project Cost: $150,000 **Project # 414068** **Program: Airport**

Project Description:

This is an intersection improvement at Aviation Drive and State Road 100, along with the reconstruction of Aviation Drive south of the intersection with SR 100 approximately 700'. A right turn lane will be added in the north bound direction of Aviation Drive and south bound lane will be widened to provide two lanes.

Notes:

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Aviation Drive Improvements
Project # 414068

Project Manager: Faith Alkhatib, P.E., PW Director & County Engineer

	Total Project Costs	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Funding Source						
Impact Fee (Fund 130)	150,000	33,715	116,285			
Total Revenues	150,000	33,715	116,285	-	-	-
Expenditures						
Design	150,000	33,715	116,285			
Construction						
Total Expenditures	150,000	33,715	116,285	-	-	-

Operating Impact: No operating impact anticipated at this time

Description: This is an intersection improvements at Aviation Drive and State Road 100, along with the reconstruction of Aviation Drive south of the intersection with SR 100 approximately 700'. A right turn lane will be added in the north bound direction of Aviation Drive and south bound lane will be widened to provide two lanes.

Strategic Plan: Goal H.1.5 – Develop a plan for County Road Resurfacing/Maintenance Program to include bridges, walks, and stormwater facilities that lie within the public right-of-way.

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Fiscal Year 2019/2020 Capital Project
Briarwood Drive Paving

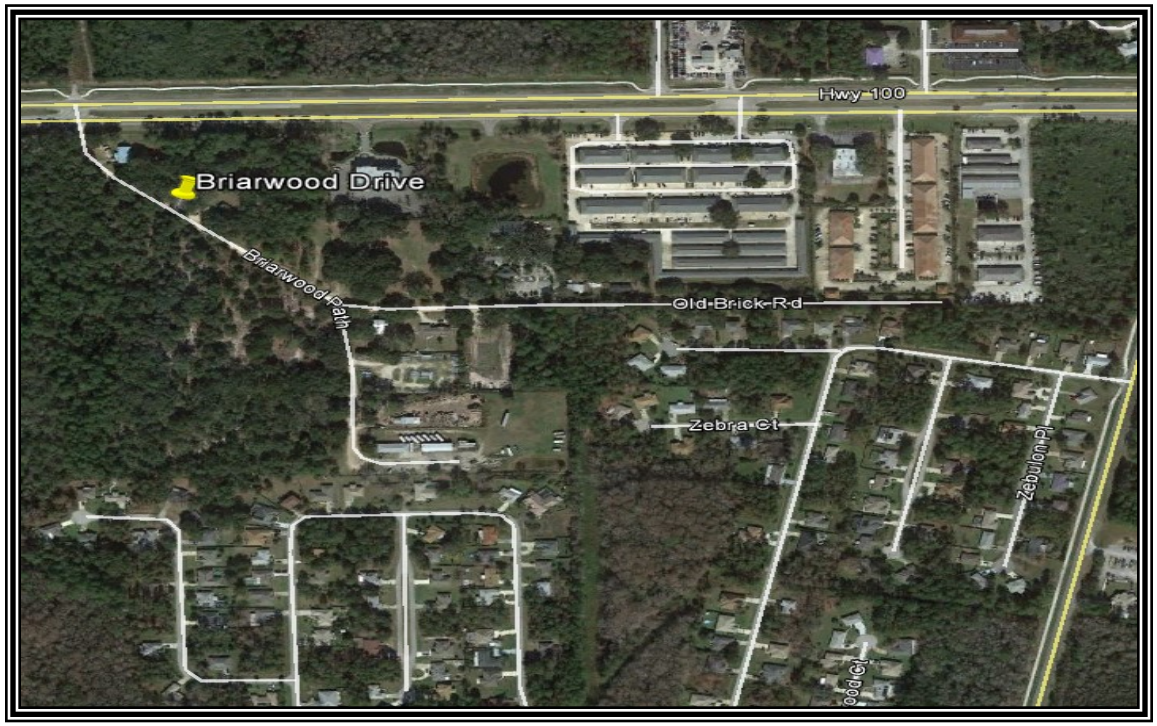
Total Project Cost: $395,000 **Project #431640** **Program: Transportation**

Project Description:

- This project is for the design and construction of approximately 0.5 miles of Briarwood Drive and Old Brick Road within the Flagler County maintained right-of-way. The project is to include paving, signing and pavement markings, paved shoulders and travel lanes and drainage improvements.

Notes:

- The project is to be funded by Florida Department of Transportation. FPN # 438989-1
- This project is currently in design phase.



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Briarwood Drive - Paving of Dirt Road

Project # 431640

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source					
FDOT	46,128	45,307	821		
FDOT	330,000				330,000
Constitutional Gas Tax	15,000	1,427	641	500	12,432
Total Revenues	391,128	46,734	1,462	500	342,432
Expenditures					
Design	46,128	45,307	821		
Construction & CEI Estimate	330,000				330,000
Engineering Staff Time	15,000	1,427	641	500	12,432
Total Expenditures	391,128	46,734	1,462	500	342,432

Operating Impact: No operating impact at this time.

Description: This project consists of the paving of Briarwood Drive, Briarwood Path and a portion of the Old Brick Road in Flagler County. These roadways are currently dirt roads. The total project length is approximately 0.5 miles. The project will include construction of full-depth base and pavement. Additional improvements will include driveway reconstruction, drainage and signing & pavement markings. FPN 438989-1

Strategic Plan: Goal G.1.8 – Seek ways to improve rural drainage system on the west side of the County. H.1.5 – Develop a plan for County Road Resurfacing/Maintenance Program to include bridges, walks, and stormwater facilities that lie within the public right-of-way.

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Fiscal Year 2019/2020 Capital Project
County Road 304 Replacement of 4 Bridges from CR 305 to SR 5 (US1)
Bridges # 734010, 734011, 734012 and 734013

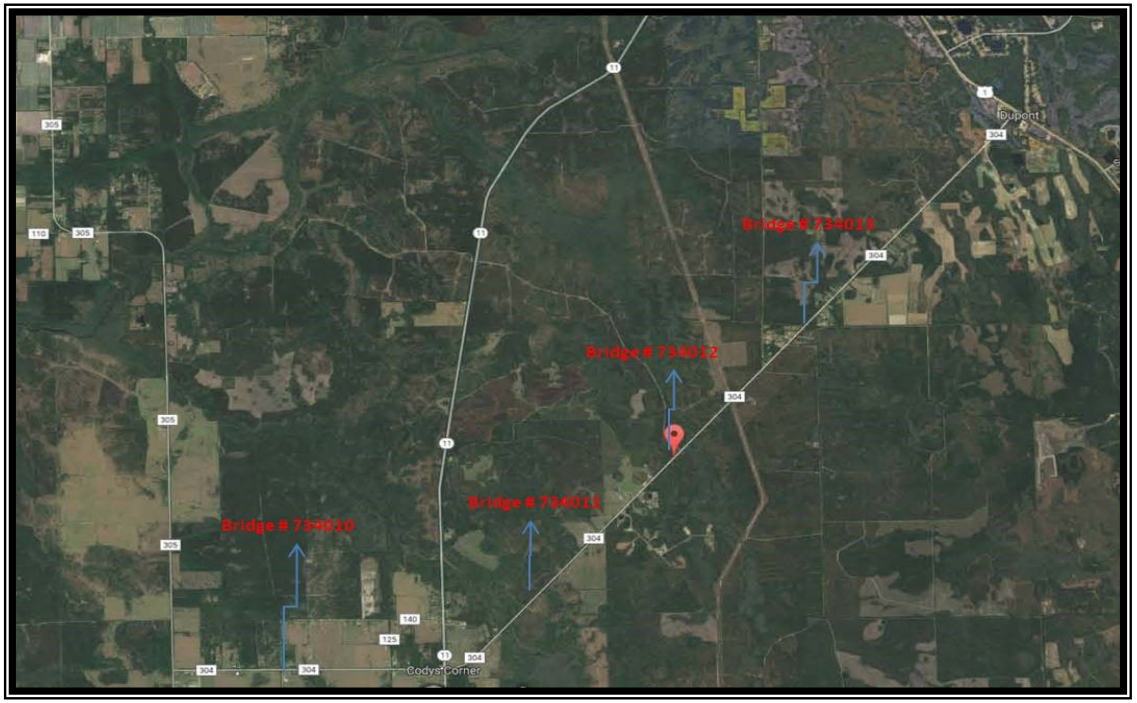
Total Project Cost: $ 1,520,000 **Project # 439407** **Program: Transportation**

Project Description:

- This project is for the design of County Road 304 replacement of 4 bridges (# 734010, 734011, 734012 and 734013). Project is location is between the limits of SR 5 (US 1) and County Road 305.
- This will include signing & pavement markings, drainage improvements, tie-ins and utility coordination. Additional design, survey and permitting services may be sub-contracted by the County within the scope and budget.

Notes:

- This project is to be funded by a Florida Department of Transportation Small County Outreach Program Grant. FDOT 435291-1



County Road 304 Replacement of 4 Bridges from CR 305 to SR 5 (US1)
Bridges # 734010, 734011, 734012 and 734013
Project # 439407

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021
Funding Source					
FDOT	1,500,000	39,261	679,837	780,902	
Constitutional Gas Tax	20,000	5,277	2,200	12,523	
Total Revenues	1,520,000	44,538	682,037	793,425	-
Expenditures					
Design, Construction/CEI	1,500,000	39,261	679,837	780,902	
		-			
Engineering Staff Time	20,000	5,277	2,200	12,523	
Total Expenditures	1,520,000	44,538	682,037	793,425	-

Operating Impact: No operating impact at this time.

Description: This project consists of the design for the replacement of the three bridges on County Road 304. Bridges #734010, #734011 and #734012 are located between the limits of SR 5 (US 1) and CR 305. This will include signing & pavement markings, drainage improvements, tie-ins, and utility coordination. Additional design, survey, and permitting services may be subcontracted by the County within the scope and budget.

Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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Fiscal Year 2019/2020 Capital Project
Mahogany Boulevard Resurfacing from Water Oak Rd to CR 305

Total Project Cost: $2,074,949 **Project # 489590** **Program: Transportation**

Project Description:

- This project consists of design and construction for the Resurfacing of Mahogany Boulevard from Water Oak Rd to CR 305 travel lanes within Flagler County right-of-way, a distance of approximately 3.3 miles. Design will include resurfacing, widening of travel lanes to 12-ft in width, paved shoulders, signing & pavement markings, and drainage ditches, culverts and inlets as needed.
- This project is currently in design phase.

Notes:

This project is to be funded by a Florida Department of Transportation Small County Road Assistance Program Grant. FPN 435300-1.



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Mahogany Boulevard Resurfacing from Water Oak Rd to CR 305
Project # 489590

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source						
FDOT SCOP Grant-Design	94,949			94,949		
FDOT SCOP Grant	1,950,000					1,950,000
Constitutional Gas Tax	30,000	1,548	4,465	5,413	3,000	15,574
Total Revenues	2,074,949	1,548	4,465	100,362	3,000	1,965,574
Expenditures						
Design	94,949			94,949		
Construction/CEI	1,950,000					1,950,000
Engineering Staff Time	30,000	1,548	4,465	5,413	3,000	15,574
Total Expenditures	2,074,949	1,548	4,465	100,362	3,000	1,965,574

Operating Impact: There will be no operating impact as this project is currently in design phase.

Description: This project consists of design and construction for the Resurfacing of Mahogany Boulevard from Water Oak Rd to CR 305 travel lanes within Flagler County right-of-way, a distance of approximately 3.3 miles. The project is to include paving, signing & pavement markings, and paved shoulders. Drainage improvements may include swale modifications, re-grading of ditches and culverts. FPN 435300-1

Strategic Plan: Goal H.1.5 – Develop a plan for County Road Resurfacing/Maintenance Program to include bridges, walks, and stormwater facilities that lie within the public right-of-way.

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Fiscal Year 2019/2020 Capital Project
Old Haw Creek Rd from CR304 to SR100 Resurfacing

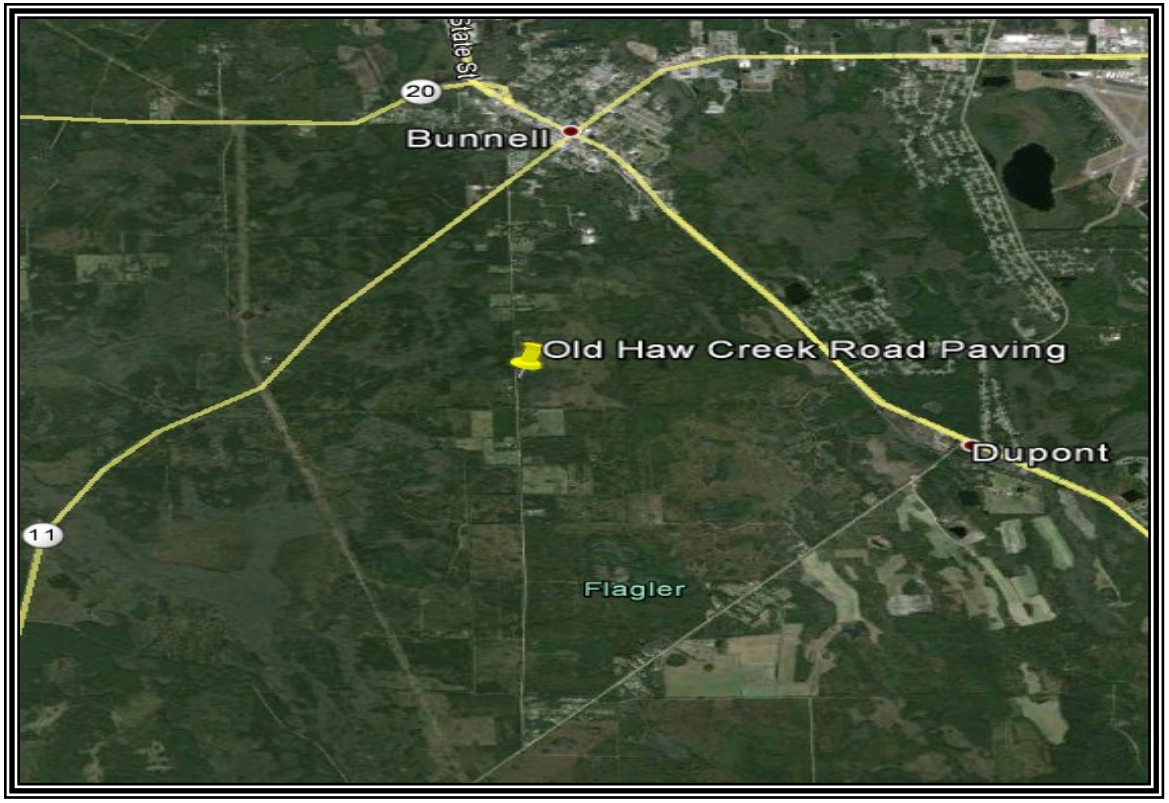
Total Project Cost: $4,730,000 **Project #500590** **Program: Transportation**

Project Description:

- Project to include design, permitting and construction of paved roadways and stormwater improvements where necessary. Approximately 1.5 miles of the existing road is asphalt in need of resurfacing. The remaining 3.4 miles is made up of shell base and dirt.

Notes:

- This project is to be funded by Florida Department of Transportation. FPN #437209-1



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Old Haw Creek Road from CR 304 to SR 100
Project # 500590

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021
Funding Source					
FDOT	4,710,000	10,024	274,920	65,056	4,360,000
Constitutional Gas Tax	20,000	5,479	6,000	8,521	
Total Revenues	4,730,000	15,503	280,920	73,577	4,360,000
Expenditures					
Design	350,000	10,024	274,920	65,056	
Construction/CEI	4,360,000				4,360,000
Engineering Staff Time	20,000	5,479	6,000	8,521	
Total Expenditures	4,730,000	15,503	280,920	73,577	4,360,000

Operating Impact: No operating impact at this time.

Description: Consists of paving of an unpaved roadway with associated stormwater improvements approximately 4.8 miles. FDOT 437209-1

Strategic Plan: Goal G.1.8 – Seek ways to improve rural drainage system on the west side of the County. H.1.5 – Develop a plan for County Road Resurfacing/Maintenance Program to include bridges, walks, and stormwater facilities that lie within the public right-of-way.

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Fiscal Year 2019/2020 Capital Project
Water Oak Road Improvements

Total Project Cost: $3,294,859 **Project # 560081** **Program: Transportation**

Project Description:

This design project will provide for new pavement and drainage improvements of Water Oak Road from County Road 2006 to Mahogany Boulevard. The total project length is approximately 2.5 miles. Project design elements will include full-depth pavement, signing & pavement markings, paving/ resurfacing to the back of the side street returns at intersections, and paved and/or stabilized shoulders and other related improvements.

Notes:

- The FDOT has funding currently allocated for the design phase of the project through the County Incentive Grant Program (CIGP) amounting to $285,000 (FPN435641-1-34 -01)





Water Oak Road Improvements from County Rd 2006 to Mahogany Blvd.
Project # 560081

Project Manager: Faith Alkhatib

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Funding Source						
FDOT	3,274,859		140,000	145,000	2,989,859	
Constitutional Gas Tax	20,000	3,807	4,200	11,993		
Total Revenues	3,294,859	3,807	144,200	156,993	2,989,859	-
Expenditures						
Design & Permitting	285,000		140,000	145,000		
Construction	2,989,859				2,989,859	
Staff Time	20,000	3,807	4,200	11,993		
Total Expenditures	3,294,859	3,807	144,200	156,993	2,989,859	-

Operating Impact: No operating impact at this time.

Description: Two lane road reconstruction totaling 2.485 miles.

Strategic Plan: Goal G.1.8 – Seek ways to improve rural drainage system on the west side of the County. H.1.5 – Develop a plan for County Road Resurfacing/Maintenance Program to include bridges, walks, and stormwater facilities that lie within the public right-of-way.

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Fiscal Year 2019/2020 Capital Project Marineland Acres Phase II and III (8 Local Roads) Project # 599061

Total Project Cost: $ 5,754,990 **Project # 599061** **Program:**

Project Description:

- This project is being funded by Florida Department of Transportation through Small County Outreach Program (SCOP).
- This is a design project for Marineland Acres to improve the roadway and drainage located along State Road A1A and the Atlantic coastline. The roads included are Ocean Street, Moody Drive, Atlantic Drive, Flagler Drive, Rollins Drive, Rollins Dunes Drive, Surf Drive, Bay Drive and Central Avenue.

Notes:

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Marineland Acres Phase II and III (Pave, Resurface, Drainage for 8 Local Roads)
Project # 599061

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Funding Source						
FDOT (FPN 435633-1)	5,690,000	110,752	289,147	5,290,101		
Constitutional Gas Tax	20,000	4,262	1,000	14,738		
Marineland Acres District	44,990			44,990		
Total Revenues	5,754,990	115,014	290,147	5,349,829	-	-
Expenditures						
Design/ Drainage Assessment	540,000	110,752	289,147	140,101		
Construction/CEI	5,194,990			5,194,990		
Engineering Staff Time	20,000	4,262	1,000	14,738		
Total Expenditures	5,754,990	115,014	290,147	5,349,829	-	-

Operating Impact: No operating impact at this time.

Description: The design, construction and CEI associated with paving the roadways of Marineland Acres and providing drainage improvements. The existing dirt roads will be replaced with compacted subgrade, base, asphalt and associated striping and signage.

Strategic Plan: Goal G.1.9 – Continue to pursue drainage system upgrades to North Malacompra Drainage Basin.
H.1.5 – Develop a plan for County Road Resurfacing/Maintenance Program to include bridges, walks, and stormwater facilities that lie within the public right-of-way.

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Fiscal Year 2019/2020 Capital Project Westside Stormwater Master Plan

Total Annual Project Cost: $520,000 **Program: Drainage**

Project #599081

Project Description:

This project is to provide design and permitting to begin to work on longstanding drainage problems in Flagler County. The project is expected to be ongoing over several years. It is hoped that as solutions are developed for individual areas, grant funding can be secured for implementation. Specifically, Florida Department of Transportation, St. John's Water Management District, and Federal funding will be looked at in addition to local contributions.

Notes:

- These projects will vary significantly in size and scope.





Westside Stormwater Master Plan
Project # 599081

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021
Funding Source					
Constitutional Gas Tax	520,000	61	100	519,839	
Total Revenues	520,000	61	100	519,839	
Expenditures					
Professional Services	500,000	-	-	500,000	
Staff Time - Engineering	20,000	61	100	19,839	
Total Expenditures	520,000	61	100	519,839	

Operating Impact: No immediate operating impact. Ongoing operating costs could be incurred at some point in the future as projects are actually constructed.

Description: The current stormwater system handles a great deal of stormwater runoff. The runoff areas consist of portions of the City of Bunnell and Palm Coast east, unincorporated Flagler County east of US1, as well as large swaths of agricultural land and rural areas west of US1. The system that is relied upon is not engineered and has been altered in a make-shift manner over many years. It also is believed to currently be undersized and lacking capacity for anticipated future growth. All of this is somewhat speculative as data and analysis is limited. This project would build upon any data that exists; develop a drainage basin and system patterns; identify system shortfalls and conceptualize improvement projects to help the system. If the focus has to be limited due to fiscal constraints, the project scope would be further refined to only the areas west of US1 between SR100 and CR304/305.

Strategic Plan: Goal G.1.8 – Seek ways to improve rural drainage system on the west side of the County.

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Fiscal Year 2019/2020 Capital Project
Roadway Improvements for First Ave, Osceola Ave, and Apache Dr

Total Project Cost: $1,320,000 **Project # 518068** **Program: Transportation**

Project Description:

This project consists of design and construction (paving) for the paving of dirt roadways and ancillary drainage improvements along First Avenue, Apache Drive and Osceola Avenue within Flagler County maintained right-of-ways.
Drainage improvements may include swale construction, ditch and pond excavation, and culvert and control structure installation.

Notes:

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Roadway Improvements for First Ave, Osceola Ave, and Apache Dr
Project # 518068

Project Manager: Faith Alkhatib, P.E., PW Director & County Engineer

	Total Project Costs	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Funding Source						
FDOT Grant	1,300,000	300,000	1,000,000			
Constitutional Gas Tax	20,000	20,000	-			
Total Revenues	1,320,000	320,000	1,000,000	-	-	-
Expenditures						
Design	300,000	300,000				
Construction	1,000,000		1,000,000			
Staff Time	20,000	20,000				
Total Expenditures	1,320,000	320,000	1,000,000	-	-	-

Operating Impact: No operating impact anticipated at this time

Description: This project consists of design and construction (paving) for the paving of dirt roadways and ancillary drainage improvements along First Avenue, Apache Drive and Osceola Avenue within Flagler County maintained right-of-ways. Drainage improvements may include swale construction, ditch and pond excavation, and culvert and control structure installation.

Strategic Plan: Goal H.1.5 – Develop a plan for County Road Resurfacing/Maintenance Program to include bridges, walks, and stormwater facilities that lie within the public right-of-way.

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Fiscal Year 2019/2020 Capital Project
Hargrove Road from Otis Stone Hunter to US 1

Total Project Cost: $4,152,000 **Project # 469640** **Program: Transportation**

Project Description:

This project consists of design and construction for the paving of Hargrove Grade within Flagler County maintained right-of-way, a distance of approximately 4.5 miles. The existing roadway is primarily a dirt drive consisting mostly of shell material. The project is to include paving, signing & pavement markings, paved shoulders and travel lane of 12-ft width. Drainage improvement may include swale modifications, re-grading of ditches and culverts.

Notes:

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Hargrove Road from Otis Stone Hunter to US 1
Project # 469640

Project Manager: Faith Alkhatib, P.E., PW Director & County Engineer

	Total Project Costs	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Funding Source							
FDOT Grant	4,137,000	587,000			3,550,000		
Constitutional Gas Tax	15,000	15,000					
Total Revenues	4,152,000	602,000	-		3,550,000	-	-
Expenditures							
Design	587,000	587,000					
Construction	3,550,000				3,550,000		
Staff Time	15,000	15,000					
Total Expenditures	4,152,000	602,000	-	-	3,550,000		-

Operating Impact: No operating impact anticipated at this time

Description: This project consists of design and construction for the paving of Hargrove Grade within Flagler County maintained right-of-way, a distance of approximately 4.5 miles. The existing roadway is primarily a dirt drive consisting mostly of shell material. The project is to include paving, signing & pavement markings, paved shoulders and travel lane of 12-ft width. Drainage improvement may include swale modifications, re-grading of ditches and culverts.

Strategic Plan: Goal H.1.5 – Develop a plan for County Road Resurfacing/Maintenance Program to include bridges, walks, and stormwater facilities that lie within the public right-of-way.

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Fiscal Year 2019/2020 Capital Project
Malacompra Road Resurfacing from A1A to Roadway End at Atlantic Coast Beach

Total Project Cost: $140,000 **Project # 472068** **Program: Transportation**

Project Description:

This project consists of design for resurfacing of approximately 0.75 miles of roadway within Flagler County maintained right-of-way. The project is to include resurfacing, signing & pavement markings, construction of stabilized unpaved shoulder, sodding, associated drainage improvements and a turnaround at the end of the roadway.

Notes:

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Malacompra Road Resurfacing from A1A to Roadway end at Atlantic Coast Beach
Project # 472068

Project Manager: Faith Alkhatib, P.E., PW Director & County Engineer

	Total Project Costs	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Funding Source						
FDOT Grant	120,000	120,000		-		
Constitutional Gas Tax	20,000	20,000				
Total Revenues	140,000	140,000	-	-	-	-
Expenditures						
Design	120,000	120,000				
Construction	-					
Staff Time	20,000	20,000				
Total Expenditures	140,000	140,000	-	-	-	-

Operating Impact: No operating impact anticipated at this time

Description: This project consists of design for resurfacing of approximately 0.75 miles of roadway within Flagler County maintained right-of-way. The project is to include resurfacing, signing & pavement markings, construction of stabilized unpaved shoulder, sodding, associated drainage improvements and a turnaround at the end of the roadway.

Strategic Plan: Goal G.1.9 – Continue to pursue drainage system upgrades to North Malacompra Drainage Basin.

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Fiscal Year 2019/2020 Capital Project
Otis Stone Hunter Road from CR 13 to US 1

Total Project Cost: $425,000 **Project # 516068** **Program: Transportation**

Project Description:

This project consists of design for construction of Otis Stone Hunter within Flagler County maintained right-of-way, a distance of approximately 2.9 miles. The existing roadway is a dirt drive consisting mostly of shell material. The project is to include paving, signing & pavement markings, paved shoulders and travel lane of 12-ft width. Drainage improvement may include swale modifications, re-grading of ditches and culverts.

Notes:

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Paving of Otis Stone Hunter Road from CR 13 to US 1
Project # 516068

Project Manager: Faith Alkhatib, P.E., PW Director & County Engineer

	Total Project Costs	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Funding Source						
FDOT Grant	415,000	415,000				
Other Source	10,000	10,000				
Total Revenues	425,000	425,000	-	-	-	-
Expenditures						
Design	415,000	415,000				
Construction	-					
Staff Time	10,000	10,000				
Total Expenditures	425,000	425,000	-	-	-	-

Operating Impact: No operating impact anticipated at this time

Description: This project consists of design for construction of Otis Stone Hunter within Flagler County maintained right-of-way, a distance of approximately 2.9 miles. The existing roadway is a dirt drive consisting mostly of shell material. The project is to include paving, signing & pavement markings, paved shoulders and travel lane of 12-ft width. Drainage improvement may include swale modifications, re-grading of ditches and culverts.

Strategic Plan: Goal H.1.5 – Develop a plan for County Road Resurfacing/Maintenance Program to include bridges, walks, and stormwater facilities that lie within the public right-of-way. G.1.8 – Seek ways to improve rural drainage system on the west side of the County.

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Fiscal Year 2019/2020 Capital Project
CR 2006 Resurfacing from Dead Lake Park to CR 305

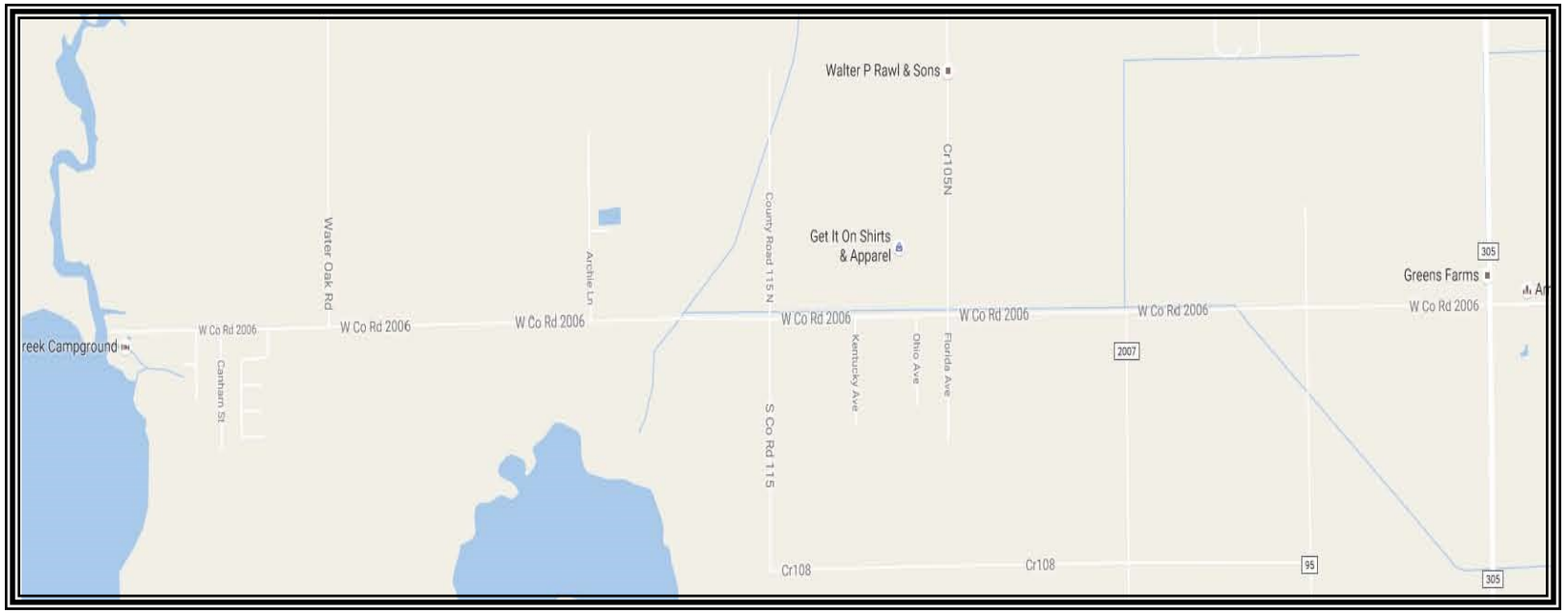
Total Project Cost: $2,722,860 **Project # 443401** **Program: Transportation**

Project Description:

- This project is for design and construction services for the resurfacing and related improvements of CR 2006 from Dead Lake Park to CR 305. Distance approximately 3.8 miles.
- Project include shoulders, guardrails, milling and resurfacing, full depth base and pavement reconstruction repair in some areas, aprons, signing and pavement markings. Drainage improvements may include swale modifications, re-grading of ditches and culvert modifications.
- This project is currently in design phase.

Notes:

- This project is to be funded by Florida Department of Transportation Local Agency Program. FPN # 435301-1



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CR 2006 Resurfacing from Dead Lake Park to CR 305

Project # 443401

Project Manager: Faith Alkhatib, P.E., Public Works Director/ County Engineer

	Total Project Costs	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Funding Source						
FDOT - Design	150,000	-	106,415	-	-	-
FDOT - Construction & CEI	2,529,055	-	-	-	994,284	1,534,771
Constitutional Gas Tax	43,805	3,794	4,041	5,962	2,000	28,008
Total Revenues	2,722,860	3,794	110,456	5,962	996,284	1,562,780
Expenditures						
Design	150,000	-	106,415		-	
Construction & CEI	2,529,055	-	-	-	994,284	1,534,771
Engineering Staff Time	43,805	3,794	4,041	5,962	2,000	28,008
Total Expenditures	2,722,860	3,794	110,456	5,962	996,284	1,562,780

Operating Impact: No additional operating impact at this time, as project is currently in design phase.

Description: This project consists of the design services for the resurfacing of CR 2006 from CR 305 to the Dead Lake Park boat ramp, a distance of approximately 3.8 miles. Design objectives include widening of lanes, shoulders, guardrail, milling and resurfacing, full depth base and pavement reconstruction in some areas, rumble strips, aprons, paving to the back of the return, signing & pavement markings. Drainage improvements include swale modifications, re-grading of ditches, and culvert modifications. Coordination with utility companies is required.

Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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Fiscal Year 2019/2020 Capital Project
Rima Ridge Resurfacing

Total Project Cost: $260,000 **Project # TBD** **Program: Transportation**

Project Description:

This project consists of design for resurfacing of approximately 2.8 miles of roadways and stormwater improvements in the Rima Ridge Community within Flagler County maintained right-of-ways. Roadways include Rodeo Road, Bareback Trail, Pinto Lane, Relay Road, Oak Ridge Road, Bridlepath Lane, Cone Road, Shadow Lane, and Sunny Road. The project is to include paving, signing & pavement markings, grass shoulders and travel lanes of a minimum 10-ft width. Drainage improvement may include swale modifications, re-grading of ditches & placement of sod and culvert replacements.

Notes:

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Rima Ridge Resurfacing (Rodeo, Bareback Trail, Pinto Ln, Oakridge Rd, Bridle Path Ln, Cone Rd, Shadow Ln and Sunny Rd

Project # TBD

Project Manager: Faith Alkhatib, P.E., PW Director & County Engineer

	Total Project Costs	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Funding Source						
FDOT Grant	250,000	250,000				
Constitutional Gas Tax	10,000	10,000				
Total Revenues	260,000	260,000	-	-	-	-
Expenditures						
Design	250,000	250,000				
Construction	-					
Staff Time	10,000	10,000				
Total Expenditures	260,000	260,000	-	-	-	-

Operating Impact: No operating impact anticipated at this time

Description: This project consists of design for resurfacing of approximately 2.8 miles of roadways and stormwater improvements in the Rima Ridge Community within Flagler County maintained right-of-ways. Roadways include Rodeo Road, Bareback Trail, Pinto Lane, Relay Road, Oak Ridge Road, Bridlepath Lane, Cone Road, Shadow Lane, and Sunny Road. The project is to include paving, signing & pavement markings, grass shoulders and travel lanes of a minimum 10-ft width. Drainage improvement may include swale modifications, re-grading of ditches & placement of sod and culvert replacements.

Strategic Plan: Goal H.1.5 – Develop a plan for County Road Resurfacing/Maintenance Program to include bridges, walks, and stormwater facilities that lie within the public right-of-way.

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Fiscal Year 2019/2020 Capital Project
Shore Protection Project—City of Flagler Beach

Total Project Cost: $16,641,200 **Project # 090566** **Program: Parks/ Tourism**

Project Description:

- Flagler County, as the local sponsor, In partnership with the U.S. Army Corps of Engineers, FDEP, FDOT and Flagler Beach completed and facilitated the approval of a Hurricane and Storm Damage Reduction Project Final Integrated Feasibility Study and Environmental Assessment. This study identified the "recommended plan" consisting of a 10 - foot dune extension including a 10 - foot sacrificial beam along approximately 2.6 miles of coast line between South 7th Street to South 28th Street in Flagler Beach. The upcoming phase will enable the project to proceed with design and permitting.

Notes:

- This project is to be funded by Florida Department of Transportation Joint Participation Agreement. FM# 429573-1-38-01





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Design and Construction of 3.7 Miles of Shore Protection (City of Flagler Beach)
Project # 090566

Project Manager: Faith Alkhatib, P.E., PW Director & County Engineer

	Total Project Costs	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Funding Source						
FDOT Grant	16,641,200	158,605	1,662,395	14,820,200		
Total Revenues	16,641,200	158,605	1,662,395	14,820,200	-	
Expenditures						
Design	1,821,000	158,605	1,662,395	-		
Construction	14,820,200	-	-	14,820,200		
Total Expenditures	16,641,200	158,605	1,662,395	14,820,200	-	

Operating Impact: No operating impact anticipated at this time

Description: Design and Construction of a dune and beach nourishment project comparable with "Hurricane Storm Damage Reduction Project" being done in cooperation with U.S. Army Corps of Engineers. This project is planned to be along the shoreline from the Town of Beverly beach/ Flagler Beach city limits to South 6th Street and from South 28th Street to the Volusia County line except for the portion adjacent to Gamble Rogers State Recreation Area in Flagler Beach.

Strategic Plan: Goal H.1.6 – Pursue known and proven Shoreline Stabilization/Protection methods to further beach preservation and public and private property protection.

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Fiscal Year 2019/2020 Capital Project
Dune Restoration Monitoring

Total Project Cost: $240,000 **Project # 105721** **Program: Parks/ Tourism**

Project Description:

- Per FDEP Permit FL-410, the County is required to do monitoring, surveying and reporting for escarpments along the project area for 3 subsequent years.

Notes:





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Emergency Dune Restoration - Post Construction Monitoring
Project # 105721

Project Manager: Faith Alkhatib, P.E., PW Director & County Engineer

	Total Project Costs	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Funding Source						
TDC Fund 111	240,000		60,000	60,000	60,000	60,000
Total Revenues	240,000	-	60,000	60,000	60,000	60,000
Expenditures						
Monitoring (Eisman & Russo PO 25683)	60,000		15,000	15,000	15,000	15,000
Surveying (Atlantic Drafting & Surveying)	40,000		10,000	10,000	10,000	10,000
Reporting (Atlantic Ecological)	92,000		23,000	23,000	23,000	23,000
Staff Time - Road & Bridge	48,000		12,000	12,000	12,000	12,000
Total Expenditures	240,000	-	60,000	60,000	60,000	60,000

Operating Impact: No operating impact anticipated at this time

Description: Per FDEP Permit FL-410, the County is required to do monitoring, surveying and reporting for escarpments along the project area for 3 subsequesnt years.

Strategic Plan: Goal H.1.6 – Pursue known and proven Shoreline Stabilization/Protection methods to further beach preservation and public and private property protection.

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Fiscal Year 2019/2020 Capital Project
Household Hazardous Waste Site Improvements

Total Project Cost: $245,500 **Project # 660337** **Program: Solid Waste/Recycling**

Project Description:

The design, permitting and construction efforts for this project are to result in site improvements to the existing Household Hazardous Waste Collection Center located on Old Kings Road South. These improvements include storm water, driveways, removal of two metal structures, installation of a storage structure, replacement of a large metal conex locker, fencing and other site improvements.

Notes:

- Due to age and condition the existing metal storage locker is in need of replacement
- Due to the large quantities of household hazardous waste received by the public, and the need to separate certain items additional storage is needed.





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Household Hazardous Waste Site Improvements
Project # 660337

Project Manager: Heidi Petito, General Services Director

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Funding Source						
Landfill Reserves	245,500	82,552	-	162,948		
Total Revenues	245,500	82,552	-	162,948	-	-
Expenditures						
Permits & Fees	35,750	-	-	35,750		
Contracted Services	72,500	72,500	-	-		
Materials	137,250	10,052	-	127,198		
Total Expenditures	245,500	82,552	-	162,948	-	-

Operating Impact: No new operating impacts as this facility will be maintained by existing staff.

Description: The design, permitting and construction efforts for this project are to result in site improvements to the existing Household Hazardous Waste Collection Center located on Old Kings Road South. These improvements include storm water, driveways, removal of two metal structures, installation of a storage structure, replacement of a large metal conex locker, fencing and other site improvements.

Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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Fiscal Year 2019/2020 Capital
Project R/C Park Development

Total Project Cost: $199,145 **Project # 660001** **Program: Parks/Tourism**

Project Description:

The design, permitting and construction efforts for this project are to result in the development of a radio controlled park development at the former Landfill C & D Site. Development includes a 30' x 600' paved runway, two 15' x 600' fabric runways, a dirt course for trucks and cars, two helicopter pads, shell and grass parking areas, a small footbridge, a 20' x 120' shade structure, a 20' x 20' restroom facility and a 20' x 20' office/meeting room.

Notes:

- Potential for hosting larger scaled events by creating a destination R/C Park.
- Relocation to the C & D Site will open up the former Class 1 landfill site for other recreational activities.
- Continue to partner a relationship with Radio Aero Modelers (RAMS) Club to provide maintenance and upkeep of the site as well as providing some capital assistance for improvements.





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R/C Park Development
Project # 660001

Project Manager: Heidi Petito, General Services Director

	Total Project Costs	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Funding Source						
Landfill Reserves	199,145	21,040	-	178,105		
Total Revenues	199,145	21,040	-	178,105	-	-
Expenditures						
Design & Permitting	12,400	840	-	11,560		
Contracted Services	111,100	20,200	-	90,900		
Materials	75,645	-	-	75,645		
Total Expenditures	199,145	21,040	-	178,105	-	-

Operating Impact: This facility will be maintained by existing staff with the assistance of our strong volunteer group the Radio Aero Modelers (RAMS). Creation of this space will allow for expanded use by the public for various events and the ability to host larger events adding to tourism within Flagler County.

Description: The design, permitting and construction efforts for this project are to result in the development of a radio controlled park development at the former Landfill C & D Site. Development includes a 30’ x 600’ paved runway, two 15’ x 600’ fabric runways, a dirt course for trucks and cars, two helicopter pads, shell and grass parking areas, a small footbridge, a 20’ x 120’ shade structure, a 20’ x 20’ restroom facility and a 20’ x 20’ office/meeting room.

Strategic Plan: Goal F.1 Infrastructure and public services that support Flagler County's desired quality of life and vision for the future.

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Fiscal Year 2019/2020 Capital Project
New Water Treatment System Plantation Bay

Total Project Cost: $7,163,679 **Project #642366** **Program: Utilities**

Project Description:

- The County will upgrade existing water treatment plant and associated facilities to improve the quality of drinking water and provide consistently adequate potable water to Plantation Bay.
- The County will construct water treatment plant improvements in accordance with the final design(s) and required permits
- The construction phase of the project is being partially funded through a Department of Environmental Protection Division of Water Restoration Assistance Grant Agreement



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Plantation Bay New Water Treatment System
Project # 642366

Project Manager: Faith Alkhatib, P.E., Public Works Director/County Engineer

	Total Project Costs	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
Funding Source/						
Plantation Bay Utility Fund (407)	181,679	-	8,271	22,564	150,844	
FDEP Grant	2,000,000	122,305	266,598	50,097	1,561,000	
Water Impact Fee Reserves - Construction	1,232,000	-	-	-	1,232,000	
Construction - Loan	3,750,000	-	-	-	3,750,000	
Total Revenues	7,163,679	122,305	274,870	72,661	6,693,844	-
Expenditures						
Design - DEP Grant	439,000	122,305	266,598	50,097	-	
Design - not DEP	164,731	-	-	13,887	-	
Construction	6,543,000	-	-	-	6,693,844	
Staff Time - Engineering	16,948	-	8,271	8,677	-	
Total Expenditures	7,163,679	122,305	274,870	72,661	6,693,844	-

Operating Impact: No Operating impact anticipated at this time.

Description: The utility providing service to the Plantation Bay area was acquired by Flagler County (Grantee) and the City of Bunnell in late 2013 after being owned and maintained by a private developer since the 1980's. The water treatment system needs to be updated in order to provide improved potable water.

Strategic Plan: Goal G.1.6 When and where possible, pursue various methods and opportunities to provide utilities targeted to support more urbanized areas within unincorporated Flagler County, in the most efficient, equitable, and fiscally responsible manner possible.

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CAPITAL EQUIPMENT

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DETAIL OF CAPITAL OUTLAY

Department		Amount
GENERAL FUND		
Innovation Technology		**$ 280,000**
Webcam Update	5,000	
Computer Replacements	59,000	
Server Hardware Replacement	30,000	
SAN Replacement	100,000	
Switch/Firewall Replacement	25,000	
Security System Upgrade	25,000	
Conference Room Upgrade	5,000	
Security Testing Software	15,000	
Non-Fire Drone Program	6,000	
Video Production Upgrades	10,000	
Land Management		**$ 89,258**
Vehicle	89,258	
Government Services Bldg.		**$ 9,750**
Chilled Water Pump #3 Replacement (50%)	7,500	
VFD Replacement	2,250	
Fleet Management		**$ 46,000**
Tire Change/ Mounting Machine	9,200	
Wheel Alignment Machine	28,900	
Robin Air A/C Machine	7,900	
Facilities Management		**$ 98,250**
Chilled Water Secondary Pump #3	7,500	
VFD Replacement	2,250	
F-450 Utility Truck 4x4	52,000	
F-250 Utility Truck 4x4	36,500	

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DETAIL OF CAPITAL OUTLAY

Department		Amount
Recreation Facilities		**$ 264,500**
John Deere 511E Utility Tractor #817	50,000	
John Deere 511E Utility Tractor #823	50,000	
Bushog 10' Mower #828	14,000	
F-250 Pickup 4x2 #873	33,500	
16Ft Enclosed Trailer #879	6,000	
18Ft Enclosed Trailer #881	5,000	
61 " Scag Mower #884	11,500	
61 " Scag Mower #962	11,500	
F-250 Pickup 4x2 #970	33,500	
48" Scag Mower #1023	8,000	
F-250 Pickup 4x2 #1024	33,500	
48" Scag Mower #1059	8,000	
Public Transportation		**$ 48,000**
Dodge Caravan- Wheelchair Equip	48,000	
Emergency Services		**$ 8,000**
18Ft Enclosed Trailer Replacement #609	8,000	
Fire/Rescue		**$ 739,800**
Rapid Intervention Escape Harness 4x3200	12,800	
1/2 Ton 4x4 Pickup w Lights and topper #795	37,000	
Medium Body Resuce (2)	560,000	
Ford F-550 1 Ton Attack Truck	130,000	
Flight Operations		**$ 5,000**
Hellicopter Air Conditioning Servicing Unit	5,000	
Pooled Expenditures		**$ 245,000**
Elections systems & software Mail ballot	127,030	
Hardware and Software Warranty & Shiping	117,970	

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DETAIL OF CAPITAL OUTLAY

Department		Amount
EMS C Grant		**$ 16,200**
EMS County Grant FY 19 Plus Interest	8,100	
Est. County Grant Fund FY 20	8,100	
EMPG Base Grant Div 12		**$ 24,042**
EOC Shelter Incident Management	24,042	
EMPA Base Grant Div 13		**$ 33,806**
EOC Shelter Incident Management	33,806	
Section 5310 Grant Transportation		**$ 474,953**
4 Buses @ $86,065 each	344,260	
Route Match Software	130,693	
Total General Fund		**$ 2,382,559**

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DETAIL OF CAPITAL OUTLAY

Department		Amount
CGT-Road & Bridge (Fund 112)		**$ 530,054**
Midsize Roller Repl Ref #668	106,000	
3/4 Ton Pickup (Ref #1027)	30,000	
3/4 Ton Pickup (Ref #798)	30,000	
12/14 Yd Dump Truck #657	110,000	
M 318D Wheel Excavator	250,000	
9/4/19 Meeting Item #7 Trailer	4,054	
Building Department (Fund 181)		**$ 5,000**
Equipment Related to paperless reviews	5,000	
Public Safety - Communication Network (Fund 182)		**$ 5,230,000**
Misc Equipment	5,230,000	
Court Innovations Fund (Fund 194)		**$ 25,000**
State Attorney		
Equipment	25,000	
Court Innovations Fund (Fund 194)		**$ 17,400**
Public Defender		
Nutanix Hardware (Virtualization)	12,930	
(2) Microsoft Surface Pro 4 @ $1,500 ea	3,000	
Fujitsu FI-7180 Scanner	1,470	
Court Innovations Fund (Fund 194)		**$ 20,000**
Court Services		
Refresh Desktops and Laptops	20,000	
Emergency Communications E-911		**$ 16,000**
Annual Equipment Replacement Plan	16,000	

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DETAIL OF CAPITAL OUTLAY

Department		Amount
Solid Waste		**$ 68,000**
Replacement Tractor	58,000	
Replacement Loader Bucket	10,000	
Flagler County Utilities (Fund 404)		
Beverly Beach		**$ 48,700**
Computer Replacement	1,200	
(10) Grinder Pumps @ $1,100 ea	11,000	
Replacement Vehicle Split 533/535	36,500	
Flagler County Utilities (Fund 407)		
Plantation Bay		**$ 143,000**
Pump Replacement	50,000	
Replacement Vehicle Split 533/535	36,500	
Replacement Vehicle Split 533/535	36,500	
WWTP Blower 535	10,000	
Liftstation Pump 535	10,000	
		$ 8,485,713
TOTAL CAPITAL OUTLAY ALL FUNDS		

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CAPITAL EQUIPMENT REPLACEMENT PROGRAM

The purpose of this program is to establish a capital equipment plan for the replacement of County vehicles and equipment. The objective is to standardize the capital equipment replacement process in order to create a managed system of purchasing and funding capital equipment, thereby allowing the County to accurately plan and budget for future departmental capital equipment requirements. The listing is broken down by funding source and two categories: major equipment purchases with a value of $50,000 or greater and minor equipment purchases under $50,000.

The Capital Equipment Program provides for replacement intervals on an annual basis to reduce capital, operating and maintenance costs in order to maximize the safety and efficiency of the fleet.

The objective of the program is to control the overall cost of operating and maintaining the County fleet of vehicles and equipment; to maintain vehicles and equipment in a manner that extends their useful life; to control the growth in size of the fleet; to standardize the composition of the fleet and equipment; and to accurately budget for maintenance and replacement costs.

This program consists of three plans: short term, mid-term and long range. The short-term plan which consists of the approved purchases in the current budget year and the proposed capital equipment purchases for the upcoming budget year. The mid-term, five-year plan, that rotates through each budget year and seeks to forecast upcoming short-term expenditures. The long-term, master plan, at a minimum, lists every piece of capital equipment by department, the purchase date, purchase price, the current status, and the estimated useful life and replacement cost.

The targeted replacement cycles, in terms of years and miles for the current capital equipment, are as follows:

Description with Age/Miles:

- *Automobiles* - Sedan 10 years/100,000 miles
- *Vans* - Cargo 10 years/120,000 miles, *Vans* – Passenger 10 years/100,000 miles
- *Light Duty Trucks* - Sports Utility, Pickup and 4x4 - 10 years/100,000 miles, *Medium & Heavy Duty Trucks* - 15 years/150,000 miles
- *Ambulances* – 8 years/100,000 miles
- *Buses* – 15 years/150,000 miles
- *Replacement of Fixed, Add-on Equipment* - 10 years, *Miscellaneous Equipment* - By condition

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CAPITAL EQUIPMENT REPLACEMENT PROGRAM

GENERAL PROCEDURES

A. Fleet Management office will conduct an annual utilization study of the existing capital equipment. The study will identify vehicles and equipment that meet the minimum replacement criteria.

B. Based on this study, Fleet Management will initiate the capital equipment request cycle each fiscal year in March. Fleet Management will recommend specific vehicles and equipment for replacement based on factors identified below.

C. Fleet Management will review recommended capital equipment replacements with Department Heads and will submit a final recommendation to the County Administrator and Financial Services Office for further analysis.

VEHICLE AND EQUIPMENT REPLACEMENT CRITERIA

The criteria that will be used to determine specific annual replacements each fiscal year as part of the budget process is as follows:

A. Type of equipment: New technology and manpower savings are all considerations for this criteria. Safer equipment may also fall into this category.

B. Mission/service: New or additional equipment may be needed for new county services/tasks. Also, mission essential vehicles may be given a higher priority.

C. Maintenance costs: Excessive breakdowns, repairs or proprietary parts may make it no longer feasible (financially or operationally) to retain a certain piece, type or brand of equipment.

D. Useful life: Safety is a primary concern. Older vehicles present significant challenges to keep operational and acquire parts and may present unique safety issues once past their useful life.

E. Use of equipment: Under-utilized equipment will be recommended for reassignment, sale or declared surplus/salvage. Heavily used equipment will also be given a higher priority for replacement; i.e., daily use is often more important than monthly, seasonal or sporadic use.

F. Odometer miles or hours of use: High miles/hours create excessive wear and tear on major system components. Wear and tear of county equipment is a key measure.

G. Miscellaneous criteria: Safety features, fuel economy and vehicle emission characteristics will be used as additional criteria.

H. Availability of funds: Monies available each year may make modification of the proposed capital equipment list necessary, even if many of the other criteria are met.

Flagler County Board of County Commissioners
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MINOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
609	2003	HAULMARK	2003 HAULMARK TRAILER	2003	7,000	15	8,000	2020		Emergency Management	Replace with 18ft enclosed trailer
00000802	2004	FORD MOTOR COMPANY	FORD F350 1 TON P/U	2004	20,378	15	52,000	2020	140,426	Facilities	Replace with F-450 Utility 4x4
00000805	2004	FORD MOTOR COMPANY	FORD F 250 3/4 TON P/U	2004	18,881	15	36,500	2020	145,373	Facilities	Replace with 3/4 ton Pickup Utility Body 4x4
00000795	2004	GENERAL MOTORS	CHEVY 1/2TON P/U	2004	13,041	12	37,000	2020	108,847	Fire Rescue	Replace w/ 1/2 ton Pickup 4x4 lights, topper
00000627	2000	MASSEY FERGUSON	TRACTOR 4WD	2000	23,560	20	58,000	2020	2,329	Landfill	Replace w/ John Deere 511E Utility Tractor
00000732	2001	MASSEY FERGUSON	LOADER BUCKET ATTACHMENT	2000	2,000	20	10,000	2020		Landfill	Replace with John Deere Bucket & Forks
00000817	2004	NEW HOLLAND	TS100A TRACTOR	2004	20,000	15	50,000	2020	1,480	Parks & Recreation	Replace w/ John Deere 511E Utility Tractor
00000823	2004	NEW HOLLAND	NEW HOLLAND TN65	2004	24,977	15	50,000	2020	1,838	Parks & Recreation	Replace w/ John Deere 511E Utility Tractor
00000828	2004	BUSHOG	3710L 10' MOWER	2005	4,500	7	14,000	2020		Parks & Recreation	Replace with Bushog 10' Mower
00000873	2005	FORD MOTOR COMPANY	FORD 2500 3/4 TON P/U	2005	17,500	10	33,500	2020	135,100	Parks & Recreation	Replace with 3/4 ton Pickup 4x2
00000879	2004	AOK	AOK TANDEM TRAILER 16ft	2004	4,655	15	6,000	2020		Parks & Recreation	Replace with 16ft Enclosed Trailer
00000881	2004	JOHN DEERE	DEERE LIFT ROTARY MOWER	2004	1,832	10	5,000	2020		Parks & Recreation	Replace with 18ft Basket Trailer
00000884	2004	JOHN DEERE	JOHN DEERE 1445 SER II	2004	16,691	13	11,500	2020	1,559	Parks & Recreation	Replace with 61" SCAG Mower
00000962	2006	JOHN DEERE	JOHN DEERE 1435 MOWER	2006	15,325	8	11,500	2020	2,985	Parks & Recreation	Replace with 61" SCAG Mower
00000970	2007	FORD MOTOR COMPANY	RANGER 4X4 SMALL P/U	2007	13,608	10	33,500	2020	105,634	Parks & Recreation	Replace with 3/4 ton Pickup 4x2
00001023	2009	SCAG	48in TURF TIGER	2009	5,200	8	8,000	2020	756	Parks & Recreation	Replace with 48" SCAG Mower
00001024	2009	FORD MOTOR COMPANY	COMPACT PICKUP	2009	16,769	9	33,500	2020	103,222	Parks & Recreation	Replace with 3/4 ton Pickup 4x2
00001059	2009	KUBOTA	48in MOWER	2009	6,505	8	8,000	2020	552	Parks & Recreation	Replace with 48" SCAG Mower
00000798	2004	GENERAL MOTORS	CHEVY 2500 3/4 TON P/U	2004	16,736	15	30,000	2020	84,334	Public Works	Replace w/ 3/4 ton Pickup 4x4
00001027	2009	FORD MOTOR COMPANY	3/4 TON PICKUP 4X4 (F250)	2009	24,710	10	30,000	2020	125,479	Public Works	Replace w/ 3/4 ton Pickup 4x4
00FCT-89	2010	CHRYSLER CORPORATION	DODGE CARAVAN	2010	40,868	8	48,000	2020	64,871	Transportation	Replaced w/ Wheelchair Van *TOTALED
00001019	2009	FORD MOTOR COMPANY	E350 VAN - INMATE	2009	21,307	6	36,500	2020	121,956	Utilities	Replace w/ 3/4 ton Pickup Utility Body 4x4
00000981	2008	FORD MOTOR COMPANY	FORD F-250 SERVICE BODY	2007	23,807	9	36,500	2020	172,825	Utilities - PB	Replace w 3/4 ton Pickup Utility Body 4x4
00000982	2008	FORD MOTOR COMPANY	FORD F-250 SERVICE BODY	2007	23,807	10	36,500	2020	126,100	Utilities - PB	Replace w/ 3/4 ton Pickup Utility Body 4x4

683,500

MAJOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000770	2003	FORD MOTOR COMPANY	ATTACK 71 - ST JOHNS PARK	2003	71,950	15	130,000	2020	123,568	Fire Rescue	F550 4X4 1 Ton Attack Truck
00008704	2016	INTERNATIONAL	RESCUE 21 - PALM COAST	2016	218,616	6	280,000	2020	109,721	Fire Rescue	Replace w/ Medium Body Rescue
00008749	2015	INTERNATIONAL	RESCUE 71 - ST JOHNS PARK	2015	239,000	6	280,000	2020	120,766	Fire Rescue	Replace w/ Medium Body Rescue
00000657	2001	STERLING	STERLING DUMP	2001	61,085	12	110,000	2020	172,403	Public Works	Replace w/ 12/14 yard Dump Truck
00000668	2001	INGERSOL-RAND	INGERSOL RAND ROLLER	2001	62,144	20	105,600	2020	2,792	Public Works	Replace w/ CAT S-22 Roller
0FCT-101	2013	FORD MOTOR COMPANY	FORD E450 FTS	2013	65,854	8	86,065	2020	169,643	Transportation	Replace w/ Ford E-450 16 Passenger
0FCT-102	2013	FORD MOTOR COMPANY	FORD E450 FTS	2013	65,854	8	86,065	2020	175,067	Transportation	Replace w/ Ford E-450 16 Passenger
0FCT-103	2013	FORD MOTOR COMPANY	FORD E450 FTS	2013	65,854	8	86,065	2020	170,956	Transportation	Replace w/ Ford E-450 16 Passenger
0FCT-104	2013	FORD MOTOR COMPANY	FORD E450 FTS	2013	65,854	8	86,065	2020	175,161	Transportation	Replace w/ Ford E-450 16 Passenger

1,249,860

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MINOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000971	2007	CHRYSLER CORPORATION	TOWN & COUNTRY 2WD	2007	16,386	13	33,500	2021	83,362	AG Center	
00000968	2006	JOHN DEERE	JOHN DEERE COMBO TRACTOR	2006	31,064	15	47,000	2021	2,787	Airport	
00001070	2010	FORD MOTOR COMPANY	ESCAPE	2010	18,510	10	23,500	2021	90,282	Airport	
00000935	2006	FORD MOTOR COMPANY	FORD F150 4X4 1/2 TON	2006	20,998	8	37,000	2021	96,557	Emergency Management	Replace w/ 1/2 ton pickup 4x4 topper
00000976	2008	FORD MOTOR COMPANY	FORD ESCAPE	2008	17,280	10	33,500	2021	79,187	Facilities	
00000980	2008	FORD MOTOR COMPANY	FORD F250 4X2 3/4 TON P/U	2007	20,166	12	33,500	2021	80,472	Facilities	
00000984	2007	FORD MOTOR COMPANY	FORD E350 VAN 1 Ton VAN	2007	18,364	11	37,000	2021	83,500	Facilities	
00000985	2005	GATOR	GATOR TX	2006	7,200	10	10,800	2021		Facilities	
00001031	2009	FORD MOTOR COMPANY	E350 VAN - INMATE	2009	21,707	10	33,500	2021	85,800	Facilities	
00008771	2014	FORD MOTOR COMPANY	FORD F250 4X4 3/4 TON	2014	26,676	7	33,500	2021	99,837	Fire - Flight Ops	
00000933	2006	FORD MOTOR COMPANY	FORD F150 4X4 1/2 TON	2006	20,998	10	37,000	2021	95,029	Fire Rescue	
00008155	2011	YAMAHA	WAVE RUNNER	2011	10,400	10	15,000	2021		Fire Rescue	
00008157	2011	POLARIS	ATV	2011	12,398	10	15,000	2021	643	Fire Rescue	
00000769	2002	FORD MOTOR COMPANY	Ford F 250 3/4 Ton U/T Body	2002	17,500	10	35,000	2021	96,012	Fleet	
00000876	2005	GENERAL MOTORS	CHEVY IMPALA	2004	15,011	16	28,000	2021	56,705	Fleet	
00008090	2011	FORD MOTOR COMPANY	F350	2011	35,578	10	40,000	2021	92,316	General Services	
00000926	2006	FORD MOTOR COMPANY	FORD F550 DUMPTRUCK	2006	32,561	10	51,000	2021	81,055	Parks & Recreation	
00001069	2009	KAWASKI	ATV	2010	12,001	10	14,500	2021	7,919	Parks & Recreation	
00006716	2006	BRI-MAR	BRI-MAR EH820-10 TRAILER	2006	4,759	15	7,140	2021		Parks & Recreation	
00000711	2001	VEMEER	VERMEER BRUSH CHIPPER	2001	22,115	20	29,000	2021	460	Public Works	
00000835	2003	THOMPSON	THOMPSON 6TSVE-005 PUMP	2004	17,000	12	24,400	2021	5,611	Public Works	
00000907	2005	THOMPSON	6" VACCUUM, 4" DOUBLE DIAPHRAGM	2005	36,099	15	54,100	2021	196	Public Works	
00000908	2005	THOMPSON	THOMPSON 6"VAC PUMP	2004	10,000	10	13,000	2021	7,825	Public Works	
00001018	2009	FORD MOTOR COMPANY	E350 VAN - INMATE	2009	33,356	6	28,000	2021	92,907	Public Works	
00008791	2014	BUSHOG	15ft BUSHOG MOWER	2014	16,088	10	17,500	2021		Public Works	
00009004	2015	MASSEY FERGUSON	TRACTOR	2015	46,615	20	55,000	2021	1,079	Public Works	
00000867	2005	FORD MOTOR COMPANY	FORD FREESTAR VAN	2005	15,050	11	23,000	2021	97,397	Senior Services	

809,440

MAJOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000740	2002	FORD MOTOR COMPANY	ATTACK 51 - ESPANOLA	2001	61,284	20	120,000	2021	32,452	Fire Rescue	Replace w/ F550 4X4 1 TON
00000917	2006	PIERCE	ENGINE 71 - ST JOHNS PARK	2005	349,846	20	592,000	2021	128,500	Fire Rescue	Replace with Enforcer Engine
00008748	2015	INTERNATIONAL	RESCUE 11 - FLAGLER BEACH	2015	239,000	6	280,000	2021	103,478	Fire Rescue	Replace w/ Medium Body Rescue
0UNIT 28	2006	HAULMARK	AIR TRAILER (947)	2006	59,500	15	70,000	2021		Fire Rescue	
00000662	2001	JOHN DEERE	BACKHOE/LOADER JDEERE	2001	66,552	25	80,200	2021	2,504	Public Works	
00000734	2001	CATERPILLAR	CAT H12 MOTOR GRADER	2001	140,940	20	169,012	2021	10,966	Public Works	
00000865	2005	CATERPILLAR	CAT VIBRATORY ROLLER	2005	165,000	20	190,000	2021	2,602	Public Works	
00FCT-94	2012	FORD MOTOR COMPANY	FORD GOSHEN 25FT BUS	2012	67,386	8	87,000	2021	145,566	Transportation	Replace w/ Ford E-450 16 Passenger
00FCT-96	2012	FORD MOTOR COMPANY	FORD GOSHEN 28FT BUS	2012	84,949	8	87,000	2021	142,483	Transportation	Replace w/ Ford E-450 16 Passenger
00FCT-99	2013	FORD MOTOR COMPANY	FORD E450 FTS	2013	65,854	8	87,000	2021	158,600	Transportation	Replace w/ Ford E-450 16 Passenger
0FCT-100	2013	FORD MOTOR COMPANY	FORD E450 FTS	2013	65,854	8	87,000	2021	153,468	Transportation	Replace w/ Ford E-450 16 Passenger

1,849,212

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MINOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00001071	2010	FORD MOTOR COMPANY	RANGER 4X4 SMALL P/U	2010	13,091	10	33,500	2022	53,605	Facilities	
00008200	2012	FORD MOTOR COMPANY	FORD F350 4X4	2012	28,168	10	37,000	2022	60,992	Facilities	
00000808	2004	GENERAL MOTORS	Chevy 2500 3/4 Ton P/U	2004	16,145	11	40,000	2022	84,722	Fleet	
00000792	2004	CHRYSLER CORPORATION	JEEP LIBERTY SPORT	2003	17,415	13	33,500	2022	71,754	Information Technology	
00001061	2010	FORD MOTOR COMPANY	3/4 TON PICKUP 4X4 (F250)	2010	25,992	10	37,000	2022	68,655	Land Management	
00008833	2015	DIAMOND	72" MOWER	2015	9,284	7	10,000	2022		Land Management	
00000920	2000	RAINBOW	PUMP PN9000	2005	12,500	10	25,000	2022		Landfill	
00001062	2010	FORD MOTOR COMPANY	3/4 TON PICKUP 4X4 (F250)	2009	18,309	10	33,500	2022	70,400	Parks & Recreation	
00008199	2012	FORD MOTOR COMPANY	F350 4X4 TRUCK	2012	28,168	10	37,000	2022	78,682	Parks & Recreation	
00008542	2012	SCAG	48" SCAG MOWER	2012	6,751	10	7,000	2022	2,165	Parks & Recreation	
00008543	2012	SCAG	48" SCAG MOWER	2012	6,751	10	7,000	2022	1,985	Parks & Recreation	
00008544	2012	SCAG	48" SCAG MOWER	2012	6,751	10	7,000	2022	1,065	Parks & Recreation	
00000729	2001	BOBCAT	BOBCAT	2001	23,343	15	28,500	2022	1,958	Public Works	
00000818	2004	NEW HOLLAND	TS-100A	2004	21,900	15	44,100	2022	6,838	Public Works	
00000834	2003	THOMPSON	THOMPSON D/D PUMP 4"	2004	170,000	10	17,000	2022		Public Works	
00000903	2006	FORD MOTOR COMPANY	FORD F250 4X4 3/4 TON	2005	19,833	10	33,500	2022	130,734	Public Works	Replace w/ 3/4 ton Pickup 4x4
00000905	2005	TERRA RISER	FIRE PLOW MODEL 3000	2005	9,800	15	22,000	2022		Public Works	
00008519	2013	FORD MOTOR COMPANY	F250 4X4 TRUCK	2013	23,670	10	33,500	2022	165,001	Public Works	Replace w/ 3/4 ton Pickup 4x4
00008707	2014	SCAG	52" MOWER	2014	7,253	10	14,000	2022	210	Public Works	
00008858	2015	FORD MOTOR COMPANY	3/4 TON PICKUP 4X4 (F250)	2015	33,189	10	37,000	2022	96,945	Public Works	

537,100

MAJOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000930	1999	FORD MOTOR COMPANY	ATTACK 31 - KORONA	1999	35,761	20	125,000	2022	23,810	Fire Rescue	Replace w/ Med. Duty Attack Tk 4X4
00009299	2016	FORD MOTOR COMPANY	RESCUE 51 - ESPANOLA	2016	212,628	6	280,000	2022	47,737	Fire Rescue	Replace w/ Medium Body Rescue
00009300	2016	FORD MOTOR COMPANY	RESCUE 22 - PALM COAST	2016	212,628	6	280,000	2022	52,574	Fire Rescue	Replace w/ Medium Body Rescue
00000374	1999	STERLING	STERLING TRACTOR	1998	66,711	18	95,000	2022	86,291	Public Works	Replace w/ Lowboy Tractor Truck
00000650	2001	JOHN DEERE	JD 650 DOZER	2001	89,618	20	120,000	2022	5,743	Public Works	
00000663	2001	JOHN DEERE	JDEERE LOADER	2001	141,895	20	170,000	2022	4,996	Public Works	
00FCT-95	2012	FORD MOTOR COMPANY	FORD GOSHEN 28FT BUS	2012	84,949	8	87,500	2022	139,850	Transportation	Replace w/ Ford E-450 16 Passenger
00FCT-98	2012	FORD MOTOR COMPANY	FORD GOSHEN 28FT BUS	2012	84,949	8	87,500	2022	141,966	Transportation	Replace w/ Ford E-450 16 Passenger
0FCT-105	2014	FORD MOTOR COMPANY	FORD E450 FTS	2014	75,533	8	87,500	2022	140,315	Transportation	Replace w/ Ford E-450 16 Passenger
0FCT-107	2015	FORD MOTOR COMPANY	FORD E450 FTS	2015	79,365	8	87,500	2022	115,181	Transportation	Replace w/ Ford E-450 16 Passenger

1,420,000

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Flagler County Board of County Commissioners
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MINOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00008259	2014	FORD MOTOR COMPANY	FUSION 4DR SEDAN	2013	22,456	10	28,000	2023	45,146	Economic Development	
00001038	2009	ANDERSON	6X12 OPEN TRAILER	2009	1,150	15	13,500	2023		Fire Rescue	
00008693	2014	FORD MOTOR COMPANY	FORD TRANSIT VAN	2014	18,963	10	22,000	2023	38,000	Fire Rescue	
00009155	2015	MAGIC TILT	JETSKI TRAILER	2015	1,393	8	1,500	2023		Fire Rescue	
00009669	2003	FREIGHTLINER	AIR TRUCK - BUNNELL	2003		20	50,000	2023		Fire Rescue	
00001044	2009	DG TILLER	TILLER	2009	1,600	15	2,000	2023		Parks & Recreation	
00008061	2011	FORD MOTOR COMPANY	F250 4X2 TRUCK	2011	20,791	10	23,000	2023	66,743	Parks & Recreation	
00008545	2013	FIELD MASTER	INFIELD GROOMER IMPLEMENT	2013	3,474	10	4,000	2023		Parks & Recreation	
00008546	2013	SCAG	48" SCAG MOWER	2013	6,750	10	7,000	2023	901	Parks & Recreation	
00000885	2005	CATERPILLAR	CAT CHALLENGER TRACTOR	2005	36,262	20	45,000	2023	2,960	Public Works	
00000886	2005	CATERPILLAR	CAT CHALLENGER TRACTOR	2005	36,262	20	45,000	2023	4,520	Public Works	
00000887	2005	CATERPILLAR	CAT CHALLENGER TRACTOR	2005	36,262	20	45,000	2023	3,247	Public Works	
00000888	2005	CATERPILLAR	CAT CHALLENGER TRACTOR	2005	36,262	20	45,000	2023	2,160	Public Works	
00000902	2006	FORD MOTOR COMPANY	FORD F250 4X4 3/4 TON	2005	19,883	16	30,000	2023	78,310	Public Works	
00009176	2015	HONDA	PIONEER ATV	2015	11,489	10	14,500	2023	9,299	Public Works	
00FCT-82	2008	GENERAL MOTORS	CHEVY UPLANDER VAN	2008	37,220	15	48,000	2023	99,850	Transportation	

423,500

MAJOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000918	2006	PIERCE	ENGINE 41 - HAMMOCK	2006	349,846	20	678,000	2023	127,552	Fire Rescue	Replace with Enforcer Engine
00000929	1999	FORD MOTOR COMPANY	ATTACK 81 - RIMA RIDGE	1999	35,760	20	120,000	2023	17,860	Fire Rescue	F550 4X4 1 TON
00009687	2017	FORD MOTOR COMPANY	RESCUE 92 - AIRPORT	2017	214,000	6	280,000	2023	40,829	Fire Rescue	Replace w/ Medium Body Rescue
00009688	2017	FORD MOTOR COMPANY	RESCUE 21 - PALM COAST	2017	214,000	6	280,000	2023	57,675	Fire Rescue	Replace w/ Medium Body Rescue
00000389	1999	STERLING	STERLING TRACTOR	1999	80,034	15	110,000	2023	97,301	Public Works	Replace w/ Lowboy Tractor Truck
00000396	1999	STERLING	STERLING TRACTOR	1999	88,927	13	110,000	2023	124,193	Public Works	
00FCT-97	2012	FORD MOTOR COMPANY	FORD GOSHEN 28FT BUS	2012	84,949	8	87,000	2023	108,367	Transportation	Replace w/ Ford E-450 16 Passenger
0FCT-109	2015	FORD MOTOR COMPANY	FORD E450 FTS	2015	79,365	8	87,000	2023	98,731	Transportation	Replace w/ Ford E-450 16 Passenger
0FCT-110	2015	FORD MOTOR COMPANY	FORD E450 FTS	2015	79,365	8	87,000	2023	109,857	Transportation	Replace w/ Ford E-450 16 Passenger

1,839,000

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MINOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000966	2007	FORD MOTOR COMPANY	FORD RANGER	2006	15,281	15	25,000	2024	37,867	Airport	
00001007	2008	FORD MOTOR COMPANY	FORD EXPLORER XLT 4X4	2008	21,286	15	40,000	2024	32,508	Airport	
00008747	2014	SCAG	CHEETAH 72" MOWER	2014	12,000	10	15,000	2024	498	Airport	
00008772	2014	FORD MOTOR COMPANY	FORD F250 4X4 3/4 TON	2014	26,676	10	35,000	2024	29,551	Emergency Management	
00000948	2006	GENERAL MOTORS	GMC PICKUP 1/2 TON	2006	14,799	15	25,000	2024	57,035	Engineering	Replace with 1/2 ton pickup
00000978	2008	FORD MOTOR COMPANY	FORD F250 4X2 3/4 TON P/U	2007	20,166	12	32,000	2024	51,153	Facilities	
00001032	2009	BOBCAT	BOBCAT T-250	2009	48,959	15	58,000	2024	2,473	Facilities	
00008692	2014	FORD MOTOR COMPANY	FORD F350 4X4 UTILITY	2014	29,304	10	35,000	2024	38,647	Facilities	
00008695	2014	FORD MOTOR COMPANY	FORD F350 4X4 UTILITY	2014	29,304	10	35,000	2024	68,448	Facilities	
00008696	2014	FORD MOTOR COMPANY	FORD F250 4X2 3/4 TON P/U	2014	25,353	10	30,000	2024	36,613	Facilities	
00008699	2013	ECHO	BEARCAT CHIPPER	2014	6,371	10	8,000	2024		Facilities	
00001037	2009	BUSHOG	BUSHHOG 4430 4X4	2009	10,150	15	15,000	2024	934	Fire Rescue	
00010000	2017	SCAG	61" TIGER CAT MOWER	2017	7,908	7	10,200	2024		Landfill	
00001026	2009	JOHN DEERE	TRACTOR	2009	21,854	15	27,000	2024	1,129	Parks & Recreation	
00001064	2009	6X16 FLATBED TRAILER	TRAILER	2009	1,564	15	1,865	2024		Parks & Recreation	
00001065	2009	6X16 FLATBED TRAILER	TRAILER	2009	1,564	15	1,865	2024		Parks & Recreation	
00001066	2009	DUMP TRAILER	TRAILER	2009	7,545	15	8,500	2024		Parks & Recreation	
00001068	2009	18ft FLAT BED TRAILER	TRAILER	2009	3,550	15	4,500	2024		Parks & Recreation	
00008536	2013	FORD MOTOR COMPANY	F350 4X4 UTILITY	2013	29,080	10	33,000	2024	48,552	Parks & Recreation	
00008694	2014	FORD MOTOR COMPANY	FORD F350 4X4 UTILITY	2014	29,304	10	33,000	2024	48,899	Parks & Recreation	
00000755	2005	VERMEER	STUMP GRINDER	2006	9,995	10	13,000	2024	456	Public Works	
00000801	2004	FORD MOTOR COMPANY	Ford F250 3/4 Ton UTILITY BODY	2004	20,321	20	35,000	2024	123,769	Public Works	Replace w/ 3/4 ton PU Util Body 4x4
00000821	2004	NEW HOLLAND	TS115-A	2004	37,549	20	46,300	2024	6,601	Public Works	
00008708	2014	SCAG	52" MOWER	2014	7,253	10	14,000	2024	440	Public Works	
00FCT-21	2007	GENERAL MOTORS	CHEVY MALIBU	2007	13,554	11	24,000	2024	87,525	Transportation	
00008666	2013	JOHN DEERE	ATV	2014	8,289	10	14,000	2024	2,484	Utilities - PB	
00008667	2013	JOHN DEERE	ATV	2014	8,289	10	14,000	2024	1,453	Utilities - PB	
00008668	2014	FORD MOTOR COMPANY	FORD F-150 4X2 1/2 TON	2014	17,277	10	35,000	2024	72,523	Utilities - PB	
00008691	2014	FORD MOTOR COMPANY	FORD F-350 4X4 UTILITY	2014	29,384	10	35,000	2024	62,601	Utilities - PB	
00008790	2014	DEUTZ	PUMP 982160	2014	17,000	10	19,000	2024	92	Utilities - PB	
00008841	2014	SCAG	TIGERCAT MOWER	2014	6,750	10	7,200	2024	315	Utilities - PB	

729,430

MAJOR CAPITAL EQUIPMENT PLAN

Reference Number	Year	Manufacturer Description	Description	Purchase Year	Purchase Cost	Estimated Life In Years	Replacement Cost	Replacement Year	Current Meter Reading	Department	Comments
00000898	2004	PIERCE	FIRE ENGINE - SPARE	2005	284,828	20	725,000	2024	77,996	Fire Rescue	Replace w/ Enforcer Engine
00009681	2017	FORD MOTOR COMPANY	RESCUE 41 - HAMMOCK	2018	211,181	6	280,000	2024	19,514	Fire Rescue	Replace w/ Medium Body Rescue
00009682	2017	FORD MOTOR COMPANY	RESCUE 62 - BUNNELL	2018	211,181	6	280,000	2024	16,890	Fire Rescue	Replace w/ Medium Body Rescue
0FCT-106	2015	FORD MOTOR COMPANY	FORD E450 FTS	2015	72,805	8	87,000	2024	96,352	Transportation	Replace w/ Ford E-450 16 Passenger
0FCT-108	2015	FORD MOTOR COMPANY	FORD E450 FTS	2015	79,365	8	87,000	2024	87,366	Transportation	Replace w/ Ford E-450 16 Passenger
0FCT-112	2016	FORD MOTOR COMPANY	FORD E450 FTS	2016	80,689	8	87,000	2024	87,125	Transportation	Replace w/ Ford E-450 16 Passenger

1,546,000

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Pay Classification System - BOCC Only

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Pay Classification System
FY 2019-2020
Effective October 1, 2019

Pay Grade		Position Title	Minimum	Max	Min	Max
32	**Non-Exempt**	19 Hour Transportation Driver	$ 23,358.40	$ 41,620.80	$ 11.23	$ 20.01
		Adult Day Care Certified Nurses Assistant (CAN-CS)				
		Adult Day Care Certified Nurses Assistant (On Call)				
		Adult Day Care LPN				
		Economic Development Specialist				
		Equipment Operator I				
		GAL Case Coordinator				
		Household Hazardous Waste Technician				
		Library Assistant I				
		Maintenance Technician				
		Receptionist				
		Staff Assistant II				
		Tourism Marketing Assistant				
		Tradesworker I Maintenance				
		Transportation Driver				
		Transportation Driver - On Call				
33	**Non-Exempt**	Airport Attendant	$ 26,249.60	$ 43,680.00	$ 12.62	$ 21.00
		Custodian/Maintenance Technician				
		Family Consumer Science Assistant				
		Library Assistant II				
		Park Ranger				
		Tradesworker I Construction				

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Pay Classification System
FY 2019-2020
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Pay Grade		Position Title	Minimum	Max	Min	Max
34	**Non-Exempt**	Equipment Operator II	$ 27,268.80	$ 45,676.80	$ 13.11	$ 21.96
		Library Assistant III				
		Senior Services Clerk				
		Senior Services Program Aide				
		Service Mechanic				
		Tradesworker II Maintenance				
		Traffic Sign Technician				
		Transportation Dispatch Clerk				
		Utility Maintenance Technician I				
35	**Non-Exempt**	Accounting Clerk	$ 29,868.80	$ 48,360.00	$ 14.36	$ 23.25
		Extension Program Assistant				
		Mechanic I				
		Site Leader (Congregate Meals)				
		Veteran Services Counselor				
36	**Non-Exempt**	Admin & E911 Database Specialist	$ 29,910.40	$ 50,169.60	$ 14.38	$ 24.12
		Administrative Assistant				
		Central Permitting Technician				
		Emergency Management Technician				
		Equipment Operator III				
		Property Control Agent				
		Tradesworker II Construction				
		Transportation Coordinator				
37	**Non-Exempt**	Facilities Contract Coordinator	$ 33,883.20	$ 54,350.40	$ 16.29	$ 26.13
		Tradesworker III Maintenance				
		Utility Maintenance Technician II				

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Pay Classification System
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Pay Grade		Position Title	Minimum	Max	Min	Max
38	**Non-Exempt**	Drug Court Coordinator	$ 34,361.60	$ 55,016.00	$ 16.52	$ 26.45
		Pretrial Services Officer				
		Safe Have Program Coordinator				
		Solid Waste Inspector				
		Teen Court Coordinator				
		Utility Maintenance Tech III				
39	**Non-Exempt**	Drafter/CAD Technician	$ 34,569.60	$ 57,532.80	$ 16.62	$ 27.66
		GIS Specialist				
		Librarian I				
		Marketing Specialist				
		Office Manager				
		Procurement Analyst				
		Public Relations & Marketing Specialist				
		Tourism Marketing Specialist				
		Tradesworker III Construction				
		Tradesworker IV Maintenance				
40	**Non-Exempt**	Code Enforcement Inspector	$ 36,483.20	$ 58,385.60	$ 17.54	$ 28.07
		Development Inspector				
		Engineering Inspector				
		Equipment Operator IV				
		Housing Program Coordinator				
		Human Services Case Manager				
		IT Support Specialist I				
		Mechanic II				
		Mechanic II EVT				
		Mechanic II TVT				
		Senior Services Case Manager				

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Pay Classification System
FY 2019-2020
Effective October 1, 2019

Pay Grade		Position Title	Minimum	Max	Min	Max
41	**Non-Exempt**	Energy Management Coordinator	$ 38,043.20	$ 61,713.60	$ 18.29	$ 29.67
		IT Support Specialist II				
		Legal Assistant				
		Mechanic II/Service Advisor				
		Mechanic III				
		Senior Legal Assistant				
		Tradesworker IV Construction				
42	**Non-Exempt**	Accountant I	$ 39,228.80	$ 63,086.40	$ 18.86	$ 30.33
		Budget Analyst				
		Tourism Sales & Grants Manager				
		Transportation Manager				
		Utility Systems Operator				
		Utility Systems Technician				
43	**Non-Exempt**	Chief of Trades Facilities	$ 43,014.40	$ 70,574.40	$ 20.68	$ 33.93
		Chief of Trades Parks				
		Librarian II				
44	**Non-Exempt**	Adult Daycare Coordinator Substitute	$ 44,116.80	$ 72,633.60	$ 21.21	$ 34.92
		Adult Daycare Program Manager Substitute				
		Building Inspector II				
		Chief of Trades Construction				
		Construction Inspector				
		E911 GIS Specialist				
		IT Applications Administrator				
		Logistics Manager				
		Utilities Maintenance Supervisor				

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Pay Classification System
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Pay Grade		Position Title	Minimum	Max	Min	Max
45	**Non-Exempt**	Adult Daycare Program Manager	$ 47,694.40	$ 82,700.80	$ 22.93	$ 39.76
		Benefits & Wellness Manager				
		Community Paramedic				
		Executive Admin Assist to County Administrator				
		Executive Administrative Assistant				
		Senior Budget Analyst				
		Senior Procurement Analyst				
46	**Non-Exempt**	Risk Manager	$ 52,624.00	$ 86,881.60	$ 25.30	$ 41.77
		Senior Building Inspector				
		Senior Chief of Trades				
99	**Non-Exempt**	4-H Extension Agent I	$ 18,345.60	$ 42,952.00	$ 8.82	$ 20.65
		County Extension Director				
		Horticulture Agent I				
		Multi-County Agriculture Agent II				

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Pay Classification System
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Effective October 1, 2019

Pay Grade		Position Title	Minimum	Max	Min	Max
302	**Non-Exempt**	FR Firefighter/EMT	$ 36,606.57	$ 61,483.73	$ 12.24	$ 20.56
303	**Non-Exempt**	FR Paramedic	$ 37,705.40	$ 65,271.70	$ 12.61	$ 21.83
400	**Non-Exempt**	FR Firefighter/Paramedic	$ 44,863.46	$ 75,351.84	$ 15.00	$ 25.20
401	**Non-Exempt**	FR Firefighter/Paramedic/Lieutenant	$ 49,349.80	$ 82,887.03	$ 16.50	$ 27.72
402	**Non-Exempt**	FR Battalion Chief	$ 69,517.50	$ 116,759.50	$ 23.25	$ 39.05

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Pay Classification System
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Pay Grade		Position Title	Minimum	Max	Min	Max
500	**Exempt**	Emergency Management Planner	$ 39,832.00	$ 63,169.60	$ 19.15	$ 30.37
		GIS & E911 Addressing Coordinator				
		IT Infrastructure Administrator				
		Land Management Coordinator				
		Land Management Technician				
		Public Safety Systems Specialist				
		Public Works Supervisor				
		Veteran's Services Officer				
		Video Production Coordinator				
506	**Exempt**	Assistant Road and Bridge Manager	$ 50,876.80	$ 74,547.20	$ 24.46	$ 35.84
		Development Engineer				
		Emergency Management Senior Planner				
		Fire Marshal				
		Fire Rescue Training Officer				
		Fleet Services Manager				
		IT Support Manager				
		Operations and Financial Manager				
		Paralegal				
		Planner				
		Public Information Officer				
		Public Safety Systems Coordinator				
		SHIP Administrator				
		Special Projects Coordinator				
		Tourism Marketing Manager				

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Pay Classification System
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Pay Grade		Position Title	Minimum	Max	Min	Max
509	**Exempt**	Assistant Library Director Chief Building Inspector Code Enforcement Supervisor/Inspector Fire Rescue Training Officer (Senior)	$ 51,396.80	$ 74,027.20	$ 24.71	$ 35.59
512	**Exempt**	Assistant County Attorney DEO Project Manager Development Review Planner Financial Management Coordinator General Services Assistant Director Human Services Program Manager IT Applications Manager IT Infrastructure Manager Parks & Recreation Manager Project Manager Public Lands & Natural Resources Manager Purchasing Manager Senior Services Program Manager Utility Services Coordinator	$ 52,748.80	$ 89,710.40	$ 25.36	$ 43.13
514	**Exempt**	Budget Manager	$ 57,699.20	$ 94,993.60	$ 27.74	$ 45.67
515	**Exempt**	Project Manager Road & Bridge Manager	$ 59,758.40	$ 98,404.80	$ 28.73	$ 47.31
517	**Exempt**	Chief Pilot Flight Operations Chief Human Resources Director Library Director Planning Director	$ 66,892.80	$ 104,873.60	$ 32.16	$ 50.42

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Pay Classification System
FY 2019-2020
Effective October 1, 2019

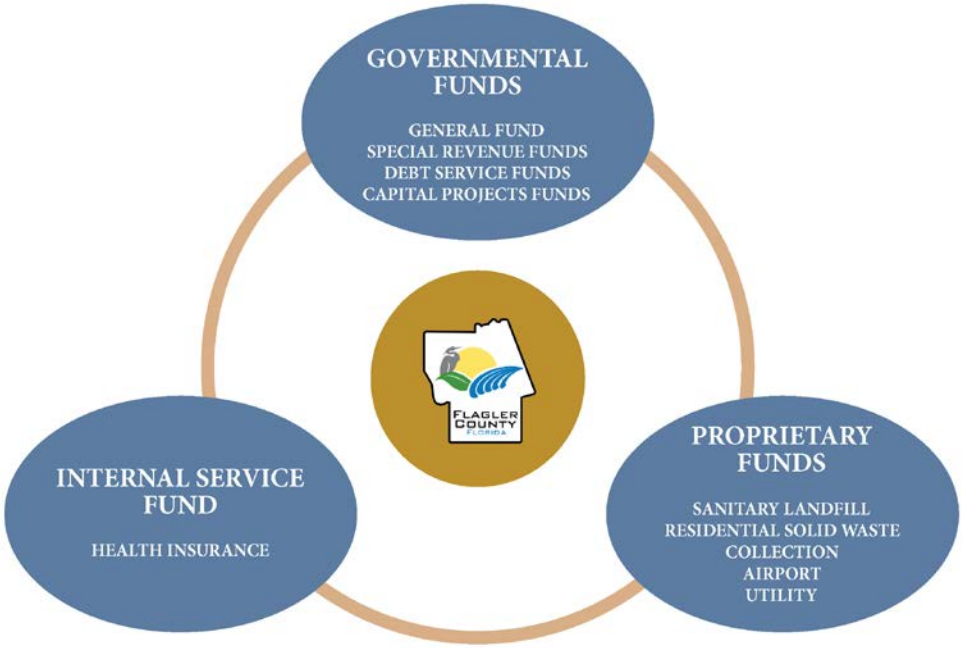
Pay Grade		Position Title	Minimum	Max	Min	Max
519	**Exempt**	Assist Public Works Director/Assist Cnty Engineer Chief Building Official Emergency Management Director Fire Rescue Deputy Chief Public Safety Emergency Manager	$ 71,052.80	$ 111,238.40	$ 34.16	$ 53.48
521	**Exempt**	Airport Director Chief Information Officer Executive Director for Economic Opportunity Financial Services Director Fire Rescue Chief General Services Director Growth Management Director Health and Human Services Director Tourism Development Director	$ 80,891.20	$ 131,976.00	$ 38.89	$ 63.45
525	**Exempt**	Deputy County Administrator Deputy County Attorney Public Works Director/County Engineer	$ 102,190.40	$ 158,392.00	$ 49.13	$ 76.15
550	**Exempt**	County Administrator County Attorney	Det by BOCC Det by BOCC			

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Flagler County BOCC - Fund Structure

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CLASSIFICATION OF FUNDS



Generally accepted accounting principles (GAAP) provide for the following fund types used by Flagler County.

Governmental Funds: Governmental Funds are used to account for tax-supported (governmental) activities. See Section 2 and Section 3 for General Fund, Section 5 for a portion of the Special Revenue Funds with the operating nature ones located within Section 4. Section 6 will display the county's debt service funds.

Proprietary Funds: Funds in this category are used to account for a government's business-type activities, see Section 4. This relates specifically to funds, which are supported by fees and charges.

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CLASSIFICATION OF FUNDS

Internal Service Fund: A fund that accounts for financing of goods or services provided by the department or agency to other departments or agencies of the governmental unit or other governmental units, on a cost reimbursement basis. Section 4 contains the Health Insurance Fund.

Section 218.33, Florida Statutes (F.S.), states that the Department of Banking and Finance "…shall make such reasonable rules and regulations regarding uniform accounting practices and procedures by local governmental entities in the state, including a uniform classification of accounts, as it considers necessary to assure the use of proper accounting and fiscal management techniques by such units." The Department of Banking and Finance developed the Uniform Accounting System of Accounts to be used as the standard for recording and reporting financial information to the State of Florida.

In accordance with generally accepted principles, governmental accounting systems are organized and operated on a fund basis. However, due to the inflexibility, complexity and expense involved in the administration of a large number of funds, only a minimum number consistent with legal and operational requirements are established by the local government.

The classification of funds shown below is required to be used by all reporting entities.

FUND GROUPS

GOVERNMENTAL FUND TYPES

001 General Fund. All financial resources except those required to be accounted for in another fund.

100 Special Revenue Funds- Account for the proceeds of specific revenue sources (other than expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

200 Debt Service Funds- Account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

300 Capital Projects Funds-Account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds.)

PROPRIETARY FUND TYPES

400 Enterprise Funds-Account for operations that are financed and operated in a manner similar to private business enterprises -- where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

500 Internal Service Funds-Account for the financing of goods or services provided by one department or agency to other departments or agencies of the governmental unit, or to other governmental units, on a cost-reimbursement basis.

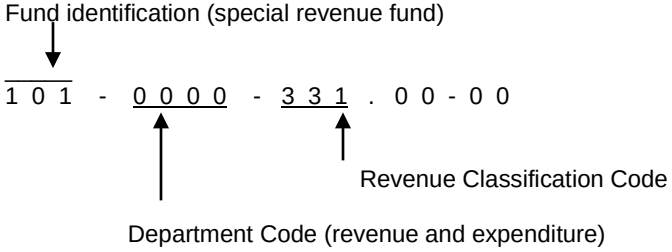
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CLASSIFICATION OF FUNDS

REVENUE ACCOUNTS

Revenues of a local government should be classified by fund and source to provide the information necessary to prepare and control the budget, record the collection of revenues, prepare financial statements and schedules, and prepare financial statistics.

The Uniform Accounting System provides a revenue code consisting of nine digits: the first three identify the fund and the following six are used for more specific identification.



3XX.XXX REVENUE

31X.XXX Taxes
- 311.0 Ad Valorem Taxes
- 312.XXX Sales, Use and Fuel Taxes
- 313.XXX Franchise Fees
- 314.XXX Utility Service Taxes
- 319.000 Other Taxes

32X.XXX Licenses and Permits
- 321.000 Occupational Licenses
- 322.000 Building Permits
- 329.000 Other Licenses, Fees, and Permits

33X.XXX Intergovernmental Revenue
- 331.XXX Federal Grants
- 334.XXX State Grants
- 335.XXX State Shared Revenues
- 336.000 State Payments in Lieu of Taxes
- 337.XXX Grants from other Local Units
- 338.000 Shared Revenues from other Local Unites
- 339.000 Payments from other Local Unites in Lieu of Taxes

34X.XXX Charges for Services
- 341.XXX General Government

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CLASSIFICATION OF FUNDS

342.XXX Public Safety
343.XXX Physical Environment
344.XXX Transportation
345.XXX Economic Environment
346.XXX Human Services
347.XXX Culture/Recreation
348.XXX Court-Related Revenues
349.000 Other Charges for Services

35X.XXX Fines and Forfeitures

36X.XXX Miscellaneous Revenues
361.100 Interest and Other Earnings
362.000 Rents and Royalties
363.000 Special Assessments/Impact Fees
364.000 Disposition of Fixed Assets
365.000 Sales of Surplus Materials and Scrap
366.000 Contributions and Donations from Private Sources
367.000 Gail or Loss on Sale of Investments
368.000 Pension Fund Contributions
369.000 Other Miscellaneous Revenues

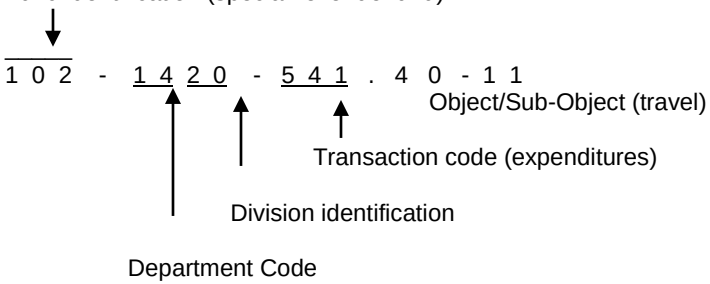
38X.XXX Other Sources
381.000 Interfund Transfer
382.000 Contributions from Enterprise Operations
383.000 Installment Purchases Proceeds/Capital Lease
384.000 Debt Proceeds
385.000 Proceeds of Refunding Bonds
386.XXX Transfer from Constitutional Fee Officers
389.XXX Nonoperating Sources
390.000 Depreciation on Fixed Assets Acquired with Contributed Capital

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CLASSIFICATION OF FUNDS

EXPENDITURE/EXPENSE ACCOUNTS

Expenditures are defined in a governmental fund accounting context as all decreases in fund net assets – for current operations, capital outlay, or debt service – except those arising from operating and residual equity transfer to other funds.



Transaction Code:

51X.XX General Government Services (noncourt-related)
- 511.0 Legislative
- 512.0 Executive
- 513.0 Financial and Administrative
- 514.0 Legal Counsel
- 515.0 Comprehensive Planning
- 517.0 Debt Service Payments
- 518.0 Pension Benefits
- 519.0 Other General Governmental Services

52X.XX Public Safety
- 521.0 Law Enforcement
- 522.0 Fire Control
- 523.0 Detention and/or Correction
- 524.0 Protective Inspections
- 525.0 Emergency and Disaster Relief Services
- 526.0 Ambulance and Rescue Services
- 527.0 Medical Examiners
- 528.0 Consumer Affairs
- 529.0 Other Public Safety

53X.XX Physical Environment
- 531.0 Electric Utility Services
- 532.0 Gas Utility Services

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CLASSIFICATION OF FUNDS

	533.0	Water Utility Services
	534.0	Garbage/Solid Waste Control Services
	535.0	Water/Wastewater Services
	536.0	Water-Sewer Combination Services
	537.0	Conservation and Resource Management
	538.0	Flood Control/Stormwater Management
	539.0	Other Physical Environment
54X.XX	Transportation	
	541.0	Road and Street Facilities
	542.0	Airports
	543.0	Water Transportation Systems
	544.0	Transit Systems
	545.0	Parking Facilities
	549.0	Other Transportation Services
55X.XX	Economic Environment	
	551.0	Employment Opportunity and Development
	552.0	Industry Development
	553.0	Veteran's Services
	554.0	Housing and Urban Development
	555.0	Other Economic Environment
56X.XX	Human Services	
	561.0	Hospitals
	562.0	Health
	563.0	Mental Health
	564.0	Public Assistance
	565.0	Developmental Disabilities
	569.0	Other Human Services
57X.XX	Culture/Recreation	
	571.0	Libraries
	572.0	Parks and Recreations
	573.0	Cultural Services
	574.0	Special Events
	575.0	Special Recreation Facilities
	578.0	Charter Schools
	579.0	Other Culture/Recreation
58X.XX	Other Uses	
	581.0	Interfund Transfer
	581.91	Board of County Commissioners

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CLASSIFICATION OF FUNDS

583.0	Installment Purchase Acquisitions
584.0	Capital Lease Acquisitions
585.0	Payment to Refunded Bond Escrow Agent
586.0	Transfer Out from Constitutional Fee Officers
586.91	Transfer Out From Constitutional Officers
590.0	Other Nonoperating
591.0	Nonoperating Interest
592.0	Extraordinary Gain or Loss

6XX.XX-7XX.XX Court-Related Expenditures

OBJECT CLASSIFICATION

The eleventh and twelfth digits of the expenditures account designate the object and sub-object classification. All reporting entities are required to use these object codes.

10 Personal Services; 30 Operating Expenditures/Expenses; 60 Capital Outlay; 70 Debt Service; 80 Grants and Aids; 90 Other Uses

Flagler County BOCC - Chart of Accounts

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EXPENDITURE OBJECT/SUB-OBJECT CHART OF ACCOUNTS

10 PERSONAL SERVICES

Expenses for salaries, wages and related employee benefits provided for all persons employed by the local unit of government whether on full-time, part-time, temporary or seasonal basis. Employee benefits include employer contributions to a retirement system, social security, insurance, sick leave, and similar direct benefits as well as Workers' Compensation Insurance.

10-11 Executive Salaries

Includes elected officials and top-level management positions. (For Constitutional Officers, include the Officer's salary only). Also, include special qualification salary for elected officials (Chapter 145, FLORIDA STATUTES), if earned.

10-12 Regular Salaries and Wages

Employees, who are or will become members of a retirement system, condition on their employment. Includes all full-time and part-time employees who make up the regular work force. If under the State Retirement System, include employees whose expected duration of employment is 4 or more consecutive months in a 12-month period. Employees who are serving a probationary employment period shall be included in this category if they satisfy the other requirements.

This includes all salaries and salary supplements for official court reporters and electronic recorder operator transcribers and persons supervising these activities.

10-13 Other Salaries and Wages

Employees who are not or will not be members of a retirement system as a condition of their employment. Includes all full-time and part-time temporary employees who are not part of the regular work force and who are filing positions having a temporary duration, usually less than 4 consecutive months in a 12-month period.

10-14 Overtime

Payments in addition to regular salaries and wages for services performed in excess of the regular work hour requirement. This includes all overtime for official court reporting or recording/transcription personnel.

10-21 FICA Taxes

Social Security Matching for all employees.

10-22 Retirement Contributions

Amount contributed to a retirement fund.

10-23 Life and Health Insurance

Includes life and health insurance premiums and benefits paid for employees by the County.

10-24 Workers' Compensation

Premiums and benefits paid for Workers' Compensation Insurance by the County.

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EXPENDITURE OBJECT/SUB-OBJECT CHART OF ACCOUNTS

30 **OPERATING EXPENSES**

Includes expenditures for goods and services, which primarily benefit the current period and are not defined as personal services or capital outlay.

31-10 Professional Services
Legal, medical, dental, engineering, architectural, appraisal, surveys, environmental studies and other services procured by the local units as independent professional assistance. Includes such financial services as bond rating, etceteras, where the service received is not directly involved with accounting and/or auditing.

33-10 Court Reporter Services
This includes the costs of appearance fees and transcript fees for in-court proceedings, appeals, and depositions.

34-10 Other Contractual Services
Custodial, janitorial, pest control, permit fees, fire extinguisher maintenance, fire alarm inspections, pressure cleaning and other services procured independently by contract or agreement with persons, firms, corporations or other governmental units.

34-20 Governmental Services
This account is strictly for interdepartmental billing.

40-10 Travel and Per Diem
This includes the costs of public transportation and reimbursements for use of private vehicles, per diem, meals and incidental travel expenses. Include hotel costs under this account. (NOTE ACCOUNTS: All conference and seminar registration fees 54-20. Training and education costs for certifications required by job description in 55-01).

41-10 Communications Services – Recurring Charges
Telephone, cellular phone and other monthly or annual communications charges.

41-20 Communications – Installation and Repair
Installation and repair charges for telephone, radio and other communication sources.
NOTE: Does not include purchase of equipment (see 46-40, 51-11, OR 64-10).

42-01 Postage
Freight and express charges, postage and messenger services. (If freight is for delivery of machinery and equipment (greater than $1000), include on cost of equipment).

43-10 Utility Services
Electricity, Gas, Water, Waste Disposal and other public utility services.

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EXPENDITURE OBJECT/SUB-OBJECT CHART OF ACCOUNTS

44-10 Rentals
Amounts paid for the lease or rent of land, buildings, copiers, printers, uniforms or equipment. The County would not have ownership of item once lease expires. This would also include the leasing of vehicles not to be owned by County. (NOTE: Rentals for projects would be included in the project cost and would be a Capital Outlay account number.)

45-10 General Liability Insurance

45-20 Auto Insurance
Automobile insurance premiums.

45-30 Property/Casualty Insurance

45-60 Other Insurance
Notary fees.

46-10 Repair and Maintenance Services – Building/Equipment
The costs incurred for the **repair** and **maintenance** of all buildings and equipment (i.e. window a/c unit.). Items include: paint, keys, primer/sealer, locks, nuts, bolts, screws, anchors, fasteners, etc.

46-20 Repair and Maintenance – Automotive
The cost of repair and maintenance to all automotive equipment/rolling stock.

46-30 Maintenance Agreements
Maintenance agreements and service contracts for equipment (copiers, printers, telephone systems, computer/software support, etc).

46-40 Small Tools/Small Equipment
Includes small tools or small equipment, not related to office, with a unit value estimated to be **less than $1,000** (includes cameras, radios, cellular phones, playground equipment, a/c units, gas can, paint brushes, roller covers, hoses, pneumatic staples, saw blades, drill bits, rechargeable batteries required for use of tool).

47-10 Printing and Binding
Cost of printing, binding, and other reproduction services that are contracted for or purchased from outside vendors.

48-10 Promotional Activities
Includes any type of promotional advertising on behalf of the local unit.

49-10 Other Current Charges and Obligations
Includes current charges and obligations not otherwise classified.

49-13 Service Awards / Recognition
Monthly and annual awards per policy and procedures (in department only).

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EXPENDITURE OBJECT/SUB-OBJECT CHART OF ACCOUNTS

49-14 Landfill Tipping Fees
Landfill tipping fees charged to various departments.

49-15 Advertising
Employment ads, classified ads and legal ads.

51-10 Office Supplies
Includes consumable materials and supplies such as stationery, pre-printed forms, paper, charts, pens, pencils, paperclips and maps.

51-11 Office Equipment/Data Processing
Includes equipment items with a unit value **less than $1,000**. Examples would be calculators, surge protectors, scanners, office furniture and office telephones.

52-10 Operating Supplies – Gas and Oil (Vehicles Only)
Fuel and kerosene, oil and lubricants used in the conduct of operations.

52-12 Other Operating Expenses
All types of supplies **consumed** in the conduct of operations. This category may include food, bottled water, flags, chemicals, laboratory supplies, household items, institutional supplies, glue, liquid nails, freon, recording tapes, transcript production, supplies and vehicle license & keys, oil for office equipment maintenance, replacement batteries (other than vehicle batteries and rechargeable batteries used in tools).

52-20 Clothing and Wearing Apparel
Purchase of uniforms, bunker gear and other clothing. If items are rented see 44-10 rental and leases.

52-30 Data Processing Software
Computer software, software upgrades and licensing.

53-10 Road Materials and Supplies
Those materials and supplies used exclusively in the repair and reconstruction of roads and bridges. This object code would be used primarily for the Transportation Trust Fund.

54-10 Books, Publications, Subscriptions, and Memberships
Includes books, or sets of books if purchased by set, of unit value less than $1,000 and not purchased for use by libraries, educational institutions and other institutions where books and publications constitute capital outlay. This object also includes subscriptions, memberships and training manuals.

55-01 Employee Education and Training
Training and education certification costs only as required by job description; would also include professional licenses

55-03 Conference and Seminar Fees
Registration fees associated with conferences or seminars.

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EXPENDITURE OBJECT/SUB-OBJECT CHART OF ACCOUNTS

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60 **CAPITAL OUTLAY** (Expenditures with a unit value of **$1000 and greater**.)

61-10 Land and Permanent Easements

62-10 Capital Outlay – Buildings
Includes replacement of a/c unit (greater than $1,000). NOTE: If cost is over $5,000 charge it here, if unit cost is between $1,000 and $5,000 it must be charged to 64-10). Projects should be tracked with project number, work order number and job number.

63-10 Capital Outlay – Improvements Other Than Buildings
Includes soccer fields (NEW, not repair or replacement), roadways and landscaping (fertilizer for maintenance would be 52-12).

64-10 Capital Outlay – Equipment and Machinery
Include playground equipment, motor vehicles, heavy equipment-transportation, other heavy equipment, office furniture and equipment, moveable equipment and other machinery and equipment. Freight is included in the cost of the item.

66-10 Books, Publications, and Library Materials
This object includes all books, publications, regardless of value, when purchased for use by libraries, educational institutions and other institutions or facilities where such items constitute a major outlay category. This object is also used for those items with a unit value of $1,000 or more, regardless of the institution or facility purchasing them.

67-10 Capital Leases
Vehicles and equipment leased and then owned by County at end of lease.

71 **DEBT SERVICE**

Outlays for repayment of debt on Bond Issues, Lease Purchases, etceteras.

71-10 Debt Service Principal
The cost of principal re-payment.

72-10 Debt Service Interest
The cost of interest on debt.

73-10 Other Debt Service Expenses
Issue costs, fees and etcetera, for debt issues.

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SUMMARY OF FINANCIAL POLICIES

1. The Board will adopt a balanced budget, that is, the total of the estimated receipts, including balances brought forward, shall equal the total of the appropriations and reserves.

2. The operating budget authorizing the expenditure of ad valorem taxes, user charges, fees and other revenues will be adopted annually by the Flagler County Board of County Commissioners (Board) at fund level.

3. The budget for each fund is prepared using the modified accrual basis of accounting with revenues budgeted when available and measurable and expenditures budgeted when the services or goods are received and the liabilities are incurred. The basis of budgeting (modified accrual) is the same as the basis of accounting used in the audited financial statements for Governmental fund financial statements. Proprietary funds and Enterprise funds are reported using the accrual basis of accounting in the audited financial statements. Revenues are recognized when they are earned, and expenses are recognized when they are incurred, regardless of the timing of cash flows. The Government-wide financial statements are also reported using the accrual basis.

4. All revenues that are reasonably expected to be unexpended and unencumbered at the end of the fiscal year will be anticipated as “cash carry forward” in the budget of the following fiscal year. Cash carry forward is also known as “appropriated fund balance” in governmental budgeting.

5. Capital Outlay is the purchase of fixtures and other tangible personal property of a non-consumable nature. Capital assets costing more than $1,000 and having a useful life of more than one year are capitalized.

6. A five-year Capital Improvement Program (CIP) is prepared and presented to the Board for approval as part of the budget adoption process. In order to qualify for inclusion in the CIP a project must have both an estimated useful life of at least 10 years and a total cost of at least $25,000 or increase the total square footage more than 5% of a new or existing facility.

7. A reservation of fund balance in an amount between five (5) to twelve (12) percent of the current year budget is maintained in the General fund, and retained earnings equal to ten (10) percent of the current year budget is maintained in the Enterprise funds.

8. The Sheriff, Clerk of the Circuit Court, and Supervisor of Elections submit their proposed budget request by June 1 of each year.

9. The proposed operating budget of the Property Appraiser must be presented to the Board on or before June 1 of each year and is simultaneously submitted by the Property Appraiser to the State of Florida, Department of Revenue, from which the final approval of the budget of the Property Appraiser must estimate.

10. Following successful completion of the 1st Public hearing, the Board advertises and conducts a second Public hearing to adopt a millage rate and budget for each of the taxing entities. These Public hearings are held prior to October 1 each year.

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Flagler County Fund Balance Policy

RESOLUTION NO. 2018-150

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF FLAGLER COUNTY, FLORIDA, CREATING A REVISED FUND BALANCE/RETAINED EARNINGS POLICY FOR THE FUNDING OF A RESERVATION OF RETAINED EARNINGS IN ALL EXISTING FUNDS AND ANY ADDITIONAL FUNDS THAT MAY BE CREATED IN THE FUTURE.

WHEREAS, Flagler County Board of County Commissioners (Board) adopted Ordinance No. 2006-24 which established a fund balance/retained earnings stabilization policy to insure against unanticipated events which would adversely affect the financial condition of the County and jeopardize the continuation of necessary public services; and

WHEREAS, Ordinance No. 2008-29 updated Ordinance No. 2006-24 by deleting reference to the Transportation Department, which was no longer operated as an enterprise fund, and also by providing compliance dates for the utility services fund; and

WHEREAS, in 2012, the Board repealed the Ordinance as amended, choosing instead to set the policy by resolution; and

WHEREAS, Resolution 2012-58 lowered the required retained enterprise funds percentage to an achievable level since the policy as set was never actually attained; and

WHEREAS, the Board wishes to further lower the fund balance/retained earnings policy by Resolution in order to utilize a greater portion of existing funds to rebuild reserves following Hurricanes Matthew and Irma.

NOW, THEREFORE, BE IT APPROVED BY THE FLAGLER COUNTY BOARD OF COUNTY COMMISSIONERS AS FOLLOWS:

SECTION 1. FUND BALANCE/RETAINED EARNINGS POLICY

(a) There is hereby created, in each of the various governmental fund type (general fund, special revenue funds, debt service funds, and capital projects funds) and proprietary fund type (enterprise funds and internal service funds) funds of the county, a reservation of fund balance or retained earnings equal to the following:

(1) General fund. In the general fund, there shall be created a recommended reservation of fund balance in an amount between five (5) to twelve (12) percent of revenues in the current fiscal year budget for the fund. For the purposes of this calculation, the current fiscal year budget shall be the budget as originally adopted in September. This reserve shall be in addition to all other reserves or designations of fund balance, including but not limited to reservations for uncollected receivables and reservations of funds which have expenditure authority limited to specific purposes (i.e. proceeds from the sale or conversion of judicially forfeited properties). In any fiscal year when the county is unable to create the reservation of fund balance required by this resolution, the County Administrator shall make a recommendation to the Board of County Commissioners and the resolution may be revised.

(2) Special revenue funds. By definition, special revenue funds are created to account for the proceeds of specific revenue sources (other than expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes. As such, no specific reservation fund balance is created by virtue of enactment of this section, rather the amount of any reservation fund balance shall be governed by the legal authority underlying the creation of the individual fund.

(3) Debt service fund. Debt service funds are typically subjected to the creation of very specific reserve amounts as a part of the ordinance or resolution which authorizes the issuance of the bonds which are being repaid. Therefore, this policy does not create any specific reservation of fund balance within the debt service fund, rather, reserve requirements for any outstanding county bond issues will be as derived from the ordinance or resolution authorizing the issuance of the bonds.

(4) Capital project fund. The capital projects fund was created to account for resources (such as the local government infrastructure sales surtax) designated to construct or acquire general fixed assets and major improvements. Occasionally, these projects may extend beyond a single fiscal year. Therefore, although no specific reserve requirement is established for the capital projects fund, at a minimum, the fiscal year end unreserved, undesignated fund balance, coupled with estimated revenues for the ensuing fiscal year, must be sufficient to fund all outstanding fund obligations.

(5) Enterprise funds. The County has created a total of three (5) enterprise funds to account for the following: utility services, airport and sanitary landfill. For these funds and any other future enterprise funds created, there shall be created a recommended reservation of retained earnings equal to ten (10) percent of the current fiscal year budget excluding capital project costs and equipment for that fund. For the purposes of this calculation, the current fiscal year budget shall be the total budget as originally adopted in September. This budget shall be prepared on the modified accrual basis of accounting and therefore includes such items as capital outlay and operating transfers out. This reserve shall be in addition to all other reservations of retained earnings, including but not limited to

amounts reserved for debt service and/or amounts reserved for renewal and replacement of long lived assets. However, it is understood that from time to time these funds may not reach this 10% goal for a particular year. As part of the budget process the County Administrator shall attempt to the extent possible to reach this 10% goal. At the time of the adoption of this policy all funds currently meet this goal.

(6) Internal service funds. The county has created one internal service fund to account for employee health benefits coverage. There is hereby created within each of the internal service funds a recommended reservation of retained earnings in the fund as of the end of each fiscal year greater than or equal to zero. This reserve shall be in addition to all other reservations of retained earnings, including but not limited to amounts reserved for claims incurred but not paid in the health care coverage fund. By definition, internal service funds are used to account for the financing of goods of services provided by one department or agency to other departments or agencies of the county, or to other governmental units, on a cost-reimbursement basis. Consequently, these funds are generally intended to operate on a break even basis. Therefore, in any fiscal year when it is projected that the actual amount of unreserved retained earnings will be less than or equal to zero at year end, it will be necessary to either increase the rates charged or reduce expenses or both.

(b) Utilization of surplus reserves. In the event that the unreserved, undesignated fund balance or unreserved retained earnings balance exceeds the amounts set forth above, the excess may be utilized for any lawful purpose. Nevertheless, it is recommended that first priority be given to utilizing the excess within the fund in which it was generated. In order to minimize the long term effect of such use, it is also recommended that any such excess be used to fund one time expenditures or expenses which do not result in recurring operating costs or other one time costs including the establishment of or increase in legitimate reservations or designations of fund balance or reservations of retained earnings.

(c) Replenishment of reserve deficits. If, at the end of any fiscal year, the actual amount of unreserved, undesignated fund balance, or unreserved retained earnings falls below the required levels set forth herein, the County Administrator shall make a recommendation to the Board of County Commissioners during the next budget cycle on how to achieve the recommended reserve levels.

(d) Annual review. Compliance with the provisions of this section shall be reviewed as part of the annual budget adoption process.

SECTION 2. CONFLICTS. All, or part of any Resolutions, in conflict herewith are to the extent of such conflict hereby repealed.

SECTION 3. SEVERABILITY. It is the intent of the Board of County Commissioners of Flagler County, Florida, that if any section, subsection, sentence, clause, phrase, or provision of this Resolution is held invalid or unconstitutional, such

invalidity or unconstitutionality shall not be so construed as to render invalid or unconstitutional the remaining provisions of this Resolution.

SECTION 4. EFFECTIVE DATE. This Resolution shall take effect immediately.

ADOPTED BY THE FLAGLER COUNTY BOARD OF COUNTY COMMISSIONERS, this 5th day of September 2018.

FLAGLER COUNTY BOARD OF COUNTY COMMISSIONERS

Gregory L. Hansen, Chair

ATTEST:

Tom Bexley, Clerk of the Circuit Court and Comptroller

APPROVED AS TO FORM

Al Hadeed, County Attorney

Summary of Florida Statutes Pertaining to County Budgets

Chapter 129 County Annual Budget:

http://www.leg.state.fl.us/statutes/index.cfm?App_mode=Display_Statute&URL=0100-0199/0129/0129ContentsIndex.html&StatuteYear=2012&Title=-%3E2012-%3EChapter%20129

- An annual balanced budget must be approved by the Board of County Commissioners
- A 5% reduction for budgeted revenues is required to reduce impacts of uncollected revenues
- Reserve for contingency may not exceed 10% of total budget and reserve for cash balance may not exceed 20%
- Departments of the General Fund may be consolidated and presented together as the General Fund
- The Board of County Commissioners may elect a County Budget Officer to carry out the duties of Chapter 129
- Public hearings must be held before the adoption of the approved budget
- A county's fiscal year begins on October 1st and ends on September 30th
- Accounting basis must be modified-accrual or accrual
- The Board of County Commissioners can amend the prior year's budget up to 60 days after fiscal year end of September 30th
- The Board can amend the current year's budget by:
    - Approving an Unanticipated Revenue Resolution
    - At a Public Hearing that was advertised 2 days prior to the date of the hearing, stating the place and time of the meeting
        - Ad must include: name of taxing authority, funds to be amended, the source and use of the funds, and the total of each budget
- County auditor cannot sign illegal warrants
- Rules for Constitutional officer budgets

Chapter 200.065 Method of Fixing Millage:

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&URL=0200-0299/0200/Sections/0200.065.html

- Property Appraiser certifies taxable value within taxing authority
- While preparing a tentative budget, a proposed millage rate must be established to fund the tentative budget
- The Board of County Commissioners shall inform the Property Appraiser of the proposed millage rate, rolled back rate, and the time and date of the two required public hearings to adopt the final budget and the final millage rate
- Property Appraiser shall mail notices of property taxes
- Includes regulations for advertisements for public hearings

Chapter 200.068 Certification of Compliance with Chapter 200:

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=0200-0299/0200/Sections/0200.068.html

- Within 30 days following adoption of an ordinance or resolution establishing a property tax levy, taxing authority must certify compliance with all provisions of Chapter 200 with the Department of Revenue

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BASIS OF BUDGETING AND REQUIREMENTS

The legal basis for the preparation, adoption, and execution of the county budget is set forth in Chapter 129, Florida Statutes. Legally adopted budgets are required for the governmental funds (i.e. the general fund, special revenue funds, debt service funds and capital projects funds). Section 129.01(1), Florida Statutes requires that budgets be adopted on a basis consistent with generally accepted accounting principles. Accordingly, the budgets for the general fund, special revenue funds, debt service funds and capital projects funds have been adopted on the modified accrual basis of accounting. Under this approach, revenues are recognized in the accounting period in which they become measurable and available as net current assets. Expenditures are recognized in the accounting period in which goods or services are received and the liability is incurred.

Although there is no legal budget requirement for the preparation, adoption, and execution of budgets for the proprietary funds (i.e. the enterprise funds and internal service funds), in the interest of consistency, budgets are prepared for those funds, also on the modified accrual basis of accounting. However, pursuant to generally accepted accounting principles, the enterprise funds and the internal service funds are accounted for on the full accrual basis of accounting. Under this approach, revenues are recognized when they are earned and expenses are recognized when they are incurred. Budget to actual comparisons are not included for financial statement presentation purposes for any of the proprietary funds.

In addition to the requirement set forth in Chapter 129 that budgets be adopted in conformity with generally accepted accounting principles, there are a number of additional requirements. The adopted budget for each of the various funds must be balanced with revenues equaling appropriations. However, no more than 95 percent of all revenues reasonably anticipated from all sources, including taxes to be levied, may be budgeted. 100% of the estimated balances to be brought forward at the beginning of the fiscal year may be budgeted.

On the appropriations side, Chapter 129 permits the creation of the following reserves:

1. A reserve for contingencies in a sum not to exceed 10 percent of the total of the budget.

2. A reserve for cash balance to be carried over for the purpose of paying expenses from October 1 of the ensuing fiscal year until the time when the revenues for that year are expected to be available. This reserve may be not more than 20 percent of the total receipts and balances of the budget; provided that for the debt service funds, this reserve may be not more than the total maturities of debt (both principal and interest) that will occur during the ensuing fiscal year, plus the sinking fund requirements, computed on a straight-line basis, for any outstanding obligations to be paid from the fund.

3. A reserve for debt service which may not be greater than the total maturities of debt (both principal and interest) that will occur during the ensuing fiscal year, plus the sinking fund requirements, computed on a straight-line basis, for any outstanding obligations to be paid from the fund.

4. A reserve for future construction and improvements

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Budget Process Highlights

Preparation

January

- Budget Office begins to review current and future state revenue projections
- Begin to review and understand legislative impacts
- Compile data that is applicable and may impact the budget process

February

- Budget kickoff meeting with Departments
- Departmental preparation of budgets (including Capital Improvement Budgets)

March

- All departments submit Operating Budgets (Including Capital Improvement Budgets)
  Meet with Department Heads to give direction on new Capital projects and
  5-year Capital Outlay Plan
  Review and analyze budgets for completeness and adherence to the County Manager's
  goals, objectives, initiatives and guidelines

Review

- Begin budget reviews with Department Directors

April

- Administrative budget reviews with County Administrator

May-June

- Receive Preliminary Tax Roll Information from Property Appraiser's Office
  Budget submissions due from Constitutional Officers
- Budget Workshops with the Board regarding the Tenative Budget

Adoption

July

Receive Certified Tax Roll from Property Appraiser's Office

- Submit County Administrator's Recommended Proposed Budget to the Board
- Budget workshops with Board to discuss any modifications following submission of
  recommended budget

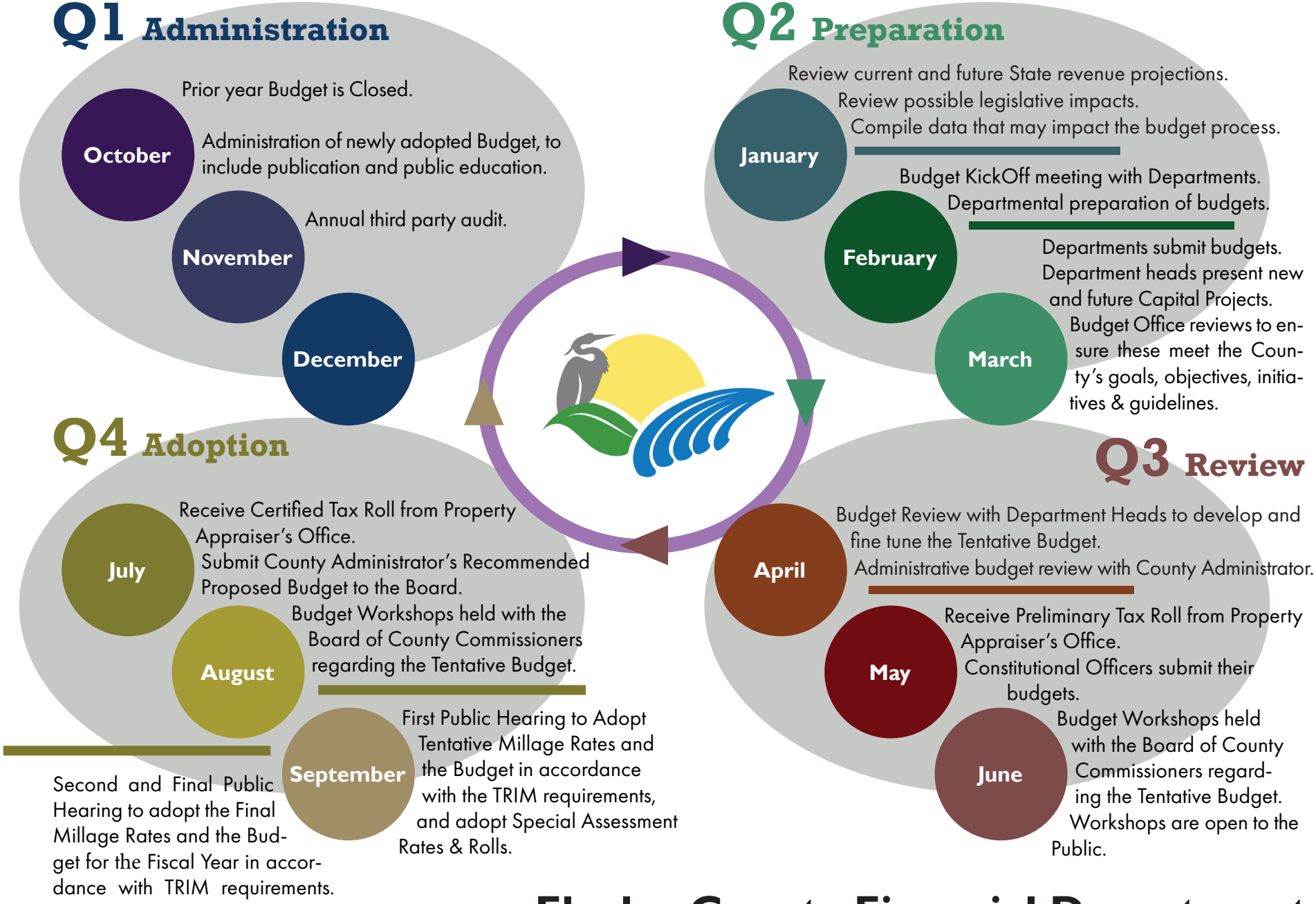
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Budget Process Highlights

September

- First Public Hearing to Adopt Tenative Millage Rates and the Budget in accordance with the Truth In Millage (TRIM) requirements and to adopt Special Assessment Rates & Rolls
- Second and Final Public Hearing to Adopt the Final Millage Rates and the Budget for the Fiscal Year in accordance with the Truth In Millage (TRIM) Requirements

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Flagler County Financial Department
Annual Budget Process

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Property Appraiser completes the top portion of the Certification of Taxable Value and submits it to the County.

The County completes the bottom portion of the Certification of Taxable Value and return it to the Property Appraiser

Property Appraiser submits the Certification of Taxable Value to the Department of Revenue.

Department of Revenue reviews the Certification of Taxable Value and gives feedback to the County or Property Appraiser.

Property Appraiser mails TRIM notice to property owners.

The County holds a public hearing to adopt the tentative budget and millage rate.

The County advertises notice of final budget hearing within 15 days of adopting tentative budget and millage rate.

The County holds the final budget hearing to adopt the final budget and millage rate.

The County submits the resolution adopting the final budget and millage rate within 3 days of final budget hearing to the Property Appraiser, Tax Collector, and the State Department of Revenue.

TRUTH IN MILLAGE

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Glossary of Terms & Acronyms

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GLOSSARY OF TERMS & ACRONYMS

ABBREVIATIONS/ACRONYMS: List of abbreviations and acronyms follows Glossary.

ACTIVITY: Sub-organizational unit of a Division established to provide specialized service to citizens.

ACCOUNTING SYSTEM: A system of financial record-keeping that records, classifies, and reports information on the financial status and operation of an organization.

ACCRUAL BASIS: A method of accounting in which transactions are recognized when they occur, regardless of when cash is actually exchanged.

ACCRUED EXPENDITURES: Charges incurred by a recipient during a given period requiring the provision of funds for: (1) goods and other tangible property received; (2) services performed by employees, contractors, sub-recipients, and other payees; and (3) other amounts becoming owed under programs for which no current services or performance is required.

ACCRUED INCOME: Sum of: (1) earnings during a given period from (i) services performed by the recipient, and (ii) goods and other tangible property delivered to purchasers; and (2) amounts becoming owed to the recipient for which no current services or performance is required by the recipient.

ACQUISITION COST OF EQUIPMENT: Net invoice price of the equipment, including the cost of modifications, attachments, accessories, or auxiliary apparatus necessary to make the property usable for the purpose for which it was acquired. Other charges, such as the cost of installation, transportation, taxes, duty or protective in-transit insurance, shall be included or excluded from the unit acquisition cost in accordance with the recipient's regular accounting practices.

AD VALOREM TAX: The primary source of revenue for the County. A tax levied on the assessed value (net of the exemption) of real or personal property. This is commonly referred to as "Property Tax." The Property Appraiser determines the value of all taxable real property.

ADOPTED BUDGET: The financial plan of revenues and expenditures as approved by the Board of County Commissioners at the beginning of the fiscal year.

ADVANCE PAYMENT: A payment made to a recipient upon its request either before outlays are made by the recipient or through the use of predetermined payment schedules.

ADVISORY COMMITTEE: A citizen's board, or commission, appointed by the County Commissioners to review and recommend policies for specific programs and functional areas, such as Tourist Development, Libraries, Parks & Recreation and special service districts like the Daytona North Service District in Flagler County.

AGENCY: A principal unit of the county government or a governmental unit outside the county government which receives county funding.

AGGREGATE MILLAGE RATE: A weighted average millage rate for the tax-supported funds including County-wide municipal services taxing funds. Voted debt service millages are not included in the aggregate millage.

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GLOSSARY OF TERMS & ACRONYMS

AMENDMENT: A change to an adopted budget that may increase or decrease a fund total. The change must be approved by the Board of County Commissioners.

AMENDMENT 10 VALUE CAP: The amount homesteaded properties can increase since Amendment 10 was implemented (Save Our Homes).

AMORTIZATION: The payment of an obligation in a series of installments or transfers or the reduction of the value of an asset by prorating its cost over a number of years.

APPLICATION PACKAGE: A group of specific forms and documents for a specific funding opportunity which are used to apply for a grant.

APPROPRIATION: An authorization by the County Commission to make expenditures and incur obligations from County funds for purposes approved by the Commission.

ASSESSED VALUATION: A value established by the County Property Appraiser for real or personal property for the use as a basis for levying property taxes.

ASSET: Resources owned or held by a government which has monetary value.

AUDIT: A review of the County's accounting system to ensure that financial records are accurate and in compliance with all legal requirements for handling of public funds, including state law.

AWARD: Financial assistance that provides support or stimulation to accomplish a public purpose. Awards include grants and other agreements in the form of money or property in lieu of money, by the Federal Government to an eligible recipient.

BALANCED BUDGET: A financial plan for the operation of a program or organization for a specified period of time (fiscal year) that matches anticipated revenue with proposed expenditures. A budget in which the income equals expenditures.

BASE BUDGET: The amount programmed in the budget year for conducting the same program and performing the same services as are planned for the current year. Normally, the only differences between the current-year budget and the base budget are costs that cannot be avoided such as salary increases for existing personnel. All other costs are budgeted as service level adjustments.

BOARD OF COUNTY COMMISSIONERS: The governing body of Flagler County composed of five persons elected County-wide from districts.

BOND: A written promise to pay a sum of money at a specific date (called a maturity date) together with periodic interest detailed in a bond resolution.

BOND FUNDS: The revenues derived from issuance of bonds used to finance capital projects.

BUDGET: A financial plan for a specified period of time (fiscal year) that matches proposed expenditures with anticipated revenues.

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GLOSSARY OF TERMS & ACRONYMS

BUDGET ADJUSTMENT: A revision to the adopted budget occurring during the effective fiscal year as approved by the Board of County Commissioners via an amendment or transfer.

BUDGET CALENDAR: The schedule of key dates involved in the process of adopting and executing the annual budget.

BUDGET HEARING: The public hearing conducted by the Board of County Commissioners to consider and adopt an annual budget.

BUDGET MESSAGE: A brief, written statement presented by the County Administrator to explain principal budget issues and to provide policy recommendations to the Board of County Commissioners.

CAPITAL IMPROVEMENT PLAN: A document that identifies the costs, scheduling, and funding of various large capital items; i.e., buildings, roads, bridges, water and sewer systems. The plan should identify costs associated with existing deficiencies versus capacity available for growth.

CAPITAL OUTLAY: Appropriations for the acquisition or construction of physical assets with a life expectancy greater than one year and a cost greater than $1,000.

CASH AND CASH EQUIVALENTS: The County's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments, including restricted assets, with original maturities of three months or less from acquisition date.

CASH BASIS: Method that recognizes revenues when cash is received and recognizes expenses when cash is paid out. In contrast, the accrual method recognizes revenues when goods or services are sold and recognizes expenses when obligations are incurred.

CERTIFICATES OF PARTICIPATION (COPs): Certificates issued by a Trustee pursuant to a Trust Agreement, the proceeds from the sale of which shall be used to finance the acquisition, construction and installation of a project.

CHART OF ACCOUNTS: A systematic structure for classifying similar financial transactions of the County.

CLOSEOUT: Process by which the awarding grant agency determines that all applicable administrative actions and all required work of the award have been completed by the recipient and the awarding agency.

COMMUNITY DEVELOPMENT BLOCK GRANT: A flexible Federal entitlement program used to provide communities with resources to address a wide range of unique community development needs (CDBG).

CONSTITUTIONAL OFFICERS: Elected officials that are funded in part or in total by the Board of County Commissioners, but maintain autonomy of their own offices. The constitutional officers are the Clerk of the Circuit Court, the Property Appraiser, the Tax Collector, the Supervisor of Elections and the Sheriff.

CONSUMER PRICE INDEX (CPI): Measures the prices of consumer goods and is a measure of U.S. Inflation. The U.S. Department of Labor publishes the Consumer Price Index every month.

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GLOSSARY OF TERMS & ACRONYMS

CONTINGENCIES: A budgetary reserve to provide for an emergency or unanticipated expenditure during the fiscal year. OR- An appropriation of funds to cover unforeseen events that occur during the fiscal year, such as federal mandates, short-falls in revenue and unanticipated expenditures.

CONTINUATION LEVEL BUDGET: The level of funding which enables an organization to provide the same amount of services in the following fiscal year as the organization provides in the current fiscal year. Continuation level budgets should not include any inflationary increases unless specific rate increases have been established and approved as assumptions for the following year(s). A continuation level budget does not necessarily provide funding for growth in demand of services.

CONTRACTUAL SERVICE: A service rendered to the County by private firms, individuals or other County departments on a contract basis.

COOPERATIVE AGREEMENT: An award of financial assistance that is used to enter into the same kind of relationship as a grant; and is distinguished from a grant in that it provides for substantial involvement between the Federal agency and the recipient in carrying out the activity contemplated by the award.

COST ALLOCATION: The method used to charge non-general fund operations for their share of central administrative costs.

COST SHARING OR MATCHING: The portion of project or program costs of a grant not borne by the Federal Government.

COUNTY ADMINISTRATOR: The Chief Executive Officer of the County, appointed by the Board of County Commissioners.

DEBT SERVICE: Payment of interest and principal on an obligation resulting from the issuance of bonds or other financing.

DECISION UNITS: Groups of inputs which make a measurable contribution to the achievement of an established department purpose-a purpose often dictated by law and/or defined by objectives and measured by service levels or units of output. Decision units build department budgets. They are rank ordered in a hierarchical format.

DEPARTMENT: A basic organizational unit of County government which is functionally unique in its service delivery and is comprised of more than one program.

DEPRECIATION: A decrease or loss of value of an item due to age, wear, or market conditions. Flagler County does not budget depreciation expense, but does budget for the related capital replacement during the year when the replacement or expenditure occurs.

DEFICIT: The excess of expenditures over revenues during the fiscal year.

DESIRED LEVEL BUDGET: The level of funding which enables an organization to provide additional or enhanced services in the following fiscal year as the organization provides in the current fiscal year. Desired level budgets may include new initiatives or additional positions for growth or increased demand for services.

DISCRETIONARY GRANT: A grant (or cooperative agreement) for which the Federal awarding agency generally may select the recipient from among all eligible recipients, may decide to make or not make an award based on the programmatic, technical, or scientific content of an application, and can decide the amount of funding to be awarded.

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DIVISION: A basic organizational unit of the County that is functionally unique in its service delivery.

ENCUMBRANCE: An obligation in the form of a purchase order, contract, or formal agreement which is chargeable to an appropriation and for which a part of the appropriation is reserved. The obligation ceases to be an encumbrance when the obligation is paid.

ENTERPRISE FUND: A fund that pays for its costs of operations from user fees and does not generally receive property tax support. County enterprise funds include the Airport, Solid Waste/Landfill, Transportation and Utility Services.

EXEMPT, EXEMPTION, NONEXEMPT: Amounts determined by state law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance; amounts remaining are called the nonexempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homestead at $25,000. That means that a homeowner with property assessed at $50,000 would have to pay taxes on $25,000 of the assessment. Newly eligible homeowners must apply for exemption by March 1. Other exemptions apply to agricultural land and property owned by widows, the blind and permanently and totally disabled people who must meet income requirements.

EXPENDITURE: Decrease in fund financial resources for the procurement of assets or the cost of goods and/or services received.

FINAL MILLAGE: The tax rate adopted in the final public budget hearing of a taxing authority.

FISCAL YEAR: The annual budget period for the County, which runs from October 1 through September 30.

FIXED ASSETS: Assets of a long-term character, which are intended to continue to be held or used (land, buildings, improvements other than buildings, and machinery and equipment).

FRANCHISE FEE: Fees levied on a corporation in return for granting a privilege, sanctioning a monopoly, or permitting the use of public property, usually subject to regulation.

FRINGE BENEFITS: Payments made by the County for retirement, social security, health insurance contribution, workers' compensation, general liability, and life insurance.

FULL TIME EQUIVALENT: FTE-One position funded for a full year. For example, a permanent employee funded and paid for 40 hours/week and 52 weeks/year or 2 employees funded and paid for 20 hours/week and 52 weeks/year would be equal to one full-time equivalent.

FUND: Money set aside and accounted for separately in order to ensure that the money is spent for a specific purpose.

FUND BALANCE: The amount available within a fund at the close of a fiscal period that can be carried over as a source of available funding for the succeeding fiscal period. The excess of assets (or revenue) over liabilities (or expenditures) of a government's funds.

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GAAFR: (Governmental Accounting, Auditing and Financial Reporting) – The "blue book" published by the Municipal Finance Officers Association (now the Governmental Finance Officers Association) to provide detailed guidance for the application of accounting principles for governments.

GAAP: (Generally Accepted Accounting Principles) – The uniform standards established for financial accounting and reporting, which are different for government than for business.

GENERAL FUND: The governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenue to provide County-wide operating services. This may be referred to as the operating fund.

GENERAL OBLIGATION BOND: Bonds for which the full faith and credit of the issuing government are pledged.

GOAL: A long, or short-term, attainable target for an organization-its vision of the future.

GOVERNMENTAL FUNDS: The category of funds, which include general, special revenue, capital project, and debt service. These funds account for short-term activities and are often compared to the budget.

GRANT: A contribution of assets (usually cash) by one governmental unit or organization to another, given for a specified purpose.

HOMESTEAD EXEMPTION: A statewide exemption that is a deduction from the total taxable assessed value of owner occupied property. The current exemption is $50,000.

IMPACT FEE: A fee to fund the anticipated cost of new development's impact on various County services as a result of growth. This fee, such as for water and sewer or fire services, is charged to those responsible for the new development.

IMPROVEMENTS OTHER THAN BUILDINGS: Attachments or annexations to land that are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains and sewers.

INDIRECT COSTS: Costs associated with, but not directly attributable to, the providing of a product or service. These are usually costs incurred by service departments in the support of operating departments.

INFLATIONARY INCREASE: An increase in the cost of a project due to the rising cost of materials and labor.

INFRASTRUCTURE: Permanent installation, such as roads and bridges, schools, and water and sewer systems, on which the continuance and growth of the County depends.

INTEREST INCOME: Revenues earned on cash balances within each fund.

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INTERFUND ACTIVITY: Interfund activity within and among the County's three fund categories (governmental, proprietary, and fiduciary) are classified as reciprocal interfund activity and non-reciprocal interfund activity.

INTERFUND TRANSFERS: Budgeted amounts transferred from one fund to another fund. These represent "double counting" of expenditures. Therefore, these amounts are deducted from the total County operating budget to calculate the "net" budget.

INTERLOCAL AGREEMENT: A written agreement between the County and other units of government to share in similar services, projects, emergency assistance, support, funding, etc., to the mutual benefit of all parties.

INTERNAL SERVICE FUND: A fund established for the financing of goods or services provided by one department or agency to other departments or agencies on a cost reimbursement basis.

INTERNAL SERVICE: The revenues and expenses that are generated through internal service funds. The main internal service fund is the County's Insurance Fund.

INVENTORY: Inventory of proprietary funds is valued at the lower cost (first-in, first-out) or market. Inventory of the special revenue funds is valued at cost, which approximates market value, using the first-in, first-out method. The cost of inventory of the special revenue funds is recorded as an expenditure when consumed, rather than when purchased. An off-setting reserve is reported to indicate that the asset is not available for appropriation or expenditure.

JUST VALUE: Florida Statute 193.011(1) defines just value as the present cash value of the property, which is the amount a willing purchaser would pay a willing seller, exclusive of reasonable fees and costs of purchase True Value of Property.

LANDFILL CLOSURE COSTS: The County recognizes municipal solid waste landfill closure and post closure care costs under the State of Florida's Solid Waste Management Act of 1988, regulations of the Federal Environmental Protection Agency, and GASB Statement No. 18, "Accounting for Municipal Solid Waste Landfill Closure and Post closure Care Costs." The County is required to place a final cover on closed landfills and to provide long-term care for up to thirty years after final cover. These obligations for closure and post closure are recognized in the enterprise fund for the County's sanitary landfill operations over the active life of the landfill, based on capacity.

LICENSE AND PERMIT FEES: A charge for specific items as required and approved by local and state regulations, i.e., building permit, mobile home, etc.

LEVY: To impose taxes, special assessments or service charges. Another term used for millage rate.

LINE ITEM BUDGET: A budget that lists each account category separately along with the dollar amount budgeted for each account, such as office supplies, overtime, or capital purchases. A copy of the line item budget is available for review in the Financial Services Department.

LONG-TERM DEBT: Debt with a maturity of more than one year after the date of issuance.

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MANDATE: Any responsibility, action, or procedure that is imposed by one government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

MANDATED PROGRAM: A program that Flagler County must provide according to federal law, state law or a judge's order.

MANDATORY GRANT: A grant (or cooperative agreement) awarded under a program where the authorizing statute requires the head of the agency or designee to make an award to each eligible entity under the conditions and in the amount (or based on the formula) specified in the statute.

MARKET EQUITY ADJUSTMENT: (MEA) An annual adjustment in wages to offset a change (usually a loss) in purchasing power, as measured by the Consumer Price Index.

MATCHING FUNDS: A type of grant that requires the government organization or agency receiving the grant to commit a certain amount of funds to a program before funding is made available by the granting authority.

MCLS: Maintain the current level of service. This normally refers to a budget that reflects increases which do not

MEASURABLE: The time as which the amount a transaction or event can be determined.

MILLAGE RATE: The rate of taxation applied to the taxable value of property. One mill equals $1.00 for every $1,000 of taxable value.

MINIMUM LEVEL OF SERVICE: The level of resources and performance below which it is unreasonable to operate; based on demonstrated need, professional standards, impact on citizens, comparisons with similar jurisdictions, economy of scale, and past history.

MISSION STATEMENT: Statement of purpose that establishes the basis for the goals of the department by describing in broad terms what the department intends to accomplish during the budget year.

MODIFIED ACCRUAL BASIS A basis of accounting in which expenditures are accrued immediately upon becoming a liability, but revenues are accounted for on a cash basis.

MUNICIPAL SERVICE BENEFIT UNIT (MSBU) A specific area of the unincorporated County where a district is created by the Board of County Commissioners to assess costs (non ad valorem taxes) to provide municipal-type services. Example: Daytona North Service District.

MUNICIPAL SERVICE TAXING UNIT (MSTU) A specific area of the unincorporated County where a district is created by the Board of County Commissioners to levy a special millage (ad valorem tax) to provide municipal-type services.

NET EXPENSES: Total County expenses less reserves, transfers and internal service interfund transfers.

NON-DEPARTMENTAL EXPENDITURES: Expenditures which benefit all or several County departments, such as property and liability insurance.

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NON-OPERATING BUDGET: The capital budget and the internal services budget.

NON-TAX REVENUE: The revenue derived from non-tax sources, including licenses and permits, intergovernmental revenue, charges for service, fines and forfeitures, and various other miscellaneous revenue.

OBJECT CODE: An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. These are normally grouped into personal services, operating expenditures, capital outlay and other categories for budgetary analysis and financial reporting purposes. Certain object codes are mandated by the State of Florida Uniform Accounting System.

OBJECTIVE: A specific measurable and observable result of an organization's activity that advances the organization towards its goal.

OBLIGATIONS: Amounts that a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.

OPERATING EXPENDITURES: Also known as operating and maintenance costs, these are expenditures of day-to-day operations, such as office supplies, maintenance of equipment, and travel. Capital costs are excluded.

ORDINANCE: A formal legislative enactment by the County Commission. If it is not in conflict with any higher form of law, such as state statute or constitutional provision, it has the full force and effect of law within the boundaries of the county.

OUTSIDE AGENCIES: Private not-for-profit agencies located within the County who provide community services which supplement and support County programs and for which County dollars are made available.

PERSONAL PROPERTY: Property of any kind except real property. It may be tangible, having physical existence, or intangible, having no physical existence, such as copyrights, patents, or securities. Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under State law.

PERSONAL PROPERTY TAX: A tax assessed on all personal property (equipment) of business firms, mobile homes with permanent additions, and condominiums, if rented, within the County.

PERSONAL SERVICES: Expenditures for salaries, wages, and fringe benefits of a government's employees.

POTABLE WATER: Water that does not contain pollution, contamination, objectionable minerals, or infective agents and is considered satisfactory for domestic consumption (drinking water)**.**

PRINCIPAL: The original amount borrowed through a loan, bond issue, or other form of debt.

PROPERTY (AD VALOREM) TAXES: A revenue which is collected on the basis of a rate applied to the taxable valuation of real property.

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PROPOSED MILLAGE: The tax rate certified by the governing body of each taxing authority within a fiscal year. The proposed millage is sent to the Property Appraiser within 35 days after the County's tax roll is certified. This proposed millage is placed on the proposed tax notice sent to property owners.

PROPRIETARY FUND/AGENCY: Commonly called "self-supporting" or "enterprise", these funds/agencies pay for all or most of their cost of operations from user fees and receive little or no general property tax support.

PURCHASE ORDER: A document issued to authorize a vendor to deliver specified merchandise or render a specified service for a stated estimated price. Outstanding purchase orders are called encumbrances.

REAL PROPERTY: Land, buildings and other structures attached to it that are taxable under Florida Law.

RECIPIENT: An organization receiving financial assistance directly from an awarding agency to carry out a project or program.

REQUIREMENT: A monetary obligation reflected in the financial accounts as an inter-fund transfer of cash from one fund to another.

RESERVE: An account used to indicate that a portion of the budget is legally restricted for a contingency or other lawful purpose and is therefore not available for general appropriation.

RESTRICTED REVENUE: A source of funds which is mandated by law or policy to be used for a specific purpose.

RESOLUTION: A special or temporary order of a legislative body requiring less legal formality than an ordinance or statute.

RESTRICTED CASH: Restricted cash consists of cash held in escrow for the long term maintenance and care of sanitary landfills as required by Rule 62-701.630 (Financial Assurance) of the Florida Administrative Code.

RETAINED EARNINGS: An equity account reflecting the accumulated earnings of an Enterprise or Internal Services Fund.

REVENUE: The taxes, fees, charges, special assessments, grants, and other funds collected and received by the county in order to support the services provided.

REVENUE BONDS: A government-issued bond sold for construction of a capital project. Debt service requirements are met from the proceeds of a specific revenue source.

REVENUE ESTIMATES: A formal estimate of how much revenue will be earned from a specific revenue source for some future period, such as the next fiscal year.

ROLLED-BACK MILLAGE RATE: A tax rate that will generate the same tax dollar revenue as in the current fiscal year based on the new assessed value exclusive of new construction.

SPECIAL ASSESSMENT: A compulsory levy imposed on certain properties to defray part or all of the costs of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL REVENUE FUND: A fund used to account for the proceeds of specific revenue sources or to finance specified activities as required by law or administrative regulation.

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STATE HOUSING INITIATIVES PARTNERSHIP (SHIP): A state entitlement program designed to foster public/private partnerships to create and preserve affordable housing.

STATUTE: A written law enacted by a duly organized and constituted legislative body.

SURPLUS: The difference between revenues received and expenditures made within the current fiscal year.

TAX BASE: The total property evaluations on which each taxing authority levies its tax rate.

TAX INCREMENT FINANCING: Financing secured by the anticipated incremental increases in tax revenues, resulting from the redevelopment of an area.

TAX ROLL: The certification of assessed taxable values prepared by the Property Appraiser and presented to a taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

TAX YEAR: The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year's budget. For example, the tax roll for January 1, 2008 would be used to compute an ad valorem tax levied effective October 1, 2008.

TAXABLE VALUE: The assessed value minus exemptions, such as the Homestead Exemption, is the taxable value. This value multiplied by the millage rate equals the property tax amount.

TENTATIVE MILLAGE: The tax rate adopted at the first public hearing of a taxing authority. Under state law, the authority may reduce, but not increase, the tentative millage during the final budget hearing without first providing written notification to all affected property owners.

TRANSFER: Transfers of cash or other resources between funds.

TRIM: The acronym for **TR**uth **I**n **M**illage defines a tax increase or decrease given the relationship of assessed values and millage rates. If the average assessed value increases, the millage rate should decrease (see Rolled-Back Millage Rate).

TRUST FUND: Funds used to account for assets held by a government for individuals, private organizations, other governments, and/or other funds.

UNIFORM ACCOUNTING SYSTEM: The chart of accounts prescribed by the Office of the State Comptroller designed to standardize financial information to facilitate comparison and evaluation of reports.

UNINCORPORATED AREA: Those areas of the County, which lie outside the boundaries of the cities.

UNRESERVED FUND BALANCE: The portion of a fund's balance that is not legally restricted for a specific purpose.

UNRESTRICTED RESERVE: Monies that can be used for any lawful expenditure supporting a wide variety of functions or objectives.

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GLOSSARY OF TERMS & ACRONYMS

USER CHARGES (PROPRIETARY): The payment of a fee for direct receipt of goods or services by the person benefiting from the services.

VALUATION: The dollar value of property assigned by the County Property Appraiser.

VOTED MILLAGE: A tax levied to support a program(s) that has been approved by voter referendum.

WORKING CAPITAL: Reserves kept on hand to ensure a positive cash flow.

ZERO-BASE BUDGETING: A method of detailed budget analysis and justification that combines elements of management by objectives and program evaluation. It is a vehicle to link management and planning to the budget process. Zero-Base Budgeting starts with an examination of an agency's basic programs and services by the lowest management level, and continues up the organization as funding packages are prioritized at each level in accordance with available resources and desired outcomes. It is a tool for objectively directing the allocation of funds among activities and programs. Its basis is the consideration of the efficiency and effectiveness of activities and programs.

ADA – Americans With Disabilities Act

AIP – Airport Improvement Program

ALS – Advanced Life Support

CAFR – Comprehensive Annual Financial Report

CCR – Central Contractor Registry

CDBG – Community Development Block Grant

CERT – Citizen's Emergency Response Team

CFDA – Catalog of Federal Domestic Assistance

CIP – Capital Improvement Program

CPI – Consumer Price Index

CPR – Cardio Pulmonary Resuscitation

CRA – Community Redevelopment Agency

DEP – Department of Environmental Protection

DR 420/422 – Department of Revenue Forms Certifying Taxable Assessed Value

E-911 – Emergency Telephone System

EEOC – Equal Employment Opportunity Commission

EFT – Electronic Fund Transfer

EMS – Emergency Medical Services

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GLOSSARY OF TERMS & ACRONYMS

EMT – Emergency Medical Technician

EOC – Emergency Operations Center

FAA – Federal Aviation Administration

FASB – Financial Accounting Standards Board

FCPT – Flagler County Public Transportation

FDEP – Florida Department of Environmental Protection

FDER – Florida Department of Environmental Regulation

FDLE – Florida Department of Law Enforcement

FDOT – Florida Department of Transportation

FEMA – Federal Emergency Management Administration

FICA – Federal Insurance Contributions Act (Medicare and Social Security taxes)

FIND – Florida Inland Navigational District

FMLA – Family Medical Leave Act

FS – Financial Services

FY – Fiscal Year

FYE – Fiscal Year End

GA – General Aviation

GAAP – Generally Accepted Accounting Principles

GASB – Governmental Accounting Standards Board

GFOA – Government Finance Officers Association

HAZMAT – Hazardous Material

HUD – Housing and Urban Development

HVAC – Heating, Ventilation and Air Conditioning

IT – Information Technology

LAP – Local Agency Program

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GLOSSARY OF TERMS & ACRONYMS

LETF – Law Enforcement Trust Fund

MGD – Million Gallons per Day

MHz – Megahertz radio frequency unit

MSD – Municipal Service District

NPDES – National Pollutant Discharge Elimination System

OMB – Office of Management & Budget

OSHA – Occupational Safety & Health Administration

PAL – Police Athletic League

POC – Point of Contact

PSAP's – Public Safety Answering Points

PSN – Person With Special Needs

RFP – Request For Proposal

RFQ – Request For Quotes

ROI – Return On Investment

ROW – Right-of-Way

SCRAM – Secure Continuous Remote Alcohol Monitoring

SHIP – State Housing Initiatives Partnerships

SJRWMD – St. Johns River Water Management District

TIF – Tax Increment Financing

TRIM – Truth in Millage Law

VA – Veteran's Affairs

VAB – Value Adjustment Board

WTP – Water Treatment Plant

WWTP – Waste Water Treatment Plant

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Description of Funds and Account Groups

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Governmental Fund Types - Governmental Funds are those through which most governmental functions of the County are financed. The acquisition, use and balances of the County's expendable financial resources and the related liabilities are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position rather than upon net income determination. The following are the County's Governmental Fund Types:

The General Fund is used to account for all revenues and expenditures applicable to the general operations of County Government which are not accounted for in another fund. All general operating revenues which are not restricted or designated as to use by outside sources are recorded in the General Fund.

Special Revenue Funds account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted or committed to expenditures for specified purposes. The County currently has the following forty-two special revenue funds:

County Transportation Trust Fund (Fund 102) - Created pursuant to the provisions of Section 129.02, Florida Statutes, to account for transportation related revenues and expenditures not more properly accounted for elsewhere. Major revenue sources include the local option gas tax, the county gas tax and the ninth cent fuel tax. The Public Works Department is the major activity funded from this fund.

Legal Aid Fund (Fund 105) – Created pursuant to the provisions of Section 939.185(1)(a)2, Florida Statutes, which requires “Twenty-five percent of the amount (of additional court costs and surcharges, not to exceed $65) collected shall be allocated to assist counties in providing legal aid programs required under s. 29.008(3)(a).” Section 29.008(3)(a), Florida Statutes provides “Legal aid programs, which shall be funded at a level equal to or greater than the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003” “shall be considered a local requirement.” The County contracts with Community Legal Services of Mid-Florida, Inc. for the provision of legal aid services.

Law Enforcement Trust (Fund 106) - Created pursuant to the provisions of Section 932.704, Florida Statutes, to account for the net proceeds from the sale or conversion of forfeited properties. Expenditures payable from this fund are legally restricted to nonrecurring obligations of the Sheriff’s office, including equipment purchases in accordance with Chapter 932.7055 F.S. Although legally entitled as a trust fund, this fund is more properly accounted for as a special revenue fund due to the nature of the transactions recorded therein.

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Law Library (Fund 107) – Created pursuant to the provisions of Section 939.185(1)(a)2, Florida Statutes, which requires "Twenty-five percent of the amount (of additional court costs and surcharges, not to exceed $65) collected shall be allocated to fund personnel and legal materials for the public as part of a law library.

Court Facilities (Fund 108) – Established pursuant to the provisions of § 318.18(13)(a), Florida Statutes, to account for the surcharge of thirty dollars ($30.00) assessed against each person who pays a fine or civil penalty for any violation of a non-criminal traffic infraction pursuant to Chapter 318, Florida Statutes and each person who pleads guilty or nolo contendere to, or is convicted of, regardless of adjudication, a violation of a noncriminal traffic infraction or a criminal violation of § 318.17, Florida Statutes. The clerk shall add this surcharge to all payments of fines and civil penalties for any violation of a noncriminal traffic infraction or a criminal violation of F.S. § 318.17. The Flagler County Board of County Commissioners adopted Ordinance 2004-08 on July 12, 2004 to assess a $15 surcharge on non-criminal traffic infractions or criminal violations of Section 318.17, Florida Statues. Funds collected are used to fund State court facilities, and expended as provided by the Board of County Commissioners in consultation with the Chief Judge of the Seventh Judicial Circuit of Florida, or his/her designee. During fiscal year 2008-09 Chapter 2009-204 was signed into Florida law raising the allowable surcharge on noncriminal traffic infractions and on certain listed criminal violations from $15 to $30. On July 20, 2009 the Flagler County Board of County Commissioners adopted Ordinance Number 2009-05 amending Section 10.33(3) of the Flagler County Code of Ordinances which increased the surcharge from $15 to $30.

Tourist Development Capital Projects (Fund 109) – Created pursuant to the provisions of Chapter 19 of the Flagler County Code of Ordinances to account for that portion of the Tourist Development Tax authorized by the provisions of Section 125.0104(3)(c),(d) and (l), Florida Statutes which is allocated for capital outlay. In March, 2017, the Board of County Commissioners amended Section 19-48 of the Flagler County Code of Ordinances to increase the levy from 4% to 5% and revise the Tourist Development Plan. The first year of the development plan (effective 6/1/17) redistributed the percentage of annual revenue to be credited to each category. For the period of June 1, 2017 through May 31, 2018, the Capital Projects allocation is 0%. The distribution will change effective 6/1/18, allowing for a 10% distribution to capital projects and effective 6/1/19 it will increase to 20%.The provisions of Section 125.0104(5)(a)1, Florida Statutes, limit the uses of the capital outlay portion of the Tourist Development Tax to "acquire, construct, extend, enlarge, remodel, repair, improve, maintain, operate, or promote one or more publicly owned and operated convention centers, sports stadiums, sports arenas, coliseums, or auditoriums, or museums that are publicly owned and operated or owned and operated by not-for-profit organizations and open to the public, within the boundaries of the county…"

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DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Tourist Development Promotions & Advertising (Fund 110) – Established pursuant to the provisions of Chapter 19 of the Flagler County Code of Ordinances to account for that portion of the Tourist Development Tax authorized by the provisions of Section 125.0104(3)(c),(d) and (l), Florida Statutes which is allocated for promotion and advertising. In March, 2017, the Board of County Commissioners amended Section 19-48 of the Flagler County Code of Ordinances to increase the levy from 4% to 5% and revise the Tourist Development Plan. The first year of the development plan (effective 6/1/17) redistributed the percentage of annual revenue to be credited to each category. For the period of June 1, 2017 through May 31, 2018, the Promotions and Advertising allocation is 40%. The distribution will change effective 6/1/18, allowing for a 60% distribution to Promotions & Advertising and effective 6/1/19 it will remain at the 60% allocation. The provisions of Section 125.0104(5)(a)2, Florida Statutes, limit the uses of the promotion and advertising portion of the Tourist Development Tax to "promote and advertise tourism in the State of Florida and nationally and internationally; however, if tax revenues are expended for an activity, service, venue, or event, the activity, service, venue, or event shall have as one of its main purposes the attraction of tourists as evidenced by the promotion of the activity, service, venue, or event to tourists…".

Tourist Development Beach Restoration (Fund 111) – Created pursuant to the provisions of Chapter 19 of the Flagler County Code of Ordinances to account for that portion of the Tourist Development Tax authorized by the provisions of Section 125.0104(3)(c),(d) and (l), Florida Statutes which is allocated for beach restoration and maintenance. In March, 2017, the Board of County Commissioners amended Section 19-48 of the Flagler County Code of Ordinances to increase the levy from 4% to 5% and revise the Tourist Development Plan. The first year of the development plan (effective 6/1/17) redistributed the percentage of annual revenue to be credited to each category. For the period of June 1, 2017 through May 31, 2018, the Beach Restoration and Maintenance allocation is 60%. The distribution will change effective 6/1/18, allowing for a 30% distribution to Beach Restoration and Maintenance and effective 6/1/19 it will decrease to 20%. The provisions of Section 125.0104(5)(a)2, Florida Statutes, limit the uses of the beach restoration and maintenance portion of the Tourist Development Tax to "finance beach park facilities or beach improvement, maintenance, renourishment, restoration, and erosion control, including shoreline protection, enhancement, cleanup, or restoration of inland lakes and rivers to which there is public access as those uses relate to the physical preservation of the beach, shoreline, or inland lake or river. However, any funds identified by a county as the local matching source for beach renourishment, restoration, or erosion control projects included in the long-range budget plan of the state's Beach Management Plan, pursuant to s. 161.091, or funds contractually obligated by a county in the financial plan for a federally authorized shore protection project may not be used or loaned for any other purpose. In counties of less than 100,000 population, no more than 10 percent of the revenues from the tourist development tax may be used for beach park facilities."

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DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

Constitutional Gas Tax (Fund 112) – Established to account for the proceeds received from the Constitutional Gas Tax (2 cents per gallon) which is collected and distributed by the State of Florida pursuant to provisions of Sections 206.41(1)(a) and 206.47, Florida Statutes. Authorized uses of the constitutional gas tax, as provided by the provisions of Section 206.47(7), Florida Statutes, are limited to "the acquisition, construction, and maintenance of roads. For the purposes of this subsection, the term 'maintenance' includes periodic maintenance and routine maintenance, as defined in s. 334.03, and may include the construction and installation of traffic signals, sidewalks, bicycle paths, and landscaping. The funds may be used as matching funds for any federal, state, or private grant specifically related to these purposes."

Environmentally Sensitive Lands (Fund 117) – Initially established for the first time in fiscal year 2004-05 to account for the proceeds from the $6,665,000 Limited Tax General Obligation Bonds, Series 2005 issued in January of 2005 which were used to fund the acquisition of environmentally sensitive lands.

ESL 2008 Referendum (Fund 119) – Established to account for that portion of the 0.25 mill ad valorem tax levy authorized (or reauthorized) by the voters on November 4, 2008 which is not required to fund debt service associated with either the $6,665,000 Limited General Obligation Bonds, Series 2005 or the $10,000,000 Limited General Obligation Bonds, Series 2009. Pursuant to the ballot language approved by the voters on November 4, 2008, expenditures of this special ad valorem tax levy are authorized to continue to acquire and improve land to protect drinking water sources, preserve wildlife habitat and environmentally sensitive lands, reduce risk of wildfires, improve water quality of lakes, streams and the Intracoastal Waterway, and seek matching funds, shall Flagler County be authorized to levy 0.25 mill ad valorem tax for twenty years and issue bonds not exceeding $40 Million at interest rates not exceeding the legal maximum, subject to an annual independent audit.

Utility Regulatory Authority (Fund 120) – Created to account for activities undertaken by Flagler County in conducting rate reviews and other consumer related activities related to the regulation of privately owned water and wastewater utilities operating in Flagler County. In the past, these activities were the responsibility of the Florida Public Service Commission, however, several years ago, the County reassumed this responsibility. At that point in time, the Florida Public Service Commission transferred funding to Flagler County to assist in their regulatory efforts. Although the bulk of this funding ($1,000,000) was subsequently paid the City of Palm Coast (following their incorporation and takeover of the primary utility company serving City residents), there remains a small amount of funding (approximately $20,000) that is included in the approved budget. Authority for the Flagler County Utility Regulatory Authority is set forth in Chapter 30, Article II of the Flagler County Code of Ordinances.

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

800 MHZ System Escrow Acct. (Fund 126) - Created in FY2009-10 to account for the interlocal agreement between Flagler County and the City of Palm Coast authorizing the City's use of the County's 800 MHz Radio System and to provide for a planned future upgrade of the system. According to the interlocal agreement, the City shall make five annual deposits of $300,000 for Phase II Upgrade. Such payments and any interest will be held until the upgrade occurs. The costs of the upgrade will be shared equally between the City and County.

North Malacompra Drainage District (Fund 127) Collection of a Special Assessment was approved by the Board of County Commissioners beginning in FY 2016-17. The purpose of this Special Assessment District is to operate and maintain a backbone stormwater management system for the portion of the Hammock that lies between the south side of MalaCompra Canal to Washington Oaks State Park, and lying east of State Road Al A. A map is provided in the attached letter showing the District. The stormwater management system is intended to protect properties in this area in the event of potentially hazardous storms by maintaining stormwater outfalls to the Intracoastal Waterway. The system is designed to minimize any hazards, minimize damage to property and protect the general public health of the area. The system will also better assure that stormwater runoff entering the Matanzas River/Intracoastal Waterway is less polluted than today's runoffs. These activities and functions of the District will provide benefits to all property owners within the District. The maximum annual assessment for any lot within the district is $75 dollars. The first year annual assessment was set at $30 dollars. Each lot within the District is subject to the assessment.

Transportation Impact Fee East - Old (Fund 130) – Established to account for the amount of transportation impact fees levied by the Board of County Commissioners and collected pursuant to Chapter Section 17-64 of the Flagler County Code of Ordinances. The amounts budgeted in this fund represent impact fees collected prior to September 30, 2003 and grant funds and interest collected to the present time. Impact fees collected are credited to the geographic quadrant from which collected, where they may be used only within the quadrant from which collected for the purpose of capital improvements for roads on the County's major road network system, and not for maintenance or operations. For the 130 Fund, the geographic area includes all land east of the Florida East Coast (FEC) Railroad Right of Way.

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Transportation Impact Fee West (Fund 131) – Created to account for the amount of transportation impact fees levied by the Board of County Commissioners and collected pursuant to Chapter Section 17-64 of the Flagler County Code of Ordinances. Transportation impact fees were first collected following the passage of Flagler County Ordinance Number 89-19 on November 6, 1989. These funds represent amounts collected and credited to the geographic quadrant from which collected, which, for the 131 Fund, includes all land west of the Florida East Coast (FEC) Railroad Right of Way. Funds collected may only be used within the quadrant from which collected for the purpose of capital improvements for roads on the County's major road network system, and not for maintenance or operations.

Parks Impact Fee Zone 1 (Fund 132) – Established to account for the amount of parks and recreation impact fees levied by the Board of County Commissioners and collected pursuant to Section 17-100 of the Flagler County Code of Ordinances. Parks and recreation impact fees may be broken down into the following categories: (1) the park site acquisition impact fee and (2) the park construction and improvement impact fee for community and special facility parks, and (3) the park construction and improvement impact fee for local or neighborhood parks. Funds collected from parks impact fees shall be used for land acquisition of required parklands, or for the purpose of capital improvements to park facilities, within the originating district. The geographic area included in Zone 1 may be generally described as lands lying north of State Road 100 and east of the Intracoastal Waterway, lands lying within the corporate limits of the City of Flagler Beach and lands lying south of State Road 100 and east of Interstate 95.

Parks Impact Fee Zone 2 (Fund 133) – Created to account for the amount of parks and recreation impact fees levied by the Board of County Commissioners and collected pursuant to Section 17-100 of the Flagler County Code of Ordinances. Parks and recreation impact fees may be broken down into the following categories: (1) the park site acquisition impact fee and (2) the park construction and improvement impact fee for community and special facility parks, and (3) the park construction and improvement impact fee for local or neighborhood parks. Funds collected from parks impact fees shall be used for land acquisition of required parklands, or for the purpose of capital improvements to park facilities, within the originating district. The geographic area currently included in Zone 2 may be generally described as lands lying North of State Road 100 and East of U.S. Highway 1 and West of the Intracoastal Waterway, other than those areas within the corporate limits of the City of Bunnell, the City of Flagler Beach and the City of Palm Coast.

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Parks Impact Fee Zone 3 (Fund 134) – Established to account for the amount of parks and recreation impact fees levied by the Board of County Commissioners and collected pursuant to Section 17-100 of the Flagler County Code of Ordinances. Parks and recreation impact fees may be broken down into the following categories: (1) the park site acquisition impact fee and (2) the park construction and improvement impact fee for community and special facility parks, and (3) the park construction and improvement impact fee for local or neighborhood parks. Funds collected from parks impact fees shall be used for land acquisition of required parklands, or for the purpose of capital improvements to park facilities, within the originating district. The geographic area currently included in Zone 3 may be generally described as lands lying within the corporate limits of the City of Bunnell (as they existed in 1994) plus the area south of State Road 100, east of U.S. Highway 1 and west of Interstate 95.

Parks Impact Fee Zone 4 (Fund 135) – Created to account for the amount of parks and recreation impact fees levied by the Board of County Commissioners and collected pursuant to Chapter Section 17-100 of the Flagler County Code of Ordinances. Parks and recreation impact fees may be broken down into the following categories: (1) the park site acquisition impact fee and (2) the park construction and improvement impact fee for community and special facility parks, and (3) the park construction and improvement impact fee for local or neighborhood parks. Funds collected from parks impact fees shall be used for land acquisition of required parklands, or for the purpose of capital improvements to park facilities, within the originating district. The geographic area currently included in Zone 4 may be generally described as lands lying west of U.S. Highway 1 and outside the corporate limits of the City of Bunnell (as they existed in 1994).

Transportation Impact Fee Palm Coast (Fund 136) – Established following the adoption of Flagler County Ordinance Number 2002-27 on October 7, 2002 to account for the amount of transportation impact fees levied and collected by the Board of County Commissioners within the corporate limits of the City of Palm Coast. Funds collected could only be used within the geographic area from which collected for the purpose of capital improvements for roads on the County's major road network system, and not for maintenance or operations. The City of Palm Coast subsequently enacted their own transportation impact fee ordinance and the County discontinued the practice of collecting impact fees within the City of Palm Coast some time on or before September 30, 2004. Per an interlocal agreement, the funds have been used for pass through grant projects. Upon completion of the final projects (Old Kings Road), the balance of the funds remaining were returned to the City of Palm Coast and the fund was closed in FY17.

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Transportation Impact Fee New East (Fund 137) – Created following the adoption of Flagler County Ordinance Number 2002-27 on October 7, 2002 to account for the amount of transportation impact fees levied and collected by the Board of County Commissioners within the geographic area lying outside the corporate limits of the City of Palm Coast and east of the Florida East Coast (FEC) Railroad Right of Way. Funds collected may only be used within the geographic area from which they were collected for the purpose of capital improvements for roads on the County's major road network system, and not for maintenance or operations.

Economic Development (Fund 141) – Established to account for the repayment of Community Development Block Grant funding by International Tool Machines, Inc (ITM). The final payment was received from ITM on September 12, 2002. The budget will be used to fund the County's Economic Development Incentive Program, as originally established by the Board of County Commissioners on October 20, 1997 (Flagler County Ordinance Number 97-19), and as later amended and restated on September 24, 2002 by Flagler County Ordinance Number 02-26. The Flagler County Economic Development Incentive Program (EDIP) is codified in the Flagler County Code of Ordinances as §§19.201 through 19.205. Expenditures of Economic Development Incentive Program funds will be governed by the provisions of these sections of the code.

SHIP Program (Fund 143) – Established pursuant to the provisions of Section 420.9075(5), Florida Statutes, to account for the local housing distribution monies received from the State of Florida in connection with the State Housing Initiatives Partnership Act (SHIP) Program. The State Housing Initiatives Partnership Program was created for the purpose of providing funds to counties and eligible municipalities as an incentive for the creation of local housing partnerships, to expand production of and preserve affordable housing, to further the housing element of the local government comprehensive plans specific to affordable housing, and to increase housing-related employment. Portions of the documentary stamp tax collected by the State of Florida are transferred into the Local Government Housing Trust Fund for distribution to eligible county and municipal governments to fund the implementation of local housing assistance plans. Authorized expenditures from the Local Housing Assistance Trust Fund are limited to the administration and implementation of the local housing assistance program. Flagler County has historically utilized the SHIP funds to provide down payment assistance, repair or replacement of substandard housing, and mortgage foreclosure prevention assistance.

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Old Kings Road Landfill (Fund 145) – Created, pursuant to the provisions of Flagler County Resolution Number 96-54, to account for the funds placed in escrow for long-term maintenance (i.e. closure and post-closure care costs for up to thirty years after final closure) for the Old Kings Road Landfill, a Class I Landfill, which also accepted yard waste. The Old Kings Road Landfill was opened in 1977 and closed in 1991. Since this landfill was closed prior to the implementation of regulations providing for the funding of closure and post-closure care costs, no revenue source existed to fund these costs. As a consequence, this fund received initial funding during fiscal year 1995-96 from an interfund transfer in the amount of $120,000 from the capital projects fund. Subsequently, during fiscal year 2000-01, additional funding was provided (totaling approximately $750,000) from the remaining proceeds of the $9,100,000 Flagler County Infrastructure Sales Surtax Improvement Revenue Bonds, Series 1991, originally issued for the purpose of constructing a new county landfill. This fund is not separately stated for financial reporting purposes but rather it is consolidated into the landfill enterprise fund.

Construction & Demolition Debris Landfill (Fund 146) – Established to account for the funds placed in escrow for long-term maintenance (i.e. closure and post-closure care costs for up to thirty years after final closure) for the Old Kings Road Construction and Demolition Debris (C&D) facility located just South of the Old Kings Road Landfill. The Old Kings Road C&D facility was opened in 1991 and closed in 2006. Although as a C&D facility the requirements for the funding of closure and post-closure care costs are significantly different from those associated with a Class I Landfill, there was no specific revenue source collected during the years it was in operation to fund these costs. As a consequence, during fiscal year 2000-01, significant funding was provided (totaling $270,000) from the remaining proceeds of the $9,100,000 Flagler County Infrastructure Sales Surtax Improvement Revenue Bonds, Series 1991, originally issued for the purpose of constructing a new county landfill. This fund is not separately stated for financial reporting purposes but rather it is consolidated into the landfill enterprise fund.

Bunnell Landfill (Fund 148) – Created to account for the funds placed in escrow for long-term maintenance (i.e. closure and post-closure care costs for up to thirty years after final closure) for the Bunnell Landfill, a Class III Landfill, which accepted household garbage and furniture. The Bunnell Landfill was opened in 1974 and closed in 1989. Since this landfill was closed prior to the implementation of regulations providing for the funding of closure and post-closure care costs, no revenue source existed to fund these costs. As a consequence, this fund received funding during fiscal year 2000-01 (totaling approximately $570,000) from the remaining proceeds of the $9,100,000 Flagler County Infrastructure Sales Surtax Improvement Revenue Bonds, Series 1991, originally issued for the purpose of constructing a new county landfill. This fund is not separately stated for financial reporting purposes but rather it is consolidated into the landfill enterprise fund.

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CDBG-Neighborhood Stabilization Program (Fund 152) – Established during FY12 to account for grant funding of $1,029,844 under the Neighborhood Stabilization Program 3 (NSP3) authorized by the Wall Street reform and Consumer Protection Act of 2010 (Dodd-Frank Act). The County plans to use its funds in state Strategy 1 for the acquisition and rehabilitation of eligible foreclosed properties to rent to qualified households. A minimal balance remains that will be used to provide monitoring the contracts for compliance with program requirements.

Bimini Gardens MSTU (Fund 175) – Created, pursuant to the provisions of Section 125.01(1)(q), Florida Statutes, Flagler County Ordinance Number 99-10, and Flagler County Resolution Number 99-91, to account for the proceeds of a special per front foot assessment levied by the Board of County Commissioners and collected by the Tax Collector as a part of the tax roll. The per front foot assessment rate has remained unchanged since initially levied in fiscal year 2000-01 at $0.58 per front foot. Authorized purposes for which the funds so generated may legally be expended is limited to the "acquisition, construction, and improvement from time to time of roads and related drainage improvements" within Bimini Gardens.

Espanola Special Assessment (Fund 177) – Established pursuant to the provisions of Flagler County Resolution Number 2002-31 (as adopted on February 28, 2002) to account for the proceeds of a per parcel special assessment of $11.76 per residential unit levied for the purpose of funding mosquito control services (including inspection services, surveillance and truck and aerial spraying) in the Espanola area. On April 21, 2003 the Board agreed to contract mosquito control services for these areas as well as the Rima Ridge Area (collectively known as the West Flagler Mosquito Control District, or WFMCD) to the East Flagler Mosquito Control District (EFMCD). To provide additional funding, the County annually applies for (and has annually received) state financial assistance from the Department of Agriculture and Consumer Services (DACS).

Rima Ridge Special Assessment (Fund 178) – Created pursuant to the provisions of Flagler County Resolution Number 2002-31 (as adopted on February 28, 2002) to account for the proceeds of a per parcel special assessment of $14.62 per residential unit levied for the purpose of funding mosquito control services (including inspection services, surveillance and truck and aerial spraying) in the Rima Ridge area. On April 21, 2003 the Board agreed to contract mosquito control services for this area as well as the Espanola Area (collectively known as the West Flagler Mosquito Control District, or WFMCD) to the East Flagler Mosquito Control District (EFMCD). To provide additional funding, the County annually applies for (and has annually received) state financial assistance from the Department of Agriculture and Consumer Services (DACS).

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Municipal Services (Fund 180) – Established to account for services provided by Board of County Commissioners Departments to geographically limited areas of Flagler County (i.e. the unincorporated areas). Services provided include engineering, code enforcement, planning and zoning (the Building Inspection Division is budgeted in another fund). In addition to self-generated revenues (i.e. planning and zoning fees or code enforcement charges) significant sources of revenue in this fund include a portion of the state shared ½ cent sales tax as well as staff time charges (charges made by a department for the provision of services to another fund or department). This fund is illustrated as part of the General Fund for financial reporting.

Building Department (Fund 181) – Created to account for building permit fees authorized by Chapter 553.80(1), Florida Statutes which provides "The governing bodies of local governments may provide a schedule of fees, as authorized by s. 125.56(2) or s. 166.222 and this section, for the enforcement of the provisions of this part. Such fees shall be used solely for carrying out the local government's responsibilities in enforcing the Florida Building Code." As a consequence, only costs associated with the inspection and enforcement of the provisions of Section 125.56, Florida Statutes, and of the Florida Building Code and the Florida Fire Prevention Code (i.e. building and fire inspections) are funded from this source.

Public Safety Communications Network (Fund 182) – Created to account for loan proceeds for the upgrade of the 800 MHz Radio System. This fund will also be responsible for maintaining the equipment with revenues collected through user fees. Flagler County BOCC, Flagler County Sheriff's Office, Flagler County School Board, City of Palm Coast, City of Flagler Beach, City of Bunnell, as well as other outside agencies will be able to utilize this radio system. The newly acquired debt service payments for the upgrade of the 800 MHz Radio System will also be accounted for in this fund.

Domestic Violence (Fund 192) – Established to account for that portion of the $201.00 surcharge levied pursuant to the provisions of Section 938.08, Florida Statutes (S.S.115.00) which is "provided to the governing board of the county and must be used only to defray the costs of incarcerating persons sentenced under Section 741.283, Florida Statutes and provide additional training to law enforcement personnel in combating domestic violence."

Alcohol & Drug Abuse Trust Fund (Fund 193) – Created pursuant the provisions of § 893.165, Florida Statutes and Flagler County Ordinance Number 2002-31. Fees and court costs are imposed pursuant to §§ 938.13, 938.21 & 938.23, Florida Statutes, and the sums collected, less Clerk fees, are deposited in the Trust Fund to be used to fund alcohol and other drug abuse programs designated by the Board. Unexpended funds at year-end, if any, remain in this fund (Fund 193) and "roll-over" to the next year.

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Court Innovations /Technology (Fund 194) – Established pursuant to the provisions of § 28.24(12)(e)1, Florida Statutes, to account for that portion ($2.00) of the additional $4.00 per page recording fee collected by the Clerk and distributed to the board of county commissioners to be used exclusively to fund court-related technology, and court technology needs as defined in Sections 29.008(1)(f)2. and (h), Florida Statutes, for the state trial courts, state attorney, public defender, and criminal conflict and civil regional counsel in that county. Unexpended funds at year-end remain in this fund (Fund 194) and "roll-over" to the next year.

Juvenile Diversion (Fund 195) – Created Pursuant to § 939.185(1)(a)4., Florida Statutes, and Flagler County Ordinance 2008-20 (as amended by Ordinance 2009-05), to account for the ¼ portion of the additional court cost of $65.00 imposed by the Board of County Commissioners to be used "as determined by the Board of County Commissioners to support teen court programs, except as provided in s. 938.19(7), juvenile assessment centers, and other juvenile alternative programs." Inasmuch as the Board of County Commissioners, pursuant to the provisions of Section 938.19, Florida Statutes, and Flagler County Ordinance 2008-20 (as amended by Ordinance 2009-05) has chosen to impose the $3.00 additional court cost specifically in support of the Teen Court Program, this portion of the $65.00 additional court cost may not be used to support the Teen Court Program (See Section 938.19(7), Florida Statutes). Unexpended funds at year-end, if any, are transferred to the Court Innovations Fund (Fund 197).

Crime Prevention Fund (Fund 196) – Established Pursuant to § 775.083(2), Florida Statutes, to account for the court costs assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed by this section shall be $50 for a felony and $20 for any other offense and shall be deposited by the clerk of the court into an appropriate county account for disbursement for the purposes provided in this subsection. The county shall account for the funds separately from other county funds as crime prevention funds. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523.

Court Innovations (Fund 197) – Created to account for that portion (25%) of the additional court cost authorized pursuant to § 939.185, Florida Statutes, and imposed by the Board of County Commissioners by the provisions of Flagler County Ordinance 2008-20 (as amended by Ordinance 2009-05) which is required to be used to fund innovative court programs, to supplement State funding of state court elements, and to aid the County in funding local requirements. Funds may not be expended without the consent of the Chief Judge or his/her designee. During prior

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fiscal years, significant funding was also received in this fund from Annual "Drug Court" Grants. This grant funding is no longer available. Unexpended funds at year-end, if any, remain in this fund (Fund 197) and "roll-over" to the next year.

Teen Court (Fund 198) – Created pursuant to the provisions of Section 938.19, Florida Statutes, as further implemented by the provisions of Flagler County Ordinance 2008-20 (as amended by Ordinance 2009-05), to account for the additional court cost of $3 assessed in the circuit and county court in the county against each person who pleads guilty or nolo contendere to, or is convicted of, regardless of adjudication, or adjudicated delinquent for a violation of a criminal law, a delinquent act, or a municipal or county ordinance, or who pays a fine or civil penalty for any violation of chapter 316. Any person whose adjudication is withheld under s. 318.14(9) or (10) shall also be assessed the cost. All amounts collected by the Clerk of the Circuit Court under this section shall be deposited into an account specifically for the operation and administration of the Flagler County Teen Court Program. Unexpended funds at year-end, if any, remain in this fund (Fund 198) and "roll-over" to the next year.

Emergency Communications E911 (Fund 302) – Established, pursuant to the provisions of Section 365.173(2)(c), Florida Statutes, to account for the proceeds of the monthly fee (currently 50¢) collected by voice communication service providers on both wireless and non-wireless communication services. Authorized uses of the E911 fees, as set forth in Section 365.172(9), Florida Statutes, include all costs directly attributable to the establishment or provision of E911 service and contracting for E911 services. In addition eligible costs include the functions of database management, call taking, location verification, and call transfer. However, the moneys may not be used to pay for any capital or operational costs for emergency responses which occur after the call transfer to the responding public safety entity or for the costs of constructing, leasing, maintaining, or renovating buildings, except for those building modifications necessary to maintain the security and environmental integrity of the PSAP and E911 equipment rooms.

Daytona North Service District (Fund 702) – Established pursuant to the provisions of Section 125.01(1)(q), Florida Statutes, Flagler County Ordinance Number 83-15 (as amended by Flagler County Ordinance 90-9, 91-4, and 93-07) to account for the proceeds of a special per front foot assessment levied by the Board of County Commissioners and collected by the Tax Collector as a part of the tax roll. The per front foot assessment rate has remained unchanged since fiscal year 1992-93 at $0.58 per front foot. Authorized purposes for which the funds so generated may legally be expended is limited to providing and maintaining streets, recreation facilities, drainage facilities and services from funds derived from service charges, special assessments or taxes and any other sources of funds and revenues permitted by law, within such district only. In addition to special assessments collected with the Daytona North

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Service District, the Board of County Commissioners also "shares" portions of the ninth cent fuel tax and local option gas taxes received by the County with the Daytona North Service District.

Debt Service Funds account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. The County has seven debt service funds.

(ESL) II Series 2005 (Fund 209) – Established to account for the service principal and interest associated with the $6,665,000 Limited General Obligation Bonds, Series 2005, which were issued in February, 2005. Interest rates range from 3.00% to 3.625%. Principal payments are due on July 1 of each year. Interest payments are due on January 1 and July 1 of each year. The final maturity date is July 1, 2017. Annual debt service requirements associated with the 2005 ESL Bonds totals approximately $660,000. On November 5, 2002, qualified electors residing in Flagler County approved a referendum authorizing the issuance of general obligation bonds in an amount not to exceed $6,700,000 payable from and secured by a pledge of ad valorem taxes levied at a rate not to exceed 0.163 mills annually on all taxable property within the County, with a debt service term not exceeding fourteen (14) years. The bonds were issued for the purpose of financing the acquisition of environmentally sensitive lands, including but not limited to, water recharge, parks, and recreation areas in Flagler County as provided in Resolution No. 2002-97 adopted by the Flagler County Board of County Commissioners on September 12, 2002. Reserves consist, at least in part, of amounts accumulated to make the next occurring installment of principal and interest. In addition, during a previous fiscal year, excess ad valorem tax revenues were generated. These funds are being depleted gradually over a period of several years in order to minimize the amount of millage rate variability from one fiscal year to the next. This fund was closed in FY17 and residuals were transferred to Fund 219.

Capital Construction Sinking, $34,105,000 Bond, Series 2005 (Fund 210) – Created to account for the periodic installments of principal and interest paid in connection with the $34,105,000 Capital Improvement Revenue Bonds, Series 2005, which were issued in September 2005 to finance the acquisition and construction of certain capital improvements in the County together with the funding of a reserve account. Principal and interest on the bonds was payable solely from and secured by a lien upon and pledge of all monies allocated for and distributed to the County from the Local Government Half-Cent Sales Tax, the 0.5% Discretionary Infrastructure Sales Surtax (levied pursuant to Ordinance Number 2002-17), the Communication Services Tax and the Guaranteed Portion of State Revenue Sharing. Interest rates ranged from 3.250% to 5.000%. Principal payments were due on October 1 of each year. Interest payments were due on April 1 and October 1 of each year. Average annual debt service was approximately $2,605,000 through fiscal year 2012-13 and fell to approximately $1,805,000 thereafter. The final maturity date was

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October 1, 2035. This debt was refunded in FY14-15 and included in Fund 212 Capital Improvement and Refunding Revenue Bonds Series 2015 $42,775,000. This fund description will be deleted from the budget document in FY19 when the history falls outside of the reporting columns.

Judicial Center $25,500,000 General Obligation Bonds, Series 2015 (Fund 211) – Established to account for the debt service required in connection with the $32,990,000 General Obligation Bonds, Series 2005, which were issued in September, 2005. Interest rates range from 3.00% to 4.375%. The payment of the principal and interest on the bonds is payable from and secured by a pledge of ad valorem taxes on all taxable property within the County. Principal payments are due on July 1 each year. Interest payments are due on January 1 and July 1 of each year. Average annual debt service totals $1,980,000. The final maturity date is July 1, 2035. On November 2, 2004, a majority of the qualified electors residing in Flagler County approved a referendum authorizing the issuance of general obligation bonds in an amount not to exceed $33,000,000 payable from and secured by a pledge of ad valorem taxes, with a debt service term not exceeding thirty (30) years. There is no stated limit on the millage rate which may be levied to pay the debt service on the bonds. The bonds were issued for the purpose of financing the construction of a new County Judicial Center. A separate millage rate was established for the first time in fiscal year 2008. In prior years (fiscal year 2006 and 2007), the ad valorem taxes required to service this debt were included within the general fund and then transferred to the debt service fund. In March, 2015, the BOCC authorized the issuance of General Obligation Refunding Bonds Series 2015 to refund the Series 2005 General Obligation Bonds with the same maturity date. By refunding the loan, the coupon rates now range from 2% to 5% depending on the year of maturity and savings of approximately $3,000,000 over the next 20 years.

Capital Improvement and Refunding Revenue Bonds, Series 2015 $42,775,000 (Fund 212) – Established February 2015 to refund Capital Improvement Revenue Bonds, Series 2005 and finance the construction of the Sheriff's Operation Center, Flagler County Jail Expansion, and other capital projects. Flagler County agreed to appropriate Non-Ad Valorem revenues amounts sufficient to pay principal and interest on the Bonds when due. Principal payments are due October 1st and interest payments are due October 1st and April 1st of each year. The final maturity date is October 1, 2035.

Taxable Special Assessment Revenue Note, Series 2018A, $1,520,000 (Fund 213) - Established March 2018, to finance the construction of sea walls in Painter's Hill. The vinyl seawall with a concrete cap will protect adjacent homes along the shoreline. The Note is issued pursuant to Chapter 125, Florida Statutes, Article VII of the Florida Constitution and other applicable provisions of law, and Resolution No. 2018-20 duly adopted by the Board Of County Commissioners of the County on March 5, 2018, Resolution No. 2017-69 duly adopted by the Board Of County

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Commissioners on December 20, 2017 and the Loan Agreement by and between the County and CenterState Bank, N.A. A public hearing was held September 5, 2018 to levy non-ad valorem assessments for the Painters Hill Seawall. The Board utilized the uniform method for the levy, collection and enforcement of non-ad valorem assessments to defray a portion of the costs of the project. The Note shall bear interest at a fixed rate not greater than 3.94% per annum, calculated on a 30/360 day basis, and shall be dated the date of delivery. Interest on the Note shall be payable semi-annually commencing January 1, 2019 and on each January 1 and July 1 thereafter until the Note is paid in full. Principal on the Note will be payable annually commencing on July 1, 2019 and on each July 1 thereafter and the Note shall mature on July 1, 2033. The County may prepay the Note in whole or in part, at any time, without a prepayment premium or penalty. The County may also make additional principal payments on the Note between July 1 and July 31 of each year.

Taxable Special Assessment Revenue Note, Series 2018B, $3,112,000 (Fund 214) - Established June 2018, to finance the Restoration of Emergency Berm (Dune) and partial Engineered Dune to mitigate against the loss of land and structures. The Board of County Commissioners created the Dune Restoration Project Special Assessment District in December of 2017 to address hurricane damage to the portion of the beach within this Assessment District. The Note is issued pursuant to Chapter 125, Florida Statutes, Article VII of the Florida Constitution and other applicable provisions of law, and Resolution No. 2018-40 duly adopted by the Board Of County Commissioners of the County on June 18, 2018, Resolution No. 2017-68 duly adopted by the Board of County Commissioners on December 20, 2017 and the Loan Agreement by and between the County and Branch Banking and Trust Company. A public hearing to levy non-ad valorem assessments was held on September 5, 2018. The Note shall bear interest per annum at the rate of 3.97%, which shall be calculated on the basis of a 360-day year consisting of twelve (12) thirty (30) day months. Interest on the Note shall be paid semi-annually on every July 1 and January 1, commencing January 1, 2019 until the Note is paid in full. Principal on the Note shall be paid in annual installments beginning July 1, 2019, and thereafter on each July 1 without presentation of the Note, except with respect to the final payment of principal after all amounts due and owing to the Lender have been paid. The County may prepay this Note in whole, at any time, without a prepayment premium or penalty. The County may also make additional partial prepayments on the Note on any interest payment date from Dune Assessments that have been prepaid to the County.

(ESL) III Series 2009 (Fund 219) – Created to account for the required principal and interest payments in connection with the $10,000,000 Limited General Obligation Tax Bonds, Series 2009 which were issued in August, 2009. The interest rate is fixed at 5.11%. Principal payments are due on July 1 each year. Interest payments are due on January 1 and July 1 of each year. Given the fixed interest rate; the annual debt service requirement declines over

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

the life of the bonds. The final maturity date is July 1, 2029. On November 4, 2008, a majority of the qualified electors residing in Flagler County authorized the levy of an ad valorem tax in an amount not to exceed 0.25 mills for 20 years for the purpose of acquiring certain lands within the County to protect the drinking water supply, wildlife habitat and environmentally sensitive lands. The referendum authorized the County to issue up to $40,000,000 in limited tax general obligation bonds to finance the cost to acquire the lands and, with certain limitations, make the land available for access, passive recreational uses and natural community restoration. Proceeds will be used to finance the cost of land acquisitions for Bings Landing Addition, Sweetbottom Plantation and Bay Drive Addition.

Capital Projects Funds are used to account for resources designated to construct or acquire general fixed assets and major improvements. The County has four capital projects funds.

Beachfront Parks Capital (Fund 307) – Established during fiscal year 1997-98 to account for that portion ($1,075,000) of the contribution received from the developer, to be used for capital improvements to the Malacompra Beach Front Park. On March 6, 1998, the Flagler County Board of County Commissioners adopted Resolution No. 98-10, further amending the Development Order for Hammock Dunes DRI, to allow for the exchange of park land with Lowes Ocean Hammock, Ltd., and the simultaneous contribution of $1,675,000 from the developer. In exchange for 33 acres of property known as the 16th Road Park, the County received a 47.01 acre parcel known as the Malacompra Beach Front Park on a 306.98 acre parcel known as the Malacompra Greenway located along S.R. A-1-A. Fund 307 was established with $1,075,000 of the total contribution to cover the cost of Park improvements. The improvements may consist of restrooms, pavilions, benches, walkways, pedestrian and bike paths, picnic areas, site development, extension of water and sewer within the parks and all costs and fees associated with the planning, design, permitting and construction, as well as reconnection, of the wetlands bifurcated by Malacompra Road are all considered permissible uses of this construction/development money.

Beachfront Park Maintenance (Fund 308) – Created during FY1997-98 to account for that portion ($600,000) of the contribution received from the developer, to be used for maintenance of the capital improvements at the Malacompra Beach Front Park. On March 6, 1998, the Flagler County Board of County Commissioners adopted Resolution No. 98-10, further amending the Development Order for Hammock Dunes DRI, to allow for the exchange of park land with Lowe Ocean Hammock, Ltd., and the simultaneous contribution of $1,675,000 from the developer. In exchange for 33 acres of property known as the 16th Road Park, the County received a 47.01 acre parcel known as the Malacompra Beach Front Park on a 306.98 acre parcel known as the Malacompra Greenway located along S.R. A-1-A. Fund 308 was established with $600,000 of the total contribution to be deposited in an interest-bearing account as a trust fund

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for the maintenance of the Parks. Parks maintenance is to be provided from the interest generated on the Park Maintenance Trust Fund. In the event these monies are insufficient in any given year to cover the maintenance costs, up to 10% of the principal may be used to cover these costs. Monies were placed in reserves until construction of parks are completed in Fund 307.

½ Cent Discretionary Sales Tax (Fund 311) - Established with the adoption of the Small County Surtax approved on October 1, 2012, this fund was created to account for the revenue and related capital projects, such as the Jail Design and expansion. This funding replaced the Infrastructure Surtax that expired on January 1, 2013 which was pledged for the repayment of Capital Improvement Revenue Bonds, Series 2005. The debt service schedule of the bonds took this expiration into account and decreased accordingly. The intent of the Small County Surtax is to maintain and to improve the quality of life of the residents of Flagler County. The revenues and any interest accrued will be used for the purpose of paying cost that are associated with construction, reconstruction, or improvement of public facilities, including but not limited to public safety facilities, roads, bridges and storm water projects, beach restoration, recreational improvements and general public infrastructure. This ½ cent Small County Surtax is to include operational expenses of any infrastructure and any other public purpose defined and authorized by Section 212.055 (3), Florida Statutes. The proceeds from the Small County Surtax are distributed to the County and its municipalities using the state prescribed default formula.

Capital Improvement Revenue Bond (Fund 312) – Established during the fiscal year 2014-15 to account for a portion of the proceeds of the $42,775,000 Capital Improvement & Refunding Revenue Bonds Series 2015 obligated to finance the construction of the Sheriff's Operation Center, Flagler County Jail Expansion, and other capital projects. The proceeds were transferred to this fund to be used for the construction of these projects.

Painters Hill Seawall Construction (Fund 313) – Established during Fiscal Year 2017-18 to account for the loan proceeds (Taxable Special Assessment Revenue Note, Series 2018A) to cover the cost for constructing a seawall in Painters Hill to protect the adjacent homes along the shoreline. The Flagler County Board of County Commissioners adopted Resolution 2017-69 to assess and collect non-ad valorem assessments associated with the construction and financing of the emergency protective berm project. Constructing a seawall in Painters Hill serves a paramount public purpose in avoiding further erosion and loss of property, in preventing contamination of the beach and ocean from collapsing debris and structures and in averting a hazardous condition on public beaches. Seawall construction costs shall include but shall not be limited to: all costs related to the Seawall such as final design and permit costs, seawall caps, anchoring, pilings and the proportionate share of any seawall returns for termination or stability shared among all other participating owners. Additionally, seawall construction costs will include any backfill, sand in front of the

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seawall and planting on the backfill or sand, surveying for construction, “as built” surveys, construction inspection and management, any financial procurement and finance costs, engineer certifications, plus all labor and all other costs associated with the Seawall Construction.

Dune Restoration Project (Fund 314) – Established during Fiscal Year 2017-18 to account for the loan proceeds (Taxable Special Assessment Revenue Note, Series 2018B) to cover cost of the restoration of emergency berm (dune) and partial engineered dune to mitigate against the loss of land and structures. The Flagler County Board of County Commissioners adopted Resolution 2017-68 to assess and collect non-ad valorem assessments associated with the costs of installing and financing an emergency protective berm along the beach. An emergency protective berm will help ensure the future viability of the parcels along the coastline belonging to Ocean Hammock Property Owners Association, Inc., Hammock Dunes Owners’ Association Inc. and LRA Hammock Beach Ocean, LLC. The cost for the restoration of the Emergency berm will include final design and permit costs, dune sand and vegetative plantings, surveying, construction inspection and management, procurement and finance costs and engineer certifications plus all labor and equipment and all other costs associated with the dune construction and to pay the cost of issuance. This project will continue through May 2019.

Marineland Acres District (Fund 318) - Collection of a Special Assessment was approved by the Board of County Commissioners beginning in FY 2016-17. The purpose of the District is to create and maintain a stormwater management system for the portion of the Hammock that lies between the south side of MalaCompra Canal and Washington Oaks State Park, and lying east of State Road A l A. The stormwater management system is intended to protect each owner’s property in the event of potentially hazardous storms. The system is designed to minimize any hazards, minimize damage to property and protect the general public health of the area. This system will also better assure that stormwater runoff entering the Matanzas River/Intracoastal Waterway is environmentally less polluted than today's runoff. These activities and functions of the District will provide benefits to all property owners within the District. Properties within the Marineland Acres Drainage Basin District will be subject to an annual maximum assessment of $600. The assessment is based on whether the property is developed or vacant. The initial recommended assessment for developed lots is $435.00 for the first year. For vacant lots, the initial recommended assessment is $220.00 for the first year. Each lot within the District will be subject to the assessment.

2009 ESL (Environmentally Sensitive Lands) Capital Projects Fund (Fund 319) – Established during fiscal year 2008-09 to account for the net proceeds of the $10,000,000 Limited Tax General Obligation Bonds, Series 2009. The net proceeds (after subtracting the estimated costs of issuance of $51,000) of $9,949,000 were deposited into this fund in

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September, 2009 and used to fund the cost of acquiring the Bing's Landing Addition, Sweetbottom Plantation, and Bay Drive properties.

Proprietary Fund Types - Proprietary funds are accounted for on an "income determination" measurement focus. Accordingly, all assets and liabilities are included on the balance sheet, and the reported fund equity (total reported assets less total reported liabilities) provides an indication of the economic net worth of the fund. Operating statements for the Proprietary Fund Types report increases (revenues) and decreases (expenses) in total economic net worth. The County has five enterprise funds and one internal service fund as follows:

Enterprise Funds

Airport (Fund 401) – Created to account for the Flagler County Airport, a public use, General Aviation (GA) airport that is owned, operated and maintained under the direction of the Flagler County Board of County Commissioners. The Airport primarily serves corporate aviation and general aviation activity. There are no scheduled airlines providing service at the airport. The airport covers 1,257 acres with two lighted 5,000 foot long runways with associated lighted taxiways and aprons. The airport also has a 3,000 foot water runway. According to the Federal Aviation Administration (FAA) data, the airport ranks as the 2nd busiest in Florida, and 4th in the country out of the 252 General Aviation airports participating in the Contract Tower program with a 176,000 takeoff and landings per year. The high amounts of air traffic led to the construction of an Air Traffic Control Tower, which went operational in October 2009. There are currently 80 aircraft based at the airport. Significant operating revenues are derived from the sale of fuel (both Avgas and Jet Fuel) as well as the rental of hangars, aircraft tie-downs and other building and land leases at the Airport. Capital Improvement Program (CIP) grants for airport operational and economic development projects are received from the FDOT and FAA and require varying percentage levels of local matching funds. The FAA provides entitlement grant funding for operational and safety related projects via the federal Airport Improvement Program (AIP). FDOT provides grant assistance for FAA, AIP and economic development projects

Landfill (Fund 402) – Established to account for the operation, closure and postclosure care costs of the Old Kings Road Landfill, the Old Kings Road Construction and Demolition Debris (C&D) facility located just South of the Old Kings Road Landfill, and the Bunnell Landfill, as well as the costs associated with the household hazardous waste collection center and the used oil collection center. The Old Kings Road Landfill, a Class I Landfill, which also accepted yard waste, was opened in 1977 and closed in 1991. The Old Kings Road Construction and Demolition Debris C&D facility was opened in 1991 and closed in 2006. The Bunnell Landfill, a Class III Landfill, which accepted household garbage and furniture was opened in 1974 and closed in 1989. The County continues to operate the

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DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

household hazardous waste collection center and the used oil collection center in spite of the fact that there is currently no dedicated revenue source to pay for them. Please see the fund descriptions for the Old Kings Road Landfill (Fund 145), the Construction & Demolition Debris Landfill (Fund 146), and the Bunnell Landfill (Fund 148), for a more complete discussion of closure and postclosure care cost funding. In addition, please note that these three special revenue funds are not separately stated for financial reporting purposes but rather they are consolidated into the sanitary landfill fund (Fund 402).

Flagler County Utilities – Beverly Beach /Eagle Lakes (Fund 404) – Originally established during fiscal year 2003-04 to account for the operation of the Beverly Beach Water and Wastewater Utility Systems, a relatively small utility, servicing 551 customers most of whom reside within the corporate limits of the Town of Beverly Beach. The anticipated user population at build out of the system is estimated to be approximately 1,200 customers. The Beverly Beach Water and Wastewater System currently purchases bulk water from the City of Palm Coast and treats its own wastewater. In addition to the Town of Beverly Beach Water and Wastewater System, the Board of County Commissioners has also has entered into two different Developer's Agreements to accept the Eagle Lakes water and wastewater facilities to serve that development and the Old Kings Road corridor. Additionally, through the 2007 water settlement agreement with the Cities of Flagler Beach and Palm Coast, Flagler County will be the retail water and wastewater provider along the John Anderson Highway corridor. Under the Hunter's Ridge Development Order, Flagler County will provide water and wastewater service to the portion of Hunter's Ridge Development which lies in Flagler County.

Residential Solid Waste Collection (Fund 405) – Created in order to account for residential solid waste collection services provided in the unincorporated areas of Flagler County. Actual solid waste collection services are performed by a contracted vendor. Prior to January 1, 2008, billing for these services was performed by County Staff. As part of the fiscal year 2008-09 budget adoption process, a non-ad valorem per parcel special assessment was added to the tax bills. These special assessments represent the most significant revenue source in this fund. Solid Waste services provided include collection of residential solid waste twice a week, collection of recyclable materials once a week, and collection of yard trash once a week.

Flagler County Utilities – Plantation Bay (Fund 407) – Created in FY 2015-16 when ownership of the Bunnell Flagler County Utility was transferred to Flagler County, for the operation of the Plantation Bay Water & Wastewater utility systems. This utility currently serves approximately 1,800 customers with approximately half in Volusia and the other half in Flagler County. The anticipated user population at build out of the system is approximately 8,000 customers. This utility is currently under a consent order and Flagler County has been working on meeting the requirements of the

DESCRIPTION OF FUNDS AND ACCOUNT GROUPS

order. Design is underway for three wastewater projects; master plant collection/pump station, reject tank and redundancy as well as plans for improvements to the water treatment process.

Internal Service Fund

The Health Insurance Fund (Fund 603) was established to account for the amounts collected and the claims paid in connection with the self-insured health benefits coverage provided to employees of the Board of County Commissioners, as well as employees of the various constitutional officers. In addition to major medical coverage, the County also self insures dental coverage. This fund also serves as a conduit for the payment of insurance premiums in the areas of vision insurance and life insurance.

RESOLUTION NO. 2019 - 56

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF FLAGLER COUNTY, FLORIDA LEVYING AD VALOREM TAXES FOR FISCAL YEAR 2019–2020; ADOPTING FINAL AD VALOREM TAX MILLAGE RATES; SPECIFYING THE PERCENTAGES BY WHICH SUCH MILLAGE RATES EXCEED THE ROLLED BACK RATES; PROVIDING FOR CONFLICTS AND SEVERABILITY, AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, Section 200.065, Florida Statutes, requires the Board of County Commissioners of Flagler County, Florida, to adopt a resolution specifying the final millage rates to be levied for taxing entities of which the Board of County Commissioners of Flagler County, Florida, is the taxing authority; and

WHEREAS, Section 200.065, Florida Statutes, further requires that said resolution state the percent, if any, by which the millage rates to be levied exceed the rolled back millage rates; and

WHEREAS, the Board of County Commissioners of Flagler County, Florida, has duly advertised notice of its intent to adopt millage rates for fiscal year 2019–2020, pursuant to Section 200.065, Florida Statutes; and

WHEREAS, the Board of County Commissioners of Flagler County, Florida, conducted a public hearing to consider adoption of the final millage rates for fiscal year 2019–2020, as required by Section 200.065, Florida Statutes; and

WHEREAS, the millage rates to be levied by the Board of County Commissioners for fiscal year 2019–2020, together with the percentage increase of the final millage rate over the rolled back rate, as set forth below in Section 2 have been publicly read.

NOW THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF FLAGLER COUNTY, FLORIDA:

SECTION 1. AUTHORITY. This Resolution is adopted under the provisions of Section 200.065, Florida Statutes.

SECTION 2. LEVY OF AD VALOREM TAXES AND PERCENTAGE INCREASES. The Board of County Commissioners of Flagler County, Florida, as taxing authority for the taxing entities in the table below, does hereby finally levy the millage rates specified and does hereby state the percent, if any, by which the millage rate levied exceeds the rolled back millage rate, as follows:

Taxing Entity	Final Millage Rate	Rolled Back Millage Rate	Percentage Increase Over/ (Under) the Rolled Back Rate
General Fund	8.1297 Mills	7.9059 Mills	4.41%
Environmentally Sensitive Lands	0.1250 Mills		
2016 Environmentally Sensitive Lands Bonds	0.1250 Mills		
2015 General Obligation Bonds	0.2050 Mills		
Total	8.5847 Mills		

SECTION 3. PROVISION OF CERTIFIED COPIES. Certified copies of this Resolution shall be filed with the Property Appraiser and the Tax Collector of Flagler County, Florida and the Department of Revenue of the State of Florida.

SECTION 4. CONFLICTS AND SEVERABILITY. All sections or parts of section of all resolutions or parts of resolutions in conflict herewith are hereby repealed to the extent of such conflict. If any section, subsection, sentence, clause or provision of this Resolution is held unconstitutional, inoperative, or void by a court of competent jurisdiction, such holding shall not affect the remainder of the Resolution.

SECTION 5. EFFECTIVE DATE. This Resolution shall take effect immediately upon its adoption.

DONE, ORDERED, AND ADOPTED this 19th day of September 2019.

BOARD OF COUNTY COMMISSIONERS OF FLAGLER COUNTY, FLORIDA

ATTEST:

Tom Bexley, Clerk of the
Circuit Court and Comptroller

Donald T. O'Brien Jr., Chair

APPROVED AS TO FORM:

Al Hadeed, County Attorney

RESOLUTION No. 2019-57

A RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF FLAGLER COUNTY, FLORIDA TO ADOPT THE FINAL BUDGET FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2020 IN THE TOTAL AMOUNT OF $231,013,508 PURSUANT TO THE PROVISIONS OF CHAPTERS 129 AND 200, FLORIDA STATUTES; PROVIDING FOR CONFLICTS AND SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the County Administrator, in his role as County Budget Officer, pursuant to the provisions of Section 129.025, Florida Statutes, has caused to be prepared, for the fiscal year ending September 30, 2020, a tentative budget, including estimated revenues and proposed appropriations, for Flagler County, Florida; and

WHEREAS, the County Administrator presented the tentative budget, including his specific recommendations to the Board of County Commissioners, on July 15, 2019; and

WHEREAS, the Board of County Commissioners has held three workshops for the purpose of discussing and recommending changes for the proposed fiscal year 2019-20 budget as submitted by the County Administrator; and

WHEREAS, the Board of County Commissioners held a public hearing on Thursday, September 5, 2019 for the purpose of hearing public input and adopting the tentative budget for the fiscal year ending September 30, 2020; and

WHEREAS, the Board of County Commissioners has duly advertised notice of its intent to adopt its final budget for the fiscal year ending September 30, 2020, as required by Sections 129.03(3)(c) and 200.065, Florida Statutes; and

WHEREAS, the Board of County Commissioners held a public hearing on September 19, 2019 for the purpose of finally adopting the budget for the fiscal year ending September 30, 2020, as required by the provisions of Sections 129.03(3)(c) and 200.065, Florida Statutes.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF FLAGLER COUNTY, FLORIDA, AS FOLLOWS:

SECTION 1. Attached hereto and marked for identification as "Schedule A" is the adopted annual budget by fund and revenue/expense category for Flagler County for Fiscal Year 2019-20 beginning on October 1, 2019, and ending on September 30, 2020, in the total amount of $231,013,508 which said budget is hereby finally approved, adopted, and accepted in all respects.

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SECTION 2. It is hereby found and determined that each of the expenditures authorized by the budget for the fiscal year ending September 30, 2020, as summarized in Schedule A, is required to fund programs and facilities necessary for essential public purposes affecting the health, welfare and safety of the inhabitants of Flagler County or which are legally mandated by applicable law.

SECTION 3. There are hereby expressly and tentatively appropriated out of anticipated revenues and balances brought forward, all funds and monies necessary to meet the appropriations and reserves stipulated by and in said budget.

SECTION 4. All sections or parts of sections of all resolutions or parts of resolutions in conflict herewith are hereby repealed to the extent of such conflict. If any section, subsection, sentence, clause or provision of this Resolution is held unconstitutional, inoperative, or void by a court of competent jurisdiction, such holding shall not affect the remainder of the Resolution.

SECTION 5. This Resolution shall take effect immediately upon its adoption.

DONE, ORDERED, AND ADOPTED this 19th day of September 2019.

ATTEST:

Tom Bexley, Clerk of the
Circuit Court and Comptroller

**BOARD OF COUNTY COMMISSIONERS
OF FLAGLER COUNTY, FLORIDA**

Donald T. O'Brien Jr., Chair

APPROVED AS TO FORM:

Al Hadeed, County Attorney

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	APPROVED FY 19-20
General Fund (001)	
Revenues	
Taxes	74,957,131
Other Taxes	4,700
Other Sources	20,000
Licenses & Permits	37,000
Intergovernmental Revenue	5,182,480
Charges for Services	3,570,178
Fines & Forfeitures	85,500
Miscellaneous Revenue	756,999
Interfund Transfers	29,800
Excess Fees	827,126
Less 5%	(3,747,857)
Cash Carry Forward	10,772,187
Total Revenues	92,495,244
Expenditures	
General Government	25,848,656
Public Safety	40,938,150
Physical Environment	354,391
Transportation	3,091,217
Debt Service	571,409
Economic Environment	647,615
Human Services	4,569,055
Culture/Recreation	4,774,421
Other Uses	30,000
Court Related	407,574
Interfund Transfers	1,618,126
Reserves/Contingency/Anticipated	9,644,630
Total Expenditures	92,495,244
Public Works (Fund 102)	
Revenues	
Other Taxes	973,997
Intergovernmental Revenue	886,758
Charges for Services	814,000
Miscellaneous Revenue	15,300
Cash Carry Forward	1,175,190
Total Revenues	3,865,245
Expenditures	
Transportation	3,083,960
Interfund Transfers	21,487
Reserves/Contingency	759,798
Total Expenditures	3,865,245
Legal Aid Fund (Fund 105)	
Revenues	
Fines & Forfeitures	17,800
Miscellaneous Revenue	75
Interfund Transfers	19,140
Less 5%	(894)
Cash Carry Forward	9,035
Total Revenues	45,156
Expenditures	
Human Services	45,156
Total Expenditures	45,156
Law Enforcement Trust (Fund 106)	
Revenues	
Fines & Forfeitures	7,500
Miscellaneous Revenue	50
Less 5%	(378)
Cash Carry Forward	5,000
Total Revenues	12,172
Expenditures	
Public Safety	12,172
Total Expenditures	12,172

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	APPROVED FY 19-20
Law Library (Fund 107)	
Revenues	
Fines & Forfeitures	16,500
Miscellaneous Revenue	20
Less 5%	(825)
Cash Carry Forward	9,419
Total Revenues	**25,114**
Expenditures	
Court Related	12,150
Interfund Transfers	12,964
Total Expenditures	**25,114**
Court Facilities (Fund 108)	
Revenues	
Fines & Forfeitures	195,000
Miscellaneous Revenue	5,200
Less 5%	(9,750)
Cash Carry Forward	171,798
Total Revenues	**362,248**
Expenditures	
Court Related	319,686
Reserves/Contingency	42,562
Total Expenditures	**362,248**
Tourist Development Capital Projects (Fund 109)	
Revenues	
Other Taxes	500,000
Miscellaneous Revenue	12,000
Cash Carry Forward	1,992,258
Total Revenues	**2,504,258**
Expenditures	
Physical Environment	427,615
Culture/Recreation	192,070
Reserves/Contingency	1,884,573
Total Expenditures	**2,504,258**
Tourist Development Promotions & Advertising (Fund 110)	
Revenues	
Other Taxes	1,500,000
Miscellaneous Revenue	12,000
Cash Carry Forward	1,065,755
Total Revenues	**2,577,755**
Expenditures	
Economic Environment	1,834,178
Reserves	743,577
Total Expenditures	**2,577,755**
Tourist Development Beach Restoration (Fund 111)	
Revenues	
Other Taxes	500,000
Intergovernmental Revenue	1,662,395
Miscellaneous Revenue	15,000
Cash Carry Forward	5,568,755
Total Revenues	**7,746,150**
Expenditures	
Physical Environment	2,526,865
Reserves	5,219,285
Total Expenditures	**7,746,150**
Constitutional Gas Tax (Fund 112)	
Revenues	
Intergovernmental Revenue	20,577,892
Miscellaneous Revenue	35,000
Cash Carry Forward	4,051,988
Total Revenues	**24,664,880**
Expenditures	
Transportation	6,220,249
Reserves/Contingency	18,444,631
Total Expenditures	**24,664,880**

REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	APPROVED FY 19-20
Environmentally Sensitive Lands (Fund 117)	
Revenues	
Miscellaneous Revenue	1,500
Cash Carry Forward	133,824
Total Revenues	135,324
Expenditures	
Physical Environment	10,500
Reserves	124,824
Total Expenditures	135,324
Environmentally Sensitive Lands 2008 (Fund 119)	
Revenues	
Ad Valorem Taxes	1,125,000
Miscellaneous Revenue	10,000
Less 5%	(56,750)
Cash Carry Forward	1,878,517
Total Revenues	2,956,767
Expenditures	
Physical Environment	438,484
Reserves	2,518,283
Total Expenditures	2,956,767
Utility Regulatory Authority (Fund 120)	
Revenues	
Miscellaneous Revenue	55
Cash Carry Forward	21,895
Total Revenues	21,950
Expenditures	
Reserves/Contingency	21,950
Total Expenditures	21,950
North Malacompra Drainage Basin District (Fund 127)	
Revenues	
Miscellaneous Revenue	500
Licenses and Permits	35,000
Less 5%	(1,775)
Cash Carry Forward	103,951
Total Revenues	137,676
Expenditures	
Physical Environment	1,375
Reserves/Contingency	136,301
Total Expenditures	137,676
Transportation Impact Fee East- Old (Fund 130)	
Revenues	
Intergovernmental Revenue	0
Miscellaneous Revenue	30,000
Cash Carry Forward	2,684,635
Total Revenues	2,714,635
Expenditures	
Transportation	343,785
Reserves/Contingency	2,370,850
Total Expenditures	2,714,635
Transportation Impact Fee West (Fund 131)	
Revenues	
Miscellaneous Revenue	1,500
Cash Carry Forward	135,535
Total Revenues	137,035
Expenditures	
Transportation	400
Reserves/Contingency	136,635
Total Expenditures	137,035
Parks Impact Fee Zone 1 (Fund 132)	
Revenues	
Miscellaneous Revenue	22,150
Less 5%	(1,100)
Cash Carry Forward	138,572
Total Revenues	159,622
Expenditures	
Culture/Recreation	42,650
Reserves/Contingency	116,972
Total Expenditures	159,622

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	APPROVED FY 19-20
Parks Impact Fee Zone 2 (Fund 133)	
Revenues	
Miscellaneous Revenue	5,050
Less 5%	(250)
Cash Carry Forward	28,103
Total Revenues	**32,903**
Expenditures	
Culture/Recreation	150
Reserves/Contingency	32,753
Total Expenditures	**32,903**
Parks Impact Fee Zone 3 (Fund 134)	
Revenues	
Miscellaneous Revenue	20,050
Less 5%	(1,000)
Cash Carry Forward	97,411
Total Revenues	**116,461**
Expenditures	
Culture/Recreation	150
Reserves/Contingency	116,311
Total Expenditures	**116,461**
Parks Impact Fee Zone 4 (Fund 135)	
Revenues	
Miscellaneous Revenue	15,250
Less 5%	(763)
Cash Carry Forward	22,283
Total Revenues	**36,770**
Expenditures	
Culture/Recreation	250
Reserves/Contingency	36,520
Total Expenditures	**36,770**
Transportation Impact Fees - East New (Fund 137)	
Revenues	
Miscellaneous Revenue	6,000
Cash Carry Forward	826,090
Total Revenues	**832,090**
Expenditures	
Transportation	950
Reserves/Contingency	831,140
Total Expenditures	**832,090**
Economic Development (Fund 141)	
Revenues	
Miscellaneous Revenue	500
Cash Carry Forward	230,028
Total Revenues	**230,528**
Expenditures	
Economic Environment	230,528
Total Expenditures	**230,528**
SHIP Program (Fund 143)	
Revenues	
Intergovernmental Revenue	350,000
Miscellaneous Revenue	52,000
Interfund Transfer	58,508
Cash Carry Forward	248,357
Total Revenues	**708,865**
Expenditures	
Economic Environment	708,865
Total Expenditures	**708,865**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	APPROVED FY 19-20
Old Kings Road Landfill (Fund 145)	
Revenues	
Cash Carry Forward	471,528
Total Revenues	471,528
Expenditures	
Physical Environment	50
Reserves/Contingency	471,478
Total Expenditures	471,528
Construction & Demolition Debris Landfill (Fund 146)	
Revenues	
Miscellaneous Revenue	8,500
Cash Carry Forward	954,309
Total Revenues	962,809
Expenditures	
Physical Environment	60,100
Reserves/Contingency	902,709
Total Expenditures	962,809
Bunnell Landfill (Fund 148)	
Revenues	
Cash Carry Forward	263,403
Total Revenues	263,403
Expenditures	
Reserves/Contingency	263,403
Total Expenditures	263,403
CDBG-Neighborhood Stabilization Program (Fund 152)	
Revenues	
Intergovernmental Revenue	20,968
Total Revenues	20,968
Expenditures	
Economic Environment	20,968
Total Expenditures	20,968
CDBG-Urban Development (Fund 153)	
Revenues	
Intergovernmental Revenue	700,000
Interfund Transfer	42,000
Total Revenues	742,000
Expenditures	
Economic Environment	742,000
Total Expenditures	742,000
Bimini Gardens MSBU (Fund 175)	
Revenues	
Licenses and Permits	5,500
Miscellaneous Revenue	70
Less 5%	(279)
Cash Carry Forward	30,894
Total Revenues	36,185
Expenditures	
General Government	250
Transportation	35,935
Total Expenditures	36,185
Espanola Special Assessment (Fund 177)	
Revenues	
Licenses and Permits	1,450
Intergovernmental Revenue	250
Miscellaneous Revenue	30
Excess Fees	8
Less 5%	(87)
Cash Carry Forward	12,322
Total Revenues	13,973
Expenditures	
Human Services	13,973
Total Expenditures	13,973

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	APPROVED FY 19-20
Rima Ridge Special Assessment (Fund 178)	
Revenues	
Licenses and Permits	2,400
Intergovernmental Revenue	400
Miscellaneous Revenue	90
Excess Fees	15
Less 5%	(145)
Cash Carry Forward	38,434
Total Revenues	**41,194**
Expenditures	
Human Services	7,565
Reserves/Contingency	33,629
Total Expenditures	**41,194**
Municipal Services (Fund 180)	
Revenues	
Licenses & Permits	16,000
Intergovernmental Revenue	83,000
Charges for Services	331,000
Miscellaneous Revenue	15,000
Cash Carry Forward	701,182
Total Revenues	**1,146,182**
Expenditures	
General Government	510,459
Public Safety	147,594
Reserves/Contingency	488,129
Total Expenditures	**1,146,182**
Building Department (Fund 181)	
Revenues	
Licenses & Permits	861,000
Charges for Services	1,300
Fines & Forfeitures	3,955
Miscellaneous Revenue	9,000
Cash Carry Forward	750,800
Total Revenues	**1,626,055**
Expenditures	
Public Safety	1,101,216
Reserves/Contingency	524,839
Total Expenditures	**1,626,055**
Public Safety Communication Networkd (Fund 182)	
Revenues	
Charges for Services	124,316
Interfund Revenue	826,405
Cash Carry Forward	9,759,339
Total Revenues	**10,710,060**
Expenditures	
Public Safety	10,710,060
Total Expenditures	**10,710,060**
Domestic Violence (Fund 192)	
Revenues	
Fines & Forfeitures	9,500
Miscellaneous Revenue	30
Less 5%	(475)
Cash Carry Forward	5,745
Total Revenues	**14,800**
Expenditures	
Interfund Transfers	14,800
Total Expenditures	**14,800**
Alcohol & Drug Abuse Trust Fund (Fund 193)	
Revenues	
Fines & Forfeitures	3,500
Miscellaneous Revenue	5
Less 5%	(175)
Cash Carry Forward	7,903
Total Revenues	**11,233**
Expenditures	
Court Related	85
Reserves/Contingency	11,148
Total Expenditures	**11,233**

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	APPROVED FY 19-20
Court Innovations /Technology (Fund 194)	
Revenues	
Fines & Forfeitures	243,000
Miscellaneous Revenue	5,200
Less 5%	(12,410)
Cash Carry Forward	707,053
Total Revenues	942,843
Expenditures	
Court Related	305,244
Reserves/Contingency	637,599
Total Expenditures	942,843
Juvenile Diversion (Fund 195)	
Revenues	
Fines & Forfeitures	17,400
Miscellaneous Revenue	20
Less 5%	(870)
Cash Carry Forward	7,480
Total Revenues	24,030
Expenditures	
Court Related	100
Interfund Transfers	23,930
Total Expenditures	24,030
Crime Prevention Fund (Fund 196)	
Revenues	
Fines & Forfeitures	26,800
Miscellaneous Revenue	500
Less 5%	(1,365)
Cash Carry Forward	73,903
Total Revenues	99,838
Expenditures	
Public Safety	5,250
Interfund Transfers	15,000
Reserves/Contingency	79,588
Total Expenditures	99,838
Court Innovations (Fund 197)	
Revenues	
Fines & Forfeitures	17,100
Miscellaneous Revenue	145
Interfund Transfers	104,601
Less 5%	(862)
Cash Carry Forward	14,428
Total Revenues	135,412
Expenditures	
Court Related	135,412
Total Expenditures	135,412
Teen Court (Fund 198)	
Revenues	
Fines & Forfeitures	19,600
Miscellaneous Revenue	80
Interfund Transfers	26,487
Less 5%	(980)
Cash Carry Forward	24,254
Total Revenues	69,441
Expenditures	
Court Related	69,441
Total Expenditures	69,441
Judicial Center $32,990,000 General Obligation Bonds, Series 2005 (Fund 211)	
Revenues	
Ad Valorem Taxes	1,810,000
Miscellaneous Revenue	3,000
Less 5%	(90,500)
Cash Carry Forward	699,022
Total Revenues	2,421,522
Expenditures	
Debt Service	1,794,463
Reserves/Contingency	627,059
Total Expenditures	2,421,522

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	APPROVED FY 19-20
Bond-Capital Improvement Referendum (Fund 212)	
Revenues	
Other Taxes	193,830
Intergovernmental Revenue	2,781,370
Miscellaneous Revenue	10,000
Cash Carry Forward	3,165,033
Total Revenues	**6,150,233**
Expenditures	
Debt Service	2,951,303
Reserves/Contingency	3,198,930
Total Expenditures	**6,150,233**
Bond-Taxable Spec Assessment Rev S18 (Fund 213)	
Revenues	
Licenses and Permits	138,088
Miscellaneous Revenue	300
Less 5%	(6,904)
Cash Carry Forward	210
Total Revenues	**131,694**
Expenditures	
Debt Service	128,036
Reserves/Contingency	3,658
Total Expenditures	**131,694**
Bond-Taxable Spec Assessment Rev S18B (Fund 214)	
Revenues	
Licenses and Permits	734,541
Less 5%	(36,727)
Cash Carry Forward	33,086
Total Revenues	**730,900**
Expenditures	
Debt Service	705,116
Reserves/Contingency	25,784
Total Expenditures	**730,900**
Environmentally Sensitive Lands 2008 (Fund 219)	
Revenues	
Ad Valorem Taxes	1,131,250
Miscellaneous Revenue	5,000
Less 5%	(56,564)
Cash Carry Forward	1,088,144
Total Revenues	**2,167,830**
Expenditures	
Debt Service	1,164,558
Reserves/Contingency	1,003,272
Total Expenditures	**2,167,830**
Emergency Communications E911 (Fund 302)	
Revenues	
Intergovernmental Revenue	500,000
Miscellaneous Revenue	1,000
Cash Carry Forward	319,655
Total Revenues	**820,655**
Expenditures	
Public Safety	820,655
Reserves/Contingency	0
Total Expenditures	**820,655**
Beachfront Parks Capital (Fund 307)	
Revenues	
Miscellaneous Revenue	3,000
Cash Carry Forward	402,060
Total Revenues	**405,060**
Expenditures	
Culture/Recreation	1,400
Reserves/Contingency	403,660
Total Expenditures	**405,060**

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DESCRIPTION	APPROVED FY 19-20
Beachfront Park Maintenance (Fund 308)	
Revenues	
Miscellaneous Revenue	3,000
Cash Carry Forward	774,422
Total Revenues	777,422
Expenditures	
Culture/Recreation	31,200
Reserves/Contingency	746,222
Total Expenditures	777,422
1/2 Center Discretionary Sales Tax (Fund 311)	
Revenues	
Other Taxes	2,949,351
Intergovernmental Revenue	123,889
Miscellaneous Revenue	988,500
Interfund Transfers	600,000
Cash Carry Forward	5,226,815
Total Revenues	9,888,555
Expenditures	
General Government	923,349
Public Safety	2,800
Physical Environment	632,469
Human Services	125,000
Culture/Recreation	1,257,076
Interfund Transfers	3,000,000
Reserves/Contingency	3,947,861
Total Expenditures	9,888,555
2015 Capital Improvements Bond Fund 312	
Revenues	
Miscellaneous Revenue	7,500
Cash Carry Forward	823,978
Total Revenues	831,478
Expenditures	
General Government	506,679
Public Safety	324,799
Total Expenditures	831,478
Marineland Acres Drainage Basin District (Fund 318)	
Revenues	
Licenses & Permits	124,000
Miscellaneous Revenue	2,500
Excess Fees	0
Cash Carry Forward	361,457
Total Revenues	487,957
Expenditures	
General Government	2,800
Public Transportation	45,840
Reserves	439,317
Total Expenditures	487,957
2008 ESL Referendum (Fund 319)	
Revenues	
Miscellaneous Revenue	20,000
Cash Carry Forward	2,688,218
Total Revenues	2,708,218
Expenditures	
Physical Environment	70,428
Culture/Recreation	1,714,148
Reserves	923,642
Total Expenditures	2,708,218
Airport (Fund 401)	
Revenues	
Licenses & Permits	500
Intergovernmental Revenue	4,478,520
Charges for Services	2,339,674
Miscellaneous Revenue	50,580
Other	891,650
Less 5%	(119,538)
Cash Carry Forward	869,273
Total Revenues	8,510,659
Expenses	
Transportation	6,640,212
Interfund Transfers	634
Reserves/Contingency	1,869,813
Total Expenses	8,510,659

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REVENUE AND EXPENDITURES SUMMARY BY FUND

DESCRIPTION	APPROVED FY 19-20
Sanitary Landfill (Fund 402)	
Revenues	
Charges for Services	1,200
Miscellaneous Revenue	15,000
Cash Carry Forward	1,166,543
Total Revenues	**1,182,743**
Expenses	
Physical Environment	708,988
Reserves/Contingency	473,755
Total Expenses	**1,182,743**
Utility (Fund 404)	
Revenues	
Charges for Services	718,031
Miscellaneous Revenue	47,460
Cash Carry Forward	923,448
Total Revenues	**1,688,939**
Expenses	
Physical Environment	916,402
Reserves/Contingency	772,537
Total Expenses	**1,688,939**
Residential Solid Waste Collection (Fund 405)	
Revenues	
Other Taxes	204,780
Charges for Services	1,726,878
Miscellaneous Revenue	14,500
Excess Fees	7,000
Cash Carry Forward	663,410
Total Revenues	**2,616,568**
Expenses	
Physical Environment	1,835,904
Reserves/Contingency	780,664
Total Expenses	**2,616,568**
Flagler County Utility at Plantation Bay Fund (407)	
Revenues	
Intergovernmental Revenue	1,602,250
Charges for Services	2,393,357
Miscellaneous Revenue	486,880
Cash Carry Forward	9,155,325
Total Revenues	**13,637,812**
Expenses	
Physical Environment	9,216,746
Reserves/Contingency	4,421,066
Total Expenses	**13,637,812**
Health Insurance Fund (Fund 603)	
Revenues	
Miscellaneous Revenue	10,127,500
Cash Carry Forward	4,571,447
Total Revenues	**14,698,947**
Expenditures	
General Government	54,217
Other Uses	8,832,500
Reserves/Contingency	5,812,230
Total Expenditures	**14,698,947**
Daytona North Service District (Fund 702)	
Revenues	
Other Taxes	78,990
Licenses & Permits	230,000
Miscellaneous Revenue	10,000
Excess Fees	1,500
Less 5%	(16,025)
Cash Carry Forward	1,001,049
Total Revenues	**1,305,514**
Expenditures	
General Government	35,600
Transportation	343,650
Reserves/Contingency	926,264
Total Expenditures	**1,305,514**
Expenses	231,013,508
Revenues	231,013,508
Diff	0

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Approved Budget
Fiscal Year 2019-20

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