

Flagler County

2024 Highlights & Accomplishments

Effective Government

- Maintain a Minimum 5% Operating Reserves
- Reserves for Future Use Increased by \$2.5M (up 8.4%, between 2/12's and 3/12's)
- Improved Bond Rating AA+ (previously AA)
- Create a culture of collaboration with community partners
- Countywide Legislative Planning and Combined Legislative Program
 - Flagler successful in obtaining \$23.5M (FY2023-2024) and \$25M (FY2024-2025)
- Joint Meetings & Planning Workshops
 - Monthly Meetings with City Managers and School Superintendent
 - Annual Capital Improvement Plan Summit and Economic Development Retreat
- Conduct Community Surveys (via POLCO)
- Partner with School Board and FTI (Classroom to Careers and Heavy Equipment Operator Training)
- Partner with Junior Chamber on Job Fairs (create pathway to careers in government)
- Increased Communication and Public Engagement (added Communications Manager)
 - Monthly Newsletter, Quarterly Magazine, InFocus Podcast
 - Creation and Updates of Strategic Plan and Annual Report
 - Town Hall Forums (Bull Creek Campground, Beach Renourishment, Cody's Corner)
- Created Transparency Dashboard
- Emergency Management received accreditation
- Financial Services received GFOA Distinguished Budget Award with special recognition on capital planning, strategic goals and strategies
- UAS Drone Program receives beyond line of sight (BLOS) waiver for long range flights (the only non-federal agency to receive this distinction)
- Exploring internship with Embry Riddle on our UAS Drone Program.
- Providing beta testing for a start-up business in our UAS Drone Program, and currently discussing the same opportunity with Boeing.

- Over \$74M for the construction of facilities and roadways currently underway without having to take on debt.
- Able to refinance debt without extending the term, saving \$1.2M over remaining 10 years
- Currently serve on the Board of Directors at SMA Healthcare and the Florida Government Utility Authority (FGUA)
- Increased the number of workshops and public involvement in creation of the Annual Budget.
- Improved the timing of publishing Meeting Agendas & Back-up to allow for more review

Economic Vitality

- Update Comprehensive Plan (tentative adoption by the end of year - December 2024)
- Update NEFRC's Comprehensive Economic Development Strategy
- Hold Economic Development Retreat & Quarterly Meetings (County/City Staff)
- Participation in Strategic Site Inventory Program (with FPL)
- Creation of Collaborative Marketing Materials that showcase Flagler County
- Construction of Airport T-Hangars (42)
- Pursuing New Aviation Related Businesses (with JaxUSA and Embry Riddle)
- Approval of Economic Development Incentives
- Promote and Encourage Tourism Development
- Annual Presentation - The Future of Flagler Forum

Growth & Infrastructure

- Expansion of high-speed internet to rural Flagler County (Complete)
- Stormwater Management Plan (Complete)
- Beach Management Plan (Complete)
- Parks & Recreation Master Plan with Palm Coast (Complete)
- Explore opportunities to acquire Conservation Lands (thru ESL Program)
 - Currently working on 7 different parcels at various stages
- Protect and Renourish the Dunes and Beach
 - Reach 1 Complete
 - Reach 2 under- permit review at FDEP and estimated to start Early 2025

- Install potable water lines to underserved area (Willow Woods – Complete)
- Install backbone force main sewer on Barrier Island (In partnership with Palm Coast)
- Construction of Commerce Parkway (SR100 to US1- in partnership with Bunnell)
- Construction and Paving of Old Haw Creek (SR11 to CR304)
- Construction and Paving of CR90 (Phase 1 and 2)

Public Health & Safety

- Expansion of Community Paramedicine Program to include Coordinated Opioid Recovery (CORE)
- Expansion of EMS Delivery in Palm Coast with the addition of Rescue 25
- Addition of Fire Rescue Personnel (17 Employees)
- Replacement of Fire Flight (including a funding strategy that didn't increase the budget)
- Replacement of 3 Engines and 5 Rescues
- Addition of Law Enforcement Personnel and Equipment (7 Employees)
- Constructed FCSO Storage Facility (Completed)
- Design and Construction of new Men's Residential Treatment and Crisis Stabilization Unit (Partnership with SMA Healthcare)
- Addition of Emergency Management Personnel (EM Planner)
- Collaboration with Health Department on Emergency Management (DOH Planner @ EOC)
- Expansion of Community Outreach in Health & Human Services