



# City of Palm Coast, Florida



# Annual Budget Report Fiscal Year 2010-2011



# **CITY OFFICIALS**

## **ELECTED OFFICIALS**



**Jon Netts  
Mayor**



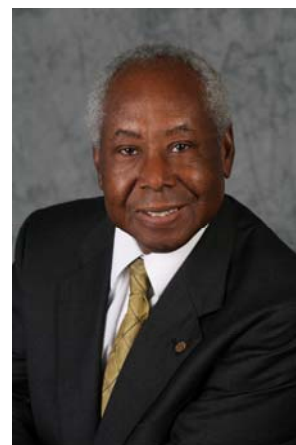
**Holsey Moorman (Vice-Mayor)  
District 1**



**Frank Meeker  
District 2**



**Mary DiStefano  
District 3**



**Bill Lewis  
District 4**

# **CITY OFFICIALS**

## **APPOINTED OFFICIALS**

City Manager	Jim Landon
City Attorney	William E. Reischmann, Jr.
City Clerk	Virginia Smith
Finance Director	Ray W. Britt, Jr.
Information Technology & Communications Director	James Majcen
Community Development Director	Nestor Abreu
Fire Chief	Michael C. Beadle
Public Works / Utility Director	Richard H. Adams
Engineering & Stormwater Director	John C. Moden
Recreation and Parks Director	

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# **INTRODUCTION**





## CITY MANAGER

September 1, 2010

Honorable Mayor Jon Netts  
and Members of the City Council  
City of Palm Coast  
160 Cypress Point Parkway, Suite B-106  
Palm Coast, FL 32164

Dear Mayor Netts and Members of the City Council:

Pursuant to Section 6 Paragraph (C) 9 of the Charter of the City of Palm Coast and in accordance with applicable State and Federal requirements, I am pleased to present for City Council's consideration, the proposed Annual Operating and Capital Improvements Budget for the City of Palm Coast for the Fiscal Year beginning October 1, 2010 and the Five Year Capital Improvements Program for the City beginning on October 1<sup>st</sup> and extending through September 30, 2015.

## **INTRODUCTION**

As with most other jurisdictions around Florida and the country, the economic downturn continues to impact the City of Palm Coast. Another year of declining property values and revenue has meant that tougher steps are required to balance the budget for fiscal year 2011. While several vacant positions were eliminated in fiscal year 2010 to create savings, an early retirement package was offered to employees during late 2010. When this option did not reduce the staffing level sufficiently, it became necessary to do layoffs. The layoffs resulted in job losses for about a dozen people.

The City has been very successful in obtaining grants for numerous projects and anticipates receiving more grants in fiscal year 2011. Many of these grants were for trails and bike paths, but the City also received grant money for a Neighborhood Stabilization Program. This program will continue for several years. We are always looking for other funding sources to supplement local dollars whenever possible.

## **PLANNING AND GOALS**

The City Council met in May to update the strategic plan and goals for the five year plan. There were no changes to the vision or the five year goals. There were some changes to the priorities set by the City Council. These priorities have been used by the staff to develop and refine the budget that is being presented to the City Council. Sustainability, economic development, environmental concerns, financial stability, public safety, and quality of life continue to be major concerns for the City Council.

This budget addresses most of the City Council priorities. Economic development continues to be a top priority given the high unemployment rate in Flagler County. Funding is being maintained at approximately the same level as prior years but a plan is being developed to better focus the economic development efforts. Stormwater management is another area that received a great deal of attention in this budget. However, by doing some reorganization and doing more of the work using City crews, we believe that the City can provide as good as or better service at a lower cost. Grants are being pursued to provide additional signage at the City gateways; however, no City money was budgeted for this priority. Money is included to continue the development of a long-term water supply plan and there is a combination of grants and City dollars for trails and bike paths to encourage more walking and cycling and less driving. Money also remains in the SR100 CRA Fund to complete the right-of-way purchase and prepare the design of Bulldog Drive, which will be one of the main entrances into Town Center.

## **TAX RATES**

Declining market values again contributed to an overall decrease in taxable property value of 16.2%. New construction added a little over 1% to the taxable value, so the City had a 14.9% net reduction in taxable property value for the year. The millage rate is being maintained at 3.5000 mills for 2010-2011. This is a decrease of over 16% from the rolled-back rate. In past years a portion of the millage rate was allocated to the Capital Projects Fund to pay for capital projects. For 2011, the entire 3.5000 mills of ad valorem tax is being allocated to the General Fund and no tax money is going to the Capital Projects Fund, a decrease of 0.52 mills.

## **GENERAL FUND**

The General Fund budget for Fiscal Year 2010-2011 is proposed at \$26,396,689 and is approximately \$7.2 million or 21% less than the estimated expenditures for 2009-2010. Most departments in the General Fund have reduced their budget requests for FY2011. The Building Permits & Inspections Department was converted to an enterprise fund during FY2010 which accounted for much of the decrease in the General Fund budget. However, there was a decrease of over twenty-seven full-time equivalent positions across the General Fund. Most of the positions were in Engineering, but every department had at least one position eliminated.

## **UTILITY FUND - OPERATING**

The total Utility Operating Fund budget is proposed at \$31,345,250. This is an increase of approximately \$500,000 from the estimated expenditures for the fiscal year ending September 30, 2010. Almost all of the increase is in operating costs related to additional water production and wastewater treatment. Water and wastewater charges are indexed to the June Consumer Price Index and as a result will increase by 1.1% in fiscal year 2011. Some reserves are being used to cover capital costs and contingencies. The estimated fund balance for the Utility Fund on September 30, 2010 is \$6.8 million.

## **UTILITY FUND CAPITAL PROJECTS**

The Utility Capital Projects Fund is proposed at \$23,576,000. Major projects planned for FY 2010 are the expansion of the wellfield, additional lift stations and pump stations, improvements to Wastewater Treatment Plant #1, and continuation of work on the long-term water supply plan. Other projects include improvements at Water Plant #2 and continued improvements throughout the water distribution and wastewater collection systems.

For the five year CIP, total capital expenditures are estimated at \$82.7 million. The Utility Capital Improvement program is funded from connection charges to the City's water and sewer systems as well as State Revolving Fund loans and the proceeds from utility revenue bond issues.

## **OTHER MAJOR OPERATING FUNDS**

Although the General Fund and Utility Fund represent the largest portions of the City's operating budget, there are six additional operating funds which are significant in their totals. A new fund, Building Permits & Inspections Fund has been added this year for track the revenues and costs associated with building services.

### **Solid Waste Fund**

This will be the fifth year of the City's contract with Waste Pro for solid waste collection. Prices have not change much over the life of the contract because of a relatively flat Consumer Price Index. The fiscal year 2011 budget is proposed at \$7,745,800 or less than 1% higher than fiscal year 2010 projected costs. This service is funded by the solid waste charges on the City utility bills.

### **Stormwater Management Fund**

The Stormwater Management Fund is proposed for fiscal year 2010-2011 at \$7,378,200. In addition to stormwater fees, this fund receives revenue from driveway permits. This budget also includes \$2.1 million in debt proceeds to provide resources for the capital improvement program. Capital projects include swale rehabilitation, pipe replacements, and control structure rehabilitation.

### **Building Permits & Inspections Fund**

This fund was created during fiscal year 2010 to better track the revenues and expenses related to building activities. The Building Permits & Inspections Division was previously budgeted in the General Fund. The budget for FY2011 is estimated at \$1,512,072 and is funded primarily by permit fees.

### **Golf Course Fund**

The Golf Course Fund was being established to track the operations of the Palm Harbor Golf Course, which was contributed to the City. The course renovations were completed and the course opened in early November 2009. The budget for FY2011, the first full year of operation, is \$1,492,200. Kemper Sports manages the course for the City.

### **Tennis Center Fund**

The tennis center has been in operation for about three years and has been supplemented by the General Fund each year to cover expenses. In an effort to move the tennis center toward self sufficiency, the City will be contracting with a management company to operate the center with the goal of expanding programs and usage in order to generate more revenue. Revenues come primarily from court rentals and tennis lessons. The budget for FY2011 is proposed at \$304,208. The General Fund supplement is being included again, but it is hoped that it can be reduced in the near future.

### **Information Technology & Communications Fund**

Information Technology & Communications (IT&C) is responsible for all internal technology and communications functions. They have begun marketing the City's fiber optic network and have already signed agreements with several customers. The revenue being generated will be used to operate and expand the system and it is anticipated that any surplus will be used to pay back the City for the initial installation cost and to offset city-wide technology costs. IT&C also manages the leases for communication towers that are located on City property and receives the revenue from those leases.

### **Internal Service Fund – Fleet Management**

Management of the fleet of municipal vehicles is funded in the Fleet Management Fund. This fund operates as an Internal Service Fund deriving its revenues from charges to other departments for vehicle leases, maintenance of their equipment and for purchase of fuel. The City also receives revenue to offset fuel expenses by providing fuel to the Sheriff's Office. All new and replacement rolling stock is purchased through this fund and maintenance of all rolling stock, with the exception of fire apparatus is maintained through this fund. The budget for this fund is \$3,673,297 with \$786,870 planned for the purchase of new and replacement of vehicles and heavy equipment.

## **PERSONNEL MATTERS**

This budget contains a net reduction of over thirty-two full-time equivalent positions. Of these about twelve people were laid off. There were also transfers of positions and splitting of duties between departments to place people where they were needed. The shifting of positions and duties has been the method of operation for the past couple of years and will likely continue in the future.

There was no merit increases included in the budget for FY2011. The pay plan will be adjusted 1.1% effective in January 2011. However, only employees that make less than the average wage in Flagler County will actually receive an increase in pay. The City will continue to monitor the marketplace to ensure that we maintain competitive wages for our employees as well as a competitive benefit package. Without the ability to recruit and retain qualified employees we will not be able to successfully meet the goals and objectives identified by the City Council over the next five year period.

A major focus over the past year has been health care costs which the City provides for the employees and that the employees can purchase for their dependents. Because these costs have been increasing significantly for several years, finding better ways to control these costs is very important. After extensive research and discussion, the City has decided to self-insure beginning in July 2010. In conjunction with the self-insurance, a clinic will be provided for the employees at no cost to the employee or their dependents that are covered under the City's insurance. The clinic will begin operating in January 2011. The service will be provided under contract by a local clinic that already has a presence in Palm Coast.

## **CAPITAL IMPROVEMENTS**

The Capital Improvement Program for the City of Palm Coast for FY 2010-11 is proposed at \$94.8 million. This represents 50% of the total proposed budget of \$188.5 million. For the five years through FY 2014-15, total Capital Improvements are projected at approximately \$224.6 million.

### **Capital Projects Fund**

The Capital Projects Fund is proposed at \$8,983,500 for FY 2010-11. The capital projects include sidewalks and bike paths in various locations throughout the city. Also included are funds for parkway beautification, park renovations, design of a city hall, replacement of a bridge, and 800 MHz system improvements.

## **Streets Improvement Fund**

The Streets Improvement program is budgeted at \$6,463,900 for FY 2010-11 and \$21.3 million for the five years ending in FY 2015. This fund includes receipts from the ½ cent local option sales tax as well as the six cent local option gas tax distribution and state revenue sharing money, 30% of which comes from gas taxes. It is utilized to fund the resurfacing of 50 miles of City streets each year as well as additional capital projects such as improvements to North Pine Lakes Parkway and guard rail safety improvements. Beginning in 2009, the revenue from red light camera citations went into this fund and are being used for and pavement marking.

## **Impact Fee Funds**

The Park Impact Fee fund is budgeted at \$366,900 for FY 2010-11. This figure includes \$12,000 for the completion of construction of the Graham Swamp Trail. The remainder is being reserved for future projects.

The Fire Impact Fee fund is budgeted at \$76,300. No projects are planned for 2011 from this fund and this money is being set aside for future fire stations.

The Transportation Impact Fee fund is budgeted at \$6,804,100 for FY 2010-11. This fund includes money for the completion of the Belle Terre four-laning project and design money for the Palm Harbor Parkway extension, Old Kings Road extension, Palm Coast Parkway six-laning, and the four-laning of Old Kings Road North.

## **CONCLUSION**

Within this budget document, details are provided for the balance of the smaller operating and capital funds utilized by the City of Palm Coast to finance ongoing operating and capital needs.

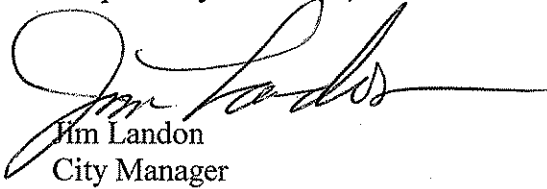
This budget presentation proposes revenues and expenditures totaling approximately \$188.5 million for FY 2010-2011. In addition to the Capital Improvement Program, capital expenditures in the operating funds bring the total capital expenditures for the year to \$95.6 million or 51% of the total budget. The balance, or \$92.9 million, represents ongoing City operations. I believe this budget addresses the priorities established by the Palm Coast City Council in its five-year strategic plan and is a major commitment to meeting the needs of the citizens.

Because of legislated reductions in taxable property values and the declining values brought on by economic conditions, our operating budgets, which have remained relatively flat for the past three years, are decreasing about \$1.3 million for 2011. Other tax revenues have also been affected such as sales and fuel taxes. In spite of these limitations we have been able to maintain the service levels at or close to the levels that the citizens of Palm Coast have come to expect. While residential development may take several years to completely turn around, commercial development is continuing to occur and though it is slow it may pick up faster than the residential development. Economic development is a high priority for both the City Council and staff. We will be monitoring market and economic conditions and making the necessary adjustments to meet the needs of our citizens now and into the future while looking for ways to

hold the line on costs. Our task is to plan ahead to meet the needs of our citizens as effectively and efficiently as possible, given the resources available. I strongly believe this budget meets this goal and that its adoption and execution will enhance the level of service for all citizens of Palm Coast.

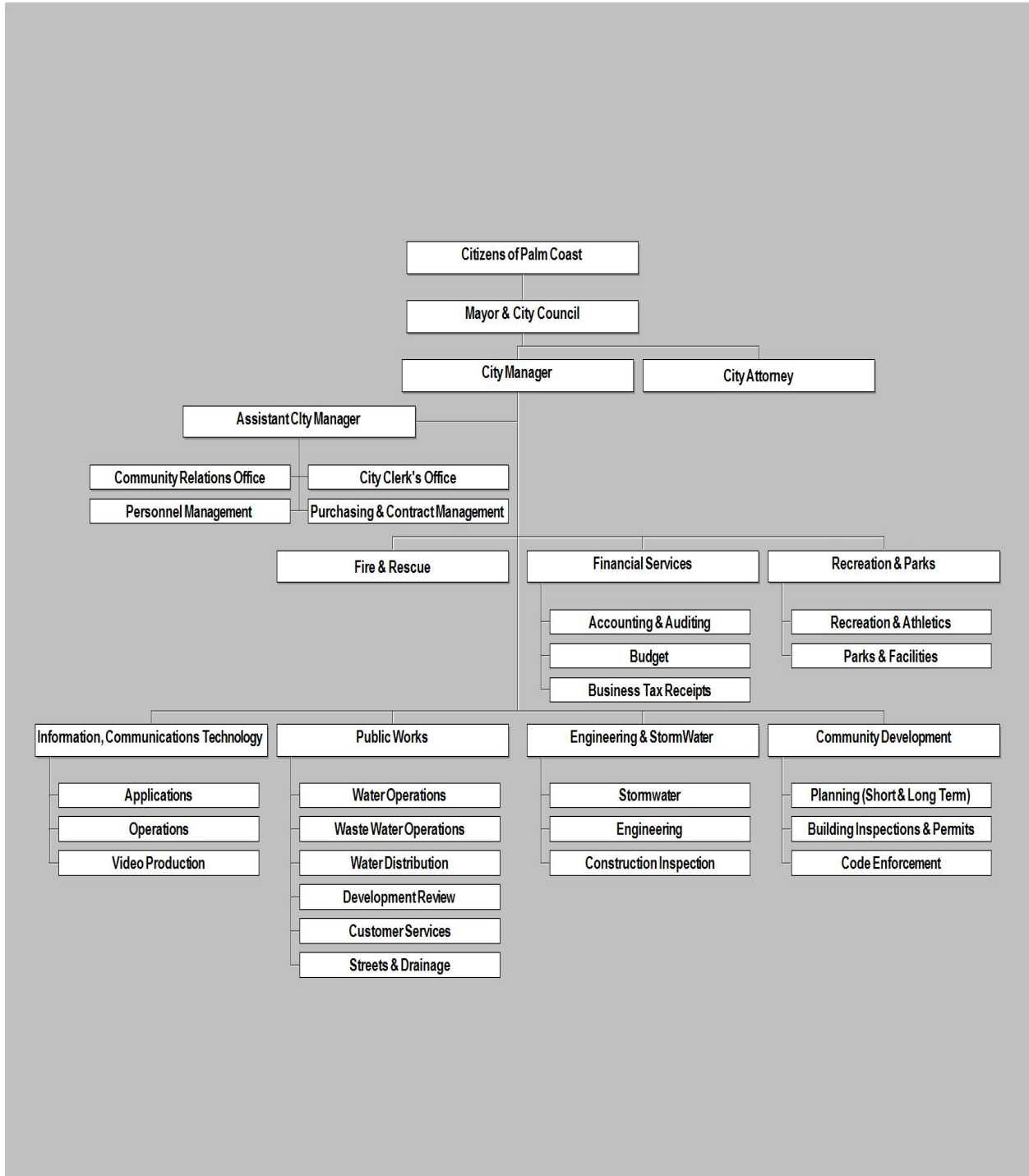
I would like to conclude this budget message by thanking the Executive Team and their staffs for working throughout the year to provide quality service to our citizens, as well as for their efforts to prepare this budget. In particular I wish to express my appreciation to the Finance Director and his staff for their special efforts in the compilation of this document.

Respectfully submitted,



Jim Landon  
City Manager

# ORGANIZATIONAL CHART







GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Palm Coast  
Florida**

For the Fiscal Year Beginning

**October 1, 2009**

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Palm Coast, Florida** for the Annual Budget beginning October 01, 2009. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This is the seventh consecutive year that the City of Palm Coast has received this award.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# **EXECUTIVE SUMMARY**

## DOCUMENT FORMAT

For easy use, this budget has been divided into separate functional areas for review as follows:

**Introduction:** This section contains the table of contents, the transmittal letter, a table of organization, and the GFOA budget award.

**Executive Summary:** This section provides summaries of the budget on a city-wide basis including revenues, expenditures, and personnel. It also contains the City's goals and objectives and other information.

**Budget Detail:** This section contains data on individual funds and additional detail is provided by department.

**Capital Improvement Program:** This section provides summaries of the City's Capital Improvement Program, the effect of the Program on each fund and a detail page for each capital project in the program.

**Miscellaneous:** This section contains a glossary of terms and miscellaneous information about the City.

# **PALM COAST VISION 2023**

## **VISION**

**Palm Coast is a safe community with a hometown feeling that respects and protects the natural environment.**

**Town Center is a vibrant downtown.**

**Diverse businesses are the foundation for our strong local economy.**

**Our residents enjoy convenient mobility and an abundance of leisure choices.**

**Palm Coast is a great place to live.**

## **FIVE YEAR GOALS**

**Develop Long-Term Sustainable Water Supply**

**Provide Quality Services, Maintaining the City's Financial Soundness**

**Expand the Local Economy**

**Manage Growth for Quality, Sustainable Community**

**Maintain a Safe Community**

**Promote Town Center as Our Downtown**

# **SHORT TERM GOALS – 2011**

## **TOP PRIORITY**

- 1. Street Valley Gutters and Pipe Replacement Program**
- 2. Rehabilitate 25 Miles of Swales and Address Complaints within 6 Months**
- 3. Water Reuse System Master Plan**
- 4. Community Redevelopment Area for the Northeast Section**
- 5. Stormwater System Hydraulic Modeling**
- 6. 50 Miles of Streets Resurfaced**
- 7. Video Cameras/Emergency Phones for Parks and Paths**
- 8. Stormwater Utility Ordinance**
- 9. Neighborhood Signs and City Gateway**
- 10. Community Center Concept Plan**
- 11. City Economic Development and Incentive Policy**

## **HIGH PRIORITY**

- 1. Coquina Coast Saltwater Desalination Project**
- 2. Matanzas Woods Interchange**
- 3. FiberNET Expansion**
- 4. Accessible Police Substation**
- 5. Commercial Areas Strategy**
- 6. Old Kings Road 4-Laning North of Palm Coast Parkway**
- 7. City Hall**
- 8. Beachside Sewer System**
- 9. Pre-Permitting and Speculative Building Ordinance**
- 10. Roberts Road Business Park Strategy**

# **FINANCIAL POLICIES**

The City Council has taken a conservative approach to the finances of the City while providing for the protection of the health, safety, and welfare of the citizens of Palm Coast through a full range of efficient and effective municipal services. Within the City Council's overall vision for the City, two primary financial policies have been established. The first is to ensure the long term financial viability of the City and the second is to diversify and strengthen the City's economy.

## **Financial Planning**

The City will adopt a balanced budget as required by Florida Statute, Chapter 166. The budget is balanced when the amount available from taxation and other sources, including amounts carried over from prior fiscal years, equals the total appropriations for expenditures and reserves.

## **Revenue**

User fees and charges will be sufficient to cover the cost of providing the service for which the fee is charged. Recreation and park fees are not intended to cover the full cost of services. These services will be supplemented so that all citizens have the opportunity to utilize these activities and resources regardless of economic condition.

The City will use one-time revenues for non-recurring expenditures. One-time revenues would include grants, prior year surplus, or other revenues that are not likely to occur in future years. Non-recurring expenditures would include special programs or capital purchases that would not require the same expenditure in future years.

## **Expenditure**

The City will issue debt only for capital expenditures. The term of the debt will not be for a period longer than the expected life of the asset. Debt for a period longer than three years or more than \$15 million may not be issued without voter consent unless the debt is funded.

The City will maintain reserves of at least fifteen percent in its four operating funds.

The City Council will receive a monthly comparison of actual expenditures to budget. The City Manager will recommend any adjustments to the budget that may be required during the year.

## **Fund Balance**

The General Fund Unassigned fund balance, at year end, will be between ten percent and twenty percent of the following year's budgeted expenditures. Unassigned fund balance over twenty percent will be transferred to the Disaster Reserve Fund, if necessary to meet the fund balance goal, or to the Capital Projects Fund. If the Unassigned fund balance is below ten percent at year end, a plan must be developed using increased revenues or a reduction in expenditures to return the Unassigned fund balance to ten percent or greater within three years.

## **FINANCIAL POLICIES**

The Utility Fund Unassigned fund balance, at year end, will be between ten percent and twenty percent of the following year's budgeted expenses. Unassigned fund balance over twenty percent will be assigned to a rate stabilization fund or transferred to the Utility Capital Projects Fund for utility system renewal and replacement. If the Unassigned fund balance is below ten percent at year end, a plan must be developed using increased revenues or a reduction in expenses to return the Unassigned fund balance to ten percent or greater within three years.

The Stormwater Fund Unassigned fund balance, at year end, will be between ten percent and twenty percent of the following year's budgeted expenses excluding capital expenditures. Unassigned fund balance over twenty percent will be assigned for future system capital projects. If the Unassigned fund balance is below ten percent at year end, a plan must be developed using increased revenues or a reduction in expenses to return the Unassigned fund balance to ten percent or greater within three years.

The Solid Waste Fund Unassigned fund balance, at year end, will be between five percent and ten percent of the following year's budgeted operating expenses. Unassigned fund balance over ten percent will be assigned to a rate stabilization fund. If the Unassigned fund balance is below five percent at year end, a plan must be developed using increased revenues or a reduction in expenses to return the Unassigned fund balance to five percent or greater within three years.

The Tennis Center Fund and the Golf Course Fund Unassigned fund balances, at year end, will be between five percent and ten percent of the following year's budgeted operating expenses. Unassigned fund balance over ten percent will be assigned for future capital projects including renewal and replacements. If the Unassigned fund balance is below five percent at year end, a plan must be developed using increased revenues or a reduction in expenses to return the Unassigned fund balance to ten percent or greater within three years.

The Disaster Reserve Fund Unassigned fund balance, at year end, will be at least two one hundredths percent (0.02%) of the just value of all property in the City on July 1 of that year. If the Unassigned fund balance is below the minimum amount at year end, a transfer should be made from the General Fund in an amount sufficient to increase the fund balance above the minimum amount, within two years.

All other funds, including Special Revenue Funds, Capital Project Funds, and Internal Service Funds do not have a fund balance requirement. Fund balances in these funds are dictated by revenue sources and a schedule of capital projects.

### **Investment**

The purpose of this policy is to set forth the investment objectives and parameters for the management of the funds of the City of Palm Coast, (hereinafter "City"). These policies are designed to ensure the prudent management of public funds, the availability of operating and capital funds when needed, and an investment return competitive with comparable funds and financial market indices.

## FINANCIAL POLICIES

In accordance with Section 218.415, Florida Statutes, this investment policy applies to all cash and investments held or controlled by the City and shall be identified as “general operating funds” of the City with the exception of the City’s Pension Funds and funds related to the issuance of debt where there are other existing policies or indentures in effect for such funds. Additionally, any future revenues, which have statutory investment requirements conflicting with this Investment Policy and funds held by state agencies (e.g., Department of Revenue), are not subject to the provisions of this policy.

The foremost objective of this investment program is the safety of the principal of those funds within the portfolios. Investment transactions shall seek to keep capital losses at a minimum, whether they are from securities defaults or erosion of market value. To attain this objective, diversification is required in order that potential losses on individual securities do not exceed the income generated from the remainder of the portfolio.

From time to time, securities may be traded for other similar securities to improve yield, maturity or credit risk. For these transactions, a loss may be incurred for accounting purposes to achieve optimal investment return, provided any of the following occurs with respect to the replacement security:

- A. The yield has been increased, or
- B. The maturity has been reduced or lengthened, or
- C. The quality of the investment has been improved.

The portfolios shall be managed in such a manner that funds are available to meet reasonably anticipated cash flow requirements in an orderly manner. Periodical cash flow analyses will be completed in order to ensure that the portfolios are positioned to provide sufficient liquidity.

Investment portfolios shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs. Return on investment is of least importance compared to the safety and liquidity objectives described above. The core of investments is limited to relatively low risk securities in anticipation of earning a fair return relative to the risk being assumed.

In accordance with the City’s Charter, the responsibility for providing oversight and direction in regard to the management of the investment program resides with the City Manager. The management responsibility for all City funds in the investment program and investment transactions is delegated to the City’s Finance Director. The Finance Director shall establish written procedures for the operation of the investment portfolio and a system of internal accounting and daily procedures for investment trades and to regulate the activities of employees.

The standard of prudence to be used by investment officials shall be the “Prudent Person” standard and shall be applied in the context of managing the overall investment program. Investment officers acting in accordance with written procedures and this investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security’s credit risk or market price changes, provided deviations from expectation are reported to the City Council in a timely fashion and the liquidity and the sale of securities are carried out in accordance with the terms of this policy. The “Prudent Person” rule states the following:



## FINANCIAL POLICIES

Investments should be made with judgment and care, under circumstances then prevailing, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived from the investment.

While the standard of prudence to be used by investment officials who are officers or employees is the "Prudent Person" standard, any person or firm hired or retained to invest, monitor, or advise concerning these assets shall be held to the higher standard of "Prudent Expert". The standard shall be that in investing and reinvesting moneys and in acquiring, retaining, managing, and disposing of investments of these funds, the contractor shall exercise: the judgment, care, skill, prudence, and diligence under the circumstances then prevailing, which persons of prudence, discretion, and intelligence, acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of like character and with like aims by diversifying the investments of the funds, so as to minimize the risk, considering the probable income as well as the probable safety of their capital.

Employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Also, employees involved in the investment process shall disclose to the City Clerk, in accordance with the appropriate state statutes governing conflicts of interest, any material financial interests in financial institutions that conduct business with the City, and they shall further disclose any material personal financial/investment positions that could be related to the performance of the City's investment program.

The Finance Director shall establish a system of internal controls and operational procedures that are in writing and made a part of the City's operational procedures. The internal controls should be designed to prevent losses of funds, which might arise from fraud, employee error, and misrepresentation, by third parties, or imprudent actions by employees. The written procedures should include reference to safekeeping, repurchase agreements, separation of transaction authority from accounting and record keeping, wire transfer agreements, banking service contracts, collateral/depository agreements, and "delivery vs. payment" procedures. No person may engage in an investment transaction except as authorized under the terms of this policy.

Independent auditors as a normal part of the annual financial audit for the City shall conduct a review of the system of internal controls to ensure compliance with policies and procedures.

The Finance Director and appropriate staff shall annually complete a minimum 8 hours of continuing education in subjects or courses of study related to investment practices and products.

Authorized City staff and Investment Advisors shall only purchase securities from financial institutions, which are Qualified Institutions by the City or institutions designated as "Primary Securities Dealers" by the Federal Reserve Bank of New York. Authorized City staff and Investment Advisors shall only enter into repurchase agreements with financial institutions that are Qualified Institutions and Primary Securities Dealers as designated by the Federal Reserve Bank of New York. The Finance Director and/or the Investment Advisors shall maintain a list of

## FINANCIAL POLICIES

financial institutions and broker/dealers that are approved for investment purposes and only firms meeting the following requirements will be eligible to serve as Qualified Institutions:

- 1) regional dealers that qualify under Securities and Exchange Commission Rule 15C3-1 (uniform net capital rule);
- 2) Capital of no less than \$10,000,000;
- 3) registered as a dealer under the Securities Exchange Act of 1934;
- 4) member of the National Association of Dealers (NASD);
- 5) registered to sell securities in Florida; and
- 6) the firm and assigned broker have been engaged in the business of effecting transactions in U.S. government and agency obligations for at least five (5) consecutive years.
- 7) Public Depositories qualified by the Treasurer of the State of Florida, in accordance with Chapter 280, Florida Statutes.

All brokers, dealers and other financial institutions deemed to be Qualified Institutions shall be provided with current copies of the City's Investment Policy. A current audited financial statement is required to be on file for each financial institution and broker/dealer with which the City transacts business.

To the extent possible, an attempt will be made to match investment maturities with known cash needs and anticipated cash flow requirements. Investments of current operating funds should have maturities of no longer than twenty-four (24) months.

Investments of bond reserves, construction funds, and other non-operating funds ("core funds") shall have a term appropriate to the need for funds and in accordance with debt covenants, but should not exceed ten (10) years.

From time to time the above parameters may require modification in order to meet specific construction draw schedules or other predetermined operating, capital needs or to satisfy debt obligations but in no event shall exceed thirty (30) years.

The maturities of the underlying securities of a repurchase agreement will follow the requirements of the Master Repurchase Agreement.

After the Finance Director has determined the approximate maturity date based on cash flow needs and market conditions and has analyzed and selected one or more optimal types of investments, a minimum of three (3) Qualified Institutions and/or Primary Dealers must be contacted and asked to provide bids/offers on securities in questions. Bids will be held in confidence until the bid deemed to best meet the investment objectives is determined and selected.

However, if obtaining bids/offers are not feasible and appropriate, securities may be purchased utilizing the comparison to current market price method on an exception basis. Acceptable current market price providers include, but are not limited to:

- A. Telerate Information System
- B. Bloomberg Information Systems
- C. Wall Street Journal or a comparable nationally recognized financial publication providing daily market pricing

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- D. Daily market pricing provided by the City's custodian or their correspondent institutions

The Finance Director shall utilize the competitive bid process to select the securities to be purchased or sold. Selection by comparison to a current market price, as indicated above, shall only be utilized when, in judgment of the Finance Director, competitive bidding would inhibit the selection process.

Examples of when the City may use this method include:

1. When time constraints due to unusual circumstances preclude the use of the competitive bidding process
2. When no active market exists for the issue being traded due to the age or depth of the issue
3. When a security is unique to a single dealer, for example, a private placement
4. When the transaction involves new issues or issues in the "when issued" market

Overnight sweep investments or repurchase agreements will not be bid, but may be placed with the City's depository bank relating to the demand account for which the sweep investments or repurchase agreement was purchased.

Investments should be made subject to the cash flow needs and such cash flows are subject to revisions as market conditions and the City's needs change. However, when the invested funds are needed in whole or in part for the purpose originally intended or for more optimal investments, the Finance Director or designee may sell the investment at the then-prevailing market price and place the proceeds into the proper account at the City's custodian.

The following are the investment requirements and allocation limits on security types, issuers, and maturities as established by the City. The Finance Director or designee shall have the option to further restrict investment percentages from time to time based on market conditions, risk and diversification investment strategies. The percentage allocations requirements for investment types and issuers are calculated based on the original cost of each investment. Investments not listed in this policy are prohibited.

The allocation limits and security types do not apply to the investment of debt proceeds. These investments shall be governed by the debt covenant included in the debt instrument.

- A. The Florida Local Government Surplus Funds Trust Fund ("SBA")
  1. Investment Authorization  
The Finance Director may invest in the SBA.
  2. Portfolio Composition  
A maximum of 100% of available funds may be invested in the SBA.
- B. United States Government Securities
  1. Purchase Authorization  
The Finance Director may invest in direct negotiable obligations, or obligations the principal and interest of which are unconditionally guaranteed by the United States Government. Such securities will include, but not be limited to the following:

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- Cash Management Bills
- Treasury Securities – State and Local Government Series (“SLGS”)
- Treasury Bills
- Treasury Notes
- Treasury Bonds
- Treasury Strips
- 2. Portfolio Composition
  - A maximum of 100% of available funds may be invested in the United States Government Securities.
- 3. Maturity Limitations
  - The maximum length to maturity of any direct investment in the United States Government Securities is ten (10) years from the date of purchase.
- C. United States Government Agencies
  - 1. Purchase Authorization
    - The Finance Director may invest in bonds, debentures, notes or callable issued or guaranteed by the United States Governments agencies, provided such obligations are backed by the full faith and credit of the United States Government. Such securities will include, but not be limited to the following:
      - Government National Mortgage Association (GNMA)
        - GNMA guaranteed mortgage-backed bonds
        - GNMA guaranteed pass-through obligations
      - United States Export – Import Bank
        - Direct obligations or fully guaranteed certificates of beneficial ownership
      - Farmer Home Administration
        - Certificates of beneficial ownership
      - Federal Financing Bank
        - Discount notes, notes and bonds
      - Federal Housing Administration Debentures
      - General Services Administration
      - United States Maritime Administration Guaranteed
        - Title XI Financing
      - New Communities Debentures
        - United States Government guaranteed debentures
      - United States Public Housing Notes and Bonds
        - United States Government guaranteed public housing notes and bonds
      - United States Department of Housing and Urban Development
        - Project notes and local authority bonds
  - 2. Portfolio Composition
    - A maximum of 75% of available funds may be invested in United States Government agencies.
  - 3. Limits on Individual Issuers
    - A maximum of 50% of available funds may be invested in individual United States Government agencies.
  - 4. Maturity Limitations

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The maximum length to maturity for an investment in any United States Government agency security is ten (10) years from the date of purchase.

- D. Federal Instrumentalities (United States Government sponsored agencies)
  - 1. Purchase Authorization

The Finance Director may invest in bonds, debentures or notes which may be subject to call, issued or guaranteed as to principal and interest by United States Government sponsored agencies (Federal Instrumentalities) which are non-full faith and credit agencies limited to the following:  
Federal Farm Credit Bank (FFCB)  
Federal Home Loan Bank or its district banks (FHLB)  
Federal National Mortgage Association (FNMA)  
Federal Home Loan Mortgage Corporation (Freddie-Macs)  
Student Loan Marketing Association (Sallie-Mae)
  - 2. Portfolio Composition

A maximum of 80% of available funds may be invested in Federal Instrumentalities.
  - 3. Limits on Individual Issuers

A maximum of 40% of available funds may be invested in any one issuer.
  - 4. Maturity Limitations

The maximum length to maturity for an investment in any Federal Instrumentality security is ten (10) years from the date of purchase.
- E. Interest Bearing Time Deposit or Saving Accounts
  - 1. Purchase Authorization

The Finance Director may invest in non-negotiable interest bearing time certificates of deposit or savings accounts in banks organized under the laws of this state and in national banks organized under the laws of the United States and doing business and situated in the State of Florida. Additionally, the bank shall not be listed with any recognized credit watch information service.
  - 2. Portfolio Composition

A maximum of 25% of available funds may be invested in non-negotiable interest bearing time certificates of deposit.
  - 3. Limits on Individual Issuers

A maximum of 15% of available funds may be deposited with any one issuer.
  - 4. The maximum maturity on any certificate shall be no greater than one (1) year from the date of purchase.
- F. Repurchase Agreements
  - 1. Purchase Authorization
    - a. The Finance Director may invest in repurchase agreements composed of only those investments based on the requirements set forth by the City's Master Repurchase Agreement. All firms are required to sign the Master Repurchase Agreement prior to the execution of a repurchase agreement transaction.

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- b. A third party custodian with whom the City has a current custodial agreement shall hold the collateral for all repurchase agreements with a term longer than one (1) business day. A clearly marked receipt that shows evidence of ownership must be supplied to the Finance Director and retained.
      - c. Securities authorized for collateral are negotiable direct obligations of the United States Government, Government Agencies, and Federal Instrumentalities with maturities under five (5) years and must have a market value for the principal and accrued interest of 102 percent of the value and for the term of the repurchase agreement. Immaterial short-term deviations from 102 percent requirement are permissible only upon the approval of the Finance Director.
    - 2. Portfolio Composition  
A maximum of 50% of available funds may be invested in repurchase agreements excluding one (1) business day agreements and overnight sweep agreements.
    - 3. Limits on Individual Issuers  
A maximum of 25% of available funds may be invested with any one institution.
    - 4. Limits on Maturities  
The maximum length to maturity of any repurchase agreement is 90 days from the date of purchase.
  - G. Commercial Paper
    - 1. Purchase Authorization  
The Finance Director may invest in commercial paper of any United States company that is rated, at the time of purchase, "Prime-1" by Moody's and "A-1" by Standard & Poor's (prime commercial paper). Additionally, the company shall not be listed with any recognized credit watch information service.
    - 2. Portfolio Composition  
A maximum of 30% of available funds may be directly invested in prime commercial paper.
    - 3. Limits on Individual Issuers  
A maximum of 10% of available funds may be invested with any one issuer.
    - 4. Maturity Limitations  
The maximum length to maturity for prime commercial paper shall be 180 days from the date of purchase.
  - H. High Grade Corporate Notes
    - 1. Purchase Authorization  
The Finance Director may invest in corporate notes issued by corporations organized and operating within the United States or by depository institutions licensed by the United States that have a long term debt rating, at the time of purchase, at a minimum "Aa" by Moody's and a minimum long term debt rating of "AA" by Standard & Poor's. Additionally, the company shall not be listed with any recognized credit watch information service.

## FINANCIAL POLICIES

2. Portfolio Composition  
A maximum of 15% of available funds may be directly invested in corporate notes.
  3. Limits on Individual Issuers  
A maximum of 5% of available funds may be invested with any one issuer.
  4. Maturity Limitations  
The maximum length to maturity for corporate notes shall be 3 years from the date of purchase.
- I. Bankers' acceptances
1. Purchase Authorization  
The Finance Director may invest in Bankers' acceptances issued by a domestic bank or a federally chartered domestic office of a foreign bank, which are eligible for purchase by the Federal Reserve System, at the time of purchase, the short-term paper is rated, at a minimum, "P-1" by Moody's Investors Services and "A-1" Standard & Poor's. Additionally, the bank shall not be listed with any recognized credit watch information service.
  2. Portfolio Composition  
A maximum of 30% of available funds may be directly invested in Bankers' acceptances.
  3. Limits on Individual Issuers  
A maximum of 10% of available funds may be invested with any one issuer.
  4. Maturity Limitations  
The maximum length to maturity for Bankers' acceptances shall be 180 days from the date of purchase.
- J. State and/or Local Government Taxable and/or Tax-Exempt Debt
1. Purchase Authorization  
The Finance Director may invest in state and/or local government taxable and/or tax-exempt debt, general obligation and/or revenue bonds, rated at least "Aa" by Moody's and "AA" by Standard & Poor's for long-term debt, or rated at least "MIG-2" by Moody's and "SP-2" by Standard & Poor's for short-term debt.
  2. Portfolio Composition  
A maximum of 20% of available funds may be invested in taxable and tax-exempt debts.
  3. Maturity Limitations  
A maximum length to maturity for an investment in any state or local government debt security is three (3) years from the date of purchase.
- K. Registered Investment Companies (Mutual Funds)
1. Investment Authorization  
The Finance Director may invest in shares in open-end and no-load fixed-income securities mutual funds provided such funds are registered under the Federal Investment Company Act of 1940 and invest in securities permitted by this policy.

## FINANCIAL POLICIES

2. Portfolio Composition  
A maximum of 50% of available funds may be invested in mutual funds excluding one (1) business day overnight sweep agreements.
  3. Limits of Individual Issuers  
A maximum of 25% of available funds may be invested with any one mutual fund.
  4. Rating Requirements  
The mutual funds shall be rated “AAM” or “AAM-G” or better by Standard & Poor’s, or the equivalent by another national rating agency.
  5. Due Diligence Requirements  
A thorough investigation of any mutual market fund is required prior to investing, and on a continual basis. There shall be a questionnaire developed by the Finance Director that will contain a list of due diligence considerations that deal with the major aspects of any investment pool/fund. A current prospectus must be obtained.
- L. Intergovernmental Investment Pool
1. Investment Authorization  
The Finance Director may invest in intergovernmental investment pools that are authorized pursuant to the Florida Interlocal Cooperation Act, as provided in Section 163.01, Florida Statutes and provided that said funds contain no derivatives.
  2. Portfolio Composition  
A maximum of 25% of available funds may be invested in intergovernmental investment pools.
  3. Due Diligence Requirements  
A thorough review of any investment pool/fund is required prior to investing, and on a continual basis. There shall be a questionnaire developed by the Finance Director that will contain a list of questions that covers the major aspects of any investment pool/fund.

Investment in any derivative products or the use of reverse repurchase agreements requires specific City Council approval prior to their use. If the City Council approves the use of derivative products, the Finance Director shall develop sufficient understanding of the derivative products and have the expertise to manage them. A “derivative” is defined as a financial instrument the value of which depends on, or is derived from, the value of one or more underlying assets or indices or asset values. If the City Council approves the use of reverse repurchase agreements or other forms of leverage, the investment shall be limited to transactions in which the proceeds are intended to provide liquidity and for which the Finance Director has sufficient resources and expertise to manage them.

In order to assist in the evaluation of the portfolios’ performance, the City will use performance benchmarks for short-term and long-term portfolios. The use of benchmarks will allow the City to measure its returns against other investors in the same markets.



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- A. Investment performance of funds designated as short-term funds and other funds that must maintain a high degree of liquidity will be compared to the return on State Board of Administration's Local Government Surplus Funds Trust Fund book rate of return. Investments of current operating funds should have maturities of no longer than twenty-four (24) months.
- B. Investment performance of funds designated as core funds and other non-operating funds that have a longer-term investment horizon will be compared to an index comprised of U. S. Treasury or Government securities. The appropriate index will have a duration and asset mix that approximates the portfolios and will be utilized as a benchmark to be compared to the portfolios' total rate of return. Investments of bond reserves, construction funds, and other non-operating funds ("core funds") should have a term appropriate to the need for funds and in accordance with debt covenants, but should not exceed ten (10) years.

The Finance Director shall provide the City Manager with a "Quarterly Investment Report" that summarizes but not limited to the following:

- A. Recent market conditions, economic developments and anticipated investment conditions.
- B. The investment strategies employed in the most recent quarter.
- C. A description of all securities held in investment portfolios at quarter-end.
- D. The total rate of return for the quarter and year-to-date versus appropriate benchmarks.
- E. Any areas of policy concern warranting possible revisions to current or planned investment strategies. The market values presented in these reports will be consistent with accounting guidelines in GASB Statement 31.

On an annual basis, the Finance Director shall submit to the City Council a written report on all invested funds. The annual report shall provide all, but not limited to, the following: a complete list of all invested funds, name or type of security in which the funds are invested, the amount invested, the maturity date, earned income, the book value, the market value, the yield on each investment.

The annual report will show performance on both a book value and total rate of return basis and will compare the results to the above-stated performance benchmarks. All investments shall be reported at fair value per GASB Statement 31. Investment reports shall be available to the public.

Securities, with the exception of certificates of deposits, shall be held with a third party custodian; and all securities purchase by, and all collateral obtained by the City should be properly designated as an asset of the City. The securities must be held in an account separate and apart from the assets of the financial institution. A third party custodian is defined as any bank depository chartered by the Federal Government, the State of Florida, or any other state or territory of the United States which has a branch or principal place of business in the State of Florida, or by a national association organized and existing under the laws of the United States

## **FINANCIAL POLICIES**

which is authorized to accept and execute trusts and which is doing business in the State of Florida. Certificates of deposits will be placed in the provider's safekeeping department for the term of the deposit.

The custodian shall accept transaction instructions only from those persons who have been duly authorized by the City Manager and which authorization has been provided, in writing, to the custodian. No withdrawal of securities, in whole or in part, shall be made from safekeeping, unless by such a duly authorized person.

The custodian shall provide the Finance Director with safekeeping statements that provide detail information on the securities held by the custodian. On a monthly basis, the custodian will also provide reports that list all securities held for the City, the book value of holdings and the market value as of month-end.

Security transactions between a broker/dealer and the custodian involving the purchase or sale of securities by transfer of money or securities must be made on a "delivery vs. payment" basis, if applicable, to ensure that the custodian will have the security or money, as appropriate, in hand at the conclusion of the transaction. Securities held as collateral shall be held free and clear of any liens.

# BUDGET PROCESS

## Methodology

The preparation and adoption of the Annual Budget is one of the most important actions carried out by the City Council, citizens and staff of Palm Coast. To achieve the best results in the planning and delivery of community services, key financial decisions must be made. The budget process provides a forum to accumulate financial and performance information concerning local services into a common format; analyze and debate the merits of each service; and make decisions about the level and cost of service which will be provided. The budget is designed to provide the citizens of Palm Coast with the full complement of municipal services. This budget aims at providing the highest quality municipal service to the community in an efficient and effective manner.

## Review

Early in the budget process, each department outlines functions and goals to accomplish in the coming fiscal year. They then prepare a detailed estimate of monies and personnel required to provide these services. These requests are reviewed by the City Manager and the Finance Director. Upon completion of this review and matching with the projected revenues available, the budget is compiled by the Finance Department. During the month of July of each year, the City Manager submits the proposed budget to the City Council. The City Council reviews the proposed budget and conducts public workshops to obtain preliminary direction as to the probable approval levels of the budget.

## Adoption

During the month of September, in accordance with the timing specified in State Law (F.S. 200.065), two public hearings are held. The time of the first hearing is advertised on the "Notice of Proposed Property Taxes" sent to property owners and by the usual procedure for advertising a public hearing. The first meeting is to tentatively adopt the budget and millage rate. For the second hearing, in addition to normal advertising procedure, a general summary of the proposed budget is advertised in the newspaper along with a date for the statutory public hearing to adopt the budget and millage rate. The City's fiscal year is October 1 through September 30.

## Public Participation

The public is invited and encouraged to attend and participate in all work sessions and public hearings.

## Budgetary Basis

Governmental funds are budgeted using the modified accrual basis of accounting. Revenues are recognized when they become available and measurable. An example would be sales tax or state revenue sharing that is measurable but may not be received until after the end of the fiscal year. Expenditures are recognized when the liability has occurred and is measurable. This would be charges for work that has been completed and invoiced but not paid at year-end. Estimated expenditures for capital outlay and debt service payments are budgeted in all funds; however, the actual expenditure for capital and principal on debt is applied to balance sheet accounts and is not expensed in the proprietary funds. Depreciation is not budgeted in any fund but is recorded in proprietary funds. Revenue in the proprietary funds is recognized when due and expenses when they are incurred.

## BUDGET CALENDAR

February 26, 2010	Budget process initiated by Finance.
February 26	MUNIS budget system opened for Department line-item entries.
March 29	Departments submit additional program, personnel, fleet requests to Finance for FY 2011.
March 29	Departments submit technology requests to Information Technology & Communications for FY 2011.
April 5	FY 2011 Revenue Estimates prepared by Finance.
April 26	Capital Improvement Program project requests submitted to Finance. (MUST BE IN CONFORMANCE WITH COMP PLAN)
April 26	MUNIS budget system closed for Department line-item entries. Note: Personal services/internal transfers will be projected by Finance.
May 10 - 21	Finance reviews budget requests and Capital Improvement Program (CIP) with department heads. (COPY OF CIP SENT TO COMMUNITY DEVELOPMENT FOR COMP PLAN REVIEW)
June 7	Finance submits the preliminary budget to the City Manager and department heads.
June 14 - 25	City Manager meets with department heads to discuss departmental needs and requests, including the Capital Improvement Program.
July 27	Budget workshop – General Fund.
August 3	Establish proposed Millage Rate (TRIM Rate). (MUST BE DONE PRIOR TO AUGUST 4).
August 10	Budget workshop – Enterprise funds.
August 16	Property Appraiser distributes “Trim Notices” with date and time of first Public Hearing on Millage Rate.
August 31	Budget workshop – Special Revenue and Capital funds.
September 7	Public Hearing to tentatively adopt Millage Rate and Budget. (FINAL ADOPTION MUST BE ADVERTISED WITHIN 15 DAYS).
September 18	Place meeting notice and budget summary advertisements. (PUBLIC HEARING MUST BE NO LESS THAN 2 DAYS OR MORE THAN 5 DAYS AFTER ADVERTISEMENT OR MORE THAN 20 DAYS AFTER FIRST HEARING).

## **BUDGET CALENDAR**

September 21	Public Hearing to adopt final Millage Rate Resolution and Budget Resolution.
September 24	Forward a copy of the Millage Rate Resolution to the Property Appraiser and the Tax Collector.
October 21 Last Day	Certificate of Conformance sent to State. (MUST BE DONE WITHIN 30 DAYS OF FINAL ADOPTION).

## **BUDGET AMENDMENT PROCESS**

### Supplemental Appropriation Amendments After Adoption

If, during the fiscal year, the City Manager certifies that there are available for appropriation, revenues in excess of those estimated in the budget, the City Council by resolution may make supplemental appropriations for the year up to the amount of such excess.

### Emergency Appropriations

To meet a public emergency affecting, life, health, property, or the public peace, the City Council may make emergency appropriations. Such appropriations may be made by emergency ordinance to the extent that there are no available unappropriated revenues to meet such appropriations.

### Reduction Of Appropriations

If, at any time during the fiscal year, it appears probable to the City Manager that the revenues available will be insufficient to meet the amount appropriated, he shall report to the City Council without delay, indicating the estimated amount of the deficit, any remedial action taken by him, and his recommendations as to any other steps to be taken. The City Council shall then take such further action as it deems necessary to prevent or minimize any deficit and for that purpose it may by resolution reduce one or more appropriations.

### Transfer Of Appropriations

At any time during the fiscal year the City Manager or his designee may transfer part or all of any unencumbered appropriations balance among programs within a department. The City Council may by resolution transfer part or all of any unencumbered appropriation balance from one department to another.

### Limitations: Effective Date

No appropriation may be reduced below that amount required by law to be appropriated, if any. No appropriation may be reduced below the amount of the encumbered balance. The supplemental and emergency appropriations and reduction or transfer of appropriations authorized may be made effective immediately upon adoption.

### Lapse Of An Appropriation

Every appropriation, except an appropriation for a capital expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital expenditure shall continue in force until the purpose for which it was made has been accomplished or abandoned.

# FUND DESCRIPTION

The City of Palm Coast utilizes a fund structure as outlined in the accounting regulations that govern units of local government. A fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of conducting specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. Funds are divided into various types according to the legal restrictions imposed upon them or by their uses. Following is the fund structure contained in the fiscal year 2011 budget for the City of Palm Coast:

## I. Governmental Funds

Accounted for on a “spending” or “financial flow” measurement focus. Accordingly, the budgeted fund balances provide an indicator of available, spendable, or appropriate resources.

### A. General Fund

The general fund of a government unit serves as the primary reporting vehicle for current government operations. The general fund is used to account for all current financial resources, with the exception of those required to be accounted for in another fund.

### B. Special Revenue Funds

The special revenue funds account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. These include impact fee funds, grant funds, a community redevelopment fund, and various capital project funds.

## II. Proprietary Funds

Proprietary funds are accounted for on a cost of services or “capital maintenance” measurement focus. Accordingly, all assets and liabilities are included on their balance sheets and the reported fund equity provides an indication of the economic net worth of the fund. Operating statements for proprietary fund types report increases and decreases in total economic net worth.

### A. Enterprise Funds

The enterprise funds account for operations that are financed and operated in a manner similar to private business enterprises. The Utility Fund and the Utility Capital Projects Fund were established in conjunction with the utility purchase. Other funds include Solid Waste, Stormwater Management, Golf Course, Tennis Center and Information Technology and Communications. The Building Permits & Inspections Fund was added during fiscal year 2010.

### B. Internal Service Funds

The internal service funds account for financing goods or services provided by one department to other City departments or to other governments on a cost-reimbursement basis. The internal service fund in this budget is the Fleet Management Fund.

## FUND BALANCES

Fund balances/retained earnings referred to on the following page of this document do not necessarily represent cash and investment balances in the respective funds. It does, however, represent the net of the total fund assets, less total fund liabilities and contributed capital in the respective fund types.

### **GENERAL FUND:**

In the General Fund, the primary purpose of reserve retention is to fund unforeseen occurrences. These unforeseen occurrences are funded only upon specific appropriation by the City Council. City policy is to maintain General Fund reserves between 10% and 20% of the annual budget. The estimated unreserved-undesignated fund equity for the beginning of fiscal year 2011 will be 11%.

### **ENTERPRISE FUNDS:**

In the Enterprise Funds, reserves are planned to meet operating expenses and future capital needs. Each enterprise fund has a separate rate structure. These rates are reviewed annually to insure that adequate funding will be available to meet the needs of the individual enterprise's budgetary requirements.

### **INTERNAL SERVICE FUNDS:**

Internal Service Funds differ from other fund types in that funds remaining at year-end are normally redistributed back to the originating funds. An exception to this rule is made when timing differences exist and/or reserves for capital purchases are maintained.

### **SPECIAL REVENUE FUNDS:**

There are no fund equity reserve requirements for Special Revenue Funds. The purpose of these funds is to fund specific programs and capital improvement projects included in the City's budget. Funding sources include fines and forfeitures, impact fees, interest earnings, and fund equity.

### **CHANGES IN FUND BALANCES:**

There is an overall decrease during the two-year period of approximately \$31.5 million. The General Fund is estimated to decrease by \$6.9 million. However, \$6 million of this decrease is the result of moving the Building Permits & Inspections Department to its own fund. The Building Permits & Inspections Fund is expected to decrease by \$2.7 million. This is being caused by a reduction in permit fees designed to reduce the surplus balance. The Utility Capital Projects Fund is expected to decrease by \$13 million, accounting for about forty percent of the reduction. This is due to capital expenditures on several large projects. Decreases in fund balance in the Streets Improvement Fund (\$3.8 million), Old Kings Road Special Assessment Fund (\$1.7 million), and the Capital Projects Fund (\$5.6 million) are all due to construction projects scheduled for fiscal years 2010 and 2011.



## COMPUTATION OF ESTIMATED FUND BALANCES

Fund Title	Available Fund Balance 09/30/2009	Estimated Fund Balance 09/30/2010	Net Annual Revenues (Expenditures) 09/30/2011	Estimated Fund Balance 09/30/2011
General Fund	\$ 9,812,657	\$ 2,856,807	\$ 105,107	\$ 2,961,914
CDBG Fund	-	-	-	-
Police Education Fund	40,977	49,077	6,400	55,477
Police Automation Fund	213,351	244,651	25,500	270,151
Disaster Reserve Fund	2,130,077	2,168,577	32,400	2,200,977
Recycling Revenue Fund	245,294	228,494	8,500	236,994
Streets Improvement Fund	4,101,752	987,452	(717,700)	269,752
Park Impact Fee Fund	1,345,918	400,018	354,900	754,918
Fire Impact Fee Fund	-	67,993	76,300	144,293
Development Special Projects Fund	1,458,203	1,531,703	23,800	1,555,503
Transportation Impact Fee Fund	-	-	1,854,100	1,854,100
Neighborhood Stabilization Fund	-	175,127	421,600	596,727
Old Kings Road Special Assessment Fund	1,731,060	-	-	-
SR100 Community Redevelopment Fund	208,474	2,091,774	(1,155,653)	936,121
Capital Projects Fund	7,271,801	5,933,329	(4,268,400)	1,664,929
Utility Fund	8,451,537	6,784,082	(429,245)	6,354,837
Utility Capital Projects Fund	14,355,044	9,749,812	(8,414,378)	1,335,434
Solid Waste Fund	397,384	620,255	61	620,316
Stormwater Management Fund	-	412,746	270,835	683,581
Building Permits & Inspections	5,959,595	4,505,682	(1,203,472)	3,302,210
Golf Course Fund	561,257	239,857	1,397	241,254
Tennis Center Fund	14,018	14,479	-	14,479
Information Technology & Communications Fund	-	570,612	(284,977)	285,635
Fleet Management Fund	1,780,860	1,111,587	1,098,042	2,209,629
<b>Total</b>	<b>\$ 60,079,259</b>	<b>\$ 40,744,114</b>	<b>\$ (12,194,883)</b>	<b>\$ 28,549,231</b>

## BUDGET SUMMARY

Fund Type	Estimated Revenue	Operating Expenditures & Contingency	Capital Expenditures	Operating Transfers	Total Expenditures
General Fund	\$ 26,396,689	\$ 25,746,173	\$ 40,500	\$ 610,016	\$ 26,396,689
Special Revenue Funds					
CDBG Fund	-	-	-	-	-
Police Education Fund	55,400	55,400	-	-	55,400
Police Automation Fund	270,100	270,100	-	-	270,100
Disaster Reserve Fund	2,200,900	2,200,900	-	-	2,200,900
Recycling Revenue Fund	306,900	306,900	-	-	306,900
Streets Improvement Fund	6,463,900	375,000	6,088,900	-	6,463,900
Park Impact Fee Fund	366,900	354,900	12,000	-	366,900
Fire Impact Fee Fund	76,300	76,300	-	-	76,300
Development Special Projects Fund	1,164,900	1,164,900	-	-	1,164,900
Transportation Impact Fee Fund	6,804,100	1,854,100	4,950,000	-	6,804,100
Neighborhood Stabilization Fund	2,290,500	2,290,500	-	-	2,290,500
OKR Special Assessment Fund	50,000,000	-	46,000,000	4,000,000	50,000,000
SR 100 Community Redevelopment Fu	3,265,416	1,715,416	1,550,000	-	3,265,416
Capital Projects Fund	8,983,500	-	8,983,500	-	8,983,500
Sub-Total	82,248,816	10,664,416	67,584,400	4,000,000	82,248,816
Enterprise Funds					
Utility Fund	31,345,250	28,528,115	539,785	2,277,350	31,345,250
Utility Capital Projects Fund	23,576,000	71,000	23,505,000	-	23,576,000
Solid Waste Fund	7,745,800	7,745,800	-	-	7,745,800
Stormwater Management Fund	7,378,200	4,517,489	2,816,711	44,000	7,378,200
Building Permits & Inspections Fund	1,512,072	1,512,072	-	-	1,512,072
Golf Course Fund	1,492,200	1,474,200	-	18,000	1,492,200
Tennis Center Fund	304,208	303,208	-	1,000	304,208
Information Tech & Comm Fund	2,810,927	2,495,727	315,200	-	2,810,927
Sub-Total	76,164,657	46,647,611	27,176,696	2,340,350	76,164,657
Internal Service Funds					
Fleet Management Fund	3,673,297	2,871,427	801,870	-	3,673,297
Sub-Total All Funds	188,483,459	\$ 85,929,627	\$ 95,603,466	\$ 6,950,366	188,483,459
Less: Interfund Charges and Transfers	12,595,813				12,595,813
Total	\$ 175,887,646				\$ 175,887,646

## BUDGET SUMMARY

	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Total Funds
CASH BALANCES BROUGHT FORWARD	\$ -	\$ 11,084,500	\$ 10,832,072	\$ -	\$ 21,916,572
<b>ESTIMATED REVENUES</b>					
TAXES: Millage Per \$1,000					
Ad Valorem Taxes: 3.5000	15,048,300	-	-	-	15,048,300
Sales, Use, and Fuel Taxes	335,000	4,014,300	-	-	4,349,300
Telecommunication Service Tax	2,854,500	-	-	-	2,854,500
Local Business Tax	389,300	-	-	-	389,300
Permits, Fees and Special Assessments	804,500	-	372,400	-	1,176,900
Intergovernmental Revenue	1,912,900	8,796,000	-	-	10,708,900
Charges for Services	3,251,561	1,499,100	49,422,713	216,100	54,389,474
Fines & Forfeitures	583,200	447,500	-	-	1,030,700
Interest Revenue	306,100	339,900	646,200	50,500	1,342,700
Miscellaneous Revenue	34,500	1,582,500	202,400	-	1,819,400
Non Revenues	-	-	2,317,750	3,327,697	5,645,447
Transfers from Other Funds	876,828	4,485,016	1,509,522	79,000	6,950,366
Proceeds from Debt	-	50,000,000	10,861,600	-	60,861,600
Total Revenues and Other Financing Sources	<u>26,396,689</u>	<u>71,164,316</u>	<u>65,332,585</u>	<u>3,673,297</u>	<u>166,566,887</u>
Total Estimated Revenues and Balances	<u>\$ 26,396,689</u>	<u>\$ 82,248,816</u>	<u>\$ 76,164,657</u>	<u>\$ 3,673,297</u>	<u>188,483,459</u>
Less: Interfund Transfers and Charges Total					<u>12,595,813</u> <u>\$ 175,887,646</u>
<b>EXPENDITURES/EXPENSES</b>					
General Government	\$ 8,069,448	\$ 1,300,000	\$ 2,810,927	\$ -	\$ 12,180,375
Public Safety	10,136,204	370,000	1,512,072	-	12,018,276
Physical Environment	-	70,000	48,309,153	-	48,379,153
Transportation	5,206,560	65,644,900	6,365,606	-	77,217,066
Economic Development	-	1,693,800	-	-	1,693,800
Culture/Recreation	2,269,354	744,500	1,776,011	-	4,789,865
Internal Service	-	-	-	2,575,255	2,575,255
Debt Service	-	679,369	12,278,245	-	12,957,614
Transfers to Other Funds	610,016	4,000,000	2,340,350	-	6,950,366
Total Expenditures/Expenses	<u>26,291,582</u>	<u>74,502,569</u>	<u>75,392,364</u>	<u>2,575,255</u>	<u>178,761,770</u>
Reserves	<u>105,107</u>	<u>7,746,247</u>	<u>772,293</u>	<u>1,098,042</u>	<u>9,721,689</u>
Total Appropriated Expenditures and Reserves	<u>\$ 26,396,689</u>	<u>\$ 82,248,816</u>	<u>\$ 76,164,657</u>	<u>\$ 3,673,297</u>	<u>188,483,459</u>
Less: Interfund Transfers and Charges Total					<u>12,595,813</u> <u>\$ 175,887,646</u>

# BUDGET SUMMARY

FUND/DEPARTMENT	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
General Fund				
City Council	\$ 76,429	\$ 81,032	\$ 85,200	\$ 88,377
City Manager	551,901	525,986	462,100	352,569
Community Relations	514,455	416,192	258,412	229,476
Purchasing and Contracts Management	326,844	325,893	329,500	290,724
Economic Development	-	2,092	238,000	330,081
City Clerk	299,207	220,305	197,350	165,586
Human Resources	308,060	287,655	287,030	283,789
Law Enforcement	2,296,016	2,425,413	2,599,911	2,599,863
City Attorney	553,936	395,346	342,500	341,077
Financial Services	784,924	762,234	763,065	763,068
Information Technology and Communications	2,657,785	2,415,021	-	-
Community Development				
Building Permits and Inspections	1,820,103	1,470,474	-	-
Planning	1,510,825	1,418,485	1,500,469	1,566,156
Code Enforcement	1,917,067	2,058,077	2,025,949	2,219,803
Total Community Development	5,247,995	4,947,036	3,526,418	3,785,959
Fire	5,776,517	7,164,672	7,901,267	7,536,341
Public Works				
Streets	4,986,977	4,903,805	5,468,242	5,206,560
Facilities Maintenance	457,526	709,356	741,358	740,592
Parks/Facilities	891,291	997,622	1,090,453	999,231
Total Public Works	6,335,794	6,610,783	7,300,053	6,946,383
Engineering	1,101,465	1,221,634	1,315,743	548,150
Recreation/Athletics	1,113,345	1,011,198	1,183,582	1,270,123
Non-Departmental	894,044	978,620	6,835,621	865,123
Total General Fund	28,838,717	29,791,112	33,625,752	26,396,689

## BUDGET SUMMARY

FUND/DEPARTMENT	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
CDBG Fund	58,053	3,201	-	-
Police Education Fund	-	24,000	49,000	55,400
Police Automation Fund	-	-	244,600	270,100
Distaster Reserve Fund	211,027	755,379	2,168,900	2,200,900
Recycling Revenue Fund	21,210	63,164	118,900	306,900
Streets Improvement Fund	5,767,342	6,208,305	9,425,200	6,463,900
Park Impact Fee Fund	1,683,561	1,323,725	2,275,000	366,900
Fire Impact Fee Fund	1,900,357	1,249,553	281,900	76,300
Development Special Projects Fund	6,680	-	1,531,700	1,164,900
Transportation Impact Fee Fund	11,126,240	11,837,827	10,878,000	6,804,100
Neighborhood Stabilization Fund	-	5,856	2,308,200	2,290,500
Old Kings Road Special Assessment Fund	-	3,311,503	2,181,100	50,000,000
SR100 Community Redevelopment Fund	1,256,222	1,246,087	5,446,300	3,265,416
Capital Projects Fund	11,904,636	3,558,148	6,063,900	8,983,500
Utility Fund				
Utility Customer Service	1,120,693	1,135,115	1,140,804	1,094,576
Utility Administration	1,304,081	1,302,988	1,291,703	1,204,686
Utility Maintenance	766,489	730,641	671,740	598,781
Wastewater Collection	2,437,972	2,401,258	2,437,034	2,319,639
Wastewater Treatment	1,867,103	1,881,268	1,722,739	1,819,722
Water Plant #1	1,843,366	1,857,114	1,807,263	1,836,723
Water Plant #2	1,503,157	1,454,783	1,309,600	1,419,383
Water Plant #3	344,346	883,270	1,055,509	1,064,998
Water Quality	445,751	459,566	443,399	426,963
Water Distribution	3,850,519	3,595,264	3,140,637	2,968,066
Non-Departmental	13,587,833	19,392,884	15,824,427	16,591,713
Total Utility Fund	29,071,310	35,094,151	30,844,855	31,345,250
Utility Capital Projects Fund	2,160,256	2,160,256	8,555,000	23,576,000
Solid Waste Fund	7,413,209	6,948,593	7,724,600	7,745,800
Stormwater Management Fund	3,342,674	4,079,982	11,833,700	7,378,200
Building Permits & Inspections Fund	-	-	1,714,913	1,512,072
Golf Course Fund	31,989	4,584,218	2,510,400	1,492,200
Tennis Center Fund	226,647	242,969	281,800	304,208
Information Technology & Comm Fund	-	-	3,281,781	2,810,927
Fleet Management Fund	3,037,020	2,851,112	4,457,077	3,673,297
Total All Funds	108,057,150	115,339,141	147,802,578	188,483,459
Less: Interfund Transfers	11,912,125	12,621,707	13,633,854	12,595,813
Total	\$ 96,145,025	\$ 102,717,434	\$ 134,168,724	\$ 175,887,646

## REVENUE EXPLANATIONS

**AD VALOREM TAXES:** The property tax is based on the value of real and personal property. Each year the county property appraiser determines the total assessed value of each parcel of property in Palm Coast. After subtracting all lawful exemptions, the remaining value is the taxable value. Advalorem property taxes are based on the taxable value. The property tax is calculated by multiplying the taxable value by .001 and then multiplying this number by the rate of taxation, or the millage rate.

**LOCAL OPTION, USE, AND FUEL TAXES:** These are local option taxes, including gas tax and the Local Government Infrastructure Surtax. The proceeds are distributed based on a State mandated formula or an interlocal agreement between the cities and the county.

**COMMUNICATIONS SERVICES TAXES:** This tax is collected and distributed by the State. It replaced the franchise tax and utility tax that were charged for telephone and cable television services.

**PERMITS, FEES AND SPECIAL ASSESSMENTS:** According to Section 205.042, Florida Statutes, a municipality may levy an occupational license tax for the privilege of engaging in or managing any business, profession, or occupation within its jurisdiction. This revenue also includes building permits and animal licenses.

**INTERGOVERNMENTAL REVENUE:** These revenues are collected by one government and shared with other governmental units. This includes state sales tax, revenue sharing, grants, and various other state taxes and licenses.

**CHARGES FOR SERVICES:** These are also called "user fees." They are defined as "voluntary payments based on direct, measurable consumption of publicly provided goods and services." User fees are derived from charges for water and wastewater services, solid waste collection, recreation and athletic activities, and various other City services.

**JUDGMENTS, FINES & FORFEITS:** This revenue comes from code enforcement fines and settlement of criminal cases taken to court. It includes a portion of monetary penalties and recovery of costs incurred by the City.

**INTEREST AND OTHER EARNINGS:** Revenue derived from the investment of cash receipts and idle funds are an important source of revenue. The City of Palm Coast recognizes the importance of establishing effective cash management and restructuring their government operations to accelerate revenues, promote aggressive collections, and maximize cash flow.

**MISCELLANEOUS REVENUES:** These are revenues that do not fit into one of the other revenue categories.

**NON REVENUES:** These are Internal Service Fund revenues that are derived from other City funds where they are shown as operating expenditures. They include fleet leases and vehicle maintenance.

**TRANSFERS FROM OTHER FUNDS:** Transfers are made from one fund to another for various reasons. Some transfers are simply contributions and some are based on services provided by another fund. Still others are based on need, such as transfers to a capital fund.

**OTHER FINANCING SOURCES:** This is most often an appropriation of previous surplus.

## REVENUE FORECAST METHODOLOGY

The purpose of detailing forecast methodologies for revenues is to determine the validity of the forecast over time and to utilize the information in making future forecasts. The following are assumptions concerning revenues, covering all funds.

<u>Revenue Source</u>	<u>Forecast Methodology</u>
Ad Valorem Taxes	Approved millage multiplied by tax roll, less 3.41% for assumed non-collection and/or discounts taken for early payment.
Local Option, Use, and Fuel Taxes	State's forecast (based on city and county population and lane miles), adjusted for historical trend analysis.
Communications Services Taxes	State's forecast adjusted for historical trend analysis.
Permits, Fees and Special Assessments	Historical trend analysis.
State Revenue Sharing	State's forecast (based on city and state population), adjusted for historical trend analysis.
Half-Cent Sales Tax	State forecast (based on city population), adjusted for historical trend analysis.
Grants	Amount on application approved by granting agency.
Other Intergovernmental Revenue	Historical trend analysis.
Water Sales and Wastewater Charges	Historical trend analysis.
Solid Waste Fees	Historical trend analysis.
Stormwater Management Fees	Historical trend analysis.
Other Charges for Services	Historical trend analysis.
Judgments, Fines & Forfeits	Historical trend analysis.
Interest and Other Earnings	Historical trend analysis.
Miscellaneous Revenues	Historical trend analysis.
Non Revenues	Amounts billed to departments for usage.
Transfers from Other Funds	Capital needs and allocation of common costs.

## MAJOR REVENUE TRENDS

There are 11 major revenue sources that account for 38 percent of the City's estimated revenues for fiscal year 2011. Debt proceeds account for another 35 percent and appropriated fund balance another 12 percent of revenue. These are listed and shown graphically on the following page. The following is a more detailed analysis of the trends for these 11 major revenue sources.

**AD VALOREM TAXES:** There had been an average decrease in property values of over 4% over the past three years which included an increase in value three years ago and decreases for the past two years. For 2011, there was a decrease in taxable value of about 16%. This makes three consecutive years of declines in property values. The decline is expected to slow in 2012 and then values should level off or show some slight growth.

**LOCAL GOVERNMENT INFRASTRUCTURE SURTAX:** FY2003 was the first year that the new half-cent surtax was collected. This tax was approved by the voters for a period of ten years. Growth of this revenue is expected to closely parallel the half-cent sales tax.

**COMMUNICATIONS SERVICES TAXES:** Increases in this revenue have averaged about 4% over the past 3 years. With the slowing population growth we should see an increase of about 1% to 2% per year going forward.

**TRANSPORTATION IMPACT FEES:** Permits issued have declined over the past three years and as a result impact fees have also been declining. All construction related revenues are expected to level off at these lower levels for the next one to three years.

**HALF-CENT SALES TAX:** This revenue source has declining slightly for the past 3 years. However, fiscal year 2010 saw a small increase from 2009. We expect to see continued improvement over the next few years and should see increases of 1% to 2%.

**WATER AND WASTEWATER SALES:** This is a revenue source related to the utility system. It is expected that this revenue source will increase by 1% to 3% annually.

**WATER AND WASTEWATER IMPACT FEES:** Like transportation impact fees this revenue source is expected to level off.

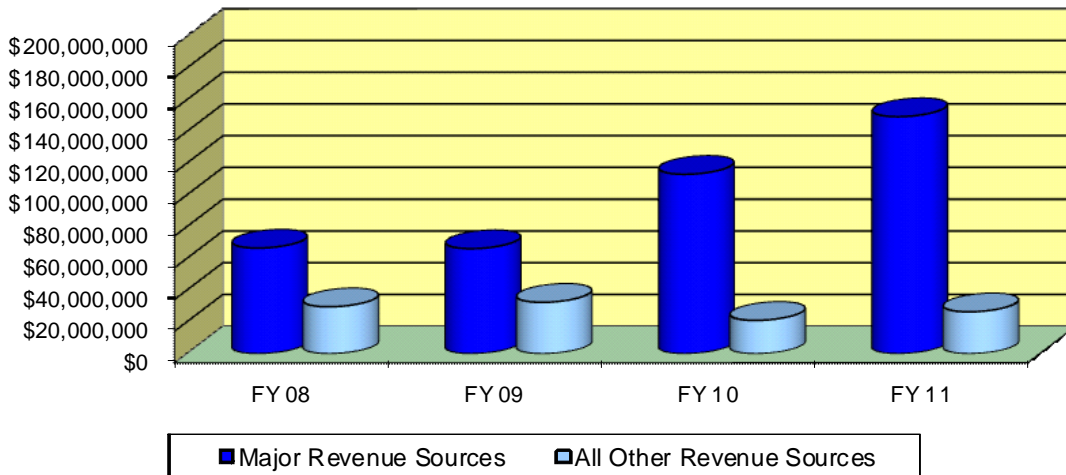
**SOLID WASTE CHARGES:** This is a charge is expected to mirror the population growth of about 1% to 2%.

**STORMWATER FEES:** This fee is charged on developed and undeveloped property. A 1% to 2% growth rate is anticipated.



## MAJOR REVENUE SOURCES

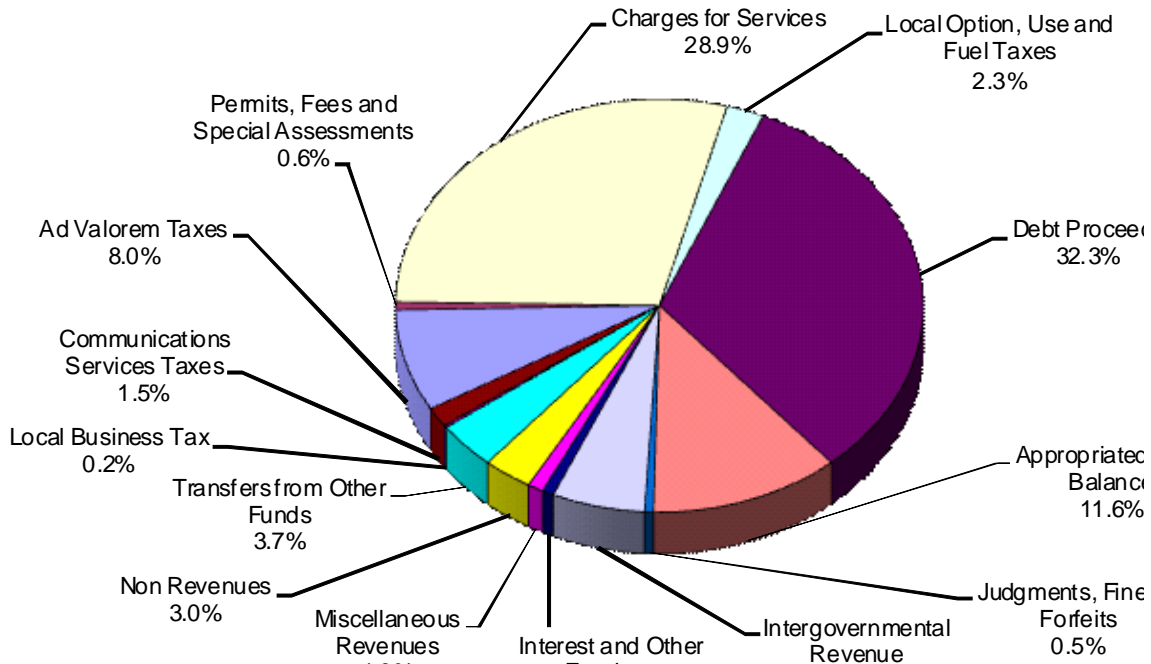
SOURCE	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Ad Valorem Taxes	\$20,184,340	\$17,602,781	\$18,000,800	\$15,048,300
Local Infrastructure Surtax	2,458,212	2,422,436	1,371,400	2,412,600
Communications Services Taxes	2,728,469	3,210,370	2,827,600	2,854,500
Half-Cent Sales Tax	1,939,723	1,829,577	1,848,200	1,850,000
Transportation Impact Fee	2,610,810	1,024,914	840,000	1,026,100
Water Sales	14,478,993	16,143,425	16,869,000	17,727,700
Wastewater Charges	8,648,904	10,028,514	10,203,500	10,464,600
Water Impact Fee	1,325,736	748,297	1,283,800	1,240,800
Wastewater Impact Fee	1,371,846	706,613	1,144,000	1,128,300
Solid Waste Charge	7,278,358	7,498,306	7,724,600	7,745,800
Stormwater Management Fee	3,598,820	5,050,067	5,170,800	5,170,800
Debt Proceeds	-	-	10,474,900	60,861,600
Appropriated Fund Balance	-	-	34,365,623	21,916,572
All Other Sources	41,520,565	45,059,832	34,678,355	39,035,787
<b>TOTAL</b>	<b>108,144,776</b>	<b>111,325,132</b>	<b>146,802,578</b>	<b>188,483,459</b>
Less: Interfund Transfers	11,912,125	12,621,707	13,633,854	12,595,813
<b>TOTAL NET REVENUE</b>	<b>\$ 96,232,651</b>	<b>\$ 98,703,425</b>	<b>\$ 133,168,724</b>	<b>\$ 175,887,646</b>



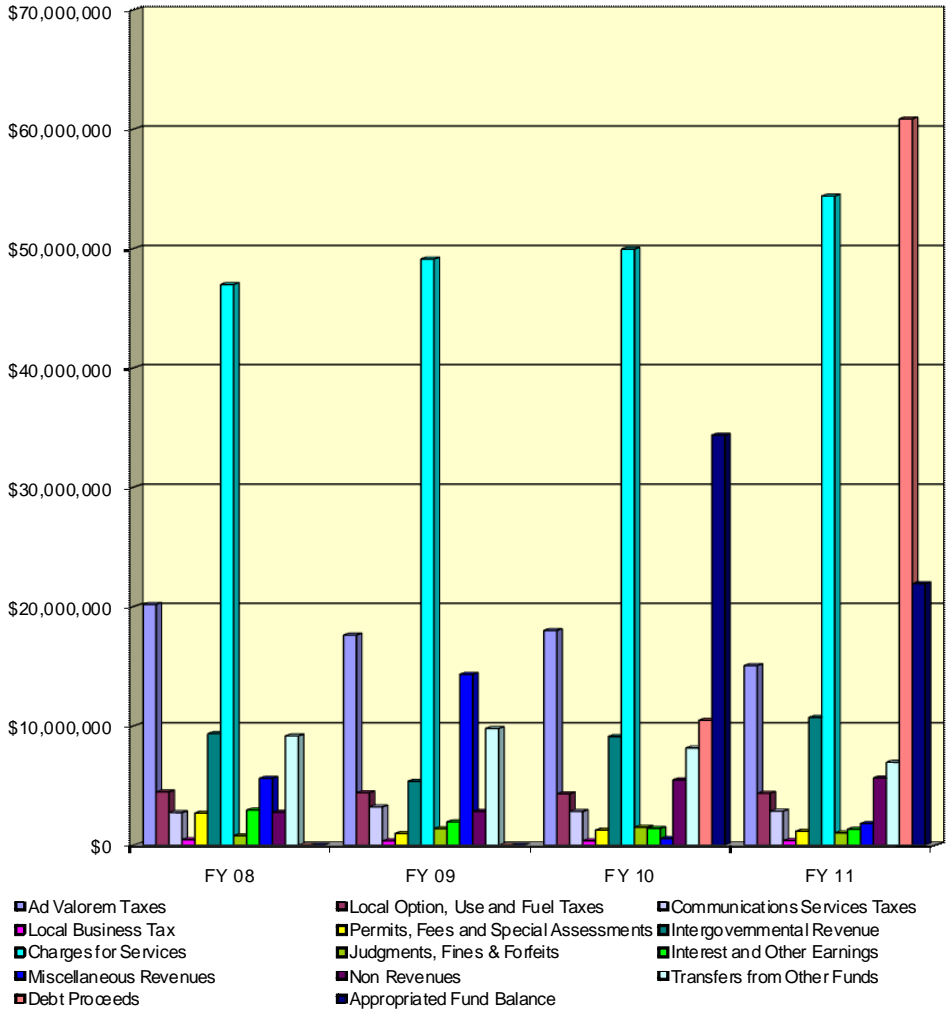
## REVENUES BY SOURCE

SOURCE	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Ad Valorem Taxes	\$ 20,184,340	\$ 17,602,781	\$ 18,000,800	\$ 15,048,300
Local Option, Use and Fuel Taxes	4,463,628	4,394,639	4,308,200	4,349,300
Communications Services Taxes	2,728,469	3,210,370	2,827,600	2,854,500
Local Business Tax	474,256	358,300	379,300	389,300
Permits, Fees and Special Assessments	2,698,050	995,513	1,269,600	1,176,900
Intergovernmental Revenue	9,346,880	5,356,587	9,106,600	10,708,900
Charges for Services	46,986,427	49,114,623	49,946,201	54,389,474
Judgments, Fines & Forfeits	804,796	1,398,510	1,513,200	1,030,700
Interest and Other Earnings	2,944,440	1,950,134	1,414,900	1,342,700
Miscellaneous Revenues	5,601,365	14,321,968	561,800	1,819,400
Non Revenues	2,753,640	2,832,428	5,475,785	5,645,447
Transfers from Other Funds	9,158,485	9,789,279	8,158,069	6,950,366
Debt Proceeds	-	-	10,474,900	60,861,600
Appropriated Fund Balance	-	-	34,365,623	21,916,572
<b>TOTAL</b>	<b>108,144,776</b>	<b>111,325,132</b>	<b>147,802,578</b>	<b>188,483,459</b>
Less: Interfund Transfers	11,912,125	12,621,707	13,633,854	12,595,813
<b>NET TOTAL REVENUE</b>	<b>\$ 96,232,651</b>	<b>\$ 98,703,425</b>	<b>\$ 134,168,724</b>	<b>\$ 175,887,646</b>

## FISCAL YEAR 2011



# REVENUES BY SOURCE



# PROPERTY INFORMATION

## PROPERTY VALUES, MILLAGE RATES, AND AD VALOREM RECEIPTS FISCAL YEAR 2001 THROUGH FISCAL YEAR 2011

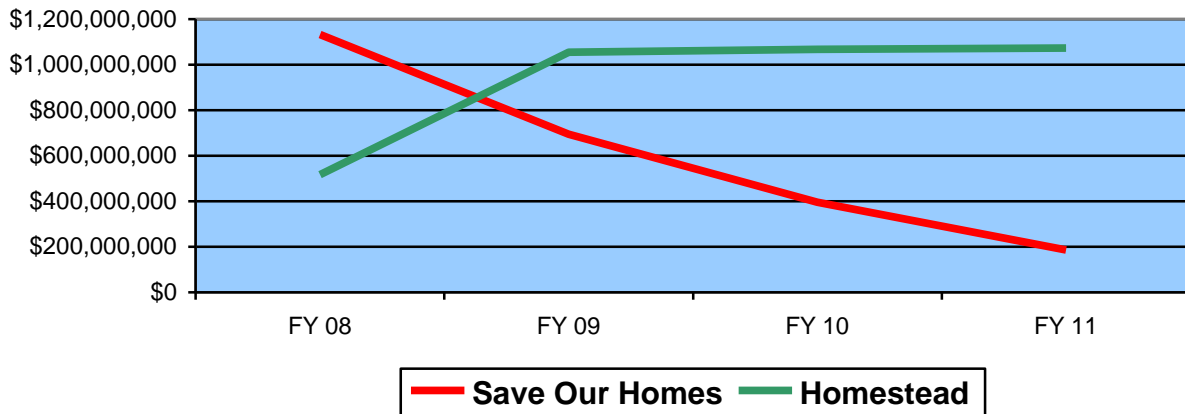
Fiscal Year	Gross Taxable Valuations (1)	Change from Previous Year	% Change	Millage Levy	Change from Previous Year	% Change	Ad Valorem Tax Revenues	Change from Previous Year	% Change
2011	\$ 4,466,504,753	\$ (780,493,434)	-14.88%	3.5000	0.0000	0.00%	\$ 15,048,300	\$ (2,952,500)	-16.40%
2010	\$ 5,246,998,187	(884,966,982)	-14.43%	3.5000	0.5377	18.15%	\$ 18,000,800	398,019	2.26%
2009	6,131,965,169	(877,912,252)	-12.52%	2.9623	-0.00004	0.00%	17,602,781	(2,581,559)	-12.79%
2008	7,009,877,421	769,882,932	12.34%	2.96234	-0.28766	-8.85%	20,184,340	580,534	2.96%
2007	6,239,994,489	1,795,139,561	40.39%	3.25000	-0.15000	-4.41%	19,603,806	4,971,510	33.98%
2006	4,444,854,928	1,337,273,838	43.03%	3.40000	0.00000	0.00%	14,632,296	4,424,397	43.34%
2005	3,107,581,090	703,341,979	29.25%	3.40000	0.00000	0.00%	10,207,899	2,352,376	29.95%
2004	2,404,239,111	420,498,483	21.20%	3.40000	0.00000	0.00%	7,855,523	1,315,956	20.12%
2003	1,983,740,628	210,361,763	11.86%	3.40000	-0.10000	-2.86%	6,539,567	557,740	9.32%
2002	1,773,378,865	179,164,662	11.24%	3.50000	0.35000	11.11%	5,981,827	1,098,888	22.50%
2001	1,594,214,203	N/A	N/A	3.15000	N/A	N/A	4,882,939	N/A	N/A

(1) From DR420 - Certificate of Taxable Value

## TAX ROLL RECAPITULATION JULY 1, 2010

Class of Property	Number of Parcels	Just Value	Assessed Value	Exempt	Taxable Value	Taxable Value Per Parcel
Residential Vacant Land	18,414	\$ 344,865,249	\$ 344,697,934	\$ 253,246	\$ 344,444,688	\$ 18,706
Residential Single Family	30,882	4,265,161,027	4,167,215,082	1,187,027,306	2,980,187,776	96,502
Residential Mobile Homes	2	91,065	63,297	22,958	40,339	20,170
Residential Other	2,634	360,721,316	359,071,561	30,997,364	328,074,197	124,554
Commercial Vacant Land	274	139,545,837	128,883,397	246,827	128,636,570	469,477
Commercial Other	726	373,587,035	373,587,035	10,322,497	363,264,538	500,364
Industrial Vacant Land	54	12,018,764	12,018,764	-	12,018,764	222,570
Industrial Other	42	32,822,165	32,822,165	142,580	32,679,585	778,085
Agriculture	90	84,260,704	9,752,656	64,000	9,688,656	107,652
Institutional	74	74,519,213	74,519,213	42,291,532	32,227,681	435,509
Government	830	323,857,469	323,457,728	323,424,728	33,000	40
Other Real Property	314	45,313,789	44,828,972	1,334,976	43,493,996	138,516
Personal Property	-	320,164,935	320,164,935	132,468,543	187,696,392	
Centrally Assessed Property	-	4,177,099	4,177,099	158,528	4,018,571	
<b>TOTAL</b>	<b>54,336</b>	<b>\$ 6,381,105,667</b>	<b>\$ 6,195,259,838</b>	<b>\$ 1,728,755,085</b>	<b>\$ 4,466,504,753</b>	<b>\$ 82,202</b>

## VALUE OF EXEMPTIONS

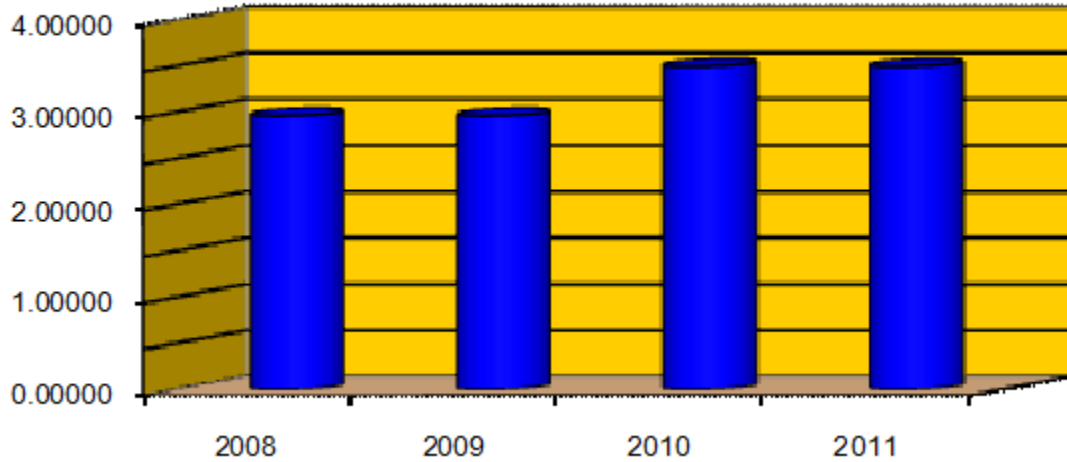


# PROPERTY VALUE AND MILLAGE RATES

## ASSESSED VALUE



## MILLAGE RATES



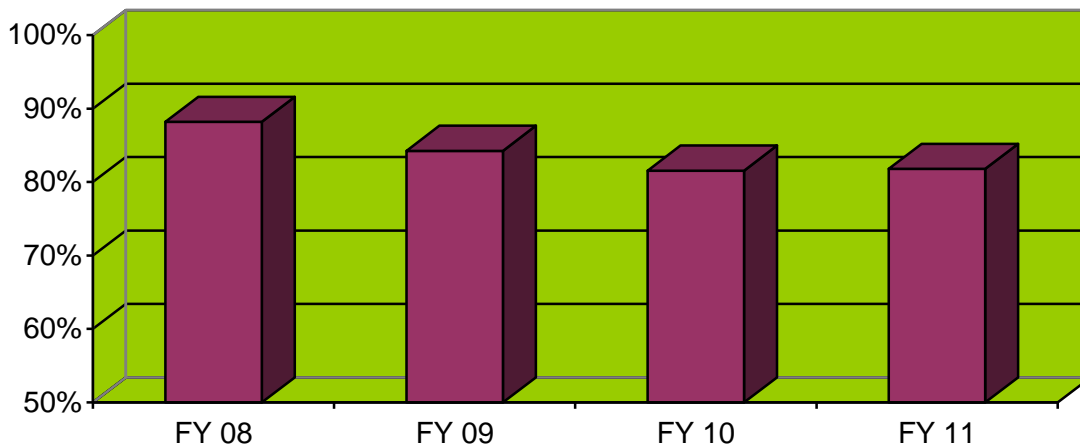
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## PROPERTY VALUE PER CAPITA

Year	Property Value	Percent Change	Population	Percent Change	Property Value Per Resident	Percent Change
2001	\$ 1,594,214,203		32,732		\$ 48,705	
2002	1,773,378,865	11.24%	35,443	8.28%	50,035	2.73%
2003	1,983,740,628	11.86%	38,348	8.20%	51,730	3.39%
2004	2,404,239,111	21.20%	42,850	11.74%	56,108	8.46%
2005	3,107,581,090	29.25%	50,484	17.82%	61,556	9.71%
2006	4,444,854,928	43.03%	58,216	15.32%	76,351	24.04%
2007	6,239,994,489	40.39%	67,832	16.52%	91,992	20.49%
2008	7,009,877,421	12.34%	70,376	3.75%	99,606	8.28%
2009	6,131,965,169	-12.52%	74,590	5.99%	82,209	-17.47%
2010	5,246,998,187	-14.43%	73,910	-0.91%	70,992	-13.64%
2011	4,466,504,753	-14.88%	74,067	0.21%	60,304	-15.06%

### RESIDENTIAL PROPERTY AS A % OF ALL PROPERTY

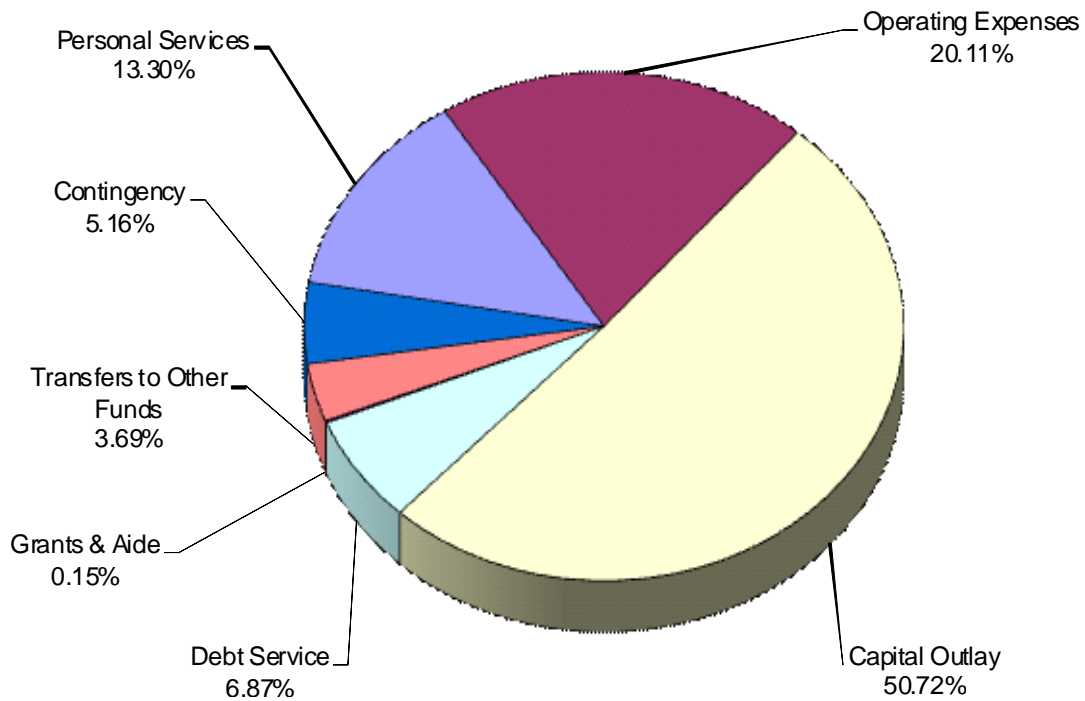


A declining percentage of residential property value compared to total property value within the city would indicate that residential is carrying less of the tax burden for city operations. Palm Coast had been experiencing a decline in the ratio of residential property. However, 2011 shows a slight increase.

## EXPENDITURES BY CATEGORY

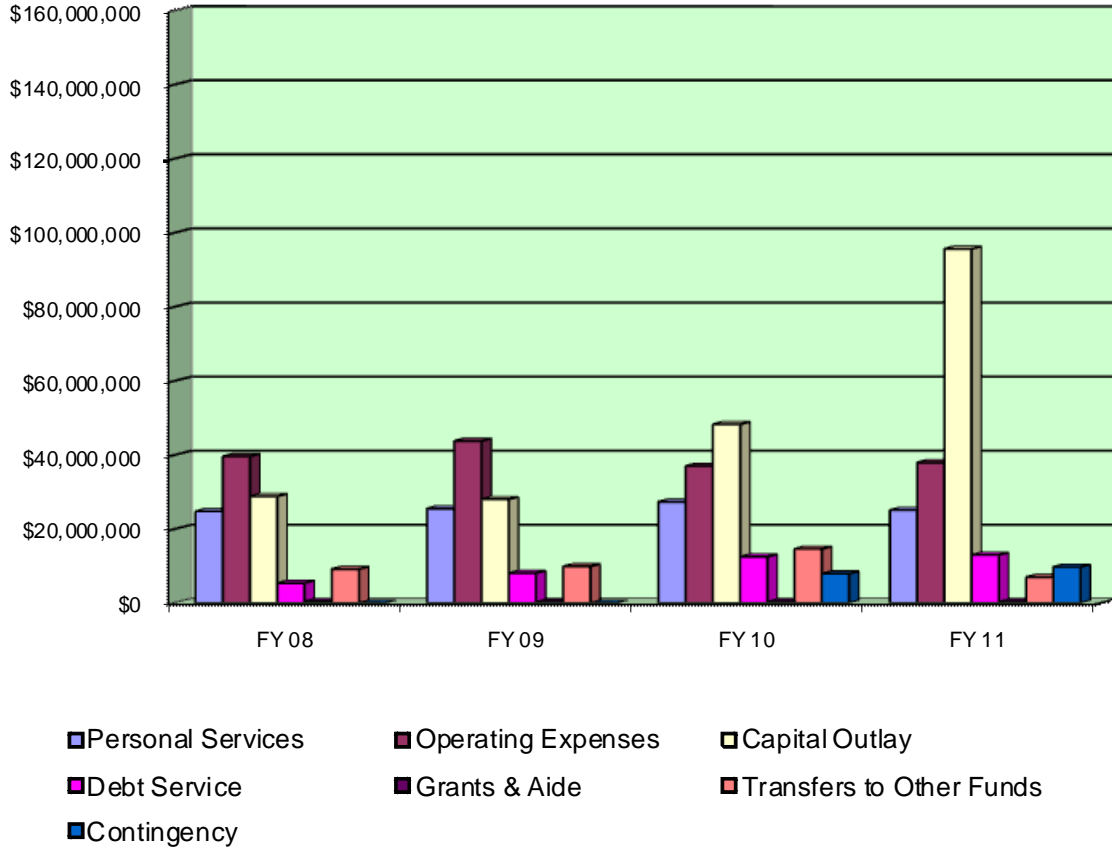
CATEGORY	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ 24,744,284	\$ 25,479,643	\$ 27,304,200	\$ 25,064,334
Operating Expenses	39,576,666	43,732,835	36,965,018	37,906,690
Capital Outlay	28,797,728	27,990,102	48,240,825	95,603,466
Debt Service	5,374,117	8,054,800	12,507,211	12,957,614
Grants & Aide	405,870	229,500	293,000	279,300
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	9,158,485	9,852,261	14,585,862	6,950,366
Contingency	-	-	7,906,462	9,721,689
TOTAL	108,057,150	115,339,141	147,802,578	188,483,459
Less: Interfund Transfers	11,912,125	12,621,707	13,633,854	12,595,813
<b>NET TOTAL EXPENDITURES</b>	<b>\$ 96,145,025</b>	<b>\$ 102,717,434</b>	<b>\$ 134,168,724</b>	<b>\$ 175,887,646</b>

## FISCAL YEAR 2011





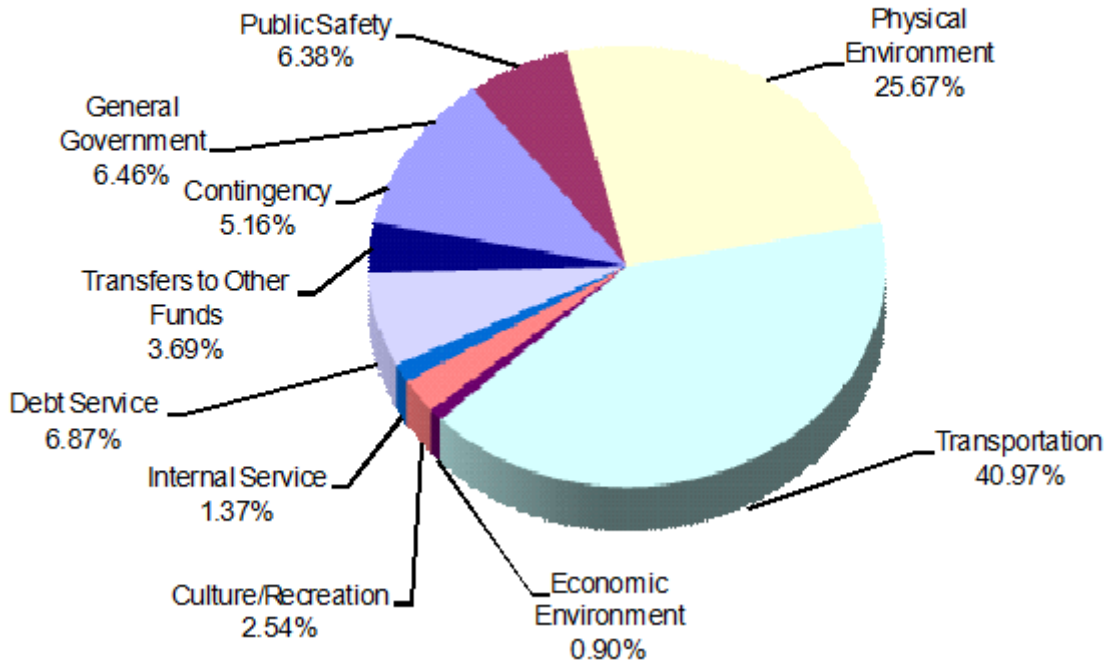
## EXPENDITURES BY CATEGORY



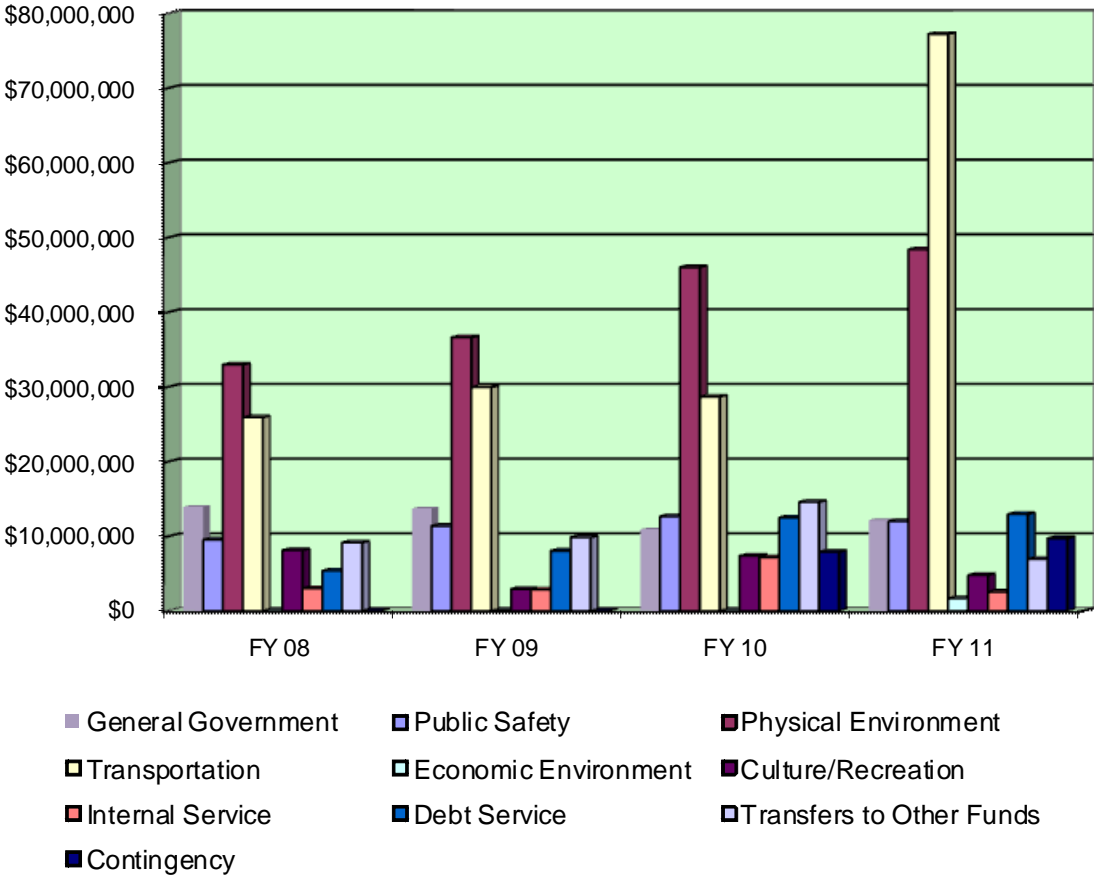
## EXPENDITURES BY FUNCTION

FUNCTION	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
General Government	\$13,933,563	\$13,713,078	\$10,918,576	\$12,180,375
Public Safety	9,554,675	11,387,493	12,661,391	12,018,276
Physical Environment	32,957,728	36,603,322	46,004,714	48,379,153
Transportation	25,914,876	29,937,650	28,681,242	77,217,066
Economic Environment	-	5,856	-	1,693,800
Culture/Recreation	8,126,686	2,933,569	7,368,874	4,789,865
Internal Service	3,037,020	2,851,112	7,168,246	2,575,255
Debt Service	5,374,117	8,054,800	12,507,211	12,957,614
Transfers to Other Funds	9,158,485	9,852,261	14,585,862	6,950,366
Contingency	-	-	7,906,462	9,721,689
<b>TOTAL</b>	<b>108,057,150</b>	<b>115,339,141</b>	<b>147,802,578</b>	<b>188,483,459</b>
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### FISCAL YEAR 2011



# EXPENDITURES BY FUNCTION



## PERSONNEL BY DEPARTMENT

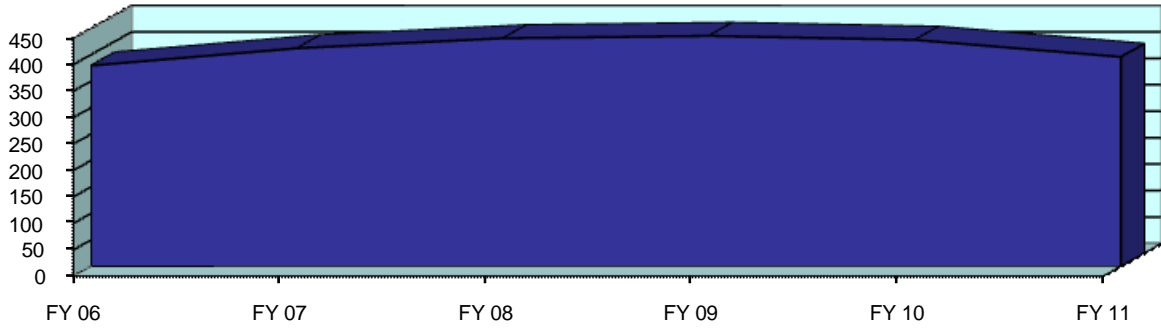
DEPARTMENT	FY 06	FY 07	FY 08	FY 09	FY 10	PROPOSED FY 11	CHANGE
<b>GENERAL FUND</b>							
Mayor and Council	-	-	-	-	-	-	-
City Manager	3.50	3.50	3.50	3.50	3.00	2.00	(1.00)
Community Relations	4.00	4.00	6.00	6.00	3.50	2.38	(1.12)
Purchasing and Contracts Management	-	-	5.00	5.00	5.00	4.00	(1.00)
Economic Development	-	-	-	-	2.00	1.25	(0.75)
City Clerk	4.00	5.00	4.00	4.00	2.50	1.50	(1.00)
Personnel Management	3.00	4.00	4.00	3.00	3.00	3.00	-
Law Enforcement	1.00	1.00	1.00	1.00	-	-	-
City Attorney	-	1.00	1.00	1.00	0.50	0.50	-
Financial Services	13.00	13.00	10.00	9.00	9.00	8.00	(1.00)
Planning	17.00	19.00	19.00	17.00	16.50	15.15	(1.35)
Code Enforcement	19.00	19.50	23.00	25.00	25.00	26.30	1.30
Fire	44.00	48.00	72.00	67.00	67.00	66.00	(1.00)
Streets	52.00	52.00	46.00	50.00	50.30	45.30	(5.00)
Facilities Maintenance	3.00	3.00	3.00	2.00	2.00	2.00	-
Parks Maintenance	10.00	12.00	12.00	12.00	12.00	12.00	-
Engineering	6.00	7.00	17.00	17.00	17.45	3.20	(14.25)
Recreation & Athletics	21.63	28.40	26.80	27.30	25.30	23.90	(1.40)
Capital Projects	7.00	8.00	-	-	-	-	-
<b>TOTAL GENERAL FUND</b>	<b>208.13</b>	<b>228.40</b>	<b>253.30</b>	<b>249.80</b>	<b>244.05</b>	<b>216.48</b>	<b>(27.57)</b>
<b>UTILITY FUND</b>	<b>101.00</b>	<b>112.00</b>	<b>115.50</b>	<b>115.50</b>	<b>115.20</b>	<b>113.20</b>	<b>(2.00)</b>
<b>SOLID WASTE FUND</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>STORMWATER MANAGEMENT FUND</b>	<b>17.00</b>	<b>20.00</b>	<b>18.00</b>	<b>30.00</b>	<b>29.55</b>	<b>35.55</b>	<b>6.00</b>
<b>BUILDING PERMITS &amp; INSPECTIONS</b>	<b>34.50</b>	<b>31.50</b>	<b>24.00</b>	<b>20.00</b>	<b>18.00</b>	<b>15.40</b>	<b>(2.60)</b>
<b>TENNIS CENTER FUND</b>	<b>-</b>	<b>-</b>	<b>3.00</b>	<b>3.00</b>	<b>4.00</b>	<b>-</b>	<b>(4.00)</b>
<b>INFORMATION TECHNOLOGY &amp; COMM</b>	<b>12.00</b>	<b>13.50</b>	<b>14.50</b>	<b>14.50</b>	<b>14.50</b>	<b>12.50</b>	<b>(2.00)</b>
<b>FLEET MANAGEMENT FUND</b>	<b>5.00</b>	<b>5.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>
<b>FULL-TIME EQUIVALENT POSITIONS</b>	<b>379.63</b>	<b>412.40</b>	<b>431.30</b>	<b>435.80</b>	<b>428.30</b>	<b>396.13</b>	<b>(32.17)</b>

## PERSONNEL BY DEPARTMENT PER 1,000 POPULATION

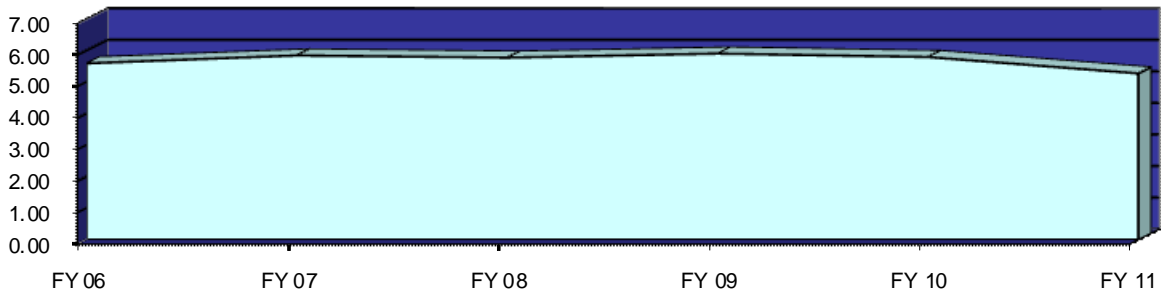
DEPARTMENT	FY 06	FY 07	FY 08	FY 09	FY 10	PROPOSED FY 11
Population	67,832	70,376	74,590	73,910	74,067	75,373
<b>GENERAL FUND</b>						
Mayor and Council	-	-	-	-	-	-
City Manager	0.05	0.05	0.05	0.05	0.04	0.03
Community Relations	0.06	0.06	0.08	0.08	0.05	0.03
Purchasing and Contracts Management	-	-	0.07	0.07	0.07	0.05
Economic Development	-	-	-	-	0.03	0.02
City Clerk	0.06	0.07	0.05	0.05	0.03	0.02
Personnel Management	0.04	0.06	0.05	0.04	0.04	0.04
Law Enforcement	0.01	0.01	0.01	0.01	-	-
City Attorney	-	0.01	0.01	0.01	0.01	0.01
Financial Services	0.19	0.18	0.13	0.12	0.12	0.11
Planning	0.25	0.27	0.25	0.23	0.22	0.20
Code Enforcement	0.28	0.28	0.31	0.34	0.34	0.35
Fire	0.65	0.68	0.97	0.91	0.90	0.88
Streets	0.77	0.74	0.62	0.68	0.68	0.60
Facilities Maintenance	0.04	0.04	0.04	0.03	0.03	0.03
Parks Maintenance	0.15	0.17	0.16	0.16	0.16	0.16
Engineering	0.09	0.10	0.23	0.23	0.24	0.04
Recreation & Athletics	0.32	0.40	0.36	0.37	0.34	0.32
Capital Projects	0.10	0.11	-	-	-	-
<b>TOTAL GENERAL FUND</b>	<b>3.06</b>	<b>3.23</b>	<b>3.39</b>	<b>3.38</b>	<b>3.30</b>	<b>2.89</b>
<b>UTILITY FUND</b>	<b>1.49</b>	<b>1.59</b>	<b>1.55</b>	<b>1.56</b>	<b>1.56</b>	<b>1.50</b>
<b>SOLID WASTE FUND</b>	<b>0.03</b>	<b>0.03</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>STORMWATER MANAGEMENT FUND</b>	<b>0.25</b>	<b>0.28</b>	<b>0.24</b>	<b>0.41</b>	<b>0.40</b>	<b>0.47</b>
Building Permits and Inspections	0.51	0.45	0.32	0.27	0.24	0.20
<b>TENNIS CENTER FUND</b>	<b>-</b>	<b>-</b>	<b>0.04</b>	<b>0.04</b>	<b>0.05</b>	<b>-</b>
<b>INFORMATION TECHNOLOGY &amp; COMMUNICAT</b>	<b>0.18</b>	<b>0.19</b>	<b>0.19</b>	<b>0.20</b>	<b>0.20</b>	<b>0.17</b>
<b>FLEET MANAGEMENT FUND</b>	<b>0.07</b>	<b>0.07</b>	<b>0.04</b>	<b>0.04</b>	<b>0.04</b>	<b>0.04</b>
<b>FULL-TIME EQUIVALENT POSITIONS</b>	<b>5.59</b>	<b>5.84</b>	<b>5.77</b>	<b>5.90</b>	<b>5.79</b>	<b>5.27</b>

# PERSONNEL

## TOTAL



## PER 1,000 POPULATION



## PERSONNEL PAY PLAN

This plan has a salary range established for each position in the City with the exception of the City Manager. The pay plan includes an annual adjustment that occurs each year on January 1, based on the prior June 30 Consumer Price Index (CPI). Because of the weak economy and declining revenues, there will be no merit increases for fiscal year 2011. The annual pay plan adjustment for 2011 will be 1.1% but only employees whose current pay falls below the average wage for Flagler County will actually receive the increase. At the present time, about 100 employees fall into this category.

Below is the pay scale for FY2010. The amounts shown are annual salaries. In the detail section of this budget there is a Personnel Roster for each department. The pay grade for each position is shown on this roster.

Pay Grade	Minimum	1st Quartile	Mid-Point	3rd Quartile	Maximum
2	\$ 21,817	\$ 24,615	\$ 27,414	\$ 30,212	\$ 33,012
4	24,051	27,133	30,214	33,295	36,376
5	25,329	28,538	31,748	34,957	38,167
6	26,606	29,995	33,384	36,773	40,163
7	27,883	31,452	35,021	38,589	42,160
8	29,267	33,015	36,764	40,512	44,262
9	30,756	34,685	38,613	42,541	46,470
10	32,246	36,380	40,514	44,647	48,782
11	33,843	38,182	42,521	46,860	51,200
12	35,546	40,090	44,635	49,179	53,725
13	37,355	42,131	46,906	51,681	56,458
14	40,015	45,125	50,234	55,343	60,454
15	42,782	48,251	53,720	59,189	64,659
16	45,763	51,617	57,302	63,324	69,179
17	48,955	55,220	61,485	67,756	74,015
18	52,360	59,062	65,763	72,464	79,166
19	56,086	63,249	70,412	77,576	84,740
20	60,024	67,675	75,326	82,977	90,629
22	72,581	81,850	91,119	100,388	109,657
23	79,819	91,372	102,926	114,480	126,523

## LONG-TERM DEBT

The City of Palm Coast has limited debt, both because of City Charter restrictions and a pay-as-you-go philosophy of the City Council. The City Charter states that “unfunded multiyear contracts, the repayment of which: extends in excess of 36 months; or exceeds \$15 million” must be approved by the electorate of the City.

The rate covenant for the Utility System Revenue Bonds provides that net revenues must be sufficient to pay 110% of the bond service requirement for the year or 105% and 120% when impact fees are included.

The City has no other legal debt limits.

### Long-Term Debt Outstanding

Issue	Final Maturity	Original Amount	Principal Outstanding At 09/30/2010
CDBG Loan	2011	\$ 324,953	\$ 25,930
Lease Purchases	2013	648,583	391,491
Bank Loans	2025	13,000,000	13,000,000
State Revolving Fund Loans	2028	41,753,688	33,471,232
Utility System Revenue Bonds	2036	146,490,000	135,920,000
Totals		<u>\$ 202,217,224</u>	<u>\$ 182,808,653</u>

### Total Long-Term Debt

Year	Principal	Interest	Total
2011	\$5,025,453	\$7,495,630	\$12,521,083
2012	5,675,579	7,513,446	13,189,025
2013	5,768,670	7,314,715	13,083,385
2014	5,948,063	7,104,617	13,052,680
2015	6,161,327	6,856,608	13,017,935
2016-2020	34,763,843	30,115,439	64,879,282
2021-2025	41,230,236	21,862,519	63,092,755
2026-2030	37,460,482	13,096,633	50,557,115
2031-2035	34,910,000	4,195,194	39,105,194
2036-2040	5,865,000	131,031	5,996,031
Totals	<u>\$ 182,808,653</u>	<u>\$ 105,685,831</u>	<u>\$ 288,494,485</u>



# **BUDGET DETAIL**

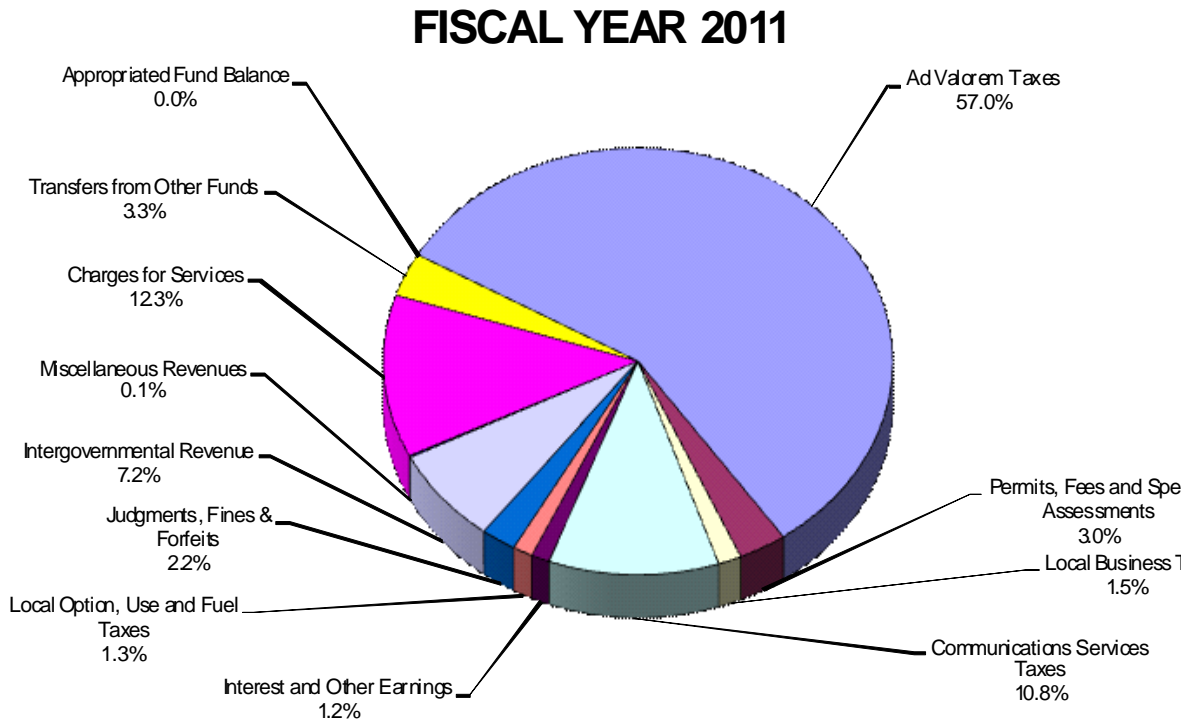
## BUDGET DETAIL

The Budget Detail gives more information on the budget, than is shown in the Executive Summary. Detail information is provided on the General Fund, Special Revenue Funds, Enterprise Funds, and Internal Service Funds.

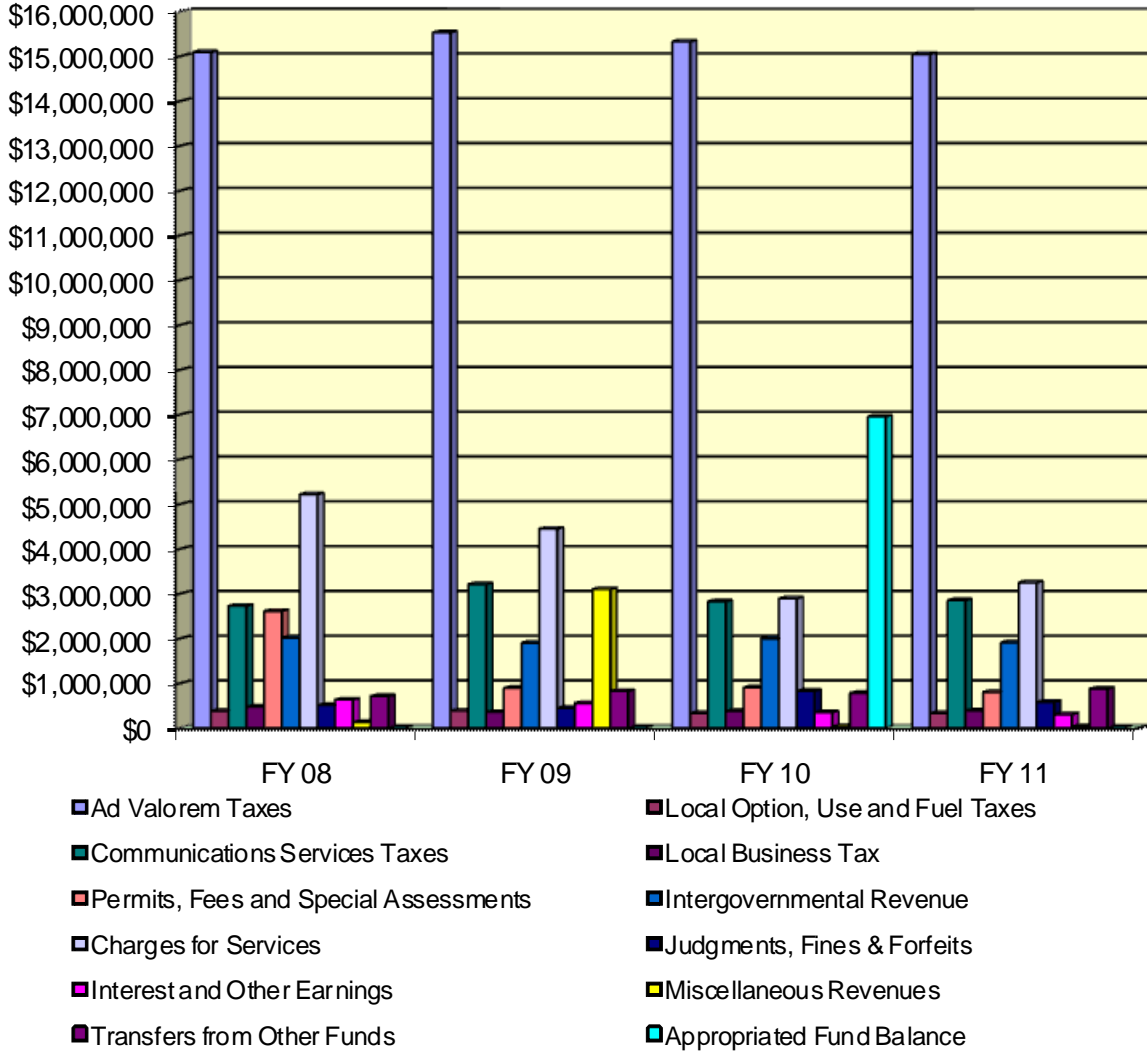
Fund	Budget
<u>General Fund</u> (includes City Council, City Manager, Community Relations, Purchasing and Contracts Management, Economic Development, City Clerk, Human Resources, Law Enforcement, City Attorney, Financial Services, Community Development, Fire, Public Works, Engineering, Recreation and Parks, and Non-Departmental	\$ 26,396,689
 <u>Special Revenue Funds</u>	
CDBG Fund	-
Police Education Fund	55,400
Police Automation Fund	270,100
Storm Reserve Fund	2,200,900
Recycling Revenue Fund	306,900
Streets Improvement Fund	6,463,900
Park Impact Fee Fund	366,900
Fire Impact Fee Fund	76,300
Development Special Projects Fund	1,164,900
Transportation Impact Fee Fund	6,804,100
Neighborhood Stabilization Fund	2,290,500
Old Kings Road Special Assessment Fund	50,000,000
SR100 Community Redevelopment Fund	3,265,416
Capital Projects Fund	8,983,500
 <u>Enterprise Funds</u>	
Utility Fund	31,345,250
Utility Capital Projects Fund	23,576,000
Solid Waste Fund	7,745,800
Stormwater Management Fund	7,378,200
Building Permits & Inspections Fund	1,512,072
Golf Course Fund	1,492,200
Tennis Center Fund	304,208
Information Technology & Communications Fund	2,810,927
 <u>Internal Service Funds</u>	
Fleet Management Fund	3,673,297
Sub-Total Budget	188,483,459
Less: Interfund Transfers and Charges	12,595,813
Total	\$ 175,887,646

## GENERAL FUND REVENUES BY SOURCE

SOURCE	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Ad Valorem Taxes	\$ 15,095,091	\$ 15,532,639	\$ 15,329,800	\$ 15,048,300
Local Option, Use and Fuel Taxes	380,757	386,092	335,000	335,000
Communications Services Taxes	2,728,469	3,210,370	2,827,600	2,854,500
Local Business Tax	474,256	358,300	379,300	389,300
Permits, Fees and Special Assessments	2,611,455	895,220	905,400	804,500
Intergovernmental Revenue	2,019,285	1,902,284	1,999,100	1,912,900
Charges for Services	5,219,583	4,449,301	2,895,101	3,251,561
Judgments, Fines & Forfeits	513,121	450,891	828,900	583,200
Interest and Other Earnings	635,229	556,583	351,300	306,100
Miscellaneous Revenues	131,164	3,101,260	37,000	34,500
Transfers from Other Funds	713,890	825,501	781,401	876,828
Appropriated Fund Balance	-	-	6,955,850	-
<b>TOTAL</b>	<b>\$ 30,522,300</b>	<b>\$ 31,668,441</b>	<b>\$ 33,625,752</b>	<b>\$ 26,396,689</b>

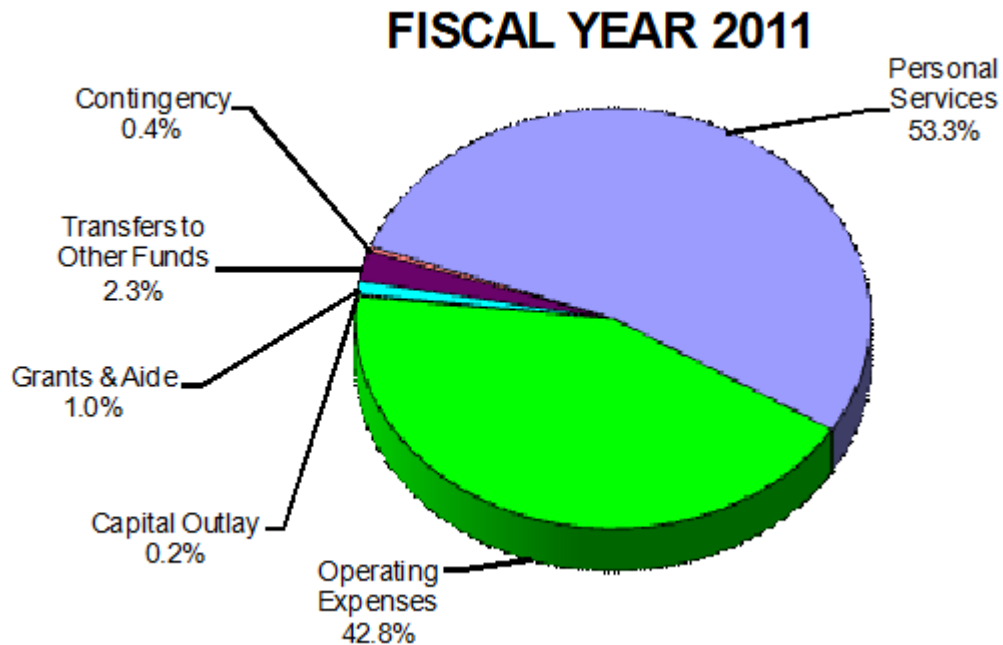


## GENERAL FUND REVENUES BY SOURCE

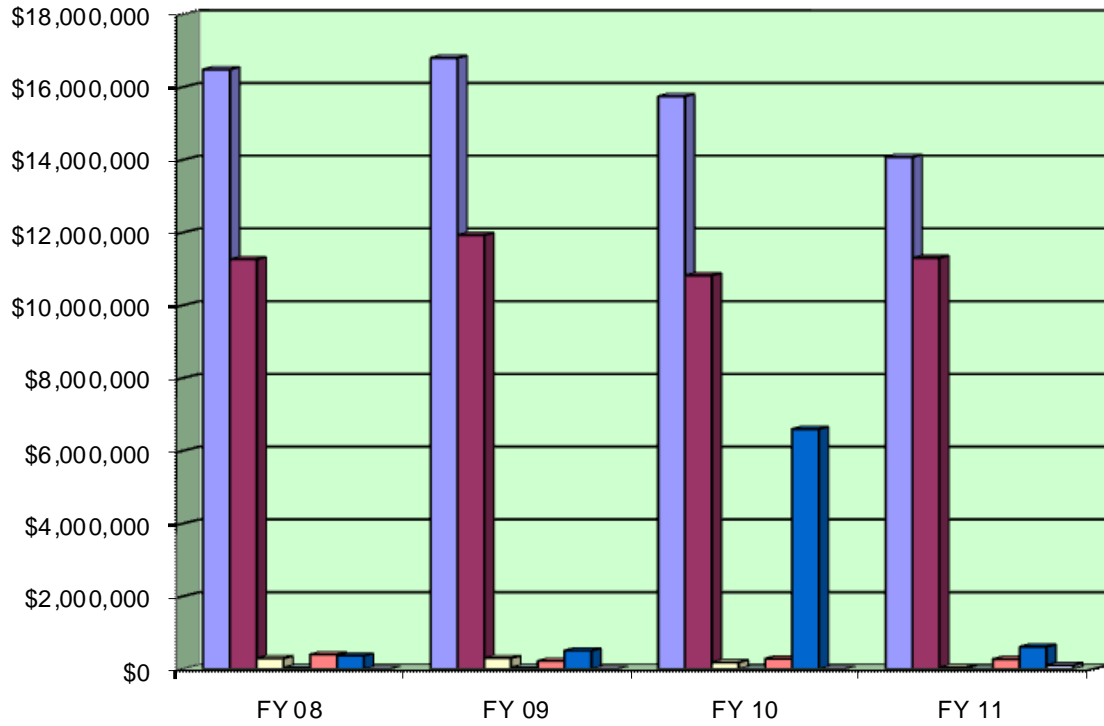


## GENERAL FUND EXPENDITURES BY CATEGORY

CATEGORY	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ 16,482,488	\$ 16,800,187	\$ 15,743,700	\$ 14,073,493
Operating Expenses	11,261,496	11,928,124	10,818,931	11,298,273
Capital Outlay	293,267	298,267	184,500	40,500
Debt Service	39,480	39,480	-	-
Grants & Aide	396,148	219,500	283,000	269,300
Transfers to Other Funds	365,838	505,554	6,595,621	610,016
Contingency	-	-	-	105,107
<b>TOTAL</b>	<b>\$ 28,838,717</b>	<b>\$ 29,791,112</b>	<b>\$ 33,625,752</b>	<b>\$ 26,396,689</b>



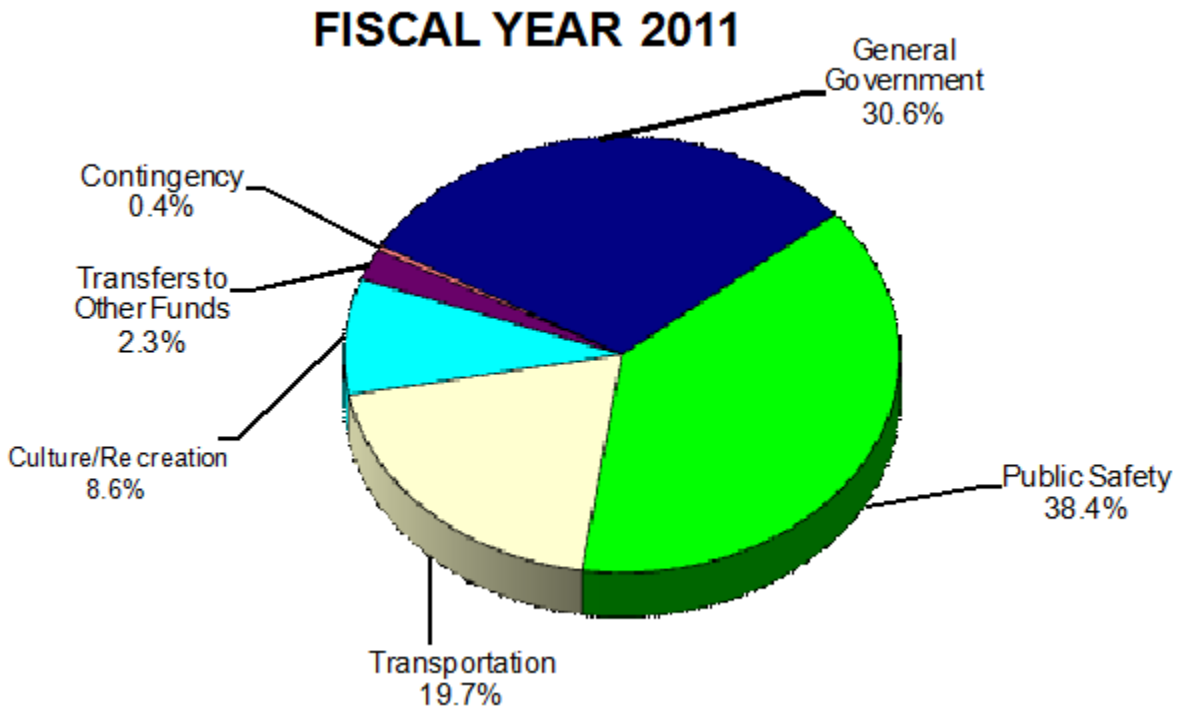
# GENERAL FUND EXPENDITURES BY CATEGORY



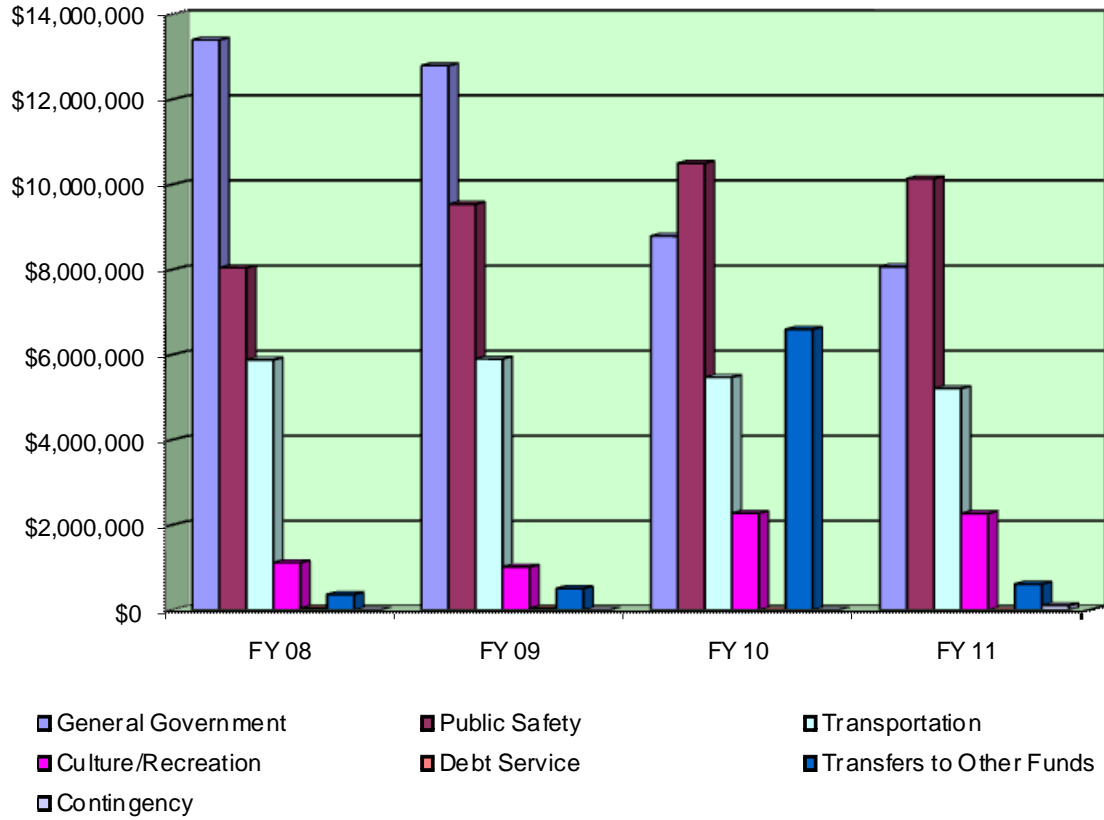
- Personal Services
- Operating Expenses
- Capital Outlay
- Debt Service
- Grants & Aide
- Transfers to Other Funds
- Contingency

## GENERAL FUND EXPENDITURES BY FUNCTION

FUNCTION	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
General Government	\$ 13,398,209	\$ 12,796,595	\$ 8,786,676	\$ 8,069,448
Public Safety	8,043,577	9,536,858	10,501,178	10,136,204
Transportation	5,878,268	5,901,427	5,468,242	5,206,560
Culture/Recreation	1,113,345	1,011,198	2,274,035	2,269,354
Debt Service	39,480	39,480	-	-
Transfers to Other Funds	365,838	505,554	6,595,621	610,016
Contingency	-	-	-	105,107
<b>TOTAL</b>	<b>\$ 28,838,717</b>	<b>\$ 29,791,112</b>	<b>\$ 33,625,752</b>	<b>\$ 26,396,689</b>



## GENERAL FUND EXPENDITURES BY FUNCTION





## CDBG FUND

The purpose of this fund is to account for Community Development Block Grant money that may be received to use for projects.

REVENUE SUMMARY				
Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Intergovernmental Revenue	\$ 61,254	\$ -	\$ -	\$ -
Interest and Other Earnings	-	-	-	-
Transfers from Other Funds	-	-	-	-
Appropriated Fund Balance	-	-	-	-
Total Revenues	\$ 61,254	\$ -	\$ -	\$ -

EXPENDITURE SUMMARY				
Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	58,053	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	3,201	-	-
Contingency	-	-	-	-
Total Expenditures	\$ 58,053	\$ 3,201	\$ -	\$ -

## POLICE EDUCATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with police officer education. Revenues represent a portion of the collections from fines and forfeitures.

REVENUE SUMMARY				
Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Judgments, Fines & Forfeits	\$ 10,660	\$ 8,092	\$ 7,100	\$ 5,700
Interest and Other Earnings	1,577	1,296	1,000	700
Appropriated Fund Balance	-	-	40,900	49,000
Total Revenues	\$ 12,237	\$ 9,388	\$ 49,000	\$ 55,400

EXPENDITURE SUMMARY				
Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	24,000	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	49,000	55,400
Total Expenditures	\$ -	\$ 24,000	\$ 49,000	\$ 55,400

## POLICE AUTOMATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with the acquisition of equipment to upgrade the technology of existing police equipment. Revenues represent a portion of the collections from fines and forfeitures.

REVENUE SUMMARY				
Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Judgments, Fines & Forfeits	\$ 39,973	\$ 33,049	\$ 27,200	21,800
Interest and Other Earnings	4,902	4,019	4,100	3,700
Transfers from Other Funds	-	-	-	-
Appropriated Fund Balance	-	-	213,300	244,600
Total Revenues	\$ 44,875	\$ 37,068	\$ 244,600	\$ 270,100

EXPENDITURE SUMMARY				
Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	244,600	270,100
Total Expenditures	\$ -	\$ -	\$ 244,600	\$ 270,100

## DISASTER RESERVE FUND

The purpose of this fund is to establish a reserve to cover the potential costs of a hurricane or other disaster.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Intergovernmental Revenue	\$ 450,856	\$ 764,116	\$ -	\$ -
Interest and Other Earnings	60,478	38,484	38,900	32,400
Transfers from Other Funds	-	-	-	-
Appropriated Fund Balance	-	-	2,130,000	2,168,500
Total Revenues	<u>\$ 511,334</u>	<u>\$ 802,600</u>	<u>\$ 2,168,900</u>	<u>\$ 2,200,900</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY09	Projected FY10	Proposed FY11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	211,027	755,379	400	-
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	2,168,500	2,200,900
Total Expenditures	<u>\$ 211,027</u>	<u>\$ 755,379</u>	<u>\$ 2,168,900</u>	<u>\$ 2,200,900</u>

## RECYCLING REVENUE FUND

The purpose of this fund is to account for the receipt and expenditure of money received from the sale of recyclable materials collected as a part of the solid waste program.

REVENUE SUMMARY				
	Actual	Actual	Projected	Proposed
Revenues	FY 08	FY 09	FY 10	FY 11
Intergovernmental Revenue	\$ 4,919	\$ 4,381	\$ 2,000	-
Charges for Services	135,378	58,759	75,000	75,000
Interest and Other Earnings	5,008	5,911	3,700	3,500
Miscellaneous Revenues	-	-	21,400	-
Transfer from Other Funds	-	-	-	-
Appropriated Fund Balance	-	-	16,800	228,400
Total Revenues	\$ 145,305	\$ 69,051	\$ 118,900	\$ 306,900

EXPENDITURE SUMMARY				
	Actual	Actual	Projected	Proposed
Expenditures	FY 08	FY 09	FY 10	FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	21,210	63,164	118,900	70,000
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	236,900
Total Expenditures	\$ 21,210	\$ 63,164	\$ 118,900	\$ 306,900

## STREETS IMPROVEMENT FUND

The Streets Improvement Fund is used to track revenue associated with the half-cent Local Government Infrastructure Surtax and the expenditure of those funds on the street resurfacing program. The surtax was effective beginning January 1, 2003 and continues for 10 years. Beginning in FY07 State Revenue Sharing monies have been placed in this fund. Approximately 30% of State Revenue Sharing comes from gas taxes.

REVENUE SUMMARY				
Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Local Option, Use and Fuel Taxes	\$ 4,082,871	\$ 4,008,547	\$ 3,973,200	\$ 4,014,300
Local Gov't Infrastructure Surtax	1,354,212	1,238,616	1,611,500	1,259,300
Judgments, Fines & Forfeits	241,042	906,478	650,000	420,000
Interest and Other Earnings	141,493	109,419	76,100	52,600
Miscellaneous Revenues	-	-	100	-
Appropriated Fund Balance	-	-	3,114,300	717,700
Total Revenues	\$ 5,819,618	\$ 6,263,060	\$ 9,425,200	\$ 6,463,900

EXPENDITURE SUMMARY				
Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	79,400	329,223	310,000	375,000
Capital Outlay	5,687,942	5,879,082	6,115,200	6,088,900
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	3,000,000	-
Contingency	-	-	-	-
Total Expenditures	\$ 5,767,342	\$ 6,208,305	\$ 9,425,200	\$ 6,463,900

## PARK IMPACT FEE FUND

The purpose of this fund is to account for revenues from park impact fees and the expenditures of those funds. Park impact fees may be used to acquire land for parks and to construct parks. It may not be used for the operation of the parks.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Intergovernmental Revenue	\$ 177,413	\$ -	\$ 1,000,900	\$ -
Charges for Services	567,600	142,410	276,900	323,700
Interest and Other Earnings	113,201	42,405	51,300	43,200
Appropriated Fund Balance	-	-	945,900	-
<b>Total Revenues</b>	<b>\$ 858,214</b>	<b>\$ 184,815</b>	<b>\$ 2,275,000</b>	<b>\$ 366,900</b>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	102,386	17,964	-	-
Capital Outlay	1,581,175	1,305,761	2,275,000	12,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	354,900
<b>Total Expenditures</b>	<b>\$ 1,683,561</b>	<b>\$ 1,323,725</b>	<b>\$ 2,275,000</b>	<b>\$ 366,900</b>

## FIRE IMPACT FEE FUND

The purpose of this fund is to account for revenues from fire impact fees and the expenditures of those funds. Fire impact fees may be used to acquire land for fire stations, to construct stations, or to purchase additional equipment. It may not be used for operations or to replace existing facilities or equipment.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Charges for Services	\$ 116,269	\$ 110,420	\$ 78,300	74,300
Interest and Other Earnings	82,508	16,111	3,600	2,000
Transfers from Other Funds	-	-	200,000	-
Appropriated Fund Balance	-	-	-	-
Total Revenues	<u>\$ 198,777</u>	<u>\$ 126,531</u>	<u>\$ 281,900</u>	<u>\$ 76,300</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	1,874,831	1,249,553	4,000	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	25,526	-	-	-
Contingency	-	-	277,900	76,300
Total Expenditures	<u>\$ 1,900,357</u>	<u>\$ 1,249,553</u>	<u>\$ 281,900</u>	<u>\$ 76,300</u>



## DEVELOPMENT SPECIAL PROJECTS FUND

The purpose of this fund is to account for revenues from developer contributions and the expenditures of those funds. Developer contributions are for specific purposes such as traffic signals, street lights, or sidewalks, and may not be used to cover other expenditures.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Charges for Services	\$ (23,782)	\$ -	\$ 43,900	\$ -
Interest and Other Earnings	46,394	31,709	29,600	23,800
Appropriated Fund Balance	-	-	1,458,200	1,141,100
Total Revenues	<u>\$ 22,612</u>	<u>\$ 31,709</u>	<u>\$ 1,531,700</u>	<u>\$ 1,164,900</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	1,800	-	-	-
Capital Outlay	4,880	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	1,531,700	1,164,900
Total Expenditures	<u>\$ 6,680</u>	<u>\$ -</u>	<u>\$ 1,531,700</u>	<u>\$ 1,164,900</u>

## TRANSPORTATION IMPACT FEE FUND

The purpose of this fund is to account for revenues from transportation impact fees. Prior to October 1, 2004 these fees were administered by Flagler County. Transportation impact fees may be used to increase transportation capacity and may not be used for maintenance or repairs.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Intergovernmental Revenue	\$ -	\$ -	\$ -	1,760,000
Charges for Services	2,610,810	1,024,917	840,000	1,026,100
Interest and Other Earnings	615,391	220,016	2,000	18,000
Transfers from Other Funds	-	-	3,000,000	4,000,000
Appropriated Fund Balance	-	-	7,036,000	-
<b>Total Revenues</b>	<b>\$ 3,226,201</b>	<b>\$ 1,244,933</b>	<b>\$ 10,878,000</b>	<b>\$ 6,804,100</b>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	11,126,240	11,837,827	10,878,000	4,950,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	1,854,100
<b>Total Expenditures</b>	<b>\$ 11,126,240</b>	<b>\$ 11,837,827</b>	<b>\$ 10,878,000</b>	<b>\$ 6,804,100</b>

## NEIGHBORHOOD STABILIZATION FUND

The purpose of this fund is to track the revenue and expenditures associated with money received from the federal stimulus package.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Intergovernmental Revenue	\$ -	\$ 5,856	\$ 2,131,900	\$ 532,900
Miscellaneous Revenues	-	-	176,300	1,582,500
Appropriated Fund Balance	-	-	-	175,100
Total Revenues	<u>\$ -</u>	<u>\$ 5,856</u>	<u>\$ 2,308,200</u>	<u>\$ 2,290,500</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	5,856	2,131,900	1,693,800
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	176,300	596,700
Total Expenditures	<u>\$ -</u>	<u>\$ 5,856</u>	<u>\$ 2,308,200</u>	<u>\$ 2,290,500</u>

## OLD KINGS ROAD SPECIAL ASSESSMENT FUND

The purpose of this fund is to account for revenues from assessments to property owners and the expenditures of those funds to four-lane Old Kings Road from Palm Coast Parkway south to State Road 100.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Permits, Fees, and Special Assessments	\$ -	\$ 38,701	\$ 87,000	\$ -
Charges for Services	-	3,742	1,900	-
Interest and Other Earnings	-	16,953	20,000	-
Debt Proceeds	-	-	-	50,000,000
Appropriated Fund Balance	-	-	2,072,200	-
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ 59,396</b>	<b>\$ 2,181,100</b>	<b>\$ 50,000,000</b>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	3,272,802	2,094,000	46,000,000
Debt Service	-	38,701	87,100	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	4,000,000
Contingency	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 3,311,503</b>	<b>\$ 2,181,100</b>	<b>\$ 50,000,000</b>

## SR100 COMMUNITY REDEVELOPMENT FUND

The City established a redevelopment area in June 2004. This fund will track revenues and expenditures related to redevelopment.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Intergovernmental Revenue	\$ 635,925	\$ 609,032	\$ 820,300	662,900
Interest and Other Earnings	9,455	290	25,900	25,800
Miscellaneous Revenues	495	-	-	-
Transfers from Other Funds	317,187	419,943	600,100	485,016
Debt Proceeds	-	-	4,000,000	-
Appropriated Fund Balance	-	-	-	2,091,700
<b>Total Revenues</b>	<b>\$ 963,062</b>	<b>\$ 1,029,265</b>	<b>\$ 5,446,300</b>	<b>\$ 3,265,416</b>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	149,318	118,999	21,000	100,000
Capital Outlay	847,409	854,782	3,085,500	1,550,000
Debt Service	259,495	272,306	456,500	679,369
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	1,883,300	936,047
<b>Total Expenditures</b>	<b>\$ 1,256,222</b>	<b>\$ 1,246,087</b>	<b>\$ 5,446,300</b>	<b>\$ 3,265,416</b>

## CAPITAL PROJECTS FUND

The purpose of this fund is to account for revenues provided for major capital projects and to track the expenditures of those funds. The City allocates a portion of the ad valorem taxes to this fund. In 2008 the fund received 0.75 mills, in 2009 0.35 mills and in 2010 the allocation to this fund was 0.52 mills. No ad valorem taxes have been allocated to this fund for 2011.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Ad Valorem Taxes	\$ 5,089,249	\$ 2,070,142	\$ 2,671,000	-
Intergovernmental Revenue	3,620,073	890,073	1,540,900	4,580,900
Interest and Other Earnings	359,974	159,910	102,100	134,200
Transfers from Other Funds	81,000	4,550,000	85,000	-
Appropriated Fund Balance	-	-	1,664,900	4,268,400
<b>Total Revenues</b>	<b>\$ 9,150,296</b>	<b>\$ 7,670,125</b>	<b>\$ 6,063,900</b>	<b>\$ 8,983,500</b>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	400	216,505	-	-
Capital Outlay	7,323,931	3,292,027	3,648,300	8,983,500
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	4,580,305	49,616	2,089,172	-
Contingency	-	-	326,428	-
<b>Total Expenditures</b>	<b>\$ 11,904,636</b>	<b>\$ 3,558,148</b>	<b>\$ 6,063,900</b>	<b>\$ 8,983,500</b>

## UTILITY FUND

The Utility Fund is an enterprise fund used to account for the City's water and wastewater utility activities. The Utility provides services to all city residents and some portions of the surrounding county.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Intergovernmental Revenue	\$ 1,022,943	\$ (57,771)	\$ -	\$ -
Charges for Services	24,401,359	27,690,432	28,823,600	29,965,605
Interest and Other Earnings	524,354	354,091	353,800	450,400
Miscellaneous Revenues	3,079,273	10,841,043	-	-
Transfers from Other Funds	2,160,256	2,160,256	-	-
Appropriated Fund Balance	-	-	1,667,455	929,245
<b>Total Revenues</b>	<b>\$ 31,188,185</b>	<b>\$ 40,988,051</b>	<b>\$ 30,844,855</b>	<b>\$ 31,345,250</b>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ 6,940,909	\$ 7,142,330	\$ 7,308,100	6,927,811
Operating Expenses	15,131,415	18,076,676	9,189,602	9,509,818
Capital Outlay	-	1	714,700	539,785
Debt Service	4,962,704	7,721,192	11,497,984	11,580,486
Grants & Aide	9,722	10,000	10,000	10,000
Transfers to Other Funds	2,026,560	2,143,952	2,124,469	2,277,350
Contingency	-	-	-	500,000
<b>Total Expenditures</b>	<b>\$ 29,071,310</b>	<b>\$ 35,094,151</b>	<b>\$ 30,844,855</b>	<b>\$ 31,345,250</b>

## UTILITY CAPITAL PROJECTS FUND

This fund is used to record revenues and expenditures related to impact fees, renewal and replacement transfers from the Utility Fund, and bond proceeds.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Charges for Services	\$ 2,697,581	\$ 1,454,910	\$ 2,474,300	\$ 4,869,100
Interest and Other Earnings	347,481	381,259	209,100	158,000
Transfers from Other Funds	1,231,670	1,294,652	1,220,068	1,384,522
Debt Proceeds	-	-	46,300	8,750,000
Appropriated Fund Balance	-	-	4,605,232	8,414,378
<b>Total Revenues</b>	<b>\$ 4,276,732</b>	<b>\$ 3,130,821</b>	<b>\$ 8,555,000</b>	<b>\$ 23,576,000</b>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	85,000	71,000
Capital Outlay	-	-	8,470,000	23,505,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	2,160,256	2,160,256	-	-
Contingency	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,160,256</b>	<b>\$ 2,160,256</b>	<b>\$ 8,555,000</b>	<b>\$ 23,576,000</b>



## SOLID WASTE FUND

The City contracts for solid waste services. This fund is used to track the revenues and contract cost for this service.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Charges for Services	\$ 7,278,358	\$ 7,498,306	\$ 7,724,600	\$ 7,745,800
Interest and Other Earnings	(23,739)	(19,077)	-	-
Appropriated Fund Balance	-	-	-	-
Total Revenues	<u>\$ 7,254,619</u>	<u>\$ 7,479,229</u>	<u>\$ 7,724,600</u>	<u>\$ 7,745,800</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	7,413,209	6,948,593	7,501,729	7,745,739
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	222,871	61
Total Expenditures	<u>\$ 7,413,209</u>	<u>\$ 6,948,593</u>	<u>\$ 7,724,600</u>	<u>\$ 7,745,800</u>

## STORMWATER MANAGEMENT FUND

In July 2004 the City Council approved the establishment of a stormwater utility, effective October 1, 2004. In June 2005, the Palm Coast Community Service Corporation's responsibilities for a portion of the stormwater system were brought under the City as the Stormwater Management Department and unified the entire system.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Permits, Fees and Special Assessments	\$ 86,595	\$ 61,592	\$ 96,400	95,800
Charges for Services	3,598,820	5,050,065	5,170,800	5,170,800
Interest and Other Earnings	(76,306)	(74,924)	-	-
Miscellaneous Revenues	153,384	368,142	137,900	-
Debt Proceeds	-	-	6,428,600	2,111,600
Appropriated Fund Balance	-	-	-	-
<b>Total Revenues</b>	<b>\$ 3,762,493</b>	<b>\$ 5,404,875</b>	<b>\$ 11,833,700</b>	<b>\$ 7,378,200</b>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ 982,691	\$ 1,141,807	\$ 1,608,600	1,901,382
Operating Expenses	2,247,545	2,465,372	2,055,958	1,647,513
Capital Outlay	-	-	6,847,725	2,816,711
Debt Service	112,438	(16,879)	465,627	697,759
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	489,682	401,000	44,000
Contingency	-	-	454,790	270,835
<b>Total Expenditures</b>	<b>\$ 3,342,674</b>	<b>\$ 4,079,982</b>	<b>\$ 11,833,700</b>	<b>\$ 7,378,200</b>

## BUILDING PERMITS & INSPECTIONS FUND

This is a new fund that was created during fiscal year 2010 to track revenues and expenses for the Building Permits & Inspections Department. Previously this function was recorded in the General Fund.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Permits, Fees and Special Assessments	\$ -	\$ -	\$ 180,800	\$ 276,600
Interest and Other Earnings	-	-	80,000	32,000
Miscellaneous Revenues	-	-	200	-
Appropriated Fund Balance	-	-	1,453,913	1,203,472
<b>Total Revenues</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,714,913</b>	<b>\$ 1,512,072</b>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ 1,290,700	\$ 1,159,913
Operating Expenses	-	-	424,213	352,159
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,714,913</b>	<b>\$ 1,512,072</b>

## GOLF COURSE FUND

This is a new fund that was created during fiscal year 2008 to track revenues and expenses for the Palm Harbor Golf Course that was contributed to the City. The course opened in November of 2009. A transfer from the Capital Projects Fund was used for the capital cost related to the renovation.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Charges for Services	\$ -	\$ -	\$ 1,134,000	\$ 1,492,200
Interest and Other Earnings	39,790	97,704	5,000	-
Miscellaneous Revenues	2,207,763	-	-	-
Transfers from Other Funds	4,500,000	-	1,050,000	-
Appropriated Fund Balance	-	-	321,400	-
Total Revenues	<u>\$ 6,747,553</u>	<u>\$ 97,704</u>	<u>\$ 2,510,400</u>	<u>\$ 1,492,200</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ 30,118	\$ 45,853	\$ -	\$ -
Operating Expenses	1,871	38,365	1,291,700	1,472,803
Capital Outlay	-	-	845,100	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	4,500,000	373,600	18,000
Contingency	-	-	-	1,397
Total Expenditures	<u>\$ 31,989</u>	<u>\$ 4,584,218</u>	<u>\$ 2,510,400</u>	<u>\$ 1,492,200</u>

## TENNIS CENTER FUND

This fund was created during fiscal year 2007 to track revenues and expenses for the new tennis center that opened in October 2007. This fund will be supported by charges for court rentals and tennis lessons. It is anticipated that these revenues will need to be supplemented by a transfer from the General Fund for a least the first few years of operation. A management company is being hired to operate the tennis center beginning in 2011.

### REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Charges for Services	\$ 109,791	\$ 153,925	\$ 173,200	179,208
Interest and Other Earnings	527	159	400	-
Miscellaneous Revenues	14,632	-	1,200	-
Transfers from Other Funds	100,000	82,000	107,000	125,000
Appropriated Fund Balance	-	-	-	-
Total Revenues	<u>\$ 224,950</u>	<u>\$ 236,084</u>	<u>\$ 281,800</u>	<u>\$ 304,208</u>

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ 139,089	\$ 194,199	\$ 204,200	-
Operating Expenses	87,558	48,770	75,139	303,208
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	2,000	1,000
Contingency	-	-	461	-
Total Expenditures	<u>\$ 226,647</u>	<u>\$ 242,969</u>	<u>\$ 281,800</u>	<u>\$ 304,208</u>

# INFORMATION TECHNOLOGY & COMMUNICATIONS FUND

Information Technology & Communications is being moved from the General Fund to an enterprise fund to begin operation of the City's fiber optic network. Capacity on the network will be marketed to service providers with the revenue being used to repay the initial cost of the network, operation, maintenance, and expansion of the network, and general technology operations.

## REVENUE SUMMARY

Revenues	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Charges for Services	\$ -	\$ -	\$ 1,800	-
Interest and Other Earnings	-	-	5,800	5,800
Miscellaneous Revenues	-	-	166,000	202,400
Non Revenues	-	-	2,358,181	2,317,750
Transfers from Other Funds	-	-	750,000	-
Appropriated Fund Balance	-	-	-	284,977
Total Revenues	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,281,781</u>	<u>\$ 2,810,927</u>

## EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11
Personal Services	\$ -	\$ -	\$ 960,100	\$ 814,405
Operating Expenses	-	-	1,282,269	1,681,322
Capital Outlay	-	-	468,800	315,200
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	570,612	-
Total Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 3,281,781</u>	<u>\$ 2,810,927</u>

## FLEET MANAGEMENT FUND

The Fleet Management Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenue, necessary to accomplish this task.

REVENUE SUMMARY				
	Actual	Actual	Projected	Proposed
Revenues	FY 08	FY 09	FY 10	FY 11
Charges for Services	\$ 274,560	\$ 234,865	\$ 232,800	216,100
Interest and Other Earnings	56,723	41,594	51,200	50,500
Miscellaneous Revenues	14,654	11,523	21,700	-
Non Revenues	2,753,640	2,832,428	3,117,604	3,327,697
Transfers from Other Funds	54,482	519,909	364,500	79,000
Appropriated Fund Balances	-	-	669,273	-
Total Revenues	<u>\$ 3,154,059</u>	<u>\$ 3,640,319</u>	<u>\$ 4,457,077</u>	<u>\$ 3,673,297</u>

EXPENDITURE SUMMARY				
	Actual	Actual	Projected	Proposed
Expenditures	FY 08	FY 09	FY 10	FY 11
Personal Services	\$ 168,989	\$ 155,267	\$ 188,800	187,330
Operating Expenses	2,868,031	2,695,845	1,658,277	1,586,055
Capital Outlay	-	-	2,610,000	801,870
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	1,098,042
Total Expenditures	<u>\$ 3,037,020</u>	<u>\$ 2,851,112</u>	<u>\$ 4,457,077</u>	<u>\$ 3,673,297</u>

## DEPARTMENT FUNDING

Departmental responsibility may cross funds. This table identifies the funding sources for department activities.

Department / Division	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
<b>City Council</b>	\$ 88,377	\$ -	\$ -	\$ -	\$ -
<b>Administration</b>					
City Manager	352,569	-	-	-	-
Community Relations	229,476	-	-	-	-
Purchasing and Contracts Management	290,724	-	-	-	-
Solid Waste	-	7,745,800	-	-	-
Economic Development	330,081	-	-	-	-
City Clerk	165,586	-	-	-	-
Human Resources	283,789	-	-	-	-
Non-Departmental	865,123	-	-	-	-
Law Enforcement	2,599,863	-	-	-	-
Police Education	-	-	-	-	55,400
Police Automation	-	-	-	-	270,100
Disaster Reserve	-	-	-	-	2,200,900
Recycling Revenue	-	-	-	-	306,900
<b>City Attorney</b>	341,077	-	-	-	-
<b>Financial Services</b>	763,068	-	-	-	-
<b>Community Development</b>					
Building Permits and Inspections	-	1,512,072	-	-	-
Planning	1,566,156	-	-	-	-
Code Enforcement	2,219,803	-	-	-	-
Neighborhood Stabilization	-	-	-	-	2,290,500
SR100 Community Redevelopment	-	-	-	-	3,265,416
Capital Projects	-	-	8,983,500	-	-
<b>Fire</b>					
Fire	7,536,341	-	-	-	-
Fire Impact Fee	-	-	-	-	76,300



## DEPARTMENT FUNDING

<b>Department / Division</b>	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
<b>Public Works / Utility</b>					
Streets	5,206,560	-	-	-	-
Facilities Maintenance	740,592	-	-	-	-
Parks / Facilities	999,231	-	-	-	-
Streets Improvement	-	-	-	-	6,463,900
Customer Service	-	1,094,576	-	-	-
Administration	-	1,204,686	-	-	-
Utility Maintenance	-	598,781	-	-	-
Wastewater Collection	-	2,319,639	-	-	-
Wastewater Treatment	-	1,819,722	-	-	-
Water Plant #1	-	1,836,723	-	-	-
Water Plant #2	-	1,419,383	-	-	-
Water Plant #3	-	1,064,998	-	-	-
Water Quality	-	426,963	-	-	-
Water Distribution	-	2,968,066	-	-	-
Non-Departmental	-	16,591,713	-	-	-
Utility Capital Projects	-	-	23,576,000	-	-
Stormwater Management	-	2,736,797	-	-	-
Fleet Management	-	-	-	3,673,297	-
<b>Engineering and Stormwater Management</b>					
Engineering	548,150	-	-	-	-
Development Special Projects	-	-	-	-	1,164,900
Transportation Impact Fee	-	-	-	-	6,804,100
Old Kings Road Special Assessment	-	-	-	-	50,000,000
Stormwater Management	-	4,641,403	-	-	-
<b>Recreation and Parks</b>					
Recreation / Athletics	1,270,123	-	-	-	-
Park Impact Fee	-	-	-	-	366,900
Golf Course	-	1,492,200	-	-	-
Tennis Center	-	304,208	-	-	-
<b>Information Technology and Communications</b>					
	-	2,810,927	-	-	-

## CITY COUNCIL

The City Council is the elected legislative and policy body for the City of Palm Coast. As the City Council, they establish policies that will provide for the protection, safety, and general welfare of the citizens of Palm Coast. These policies help create a quality environment, insure that municipal services are provided at an economic cost, and that future needs of the City can be met. The City Council appoints the City Manager, City Attorney, and the external auditors who perform the annual audit of the City finances.

There are no major changes to this department budget for FY2011.

<b>PERFORMANCE REVIEW</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>
<b>DEMAND/WORKLOAD:</b>				
Population – City.	74,590	73,910	74,067	75,373
City employees (FTE).	431.30	435.80	428.30	396.13
Total original Citywide budget.	\$228,642,931	\$213,442,765	\$208,985,815	\$188,483,459
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Non-discretionary revenue generated per citizen.	\$498.69	\$418.38	\$467.45	\$442.47
City Council cost per capita.	\$1.02	\$1.10	\$1.15	\$1.17
Citizen rating of overall quality of life.	73%	74%	75%	76%
Citizen rating of the overall direction that the City is taking.	53%	55%	58%	60%
Citizen rating of the City as a place to live. (Percent “excellent” or “good”).	80%	79%	85%	90%

For this presentation, “Non-discretionary revenue” is considered revenue generated by taxes and fees that are mandatory. This includes ad valorem taxes, all sales and use taxes, franchise fees, and intergovernmental revenue. It does not include licenses, permits, user fees, fines, or investment earnings.

# CITY COUNCIL

## EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 58,330	\$ 64,204	\$ 65,000	65,195	\$ 195
Operating Expenditures	18,099	16,828	20,200	23,182	2,982
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 76,429</b>	<b>\$ 81,032</b>	<b>\$ 85,200</b>	<b>\$ 88,377</b>	<b>\$ 3,177</b>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	-
<b>Total</b>	<b>-</b>

# CITY COUNCIL

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
Full-time					-
N/A		-	-	-	-
Total Full-time		-	-	-	-
<u>Part-time/Temporary</u>					
Mayor	*	1.00	1.00	1.00	-
Vice - Mayor	**	1.00	1.00	1.00	-
Council Member	**	3.00	3.00	3.00	-
Total Part-time/Temporary		5.00	5.00	5.00	-
Total Personnel		5.00	5.00	5.00	-

- \* Budgeted at \$11,400 per year.
- \*\* Budgeted at \$9,600 per year.

## **ADMINISTRATION**

The City Manager's office is responsible for implementation of all policies established by the City Council and for directing the operations of the City government. The Manager provides guidance to all City departments and submits the annual budget designed to achieve the goals of the Council. The City Manager prepares alternatives and makes recommendations that will assist the Council in achieving the goals they have established. The office also provides clerical services for the Mayor and Council.

The City Manager's office consists of the Community Relations function, functions of the City Clerk, Purchasing and Contracts Management, Economic Development, and Human Resources for FY 2011.

The City Clerk acts the Secretary to the City Council. The office of the City Clerk has the Records Management and Land Management function and performs Supervisor of Elections duties. The Secretary to the City Council is responsible for preparing agendas and minutes for City Council meetings, as well as the processing of all City ordinances, resolutions, and proclamations adopted and/or approved by City Council. The Records function of the City Clerk's office is the official record keeper for all City documents setting guidelines for the management and retention of these documents, as well as handling the scanning, indexing and destruction of all City documents. Due to the fact that this function is the official records holder, the City Clerk's office also handles citizens' requests for public information and records. The Land Management function is responsible for handling the management of all City property, to include closings. Land Management function keeps an active record of all City owned properties. As the Supervisor of Elections the City Clerk's office is responsible for City elections and works in conjunction with the County Supervisor of Elections, in overseeing City of Palm Coast elections.

Law Enforcement is provided by the Flagler County Sheriff's Office. The City has a contract with the Sheriff for additional officers, above a base level of service, to provide extra officers within Palm Coast.

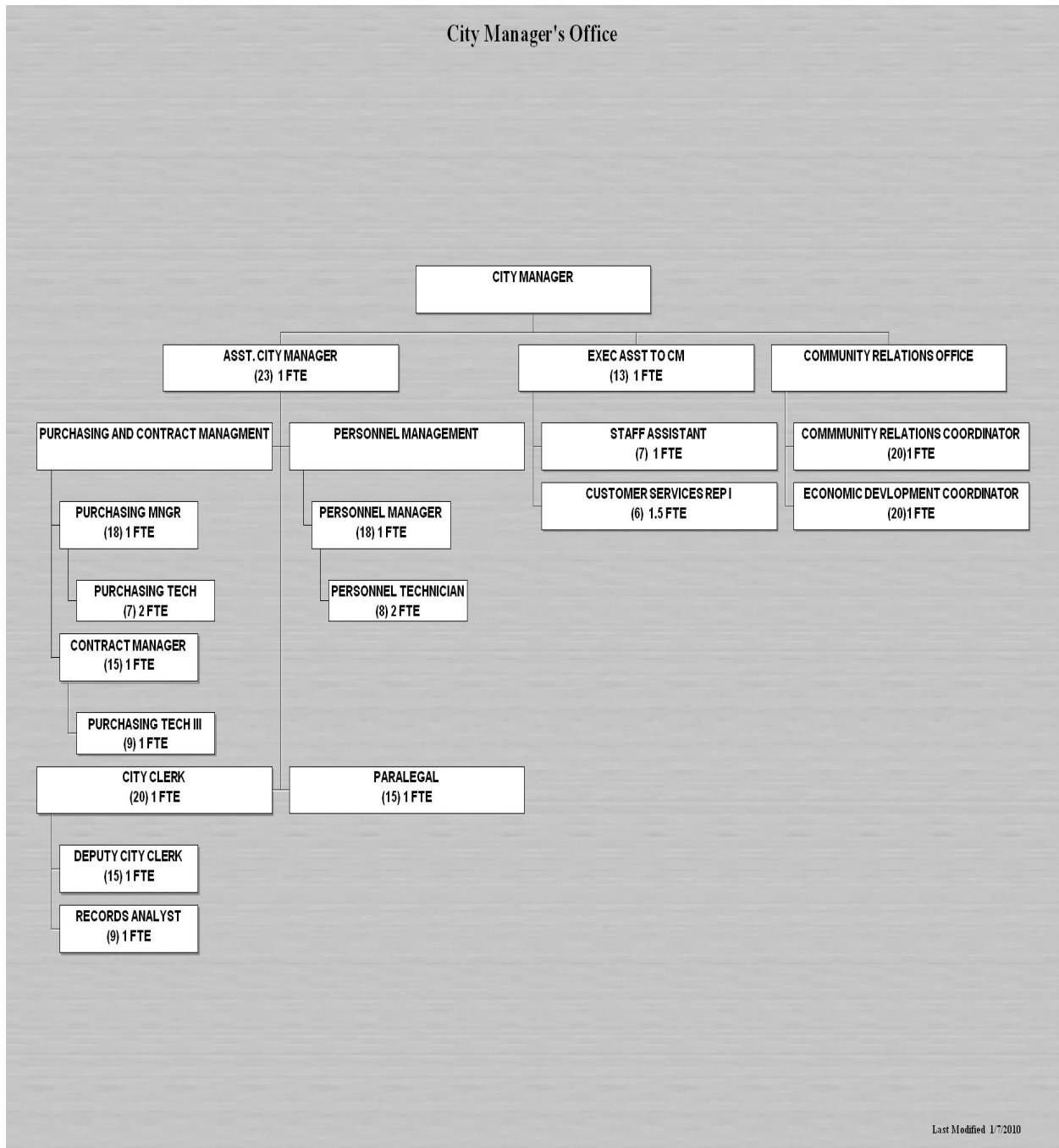
# ADMINISTRATION

## Departmental Goals, Objectives and Performance Review:

1. Provide quality services while maintaining the City's financial soundness.
2. Manage growth for a quality, sustainable community.
3. Expand the local economy.

PERFORMANCE REVIEW	FY 08	FY 09	FY 10	FY 11
<b>DEMAND/WORKLOAD:</b>				
Population – City.	74,590	73,910	74,067	75,373
City employees (FTE).	431.30	435.80	428.30	396.13
Total original Citywide budget.	\$228,642,931	\$213,442,765	\$208,985,815	\$188,483,459
<b>EFFICIENCY/EFFECTIVENESS:</b>				
General Fund operating cost per capita.	\$382.70	\$399.04	\$451.50	\$349.68
Number of employees per 1,000 residents.	5.77	5.90	5.79	5.27
Citizen rating of quality of City services.	66%	74%	69%	74%
Citizen rating of the overall image or reputation of the City.	70%	N/A	77%	80%
Citizen rating of the value of services for the taxes paid to the City.	49%	56%	53%	56%
Citizen rating of Economic Development Services. (Percent “excellent” or “good”).	32%	33%	34%	35%

# ADMINISTRATION



# ADMINISTRATION CITY MANAGER

## EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 523,813	\$ 500,673	\$ 442,000	\$ 324,581	\$ (117,419)
Operating Expenditures	28,088	25,313	20,100	27,988	\$ 7,888
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 551,901</b>	<b>\$ 525,986</b>	<b>\$ 462,100</b>	<b>\$ 352,569</b>	<b>\$ (109,531)</b>

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
City Manager		1.00	1.00	1.00	-
Assistant City Manager	23	1.00	1.00	-	(1.00)
Executive Assistant to the City Manager	13	1.00	1.00	1.00	-
<b>Total Full-time</b>		<b>3.00</b>	<b>3.00</b>	<b>2.00</b>	<b>(1.00)</b>
<b>Part-time/Temporary</b>					
Intern	3	1.00	-	-	-
<b>Total Part-time/Temporary</b>		<b>1.00</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Personnel</b>		<b>4.00</b>	<b>3.00</b>	<b>2.00</b>	<b>(1.00)</b>



# ADMINISTRATION COMMUNITY RELATIONS

## EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 368,331	\$ 313,382	\$ 193,400	129,094	\$ (64,306)
Operating Expenditures	146,124	102,810	65,012	100,382	35,370
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 514,455</b>	<b>\$ 416,192</b>	<b>\$ 258,412</b>	<b>\$ 229,476</b>	<b>\$ (28,936)</b>

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
Economic Development Coordinator	21	1.00	-	-	-
Community Relations Coordinator	20	1.00	1.00	-	(1.00)
Grants and Senior Program Coordinator	15	1.00	-	-	-
Staff Assistant	7	1.00	0.50	-	(0.50)
Customer Service Representative I	6	2.00	2.00	1.00	(1.00)
<b>Total Full-time</b>		<b>6.00</b>	<b>3.50</b>	<b>1.00</b>	<b>(2.50)</b>
<b>Part-time/Temporary</b>					
Community Relations Coordinator	20	-	-	1.00	-
Customer Service Representative I	6	-	-	1.00	1.00
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>2.00</b>	<b>1.00</b>
<b>Total Personnel</b>		<b>6.00</b>	<b>3.50</b>	<b>3.00</b>	<b>(1.50)</b>

## ADMINISTRATION PURCHASING AND CONTRACTS MANAGEMENT

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 291,832	\$ 298,403	\$ 310,600	263,149	\$ (47,451)
Operating Expenditures	35,012	27,490	18,900	27,575	8,675
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 326,844</b>	<b>\$ 325,893</b>	<b>\$ 329,500</b>	<b>\$ 290,724</b>	<b>\$ (38,776)</b>

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Purchasing Manager	18	1.00	1.00	1.00	-
Contracts Administrator	15	1.00	1.00	1.00	-
Purchasing Technician III	9	1.00	1.00	-	(1.00)
Purchasing Technician	7	2.00	2.00	2.00	-
<b>Total Full Time</b>		<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>(1.00)</b>
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Personnel</b>		<b>5.00</b>	<b>5.00</b>	<b>4.00</b>	<b>(1.00)</b>

# ADMINISTRATION ECONOMIC DEVELOPMENT

## EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ -	\$ 2,055	\$ 96,000	\$ 73,257	\$ (22,743)
Operating Expenditures	-	37	32,000	70,524	38,524
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	110,000	186,300	76,300
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ -</b>	<b>\$ 2,092</b>	<b>\$ 238,000</b>	<b>\$ 330,081</b>	<b>\$ 92,081</b>

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
Economic Development Coordinator	21	-	1.00	-	(1.00)
Senior Planner	17	-	0.50	0.50	-
Staff Assistant	6	-	0.50	-	(0.50)
<b>Total Full-time</b>		-	2.00	0.50	(1.50)
<b>Part-time/Temporary</b>					
Community Project Technician		-	-	1.00	1.00
<b>Total Part-time/Temporary</b>		-	-	1.00	1.00
<b>Total Personnel</b>		-	2.00	1.50	(0.50)

## ADMINISTRATION CITY CLERK

EXPENDITURE SUMMARY					
	Actual	Actual	Porjected	Proposed	Net Change
Expenditures	FY 08	FY 09	FY 10	FY 11	FY10-FY11
Personal Services	\$ 191,342	\$ 191,667	\$ 172,700	\$ 87,321	\$ (85,379)
Operating Expenditures	107,865	28,638	24,650	78,265	53,615
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 299,207	\$ 220,305	\$ 197,350	\$ 165,586	\$ (31,764)

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
City Clerk	20	1.00	1.00	-	(1.00)
Deputy City Clerk	15	1.00	-	-	-
Paralegal	15	-	0.50	0.50	-
Records Coordinator	11	-	-	1.00	1.00
Records Analyst	9	1.00	1.00	-	(1.00)
Records Clerk	7	1.00	-	-	-
<b>Total Full-time</b>		4.00	2.50	1.50	(1.00)
<b>Part-time/Temporary</b>					
N/A		-	-	-	-
<b>Total Part-time/Temporary</b>		-	-	-	-
<b>Total Personnel</b>		4.00	2.50	1.50	(1.00)

## ADMINISTRATION HUMAN RESOURCES

EXPENDITURE SUMMARY					
	Actual	Actual	Projected	Proposed	Net Change
Expenditures	FY 07	FY 08	FY 09	FY 10	FY09-FY10
Personal Services	\$ 187,359	\$ 180,956	\$ 188,900	192,646	\$ 3,746
Operating Expenditures	120,701	106,699	98,130	91,143	(6,987)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<b>\$ 308,060</b>	<b>\$ 287,655</b>	<b>\$ 287,030</b>	<b>\$ 283,789</b>	<b>\$ (3,241)</b>

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Human Resources Manager	18	1.00	1.00	1.00	-
Human Resources Technician	8	2.00	2.00	2.00	-
Total Full-time		3.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		3.00	3.00	3.00	-

# ADMINISTRATION LAW ENFORCEMENT

## EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 106,499	\$ 16,803	\$ -	-	\$ -
Operating Expenditures	2,189,517	2,408,610	2,599,911	2,599,863	(48)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,296,016</b>	<b>\$ 2,425,413</b>	<b>\$ 2,599,911</b>	<b>\$ 2,599,863</b>	<b>\$ (48)</b>

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
Law Enforcement Coordinator	20	1.00	-	-	-
<b>Total Full-time</b>		<b>1.00</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Part-time/Temporary</b>					
N/A		-	-	-	-
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Personnel</b>		<b>1.00</b>	<b>-</b>	<b>-</b>	<b>-</b>

## **CITY ATTORNEY**

The City utilizes the services of a legal firm, which in accordance with the City Charter, is directly responsible to the City Council and is the City's legal representative. The City's legal representative shall be responsible for advising and representing the City Council, the City Manager and all City departments, officers and advisory boards and agencies of City government in all legal matters relating to their official responsibilities. The City's legal representative serves as general counsel to the City and handles its legal matters. The legal representative defends and prosecutes for the City in civil litigation, ordinance violations and administrative proceedings. Litigation in State and Federal courts includes, but is not limited to, eminent domain, civil rights actions, inverse condemnations, mortgage and lien foreclosures, property assessment disputes, challenges to City codes and ordinances, appeals for review of City Council decisions, and code enforcement lien foreclosures. Administrative proceedings include, but are not limited to, internal hearings of the Planning and Land Development Regulation Board; Code Enforcement Board hearings; and hearings before State administrative law judges in growth management, labor cases and environmental cases. The City's legal representative is responsible for conducting legal research, drafting, reviewing and revising ordinances, resolutions, contracts, real property instruments, and proposed legislation. The City's legal representative is an integral part of the City's Land Development Code process and the City's comprehensive planning program. The City's legal representative assists City staff in bankruptcy cases; assists in the collection of code enforcement fines, costs, fees and special assessments; and files claims when necessary. The City's legal representative continues to reduce the costs associated with representation of the City by keeping to a minimum the reliance on outside counsel for both litigated and non-litigated matters. The City's legal representative is also working on a system of standard City legal forms to be used by City staff and the public.

The Paralegal position was created to assist city staff with the preparation of ordinances, resolutions and other legal documents that are then reviewed and approved by the city attorney.

# CITY ATTORNEY

## EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 242,874	\$ 56,540	\$ 33,100	\$ 32,716	\$ (384)
Operating Expenditures	311,062	338,806	309,400	308,361	(1,039)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 553,936</b>	<b>\$ 395,346</b>	<b>\$ 342,500</b>	<b>\$ 341,077</b>	<b>\$ (1,423)</b>

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
City Attorney		-	-	-	-
Paralegal	15	1.00	0.50	0.50	-
<b>Total Full-time</b>		<b>1.00</b>	<b>0.50</b>	<b>0.50</b>	<b>-</b>
<b>Part-time/Temporary</b>					
N/A		-	-	-	-
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Personnel</b>		<b>1.00</b>	<b>0.50</b>	<b>0.50</b>	<b>-</b>



## FINANCIAL SERVICES

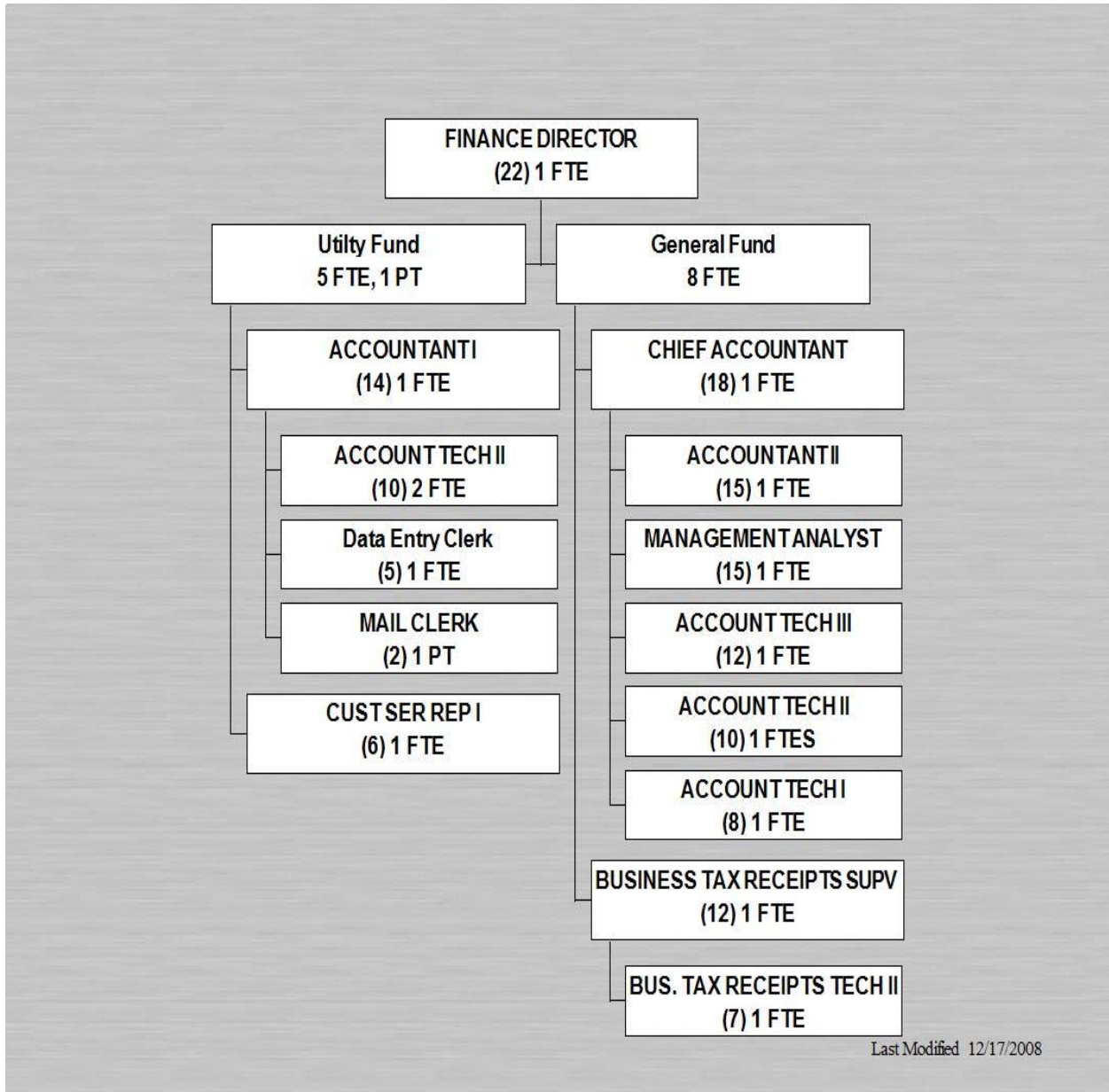
The mission of the Financial Services Department is to help the City of Palm Coast meet its goals for the future by providing fast and efficient services to citizens, businesses, customers, vendors, employees, and other City departments while adhering to local, state, and federal laws and regulations. The Financial Services Department includes Finance/Budget, Utility Billing, and Business Tax Receipts functions. These functions are provided through two divisions, the Utility Fund and the General Fund divisions. The Department provides sound investment and revenue advice to the City Officials, budget guidance to the City Manager and Department Directors, audit services in accordance with state and federal laws, licensing assistance to City businesses, billing services for the City's Utility Department, and general liability, vehicle, and property claims management services for the City. The Department performs these functions with a streamlined staff structure by utilizing, cross training, multi-tasking, and matrix management to achieve cost effective services for the City.

### Departmental Goals, Objectives and Performance Review:

1. Provide quality services while maintaining the City's financial soundness
  - a. Process at least 99% of financial transactions without errors.
  - b. Keep the number of untaxed businesses below 1% of total businesses.
  - c. Pay at least 98% of invoices within 45 days.
  - d. Pay 10% of vendor payments electronically.

PERFORMANCE REVIEW	FY 08	FY 09	FY 10	FY 11
<b>DEMAND/WORKLOAD:</b>				
Population – City.	74,590	73,910	74,067	75,373
City departments.	8	8	8	8
City employees (FTE).	431.30	435.80	428.30	396.13
Invoices processed.	25,332	27,637	27,431	28,000
Business Tax Receipts processed.	2,155	1,948	1,695	1,800
Utility bills processed.	428,627	436,017	440,474	444,000
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Department General Fund expenditures per capita.	\$10.52	\$10.31	\$10.30	\$10.12
Financial transactions processed without error.	100.0%	100.0%	99.7%	100.0%
Citizen reported untaxed businesses.	0.2%	0.6%	0.6%	0.9%
Invoices paid within 45 days.	N/A	94.6%	95.8%	98.0%
Electronic vendor payments.	N/A	N/A	3.2%	10.0%

# FINANCIAL SERVICES



Last Modified 12/17/2008

# FINANCIAL SERVICES

## EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 667,796	\$ 640,489	\$ 653,200	588,656	\$ (64,544)
Operating Expenditures	117,128	121,745	109,865	174,412	64,547
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 784,924</b>	<b>\$ 762,234</b>	<b>\$ 763,065</b>	<b>\$ 763,068</b>	<b>\$ 3</b>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
<b>Total</b>	<b>\$ -</b>

# FINANCIAL SERVICES

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 08	Approved FY 09	Proposed FY 10	Net Change FY09-FY10
<b>Full-time</b>					
Finance Director	22	1.00	1.00	1.00	-
Chief Accountant	18	1.00	1.00	1.00	-
Management Analyst	15	1.00	1.00	-	(1.00)
Accountant II	15	1.00	1.00	1.00	-
Business Tax Receipts Supervisor	12	1.00	1.00	1.00	-
Accounting Technician III	12	1.00	1.00	1.00	-
Accounting Technician II	10	1.00	1.00	1.00	-
Accounting Technician I	8	1.00	1.00	1.00	-
Business Tax Receipts Tech II	7	1.00	1.00	1.00	-
<b>Total Full-time</b>		<b>9.00</b>	<b>9.00</b>	<b>8.00</b>	<b>(1.00)</b>
<b>Part-time/Temporary</b>					
N/A		-	-	-	-
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Personnel</b>		<b>9.00</b>	<b>9.00</b>	<b>8.00</b>	<b>(1.00)</b>

## COMMUNITY DEVELOPMENT

The Community Development Department includes the divisions of Building/Permits, Code Administration, and Planning.

Building/Permits and Code Administration is responsible for all building, and code enforcement. The department inspects improvements in residential and non-residential developments, issues building permits, and performs inspections during construction. The Department is also responsible for investigating complaints of code violations, inspecting commercial property for code compliance, and providing support to the City Council and certain Boards and Commissions of the City.

The budget provides necessary training, continuing education and certification for licensed personnel as well as extensive ethics and customer service cross-training programs for all staff.

The technology and communication budget will put us in a position to move forward with the City's goal of being paperless and provide online permitting. We will increase Code Enforcement productivity by utilizing technology to provide mobile applications to make information available in the field.

The role of the Planning Division is to promote safe, orderly, quality development in the community. Planning involves the development and implementation of the City's Comprehensive Plan and its various elements including transportation, environmental and concurrency issues. It also oversees the City's Community Redevelopment Area and is responsible for special projects such as development of the urban service boundary and workforce housing. Planning is also responsible for reviewing overall development plans, plats, planned unit developments and site plans, as well as rezones, variances and annexations. It also makes recommendations to both the Planning & Land Regulation Review Board and City Council and is responsible for development and maintenance of the land development code, floodplain management activities and is staff to the City's Environmental & Beautification Committee.

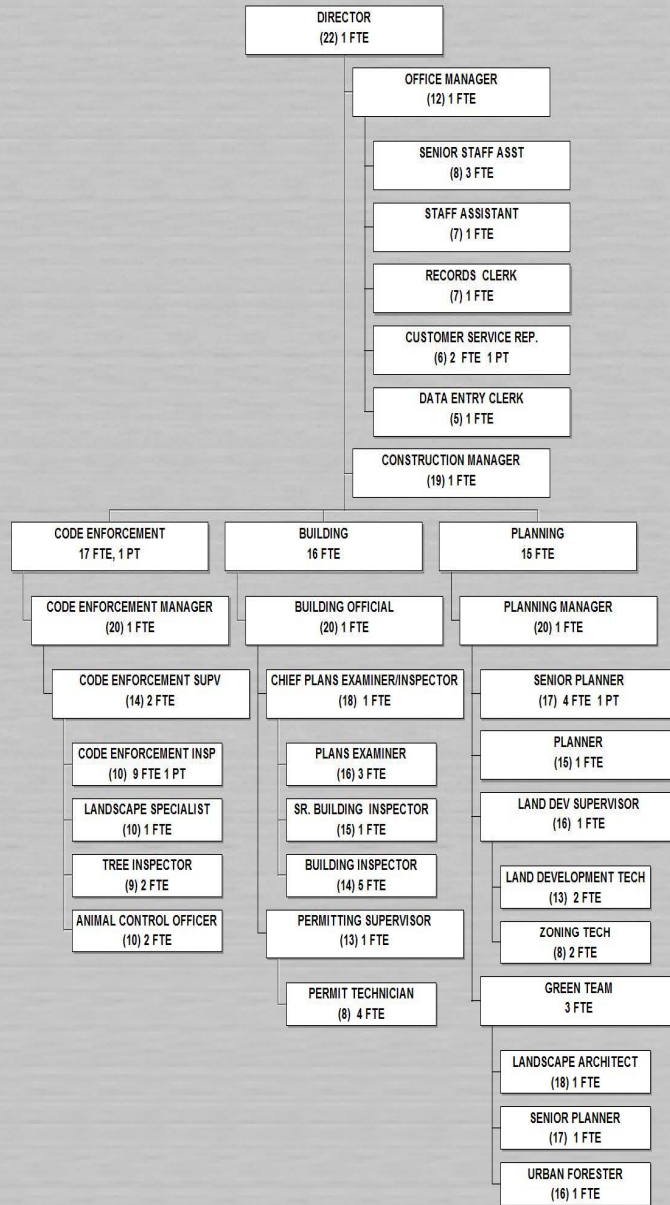
# COMMUNITY DEVELOPMENT

## Departmental Goals, Objectives and Performance Review:

1. Provide quality services while maintaining the City's financial soundness
  - a. 75% of code cases will be City-initiated versus complaint driven.
2. Maintain a safe community
3. Manage growth for a quality, sustainable community

<b>PERFORMANCE REVIEW</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>
<b>DEMAND/WORKLOAD:</b>				
Number of code violations.	20,143	20,350	20,189	20,250
Number of permits issued.	5,904	5,758	7,117	7,200
Number of site plan and subdivision applications.	61	34	20	25
Population – City.	74,590	73,910	74,067	75,373
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Cost per permit issued.	\$308.28	\$255.38	\$240.96	\$210.01
Code Enforcement expenditures per capita.	\$25.70	\$27.85	\$27.35	\$29.45
Planning expenditures per capita.	\$20.26	\$19.19	\$20.26	\$20.78
Percentage of code cases initiated by the City.	N/A	N/A	42.2%	75.0%
Citizen rating of quality of City code enforcement services.	43%	50%	50%	55%
Citizen rating of animal control.	55%	61%	64%	65%
Citizen rating of City land use, planning and zoning. (Percent "excellent" or "good").	41%	42%	46%	50%

# COMMUNITY DEVELOPMENT



Last Modified 12/17/2008

## COMMUNITY DEVELOPMENT PERMITS AND INSPECTIONS

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 1,558,426	\$ 1,286,649	\$ 1,290,700	1,159,913	\$ (130,787)
Operating Expenditures	261,677	183,825	424,213	352,159	(72,054)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,820,103</b>	<b>\$ 1,470,474</b>	<b>\$ 1,714,913</b>	<b>\$ 1,512,072</b>	<b>\$ (202,841)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
Total	<u>\$ -</u>



## COMMUNITY DEVELOPMENT PERMITS AND INSPECTIONS

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
Community Development Director	22	1.00	1.00	0.40	(0.60)
Building Official	20	1.00	1.00	1.00	-
Chief Building Inspector	18	1.00	1.00	1.00	-
Senior Building Inspector	16	1.00	2.00	2.00	-
Plans Examiner	16	3.00	3.00	2.00	(1.00)
Building Inspector	14	7.00	4.00	3.00	(1.00)
Permit Supervisor	13	1.00	1.00	1.00	-
Construction Inspector	12	-	-	2.00	2.00
Senior Staff Assistant	8	1.00	1.00	-	(1.00)
Permit Technician	8	4.00	4.00	3.00	(1.00)
<b>Total Full-time</b>		<b>20.00</b>	<b>18.00</b>	<b>15.40</b>	<b>(2.60)</b>
<b>Part-time/Temporary</b>					
N/A		-	-	-	-
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Personnel</b>		<b>20.00</b>	<b>18.00</b>	<b>15.40</b>	<b>(2.60)</b>

## COMMUNITY DEVELOPMENT PLANNING

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 1,241,967	\$ 1,204,184	\$ 1,282,700	1,304,474	\$ 21,774
Operating Expenditures	268,858	214,301	217,769	261,682	43,913
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,510,825</b>	<b>\$ 1,418,485</b>	<b>\$ 1,500,469</b>	<b>\$ 1,566,156</b>	<b>\$ 65,687</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
Total	<u>\$ -</u>

# COMMUNITY DEVELOPMENT PLANNING

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
Community Development Director	22	-	-	0.30	0.30
Planning Manager	20	1.00	1.00	1.00	-
Construction Manager	19	1.00	1.00	1.00	-
Landscape Architect	18	1.00	1.00	1.00	-
Senior Planner	17	6.00	5.50	4.50	(1.00)
Land Development Supervisor	16	1.00	1.00	-	(1.00)
Urban Forrester	16	1.00	1.00	1.00	-
Planner	15	1.00	1.00	2.00	1.00
Project Coordinator	15	-	-	1.00	1.00
Land Development Technician	13	2.00	2.00	2.00	-
Zoning Technician	8	2.00	2.00	-	(2.00)
Senior Staff Assistant	8	1.00	1.00	-	(1.00)
<b>Total Full-time</b>		<b>17.00</b>	<b>16.50</b>	<b>13.80</b>	<b>(2.70)</b>
<b>Part-time/Temporary</b>					
Senior Planner	17	-	-	1.00	1.00
Senior Staff Assistant	8	-	-	1.00	1.00
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>2.00</b>	<b>2.00</b>
<b>Total Personnel</b>		<b>17.00</b>	<b>16.50</b>	<b>15.80</b>	<b>(0.70)</b>

## COMMUNITY DEVELOPMENT CODE ENFORCEMENT

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 1,178,025	\$ 1,319,378	\$ 1,437,100	1,496,353	\$ 59,253
Operating Expenditures	739,042	738,699	588,849	723,450	(149,850)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,917,067</u>	<u>\$ 2,058,077</u>	<u>\$ 2,025,949</u>	<u>\$ 2,219,803</u>	<u>\$ (32,128)</u>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
Total	<u>\$ -</u>

## COMMUNITY DEVELOPMENT CODE ENFORCEMENT

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
Community Development Director	22	-	-	0.30	0.30
Code Enforcement Manager	20	1.00	1.00	1.00	-
Code Enforcement Supervisor	14	2.00	2.00	2.00	-
Officer Manager	12	1.00	1.00	1.00	-
Code Enforcement Inspector	10	9.00	9.00	10.00	1.00
Animal Control Officer	10	2.00	2.00	2.00	-
Landscape Specialist	10	1.00	1.00	1.00	-
Tree Inspector	9	2.00	2.00	1.00	(1.00)
Senior Staff Assistant	8	1.00	1.00	2.00	1.00
Staff Assistant	7	1.00	1.00	1.00	-
Records Clerk	7	1.00	1.00	1.00	-
Customer Service Representative I	6	2.00	2.00	2.00	-
Data Entry Clerk	5	1.00	1.00	1.00	-
<b>Total Full-time</b>		<b>24.00</b>	<b>24.00</b>	<b>25.30</b>	<b>1.30</b>
<b>Part-time/Temporary</b>					
Code Enforcement Inspector *	10	1.00	1.00	1.00	-
Customer Service Representative I *	6	1.00	1.00	1.00	-
<b>Total Part-time/Temporary</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>
<b>Total Personnel</b>		<b>26.00</b>	<b>26.00</b>	<b>27.30</b>	<b>1.30</b>

\* Budgeted at 20 hours per week.

# FIRE

The Fire Department provides basic and advanced life support and fire suppression/prevention services. The fire service area includes the City, as well as mutual aid response, when needed, within the County and other municipalities. In addition, the department is responsible for enforcing City, State, and Federal Fire and Life Safety Codes. This is accomplished by performing building and site plan reviews, business inspections, and public education.

Three new stations were opened in fiscal year 2009, one of which also houses Fire Administrative Offices. Additional staff to cover the new locations brings the total to 67 FTE's which includes the appointment of our first deputy chief. The Department is licensed for Advanced Life Support (ALS) with three Medic Trucks and 2 ALS engines. The results of a station location/fire response zone evaluation study conducted by an outside consulting firm as well as an anticipated ISO survey, will likely result in the need for additional stations and services throughout the City.

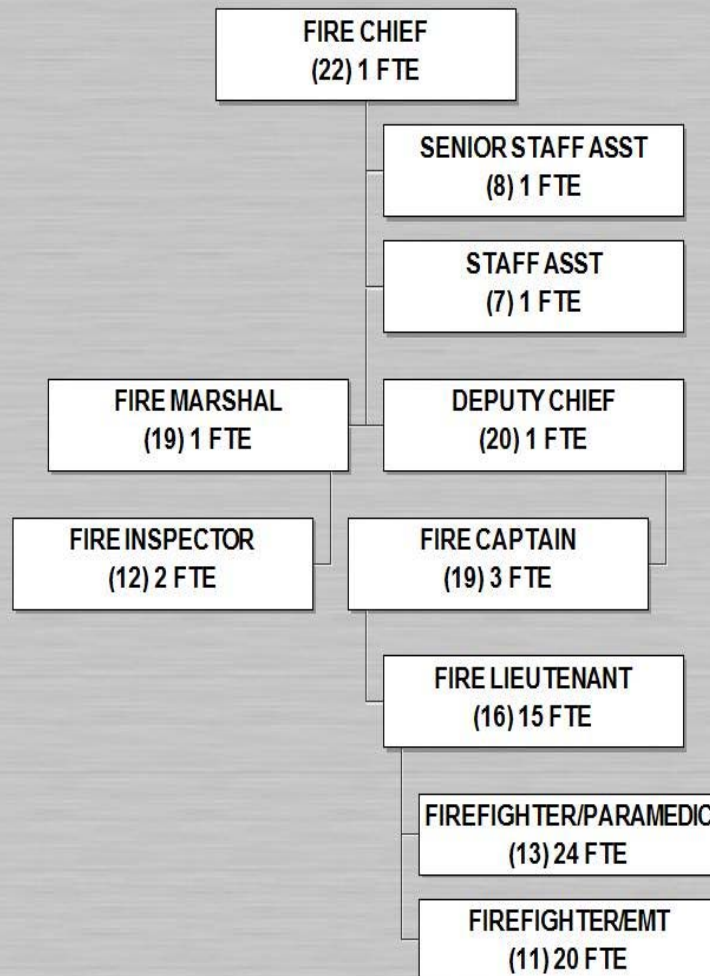
All front line fire apparatus are equipped with laptop technology interfaced with the Flagler County Sheriff's Office CAD system. Consolidation of the 800 MHz radio system with Flagler County has been completed. Mobile reporting technology for emergency medical services is underway and will be completed this year.

## Departmental Goals, Objectives and Performance Review:

1. Maintain a safe community
  - a. Respond to 85% of fire and rescue calls within five minutes.

PERFORMANCE REVIEW	FY 08	FY 09	FY 10	FY 11
<b>DEMAND/WORKLOAD:</b>				
Population – City.	74,590	73,910	74,067	75,373
City area (square miles).	65	81	81	81
Number of emergency responses.	4,056	4,525	6,093	6,500
Number of business inspections.	1,286	1,505	1,181	1,200
Number of plan reviews.	350	325	199	250
Number of new construction inspections.	443	415	571	600
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Cost per emergency response.	\$1,411.30	\$1,574.65	\$1,288.24	\$1,151.79
Percentage of response times, 5 minutes or less.	68%	70%	68%	85%
Citizen rating of quality of City fire services (Percent "excellent" or "good").	90%	94%	95%	96%

# FIRE



Last Modified 1/6/2009

# FIRE

## EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 4,414,144	\$ 5,384,588	\$ 5,988,700	5,554,416	\$ (434,284)
Operating Expenditures	1,293,459	1,697,374	1,837,567	1,959,425	121,858
Capital Outlay	39,958	29,483	75,000	22,500	(52,500)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	28,956	53,227	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 5,776,517</b>	<b>\$ 7,164,672</b>	<b>\$ 7,901,267</b>	<b>\$ 7,536,341</b>	<b>\$ (364,926)</b>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
Air packs	\$ 22,500
Total	<u>\$ 22,500</u>



# FIRE

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
Fire Chief	22	1.00	1.00	1.00	-
Deputy Fire Chief	20	1.00	1.00	1.00	-
Fire Captain	19	3.00	3.00	3.00	-
Fire Marshal	19	1.00	1.00	1.00	-
Fire Lieutenant	16	15.00	15.00	15.00	-
Firefighter/Paramedic	13	33.00	33.00	33.00	-
Fire Inspector	12	2.00	2.00	1.00	(1.00)
Firefighter/EMT	11	9.00	9.00	9.00	-
Senior Staff Assistant	8	1.00	1.00	1.00	-
Staff Assistant	7	1.00	1.00	1.00	-
<b>Total Full-time</b>		<b>67.00</b>	<b>67.00</b>	<b>66.00</b>	<b>(1.00)</b>
<b>Part-time/Temporary</b>					
N/A		-	-	-	-
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Personnel</b>		<b>67.00</b>	<b>67.00</b>	<b>66.00</b>	<b>(1.00)</b>

## **PUBLIC WORKS / UTILITY**

Public Works is responsible for providing for the City's water and wastewater services, maintenance and repairs to City streets, the drainage swales, and other rights-of-way, including striping, signals, signage, litter collection, and mowing. The department also manages the City's fleet of vehicles and large equipment.

The Fleet Management (FM) Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenues necessary to accomplish this task.

The Utility Division provides water, wastewater and reuse services to the City of Palm Coast and surrounding areas. The Utility operates as an enterprise fund utilizing its operating revenues and capacity fees to cover its expenses with no support from tax dollars. The initial purchase of the utility system four years ago, as well as major capital expenditures, has been financed through the issuance of Revenue Bonds. In addition, State Revolving Fund loans have been acquired to fund recent expansions of the wastewater collection, treatment and reuse facilities.

It is the responsibility of the Utility Division to deliver a high quality of service to the citizens of Palm Coast and surrounding areas. This includes following all mandated compliance rules and regulations set forth in the operating permits issued by the various regulatory authorities and to be responsible stewards of the environment. The department maintains a twenty-four hour, seven day a week emergency call service to respond to the utility service needs of the citizens.

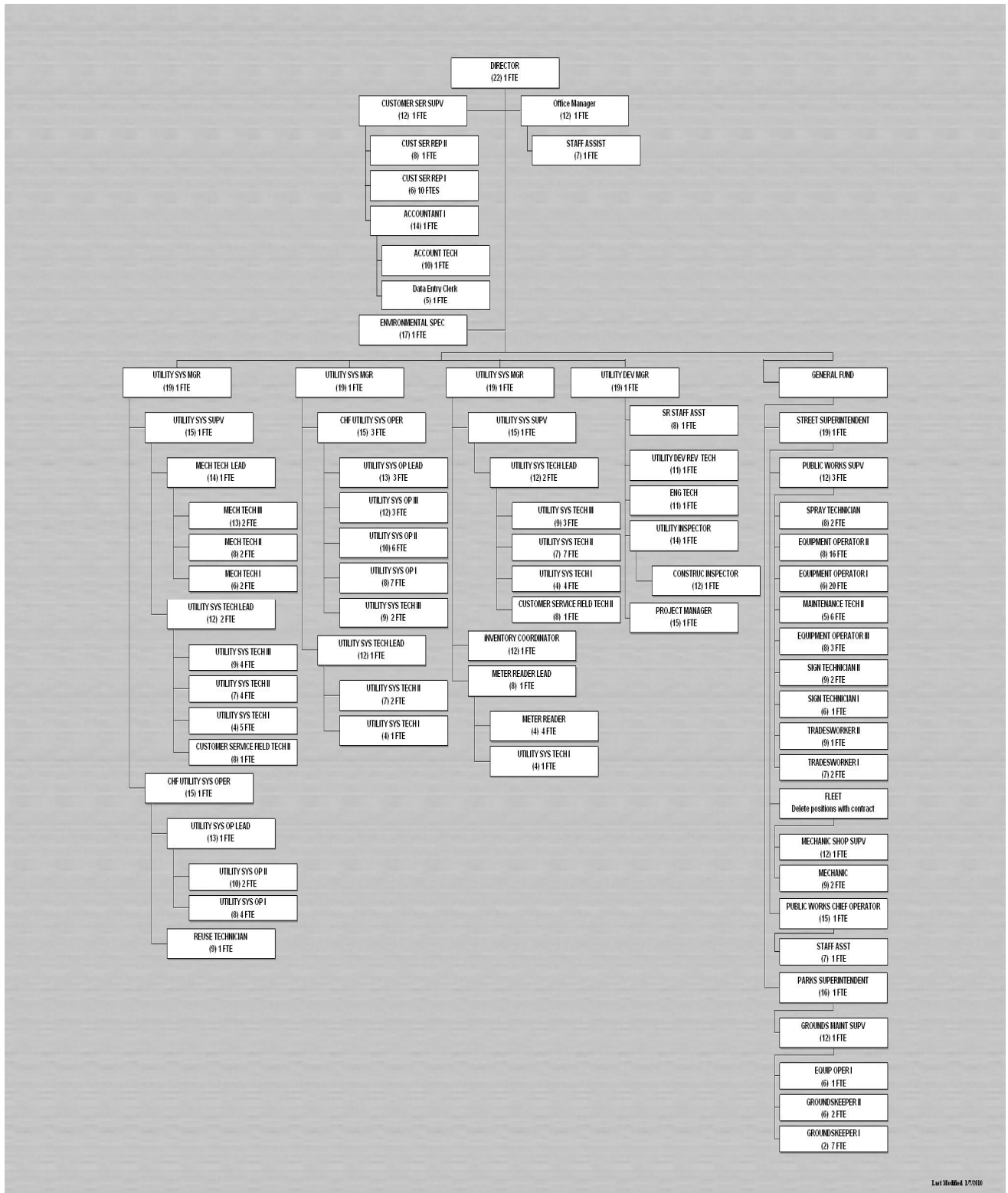
## PUBLIC WORKS / UTILITY

### Departmental Goals, Objectives and Performance Review:

1. Provide quality services while maintaining the City's financial soundness
  - a. Resurface fifty miles of streets annually
  - b. Repair park facility damage within two working days
2. Maintain a safe community
  - a. Repair potholes within five days of report

PERFORMANCE REVIEW	FY 08	FY 09	FY 10	FY 11
<b>DEMAND/WORKLOAD:</b>				
Population	74,590	73,910	74,067	75,373
Streets (miles).	540	550	575	580
City area (square miles).	65	81	81	81
Street fees collected.	\$123,281	\$93,136	\$123,000	\$135,900
Units in the fleet.	326	330	286	286
Public Works employees (FTE).	112	176.50	179.50	179.50
Number utility connections.	36,555	36,900	37,300	38,000
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Street costs per capita	\$65.21	\$65.09	\$72.17	\$67.27
Parks cost per capita.	\$11.95	\$13.50	\$14.72	\$13.26
Citizen rating of quality of City street repair services.	52%	62%	55%	60%
Citizen rating of quality of sidewalk maintenance.	51%	52%	57%	60%
Citizen rating of quality of parks.	76%	78%	80%	82%
Citizen rating of drinking water.	56%	58%	66%	70%
Citizen rating of sewer services. (Percent "excellent" or "good").	69%	72%	73%	75%

# PUBLIC WORKS / UTILITY



Lat 30/06/17/2018

## PUBLIC WORKS / UTILITY STREETS

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 2,190,068	\$ 2,032,150	\$ 2,281,600	2,098,264	\$ (183,336)
Operating Expenditures	2,796,909	2,846,629	3,105,642	3,108,296	2,654
Capital Outlay	-	25,026	81,000	-	(81,000)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 4,986,977</b>	<b>\$ 4,903,805</b>	<b>\$ 5,468,242</b>	<b>\$ 5,206,560</b>	<b>\$ (261,682)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
<b>Total</b>	<b>\$ -</b>

## PUBLIC WORKS / UTILITY STREETS

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY 10-FY 11
<b>Full-time</b>					
Public Works Director	22	-	0.30	0.30	-
Streets Superintendent	19	1.00	1.00	1.00	-
Public Works Chief Operator	15	1.00	1.00	1.00	-
Public Works Supervisor	12	3.00	3.00	2.00	(1.00)
Equipment Operator III	10	3.00	3.00	3.00	-
Sign Technician II	9	2.00	2.00	2.00	-
Spray Technician	8	2.00	2.00	-	(2.00)
Equipment Operator II	8	12.00	12.00	10.00	(2.00)
Sign Technician I	8	1.00	1.00	1.00	-
Staff Assistant	7	1.00	1.00	1.00	-
Equipment Operator I	6	18.00	18.00	18.00	-
Maintenance Technician II	5	6.00	6.00	6.00	-
<b>Total Full-time</b>		<b>50.00</b>	<b>50.30</b>	<b>45.30</b>	<b>(5.00)</b>
<b>Part-time/Temporary</b>					
N/A		-	-	-	-
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Personnel</b>		<b>50.00</b>	<b>50.30</b>	<b>45.30</b>	<b>(5.00)</b>

## PUBLIC WORKS / UTILITY FACILITIES MAINTENANCE

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 92,395	\$ 85,909	\$ 97,800	95,903	\$ (1,897)
Operating Expenditures	355,901	571,732	643,558	644,689	1,131
Capital Outlay	9,230	51,715	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 457,526</b>	<b>\$ 709,356</b>	<b>\$ 741,358</b>	<b>\$ 740,592</b>	<b>\$ (766)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
Total	<u>\$ -</u>

## PUBLIC WORKS / UTILITY FACILITIES MAINTENANCE

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Equipment Operator II	9	1.00	1.00	1.00	-
Equipment Operator I	7	1.00	1.00	1.00	-
Total Full-Time		2.00	2.00	2.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		2.00	2.00	2.00	-



## PUBLIC WORKS / UTILITY PARKS MAINTENANCE

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 568,530	\$ 564,071	\$ 621,100	604,369	\$ (16,731)
Operating Expenditures	313,563	398,269	440,853	376,862	(63,991)
Capital Outlay	9,198	35,282	28,500	18,000	(10,500)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 891,291</b>	<b>\$ 997,622</b>	<b>\$ 1,090,453</b>	<b>\$ 999,231</b>	<b>\$ (91,222)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
Line laser	\$ 7,000
5.2 ton tilt trailer	11,000
<b>Total</b>	<b>\$ 18,000</b>

## PUBLIC WORKS / UTILITY PARKS MAINTENANCE

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Parks Superintendent	16	1.00	-	-	-
Public Works Supervisor	12	-	1.00	1.00	-
Grounds Maintenance Supervisor	12	1.00	-	-	-
Equipment Operator III	10	-	1.00	2.00	1.00
Equipment Operator II	8	-	3.00	2.00	(1.00)
Equipment Operator I	6	1.00	3.00	3.00	-
Grounds Keeper II	6	2.00	-	-	-
Maintenance Worker	5	-	4.00	4.00	-
Grounds Keeper I	2	7.00	-	-	-
Total Full-time		12.00	12.00	12.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	12.00	12.00	-

## PUBLIC WORKS / UTILITY FLEET MANAGEMENT

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 168,989	\$ 155,267	188,800	187,330	\$ (1,470)
Operating Expenditures	2,868,031	2,695,845	1,658,277	1,586,055	(72,222)
Capital Outlay	-	-	2,610,000	801,870	(1,808,130)
Debt Service	-	-	-	-	-
NonOperating Expenses	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	1,098,042	1,098,042
<b>Total Expenditures</b>	<b>\$ 3,037,020</b>	<b>\$ 2,851,112</b>	<b>\$ 4,457,077</b>	<b>\$ 3,673,297</b>	<b>\$ (783,780)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
Air conditioning machine replacement	\$ 6,000
Bar code scanning system	9,000
New and Replacment Vehicles (see pages 254 - 261 for detailed listing)	786,870
<b>Total</b>	<b>\$ 801,870</b>

## PUBLIC WORKS / UTILITY FLEET MANAGEMENT

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Changes FY10-FY11
<u>Full-time</u>					
Mechanic Shop Supervisor	12	1.00	1.00	1.00	-
Mechanic I	9	2.00	2.00	2.00	-
Total Full-time		3.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		3.00	3.00	3.00	-

## PUBLIC WORKS / UTILITY ADMINISTRATION

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 932,473	\$ 917,930	\$ 946,100	871,657	\$ (74,443)
Operating Expenditures	371,608	385,058	345,603	333,029	(12,574)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,304,081</b>	<b>\$ 1,302,988</b>	<b>\$ 1,291,703</b>	<b>\$ 1,204,686</b>	<b>\$ (87,017)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
Total	<u>\$ -</u>

## PUBLIC WORKS / UTILITY ADMINISTRATION

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Public Works Director	22	1.00	0.70	0.70	-
Utility Development Manager	19	1.00	1.00	1.00	-
Environmental Specialist	17	1.00	1.00	1.00	-
Project Coordinator	15	1.00	1.00	1.00	-
Utility Inspector	14	1.00	1.00	1.00	-
Inventory Coordinator	12	1.00	1.00	1.00	-
Construction Inspector	12	1.00	1.00	1.00	-
Office Manager	12	1.00	1.00	1.00	-
Engineering Technician	11	1.00	1.00	1.00	-
Utility Development Review Technician	11	1.00	1.00	1.00	-
Senior Staff Assistant	8	1.00	1.00	-	(1.00)
Staff Assistant	7	1.00	1.00	1.00	-
Total Full-time		12.00	11.70	10.70	(1.00)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	11.70	10.70	(1.00)

## PUBLIC WORKS / UTILITY UTILITY MAINTENANCE

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 542,484	\$ 476,508	\$ 476,200	413,494	\$ (62,706)
Operating Expenditures	212,999	254,133	195,540	185,287	(10,253)
Capital Outlay	11,006	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 766,489</b>	<b>\$ 730,641</b>	<b>\$ 671,740</b>	<b>\$ 598,781</b>	<b>\$ (72,959)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
Total	<u>\$ -</u>

## PUBLIC WORKS / UTILITY UTILITY MAINTENANCE

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Mechanical Technician - Lead	14	1.00	1.00	1.00	-
Mechanical Technician III	13	2.00	2.00	2.00	-
Mechanical Technician II	8	2.00	2.00	2.00	-
Mechanical Technician I	6	2.00	2.00	2.00	-
Total Full-time		7.00	7.00	7.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		7.00	7.00	7.00	-



## PUBLIC WORKS / UTILITY WASTEWATER COLLECTION

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 1,020,377	\$ 1,055,063	\$ 1,072,400	999,777	\$ (72,623)
Operating Expenditures	1,347,598	1,333,401	1,244,634	1,290,862	46,228
Capital Outlay	69,997	12,794	60,000	29,000	(31,000)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	60,000	-	(60,000)
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 2,437,972</b>	<b>\$ 2,401,258</b>	<b>\$ 2,437,034</b>	<b>\$ 2,319,639</b>	<b>\$ (117,395)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
Reuse water meters	\$ 5,000
Pump replacement program	24,000
Total	<b>\$ 29,000</b>

## PUBLIC WORKS / UTILITY WASTEWATER COLLECTION

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Utility Systems Manager	19	1.00	1.00	1.00	-
Utility Systems Supervisor	15	1.00	1.00	1.00	-
Utility Systems Technician - Lead	12	2.00	2.00	2.00	-
Utility Systems Technician III	9	4.00	4.00	4.00	-
Customer Service Field Technician II	8	1.00	1.00	1.00	-
Utility Systems Technician II	7	5.00	5.00	5.00	-
Utility System Technician I	4	4.00	4.00	4.00	-
<b>Total Full-time</b>		<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>
Part-time/Temporary					
N/A					
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Personnel</b>		<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>

## PUBLIC WORKS / UTILITY WASTEWATER TREATMENT

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 635,407	\$ 626,465	\$ 606,400	601,967	\$ (4,433)
Operating Expenditures	1,218,259	1,236,987	1,096,639	1,217,755	121,116
Capital Outlay	13,437	17,816	19,700	-	(19,700)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,867,103</b>	<b>\$ 1,881,268</b>	<b>\$ 1,722,739</b>	<b>\$ 1,819,722</b>	<b>\$ 96,983</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
Total	<u>\$ -</u>

## PUBLIC WORKS / UTILITY WASTEWATER TREATMENT

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Utility Systems Chief Operator	15	1.00	1.00	1.00	-
Utility Systems Operator - Lead	13	1.00	1.00	1.00	-
Utility Systems Operator II	10	2.00	2.00	2.00	-
Reuse Technician	9	1.00	1.00	1.00	-
Utility Systems Operator I	8	4.00	4.00	4.00	-
Total Full-time		9.00	9.00	9.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		9.00	9.00	9.00	-

## PUBLIC WORKS / UTILITY WATER PLANT #1

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 578,598	\$ 585,835	\$ 631,800	612,390	\$ (19,410)
Operating Expenditures	1,264,768	1,271,279	1,175,463	1,224,333	48,870
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,843,366</b>	<b>\$ 1,857,114</b>	<b>\$ 1,807,263</b>	<b>\$ 1,836,723</b>	<b>\$ 29,460</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
Total	<u>\$ -</u>

## PUBLIC WORKS / UTILITY WATER PLANT #1

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Utility Systems Chief Operator	15	1.00	1.00	1.00	-
Utility Systems Operator - Lead	13	1.00	1.00	1.00	-
Utility Systems Operator III	12	1.00	2.00	1.00	(1.00)
Utility Systems Operator II	10	2.00	1.00	2.00	1.00
Utility Systems Technician III	9	2.00	1.00	2.00	1.00
Utility Systems Operator I	8	3.00	3.00	3.00	-
Total Full-time		10.00	9.00	10.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		10.00	9.00	10.00	1.00

## PUBLIC WORKS / UTILITY WATER PLANT #2

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 693,505	\$ 469,215	\$ 446,700	449,237	\$ 2,537
Operating Expenditures	809,652	985,568	862,900	970,146	107,246
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,503,157</b>	<b>\$ 1,454,783</b>	<b>\$ 1,309,600</b>	<b>\$ 1,419,383</b>	<b>\$ 109,783</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
Total	<u>\$ -</u>

## PUBLIC WORKS / UTILITY WATER PLANT #2

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Utility Systems Chief Operator	15	1.00	1.00	1.00	-
Utility Systems Operator - Lead	13	1.00	1.00	1.00	-
Utility Systems Operator III	12	1.00	-	1.00	1.00
Utility Systems Operator II	10	2.00	1.00	1.00	-
Utility Systems Operator I	8	2.00	5.00	3.00	(2.00)
Total Full-time		7.00	8.00	7.00	(1.00)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		7.00	8.00	7.00	(1.00)



## PUBLIC WORKS / UTILITY WATER PLANT #3

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	75,841	\$ 427,006	\$ 471,100	442,140	\$ (28,960)
Operating Expenditures	261,055	449,000	566,409	622,858	56,449
Capital Outlay	7,450	7,264	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	18,000	-	(18,000)
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 344,346</b>	<b>\$ 883,270</b>	<b>\$ 1,055,509</b>	<b>\$ 1,064,998</b>	<b>\$ 9,489</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
<b>Total</b>	<b>\$ -</b>

## PUBLIC WORKS / UTILITY WATER PLANT #3

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Utility Systems Chief Operator	15	1.00	1.00	1.00	-
Utility Systems Operator - Lead	13	1.00	1.00	1.00	-
Utility Systems Operator III	12	1.00	1.00	1.00	-
Utility Systems Operator II	10	2.00	2.00	2.00	-
Utility Systems Operator I	8	2.00	2.00	2.00	-
Total Full-time		7.00	7.00	7.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		7.00	7.00	7.00	-

## PUBLIC WORKS / UTILITY WATER QUALITY

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 340,060	\$ 349,728	\$ 351,300	345,102	\$ (6,198)
Operating Expenditures	105,691	109,838	92,099	81,861	(10,238)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 445,751</b>	<b>\$ 459,566</b>	<b>\$ 443,399</b>	<b>\$ 426,963</b>	<b>\$ (16,436)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
Total	<u>\$ -</u>

## PUBLIC WORKS / UTILITY WATER QUALITY

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Utility Systems Manager	19	1.00	1.00	1.00	-
Utility Systems Technician - Lead	12	1.00	1.00	1.00	-
Utility Systems Technician II	7	2.00	2.00	2.00	-
Utility System Technician I	4	1.00	1.00	1.00	-
Total Full-time		5.00	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	5.00	5.00	-

## PUBLIC WORKS / UTILITY WATER DISTRIBUTION

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 1,461,011	\$ 1,516,792	\$ 1,570,100	1,448,855	\$ (121,245)
Operating Expenditures	1,053,638	1,081,202	935,537	944,426	8,889
Capital Outlay	1,335,870	997,270	635,000	495,785	(139,215)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	79,000	79,000
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 3,850,519</b>	<b>\$ 3,595,264</b>	<b>\$ 3,140,637</b>	<b>\$ 2,968,066</b>	<b>\$ (172,571)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
New meter installations	\$ 274,560
Meter change out program	221,225
<b>Total</b>	<b>\$ 495,785</b>

## PUBLIC WORKS / UTILITY WATER DISTRIBUTION

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Utility Systems Manager	19	1.00	1.00	1.00	-
Utility Systems Supervisor	15	1.00	1.00	1.00	-
Utility Systems Technician - Lead	12	2.00	2.00	2.00	-
Utility Systems Technician III	9	3.00	3.00	3.00	-
Lead Meter Reader	8	1.00	1.00	1.00	-
Customer Service Field Technician II	8	1.00	1.00	1.00	-
Utility Systems Technician II	7	7.00	7.00	7.00	-
Meter Reader	4	4.00	4.00	4.00	-
Utility System Technician I	4	5.00	5.00	4.00	(1.00)
Total Full-time		25.00	25.00	24.00	(1.00)
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		25.00	25.00	24.00	(1.00)

## PUBLIC WORKS / UTILITY CUSTOMER SERVICE

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 661,153	\$ 694,788	\$ 736,000	743,192	\$ 7,192
Operating Expenditures	375,599	394,170	359,804	291,384	(68,420)
Capital Outlay	-	9,433	-	15,000	15,000
Debt Service	83,941	36,724	45,000	45,000	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 1,120,693	\$ 1,135,115	\$ 1,140,804	\$ 1,094,576	\$ (46,228)

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
Check 21 machine	\$ 15,000
Total	\$ 15,000

## PUBLIC WORKS / UTILITY CUSTOMER SERVICE

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
Accountant I	14	1.00	1.00	1.00	-
Customer Service Supervisor	12	1.00	1.00	1.00	-
Accounting Technician II	10	2.00	2.00	2.00	-
Customer Service Representative II	8	1.00	1.00	1.00	-
Customer Service Representative I	6	9.00	9.00	9.00	-
Data Entry Clerk	5	1.00	1.00	1.00	-
<b>Total Full-time</b>		<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>-</b>
<b>Part-time/Temporary</b>					
Mail Clerk	2	1.00	1.00	1.00	-
<b>Total Part-time/Temporary</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>
<b>Total Personnel</b>		<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>-</b>



**PUBLIC WORKS / UTILITY  
UTILITY NON-DEPARTMENTAL**

EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ -	\$ 23,000	\$ -	\$ -	\$ -
Operating Expenditures	8,110,548	10,576,040	2,314,974	2,347,877	32,903
Capital Outlay	(1,437,760)	(1,044,576)	-	-	-
Debt Service	4,878,763	7,684,468	11,452,984	11,535,486	82,502
Grants and Aide	9,722	10,000	10,000	10,000	-
Transfers	2,026,560	2,143,952	2,046,469	2,198,350	151,881
Contingency	-	-	-	500,000	500,000
<b>Total Expenditures</b>	<b>\$ 13,587,833</b>	<b>\$ 19,392,884</b>	<b>\$ 15,824,427</b>	<b>\$ 16,591,713</b>	<b>\$ 767,286</b>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
<b>Total</b>	<b>\$ -</b>

## PUBLIC WORKS / UTILITY STORMWATER OPERATIONS

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ -	\$ -	\$ -	1,332,297	\$ 1,332,297
Operating Expenditures	-	-	-	14,500	14,500
Capital Outlay	-	-	-	1,390,000	1,390,000
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ -	\$ 2,736,797	\$ 2,736,797

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
Pipe replacement	\$ 450,000
Swale rehabilitation	865,000
Valley gutter replacement	75,000
Total	\$ 1,390,000

## PUBLIC WORKS / UTILITY STORMWATER OPERATIONS

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
Public Works Supervisor	12	-	-	2.00	2.00
Project Specialist	11	-	-	1.00	1.00
Equipment Operator III	10	-	-	4.00	4.00
Swale Specialist	10	-	-	2.00	2.00
Equipment Operator II	8	-	-	10.00	10.00
Equipment Operator I	6	-	-	7.00	7.00
Maintenance Worker	5	-	-	1.00	1.00
<b>Total Full-time</b>		-	-	27.00	27.00
<b>Part-time/Temporary</b>					
N/A		-	-	-	-
<b>Total Part-time/Temporary</b>		-	-	-	-
<b>Total Personnel</b>		-	-	27.00	27.00

## ENGINEERING & STORMWATER

The Department is responsible for assisting with the design, construction, and maintenance of the existing City's infrastructure. Protocols have been set to ensure that new construction will meet the established technical standards and the quality of life, as determined by the elected officials, is achieved.

In 2004, the City of Palm Coast established a Stormwater Utility and the technical administrative functions of this utility are performed by the Engineering & Stormwater Department and are a separate function from the Engineering Division of the department.

The Stormwater Division functions include: maintaining the freshwater and saltwater canal systems, modeling the existing stormwater drainage system, preparing any revisions to the existing Stormwater Ordinance, calculating the equivalent residential units (ERU) for stormwater billing purposes, and preparation of plans for replacement or repair to the drainage system.

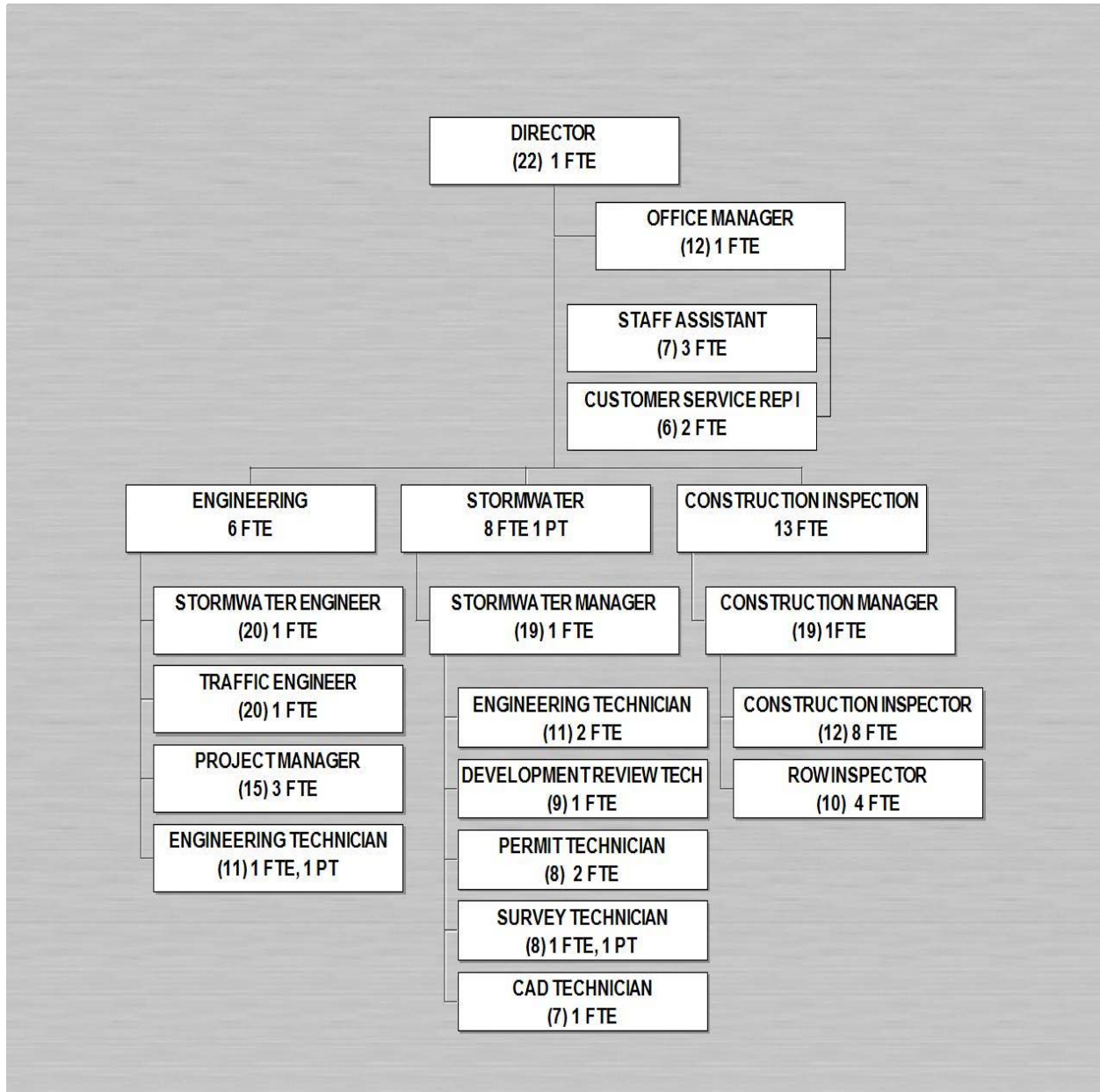
The Engineering Division functions include: plan review of new infrastructure and developments, establishing technical standards, inventory of infrastructure assets, and supporting all other departments with technical issues.

### Departmental Goals, Objectives and Performance Review:

1. Provide quality services while maintaining the City's financial soundness
  - a. Inspect canal/waterway drainage problems with three days of report
2. Expand the local economy
  - a. Review site plan and plat-related applications and provide comments within ten working days.
  - b. Review utility right-of-way utilization permits within twenty-four hours of request
3. Manage growth for quality, sustainable community
  - a. Design twenty-five miles of swales per year.
  - b. Install street lights at designated intersections within eight weeks of request.

PERFORMANCE REVIEW	FY 08	FY 09	FY 10	FY 11
<b>DEMAND/WORKLOAD:</b>				
Population – City.	74,590	73,910	74,067	75,373
Streets (miles).	540	550	575	580
City area (square miles).	65	81	81	81
<b>EFFICIENCY/EFFECTIVENESS:</b>				
<b>RESULTS:</b>				
Engineering cost per capita.	\$13.96	\$15.63	\$16.20	\$7.27
Citizen rating of ease of car travel within the City.	41%	50%	62%	70%
Citizen rating of City traffic signal timing.	45%	46%	46%	47%
Citizen rating of street lighting.	32%	38%	36%	40%
Citizen rating of quality of storm drainage. (Percent "excellent" or "good").	46%	49%	43%	46%

# ENGINEERING & STORMWATER



# ENGINEERING & STORMWATER ENGINEERING

## EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 944,892	\$ 1,000,619	\$ 1,090,700	298,710	\$ (791,990)
Operating Expenditures	156,573	221,015	225,043	249,440	24,397
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 1,101,465</u>	<u>\$ 1,221,634</u>	<u>\$ 1,315,743</u>	<u>\$ 548,150</u>	<u>\$ (767,593)</u>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
Total	<u>\$ -</u>

# ENGINEERING & STORMWATER ENGINEERING

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
Engineering & Stormwater Director	22	-	0.45	0.45	-
Stormwater Engineer	20	-	-	0.50	0.50
Development Review Engineer	20	1.00	1.00	-	(1.00)
Traffic Engineer	20	1.00	1.00	-	(1.00)
Construction Manager	19	1.00	1.00	-	(1.00)
Stormwater System Specialist	15	-	-	1.00	1.00
Project Coordinator	15	3.00	3.00	-	(3.00)
Construction Inspector	12	8.00	8.00	-	(8.00)
Right-of-Way Inspector	11	-	1.00	-	(1.00)
Development Review Technician	9	1.00	1.00	-	(1.00)
Senior Staff Assistant	8	-	-	0.50	0.50
Staff Assistant	7	2.00	1.00	-	(1.00)
<b>Total Full-time</b>		<b>17.00</b>	<b>17.45</b>	<b>2.45</b>	<b>(15.00)</b>
<b>Part-time/Temporary</b>					
Development Review Technician	9	-	-	1.00	1.00
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>
<b>Total Personnel</b>		<b>17.00</b>	<b>17.45</b>	<b>3.45</b>	<b>(14.00)</b>

## ENGINEERING & STORMWATER STORMWATER MANAGEMENT

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 982,691	\$ 1,141,807	\$ 1,608,600	569,085	\$ (1,039,515)
Operating Expenditures	2,247,545	2,465,372	2,055,958	1,633,013	(422,945)
Capital Outlay	-	-	6,847,725	1,426,711	(5,421,014)
Debt Service	112,438	(16,879)	465,627	697,759	232,132
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	489,682	401,000	44,000	(357,000)
Contingency	-	-	454,790	270,835	(183,955)
<b>Total Expenditures</b>	<b>\$ 3,342,674</b>	<b>\$ 4,079,982</b>	<b>\$ 11,833,700</b>	<b>\$ 4,641,403</b>	<b>\$ (7,192,297)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
Valley gutter improvements	\$ 15,000
Pipe replacement	911,611
Control structure rehabilitation	492,600
Remote sensors at gauge locations	7,500
<b>Total</b>	<b>\$ 1,426,711</b>



# ENGINEERING & STORMWATER STORMWATER MANAGEMENT

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Changes FY10-FY11
<b>Full-time</b>					
Engineering and Stormwater Director	22	1.00	0.55	0.55	-
Stormwater Engineer	20	1.00	1.00	0.50	(0.50)
Stormwater Manager	19	1.00	1.00	1.00	-
Office Manager	12	1.00	1.00	-	(1.00)
Engineering Technician	11	2.00	1.00	1.00	-
Right of Way Inspector	10	4.00	4.00	-	(4.00)
Equipment Operator III	10	2.00	2.00	-	(2.00)
Permit Technician	8	2.00	2.00	-	(2.00)
Survey Technician	8	2.00	2.00	2.00	-
Senior Staff Assistant	8	-	-	0.50	0.50
Equipment Operator II	8	5.00	5.00	-	(5.00)
Staff Assistant	7	1.00	2.00	-	(2.00)
CAD Technician	7	1.00	1.00	1.00	-
Customer Service Rep I	6	2.00	2.00	2.00	-
Equipment Operator I	6	4.00	4.00	-	(4.00)
Maintenance Worker	5	1.00	1.00	-	(1.00)
<b>Total Full-time</b>		<b>30.00</b>	<b>29.55</b>	<b>8.55</b>	<b>(21.00)</b>
<b>Part-time/Temporary</b>					
N/A		-	-	-	-
<b>Total Part-time/Temporary</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Personnel</b>		<b>30.00</b>	<b>29.55</b>	<b>8.55</b>	<b>(21.00)</b>

## RECREATION AND PARKS

Recreation and Parks mission is to improve our citizens' quality of life by providing safe and quality recreation and parks facilities and programs. As a new city with limited recreation and parks infrastructure, Palm Coast is building new facilities and adding new programs to meet the public's needs.

In recent years the City has worked hard to improve its Recreation and Parks infrastructure by building the Palm Coast Linear Park, working with the Florida Inland Navigation District to build the southern trail along the Intra-Coastal Waterway, Heroes Park, Seminole Woods Neighborhood Park and the Palm Coast Tennis Center. The renovation of Palm Harbor Golf Course has been completed and the course opened in November 2009. Waterfront Park construction began in 2009 (20 acres along the Intra-Coastal Waterway) and construction is expected to be completed in early FY2010. In the near future work will begin on the renovation of James F. Holland Memorial Park and the new construction of Longs Landing Estuary.

### Departmental Goals, Objectives and Performance Review:

1. Provide quality services while maintaining the City's financial soundness
  - a. Recover at least 30% of expenses through fees.
2. Manage growth for a quality, sustainable community
  - a. Increase recreation program participation by 10% annually.

PERFORMANCE REVIEW	FY 08	FY 09	FY 10	FY 11
<b>DEMAND/WORKLOAD:</b>				
Population – City.	74,590	73,910	74,067	75,373
Facilities.	1	3	4	4
Parks.	7	10	11	11
Recreation and athletic fees collected.	\$239,941	\$193,240	\$207,500	\$228,100
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Net recreation and athletic cost per capita.	\$11.71	\$11.07	\$13.18	\$13.82
Percent of costs recovered.	21.6%	19.1%	17.5%	18.0%
Citizen rating of community recreational opportunities.	41%	51%	53%	55%
Citizen rating of recreation programs and classes.	66%	70%	70%	72%
Citizen rating of City recreation centers and facilities. (Percent "excellent" or "good").	62%	66%	65%	67%

# RECREATION AND PARKS

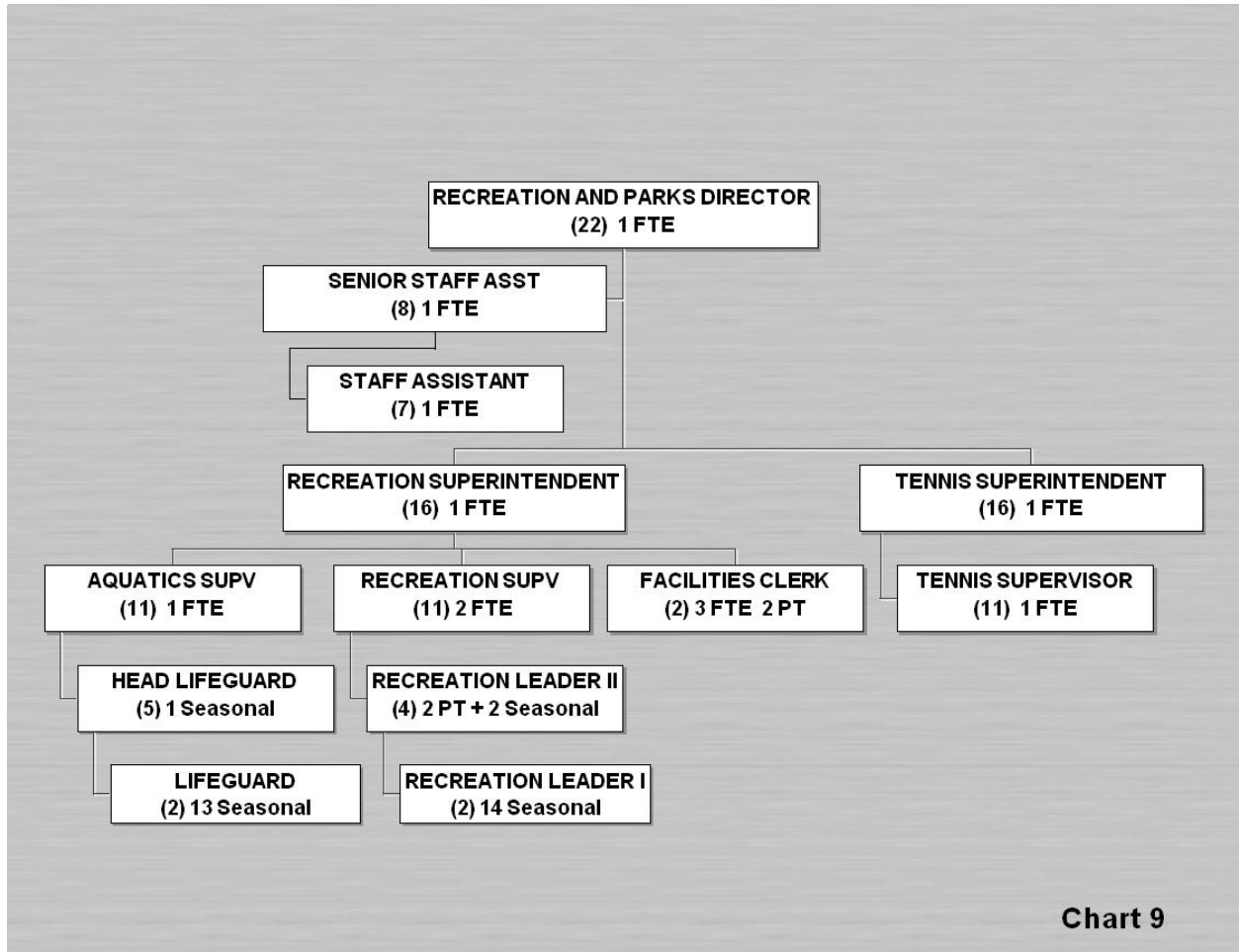


Chart 9

# RECREATION AND PARKS

## RECREATION / ATHLETICS

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 743,183	\$ 690,892	\$ 789,100	864,389	\$ 75,289
Operating Expenditures	370,162	320,306	394,482	405,734	11,252
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
<b>Total Expenditures</b>	<b>\$ 1,113,345</b>	<b>\$ 1,011,198</b>	<b>\$ 1,183,582</b>	<b>\$ 1,270,123</b>	<b>\$ 86,541</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
<b>Total</b>	<b>\$ -</b>

# RECREATION AND PARKS

## RECREATION / ATHLETICS

### PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Recreation and Parks Director	22	1.00	1.00	1.00	-
Facilities Manager	16	-	1.00	-	(1.00)
Recreation Superintendent	16	1.00	-	1.00	1.00
Recreation Manager	11	-	1.00	-	(1.00)
Recreation Supervisor	11	2.00	-	2.00	2.00
Aquatics Supervisor	11	1.00	-	-	-
Facilities Coordinator	8	-	1.00	-	(1.00)
Senior Staff Assistant	8	1.00	-	1.00	1.00
Staff Assistant	7	1.00	1.00	-	(1.00)
Recreation Leader II	4	-	1.00	-	(1.00)
Facilities Clerk	2	2.00	2.00	-	(2.00)
<b>Total Full-time</b>		<b>9.00</b>	<b>8.00</b>	<b>5.00</b>	<b>(3.00)</b>
<u>Part-time/Temporary</u>					
Instructor	10	-	2.00	4.00	2.00
Head Lifeguard	5	1.00	1.00	1.00	-
Recreation Leader II	4	3.00	3.00	14.00	11.00
Facilities Clerk	2	2.00	2.00	6.00	4.00
Lifeguard	2	13.00	13.00	22.00	9.00
Recreation Leader I	2	14.00	14.00	24.00	10.00
<b>Total Part-time/Temporary</b>		<b>33.00</b>	<b>35.00</b>	<b>71.00</b>	<b>36.00</b>
<b>Total Personnel</b>		<b>42.00</b>	<b>43.00</b>	<b>76.00</b>	<b>33.00</b>

## RECREATION AND PARKS TENNIS CENTER

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 139,089	\$ 194,199	\$ 204,200	-	\$ (204,200)
Operating Expenditures	87,558	48,770	75,139	303,208	228,069
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	2,000	1,000	(1,000)
Contingency	-	-	461	-	-
<b>Total Expenditures</b>	<b>\$ 226,647</b>	<b>\$ 242,969</b>	<b>\$ 281,800</b>	<b>\$ 304,208</b>	<b>\$ 22,869</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
Total	<u>\$ -</u>

# RECREATION AND PARKS TENNIS CENTER

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
Full-time					
Tennis Superintendent	16	1.00	1.00	-	(1.00)
Tennis Supervisor	11	1.00	1.00	-	(1.00)
Facilities Clerk	2	1.00	1.00	-	(1.00)
Total Full-time		3.00	3.00	-	(3.00)
Part-time/Temporary					
Facilities Clerk	2	-	2.00	-	(2.00)
Total Part-time/Temporary		-	-	-	(2.00)
Total Personnel		3.00	3.00	-	(5.00)

## RECREATION AND PARKS GOLF COURSE

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 30,118	\$ 45,853	\$ -	\$ -	\$ -
Operating Expenditures	1,871	38,365	1,291,700	1,472,803	181,103
Capital Outlay	-	-	845,100	-	(845,100)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	4,500,000	373,600	18,000	(355,600)
Contingency	-	-	-	1,397	-
<b>Total Expenditures</b>	<b>\$ 31,989</b>	<b>\$ 4,584,218</b>	<b>\$ 2,510,400</b>	<b>\$ 1,492,200</b>	<b>\$ (1,019,597)</b>

### CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 11
N/A	\$ -
Total	<u>\$ -</u>



# RECREATION AND PARKS GOLF COURSE

## PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<b>Full-time</b>					
N/A		-	-	-	-
<hr/>					
Total Full-time		-	-	-	-
 <b><u>Part-time/Temporary</u></b>					
N/A		-	-	-	-
<hr/>					
Total Part-time/Temporary		-	-	-	-
<hr/>					
Total Personnel		-	-	-	-
<hr/> <hr/>					

## GENERAL FUND NON-DEPARTMENTAL

The purpose of this budget is to provide for expenditures that are not related to a specific City department. These include community grants, transfers to other funds, reserves, and other types of expenditures.

Grants and Aide are made up of the following:

RSVP (Flagler Volunteer Services)	\$ 25,000
Historical Society	\$ 3,000
Cultural Arts (various groups)	\$ 20,000
Agricultural Museum	\$ 35,000

Transfers are made up of the following:

Tennis Center Fund	\$ 125,000
SR100 Community Redevelopment Fund	\$ 485,016

### EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	121,534	236,108	67,000	67,000	-
Capital Outlay	-	31,205	-	-	-
Debt Service	39,480	39,480	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	396,148	219,500	173,000	83,000	(90,000)
Transfers	336,882	452,327	6,595,621	610,016	(5,985,605)
Contingency	-	-	-	105,107	105,107
Total Expenditures	<u>\$ 894,044</u>	<u>\$ 978,620</u>	<u>\$ 6,835,621</u>	<u>\$ 865,123</u>	<u>\$ (5,970,498)</u>

## INFORMATION TECHNOLOGY AND COMMUNICATIONS

The Information Technology & Communication Department's (IT&C) primary role is to provide services to other City departments and to distribute information to our citizens and customers. These services are provided by three divisions: IT Applications, IT Operations, and Video Productions. Services IT&C provides to our citizens and customers include development and maintenance of the City's website, the introduction of additional E-Gov online services, automated voice solutions (IVR), and to provide informative, and emergency information via the City's cable channel PCMA TV199.

Chief among our goals this year is improving interagency cooperation and improving local services for Palm Coast residents. In cooperation with Flagler County, we will create a unified emergency communications network used by all Flagler County agencies by merging existing 800 MHz networks. Palm Coast FiberNET, a municipal owned, fiber based open access network, began offering service in late FY2010. This will provide an additional revenue source going forward.

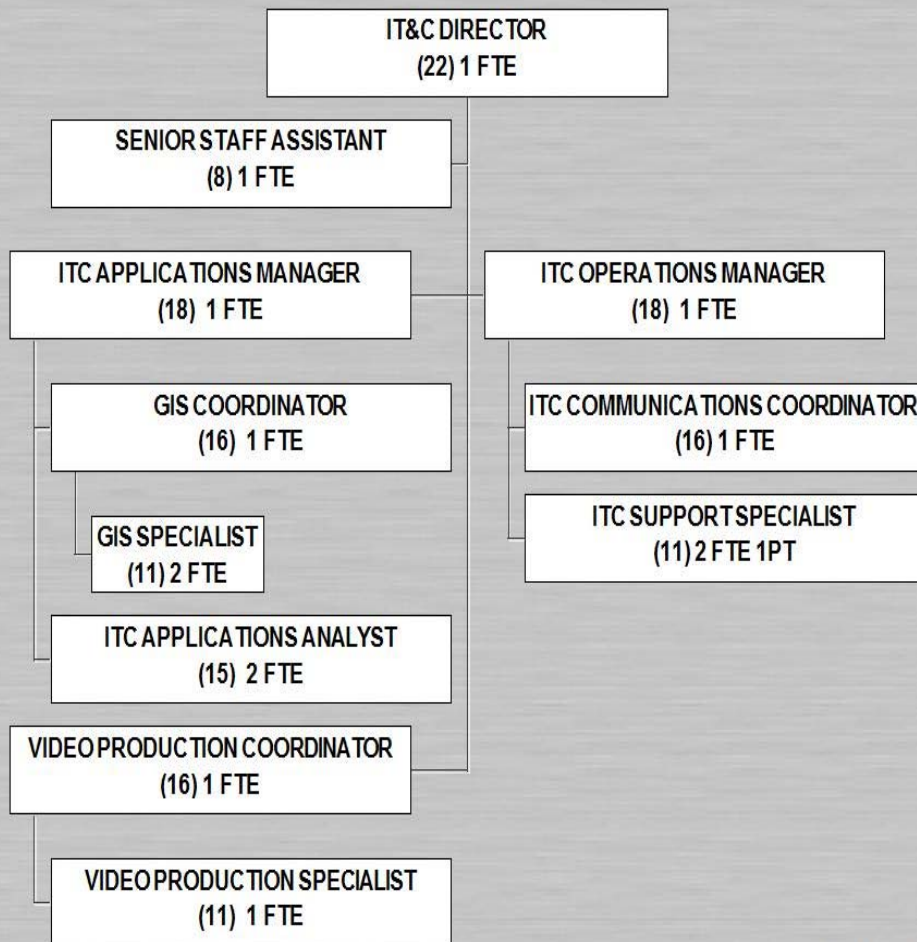
Continuing in the direction of "going green", IT&C has implemented several paperless solutions this year to conserve resources and streamline processes. The IT&C department will continue to improve vital City processes while introducing new services where appropriate. One of this year's undertakings is the continued deployment of security features within our parks and facilities. Also, a new green service has been passed along to residents in the form of utility e-bills as an alternative to receiving paper bills each month.

### Departmental Goals, Objectives and Performance Review:

1. Provide quality services while maintaining the City's financial soundness

PERFORMANCE REVIEW	FY 08	FY 09	FY 10	FY 11
<b>DEMAND/WORKLOAD:</b>				
Population – City	74,590	73,910	74,067	75,373
City departments.	8	8	8	8
City employees (FTE).	431.30	435.80	428.30	396.13
Number of PCs in service.	350	430	413	400
<b>EFFICIENCY/EFFECTIVENESS:</b>				
Department operating cost per capita.	\$32.48	\$30.98	\$35.71	\$30.43

## INFORMATION TECHNOLOGY AND COMMUNICATIONS



Last Modified 12/17/2008

# INFORMATION TECHNOLOGY AND COMMUNICATIONS

## EXPENDITURE SUMMARY

Expenditures	Actual FY 08	Actual FY 09	Projected FY 10	Proposed FY 11	Net Change FY10-FY11
Personal Services	\$ 912,682	\$ 966,575	\$ 960,100	814,405	\$ (145,695)
Operating Expenditures	1,510,222	1,322,890	1,282,269	1,681,322	399,053
Capital Outlay	234,881	125,556	468,800	315,200	(153,600)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	570,612	-	(570,612)
<b>Total Expenditures</b>	<b>\$ 2,657,785</b>	<b>\$ 2,415,021</b>	<b>\$ 3,281,781</b>	<b>\$ 2,810,927</b>	<b>\$ (470,854)</b>

## CAPITAL OUTLAY SCHEDULE

Description	Proposed FY11
CISCO Network Equipment	\$ 30,000
Servers	10,000
Security - Access Control and Cameras	60,000
Fiber optic system	215,200
<b>Total</b>	<b>\$ 315,200</b>

# INFORMATION TECHNOLOGY AND COMMUNICATIONS

PERSONNEL ROSTER					
Classification Title	Pay Grade	Approved FY 09	Approved FY 10	Proposed FY 11	Net Change FY10-FY11
<u>Full-time</u>					
Information Technology & Communications Director	22	1.00	1.00	1.00	-
ITC Applications Manager	18	1.00	1.00	-	(1.00)
ITC Operations Manager	18	1.00	1.00	1.00	-
Video Production Coordinator	16	1.00	1.00	1.00	-
Communications Administrator	16	1.00	1.00	1.00	-
Application Analyst	15	2.00	2.00	2.00	-
GIS Coordinator	16	1.00	-	-	-
IT Support Specialist	11	2.00	3.00	2.00	(1.00)
GIS Specialist	11	2.00	2.00	2.00	-
Video Production Specialist	11	1.00	1.00	1.00	-
Senior Staff Assistant	8	1.00	1.00	1.00	-
<b>Total Full-time</b>		<b>14.00</b>	<b>14.00</b>	<b>12.00</b>	<b>(2.00)</b>
<u>Part-time/Temporary</u>					
IT Support Specialist	11	1.00	-	-	-
Intern	3	-	1.00	1.00	-
<b>Total Part-time/Temporary</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>
<b>Total Personnel</b>		<b>15.00</b>	<b>15.00</b>	<b>13.00</b>	<b>(2.00)</b>



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# **CAPITAL IMPROVEMENT PROGRAM**



## **CAPITAL IMPROVEMENT PROGRAM**

The Capital Improvement Program provides the means through which the City of Palm Coast takes a planned and programmed approach to utilizing its financial resources in the most responsive and efficient manner to meet service and facility needs. The capital budgeting process is developed to achieve the following results:

Consolidating and coordinating various requests with the goal of coordinating the individual improvement programs of the departments.

Scheduling the proposals over the five-year or other applicable period whereby the Capital Improvement Program can be achieved.

Anticipating needed projects and relating them with existing and projected fiscal capacity.

The following pages present a listing of capital improvement projects planned for fiscal years 2011 through 2015. The effect of these projects on the operating funds can be seen under "Summary by Funding Source" beginning page 166.

The street and sidewalk projects included in the 5-Year Capital Improvement Program will require additional maintenance in the future. Each project will not require staff increases or significant operating expenditures. Cumulatively, we anticipate adding Public Works employees during the next five years and beyond. The total cost will ultimately be in the \$200,000 to \$300,000 range but that amount will not be reached for several years.

The Utility has several projects underway and planned over the next five years. The largest is construction of Wastewater Treatment Plant #2. Trainee positions are already in the budget to prepare for staffing the plant when it is completed in 2012 or 2013. The addition of lift stations, pump stations, and other infrastructure will require the addition of maintenance staff over time. During the next five year period, these increases are expected to be less than \$200,000 per year.

# SUMMARY BY FUNDING SOURCE

PROJECT	DEPARTMENT	PROJECT#	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Total General Fund			0	0	0	0	0	0
Street Paving and Resurfacing	Engineering	54104	4,338,900	4,555,900	2,535,400	2,662,100	2,795,300	16,887,600
Royal Palms Parkway Phase III	Engineering	54404	0	0	0	0	0	0
Intersection/Turn Lane Improven	Engineering	54409	0	0	350,000	400,000	0	750,000
Traffic Signals	Engineering	54405	0	0	470,000	0	270,000	740,000
Guardrail Safety Improvements	Public Works	54601	250,000	200,000	200,000	200,000	200,000	1,050,000
Pavement Marking	Public Works	54605	75,000	75,000	75,000	75,000	75,000	375,000
North Pine Lakes Pkwy Improver	Engineering	54411	1,500,000	0	0	0	0	1,500,000
Whiteview Parkway Shoulders	Engineering	54412	0	0	0	0	0	0
Total Streets Improvement Fund			6,163,900	4,830,900	3,630,400	3,337,100	3,340,300	21,302,600
Trails	Recreation & Parks	61013	0	0	0	0	0	0
Graham Swamp Trail	Recreation & Parks	61014	12,000	0	0	1,500,000	500,000	2,012,000
Big Mulberry Branch	Recreation & Parks	61016	0	0	0	0	0	0
Cypress Knoll Neighborhood Pa	Recreation & Parks	61005	0	0	0	0	0	0
Matanzas Woods Park	Recreation & Parks	61006	0	0	0	0	0	0
Total Park Impact Fee Fund			12,000	0	0	1,500,000	500,000	2,012,000
Fire Station #26 - Seminole Woods	Fire	49008	0	0	0	0	150,000	150,000
Total Fire Impact Fee Fund			0	0	0	0	150,000	150,000
Total Development Special Projects Fund			0	0	0	0	0	0
Belle Terre Parkway 4-Laning	Engineering	54503	2,500,000	0	0	0	0	2,500,000
Palm Harbor Extension	Engineering	54505	250,000	250,000	0	0	0	500,000
Palm Coast Parkway 6-Laning	Engineering	54501	1,500,000	5,000,000	4,000,000	0	0	10,500,000
Old Kings Road Extension	Engineering	54502	280,000	750,000	750,000	0	0	1,780,000
North Pine Lakes Pkwy Improve	Engineering	54411	0	0	0	0	0	0
North Old Kings Road 4-Laning	Engineering	54507	420,000	1,000,000	0	0	0	1,420,000
Whiteview Overpass	Engineering	53207	0	0	0	0	0	0
Belle Terre Parkway-RPP to SR	Engineering	53208	0	0	0	0	0	0
Belle Terre Parkway-PCP to PLP	Engineering	53209	0	0	150,000	500,000	500,000	1,150,000
Whiteview Parkway 4 Laning	Engineering	53210	0	0	0	0	0	0
Total Transportation Impact Fee Fund			4,950,000	7,000,000	4,900,000	500,000	500,000	17,850,000
South Old Kings Road 4-Laning	Engineering	54504	46,000,000	0	0	0	0	46,000,000
Total OKR Special Assessment Fund			46,000,000	0	0	0	0	46,000,000
State Road 100	Community Redevelopr	31001	0	0	0	0	0	0
Underground Electric Lines	Community Redevelopr	31002	0	0	0	0	0	0
Bulldog Drive	Community Redevelopr	31004	400,000	2,200,000	1,800,000	0	0	4,400,000
Midway	Community Redevelopr	31005	1,000,000	0	0	0	0	1,000,000
Whispering Pines	Community Redevelopr	31006	0	0	0	0	0	0
Old Kings Road Improvements	Community Redevelopr	31008	0	0	0	0	0	0
Belle Terre Parkway	Community Redevelopr	31009	0	0	0	0	0	0
Seminole Woods Parkway	Community Redevelopr	31010	0	0	0	0	0	0
Land Acquisition - SR100 Fronta	Community Redevelopr	31011	0	0	0	0	0	0
Aquatic Center	Recreation & Parks	61007	0	0	0	0	0	0
Tennis Center	Recreation & Parks	61012	0	0	0	0	0	0
Central Park	Recreation & Parks	66005	150,000	0	0	0	0	150,000
Senior/Community Center	Recreation & Parks	69003	0	0	0	0	0	0
Total SR100 CRA Fund			1,550,000	2,200,000	1,800,000	0	0	5,550,000

# SUMMARY BY FUNDING SOURCE

PROJECT	DEPARTMENT	PROJECT#	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Fire Station #22 Replacement	Fire	49009	0	200,000	1,000,000	1,200,000	0	2,400,000
Industrial Park	Administration	32101	0	0	0	0	0	0
Bridge Rehabilitation	Engineering	54603	910,000	0	0	0	810,000	1,720,000
Holland Park Renovation	Recreation & Parks	66006	112,500	0	0	0	0	112,500
Indian Trails Sports Complex	Recreation & Parks	61505	330,000	0	0	0	0	330,000
Sidewalks and Bike paths	Engineering	51005	4,098,900	5,155,100	0	0	0	9,254,000
Community Development Software	Information Technolo	23002	70,000	0	0	0	0	70,000
800 mhz System Improvements	Information Technolo	23003	300,000	300,000	300,000	300,000	0	1,200,000
Parkway Beautification	Engineering	52003	200,000	40,000	360,000	200,000	200,000	1,000,000
Gateway Corridor Beautification	Community Developr	53103	1,472,100	0	0	0	0	1,472,100
Longs Landing	Recreation & Parks	61015	215,000	0	0	0	0	215,000
Park Renovation	Recreation & Parks	66008	75,000	0	0	0	0	75,000
City Hall	Administration	99003	1,200,000	8,800,000	0	0	0	10,000,000
General City Project Planning	Engineering	99004	0	0	0	0	0	0
Training and Safety Facility	Fire	49011	0	0	0	0	0	0
Total Capital Projects Fund			8,983,500	14,495,100	1,660,000	1,700,000	1,010,000	27,848,600
Wellfield and Wells	Utility	81019	4,840,000	800,000	827,000	1,050,000	1,300,000	8,817,000
Water Mains	Utility	81020	1,250,000	1,250,000	2,000,000	0	0	4,500,000
Distribution System Improvermer	Utility	84005	200,000	200,000	200,000	200,000	200,000	1,000,000
Water Treatment Plant #1	Utility	84002	25,000	250,000	250,000	0	0	525,000
Water Treatment Plant #2	Utility	84003	3,405,000	3,000,000	0	0	0	6,405,000
Water Treatment Plant #3	Utility	81010	0	0	0	250,000	500,000	750,000
Utility Land Acquisition	Utility	89001	250,000	250,000	250,000	250,000	250,000	1,250,000
General Plant R & R - Water	Utility	84004	500,000	250,000	250,000	500,000	250,000	1,750,000
Miscellaneous Utility Services	Utility	89002	71,000	129,000	149,000	179,000	149,000	677,000
Wastewater Treatment Plant #1	Utility	82002	2,930,000	3,200,000	0	0	500,000	6,630,000
Wastewater Treatment Plant #3	Utility	82010	0	0	0	0	500,000	500,000
Lift Stations and Pump Stations	Utility	85003	1,555,000	1,805,000	805,000	455,000	455,000	5,075,000
Force Mains	Utility	82003	2,000,000	0	1,250,000	0	0	3,250,000
Reclaimed Water	Utility	82004	400,000	1,000,000	3,600,000	0	0	5,000,000
PEP System	Utility	82001	600,000	600,000	600,000	600,000	600,000	3,000,000
Wastewater Treatment Plant #2	Utility	82007	1,300,000	11,360,000	9,180,000	0	0	21,840,000
General Plant R & R - Wastewat	Utility	85005	500,000	250,000	500,000	250,000	500,000	2,000,000
Beachside Sewer System	Utility	82009	2,500,000	1,000,000	0	0	0	3,500,000
Coquina Coast Sea Water Desalina	Utility	89003	1,250,000	1,000,000	1,000,000	1,000,000	2,000,000	6,250,000
Total Utility Capital Projects Fund			23,576,000	26,344,000	20,861,000	4,734,000	7,204,000	82,719,000
Swale Rehabilitation Program	Stormwater Manager	55001	865,000	882,300	899,900	917,900	936,300	4,501,400
Valley Gutter Improvements	Stormwater Manager	55002	75,000	76,500	78,000	79,600	81,200	390,300
Pipe Replacement	Stormwater Manager	55003	1,361,611	1,388,800	1,416,600	1,444,900	1,473,800	7,085,711
Control Structure Rehabilitation	Stormwater Manager	55005	492,600	506,000	517,000	528,000	539,000	2,582,600
Total Stormwater Management Fund			2,794,211	2,853,600	2,911,500	2,970,400	3,030,300	14,560,011

## SUMMARY BY FUNDING SOURCE

PROJECT	DEPARTMENT	PROJECT#	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Fleet - Community Relations	Administration	Fleet	0	15,200	0	0	0	15,200
Fleet - Financial Services	Financial Services	Fleet	0	21,200	0	0	0	21,200
Fleet - Planning	Community Developr	Fleet	0	42,100	0	0	0	42,100
Fleet - Code Enforcement	Community Developr	Fleet	0	213,530	13,600	0	0	227,130
Fleet - Fire	Fire	Fleet	19,700	438,600	135,400	28,000	0	621,700
Fleet - Streets	Public Works	Fleet	207,080	771,100	538,700	59,700	117,000	1,693,580
Fleet - Facilities Maintenance	Public Works	Fleet	0	0	25,600	0	0	25,600
Fleet - Engineering	Engineering & Storm	Fleet	0	162,600	13,600	0	0	176,200
Fleet - Parks/Facilities	Public Works	Fleet	62,100	54,730	0	26,700	33,300	176,830
Fleet - Utility Administration	Utility	Fleet	0	107,900	22,000	0	0	129,900
Fleet - Utility Maintenance	Utility	Fleet	0	190,500	0	0	0	190,500
Fleet - Wastewater Collection	Utility	Fleet	17,590	412,500	623,300	203,000	63,800	1,320,190
Fleet - Wastewater Treatment	Utility	Fleet	0	63,500	0	0	75,900	139,400
Fleet - Water Plant #1	Utility	Fleet	0	75,800	0	0	0	75,800
Fleet - Water Plant #2	Utility	Fleet	0	29,900	0	0	0	29,900
Fleet - Water Plant #3	Utility	Fleet	0	13,300	0	0	0	13,300
Fleet - Water Quality	Utility	Fleet	0	80,100	0	0	0	80,100
Fleet - Water Distribution	Utility	Fleet	79,000	228,970	99,900	206,300	0	614,170
Fleet - Stormwater Management	Stormwater Manager	Fleet	401,400	93,200	48,900	137,500	0	681,000
Fleet - Building Permits and Insp	Community Developr	Fleet	0	89,900	13,600	0	0	103,500
Fleet - Golf Course	Recreation & Parks	Fleet	0	0	0	49,600	49,400	99,000
Fleet - Information Technology a	Information Technolo	Fleet	0	16,400	20,000	0	0	36,400
Fleet - Fleet Management	Public Works	Fleet	0	97,600	0	0	0	97,600
Total Fleet Management Fund			786,870	3,218,630	1,554,600	710,800	339,400	6,610,300
Grand Total			94,816,481	60,942,230	37,317,500	15,452,300	16,074,000	224,602,511

# SUMMARY BY DEPARTMENT

PROJECT	DEPARTMENT	PROJECT#	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Industrial Park	Administration	32101	0	0	0	0	0	0
City Hall	Administration	99003	1,200,000	8,800,000	0	0	0	10,000,000
Fleet - Community Relations	Administration	Fleet	0	15,200	0	0	0	15,200
Total Administration			1,200,000	8,815,200	0	0	0	10,015,200
Fleet - Financial Services	Financial Services	Fleet	0	21,200	0	0	0	21,200
Total Financial Services			0	21,200	0	0	0	21,200
Community Development Software	Information Technolo	23002	70,000	0	0	0	0	70,000
800 mhz System Improvements	Information Technolo	23003	300,000	300,000	300,000	300,000	0	1,200,000
Fleet - Information Technology a	Information Technolo	Fleet	0	16,400	20,000	0	0	36,400
Total Information Technology and Communications			370,000	316,400	320,000	300,000	0	1,306,400
State Road 100	Community Redevelc	31001	0	0	0	0	0	0
Underground Electric Lines	Community Redevelc	31002	0	0	0	0	0	0
Bulldog Drive	Community Redevelc	31004	400,000	2,200,000	1,800,000	0	0	4,400,000
Midway	Community Redevelc	31005	1,000,000	0	0	0	0	1,000,000
Whispering Pines	Community Redevelc	31006	0	0	0	0	0	0
Old Kings Road Improvements	Community Redevelc	31008	0	0	0	0	0	0
Belle Terre Parkway	Community Redevelc	31009	0	0	0	0	0	0
Seminole Woods Parkway	Community Redevelc	31010	0	0	0	0	0	0
Land Acquisition - SR100 Fronta	Community Redevelc	31011	0	0	0	0	0	0
Gateway Corridor Beautification	Community Developr	53103	1,472,100	0	0	0	0	1,472,100
Fleet - Planning	Community Developr	Fleet	0	42,100	0	0	0	42,100
Fleet - Code Enforcement	Community Developr	Fleet	0	213,530	13,600	0	0	227,130
Fleet - Building Permits and Insp	Community Developr	Fleet	0	89,900	13,600	0	0	103,500
Total Community Development			2,872,100	2,545,530	1,827,200	0	0	7,244,830
Training and Safety Facility	Fire	49011	0	0	0	0	0	0
Fire Station #26 - Seminole Woods	Fire	49008	0	0	0	0	150,000	150,000
Fire Station #22 Replacement	Fire	49009	0	200,000	1,000,000	1,200,000	0	2,400,000
Fleet - Fire	Fire	Fleet	19,700	438,600	135,400	28,000	0	621,700
Total Fire			19,700	638,600	1,135,400	1,228,000	150,000	3,171,700
Street Paving and Resurfacing	Engineering	54104	4,338,900	4,555,900	2,535,400	2,662,100	2,795,300	16,887,600
Parkway Beautification	Engineering	52003	200,000	40,000	360,000	200,000	200,000	1,000,000
South Old Kings Road 4-Laning	Engineering	54504	46,000,000	0	0	0	0	46,000,000
North Old Kings Road 4-Laning	Engineering	54507	420,000	1,000,000	0	0	0	1,420,000
Intersection/Turn Lane Improven	Engineering	54409	0	0	350,000	400,000	0	750,000
North Pine Lakes Pkwy Improve	Engineering	54411	1,500,000	0	0	0	0	1,500,000
Palm Harbor Extension	Engineering	54505	250,000	250,000	0	0	0	500,000
Whiteview Overpass	Engineering	53207	0	0	0	0	0	0
Belle Terre Parkway-RPP to SR100	Engineering	53208	0	0	0	0	0	0
Belle Terre Parkway-PCP to PLP	Engineering	53209	0	0	150,000	500,000	500,000	1,150,000
Whiteview Parkway 4 Laning	Engineering	53210	0	0	0	0	0	0
Sidewalks and Bike paths	Engineering	51005	4,098,900	5,155,100	0	0	0	9,254,000
Bridge Rehabilitation	Engineering	54603	910,000	0	0	0	810,000	1,720,000
Belle Terre Parkway 4-Laning	Engineering	54503	2,500,000	0	0	0	0	2,500,000
Palm Coast Parkway 6-Laning	Engineering	54501	1,500,000	5,000,000	4,000,000	0	0	10,500,000
Old Kings Road Extension	Engineering	54502	280,000	750,000	750,000	0	0	1,780,000
Traffic Signals	Engineering	54405	0	0	470,000	0	270,000	740,000
Royal Palms Parkway Phase III	Engineering	54404	0	0	0	0	0	0
Whiteview Parkway Shoulders	Engineering	54412	0	0	0	0	0	0
General City Project Planning	Engineering	99004	0	0	0	0	0	0
Fleet - Engineering	Engineering	Fleet	0	162,600	13,600	0	0	176,200
Total Engineering			61,997,800	16,913,600	8,629,000	3,762,100	4,575,300	95,877,800

# SUMMARY BY DEPARTMENT

PROJECT	DEPARTMENT	PROJECT#	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Holland Park Renovation	Recreation & Parks	66006	112,500	0	0	0	0	112,500
Indian Trails Sports Complex	Recreation & Parks	61505	330,000	0	0	0	0	330,000
Cypress Knoll Neighborhood Park	Recreation & Parks	61005	0	0	0	0	0	0
Senior/Community Center	Recreation & Parks	69003	0	0	0	0	0	0
Aquatic Center	Recreation & Parks	61007	0	0	0	0	0	0
Belle Terre Park	Recreation & Parks	61503	0	0	0	0	0	0
Tennis Center	Recreation & Parks	61012	0	0	0	0	0	0
Trails	Recreation & Parks	61013	0	0	0	0	0	0
Graham Swamp Trail	Recreation & Parks	61014	12,000	0	0	1,500,000	500,000	2,012,000
Longs Landing	Recreation & Parks	61015	215,000	0	0	0	0	215,000
Central Park	Recreation & Parks	66005	150,000	0	0	0	0	150,000
Park Renovation	Recreation & Parks	66008	75,000	0	0	0	0	75,000
Fleet - Golf Course	Recreation & Parks	Fleet	0	0	0	49,600	49,400	99,000
Total Recreation and Parks			894,500	0	0	1,549,600	549,400	2,993,500
Guardrail Safety Improvements	Public Works	54601	250,000	200,000	200,000	200,000	200,000	1,050,000
Pavement Marking	Public Works	54605	75,000	75,000	75,000	75,000	75,000	375,000
Wellfield and Wells	Utility	81019	4,840,000	800,000	827,000	1,050,000	1,300,000	8,817,000
Water Mains	Utility	81020	1,250,000	1,250,000	2,000,000	0	0	4,500,000
Distribution System Improvements	Utility	84005	200,000	200,000	200,000	200,000	200,000	1,000,000
Water Treatment Plant #1	Utility	84002	25,000	250,000	250,000	0	0	525,000
Water Treatment Plant #2	Utility	84003	3,405,000	3,000,000	0	0	0	6,405,000
Water Treatment Plant #3	Utility	81010	0	0	0	250,000	500,000	750,000
Utility Land Acquisition	Utility	89001	250,000	250,000	250,000	250,000	250,000	1,250,000
General Plant R & R - Water	Utility	84004	500,000	250,000	250,000	500,000	250,000	1,750,000
Miscellaneous Utility Services	Utility	89002	71,000	129,000	149,000	179,000	149,000	677,000
Wastewater Treatment Plant #1	Utility	82002	2,930,000	3,200,000	0	0	500,000	6,630,000
Wastewater Treatment Plant #3	Utility	82010	0	0	0	0	500,000	500,000
Lift Stations and Pump Stations	Utility	85003	1,555,000	1,805,000	805,000	455,000	455,000	5,075,000
Force Mains	Utility	82003	2,000,000	0	1,250,000	0	0	3,250,000
Reclaimed Water	Utility	82004	400,000	1,000,000	3,600,000	0	0	5,000,000
PEP System	Utility	82001	600,000	600,000	600,000	600,000	600,000	3,000,000
Wastewater Treatment Plant #2	Utility	82007	1,300,000	11,360,000	9,180,000	0	0	21,840,000
General Plant R & R - Wastewater	Utility	85005	500,000	250,000	500,000	250,000	500,000	2,000,000
Beachside Sewer System	Utility	82009	2,500,000	1,000,000	0	0	0	3,500,000
Coquina Coast Sea Water Desalination	Utility	89003	1,250,000	1,000,000	1,000,000	1,000,000	2,000,000	6,250,000
Fleet - Streets	Public Works	Fleet	207,080	771,100	538,700	59,700	117,000	1,693,580
Fleet - Facilities Maintenance	Public Works	Fleet	0	0	25,600	0	0	25,600
Fleet - Parks/Facilities	Public Works	Fleet	62,100	54,730	0	26,700	33,300	176,830
Fleet - Fleet Management	Public Works	Fleet	0	97,600	0	0	0	97,600
Fleet - Utility Administration	Utility	Fleet	0	107,900	22,000	0	0	129,900
Fleet - Utility Maintenance	Utility	Fleet	0	190,500	0	0	0	190,500
Fleet - Wastewater Collection	Utility	Fleet	17,590	412,500	623,300	203,000	63,800	1,320,190
Fleet - Wastewater Treatment	Utility	Fleet	0	63,500	0	0	75,900	139,400
Fleet - Water Plant #1	Utility	Fleet	0	75,800	0	0	0	75,800
Fleet - Water Plant #2	Utility	Fleet	0	29,900	0	0	0	29,900
Fleet - Water Plant #3	Utility	Fleet	0	13,300	0	0	0	13,300
Fleet - Water Quality	Utility	Fleet	0	80,100	0	0	0	80,100
Fleet - Water Distribution	Utility	Fleet	79,000	228,970	99,900	206,300	0	614,170
Total Public Works / Utility			24,266,770	28,744,900	22,445,500	5,504,700	7,769,000	88,730,870
Swale Rehabilitation Program	Stormwater Manager	55001	865,000	882,300	899,900	917,900	936,300	4,501,400
Valley Gutter Improvements	Stormwater Manager	55002	75,000	76,500	78,000	79,600	81,200	390,300
Pipe Replacement	Stormwater Manager	55003	1,361,611	1,388,800	1,416,600	1,444,900	1,473,800	7,085,711
Control Structure Rehabilitation	Stormwater Manager	55005	492,600	506,000	517,000	528,000	539,000	2,582,600
Fleet - Stormwater Management	Stormwater Manager	Fleet	401,400	93,200	48,900	137,500	0	681,000
Total Stormwater Management			3,195,611	2,946,800	2,960,400	3,107,900	3,030,300	15,241,011
Grand Total			94,816,481	60,942,230	37,317,500	15,452,300	16,074,000	224,602,511

# REVENUE AND EXPENSE PROJECTIONS BY FUND

GENERAL FUND	FY 11	FY 12	FY 13	FY 14	FY 15
Prior Year Carry-over	2,856,807	2,985,921	2,705,121	2,374,521	2,576,721
Revenues					
Taxes	18,627,100	18,499,600	18,709,600	19,645,100	20,627,400
Permits, Fees and Special Assessments	906,200	924,300	942,800	961,700	980,900
Intergovernmental Revenue	1,912,900	1,970,300	2,049,100	2,131,100	2,216,300
Charges for Services	3,371,561	3,506,400	3,646,700	3,792,600	3,944,300
Miscellaneous Revenues	1,800,628	1,854,600	1,910,200	1,967,500	2,026,500
<b>Total Revenues</b>	<b>26,618,389</b>	<b>26,755,200</b>	<b>27,258,400</b>	<b>28,498,000</b>	<b>29,795,400</b>
<b>Total Available Funds</b>	<b>29,475,196</b>	<b>29,741,121</b>	<b>29,963,521</b>	<b>30,872,521</b>	<b>32,372,121</b>
Expenditures					
Personal Services	14,245,374	14,530,300	14,820,900	15,265,500	15,723,500
Operating Expenditures	11,324,085	11,550,600	11,781,600	12,017,200	12,257,500
Capital Outlay	40,500	36,500	32,900	29,600	28,100
Grants & Aide	269,300	272,000	274,700	277,400	280,200
Transfers to Other Funds	610,016	646,600	678,900	706,100	734,300
Capital Improvement Program	-	-	-	-	-
<b>Total Expenditures</b>	<b>26,489,275</b>	<b>27,036,000</b>	<b>27,589,000</b>	<b>28,295,800</b>	<b>29,023,600</b>
<b>Available Funds End of Year</b>	<b>2,985,921</b>	<b>2,705,121</b>	<b>2,374,521</b>	<b>2,576,721</b>	<b>3,348,521</b>
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STREETS IMPROVEMENT FUND	FY 11	FY 12	FY 13	FY 14	FY 15
Prior Year Carry-over	987,452	269,752	978,252	3,006,052	5,457,952
Revenues					
Gas Tax	1,601,700	1,633,700	1,666,400	1,699,700	1,733,700
Infrastructure Surtax	2,412,600	2,485,000	2,534,700	2,585,400	2,637,100
State Revenue Sharing	1,259,300	1,297,100	1,323,000	1,349,500	1,376,500
Fines & Forfeitures	420,000	411,600	395,100	371,400	341,700
Interest on Investments	52,600	12,000	39,000	83,000	134,000
<b>Total Revenues</b>	<b>5,746,200</b>	<b>5,839,400</b>	<b>5,958,200</b>	<b>6,089,000</b>	<b>6,223,000</b>
<b>Total Available Funds</b>	<b>6,733,652</b>	<b>6,109,152</b>	<b>6,936,452</b>	<b>9,095,052</b>	<b>11,680,952</b>
Expenditures					
Operating Expenditures	300,000	300,000	300,000	300,000	300,000
Capital Improvement Program	6,163,900	4,830,900	3,630,400	3,337,100	3,340,300
<b>Total Expenditures</b>	<b>6,463,900</b>	<b>5,130,900</b>	<b>3,930,400</b>	<b>3,637,100</b>	<b>3,640,300</b>
<b>Available Funds End of Year</b>	<b>269,752</b>	<b>978,252</b>	<b>3,006,052</b>	<b>5,457,952</b>	<b>8,040,652</b>
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PARK IMPACT FEE FUND	FY 11	FY 12	FY 13	FY 14	FY 15
Prior Year Carry-over	400,018	754,918	1,122,118	1,502,918	407,518
Revenues					
Grants	-	-	-	-	-
Park Impact Fees	323,700	330,200	336,800	353,600	371,300
Interest on Investments	43,200	37,000	44,000	51,000	38,000
<b>Total Revenues</b>	<b>366,900</b>	<b>367,200</b>	<b>380,800</b>	<b>404,600</b>	<b>409,300</b>
<b>Total Available Funds</b>	<b>766,918</b>	<b>1,122,118</b>	<b>1,502,918</b>	<b>1,907,518</b>	<b>816,818</b>
Expenditures					
Capital Improvement Program	12,000	0	0	1,500,000	500,000
<b>Total Expenditures</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>	<b>500,000</b>
<b>Available Funds End of Year</b>	<b>754,918</b>	<b>1,122,118</b>	<b>1,502,918</b>	<b>407,518</b>	<b>316,818</b>

## REVENUE AND EXPENSE PROJECTIONS BY FUND

FIRE IMPACT FEE FUND	FY 11	FY 12	FY 13	FY 14	FY 15
Prior Year Carry-over	67,993	144,293	222,693	304,593	389,793
Revenues					
Fire Impact Fees	74,300	75,400	76,900	79,200	82,000
Interest on Investments	2,000	3,000	5,000	6,000	7,000
<b>Total Revenues</b>	<b>76,300</b>	<b>78,400</b>	<b>81,900</b>	<b>85,200</b>	<b>89,000</b>
<b>Total Available Funds</b>	<b>144,293</b>	<b>222,693</b>	<b>304,593</b>	<b>389,793</b>	<b>478,793</b>
Expenditures					
Capital Improvement Program	-	-	-	-	150,000
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150,000</b>
<b>Available Funds End of Year</b>	<b>144,293</b>	<b>222,693</b>	<b>304,593</b>	<b>389,793</b>	<b>328,793</b>

DEVELOPMENT SPECIAL PROJECTS FUND	FY 11	FY 12	FY 13	FY 14	FY 15
Prior Year Carry-over	1,531,703	1,555,503	1,578,503	1,601,503	1,625,503
Revenues					
Developer Contributions	-	-	-	-	-
Interest on Investments	23,800	23,000	23,000	24,000	24,000
<b>Total Revenues</b>	<b>23,800</b>	<b>23,000</b>	<b>23,000</b>	<b>24,000</b>	<b>24,000</b>
<b>Total Available Funds</b>	<b>1,555,503</b>	<b>1,578,503</b>	<b>1,601,503</b>	<b>1,625,503</b>	<b>1,649,503</b>
Expenditures					
Capital Improvement Program	-	-	-	-	-
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Available Funds End of Year</b>	<b>1,555,503</b>	<b>1,578,503</b>	<b>1,601,503</b>	<b>1,625,503</b>	<b>1,649,503</b>

TRANSPORTATION IMPACT FEE FUND	FY 11	FY 12	FY 13	FY 14	FY 15
Prior Year Carry-over	-	1,854,100	1,394,300	627,800	579,700
Revenues					
Transportation Impact Fees	1,026,100	1,108,200	1,213,500	1,340,900	1,488,400
Grants	1,760,000	5,400,000	3,800,000	-	-
Interest on Investments	18,000	32,000	20,000	11,000	12,000
Transfers from Other Funds	4,000,000	-	-	-	-
<b>Total Revenues</b>	<b>6,804,100</b>	<b>6,540,200</b>	<b>5,033,500</b>	<b>1,351,900</b>	<b>1,500,400</b>
<b>Total Available Funds</b>	<b>6,804,100</b>	<b>8,394,300</b>	<b>6,427,800</b>	<b>1,979,700</b>	<b>2,080,100</b>
Expenditures					
Capital Improvement Program	4,950,000	7,000,000	4,900,000	500,000	500,000
Transfers to Other Funds	-	-	900,000	900,000	900,000
<b>Total Expenditures</b>	<b>4,950,000</b>	<b>7,000,000</b>	<b>5,800,000</b>	<b>1,400,000</b>	<b>1,400,000</b>
<b>Available Funds End of Year</b>	<b>1,854,100</b>	<b>1,394,300</b>	<b>627,800</b>	<b>579,700</b>	<b>680,100</b>



# REVENUE AND EXPENSE PROJECTIONS BY FUND

OKR SPECIAL ASSESSMENT FUND	FY 11	FY 12	FY 13	FY 14	FY 15
Prior Year Carry-over	-	-	-	-	-
Revenues					
Special Assessments	-	-	3,600,000	3,600,000	3,600,000
Proceeds from Debt	50,000,000	-	-	-	-
Transfers from Other Funds	-	-	900,000	900,000	900,000
<b>Total Revenues</b>	<b>50,000,000</b>	<b>-</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>4,500,000</b>
<b>Total Available Funds</b>	<b>50,000,000</b>	<b>-</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>4,500,000</b>
Expenditures					
Capital Improvement Program	46,000,000	-	-	-	-
Debt Service	-	-	4,500,000	4,500,000	4,500,000
Transfers to Other Funds	4,000,000	-	-	-	-
<b>Total Expenditures</b>	<b>50,000,000</b>	<b>-</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>4,500,000</b>
Available Funds End of Year	-	-	-	-	-
<b>SR100 CRA FUND</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>
Prior Year Carry-over	2,091,774	936,121	2,907,483	956,259	810,483
Revenues					
Intergovernmental Revenue	662,900	696,000	730,800	774,600	821,100
Interest on Investments	25,800	21,000	39,000	19,000	17,000
Proceeds from Debt	-	9,800,000	-	-	-
Transfers from Other Funds	485,016	509,300	534,800	566,900	600,900
<b>Total Revenues</b>	<b>1,173,716</b>	<b>11,026,300</b>	<b>1,304,600</b>	<b>1,360,500</b>	<b>1,439,000</b>
<b>Total Available Funds</b>	<b>3,265,490</b>	<b>11,962,421</b>	<b>4,212,083</b>	<b>2,316,759</b>	<b>2,249,483</b>
Expenditures					
Operating Expenditures	100,000	100,000	100,000	150,000	150,000
Capital Improvement Program	1,550,000	2,200,000	1,800,000	-	-
Debt Service	679,369	6,754,938	1,355,824	1,356,276	1,356,294
<b>Total Expenditures</b>	<b>2,329,369</b>	<b>9,054,938</b>	<b>3,255,824</b>	<b>1,506,276</b>	<b>1,506,294</b>
Available Funds End of Year	936,121	2,907,483	956,259	810,483	743,189
<b>CAPITAL PROJECTS FUND</b>	<b>FY 11</b>	<b>FY 12</b>	<b>FY 13</b>	<b>FY 14</b>	<b>FY 15</b>
Prior Year Carry-over	5,933,329	2,664,929	96,829	265,829	277,329
Revenues					
Ad Valorem Taxes	-	500,000	1,050,000	1,102,500	1,157,600
Grants	5,580,900	3,405,000	315,000	-	-
Interest on Investments	134,200	22,000	14,000	9,000	11,000
Transfers from Other Funds	-	8,000,000	450,000	600,000	-
<b>Total Revenues</b>	<b>5,715,100</b>	<b>11,927,000</b>	<b>1,829,000</b>	<b>1,711,500</b>	<b>1,168,600</b>
<b>Total Available Funds</b>	<b>11,648,429</b>	<b>14,591,929</b>	<b>1,925,829</b>	<b>1,977,329</b>	<b>1,445,929</b>
Expenditures					
Capital Improvement Program	8,983,500	14,495,100	1,660,000	1,700,000	1,010,000
Debt Service	-	-	-	-	-
Transfers to Other Funds	-	-	-	-	-
<b>Total Expenditures</b>	<b>8,983,500</b>	<b>14,495,100</b>	<b>1,660,000</b>	<b>1,700,000</b>	<b>1,010,000</b>
Available Funds End of Year	2,664,929	96,829	265,829	277,329	435,929

# REVENUE AND EXPENSE PROJECTIONS BY FUND

UTILITY FUND	FY 11	FY 12	FY 13	FY 14	FY 15
Prior Year Carry-over	6,784,082	6,354,837	7,001,856	7,774,015	7,831,324
Revenues					
Water & Wastewater Sales	29,965,605	31,481,900	33,074,900	34,748,500	36,506,800
Interest on Investments	450,400	550,000	550,000	600,000	650,000
Transfers from Other Funds	-	-	-	-	-
<b>Total Revenues</b>	<b>30,416,005</b>	<b>32,031,900</b>	<b>33,624,900</b>	<b>35,348,500</b>	<b>37,156,800</b>
<b>Total Available Funds</b>	<b>37,200,087</b>	<b>38,386,737</b>	<b>40,626,756</b>	<b>43,122,515</b>	<b>44,988,124</b>
Expenditures					
Personal Services	6,927,811	7,343,500	7,784,100	8,251,100	8,663,700
Operating Expenditures	9,509,818	9,700,000	9,894,000	10,091,900	10,293,700
Capital Outlay	539,785	550,600	561,600	572,800	584,300
Debt Service	11,580,486	11,412,381	12,116,241	13,754,291	15,149,791
Grants & Aide	10,000	10,000	10,000	10,000	10,000
Transfers to Other Funds	2,277,350	2,368,400	2,486,800	2,611,100	2,715,500
<b>Total Expenditures</b>	<b>30,845,250</b>	<b>31,384,881</b>	<b>32,852,741</b>	<b>35,291,191</b>	<b>37,416,991</b>
<b>Available Funds End of Year</b>	<b>6,354,837</b>	<b>7,001,856</b>	<b>7,774,015</b>	<b>7,831,324</b>	<b>7,571,133</b>

UTILITY CAPITAL PROJECTS FUND	FY 11	FY 12	FY 13	FY 14	FY 15
Prior Year Carry-over	9,749,812	1,335,434	1,737,334	3,172,334	3,037,134
Revenues					
Impact Fees	2,369,100	2,487,600	2,636,900	2,795,100	2,962,800
Developer Contributions	2,500,000	1,000,000	-	-	-
Interest on Investments	158,000	300,000	85,000	150,000	110,000
Proceeds from Debt	8,750,000	21,460,000	18,000,000	-	-
R & R Transfer	1,384,522	1,498,300	1,574,100	1,653,700	1,737,400
<b>Total Revenues</b>	<b>15,161,622</b>	<b>26,745,900</b>	<b>22,296,000</b>	<b>4,598,800</b>	<b>4,810,200</b>
<b>Total Available Funds</b>	<b>24,911,434</b>	<b>28,081,334</b>	<b>24,033,334</b>	<b>7,771,134</b>	<b>7,847,334</b>
Expenditures					
Capital Improvement Program	23,576,000	26,344,000	20,861,000	4,734,000	7,204,000
Transfers to Other Funds	-	-	-	-	-
<b>Total Expenditures</b>	<b>23,576,000</b>	<b>26,344,000</b>	<b>20,861,000</b>	<b>4,734,000</b>	<b>7,204,000</b>
<b>Available Funds End of Year</b>	<b>1,335,434</b>	<b>1,737,334</b>	<b>3,172,334</b>	<b>3,037,134</b>	<b>643,334</b>

STORMWATER MANAGEMENT FUND	FY 11	FY 12	FY 13	FY 14	FY 15
Prior Year Carry-over	412,746	683,581	705,195	661,909	527,723
Revenues					
Stormwater Fees	5,170,800	6,592,800	6,724,700	6,859,200	6,996,400
Licenses and Permits	95,800	99,600	103,100	105,700	107,800
Grants	-	-	-	-	-
Interest on Investments	-	-	-	-	-
Proceeds from Debt	2,111,600	1,500,000	1,500,000	1,500,000	1,500,000
<b>Total Revenues</b>	<b>7,378,200</b>	<b>8,192,400</b>	<b>8,327,800</b>	<b>8,464,900</b>	<b>8,604,200</b>
<b>Total Available Funds</b>	<b>7,790,946</b>	<b>8,875,981</b>	<b>9,032,995</b>	<b>9,126,809</b>	<b>9,131,923</b>
Expenditures					
Personal Services	1,901,382	1,996,500	2,096,300	2,222,100	2,355,400
Operating Expenditures	1,647,513	1,680,500	1,714,100	1,748,400	1,783,400
Capital Outlay	22,500	-	-	-	-
Capital Improvement Program	2,794,211	2,853,600	2,911,500	2,970,400	3,030,300
Debt Service	697,759	1,588,186	1,588,186	1,588,186	1,588,186
Transfers to Other Funds	44,000	52,000	61,000	70,000	79,000
<b>Total Expenditures</b>	<b>7,107,365</b>	<b>8,170,786</b>	<b>8,371,086</b>	<b>8,599,086</b>	<b>8,836,286</b>
<b>Available Funds End of Year</b>	<b>683,581</b>	<b>705,195</b>	<b>661,909</b>	<b>527,723</b>	<b>295,637</b>

## REVENUE AND EXPENSE PROJECTIONS BY FUND

FLEET MANAGEMENT FUND	FY 11	FY 12	FY 13	FY 14	FY 15
Prior Year Carry-over	1,111,587	2,209,629	825,941	1,289,826	2,593,413
Revenues					
Fleet Lease Charges	1,625,192	1,799,942	1,998,485	1,974,387	1,951,676
Fleet Maintenance Charges	1,081,155	964,000	991,300	1,019,600	1,046,800
Fuel Charges	837,450	854,200	871,300	888,700	906,500
Interest on Investments	50,500	35,000	20,000	40,000	80,000
Transfers from Other Funds	79,000	-	-	-	-
Total Revenues	3,673,297	3,653,142	3,881,085	3,922,687	3,984,976
Total Available Funds	4,784,884	5,862,771	4,707,026	5,212,513	6,578,389
Expenditures					
Personal Services	187,330	200,400	212,400	225,100	236,400
Operating Expenses	1,586,055	1,617,800	1,650,200	1,683,200	1,716,900
Capital Outlay	15,000	-	-	-	-
Capital Improvement Program	786,870	3,218,630	1,554,600	710,800	339,400
Debt Service	-	-	-	-	-
Total Expenditures	2,575,255	5,036,830	3,417,200	2,619,100	2,292,700
Available Funds End of Year	2,209,629	825,941	1,289,826	2,593,413	4,285,689



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## **PROJECT DETAIL SHEETS**

Individual detail sheets for the Capital Improvement Program are sorted numerically by project number. The project number can be found on both the “Summary by Funding Source” (pages 166 - 168) and the “Summary by Department” (pages 169 - 170). The “Fleet Replacement Schedule” is found on pages 254 – 261.

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 23002

PROJECT NAME: Community Development Software	DATE: August 9, 2010
DEPARTMENT: Information Technology & Comm	PROJECT MANAGER: James Majcen
LOCATION: Various	ORIGINAL PLAN DATE: July 11, 2005

**JUSTIFICATION/DESCRIPTION:**

This completes the installation of the software that will be used to implement electronic plans review and approvals.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies	70,000					70,000
<b>TOTAL COSTS:</b>	<b>70,000</b>					<b>70,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	70,000					70,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>70,000</b>					<b>70,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 23003

PROJECT NAME: 800 mhz System Improvements	DATE: August 9, 2010
DEPARTMENT: Information Technology & Comm	PROJECT MANAGER: James Majcen
LOCATION: Various	ORIGINAL PLAN DATE: September 8, 2008

**JUSTIFICATION/DESCRIPTION:**

This is an annual agreement with Flagler County to help cover the cost of upgrading and expanding the county's 800 mhz system so that the City can jointly use the system with the County.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment	300,000	300,000	300,000	300,000		1,200,000
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>		<b>1,200,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	300,000	300,000	300,000	300,000		1,200,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>		<b>1,200,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31001

PROJECT NAME: State Road 100	DATE: August 9, 2010
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

**JUSTIFICATION/DESCRIPTION:**

This project is expected to be done after 2015. Below are the current estimated costs.

Landscaping	779,126
Lighting	3,923,706
Sidewalks/Bikeway	510,994
Buffer Landscaping-FPL	93,589
Integrated Traffic System	292,465
Standardized Signal Arms	935,887
Gateway Identity Signage/Features I-95	292,465
Contingency	682,823

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						



# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31002

PROJECT NAME: Underground Electric Lines	DATE: August 9, 2010
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

**JUSTIFICATION/DESCRIPTION:**

This project is expected to be done after 2015. Below are the current estimated costs.

Underground Lines	3,649,959
Contingency	364,996

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31004

PROJECT NAME: Bulldog Drive	DATE: August 9, 2010
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

**JUSTIFICATION/DESCRIPTION:**

This project is expected to be done after 2015. Below are the current estimated costs.

Land Acquisition	868,620
Appraisal Fees	87,739
Relocation Costs	511,813
Relocation Study	58,493
Demolition Costs	105,287
Four-Lane Roadway	1,842,527
Landscaping	154,421
Lighting	578,495
Sidewalks/Bikeway	75,339
Gateway Identity Signage/Features	233,972
Contingency	451,671

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	400,000					400,000
Land						
Construction		2,200,000	1,800,000			4,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>400,000</b>	<b>2,200,000</b>	<b>1,800,000</b>			<b>4,400,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund	400,000	2,200,000	1,800,000			4,400,000
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>400,000</b>	<b>2,200,000</b>	<b>1,800,000</b>			<b>4,400,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31005

PROJECT NAME: Midway	DATE: August 9, 2010
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

**JUSTIFICATION/DESCRIPTION:**

This project is expected to be done after 2015. Below are the current estimated costs.

Land Acquisition	447,500
Appraisal Fees	15,000
Relocation Costs	89,500
Demolition Costs	30,000
Contingency	30,000

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land	1,000,000					1,000,000
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>1,000,000</b>					<b>1,000,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund	1,000,000					1,000,000
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>1,000,000</b>					<b>1,000,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31006

PROJECT NAME: Whispering Pines	DATE: August 9, 2010
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

**JUSTIFICATION/DESCRIPTION:**

This project is expected to be done after 2015. Below are the current estimated costs.

Land Acquisition	738,500
Appraisal Fees	25,000
Relocation Costs	147,700
Demolition Costs	50,000
Contingency	50,000

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31008

PROJECT NAME: Old Kings Road Improvements	DATE: August 9, 2010
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

**JUSTIFICATION/DESCRIPTION:**

This project is expected to be done after 2015. Below are the current estimated costs.

Landscaping	642,252
Lighting	2,414,588
Contingency	305,684

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31009

PROJECT NAME: Belle Terre Parkway	DATE: August 9, 2010
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

**JUSTIFICATION/DESCRIPTION:**

This project is expected to be done after 2015. Below are the current estimated costs.

Landscaping	628,214
Lighting	2,364,284
Contingency	299,250

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31010

PROJECT NAME: Seminole Woods Parkway	DATE: August 9, 2010
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: South of SR100	ORIGINAL PLAN DATE: May 27, 2004

**JUSTIFICATION/DESCRIPTION:**

This project is expected to be done after 2015. Below are the current estimated costs.

Landscaping	17,548
Lighting	62,880
Contingency	8,043

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31011

PROJECT NAME: Land Acquisition - SR100 Frontage	DATE: August 9, 2010
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						



# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 32101

PROJECT NAME: Industrial Park	DATE: August 9, 2010
DEPARTMENT: Administration	PROJECT MANAGER: Economic Development
LOCATION: Roberts Road	ORIGINAL PLAN DATE: August 17, 2009

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49008

PROJECT NAME: Fire Station #26 - Seminole Woods	DATE: August 9, 2010
DEPARTMENT: Fire	PROJECT MANAGER: Mike Beadle
LOCATION: Seminole Woods	ORIGINAL PLAN DATE: July 1, 2005

**JUSTIFICATION/DESCRIPTION:**

This station will add coverage to the southern portion of the City and will be built on land already owned by the City.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning					150,000	150,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>					<b>150,000</b>	<b>150,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund					150,000	150,000
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>					<b>150,000</b>	<b>150,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49009

PROJECT NAME: Fire Station #22 Replacement	DATE: August 9, 2010
DEPARTMENT: Fire	PROJECT MANAGER: Mike Beadle
LOCATION: Colbert Lane	ORIGINAL PLAN DATE: July 15, 2005

**JUSTIFICATION/DESCRIPTION:**

Station #22 is the oldest station in the City and needs to be replaced due to deterioration. It may also be located at a new site to provide better coverage in conjunction with the recent construction of Station #24. The City has been approved for a \$350,000 grant to assist in the replacement of this station.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning		200,000				200,000
Land						
Construction			1,000,000	1,200,000		2,200,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>		200,000	1,000,000	1,200,000		2,400,000

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund		200,000	1,000,000	1,200,000		2,400,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>		200,000	1,000,000	1,200,000		2,400,000

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49011

PROJECT NAME: Training and Safety Facility	DATE: August 9, 2010
DEPARTMENT: Fire	PROJECT MANAGER: Mike Beadle
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 16, 2004

**JUSTIFICATION/DESCRIPTION:**

This project is planned to include a fire tower, a fire-wise house, and a safety village. Construction will occur after 2015.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 51005

PROJECT NAME: Sidewalks and Bike paths	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 14, 2002

**JUSTIFICATION/DESCRIPTION:**

Sidewalks and bikepaths will be built throughout the City. The goal is to make Palm Coast more pedestrian and bicycle friendly. The City expects to receive about \$8,497,900 in grant money to assist with these projects. Most of the grants have already been approved.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	400,000	510,000				910,000
Land						
Construction	3,698,900	4,645,100				8,344,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>4,098,900</b>	<b>5,155,100</b>				<b>9,254,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	4,098,900	5,155,100				9,254,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>4,098,900</b>	<b>5,155,100</b>				<b>9,254,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 52003

PROJECT NAME: Parkway Beautification	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 14, 2002

**JUSTIFICATION/DESCRIPTION:**

The City of Palm Coast has an ongoing parkway beautification program. Belle Terre Parkway currently being improved.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	20,000	40,000		20,000	20,000	100,000
Land						
Construction	180,000		360,000	180,000	180,000	900,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>200,000</b>	<b>40,000</b>	<b>360,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,000,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	200,000	40,000	360,000	200,000	200,000	1,000,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>200,000</b>	<b>40,000</b>	<b>360,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,000,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53103

PROJECT NAME: Gateway Corridor Beautification	DATE: August 9, 2010
DEPARTMENT: Community Development	PROJECT MANAGER: Carl Cote
LOCATION: Various	ORIGINAL PLAN DATE: July 30, 2010

**JUSTIFICATION/DESCRIPTION:**

The City has applied for a grant to do this project. If the grant is not approved, the project will not be done during 2011. The grant application is in the amount of \$1,417,000.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	140,000					140,000
Land						
Construction	1,332,100					1,332,100
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>1,472,100</b>					<b>1,472,100</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	1,472,100					1,472,100
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>1,472,100</b>					<b>1,472,100</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53207

PROJECT NAME: Whiteview Overpass	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Whiteview and I-95	ORIGINAL PLAN DATE: July 15, 2005

**JUSTIFICATION/DESCRIPTION:**

This project would provide another east-west corridor over I-95. Due to the expected cost the project will not be done before 2016.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						



# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53208

PROJECT NAME: Belle Terre Parkway-RPP to SR100 6 laning	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Royal Palm Pkwy to SR100	ORIGINAL PLAN DATE: July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53209

PROJECT NAME: Belle Terre Parkway-PCP to PLP	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: PC Pkwy to Pine Lakes Pkwy S.	ORIGINAL PLAN DATE: April 24, 2008

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning			150,000	500,000	500,000	1,150,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>			150,000	500,000	500,000	1,150,000

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund			150,000	500,000	500,000	1,150,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>			150,000	500,000	500,000	1,150,000

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53210

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PROJECT NAME: Whiteview Parkway 4 Laning	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Whiteview Pkwy West of Belle Terre	ORIGINAL PLAN DATE: April 24, 2008

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JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54104

PROJECT NAME: Street Paving and Resurfacing	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 14, 2002

**JUSTIFICATION/DESCRIPTION:**

The City of Palm Coast has over 550 miles of streets which it maintains. Because of neglected maintenance for several years, there is a need to resurface 50 miles of streets each year for the next 2 years. A major portion of the funding for the resurfacing program comes from the Local Government Infrastructure Surtax (half-cent sales tax) that was approved by the voters beginning in 2003. This tax will expire at the end of calendar year 2012 unless it is reapproved by the voters. The project costs are also supported by fuel taxes and state revenue sharing.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	63,400	66,600	37,100	38,900	40,900	246,900
Land						
Construction	4,229,000	4,440,500	2,471,100	2,594,700	2,724,400	16,459,700
Equipment						
Effect on Operating Budget						
Materials and Supplies	46,500	48,800	27,200	28,500	30,000	181,000
<b>TOTAL COSTS:</b>	<b>4,338,900</b>	<b>4,555,900</b>	<b>2,535,400</b>	<b>2,662,100</b>	<b>2,795,300</b>	<b>16,887,600</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund	4,338,900	4,555,900	2,535,400	2,662,100	2,795,300	16,887,600
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>4,338,900</b>	<b>4,555,900</b>	<b>2,535,400</b>	<b>2,662,100</b>	<b>2,795,300</b>	<b>16,887,600</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54404

PROJECT NAME: Royal Palms Parkway Phase III	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Royal Palms Parkway	ORIGINAL PLAN DATE: July 16, 2004

**JUSTIFICATION/DESCRIPTION:**

East of Belle Terre  
Paved Shoulders Construction                    900,000

East of Belle Terre  
Bicycle Path Design                                75,000  
BicyclePath Construction                        700,000

West of Belle Terre  
Paved Shoulders Design                        200,000  
Paved Shoulders Construction                1,900,000

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54405

PROJECT NAME: Traffic Signals	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 16, 2004

**JUSTIFICATION/DESCRIPTION:**

The location of these traffic signals will be determined as necessary.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning			60,000		35,000	95,000
Land						
Construction			410,000		235,000	645,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>			<b>470,000</b>		<b>270,000</b>	<b>740,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund			470,000		270,000	740,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>			<b>470,000</b>		<b>270,000</b>	<b>740,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54409

PROJECT NAME: Intersection/Turn Lane Improvements	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Various	ORIGINAL PLAN DATE: July 15, 2005

**JUSTIFICATION/DESCRIPTION:**

Turn Lanes	550,000
Street Radius Improvements	200,000

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning			35,000	40,000		75,000
Land						
Construction			315,000	360,000		675,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>			<b>350,000</b>	<b>400,000</b>		<b>750,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund			350,000	400,000		750,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>			<b>350,000</b>	<b>400,000</b>		<b>750,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54411

PROJECT NAME: North Pine Lakes Pkwy Improvements	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Pine Lakes Parkway	ORIGINAL PLAN DATE: July 15, 2005

**JUSTIFICATION/DESCRIPTION:**

This project will provide for moving utilities underground and adding a paved shoulder to the roadway.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	150,000					150,000
Land						
Construction	1,350,000					1,350,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>1,500,000</b>					<b>1,500,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund	1,500,000					1,500,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>1,500,000</b>					<b>1,500,000</b>



# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54412

PROJECT NAME: Whiteview Parkway Shoulders	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Whiteview Parkway	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54501

PROJECT NAME: Palm Coast Parkway 6-Laning	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Cypress Point Pkwy/Florida Park Dr	ORIGINAL PLAN DATE: July 16, 2004

**JUSTIFICATION/DESCRIPTION:**

This 6-laning will extend from Cypress Point Pkwy/Boulder Rock Dr east to Florida Park Dr.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	1,500,000					1,500,000
Land						
Construction		5,000,000	4,000,000			9,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>1,500,000</b>	<b>5,000,000</b>	<b>4,000,000</b>			<b>10,500,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	1,500,000	5,000,000	4,000,000			10,500,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>1,500,000</b>	<b>5,000,000</b>	<b>4,000,000</b>			<b>10,500,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54502

PROJECT NAME: Old Kings Road Extension	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Old Kings Road	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	280,000					280,000
Land						
Construction		750,000	750,000			1,500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>280,000</b>	<b>750,000</b>	<b>750,000</b>			<b>1,780,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	280,000	750,000	750,000			1,780,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>280,000</b>	<b>750,000</b>	<b>750,000</b>			<b>1,780,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54503

PROJECT NAME: Belle Terre Parkway 4-Laning	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: North of Palm Coast Parkway	ORIGINAL PLAN DATE: July 16, 2004

**JUSTIFICATION/DESCRIPTION:**

This will complete the four-laning of North Belle Terre Parkway.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	2,500,000					2,500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>2,500,000</b>					<b>2,500,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	2,500,000					2,500,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>2,500,000</b>					<b>2,500,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54504

PROJECT NAME: South Old Kings Road 4-Laning	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: SR100 to Palm Coast Pkwy	ORIGINAL PLAN DATE: July 15, 2005

**JUSTIFICATION/DESCRIPTION:**

This will complete the four-laning of Old Kings Road between Palm Coast Parkway and State Road 100. The property owners along this portion of Old Kings Road will pay for the construction through a special assessment. The project will not be funded until a bond issue can be completed.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	46,000,000					46,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>46,000,000</b>					<b>46,000,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
OKR Special Assessment Fund	46,000,000					46,000,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>46,000,000</b>					<b>46,000,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54505

PROJECT NAME: Palm Harbor Extension	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Palm Harbor	ORIGINAL PLAN DATE: July 15, 2005
JUSTIFICATION/DESCRIPTION:	

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	250,000	250,000				500,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>250,000</b>	<b>250,000</b>				<b>500,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	250,000	250,000				500,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>250,000</b>	<b>250,000</b>				<b>500,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54507

PROJECT NAME: North Old Kings Road 4-Laning	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Farragut to Forest Grove	ORIGINAL PLAN DATE: July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	420,000	1,000,000				1,420,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>420,000</b>	<b>1,000,000</b>				<b>1,420,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	420,000	1,000,000				1,420,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>420,000</b>	<b>1,000,000</b>				<b>1,420,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54601

PROJECT NAME: Guardrail Safety Improvements	DATE: August 9, 2010
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Adams
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

**JUSTIFICATION/DESCRIPTION:**

This project is replacing and upgrading old guardrails throughout the City. It is being funded with money from red light camera citations.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	250,000	200,000	200,000	200,000	200,000	1,050,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>250,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,050,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund	250,000	200,000	200,000	200,000	200,000	1,050,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>250,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,050,000</b>



# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54603

PROJECT NAME: Bridge Rehabilitation	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Clubhouse Drive	ORIGINAL PLAN DATE: June 19, 2006

**JUSTIFICATION/DESCRIPTION:**

Bridge 734061 Construction on Palm Harbot PKWY near Clubhouse Drive	910,000
Bridge 734062 Design	100,000
Bridge 734062 Construction on Palm Harbor PKWY near Florida Park Drive	950,000
Bridge 734063 Design	110,000
Bridge 734063 Construction on Colechester Lane	950,000
Bridge 734XXX Design	110,000
Bridge 734XXX Construction	950,000

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	110,000					110,000
Land						
Construction	800,000				810,000	1,610,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	910,000				810,000	1,720,000

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	910,000				810,000	1,720,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	910,000				810,000	1,720,000

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54605

PROJECT NAME: Pavement Marking	DATE: August 9, 2010
DEPARTMENT: Public Works	PROJECT MANAGER: Richard Adams
LOCATION: Various Locations	ORIGINAL PLAN DATE: August 28, 2008

**JUSTIFICATION/DESCRIPTION:**

This is being funded with money from red light camera citations.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	75,000	75,000	75,000	75,000	75,000	375,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>375,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund	75,000	75,000	75,000	75,000	75,000	375,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>375,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55001

PROJECT NAME: Swale Rehabilitation Program	DATE: August 9, 2010
DEPARTMENT: Stormwater Management	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

**JUSTIFICATION/DESCRIPTION:**

This is the cost of materials needed to rehabilitate the swales in the City. The goal is to regrade at least 25 miles of swales each year. The labor is included in the personal services in the Stormwater Management Fund.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	865,000	882,300	899,900	917,900	936,300	4,501,400
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>865,000</b>	<b>882,300</b>	<b>899,900</b>	<b>917,900</b>	<b>936,300</b>	<b>4,501,400</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	865,000	882,300	899,900	917,900	936,300	4,501,400
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>865,000</b>	<b>882,300</b>	<b>899,900</b>	<b>917,900</b>	<b>936,300</b>	<b>4,501,400</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55002

PROJECT NAME: Valley Gutter Improvements	DATE: August 9, 2010
DEPARTMENT: Stormwater Management	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

**JUSTIFICATION/DESCRIPTION:**

This is the cost of materials needed to remove and modify valley gutters in City streets. The labor is included in the personal services in the Stormwater Management Fund.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	75,000	76,500	78,000	79,600	81,200	390,300
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>75,000</b>	<b>76,500</b>	<b>78,000</b>	<b>79,600</b>	<b>81,200</b>	<b>390,300</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	75,000	76,500	78,000	79,600	81,200	390,300
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>75,000</b>	<b>76,500</b>	<b>78,000</b>	<b>79,600</b>	<b>81,200</b>	<b>390,300</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55003

PROJECT NAME: Pipe Replacement	DATE: August 9, 2010
DEPARTMENT: Stormwater Management	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

**JUSTIFICATION/DESCRIPTION:**

This is to replace stormwater pipes under City streets.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	1,361,611	1,388,800	1,416,600	1,444,900	1,473,800	7,085,711
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>1,361,611</b>	<b>1,388,800</b>	<b>1,416,600</b>	<b>1,444,900</b>	<b>1,473,800</b>	<b>7,085,711</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	1,361,611	1,388,800	1,416,600	1,444,900	1,473,800	7,085,711
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>1,361,611</b>	<b>1,388,800</b>	<b>1,416,600</b>	<b>1,444,900</b>	<b>1,473,800</b>	<b>7,085,711</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55005

PROJECT NAME: Control Structure Rehabilitation	DATE: August 9, 2010
DEPARTMENT: Stormwater Management	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

**JUSTIFICATION/DESCRIPTION:**

This project is to replace control structures located in the canal system throughout the City.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	45,000	46,000	47,000	48,000	49,000	235,000
Land						
Construction	447,600	460,000	470,000	480,000	490,000	2,347,600
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	492,600	506,000	517,000	528,000	539,000	2,582,600

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	492,600	506,000	517,000	528,000	539,000	2,582,600
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	492,600	506,000	517,000	528,000	539,000	2,582,600

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61005

PROJECT NAME: Cypress Knoll Neighborhood Park	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: East Hampton	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Func						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61006

PROJECT NAME: Matanzas Woods Park	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: Matanzas Woods	ORIGINAL PLAN DATE: August 28, 2008

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						



# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61007

PROJECT NAME: Aquatic Center	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61012

PROJECT NAME: Tennis Center	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: Belle Terre Parkway	ORIGINAL PLAN DATE: July 15, 2005

**JUSTIFICATION/DESCRIPTION:**

This project is intended for an expansion of the tennis center in future years.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61013

PROJECT NAME: Trails	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61014

PROJECT NAME: Graham Swamp Trail	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: Various	ORIGINAL PLAN DATE: June 19, 2006

**JUSTIFICATION/DESCRIPTION:**

This completes Phase I of the trail in 2011. Phase II of the trail is expected to begin in 2014.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	12,000			1,500,000	500,000	2,012,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>12,000</b>			<b>1,500,000</b>	<b>500,000</b>	<b>2,012,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund	12,000			1,500,000	500,000	2,012,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>12,000</b>			<b>1,500,000</b>	<b>500,000</b>	<b>2,012,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61015

PROJECT NAME: Longs Landing	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: Longs Creek	ORIGINAL PLAN DATE: June 19, 2006

**JUSTIFICATION/DESCRIPTION:**

Long's Landing is an historic site that was purchased by the City. It will function as a resource based park with limited amenities such as a trail and a canoe launch. Grants are being sought to help cover the cost.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	60,000					60,000
Land						
Construction	155,000					155,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>215,000</b>					<b>215,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	215,000					215,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>215,000</b>					<b>215,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61016

PROJECT NAME: Big Mulberry Branch	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: Palm Harbor Parkway	ORIGINAL PLAN DATE: August 28, 2008

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61503

PROJECT NAME: Belle Terre Park	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: Belle Terre Blvd.	ORIGINAL PLAN DATE: June 19, 2006

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61505

PROJECT NAME: Indian Trails Sports Complex	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: Belle Terre Blvd.	ORIGINAL PLAN DATE: June 19, 2006

**JUSTIFICATION/DESCRIPTION:**

This project includes completion of an additional driveway and a pedestrian bridge over a retention area connecting the park to the neighboring school.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	330,000					330,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>330,000</b>					<b>330,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	330,000					330,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>330,000</b>					<b>330,000</b>



# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66005

PROJECT NAME: Central Park	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: Town Center	ORIGINAL PLAN DATE: August 14, 2008

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	150,000					150,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>150,000</b>					<b>150,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund	150,000					150,000
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>150,000</b>					<b>150,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66006

PROJECT NAME: Holland Park Renovation	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: Florida Park Drive	ORIGINAL PLAN DATE: June 19, 2006

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	112,500					112,500
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>112,500</b>					<b>112,500</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	112,500					112,500
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>112,500</b>					<b>112,500</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66008

PROJECT NAME: Park Renovation	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: Various	ORIGINAL PLAN DATE: June 19, 2006

**JUSTIFICATION/DESCRIPTION:**

This is used for needed park renovations and equipment replacements that come up during the year.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	75,000					75,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>75,000</b>					<b>75,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	75,000					75,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>75,000</b>					<b>75,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 69003

PROJECT NAME: Senior/Community Center	DATE: August 9, 2010
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: Carl Cote
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>						

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81010

PROJECT NAME: Water Treatment Plant #3	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Northwest Section	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:	2011	2012	2013	2014	2015
Membrane Replacement				250,000	
Expansion					500,000

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction					500,000	500,000
Equipment				250,000		250,000
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>				<b>250,000</b>	<b>500,000</b>	<b>750,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund				250,000	500,000	750,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>				<b>250,000</b>	<b>500,000</b>	<b>750,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81019

PROJECT NAME: Wellfield and Wells	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:	2011	2012	2013	2014	2015
Wellfield Development WTP #3	3,450,000				
Wellfield Expansion WTP #3					500,000
Wellfield Expansion WTP #2	500,000	500,000	527,000	500,000	500,000
LW-19 Activation	190,000				
Membrane Replacement				250,000	
Replacement Well Construction WTP #1	700,000	300,000	3,000,000	300,000	300,000

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	4,840,000	800,000	827,000	1,050,000	1,300,000	8,817,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>4,840,000</b>	<b>800,000</b>	<b>827,000</b>	<b>1,050,000</b>	<b>1,300,000</b>	<b>8,817,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	4,840,000	800,000	827,000	1,050,000	1,300,000	8,817,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>4,840,000</b>	<b>800,000</b>	<b>827,000</b>	<b>1,050,000</b>	<b>1,300,000</b>	<b>8,817,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81020

PROJECT NAME: Water Mains	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

**JUSTIFICATION/DESCRIPTION:**

Citation/Old Kings Road/SR100 Water Main Loop	2011-2012	1,750,000
Old Kings Road Water Main Extension to Eagle Lakes (South of SR100)	2013	500,000
12" WM along Palm Coast Pkwy from Belle Terre Pkwy to East of I-95	2012-2013	1,500,000
Old Kings Road Water Mains	2013	750,000

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	1,250,000	1,250,000	2,000,000			4,500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>2,000,000</b>			<b>4,500,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	1,250,000	1,250,000	2,000,000			4,500,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>2,000,000</b>			<b>4,500,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82001

PROJECT NAME: PEP System	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:	2011	2012	2013	2014	2015
System Upgrades	1,000,000	100,000	100,000	100,000	100,000
Tanks	500,000	500,000	500,000	500,000	500,000

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	600,000	600,000	600,000	600,000	600,000	3,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>3,000,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	600,000	600,000	600,000	600,000	600,000	3,000,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>3,000,000</b>



# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82002

PROJECT NAME: Wastewater Treatment Plant #1	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Utility Drive	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:	2011	2012	2013	2014	2015
AWT Upgrade Design & Construction	2,700,000	3,200,000			500,000
Cost Study for Dryer System Installation	50,000				
Digester Air Piping	180,000				

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	2,930,000	3,200,000			500,000	6,630,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>2,930,000</b>	<b>3,200,000</b>			<b>500,000</b>	<b>6,630,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	2,930,000	3,200,000			500,000	6,630,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>2,930,000</b>	<b>3,200,000</b>			<b>500,000</b>	<b>6,630,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82003

PROJECT NAME: Force Mains	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:	2011	2012	2013	2014	2015
20" Discharge from WWTP #1 to St.Joe Canal	700,000				
OKR Force Mains			1,250,000		
Rymfire Pump Station Improvements	100,000				
Belle Terre Parkway to OKR FM	1,200,000				

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	2,000,000		1,250,000			3,250,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>2,000,000</b>		<b>1,250,000</b>			<b>3,250,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	2,000,000		1,250,000			3,250,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>2,000,000</b>		<b>1,250,000</b>			<b>3,250,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82004

PROJECT NAME: Reclaimed Water	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:	2011	2012	2013	2014	2015
12" Main to Palm Harbor Golf Course	400,000	400,000			
Seminole Blvd Water Main			1,150,000		
Matanzas Wood Pkwy Reclaimed Water Main		600,000	1,700,000		
Old Kings Road			750,000		

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	400,000	1,700,000	2,900,000			5,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>400,000</b>	<b>1,000,000</b>	<b>3,600,000</b>			<b>5,000,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	400,000	1,000,000	3,600,000			5,000,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>400,000</b>	<b>1,000,000</b>	<b>3,600,000</b>			<b>5,000,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82007

PROJECT NAME: Wastewater Treatment Plant #2	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:	2011	2012	2013	2014	2015
Engineering Design & Construction	1,000,000	10,660,000	8,180,000		
Reclaimed Water Reuse & Disposal	300,000	700,000	1,000,000		

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	1,300,000	11,660,000	8,880,000			21,840,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>1,300,000</b>	<b>11,360,000</b>	<b>9,180,000</b>			<b>21,840,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	1,300,000	11,360,000	9,180,000			21,840,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>1,300,000</b>	<b>11,360,000</b>	<b>9,180,000</b>			<b>21,840,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82009

PROJECT NAME: Beachside Sewer System	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	2,500,000	1,000,000				3,500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>2,500,000</b>	<b>1,000,000</b>				<b>3,500,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	2,500,000	1,000,000				3,500,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>2,500,000</b>	<b>1,000,000</b>				<b>3,500,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82010

PROJECT NAME: Wastewater Treatment Plant #3	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: To Be Determined	ORIGINAL PLAN DATE: June 19, 2006

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning					500,000	500,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>					<b>500,000</b>	<b>500,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund					500,000	500,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>					<b>500,000</b>	<b>500,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84002

PROJECT NAME: Water Treatment Plant #1	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Palm Coast Parkway	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	25,000					25,000
Land						
Construction		250,000	250,000			500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>25,000</b>	<b>250,000</b>	<b>250,000</b>			<b>525,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	25,000	250,000	250,000			525,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>25,000</b>	<b>250,000</b>	<b>250,000</b>			<b>525,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84003

PROJECT NAME: Water Treatment Plant #2	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Citation Boulevard	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:	2011	2012	2013	2014	2015
Concentrate Zero Discharge Treatment	2,750,000	3,000,000			
Membrane Replacement	655,000				

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	3,405,000	3,000,000				6,405,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>3,405,000</b>	<b>3,000,000</b>				<b>6,405,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	3,405,000	3,000,000				6,405,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>3,405,000</b>	<b>3,000,000</b>				<b>6,405,000</b>



# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84004

PROJECT NAME: General Plant R & R - Water	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	500,000	250,000	250,000	500,000	250,000	1,750,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>500,000</b>	<b>250,000</b>	<b>250,000</b>	<b>500,000</b>	<b>250,000</b>	<b>1,750,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	500,000	250,000	250,000	500,000	250,000	1,750,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>500,000</b>	<b>250,000</b>	<b>250,000</b>	<b>500,000</b>	<b>250,000</b>	<b>1,750,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84005

PROJECT NAME: Distribution System Improvements	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	200,000	200,000	200,000	200,000	200,000	1,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,000,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	200,000	200,000	200,000	200,000	200,000	1,000,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,000,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 85003

PROJECT NAME: Lift Stations and Pump Stations	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:	2011	2012	2013	2014	2015
Pump Station Upgrades	400,000	200,000	200,000	350,000	350,000
Pump Station On-Line Generator	45,000	30,000	30,000	30,000	30,000
Pump Station Odor Control Systems	60,000	75,000	75,000	75,000	75,000
OKR Master Pump Station	1,050,000				
Belle Terre/Matanzas Woods MPS		1,500,000	500,000		

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	1,555,000	1,805,000	805,000	455,000	455,000	5,075,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>1,555,000</b>	<b>1,805,000</b>	<b>805,000</b>	<b>455,000</b>	<b>455,000</b>	<b>5,075,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	1,555,000	1,805,000	805,000	455,000	455,000	5,075,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>1,555,000</b>	<b>1,805,000</b>	<b>805,000</b>	<b>455,000</b>	<b>455,000</b>	<b>5,075,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 85005

PROJECT NAME: General Plant R & R - Wastewater	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction	500,000	250,000	500,000	250,000	500,000	2,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>500,000</b>	<b>250,000</b>	<b>500,000</b>	<b>250,000</b>	<b>500,000</b>	<b>2,000,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	500,000	250,000	500,000	250,000	500,000	2,000,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>500,000</b>	<b>250,000</b>	<b>500,000</b>	<b>250,000</b>	<b>500,000</b>	<b>2,000,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 89001

PROJECT NAME: Utility Land Acquisition	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land	250,000	250,000	250,000	250,000	250,000	1,250,000
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,250,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	250,000	250,000	250,000	250,000	250,000	1,250,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>1,250,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 89002

PROJECT NAME: Miscellaneous Utility Services	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Utility Drive	ORIGINAL PLAN DATE: July 16, 2004

**JUSTIFICATION/DESCRIPTION:**

	2011	2012	2013	2014	2015
CUP Modification Application	25,000	50,000	100,000	100,000	100,000
Well Field Monitoring	25,000	25,000	25,000	25,000	25,000
Water System Hydraulic Modeling	3,500	5,000	5,000	5,000	5,000
Wastewater System Hydraulic Modeling	3,500	5,000	5,000	5,000	5,000
CIP Development	14,000	14,000	14,000	14,000	14,000
Water Supply Facilities Work Plan		30,000		30,000	

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	71,000	129,000	149,000	179,000	149,000	677,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>71,000</b>	<b>129,000</b>	<b>149,000</b>	<b>179,000</b>	<b>149,000</b>	<b>677,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	71,000	129,000	149,000	179,000	149,000	677,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>71,000</b>	<b>129,000</b>	<b>149,000</b>	<b>179,000</b>	<b>149,000</b>	<b>677,000</b>

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 89003

PROJECT NAME: Coquina Coast Sea Water Desalination Project	DATE: August 9, 2010
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Utility Drive	ORIGINAL PLAN DATE: August 12, 2008

**JUSTIFICATION/DESCRIPTION:**

This project is a regional water supply project that is led by the City and includes other jurisdictions including the St. John's Water Management District.

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	1,250,000	1,000,000	1,000,000	1,000,000	2,000,000	6,250,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,250,000	1,000,000	1,000,000	1,000,000	2,000,000	6,250,000

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	1,250,000	1,000,000	1,000,000	1,000,000	2,000,000	6,250,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,250,000	1,000,000	1,000,000	1,000,000	2,000,000	6,250,000

# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 99003

PROJECT NAME: City Hall	DATE: August 9, 2010
DEPARTMENT: Administration	PROJECT MANAGER: Carl Cote
LOCATION: Town Center	ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning	1,200,000					1,200,000
Land						
Construction		8,800,000				8,800,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
<b>TOTAL COSTS:</b>	<b>1,200,000</b>	<b>8,800,000</b>				<b>10,000,000</b>

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	1,200,000	8,800,000				10,000,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
<b>TOTAL REVENUE:</b>	<b>1,200,000</b>	<b>8,800,000</b>				<b>10,000,000</b>



# CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 99004

PROJECT NAME: General City Project Planning	DATE: August 9, 2010
DEPARTMENT: Engineering	PROJECT MANAGER: John Moden
LOCATION: Various	ORIGINAL PLAN DATE: June 19, 2006

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:						

SOURCE OF FUNDS:	FY 11	FY 12	FY 13	FY 14	FY 15	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:						

**FLEET MANAGEMENT FUND  
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY11	FY12	FY13	FY14	FY15
<b>2101</b>	<b>Community Relations</b>							
PC000652	FORD	FORD FOCUS	2005		15,200			
<b>SUB TOTAL</b>				-	15,200	-	-	-
<b>2422</b>	<b>Financial Services</b>							
PC00081	FORD	2006 FORD CROWN	2006		21,200			
<b>SUB TOTAL</b>				-	21,200	-	-	-
<b>3507</b>	<b>Planning</b>							
PC000658	FORD	RANGER	2005		15,500			
PC000578	FORD	FORD F-150 PICKUP	2005		13,300			
PC000671	FORD	FORD F-150 PICKUP	2005		13,300			
<b>SUB TOTAL</b>				-	42,100	-	-	-
<b>3508</b>	<b>Code Enforcement</b>							
PC000178	FORD	FORD F-150 PICKUP	2002		15,000			
PC000327	FORD	FORD F-150 PICKUP	2003		13,730			
PC000329	FORD	FORD F-150 PICKUP	2003		13,400			
PC000407	FORD	FORD F-150 PICKUP	2004		14,400			
PC000923	FORD	FORD F-150 PICKUP	2004		14,400			
PC000574	F-150	F-150 TRUCK, PICKU	2005		13,300			
PC000576	FORD	FORD F-150 PICKUP	2005		13,300			
PC000579	FORD	FORD F-150 PICKUP	2005		13,300			
PC000634	FORD	FORD F-150 PICKUP	2005		13,300			
PC000636	FORD	FORD F-150 PICKUP	2005		13,300			
PC000641	FORD	FORD F-150 PICKUP	2005		13,300			
PC000672	FORD	FORD F-150 PICKUP	2005		13,300			
PC000673	FORD	FORD F-150 PICKUP	2005		13,300			
PC000922	FORD	FORD RANGER	2005		14,400			
PC001025	TOYOTA	TOYOTA PRIUS	2006		21,800			
PC001134	FORD	FORD F-150 PICKUP	2007			13,600		
<b>SUB TOTAL</b>				-	213,530	13,600	-	-

**FLEET MANAGEMENT FUND  
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY11	FY12	FY13	FY14	FY15
<b>4000</b>	<b>Fire</b>							
	Kaiser	Military Woods Truck	1967					
	Mack/Baker	Tower Ladder #2 (197	2003					
000355	WARD LAFRANC	FIRE TRUCK	1976					
000916	MACK	TRUCK	1984		17,300			
000918	MACK	FIRE TRUCK	1985		23,000			
000917	MACK	FIRE TRUCK	1986		23,000			
001162	CHEVROLET	3500 VAN	1987		10,600			
000063	DODGE	RAM 350	1992		25,000			
000076	SEAGRAVE	FIRE TRUCK	1995					
000429	FORD	WATER TANKER	1995		62,700			
000072	CHEVROLET	IMPALA	2001	19,700				
000331	DODGE	RAM 3500	2003		17,400			
000354	CHEVROLET	EXPRESS VAN	2003		19,900			
000488	SEAGRAVE	FIRE TRUCK	2003					
000911	FORD	F-150	2004		16,800			
000633	FORD	EXPLORER	2005		22,900			
000651	FORD	F-150	2005		16,600			
000664	CHEVROLET	SUBURBAN	2005		31,000			
000900	PIERCE	FIRE TRUCK	2005					
001023	CHEVROLET	3500	2006		76,200			
001024	CHEVROLET	3500	2006		76,200			
001409	SEAGRAVE	FIRE TRUCK	2006					
PC001142	FORD	FORD EXPLORER 4x	2007			22,200		
001280	CHEVROLET	EXT CAB PICKUP	2007			26,200		
001281	CHEVROLET	2500 EXT CAB	2007			26,200		
001282	CHEVROLET	EXT CAB PICKUP	2007			26,200		
001283	DODGE	3500 RAM	2007			34,600		
001331	PIERCE	FIRE TRUCK	2007					
001332	PIERCE	FIRE TRUCK	2007					
001386	CHEVROLET	3500 SILVERADO	2008				28,000	
<b>SUB TOTAL</b>				19,700	438,600	135,400	28,000	-
<b>5011</b>	<b>Streets</b>							
7871	John Deere	Grader, Motor	1988		70,800			
6003	John Deere	Tractor, 5410	2000					
6004	John Deere	Tractor	2000					
7012	John Deere	Skid Loader	2001	26,400				
9014	John Deere	Mower, Boom Arm, JD	2001	90,300				
6021	John Deere	Tractor, Utility, 6405	2002		34,200			
6022	John Deere	Tractor, Utility, 6405	2002		34,200			
6023	John Deere	Tractor, Utility, 6405	2002		34,200			
6024	John Deere	Tractor, Utility,5420	2002		22,900			
6025	John Deere	Tractor, Utility,5420	2002		22,700			
6026	John Deere	Tractor, Utility,5420	2002		22,700			
6027	John Deere	Tractor, Utility,5420	2002		22,700			
6031	New Holland	Tractor	2003			40,700		
9015	Replacement	Mower, AG15	2004					
9016	Replacement	Mower, AG15	2004					
9017	Replacement	Mower, AG15	2004					
9001		Mower (diesel)	2005					
9002		Mower (diesel)	2005					
9003		Mower (diesel)	2005					
9004		Mower (diesel)	2005					
	New	Forklift	2005					30,000
		Tractor (closed cab)	2005					33,300
		Tractor (closed cab)	2005					33,300

**FLEET MANAGEMENT FUND  
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY11	FY12	FY13	FY14	FY15
		2.5 Ton Roller	2006					20,400
		20-Ton Trailer	2006					
		Flax Deck Mower	2006	22,600				
		Flax Deck Mower	2006	22,600				
		Backhoe w/attachment	2006					
		Skid Steer w/attachme	2006					
		Skid Steer w/attachme	2006					
		Wheeled Excavator	2006					
		Wheeled Excavator	2006					
6001	John Deere	Tractor 5410	2007			34,200		
6002	John Deere	Tractor 5410	2007			34,200		
9026	Mobark	Brush Chipper	2007			28,400		
	Elgin	Street Sweeper	2008			119,400		
PC000220	GMC	GMC SIERRA FLATBED	2001		24,400			
PC000221	STERLING	STERLING DUMP TR	2002		85,100			
PC000222	CHEVROLET	CHEVROLET 3500 DL	2002		33,100			
PC000223	CHEVROLET	CHEVROLET DUMP T	2002		33,100			
PC000332	FORD	FORD F-250 CREW C	2003		21,400			
PC000334	FORD	FORD F-150 SUPER C	2003		22,700			
PC000339	FORD	FORD F-250 CREW C	2003	15,490				
PC000340	STERLING	STERLING 15 YD DUM	2003			59,400		
PC000186	JEEP	2004 JEEP LIBERTY	2004		12,800			
PC000910	FORD	FORD F-250 SD PICK	2004		19,600			
PC000924	FORD	FORD F-150 PICKUP	2004	19,690				
PC000932	FORD	FORD F-250 CREW C	2004		20,600			
PC000665	DODGE	DODGE RAM 1500 PI	2005		21,400			
PC000917	FORD	FORD F-350 SD PICK	2005		27,600			
PC000936	FORD	FORD F-550 SD DUM	2005		38,500			
PC000942	FORD	FORD F-550 SD DUM	2005		38,500			
PC001026	FORD	FORD F-250 FORD PI	2005		22,600			
PC001027	FORD	FORD F-350 FORD PI	2005		32,200			
PC001028	FORD	FORD F-350 FORD PI	2005		32,800			
PC000988	FORD	FORD F150 PICKUP T	2006		20,300			
PC000984	FORD	FORD F-250 PICKUP	2007			21,600		
PC000986	FORD	FORD F-350 PICKUP	2007			26,900		
PC001037	FORD	FORD F-350 DUMP TI	2007					
PC001042	FORD	FORD F250 PICKUP T	2007			25,600		
PC001047	FORD	FORD FLATBED	2007					
PC001048	FORD	FORD F350 DUMP TR	2007					
PC001051	FORD	FORD F-250 FORD PI	2007			25,600		
PC001076	FORD	FORD F-350 PICKUP	2007			33,200		
PC001128	FORD	FORD F-350 CHASSIS	2007			37,500		
PC001129	FORD	FORD F-550 DUMP TI	2007					
PC001133	FORD	FORD F-150 PICKUP	2007			13,600		
PC001138	FORD	FORD F-150 PICKUP	2007			17,300		
PC001326	STERLING	STERLING DUMP TRI	2007					
PC001345	CHEVROLET	CHEVROLET PASSENG	2007			21,100		
PC001131	FORD	FORD F-250 4X4 SER	2008				33,800	
PC001132	FORD	FORD F-250 PICKUP	2008				25,900	
PC004073	FORD	FORD F-350 FLAT BE	2008					
PC001368	STERLING	STERLING VAC CON	2009					
PC001414	INTERNATIONAL	NEW WATER TANKE	2009					
	New	SELF-PROPELLED M.	2010					
	New	UTILITY BODY	2011	10,000				
<b>SUB TOTAL</b>				207,080	771,100	538,700	59,700	117,000
<b>1212</b>	<b>Facilities Maintenance</b>							
PC001044	FORD	FORD F250 PICKUP T	2007			25,600		
<b>SUB TOTAL</b>				-	-	25,600	-	-

**FLEET MANAGEMENT FUND  
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY11	FY12	FY13	FY14	FY15
<b>6016</b>	<b>Parks/Facilities</b>							
	New	Tractor (closed cab)	2005					33,300
9011	Groundmaster	Mower RC60-F19	2006	11,300				
9013	Groundmaster	Mower RC60-F19	2006	11,300				
PC000168	FORD	FORD F-150 PICKUP	2001					
PC000445	FORD	FORD F-150 PICKUP	2004		13,730			
PC000448	FORD	FORD F-150 PICKUP	2004		14,400			
PC000637	FORD	FORD F-150 PICKUP	2005		13,300			
PC000927	FORD	FORD F-150 PICKUP	2005		13,300			
PC001141	FORD	FORD F-250 CREW C	2008				26,700	
	New	GROUNDS MOWER v	2010					
	New	SPRAY RIG	2011	24,000				
	New	TOP DRESSER	2011	15,500				
<b>SUB TOTAL</b>				62,100	54,730	-	26,700	33,300
<b>5509</b>	<b>Engineering</b>							
PC000335	FORD	FORD F-150	2003		18,400			
PC000497	FORD	FORD KING CAB PICI	2003		17,800			
PC000724	CHEVROLET	CHEVROLET PICKUP	2003		12,300			
PC000500	FORD	FORD F-150 PICKUP	2004		14,400			
PC000501	FORD	FORD F-150 PICKUP	2004		14,400			
PC000640	FORD	FORD F-150 PICKUP	2005		18,600			
PC000642	FORD	FORD F-150 PICKUP	2005		18,600			
PC000643	FORD	FORD F-150 PICKUP	2005		18,600			
PC000647	FORD	FORD F-150 PICKUP	2005		13,300			
PC000981	FORD	FORD F-150 PICKUP	2006		16,200			
PC001136	FORD	FORD F-150 PICKUP	2007			13,600		
<b>SUB TOTAL</b>				-	162,600	13,600	-	-
<b>9000</b>	<b>Utility Administration</b>							
PC000414	FORD	EXPLORER 4 DR 4 x 4	2004		22,600			
PC000415	FORD	EXPLORER 4 DR 4 x 4	2004		22,600			
PC000416	FORD	EXPLORER 4 DR 4 x 4	2004		22,600			
PC000666	FORD	SPORT TRAC 4 DR T	2005		18,300			
PC000978	FORD	EXPLORER 4 DR AD\	2006		21,800			
PC001139	FORD	SPORT TRAX 4X4	2007			22,000		
<b>SUB TOTAL</b>				-	107,900	22,000	-	-
<b>9081</b>	<b>Utility Maintenance</b>							
PC000495	FORD	F350 WITH CRANE	2003		35,700			
PC000408	FORD	SD REG CAB 3/4 TON	2004		19,600			
PC000438	FORD	SD REG CAB 3/4 TON	2004		20,700			
PC000447	FORD	F-150 PICK UP - SHO	2004		14,400			
PC000928	FORD	F550 WITH CRANE	2004		61,300			
PC000635	FORD	F150 XL PICK UP	2005		13,300			
PC000941	FORD	F350 UTILITY	2005		25,500			
<b>SUB TOTAL</b>				-	190,500	-	-	-

**FLEET MANAGEMENT FUND  
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY11	FY12	FY13	FY14	FY15
<b>9082</b>	<b>Wastewater Collection</b>							
	CAT	BACKHOE	1992					
PC 000433	FORD	5 YARD DUMP TRUCI	1997					
PC 000394	FORD	SD REG CAB F-350	2003		23,200			
PC 000389	STERLING	VAC CON CLEANER	2004		212,700			
PC 000393	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000395	FORD	SD REG CAB F-350	2004	17,590				
PC 000397	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000409	FORD	SD REG CAB 3/4 TON	2004		17,500			
PC 000667	FORD	F-250 SD REG CAB	2005		21,200			
PC 000670	FORD	F-150 PICK UP	2005		13,300			
PC 000702	FORD	F-350 UTILITY LADDE	2005		25,500			
PC 000918	FORD	F350 UTILITY	2005		25,500			
PC 000960	FORD	F350 UTILITY	2005		44,800			
PC 001043	FORD	F250 FORD PICKUP	2007			31,500		
PC 001270	FORD	STERLING TANK TRL	2007			143,000		
PC 001276	STERLING	VAC CON CLEANER	2007			218,400		
PC 001277	FORD	STERLING TANK TRL	2007			115,200		
PC 001296	FORD	STERLING TANK TRL	2007			115,200		
PC 001140	FORD	F250 SD UTILITY	2008				27,900	
PC 001329	FORD	DUMP TRUCK	2008				63,800	
PC 001330	FORD	F750 WITH CRANE 14	2008				111,300	
	Cat	Backhoe	2005					63,800
	New	CREW CAB PICK UP	2010					
	New	SPORT TRACK	2010					
<b>SUB TOTAL</b>				17,590	412,500	623,300	203,000	63,800
<b>9083</b>	<b>Wastewater Treatment</b>							
PC 000399	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000639	FORD	F-150 PICK UP	2005		13,300			
PC 000645	FORD	F-150 PICK UP	2005		14,900			
PC 000656	FORD	F-250 SD CAB 4x4	2005		20,900			
	John Deere	Tractor	2005					75,900
<b>SUB TOTAL</b>				-	63,500	-	-	75,900
<b>9086</b>	<b>Water Plant #1</b>							
PC 000411	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000657	FORD	F-250 SD CAB 4 X 4	2005		20,900			
PC 000648	FORD	F-150 PICK UP	2005		14,900			
PC 000977	FORD	F350 DIESEL DULE	2006		25,600			
<b>SUB TOTAL</b>				-	75,800	-	-	-
<b>9087</b>	<b>Water Plant #2</b>							
PC 000406	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000659	FORD	RANGER 4X4	2005		15,500			
<b>SUB TOTAL</b>				-	29,900	-	-	-
<b>9085</b>	<b>Water Plant #3</b>							
PC000632	FORD	FORD F-150 PICKUP	2005		13,300			
	New	PICK UP 4X4	2010					
<b>SUB TOTAL</b>				-	13,300	-	-	-

**FLEET MANAGEMENT FUND  
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY11	FY12	FY13	FY14	FY15
<b>9088 Water Quality</b>								
PC 000392	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000396	FORD	F-150 PICK UP - SHO	2004		16,800			
PC 000405	FORD	REG CAB 1/2 TON F-	2004		14,400			
PC 000410	FORD	SD REG CAB 3/4 TON	2004		19,600			
PC 000638	FORD	F-150 PICK UP	2005		14,900			
<b>SUB TOTAL</b>				-	80,100	-	-	-
<b>9090 Water Distribution</b>								
PC 000424	FORD	LT 8000 DUMP TRUC	1990					
PC 000453	FORD	F-800 DUMP TRUCK	1997					
PC 000390	FORD	REG CAB 1/2 TON F-	2004		13,730			
PC 000391	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000398	FORD	F-150 PICK UP - SHO	2004					
PC 000404	FORD	F-150 PICK UP - SHO	2004		14,400			
PC 000413	FORD	F-550 UTILITY	2004		26,100			
PC 000455	FORD	F-150 PICK UP - SHO	2004					
PC 000457	STERLING	STERLING UTILITY	2004				59,900	
PC 000644	FORD	F-150 PICK UP	2005		14,900			
PC 000653	FORD	RANGER EXT/CAB	2005		11,440			
PC 000668	FORD	F-250 EXT/CAB UTILI	2005		23,400			
PC 000674	FORD	F-150 PICK UP	2005		13,300			
PC 000675	FORD	F-150 PICK UP	2005		13,300			
PC 000677	FORD	F-250 SD EXT/CAB U	2005		23,400			
PC 000703	FORD	F-350 RE CHAS CAB	2005		25,500			
PC 001020	FORD	F250 UTILITY	2007			29,800		
PC 001046	FORD	F250 UTILITY	2007			25,600		
PC 001053	FORD	F250 UTILITY	2007			29,800		
PC 001127	FORD	STERLING DUMP TRI	2007					
PC 001151	FORD	F-150 PICK UP	2007			14,700		
PC 001152	FORD	RANGER R-106	2007		11,700			
PC 001170	FORD	RANGER R-106	2007		11,700			
PC 001171	FORD	RANGER R-106	2007		11,700			
PC 001275	FORD	F550 PICK UP	2008				36,400	
PC 001367	STERLING	STERLING BOX TRUC	2009					
	John Deere	Excavator	2004				110,000	
	Cat	Mini Excavator	2006					
	ERV-750	Valve Vacuum Trailer	2007					
	New	MULTI-TERRAIN LOA	2011	79,000				
<b>SUB TOTAL</b>				79,000	228,970	99,900	206,300	-

**FLEET MANAGEMENT FUND  
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY11	FY12	FY13	FY14	FY15
<b>5511 Stormwater Management</b>								
PC000336	FORD	FORD CARGO VAN	2003		15,500			
PC000337	FORD	EXPLORER SPORT T	2003		21,400			
PC000676	FORD	FORD F-150 PICKUP	2005		13,300			
PC000701	FORD	FORD F150 PICKUP 1	2005		13,300			
PC000976	FORD	FORD E-243 CARGO	2006		13,500			
PC000982	FORD	FORD F-150 PICKUP	2006		16,200			
PC001045	FORD	FORD F250 PICKUP 1	2007			25,600		
PC001137	FORD	FORD F-150 PICKUP	2007			23,300		
PC001158	STERLING	STERLING LT9513 TA	2007					
PC001160	STERLING	STERLING LT9513 TA	2007					
PC001410	STERLING	STERLING DUMP TRI	2007					
PC001411	STERLING	STERLING DUMP TRI	2007					
7872	Replacement	Loader	2004				137,500	
	New	Gradall	2009					
	New	DECK SCREENER	2010					
	New	EXCAVATOR	2010					
	New	BOAT	2010					
	New	F-350 UTILITY	2011	35,000				
	New	30-TON TRAILER	2011	30,000				
	New	20-YARD DUMP TRUC	2011	110,000				
	New	F-550 UTILITY BODY	2011	35,000				
	New	TRAILER	2011	15,000				
	New	SKID STEER	2011	91,000				
	New	BUSH HOG	2011	15,400				
	New	MINI-EXCAVATOR	2011	70,000				
<b>SUB TOTAL</b>				401,400	93,200	48,900	137,500	-
<b>3505 Building Permits and Inspections</b>								
PC000575	FORD	FORD F-150 PICKUP	2005		13,300			
PC000577	FORD	FORD F-150 PICKUP	2005		13,300			
PC000580	FORD	FORD F-150 PICKUP	2005		13,300			
PC000631	FORD	FORD F-150 PICKUP	2005		13,300			
PC000646	FORD	FORD F-150 PICKUP	2005		13,300			
PC000983	FORD	FORD F-150 PICKUP	2006		11,700			
PC000999	FORD	FORD F-150 PICKUP	2006		11,700			
PC001135	FORD	FORD F-150 PICKUP	2007			13,600		
<b>SUB TOTAL</b>				-	89,900	13,600	-	-
<b>6016 Golf Course</b>								
	New	GREENSMaster 315	2010				24,800	
	New	GREENSMaster 315	2010				24,800	
	New	GREENSMaster 315	2010					24,700
	New	GREENSMaster 315	2010					24,700
	New	REELMASTER 5510	2010					
	New	REELMASTER 5510	2010					
	New	GROUNDMASTER 3	2010					
	New	GROUNDMASTER 4	2010					
	New	MULTI PRO 1250	2010					
	New	WORKMAN HDX	2010					
	New	PRO CORE 648	2010					
	New	PRO CORE 1298	2010					
	New	KIOTI DK-45 TRACTC	2010					
<b>SUB TOTAL</b>				-	-	-	49,600	49,400
<b>2525 Information Technology &amp; Communications</b>								
PC000987	FORD	FORD ESCAPE	2006		16,400			
PC001153	FORD	FORD EXPLORER	2007			20,000		
<b>SUB TOTAL</b>				-	16,400	20,000	-	-



**FLEET MANAGEMENT FUND  
FLEET REPLACEMENT SCHEDULE**

VEH #	MAKE	DESCRIPTION	YEAR	FY11	FY12	FY13	FY14	FY15
<b>0071</b>	<b>Fleet Management</b>							
PC000180	FORD	FORD F-150 PICKUP	2002		15,000			
PC001029	FORD	FORD F-550 FORD CI	2005		50,000			
PC001040	FORD	FORD F-350 FORD PI	2005		32,600			
<b>SUB TOTAL</b>				-	97,600	-	-	-
<b>GRAND TOTAL OF ALL VEHICLES</b>				786,870	3,218,630	1,554,600	710,800	339,400



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# **MISCELLANEOUS**

## **CITY REVIEW**

Palm Coast was developed by ITT Corporation in 1969 and was incorporated December 31, 1999. The City operates under the Council/Manager form of government. The City Council consists of the Mayor and four Council Members and is responsible for enacting ordinances, resolutions, and regulations governing the City, as well as appointing the City Manager and members of various statutory and advisory boards. The City Manager is responsible for enforcement of laws and ordinances, and appoints and supervises the City's Department Directors.

The City, with a population of approximately 74,067, provides a full range of municipal services including fire and rescue, street and stormwater maintenance, planning and zoning, permitting, code enforcement, recreation and parks, water and wastewater utilities, and general administrative services. In addition, the City contracts with the Flagler County Sheriff for law enforcement services and WastePro for solid waste collection. Vehicle maintenance and replacement is provided through an Internal Service Fund.

## MISCELLANEOUS STATISTICAL INFORMATION

INITIAL INCORPORATION:	December 31, 1999
FORM OF GOVERNMENT:	Council / Manager
CITY POPULATION:	74,067
AREA: Square Miles	81
LEISURE SERVICE FACILITIES:	
Community Centers	1
Swimming Pools	1
Baseball / Softball Fields	8
Basketball Courts	5
Bocce Ball Courts	3
Handball / Raquetball Courts	7
Shuffleboard Courts	2
Tennis Courts	17
Volleyball Courts (Sand)	2
Playgrounds	7
PUBLIC SAFETY:	
Fire Stations	5
Firefighters / Volunteers	66 / 25
Law Enforcement (Contract Service)	-
FACILITIES:	
Miles of Paved Streets	550
Miles of Unpaved Streets	0.5
Miles of Sidewalks, Walkways, and Bikepaths	26
Number of Street Lights	730
Number of Traffic Signals	47
Number of Public Buildings	13
CITY UTILITIES:	
Water Customers	37,125
Wastewater Customers	35,005
Solid Waste Customers	32,466
Stormwater Customers	59,119
SCHOOL ENROLLMENT: K-12	12,931

## POPULATION STATISTICS

Fiscal Year Ended	Palm Coast Population	% Change During the Period	Flagler County Population	% Change During the Period
1999	30,767		45,818	
2000	32,732	6.39%	49,832	8.76%
2001	35,443	8.28%	53,061	6.48%
2002	38,348	8.20%	57,709	8.76%
2003	42,850	11.74%	61,618	6.77%
2004	50,484	17.82%	69,683	13.09%
2005	58,216	15.32%	78,617	12.82%
2006	67,832	16.52%	89,075	13.30%
2007	70,376	3.75%	93,568	5.04%
2008	74,590	5.99%	95,512	2.08%
2009	73,910	-0.91%	94,901	-0.64%
2010	74,067	0.21%	94,905	0.00%
2011	75,373	1.76%	95,361	0.48%

## MILLAGE RATE COMPARISON

Jurisdiction	2010 Operating Millage	Rank (Low to High)	2010 Operating Millage	Rank (Low to High)
Beverly Beach	2.0456	2	2.3000	1
Bunnell	6.0544	7	6.0544	7
Flagler Beach	3.4643	3	4.2023	5
Flagler County *	4.7837	6	5.5337	6
Marineland	1.7931	1	3.0896	2
Ormond Beach **	3.8097	5	3.8096	4
<b>Palm Coast</b>	3.5000	4	3.5000	3
St. Augustine	7.5000	8	7.5000	8

\* The millage rate for Flagler County is the General Fund millage, which is paid by all residents in Flagler County.

\*\* Includes debt service millage.

## UTILITY RATE COMPARISON

Jurisdiction	Water Charge Residential (5,000 gallons)	Rank (Low to High)	Wastewater Charge Residential (5,000 gallons)	Rank (Low to High)
Beverly Beach (1)	\$61.58	6	\$38.02	6
Bunnell	\$30.71	3	\$30.71	3
Flagler Beach	\$39.03	5	\$36.08	5
Flagler County	\$61.58	6	\$38.02	6
Marineland	N/A	-	N/A	-
Ormond Beach	\$21.09	1	\$28.36	2
<b>Palm Coast</b>	\$31.71	4	\$26.94	1
St. Augustine	\$23.90	2	\$32.06	4

Jurisdiction	Solid Waste Charge (Residential)	Rank (Low to High)	Stormwater Charge (Residential)	Rank (Low to High)
Beverly Beach (1)	\$0.00	1	\$0.00	1
Bunnell	\$16.75	4	\$0.00	1
Flagler Beach	\$18.19	5	\$4.00	4
Flagler County	\$20.78	7	\$0.00	1
Marineland	N/A	-	N/A	-
Ormond Beach	\$16.48	2	\$8.00	6
<b>Palm Coast</b>	\$19.82	6	\$8.00	6
St. Augustine	\$16.61	3	\$5.00	5

N/A = "Not Applicable" or "Not Available"

(1) Water and wastewater service is provided by Flagler County Utility. Solid waste is included in the millage rate.

## PRINCIPAL PROPERTY TAX PAYERS

Taxpayer	Taxable Assessed Value	Rank	Percentage of Total City Taxable Assessed Value
Palm Coast Holdings Inc	\$19,844,821	1	0.32%
Florida Landmark Communities	18,702,682	2	0.31%
Palm Coast Center LLC	16,712,523	3	0.27%
Palm Coast Medical Specialists	15,675,899	4	0.26%
Centex Homes	14,400,439	5	0.24%
Harbor Club Owners Assn., Inc.	13,564,800	6	0.22%
Applied Building Development	13,489,000	7	0.22%
Target Corporation	13,045,387	8	0.21%
Ginn-La Hammock Beach LTD LLP	12,857,645	9	0.21%
Reserve LLC	12,543,176	10	0.21%

## PRINCIPAL EMPLOYERS

Employer	Employees	Rank	Percentage of Total County Employment
Flagler County Schools	1,800	1	5.64%
Palm Coast Data	976	2	3.06%
Florida Hospital-Flagler	645	3	2.02%
Wal Mart Stores	575	4	1.80%
Publix Supermarket	466	5	1.46%
City of Palm Coast	392	6	1.23%
Grand Oaks Health & Rehabilitation	200	7	0.63%
Albertson's	125	8	0.39%
FAA - Center for Management Development	125	9	0.36%
Kanthal Palm Coast	105	10	0.33%

Statistics relating to total city employment are unavailable. The City of Palm Coast represents approximately 70% of the total Flagler County population.



# HOUSING AND ECONOMIC DESCRIPTORS

<b>Data Source</b>	<b>U.S. Census</b>
<b>Base Year</b>	<b>2006</b>
Housing Units in Jurisdiction	
Total	32,646
Total Occupied	28,498
Owner Occupied	21,411
Renter Occupied	7,087
Vacant	4,148
Income Statistics	
Median Household	\$48,545
Average Household	\$53,256
Per Capita	\$23,670
Percent Below Poverty Level	
Families	6.1%
Individuals	7.0%
<b>2008 Unemployment Rate</b>	<b>10.5%</b>

## AGE DEMOGRAPHICS

<b>Age</b>	
Median Age	56.1
Aged 0 to 17 Years	15.4%
Aged 18 to 34 Years	10.3%
Aged 35 to 54 Years	22.2%
Aged 55 to 84 Years	49.5%
Aged 85 Years and Older	2.6%

## **GLOSSARY**

**AD VALOREM** - "In proportion to the value".

**AD VALOREM PROPERTY TAX** - Real estate and personal property taxes. The taxes are assessed on a portion of the value of the property. Local governments set the levy.

**AGGREGATE MILLAGE RATE** - The sum of all property tax levies imposed by the governing body. State law limits the aggregate rate for a county or municipality to \$10 per \$1,000 worth of assessed taxable value.

**APPROPRIATION** - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited to the amount of time when it may be expended.

**ASSESSMENT (ASSESSED VALUE)** - The value for tax purposes determined by the property appraiser for a given piece of real or personal property.

**ASSET** - Property owned by the City, which has monetary value.

**BUDGET** - A statement of the financial position of a sovereign body for a definite period of time based on estimates of expenditures during this period and proposals to finance them. The amount of money that is available for, required for, or assigned to a particular purpose.

**BUDGET CALENDAR** - The schedule of key dates or milestones, which the City follows in the preparation and adoption of the budgets.

**BUDGETARY CONTROL** - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**BUDGET DOCUMENT** - The official written statement prepared by the budget office and supporting staff, which presents the proposed budget to the City Council.

**CAPITAL BUDGET** - A plan of proposed capital expenditures and the means of financing them. The capital budget is enacted as part of the City's consolidated budget, which includes both operating and capital outlays. The capital budget should be based on a capital improvement program (CIP).

**CAPITAL EQUIPMENT** - Equipment with a value in excess of \$750 and an expected life of more than 3 years such as automobiles, typewriters and furniture. This equipment is budgeted for in the Operating Budget.

**CAPITAL IMPROVEMENTS** - Physical assets, constructed or purchased, that have a minimum useful life of 3 years and a minimum cost of \$10,000.

**CAPITAL IMPROVEMENT FUND** - A budget fund providing for future improvements such as construction of new facilities, acquisition of new equipment, and expansion of services.

## **GLOSSARY**

**CAPITAL OUTLAY** - The cost of acquiring land, buildings, equipment, furnishings, etc.

**CAPITAL PROJECTS** - Have long range returns, useful life spans, are relatively expensive, and have physical presence such as buildings, roads, sewage systems, water systems, etc.

**CAPITAL IMPROVEMENT PROGRAM** - A comprehensive five (5) year plan of capital projects which identifies priorities as to need, method of financing and cost and revenue that will result during the five (5) years. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the Annual Capital Budget.

**CONSTRUCTION FUNDS** - Established to account for all resources, principally bond proceeds and construction grants, which are used for the acquisition of capital facilities and projects.

**CONTINGENCY** - An appropriation of funds to cover unforeseen events that occur during the fiscal year.

**DEBT SERVICE** - The expense of retiring such debts as loans and bond issues.

**DEBT SERVICE FUND** - The funds created to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**DEPARTMENT** - An organizational unit responsible for carrying out a major governmental function, such as Police or Public Works.

**DEPRECIATION** - The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary-type funds, such as enterprise and internal service funds. It is not used in any other fund. Depreciation is a non-cash expense and while it is recorded in the annual financial statements, it is not budgeted.

**ENTERPRISE FUND** - The funds established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**ESTIMATED REVENUES** - Projections of funds to be received during the fiscal year.

**EXEMPTION** - Amounts that state law determines should be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. Some of these exemptions include homestead, agricultural, widows, and disability.

**EXPENDITURES** - The cost of goods delivered or services rendered including operating expenses, capital outlays and debt service.

## **GLOSSARY**

**FINAL MILLAGE** - The tax rate adopted in the second public hearing of a taxing agency.

**FISCAL YEAR** - The twelve-month period to which the Annual Budget applies. The City's fiscal year begins October 1st and ends September 30th.

**FIXED ASSETS** - Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

**FRANCHISE FEES** - Fees levied on a corporation in return for granting privilege, sanctioning a monopoly, or permitting the use of public property, usually subject to regulation.

**FULL FAITH AND CREDIT** - A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

**FUNCTION** - A major class or grouping of activities directed toward a common goal such as public safety. For the purposes utilized in budgetary analysis, the categories have been established by the State of Florida and financial reports must be grouped according to those established functions.

**FUND** - An accounting entity that has a set of self-balancing accounts and that records all financial transactions or specific activities or government functions. Eight commonly used funds in public accounting are: General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds, Enterprise Funds, Trust and Agency Funds, Internal Service Funds and Special Assessment Funds.

**FUND BALANCE (EQUITY)** - Fund equity for governmental funds and trust funds, which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.

**GENERAL FUND** - The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, parks and recreation, public works and general administration.

**GENERAL OBLIGATIONS BONDS** - Bonds that finance a variety of public projects such as streets, buildings and improvements. The repayment of these bonds is usually made from the General Fund, and these bonds are backed by the full faith and credit of the issuing government.

**IMPACT FEES** - A connection's contribution toward its equitable share of the cost of capital improvements required to serve new customers.

**INDIRECT COSTS** - Costs associated with, but not directly attributable to, providing a product or service. These are usually costs incurred by other departments in the support of operating departments.

## GLOSSARY

**INFRASTRUCTURE** - Facilities on which the continuance and growth of a community depend on such as roads, waterlines, etc.

**INTERFUND TRANSFERS** - Transfers among funds. These are utilized to track items for management purposes. They represent a “double counting” and, therefore are subtracted when computing a “net” operating budget.

**INTERGOVERNMENTAL REVENUE** - Funds received from Federal, State and other Local Government sources in the form of grants, shared revenues and payments in lieu of taxes.

**INTERNAL SERVICE FUNDS** - The funds established for the financing of goods or services provided by one department to other departments within the City on a cost reimbursement basis. Examples are the Data Processing Fund and the Insurance Fund.

**JUST VALUE** - Value of a piece of property as determined by the property appraiser, before reductions for legislatively imposed restrictions on valuation increases or other limitations.

**MILL** - A ratio of one (1) to one thousand (1,000).

**MILLAGE RATE** - For property tax purposes, a rate established per \$1,000 of assessed taxable value. A property tax millage rate of 3.5 mills for example, would mean property with a taxable value of \$80,000 would pay \$280 in property taxes.

**OPERATING EXPENSES** - These are the expenses of day-to-day operations and exclude personal services and capital costs.

**PERSONAL PROPERTY** - Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under State law.

**PERSONAL SERVICES** - Costs related to compensating employees, including salaries, wages and benefit costs.

**PROPOSED MILLAGE** - The tax rate certified to the property appraiser by each taxing agency within a county. Proposed millage is to be sent to the appraiser within 35 days after a county’s tax roll is certified by the State Department of Revenue and is listed on notices sent to property owners. No taxing agency may approve a levy that is larger than the one it originally proposed.

**REAL PROPERTY** - Land and the buildings and other structures attached to it that are taxable under state law.

**REVENUE** - Additions to assets which:

- a. Do not increase any liability.
- b. Do not represent the recovery of an expenditure.
- c. Do not represent the cancellation of certain liabilities or decrease assets.
- d. Do not represent contributions of fund capital in enterprise and internal service funds.

## **GLOSSARY**

- REVENUE ESTIMATE** - A formal estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.
- ROLLBACK RATE** - The millage necessary to raise the same amount of Advalorem Tax Revenue as the previous year, excluding taxes from new construction.
- STATE REVENUE SHARING** - Allocations to municipalities from a trust fund primarily supported by State cigarette and motor fuel taxes.
- TAX INCREMENT DISTRICT** - An area that has been declared “blighted” and is eligible to use tax increment financing to aid in redevelopment.
- TAX INCREMENT FINANCING (TIF)** - Property tax revenue generated by the tax on increases in property value above the base value at the time a tax increment district is established. This revenue is used to fund projects in the district.
- TAX BASE** - The total property valuations on which each taxing agency levies its tax rates.
- TAX ROLL** - The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year.
- TENTATIVE MILLAGE** - The tax rate adopted at the first public hearing of a taxing agency. Under State law, the agency may reduce, but not increase, the tentative millage during the second budget hearing.
- TRUTH IN MILLAGE (TRIM)** - State law establishing mandatory procedures, including advertising requirements and the holding of public hearings, for adoption of budgets and tax rates.
- USER FEE** - Charges for specific services rendered only to those paying such charges as, for example, sewer service charges.
- UTILITY TAXES** - Municipal charges levied by the City in each and every purchase of a public service within the corporate limits of the City. Public service is electricity, gas, fuel oil, water, and telephone service.
- VOTED MILLAGE** - Property tax levies authorized by voters within a taxing agency. Bond issues that are backed by property taxes are a common form of voted millage in the State. Such issues are called general obligation bonds.

## ACRONYMS

CIP (Capital Improvement Program) - A comprehensive five (5) year plan of capital projects which identifies priorities as to need, method of financing and cost and revenue that will result during the five (5) years. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the Annual Capital Budget.

CPI (Consumer Price Index) - This is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services.

FTE (Full-time equivalent employees) - This is calculated by taking the total number of work-hours divided by the standard workweek (usually 40 hours). It is used for ease of comparison; i.e. two part-time people working 20 hours per week equal one FTE.

ISO (Insurance Services Office, Inc.) – ISO is an independent statistical, rating, and advisory organization that serves the property and casualty insurance industry.

TRIM (Truth in Millage) - State law establishing mandatory procedures, including advertising requirements and the holding of public hearings, for adoption of budgets and tax rates.