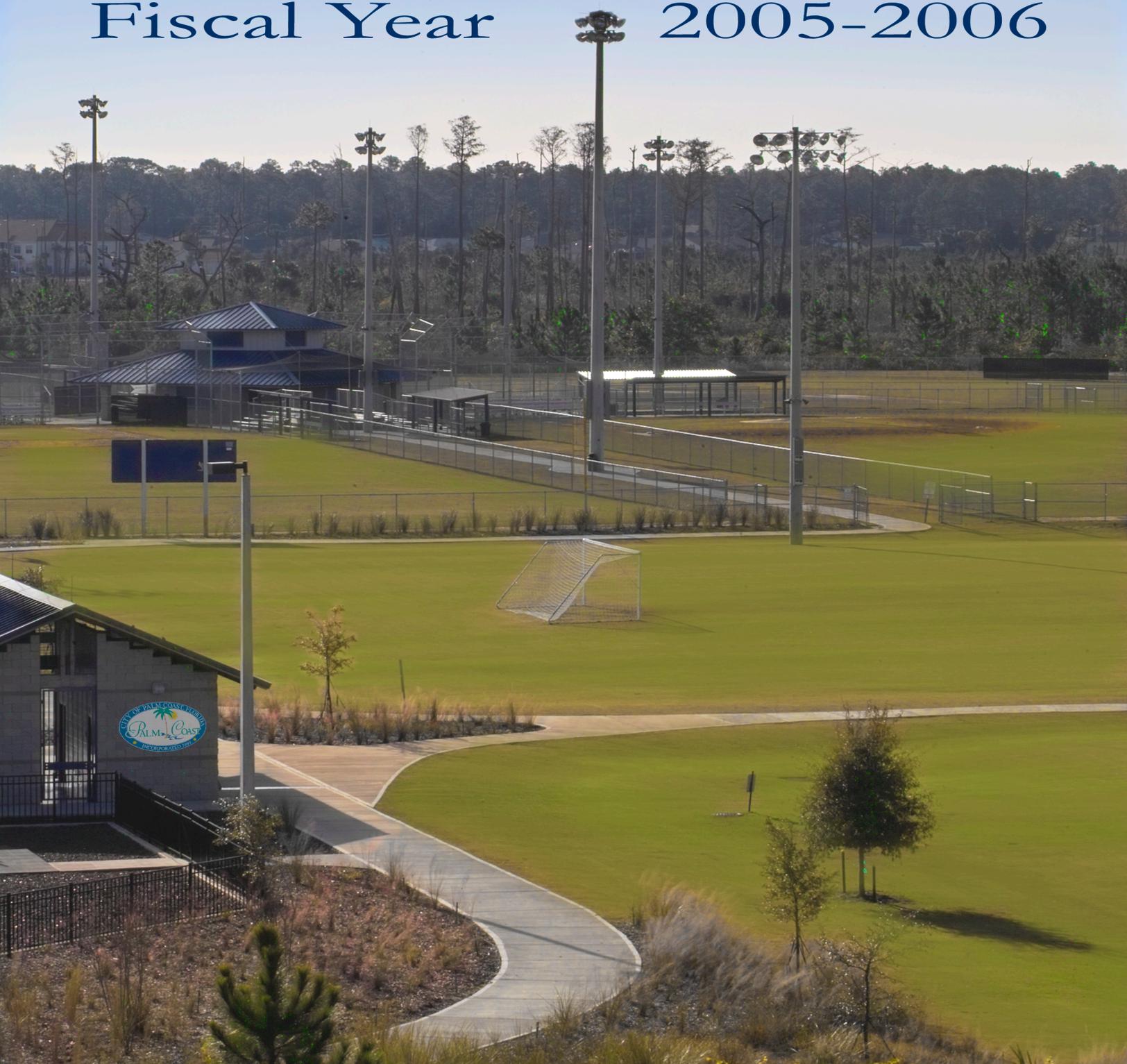


City of Palm Coast
Florida
Annual Budget Report
Fiscal Year 2005-2006



Indian Trails
Sports Complex

CITY OFFICIALS

ELECTED OFFICIALS



**Jim Canfield
Mayor**



**Bill Venne
District 1**



**Jon Netts
District 2**



**Mary DiStefano
District 3 (Vice-Mayor)**

**Vacant
District 4**

CITY OFFICIALS

APPOINTED OFFICIALS

City Manager	Richard M. Kelton
Assistant City Manager	Oel Wingo
City Attorney	William L. Colbert
City Clerk	Clare Hoeni
General Services Director	Ray W. Britt, Jr.
Planning and Zoning Director	Jason Gambone
Building and Code Administration Director	Nestor Abreu
Fire Chief	Michael C. Beadle
Public Works Director	Bill Gilley
Recreation and Parks Director	John P. Jackson
Engineering Director	William Tredik
Utility Director	Richard H. Adams
Stormwater Management Director	John Moden

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CITY MANAGER

July 19, 2005

Honorable Mayor James V. Canfield
and Members of the City Council
City of Palm Coast
2 Commerce Boulevard
Palm Coast, FL 32164

Dear Mayor Canfield and Members of the City Council:

Pursuant to Section 6 Paragraph (C) 9 of the Charter of the City of Palm Coast and in accordance with applicable State and Federal requirements I am pleased to present for City Council's consideration the proposed Annual Operating and Capital Improvements Budget for the City of Palm Coast for the Fiscal Year beginning October 1, 2005 and the Five Year Capital Improvements Program for the City beginning on that date and extending through September 30, 2010.

COUNCIL GOALS – BALANCED SCORECARD

In December 2004 the City Council met in its annual goal setting process. Unlike previous years when Council addressed its annual goals, in this effort the City Council was asked, as the City approached the end of its first five years, to look at where the City had been upon incorporation in December 1999, where the City was in December 2004 and most importantly where the City Council wanted the City to be at the time of its tenth anniversary in December 2009. In that planning exercise the City Council developed a balanced scorecard of goals and objectives for the next five years. Those goals and objectives became the basis for five year business plans which have been developed by each of the City's departments. These business plans detail the departments' strategies and tactics to achieve the goals and objectives established by City Council. Additionally, these business plans include milestones and measures so that we can tell how well the City is doing in meeting its stated objectives.

In terms of the balanced scorecard City Council goals and objectives fell into four major categories: Community Quality, Economic Opportunity and Financial Viability, Effective and Efficient Government and Community Confidence and Satisfaction. Under Community Quality

major goals of the Council included improved mobility and transportation, enhanced recreation and leisure services, expanded services for seniors, maintaining a range of housing options, enhancing the visual attractiveness of the City and maintaining public safety.

City Council goals in the Economic Opportunity and Financial Viability quadrant include continued targeted annexation, continued business retention and attraction efforts and development of an aquatic center. In the area of Effective and Efficient Government, Council's goals include simplifying public service delivery, insuring that policies, procedures, regulations and technologies are kept up to date, maintaining and improving public infrastructure and increasing the effectiveness of public services. The fourth element of the balanced scorecard, Community Confidence and Satisfaction includes the goals of maintaining a high level of customer satisfaction and insuring that all City actions meet a high standard of public trust.

These goals and objects as they are detailed later in this document have set the framework for development of the departmental business plans, as well as providing guidance for development of this budget which is targeted to meet those business plans and the balanced scorecard goals of the City Council of the City of Palm Coast.

TAX RATES

The City experienced significant growth in the taxable values of properties within the corporate limits for this fiscal year. The increase in taxable value from approximately \$3.1 billion in FY 2004-05 to approximately \$4.4 billion for FY 2005-06 has enabled adjustments to the City's tax allocations. The proposed millage for the General Fund for FY 2005-06 is 2.40 mills. This is a reduction of .5 mills from the current operating rate of 2.9 mills. The administration is proposing an increase in the millage allocated to the Capital Projects Fund, raising that rate from the previous .5 mills to 1.0 mills for FY 2005-06. The total tax rate therefore remains constant for the fourth consecutive year at 3.40 mills. It should be noted that although the total taxable value of the City has increased by approximately 40%, homestead residential properties are limited to no more than a 3% increase in taxable value under the "Save Our Homes" amendment to the Florida Constitution adopted in 1992.

KEY INITIATIVES

The proposed FY 2005-06 budget includes major initiatives in the following key areas:

Public Safety

The proposed budget includes the addition of twelve (12) firefighter/paramedic positions as the initial staffing for fire stations 4 and 5. It is expected those stations will be under construction during the coming fiscal year with completion occurring in calendar year 2006 at which time they will need to be fully staffed. In addition to the 12 firefighter/paramedics, six lieutenants will be added in the FY 2006-07 budget to complete this staffing.

For the past three years the City of Palm Coast has funded 100% of the cost of providing a traffic enforcement unit within the Flagler County Sheriff's Office. That unit currently consists of six

(6) Deputies who are assigned full time to traffic enforcement issues within the City. Based upon the increasing workloads of these Deputies and the continued feedback from our citizens regarding a perceived lack of adequate traffic enforcement, we are proposing two initiatives. First, it is proposed the “Traffic Unit” be brought in house and become a direct unit of the City of Palm Coast. And second, it is proposed that four additional officers be added to this unit bringing the total to ten (10) and that the position of Law Enforcement Coordinator be established, as proposed by the International Association of Chiefs of Police (IACP) study conducted in 2004. In addition to overseeing the “Traffic Unit” the Law Enforcement Coordinator will also oversee the contract for patrol services with the Flagler County Sheriff’s Office and the needs and levels for all law enforcement activities within the City of Palm Coast. We believe these actions are appropriate at this time in order to remove multiple layers between the City organization and the current traffic unit and ensure a more responsive traffic enforcement program in accord with the needs and desires of the citizens of the City of Palm Coast. The start-up costs to transfer this unit include the addition of modular space and furniture within the current City Hall building as well as vehicles and computers. That start-up cost is estimated at approximately \$460,000. The annual operating cost will be approximately equivalent to the current fully loaded cost paid to the Flagler County Sheriff’s Office.

Traffic and Transportation

It is clear to the casual observer that Palm Coast is behind the curve in meeting the needs of its citizens regarding traffic and transportation. We believe the Five Year Capital Improvement Program presented with this budget, in addition to transfer of the “Traffic Unit” in house, will go a long way in bringing the City back on track in meeting those needs. The Five Year Capital Improvement Program includes \$102.5 million in funded transportation improvements over the next 5-year period and leaves unallocated and available for future priority designation approximately \$15.6 million for improvements in FY 2009-10. Approximately \$60.4 million of the \$102.5 million identified will occur in this and the next fiscal year. Specific projects include the four laning and realignment of Belle Terre Parkway north, the four laning of Old Kings Road from Palm Coast Parkway south to State Road 100, including a partial realignment near the south end, and the six laning of Palm Coast Parkway from Florida Park Drive to Cypress Point Parkway. Other projects include the northward extension of Old Kings Road from Forrest Grove to Matanzas Woods Parkway and then north to meet the existing Old Kings Road and the extension of Palm Harbor Parkway to meet the Matanzas Woods Parkway extension at Old Kings Road. During the next five years 250 miles of additional City streets will be resurfaced utilizing the ½ cent local option sales tax approved by voters in 2002. This is in addition to the 150 miles already completed under this program and approximately 50 miles completed by the City prior to initiation of this program. The program also includes paved edge and shoulder improvements on Royal Palm Parkway, Whiteview Parkway and others as they become due for resurfacing. Trails and bike paths are funded in the amount of \$2.9 million, traffic signals are funded in the amount of \$2.7 million and additional street lighting is funded in the amount of \$1.25 million. Of these amounts, \$1.75 million is allocated in FY 2005-06.

In an effort to expedite handling of traffic operational issues, we are proposing hiring of a Traffic Engineer within the Engineering Department.

Public Works and Facilities

The third area reflecting major initiatives for this fiscal year is that of Public Works and Facilities. There are two components to the initiatives within this category. First with the merger of the Palm Coast Community Service Corporation into the City and the funding of the City's State Revolving Fund Loan for stormwater improvements there is an addition of seventeen positions within the Public Works Department. Some of these positions are the direct result of the stormwater activities while others will enhance the level of service with regard to street cleaning, mowing, pothole patching, facilities maintenance and fleet management. This is the largest personnel increase to the Public Works Department since the City assumed these responsibilities on October 1, 2000 and represents a major effort to upgrade our overall responsiveness to our citizens and levels of service.

The second component deals with public facilities. It is anticipated that a general obligation bond referendum or referendums will be placed on the ballot at the general election in November seeking voter approval for funding the construction of a permanent Palm Coast City Hall to be located at Town Center and for two Senior/Community Centers, one on Belle Terre Parkway near Royal Palm Parkway and the second near Belle Terre Parkway and Burroughs Drive adjacent to Fire Station 23. City operations are currently centered in Palm Coast City Hall which is housed in a former industrial building now containing approximately 20,000 square feet of office space. Several departments continue to operate from remote facilities and the City Council, PLDRB and Code Enforcement Boards continue to meet at the Community Center. The space needs analysis conducted for the City identified the City's space requirements for the year 2020 at approximately 78,000 square feet. The City Hall building currently under design is targeted to meet those needs and will bring all City departments as well as the Council Chambers into one central location.

As the City has grown from approximately 30,000 residents to over 60,000 residents we have not kept pace with the demand for Community Center activity space nor have we kept pace with the demand for senior activities. It is felt construction of additional community centers in the northern and southern portions of the City will bring these facilities closer to a majority of the population, will facilitate extension of additional services in these areas and greater participation by all segments of the Palm Coast community.

The cost for the proposed City Hall is estimated at approximately \$20 million. The current schedule calls for the start of construction in the spring of 2006. It is anticipated that with a successful referendum, bonds would be sold after the first of the year. Design for the community centers is a little further behind than that for City Hall but with a successful referendum in November it is anticipated design could be complete for these buildings by mid to late 2006 with construction under way in FY 2007. Accordingly, the Capital Projects fund of the budget reflects revenue from the sale of bonds and the start of construction of these projects on the timelines indicated.

GENERAL FUND

The General Fund budget for Fiscal Year 2005-2006 is proposed at \$27,816,222 and is approximately \$4.65 million or 20% above the amended 2004-2005 budget. This budget includes the establishment of the Palm Coast Traffic Unit which includes the addition of 4 traffic

officers and start up costs of approximately \$460,000. It also includes positions previously discussed for the Public Works Department and the Fire Department. The proposed budget includes three additional full-time positions for the Recreation and Parks Department and several part-time positions who will be utilized to expand youth programs of the City. A portion of the increase in the Public Works Department will be offset by charges to the Stormwater Utility Fund for work done in relation to the City's stormwater maintenance and canal maintenance programs. This budget again transfers one-half million dollars to the disaster reserve fund and increases the transfer to the CRA fund from one-half million to \$1 million to enable the start of acquisition efforts within the CRA area.

Increased revenues within the general fund include \$1.56 million resulting from the increase in ad valorem tax base and \$3.1 million from charges to other departments as well as incremental increases in other standard operating revenues.

It is anticipated that a fund balance of approximately \$6.49 million will be available at the end of this fiscal year on September 30, 2005. Of that amount approximately \$3.1 million is programmed within the general fund to cover non recurring capital expenditures and transfers. Approximately \$3.36 million will remain in unappropriated reserves or approximately 12.1% of the general fund budget. This falls within the range recommended by our external auditors of 10 to 20% and continues to indicate the financial strength of the City of Palm Coast.

UTILITY FUND - OPERATING

The total Utility Operating Fund budget is proposed at \$21,433,846. This is an increase of approximately \$2.6 million from the adjusted estimated expenditures for the fiscal year ending September 30, 2005. Increases in revenues are the result of additional customer base resulting from our continued residential and commercial development within the City limits as well as the unincorporated areas served by the City. Changes in expenditure levels include the addition of approximately 18 personnel. These positions are primarily directed at bringing additional persons on board to be trained as plant operators for the Wastewater Treatment Plant currently under construction and Water Plant 3 currently in design but expected to go to construction by early next year. Estimated fund balances for the Utility Operating Fund at September 30, 2005 are \$2,559,000. One-hundred fifty thousand of this total is being appropriated in support of the 2006 fiscal year budget leaving an unappropriated fund balance of \$2.4 million or approximately 11% of the Utility Operating Fund budget total. This falls within the range of reserves recommended by the City's auditors.

UTILITY FUND CAPITAL PROJECTS

The Utility Capital Projects Fund is proposed at \$35,281,686. This is a reduction of approximately \$3.7 million from the fiscal year '05 total. Projects funded include continued improvements throughout the water distribution and wastewater collection systems, development of a re-use distribution system, construction of sewage force mains and lift stations to serve the beachside service territory and construction of Water Treatment Plant 3.

For the five year CIP, total capital expenditures are estimated at \$123.75 million.

The Utility Capital Improvement program is funded from revenues from connection charges to the City's water and sewer systems as well as State Revolving Fund loans and the proceeds from utility revenue bond issues. A portion of the 2003 acquisition bonds was allocated for initial capital improvements to the system. Construction of the Wastewater Treatment Plant has been funded through State Revolving Fund and additional revenue bonds in the amount of \$24.0 million are anticipated in FY 2006-07. New projects funded within the five year capital improvement program include the following: Wellfield land acquisition, Wastewater Treatment Plant No. 2 and continued development of the beachside sewage collection system.

OTHER MAJOR OPERATING FUNDS

Although the general fund and utility operating fund represent the largest portions of the City's operating budget there are three other operating funds which are significant in their totals and include City personnel.

Stormwater Utility Fund

The stormwater utility fund is proposed for fiscal year 2005-2006 at \$8,689,942. This will be the first full year for a combined stormwater utility operation and represents the inclusion of the former Palm Coast Community Service Corporation operations in addition to the City's previous stormwater efforts. Additionally, \$5.0 million of the stormwater master plan funded by State Revolving Fund loans is included within this budget.

Solid Waste Fund

When the City took over billing for water and sewer it also assumed responsibility for billing for solid waste collection. As construction of new homes within the City has continued, both the revenues and expenditures of this fund have grown accordingly. Total revenues and expenditures for FY 2005-06 are \$3,494,917. The City continues to contract for collection services while maintaining a limited staff, 2 positions, to oversee the contract and respond to citizen questions and concerns regarding contractor performance.

Internal Service Fund – Fleet Management

Management of the growing fleet of municipal vehicles is funded in the Fleet Management Fund. This fund operates as an Internal Service Fund deriving its revenues from charges to other departments for maintenance of their equipment and for purchase of fuel. The City also receives revenue to offset fuel expenses by providing fuel to the Sheriff's Office. All new and replacement rolling stock are purchased through this fund and maintenance of all rolling stock with the exception of fire apparatus are maintained through this fund.

PERSONNEL ISSUES

The City of Palm Coast could not continue to provide services to its citizens without the services of its employees. Personnel matters are a significant portion of the municipal operation. The

City has a growing workforce commensurate with the growth in population and service expectations of our citizens.

For FY 2006 we are proposing the increase of 84.6 full time equivalent positions to the City workforce. By category this total includes: 25 positions for public safety, 39 positions for field operations in the areas of Public Works, Utilities and Engineering, 8.6 FTE's for expanded services in Recreation and Parks and 5 additional positions for the City's technology investment including our computer systems, our expanding wireless networks, our new 800 Megahertz system and continued oversight of our telephone system as well as the continued expansion of our GIS capabilities.

As in past years selected adjustments have been made to pay grades throughout the compensation schedules to reflect market conditions and recruitment difficulties. This is an ongoing issue and is particularly acute in areas such as Firefighters/paramedics, utility plant operators and engineering personnel. The City will continue to monitor the marketplace to ensure that we maintain competitive wages for our employees as well as a competitive benefit package. Without the ability to recruit and retain qualified employees we will not be able to meet successfully the goals and objectives identified by the City Council over the next five year period.

CAPITAL IMPROVEMENTS

The Capital Improvement Program for the City of Palm Coast for FY 2005-06 is proposed at \$85.6 million. This represents 58% of the total proposed budget of \$146 million. For the five years through FY 2009-10 total Capital Improvements are projected at approximately \$343.4 million.

Capital Projects Fund

The Capital Projects Fund is proposed at \$23,450,000 for FY 2005-06. This figure includes construction of the new Palm Coast City Hall at Town Center as well as funds for street lights, Parkway beautification and design of proposed Senior/Community Centers.

Impact Fee Funds

The Fire Impact Fee fund is budgeted at \$400,000. These funds will go towards construction of Fire Stations 4 and 5.

The Park Impact Fee fund is budgeted at \$4,260,000 for FY 2005-06. This figure includes construction of the Palm Coast Linear Park as well as acquisition funds for the Whiteview/White Mill property, and design funds for the Palm Coast Waterfront Park and Lehigh Woods Park.

The Transportation Impact Fee fund is budgeted at \$10,650,000 for FY 2005-06. This fund continues the design of the Belle Terre four lane project, includes the design of the Old Kings Road four lane project and the design of Palm Coast Parkway 6 laning. It is anticipated that the four laning of Belle Terre could be under construction within this fiscal year. The five year Transportation Impact Fee fund totals \$62.75 million and includes construction of the three

major projects identified above as well as the northern extension of Old Kings Road and the linkage of Palm Harbor Parkway to Matanzas Woods Parkway. The Street Improvement program is budgeted at \$4,052,400 for FY 2005-06 and \$22.25 million for the five years ending in FY 2010. This fund includes receipts from the ½ cent local option sales tax as well as the six cent local option gas tax distribution. It is utilized to fund the resurfacing of 50 miles of City streets each year as well as additional capital projects such as the shoulder widening of Pine Lakes Parkway, Royal Palm Parkway, and Whiteview Parkway.

OTHER FUNDS

Within this budget document details are provided for the balance of the smaller operating and capital funds utilized by the City of Palm Coast to fund its ongoing operating and capital needs. Summaries of these can be found on pages 14 and 17 with details within the document.

This total budget presentation proposes revenues and expenditures totaling approximately \$146 million for FY 2005-2006. Of that total \$61.1 million represent operations with the balance, or \$85.6 million representing capital investments in the future of our City. I believe this budget addresses the priorities established by the City Council of the City of Palm Coast in it's five year strategic plan and is a major commitment to meeting the needs of the citizens of Palm Coast as this City continues to grow at an unprecedented rate. Although we have probably seen the peak in new single family permitting we still anticipate that the population of Palm Coast will reach approximately 87,000 by the time of the 2010 Census, now less than 5 years away.

Palm Coast has had to deal simultaneously with establishing its basic operations as a municipality while it coped with the increasing demands, pressures and desires of a growing population. The citizen moving to Palm Coast today expects full City services and has no appreciation for the fact that this City is still in its infancy as a municipal government. Our task is to meet the needs of our citizens in as an effective and efficient manner as possible given the resources available to achieve that objective. I strongly believe this budget does just that and that its adoption and execution will enhance the level of services for all citizens of Palm Coast as well as providing needed infrastructure improvements that will serve future residents and citizens as well as visitors for many years to come.

I cannot conclude this budget message without expressing my gratitude to the Department Heads and staff of the City of Palm Coast who work so diligently throughout the year to provide services to our citizens as well as their efforts to prepare this budget. In particular I wish to express my appreciation to Mr. Ray Britt, General Services Director, and his staff for their special efforts in the compilation of this document.

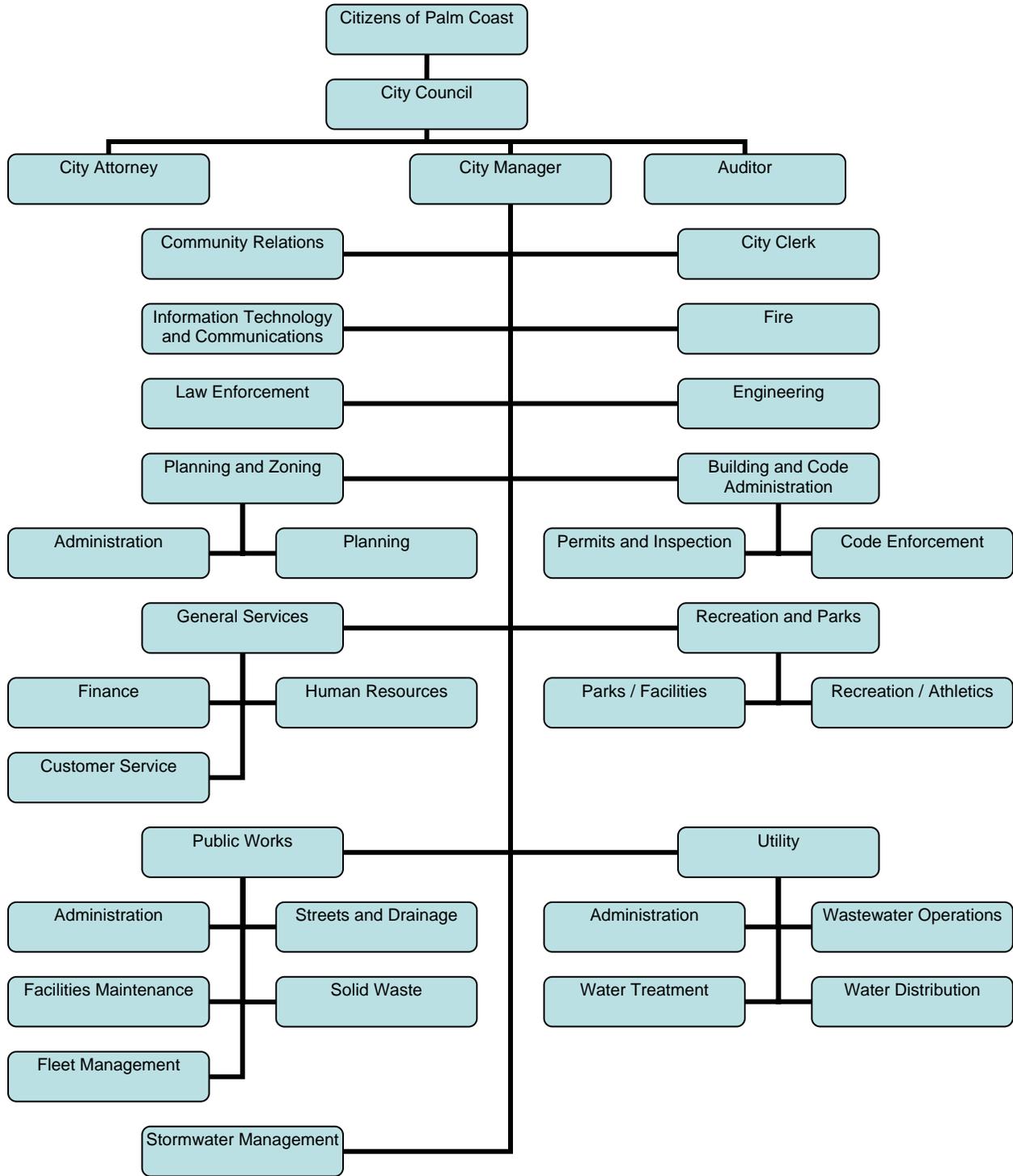
Respectfully submitted,

Richard M. Kelton
City Manager

ADDENDUM

Two major changes were made as the result of workshops, public hearings, and events that occurred after the original transmittal dated July 19, 2005. The decision was made to continue to contract with the Flagler County Sheriff for traffic enforcement. The four additional officers anticipated for the traffic unit will be added under the contract. Therefore, the primary cost difference is capital cost that would have been necessary to start a City traffic unit. The second change was a reduction in the number of additional paramedics in the Fire Department. Delays in the construction of two new stations reduced the need for personnel in fiscal year 2006. The overtime budget in Fire was increased. The cost savings produced by these changes were added to contingency resulting in no net change to the General Fund budget.

ORGANIZATIONAL CHART





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Palm Coast
Florida**

For the Fiscal Year Beginning

October 1, 2004

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the **City of Palm Coast, Florida** for the Annual Budget beginning October 01, 2004. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



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DOCUMENT FORMAT

For easy use, this budget has been divided into separate functional areas for review as follows:

Introduction: This section contains the table of contents, the transmittal letter, a table of organization, and the GFOA budget award.

Executive Summary: This section provides summaries of the budget on a city-wide basis including revenues, expenditures, and personnel. It also contains the City's goals and objectives and other information.

Budget Detail: This section contains data on individual funds and additional detail is provided by department.

Capital Improvement Program: This section provides summaries of the City's Capital Improvement Program, the effect of the Program on each fund and a detail page for each capital project in the program.

Miscellaneous: This section contains a glossary of terms and miscellaneous information about the City.

CITY COUNCIL VISION, MISSION, AND VALUES

VISION

Palm Coast will be a leadership city with a high quality of life, access to nature, and professional services unsurpassed in Northeast Florida.

MISSION

Protect the health, safety, and welfare of the citizens of Palm Coast through a full range of efficient and effective municipal services.

VALUES

**Responsiveness
Integrity and Trustworthiness
Financial Responsibility
Civility and Respect
Practical Solutions
Customer Friendly
Leadership
Professionalism
Citizenship**

CITY COUNCIL GOALS AND OBJECTIVES

COMMUNITY QUALITY

- ❖ Improved mobility and transportation
 - Continue sidewalk program
 - Develop increased public transportation capacity
- ❖ Enhance recreation and leisure services
 - Open a public access golf course
 - Expand the number of tennis courts available for public use
 - Open additional marina slips available to the public
 - Increase boat access for the public
 - Ensure all new annexations provide land for recreation and open space requirements
 - Expand trails system
- ❖ Expanded services for seniors
 - Open two senior activity centers
 - Encourage development of “life care” senior communities
- ❖ Expand arts and culture activities
 - Promote a arts site at Town Center
 - Implement the cultural plan
- ❖ Maintain a range of housing options
 - Encourage greater heights and density where appropriate
 - Annex “high-end” housing areas
 - Provide zoning to encourage apartment communities in appropriate sites
 - Encourage mixed-use developments in selected sites
 - Continue requirements for affordable housing
- ❖ Maintain and enhance the visual attractiveness of the City
 - Complete Palm Coast Parkway beautification
 - Update signage
 - Improve gateways
 - Complete decorative lighting
 - Engage in city-wide median beautification
 - Maintain current level of code enforcement
 - Institute updated tree and landscaping codes
- ❖ Maintain public safety
 - Decide on establishment of city police force
 - Maintain disaster response readiness
 - Increase and maintain traffic enforcement
 - Expand city wide lighting
 - Maintain fire and insurance ratings

CITY COUNCIL GOALS AND OBJECTIVES

- ❖ Expand open space
 - Continue park expansion and improvement program
 - Create a “hero’s” park
 - Continue land acquisition programs

ECONOMIC OPPORTUNITY AND FINANCIAL VIABILITY

- ❖ Continue targeted annexation to provide business growth sites and enhanced property valuation
 - Implement existing annexation agreements as appropriate
 - Target Graham swamp as priority annexation areas
 - Seek to annex wellfield and properties if the opportunity arises
 - Pursue other annexations that would square off the boundaries, enhance the tax base or meet City goals as opportunities arise.
- ❖ Continue business retention and attraction efforts
 - Participate in Northeast Florida economic development activities
 - Continue current incentives and update as needed
 - Ensure land is available for expansion
 - Support marketing and development efforts of the County
- ❖ Foster development of an aquatic center
 - Conduct a needs and feasibility study
 - Implement recommendations of the study

EFFECTIVE AND EFFICIENT GOVERNMENT

- ❖ Simplify public service delivery
 - Develop a unified stormwater system
- ❖ Ensure policies, procedures, regulations and technologies are up to date
 - Adopt a new land development code
 - Ensure the information technology capacity of the city is current
- ❖ Maintain and improve public infrastructure
 - Continue road resurfacing
 - Maintain maintenance standards on city property and equipment
 - Develop stormwater facility
- ❖ Increase the effectiveness of public services
 - Initiate a Council of Governments in Flagler County
 - Continue ICMA performance measurement system
 - Make decision on new City Hall
 - Institute document imaging system
 - Enhance staff qualifications and credentials

CITY COUNCIL GOALS AND OBJECTIVES

COMMUNITY CONFIDENCE AND SATISFACTION

- ❖ Maintain a high level of customer satisfaction
 - Improve citizen satisfaction scores annually
 - Continue customer first training or equivalent
 - Institute performance management system that measures and rewards for customer satisfaction
- ❖ Ensure all city actions meet a high standard of public trust
 - Seek to receive awards for which the City is eligible
 - Institute and maintain active community outreach and engagement programs
 - Provide training to all officials and staff on ethics and standards of performance
 - Pursue certifications and awards for staff

FINANCIAL POLICIES

The City Council has taken a conservative approach to the finances of the City while providing for the protection of the health, safety, and welfare of the citizens of Palm Coast through a full range of efficient and effective municipal services. Within the City Council's overall vision for the City, two primary financial policies have been established. The first is to ensure the long term financial viability of the City and the second is to diversify and strengthen the City's economy.

Financial Planning

The City will adopt a balanced budget as required by Florida Statute, Chapter 166. The budget is balance when the amount available from taxation and other sources, including amounts carried over from prior fiscal years, equals the total appropriations for expenditures and reserves.

Revenue

User fees and charges will be sufficient to cover the cost of providing the service for which the fee is charged. Recreation and park fees are not intended to cover the full cost of services. These services will be supplemented so that all citizens have the opportunity to utilize these activities and resources regardless of economic condition.

The City will use one-time revenues for non-recurring expenditures. One-time revenues would include grants, prior year surplus, or other revenues that are not likely to occur in future years. Non-recurring expenditures would include special programs or capital purchases that would not require the same expenditure in future years.

Expenditure

The City will issue debt only for capital expenditures. The term of the debt will not be for period than the expected life of the asset. Debt for a period longer than three years or more than \$15 million may not be issued without voter consent unless the debt is self-funded.

The City will maintain reserves of at least fifteen percent in its four operating funds.

The City Council will receive a monthly comparison of actual expenditures to budget. The City Manager will recommend any adjustments to the budget that may be required during the year.

BUDGET PROCESS

Methodology

The preparation and adoption of the Annual Budget is one of the most important actions carried out by the City Council, citizens and staff of Palm Coast. To achieve the best results in the planning and delivery of community services, key financial decisions must be made. The budget process provides a forum to accumulate financial and performance information concerning local services into a common format; analyze and debate the merits of each service; and make decisions about the level and cost of service which will be provided. The budget is designed to provide the citizens of Palm Coast with the full complement of municipal services. This budget aims at providing the highest quality municipal service to the community in an efficient and effective manner.

Review

Early in the budget process, each department outlines functions and goals to accomplish in the coming fiscal year. They then prepare a detailed estimate of monies and personnel required to provide these services. These requests are reviewed by the City Manager and the Finance Director. Upon completion of this review and matching with the projected revenues available, the budget is compiled by the Finance Department. During the month of July of each year, the City Manager submits the proposed budget to the City Council. The City Council reviews the proposed budget and conducts public workshops to obtain preliminary direction as to the probable approval levels of the budget.

Adoption

During the month of September, in accordance with the timing specified in State Law (F.S. 200.065), two public hearings are held. The time of the first hearing is advertised on the "Notice of Proposed Property Taxes" sent to property owners and by the usual procedure for advertising a public hearing. The first meeting is to tentatively adopt the budget and millage rate. For the second hearing, in addition to normal advertising procedure, a general summary of the proposed budget is advertised in the newspaper along with a date for the statutory public hearing to adopt the budget and millage rate. The City's fiscal year is October 1 through September 30.

Public Participation

The public is invited and encouraged to attend and participate in all work sessions and public hearings.

Budgetary Basis

Governmental funds are budgeted using the modified accrual basis of accounting. Revenues are recognized when they become available and measurable. An example would be sales tax or state revenue sharing that is measurable but may not be received until after the end of the fiscal year. Expenditures are recognized when the liability has occurred and is measurable. This would be charges for work that has been completed and invoiced but not paid at year-end. Estimated expenditures for capital outlay and debt service payments are budgeted in all funds; however, the actual expenditure for capital and principal on debt is applied to balance sheet accounts and is not expensed in the proprietary funds. Depreciation is not budgeted in any fund but is recorded in proprietary funds. Revenue in the proprietary funds is recognized when due and expenses when they are incurred.

OPERATING BUDGET CALENDAR

March 13, 2005	Budget process initiated by Finance.
April 8	FY 2006 Revenue estimates prepared by Finance.
April 8	MUNIS budget system opened for Department line-item entries.
April 11	Departments submit additional personnel/program requests for FY 2006.
April 11	Departments submit fleet and technology requests for FY 2006.
May 2	MUNIS budget system closed for Department line-item entries. Note: Personal services/internal transfers will be projected by Finance.
May 9 - 13	Finance Director reviews budget requests with department heads.
May 20	Finance Director submits the preliminary budget to the City Manager and department heads.
June 1 - 7	City Manager and Finance Director meet with department heads to discuss departmental needs and requests.
July 19	Proposed Budget and Budget Message presented to Council by City Manager.
August 2	Establish proposed Millage Rate (TRIM Rate). (MUST BE DONE PRIOR TO AUGUST 4).
August 1 – 31	City Council Budget Workshops as needed.
August 22	Property Appraiser distributes “Trim Notices” with date and time of first Public Hearing on Millage Rate.
September 6	Public Hearing to tentatively adopt Millage Rate and Budget. (FINAL ADOPTION MUST BE ADVERTISED WITHIN 15 DAYS).
September 17	Place meeting notice and budget summary advertisements. (PUBLIC HEARING MUST BE NO LESS THAN 2 DAYS OR MORE THAN 5 DAYS AFTER ADVERTISEMENT OR MORE THAN 20 DAYS AFTER FIRST HEARING).
September 20	Public Hearing to adopt final Millage Rate Resolution and Budget Resolution.

OPERATING BUDGET CALENDAR

September 23	Forward a copy of the Millage Rate Resolution to the Property Appraiser and the Tax Collector.
October 20 Last Day	Certificate of Conformance sent to State. (MUST BE DONE WITHIN 30 DAYS OF FINAL ADOPTION).

CAPITAL IMPROVEMENT BUDGET CALENDAR

March 13, 2005	Budget process initiated by Finance.
April 25	Capital Improvement Program project requests submitted to Finance Director. (MUST BE IN CONFORMANCE WITH COMP PLAN)
May 9 - 13	Reviews of Capital Improvement Program. (COPY SENT TO DEVELOPMENT SERVICES FOR COMP PLAN REVIEW)
June 1 - 7	City Manager and Finance Director meet with department heads to discuss Capital Improvement Program.
July 19	City Manager distributes Capital Improvement Program to Council.
September 20	City Council adopts Capital Improvement Program as part of the annual budget.

BUDGET AMENDMENT PROCESS

Supplemental Appropriation Amendments After Adoption

If during the fiscal year the City Manager certifies that there are available for appropriation, revenues in excess of those estimated in the budget, the City Council by resolution may make supplemental appropriations for the year up to the amount of such excess.

Emergency Appropriations

To meet a public emergency affecting, life, health, property, or the public peace, the City Council may make emergency appropriations. Such appropriations may be made by emergency ordinance to the extent that there are no available unappropriated revenues to meet such appropriations.

Reduction Of Appropriations

If at any time during the fiscal year it appears probable to the City Manager that the revenues available will be insufficient to meet the amount appropriated, he shall report to the City Council without delay, indicating the estimated amount of the deficit, any remedial action taken by him, and his recommendations as to any other steps to be taken. The City Council shall then take such further action as it deems necessary to prevent or minimize any deficit and for that purpose it may by resolution reduce one or more appropriations.

Transfer Of Appropriations

At any time during the fiscal year the City Manager or his designee may transfer part or all of any unencumbered appropriations balance among programs within a department. The City Council may by resolution transfer part or all of any unencumbered appropriation balance from one department to another.

Limitations: Effective Date

No appropriation may be reduced below that amount required by law to be appropriated, if any. No appropriation may be reduced below the amount of the encumbered balance. The supplemental and emergency appropriations and reduction or transfer of appropriations authorized may be made effective immediately upon adoption.

Lapse Of An Appropriation

Every appropriation, except an appropriation for a capital expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital expenditure shall continue in force until the purpose for which it was made has been accomplished or abandoned.

FUND DESCRIPTION

The City of Palm Coast utilizes a fund structure as outlined in the accounting regulations that govern units of local government. A fund is a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes therein, which are segregated for the purpose of conducting specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations. Funds are divided into various types according to the legal restrictions imposed upon them or by their uses. Following is the fund structure contained in the fiscal year 2005 budget for the City of Palm Coast:

I. Governmental Funds

Accounted for on a “spending” or “financial flow” measurement focus. Accordingly, the budgeted fund balances provide an indicator of available, spendable, or appropriate resources.

A. General Fund

The general fund of a government unit serves as the primary reporting vehicle for current government operations. The general fund is used to account for all current financial resources, with the exception of those required to be accounted for in another fund.

B. Special Revenue Funds

The special revenue funds account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes. These include Police Education Fund, Police Automation Fund, Parks Impact Fee Fund, Developer Special Projects Fund, and various capital project funds.

II. Proprietary Funds

Proprietary funds are accounted for on a cost of services or “capital maintenance” measurement focus. Accordingly, all assets and liabilities are included on their balance sheets and the reported fund equity provides an indication of the economic net worth of the fund. Operating statements for proprietary fund types report increases and decreases in total economic net worth.

A. Enterprise Funds

The enterprise funds account for operations that are financed and operated in a manner similar to private business enterprises. The Utility Fund and the Utility Capital Projects Fund were established in conjunction of the utility purchase. The FY05 budget also includes the Solid Waste Fund and the Stormwater Utility Fund.

B. Internal Service Funds

The internal service funds account for financing goods or services provided by one department to other City departments or to other governments on a cost-reimbursement basis. The internal service fund in this budget is the Fleet Management Fund.

FUND BALANCES

Fund balances/retained earnings referred to on the following page of this document do not necessarily represent cash and investment balances in the respective funds. It does, however, represent the net of the total fund assets, less total fund liabilities and contributed capital in the respective fund types.

GENERAL FUND:

In the General Fund, the primary purpose of reserve retention is to fund unforeseen occurrences. These unforeseen occurrences are funded only upon specific appropriation by the City Council. It is generally recommended that a City have reserves of 5% to 20% of the annual budget. The estimated unreserved-undesignated fund equity for the beginning of fiscal year 2005 will be 28.9%.

ENTERPRISE FUNDS:

In the Enterprise Funds, reserves are planned to meet operating expenses and future capital needs. Each enterprise fund has a separate rate structure. These rates are reviewed annually to insure that adequate funding will be available to meet the needs of the individual enterprise's budgetary requirements.

INTERNAL SERVICE FUNDS:

Internal Service Funds differ from other fund types in that funds remaining at year-end are normally redistributed back to the originating funds. An exception to this rule is made when timing differences exist and/or reserves for capital purchases are maintained.

SPECIAL REVENUE FUNDS:

There are no fund equity reserve requirements for Special Revenue Funds. The purpose of these funds is to fund specific programs and capital improvement projects included in the City's budget. Funding sources include fines and forfeitures, impact fees, interest earnings, and fund equity.

CHANGES IN FUND BALANCES:

There is an overall increase during the two-year period of approximately \$5,000,000. An anticipated bond issue will generate money for the construction of a city hall and two activity centers. Construction of the city hall will begin in 2006 and the activity centers in 2007. Bond proceeds of about \$9,000,000 will carry over to 2007. Money is accumulating in the current fiscal year for expenditures anticipated in FY06 for capital projects. Therefore some capital project funds will increase while others will decrease. The largest capital expenditures are expected in the Utility Capital Projects Fund. The General Fund will decrease due to capital expenditures and one-time transfers to some special revenue funds.

COMPUTATION OF ESTIMATED FUND BALANCES

Fund Title	Available Fund Balance 09/30/2004	Estimated Fund Balance 09/30/2005	Contingency (Appropriated Fund Equity) 10/01/2005	Estimated Fund Balance 09/30/2006
General Fund	\$ 5,849,129	\$ 6,491,700	\$ (2,140,245)	\$ 4,351,455
Police Education Fund	20,931	26,525	-	26,525
Police Automation Fund	31,487	27,774	-	27,774
Disaster Reserve Fund	1,142,611	1,539,530	518,400	2,057,930
Recycling Revenue Fund	110,366	150,204	4,900	155,104
Streets Improvement Fund	973,846	861,200	(320,000)	541,200
Park Impact Fee Fund	1,453,441	1,897,900	(1,090,700)	807,200
Fire Impact Fee Fund	1,596,980	-	200,200	200,200
Development Special Projects Fund	363,924	259,500	6,900	266,400
Transportation Impact Fee Fund	-	6,899,765	133,280	7,033,045
SR100 Community Redevelopment Fund	-	335,900	(233,911)	101,989
Capital Projects Fund	2,633,691	-	10,074,222	10,074,222
Utility Fund	3,348,445	2,559,285	(150,000)	2,409,285
Utility Capital Projects Fund	5,288,252	4,100,845	(3,966,232)	134,613
Solid Waste Fund	216,402	225,000	(60,317)	164,683
Stormwater Management Fund	-	586,245	(191,942)	394,303
Fleet Management Fund	-	100,271	458,402	558,673
Total	\$ 23,029,505	\$ 26,061,644	\$ 3,242,957	\$ 29,304,601

BUDGET SUMMARY

Fund Type	Estimated Revenue	Operating Expenditures & Contingency	Capital Expenditures	Operating Transfers	Total Expenditures
General Fund	\$ 27,816,222	\$ 24,208,183	\$ 883,705	\$ 2,724,334	\$ 27,816,222
Special Revenue Funds					
Police Education Fund	5,900	5,900	-	-	5,900
Police Automation Fund	26,700	26,700	-	-	26,700
Disaster Reserve Fund	518,400	518,400	-	-	518,400
Recycling Revenue Fund	45,900	45,900	-	-	45,900
Streets Improvement Fund	4,052,400	-	4,052,400	-	4,052,400
Park Impact Fee Fund	4,260,000	-	4,260,000	-	4,260,000
Fire Impact Fee Fund	600,200	200,200	400,000	-	600,200
Developer Special Projects Fund	6,900	6,900	-	-	6,900
Transportation Impact Fee Fund	10,783,280	133,280	10,650,000	-	10,783,280
SR100 Community Redevelopment Fu	1,400,000	100,000	1,300,000	-	1,400,000
Capital Projects Fund	33,524,222	10,074,222	23,450,000	-	33,524,222
Sub-Total	55,223,902	11,111,502	44,112,400	-	55,223,902
Enterprise Funds					
Utility Fund	21,433,846	19,370,747	251,000	1,812,099	21,433,846
Utility Capital Projects Fund	35,281,686	-	34,137,800	1,143,886	35,281,686
Solid Waste Fund	3,494,917	3,494,917	-	-	3,494,917
Stormwater Utility Fund	8,689,942	3,672,782	5,000,000	17,160	8,689,942
Sub-Total	68,900,391	26,538,446	39,388,800	2,973,145	68,900,391
Internal Service Funds					
Fleet Management Fund	4,230,582	1,627,625	2,428,735	174,222	4,230,582
Sub-Total All Funds	156,171,097	\$ 63,485,756	\$ 86,813,640	\$ 5,871,701	156,171,097
Less: Interfund Charges and Transfers	9,535,798				9,535,798
Total	<u>\$ 146,635,299</u>				<u>\$ 146,635,299</u>

BUDGET SUMMARY

	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Total Funds
CASH BALANCES BROUGHT FORWARD	\$ 3,134,836	\$ 1,644,611	\$ 4,868,491	\$ -	\$ 9,647,938
ESTIMATED REVENUES					
TAXES: Millage Per \$1,000					
Ad Valorem Taxes: 3.40000	10,246,000	4,365,800	-	-	14,611,800
Sales, Use, and Fuel Taxes	15,700	3,731,000	-	-	3,746,700
Franchise Fees	-	-	8,000	-	8,000
Telecommunication Service Tax	1,714,300	-	-	-	1,714,300
Licenses and Permits	4,308,800	-	290,000	-	4,598,800
Intergovernmental Revenue	3,251,600	-	-	-	3,251,600
Charges for Services	3,193,821	14,410,980	42,299,460	71,500	59,975,761
Fines & Forfeitures	180,400	32,200	-	-	212,600
Interest Revenue	109,500	265,900	362,300	-	737,700
Miscellaneous Revenue	2,100	-	-	-	2,100
Non Revenues	1,000,000	-	-	2,664,097	3,664,097
Transfers from Other Funds	659,165	1,773,411	1,944,140	1,494,985	5,871,701
Proceeds from Debt	-	29,000,000	19,128,000	-	48,128,000
Total Revenues and Other Financing Sources	24,681,386	53,579,291	64,031,900	4,230,582	146,523,159
Total Estimated Revenues and Balances	\$ 27,816,222	\$ 55,223,902	\$ 68,900,391	\$ 4,230,582	156,171,097
Less: Interfund Transfers and Charges					9,535,798
Total					\$ 146,635,299
EXPENDITURES/EXPENSES					
General Government	\$ 12,198,734	\$ 21,600,000	\$ -	\$ -	\$ 33,798,734
Public Safety	5,813,291	432,600	-	-	6,245,891
Physical Environment	-	41,000	50,407,791	-	50,448,791
Transportation	3,896,073	17,452,400	8,672,782	-	30,021,255
Culture/Recreation	2,189,199	4,760,000	-	-	6,949,199
Internal Service	-	-	-	3,597,958	3,597,958
Debt Service	-	-	6,346,673	-	6,346,673
Transfers to Other Funds	2,724,334	-	2,973,145	174,222	5,871,701
Total Expenditures/Expenses	26,821,631	44,286,000	68,400,391	3,772,180	143,280,202
Reserves	994,591	10,937,902	500,000	458,402	12,890,895
Total Appropriated Expenditures and Reserves	\$ 27,816,222	\$ 55,223,902	\$ 68,900,391	\$ 4,230,582	156,171,097
Less: Interfund Transfers and Charges					9,535,798
Total					\$ 146,635,299

BUDGET SUMMARY

FUND/DEPARTMENT	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
General Fund				
Mayor & Council	\$ 34,095	\$ 64,865	\$ 45,798	\$ 57,398
City Manager	204,404	319,282	384,230	410,883
Community Relations	-	-	547,352	606,543
City Attorney	396,676	271,714	200,000	400,000
City Clerk	109,823	103,595	207,182	252,932
General Services				
Finance	374,821	409,734	690,267	885,146
Human Resources	411,727	480,219	289,371	271,495
Total General Services	786,548	889,953	979,638	1,156,641
Information Technology and Communications	299,803	417,216	1,279,778	2,138,145
Planning and Zoning				
Planning and Zoning Administration	246,152	278,090	220,181	377,033
Planning	801,180	1,067,569	1,070,412	1,097,190
Total Planning and Zoning	1,047,332	1,345,659	1,290,593	1,474,223
Building and Code Administration				
Building Permits & Inspections	2,763,149	4,155,107	4,286,537	2,319,213
Code Enforcement	453,110	626,309	925,647	1,263,573
Total Building and Code Administration	3,216,259	4,781,416	5,212,184	3,582,786
Fire	1,776,327	2,546,963	2,895,016	4,040,791
Law Enforcement	926,363	1,119,188	1,347,258	1,938,500
Public Works				
Public Works Administration	342,862	412,153	381,526	371,978
Solid Waste	82,196	103,977	-	-
Streets & Drainage	3,453,499	4,533,944	3,026,158	4,414,135
Facilities Maintenance	148,801	299,477	401,163	583,402
Total Public Works	4,027,358	5,349,551	3,808,847	5,369,515
Recreation and Parks				
Parks/Facilities	245,016	483,643	857,776	1,262,209
Recreation/Athletics	370,147	538,025	844,388	998,775
Total Recreation and Parks	615,163	1,021,668	1,702,164	2,260,984
Engineering	831,620	1,084,808	1,233,792	1,300,541
Non-Departmental	1,867,871	1,283,654	2,037,877	2,826,340
Total General Fund	16,139,642	20,599,532	23,171,709	27,816,222

BUDGET SUMMARY

FUND/DEPARTMENT	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Police Education Fund	-	-	26,500	5,900
Police Automation Fund	34,175	-	53,500	26,700
Distaster Reserve Fund	-	532,257	1,657,600	518,400
Recycling Revenue Fund	-	-	152,500	45,900
Streets Improvement Fund	658,425	1,344,465	3,764,323	4,052,400
Park Impact Fee Fund	22,019	2,886,819	4,888,835	4,260,000
Fire Impact Fee Fund	-	55,000	2,504,600	600,200
Development Special Projects Fund	-	24,672	533,761	6,900
Transportation Impact Fee Fund	-	-	5,200,000	10,783,280
SR100 Community Redevelopment Fund	-	-	500,000	1,400,000
Capital Projects Fund	3,797,414	4,777,047	5,664,347	33,524,222
Utility Fund				
Utility Customer Service	-	962,615	594,686	752,504
Utility Administration	-	1,095,977	936,410	978,070
Utility Maintenance	-	89,539	487,117	556,766
Wastewater Collection	-	824,333	1,423,004	1,740,846
Wastewater Treatment	-	2,161,078	1,463,364	1,438,194
Water Plant #1	-	1,685,351	1,194,108	1,539,054
Water Plant #2	-	573,372	1,352,843	1,494,820
Water Quality	-	361,297	389,601	508,176
Water Distribution	-	1,791,950	2,622,360	2,688,334
Non-Departmental	-	17,003,894	8,334,570	9,737,082
Total Utility Fund	-	26,549,406	18,798,063	21,433,846
Utility Capital Projects Fund	-	-	39,592,390	35,281,686
Solid Waste Fund	-	1,234,108	2,916,000	3,494,917
Stormwater Utility Fund	-	-	5,577,400	8,689,942
Fleet Management Fund	326,866	899,260	3,357,942	4,230,582
Memorial Fund	3,000	-	-	-
Total All Funds	20,981,541	58,902,566	118,359,470	156,171,097
Less: Interfund Transfers	1,557,822	13,262,436	6,192,833	9,535,798
Total	<u>\$ 19,423,719</u>	<u>\$ 45,640,130</u>	<u>\$ 112,166,637</u>	<u>\$ 146,635,299</u>

REVENUE EXPLANATIONS

AD VALOREM TAXES: The property tax is based on the value of real and personal property. Each year the county property appraiser determines the total assessed value of each parcel of property in Palm Coast. After subtracting all lawful exemptions, the remaining value is the taxable value. Advalorem property taxes are based on the taxable value. The property tax is calculated by multiplying the taxable value by .001 and then multiplying this number by the rate of taxation, or the millage rate.

SALES, USE, AND FUEL TAXES: These are local option taxes, including gas tax and the Local Government Infrastructure Surtax. The proceeds are distributed based on a State mandated formula or an interlocal agreement between the cities and the county.

TELECOMMUNICATION SERVICE TAX: This tax is collected and distributed by the State. It replaced the franchise tax and utility tax that were charged for telephone and cable television services.

LICENSES AND PERMITS: According to Section 205.042, Florida Statutes, a municipality may levy an occupational license tax for the privilege of engaging in or managing any business, profession, or occupation within its jurisdiction. This revenue also includes building permits and animal licenses.

INTERGOVERNMENTAL REVENUE: These revenues are collected by one government and shared with other governmental units. This includes state sales tax, revenue sharing, grants, and various other state taxes and licenses.

CHARGES FOR SERVICES: These are also called "user fees." They are defined as "voluntary payments based on direct, measurable consumption of publicly provided goods and services." User fees are derived from charges for water and wastewater services, solid waste collection, recreation and athletic activities, and various other City services.

FINES & FORFEITURES: This revenue comes from code enforcement fines and settlement of criminal cases taken to court. It includes a portion of monetary penalties and recovery of costs incurred by the City.

INTEREST REVENUE: Revenue derived from the investment of cash receipts and idle funds are an important source of revenue. The City of Palm Coast recognizes the importance of establishing effective cash management and restructuring their government operations to accelerate revenues, promote aggressive collections, and maximize cash flow.

MISCELLANEOUS REVENUES: These are revenues that do not fit into one of the other revenue categories.

NON REVENUES: These are Internal Service Fund revenues that are derived from other City funds where they are shown as operating expenditures. They include fleet leases and vehicle maintenance.

TRANSFERS FROM OTHER FUNDS: Transfers are made from one fund to another for various reasons. Some transfers are simply contributions and some are based on services provided by another fund. Still others are based on need, such as transfers to a capital fund.

OTHER FINANCING SOURCES: This is most often an appropriation of previous surplus.

REVENUE FORECAST METHODOLOGY

The purpose of detailing forecast methodologies for revenues is to determine the validity of the forecast over time and to utilize the information in making future forecasts. The following are assumptions concerning revenues, covering all funds.

<u>Revenue Source</u>	<u>Forecast Methodology</u>
Ad Valorem Taxes	Approved millage multiplied by tax roll, less 3.68% for assumed non-collection and/or discounts taken for early payment.
Sales, Use, and Fuel Taxes	State's forecast (based on city and county population and lane miles), adjusted for historical trend analysis.
Telecommunication Service Tax	State's forecast adjusted for historical trend analysis.
Licenses & Permits	Historical trend analysis.
State Revenue Sharing	State's forecast (based on city and state population), adjusted for historical trend analysis.
Half-Cent Sales Tax	State forecast (based on city population), adjusted for historical trend analysis.
Grants	Amount on application approved by granting agency.
Other Intergovernmental Revenue	Historical trend analysis.
Water Sales and Wastewater Charges	This is the third year of utility revenues. Estimates were based on historical data supplied to the City during the acquisition process and growth.
Solid Waste Fees	Historical trend analysis.
Other Charges for Services	Historical trend analysis.
Fines & Forfeitures	Historical trend analysis.
Interest Revenue	Historical trend analysis.
Miscellaneous Revenues	Historical trend analysis.
Non Revenues	Amounts billed to departments for usage.
Transfers from Other Funds	Capital needs and allocation of common costs.

MAJOR REVENUE TRENDS

With just four full years of City operations, no long-term revenue trends have been established. Being one of the highest growth areas in the nation, overall revenue increases should continue for at least the next few years. There are 13 major revenue sources that account for 44 percent of the City's estimated revenues for fiscal year 2006. Debt proceeds account for another 31 percent of revenue. These are listed and shown graphically on the following page. The following is a more detailed analysis of the trends for these 13 major revenue sources.

AD VALOREM TAXES: There has been an average increase in property values of over 31% over the past three years. The increases have been a combination of property value increases, new construction, and annexations. Population has been increasing at about 10%. Future ad valorem revenue increases of 10% to 11% are expected.

FUEL TAXES: This revenue source increased on average about 9% during the last three years. A 5% to 7% annual increase is expected for future years.

LOCAL GOVERNMENT INFRASTRUCTURE SURTAX: FY2003 was the first year that the new half-cent surtax was collected. Percentage increases have been high in the first two years but should begin to closely parallel the growth of the half-cent sales tax.

TELECOMMUNICATION SERVICE TAX: Increases in this revenue have averaged about 12% over the past 3 years. We should see an increase of about 7% per year as the growth of the City continues.

BUILDING PERMITS: With the phenomenal growth of the area, we have seen large increases in permit revenue. Permits issued have declined some recently and we expect this revenue source to remain flat for the future with periodic declines.

HALF-CENT SALES TAX: This revenue source has grown at about a 14% rate over the past 3 years. It is affected by the economy and distributed based on population. The revenue from this source should increase at a 7% to 8% rate.

WATER AND WASTEWATER SALES: This is a new revenue source related to the purchase of the utility system. It is expected that this revenue source will mirror other development related revenue trends and should increase by 6% to 8% annually.

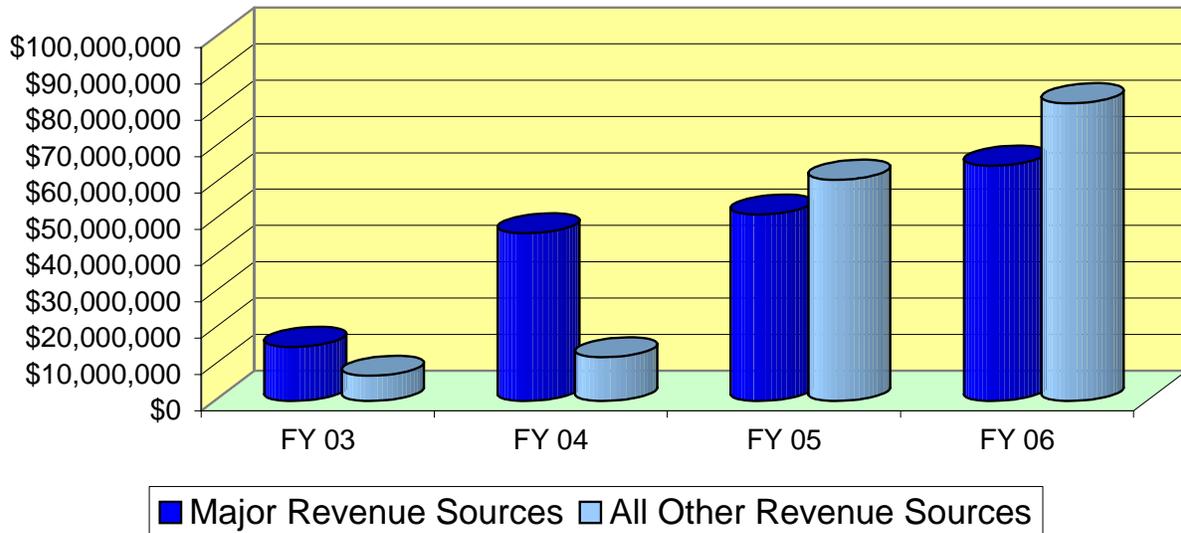
WATER AND WASTEWATER IMPACT FEES: Like building permits this revenue source is expected to level off and eventually decline.

SOLID WASTE CHARGES: This is a new charge that is expected to mirror the population growth of about 8% to 10%.

STORMWATER FEES: This fee is charged on developed and undeveloped property. A 3% to 4% growth rate is anticipated.

MAJOR REVENUE SOURCES

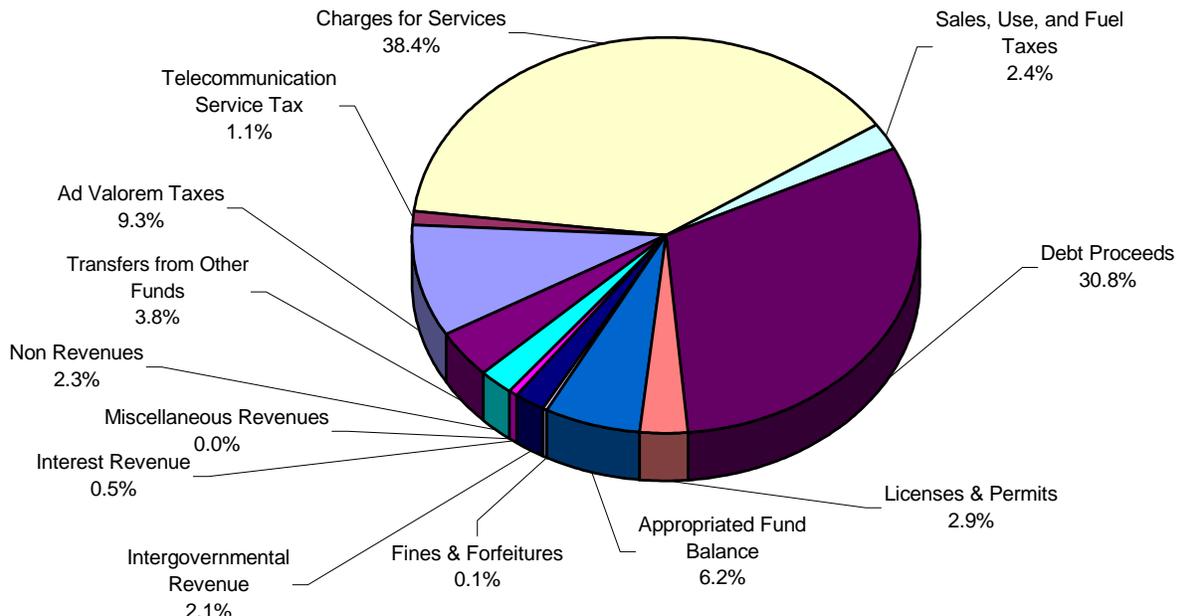
SOURCE	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Ad Valorem Taxes	\$6,539,567	\$7,855,523	\$10,179,600	\$14,611,800
Fuel Taxes	1,314,939	1,604,301	1,349,600	1,553,500
Local Infrastructure Surtax	978,020	2,000,004	1,450,000	2,177,400
Telecommunication Service Tax	1,500,863	1,757,582	1,649,700	1,714,300
Building Permits	3,295,936	4,817,927	3,405,010	3,464,300
Half-Cent Sales Tax	1,235,682	1,663,020	1,434,300	2,069,400
Water Sales	-	8,584,475	9,900,000	10,800,000
Wastewater Charges	-	6,377,118	6,100,000	6,880,000
Water Impact Fee	-	6,614,184	5,515,000	6,718,400
Wastewater Impact Fee	-	3,383,959	5,765,000	8,211,400
Solid Waste Charge	-	1,450,787	2,916,000	3,426,300
Stormwater Utility Fee	-	-	1,628,000	3,200,000
All Other Sources	8,482,426	25,273,492	67,067,260	91,344,297
TOTAL	23,347,433	71,382,372	118,359,470	156,171,097
Less: Interfund Transfers	1,557,822	13,262,436	6,192,833	9,535,798
 TOTAL NET REVENUE	 \$ 21,789,611	 \$ 58,119,936	 \$ 112,166,637	 \$ 146,635,299



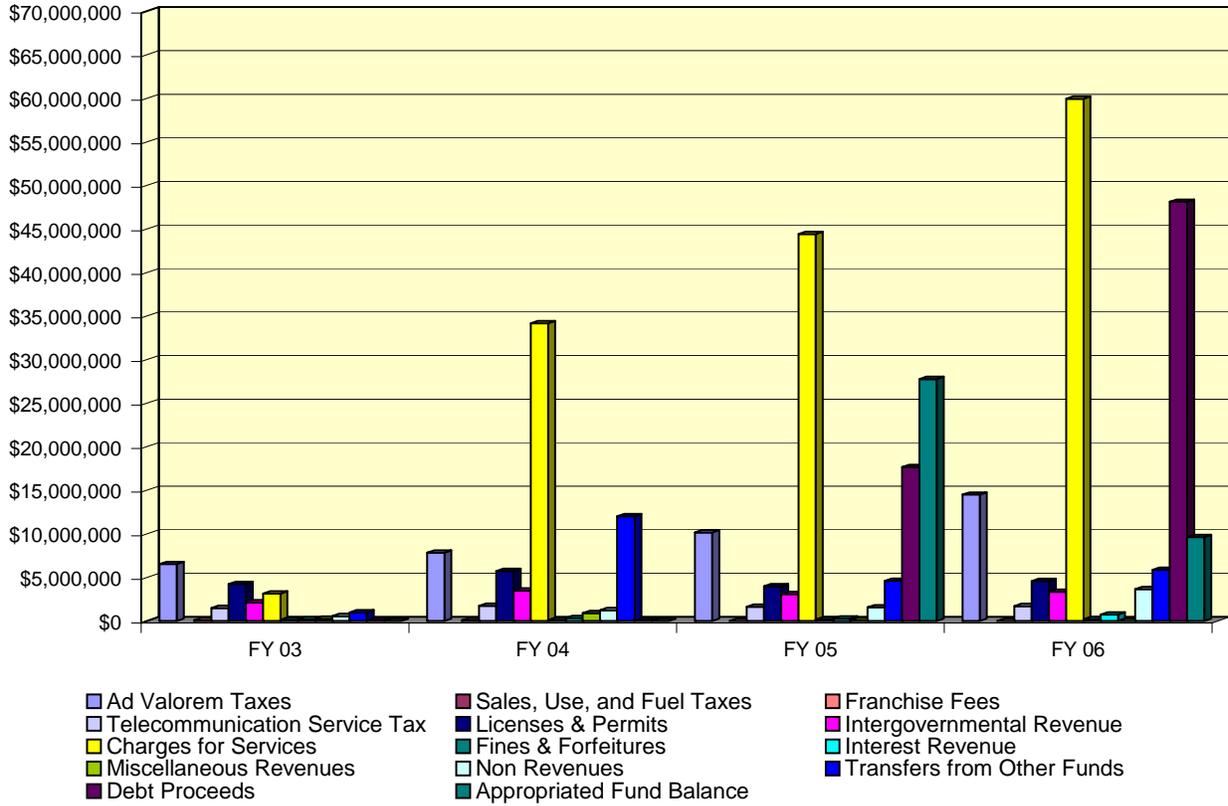
REVENUES BY SOURCE

SOURCE	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Ad Valorem Taxes	\$ 6,539,567	\$ 7,855,523	\$ 10,179,600	\$ 14,512,700
Sales, Use, and Fuel Taxes	3,427,606	3,604,305	2,799,600	3,746,700
Franchise Fees	103,024	79,730	-	8,000
Telecommunication Service Tax	1,500,863	1,757,582	1,649,700	1,714,300
Licenses & Permits	4,259,048	5,744,418	3,990,710	4,598,800
Intergovernmental Revenue	2,140,974	3,501,989	3,105,400	3,350,700
Charges for Services	3,144,554	34,180,598	44,448,525	59,975,761
Fines & Forfeitures	159,381	129,910	172,700	212,600
Interest Revenue	186,404	345,863	279,023	737,700
Miscellaneous Revenues	253,190	920,018	104,000	2,100
Non Revenues	574,200	1,239,300	1,569,490	3,664,097
Transfers from Other Funds	983,622	12,023,136	4,623,343	5,871,701
Debt Proceeds	75,000	-	17,662,400	48,128,000
Appropriated Fund Balance	-	-	27,774,979	9,647,938
TOTAL	23,347,433	71,382,372	118,359,470	\$ 156,171,097
Less: Interfund Transfers	1,557,822	13,262,436	6,192,833	9,535,798
NET TOTAL REVENUE	\$ 21,789,611	\$ 58,119,936	\$ 112,166,637	\$ 146,635,299

FISCAL YEAR 2006



REVENUES BY SOURCE



PROPERTY INFORMATION

PROPERTY VALUES, MILLAGE RATES, AND AD VALOREM RECEIPTS FISCAL YEAR 2001 THROUGH FISCAL YEAR 2006

Fiscal Year	Gross Taxable Valuations (1)	Change from Previous Year	% Change	Millage Levy	Change from Previous Year	% Change	Ad Valorem Tax Revenues	Change from Previous Year	% Change
2006	\$ 4,430,635,603	\$ 1,323,054,513	42.58%	3.40000	0.00000	0.00%	\$ 14,545,900	\$4,366,300	42.89%
2005	3,107,581,090	703,341,979	29.25%	3.40000	0.00000	0.00%	10,179,600	2,324,077	29.59%
2004	2,404,239,111	420,498,483	21.20%	3.40000	0.00000	0.00%	7,855,523	1,315,956	20.12%
2003	1,983,740,628	210,361,763	11.86%	3.40000	-0.10000	-2.86%	6,539,567	557,740	9.32%
2002	1,773,378,865	179,164,662	11.24%	3.50000	0.35000	11.11%	5,981,827	1,098,888	22.50%
2001	1,594,214,203	N/A	N/A	3.15000	N/A	N/A	4,882,939	N/A	N/A

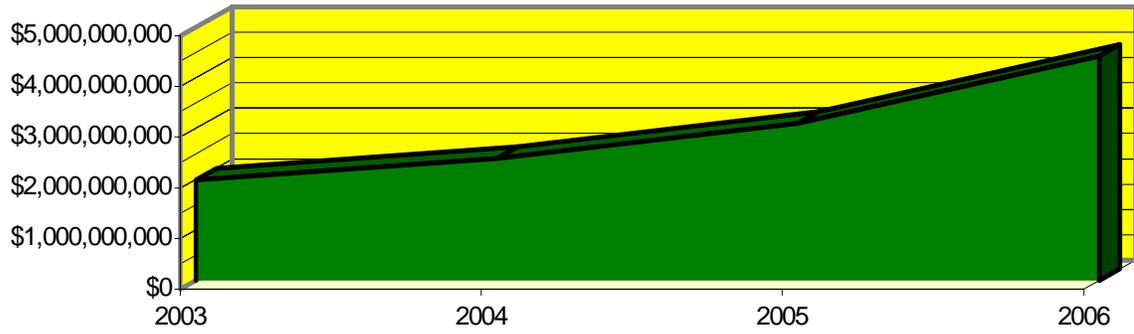
(1) From DR420 - Certificate of Taxable Value

TAX ROLL RECAPITULATION JULY 1, 2005

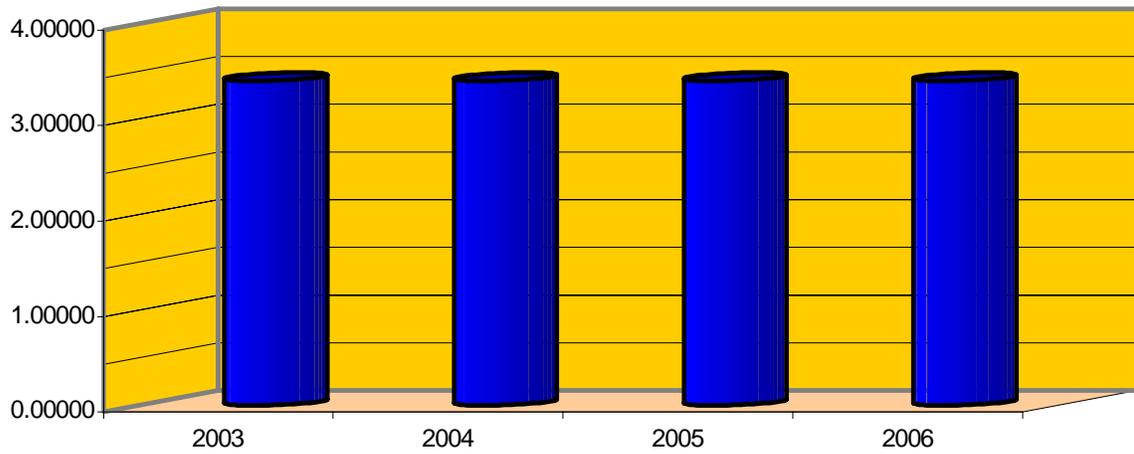
Class of Property	Number of Parcels	Just Value	Assessed Value	Exempt	Taxable Value	Taxable Value Per Parcel
Residential Vacant Land	24,854	\$ 1,056,826,169	\$ 1,056,684,784	\$ 230,207	\$ 1,056,454,577	\$ 42,506
Residential Single Family	23,785	3,747,814,302	3,093,577,767	491,891,054	2,601,686,713	109,384
Residential Mobile Homes	24	1,817,172	1,011,769	269,786	741,983	30,916
Residential Other	1,846	289,960,365	276,594,620	16,494,087	260,100,533	140,900
Commercial Vacant Land	216	57,801,575	57,801,575	67,448	57,734,127	267,288
Commercial Other	234	244,545,566	244,545,566	6,189,327	238,356,239	1,018,616
Industrial Vacant Land	11	1,554,339	1,554,339		1,554,339	141,304
Industrial Other	38	36,062,480	36,062,480		36,062,480	949,013
Agriculture	37	7,240,989	1,064,141		1,064,141	28,761
Institutional	34	36,470,253	36,470,253	30,113,490	6,356,763	186,964
Government	277	189,284,385	189,284,385	185,513,149	3,771,236	13,615
Other Real Property	585	52,762,307	52,762,307	6,044,218	46,718,089	79,860
Personal Property	-	220,458,993	220,458,993	103,602,800	116,856,193	
Centrally Assessed Property	-	3,178,190	3,178,190		3,178,190	
TOTAL	51,941	\$ 5,945,777,085	\$ 5,271,051,169	\$ 840,415,566	\$ 4,430,635,603	\$ 85,301

PROPERTY VALUE AND MILLAGE RATES

ASSESSED VALUE



MILLAGE RATES

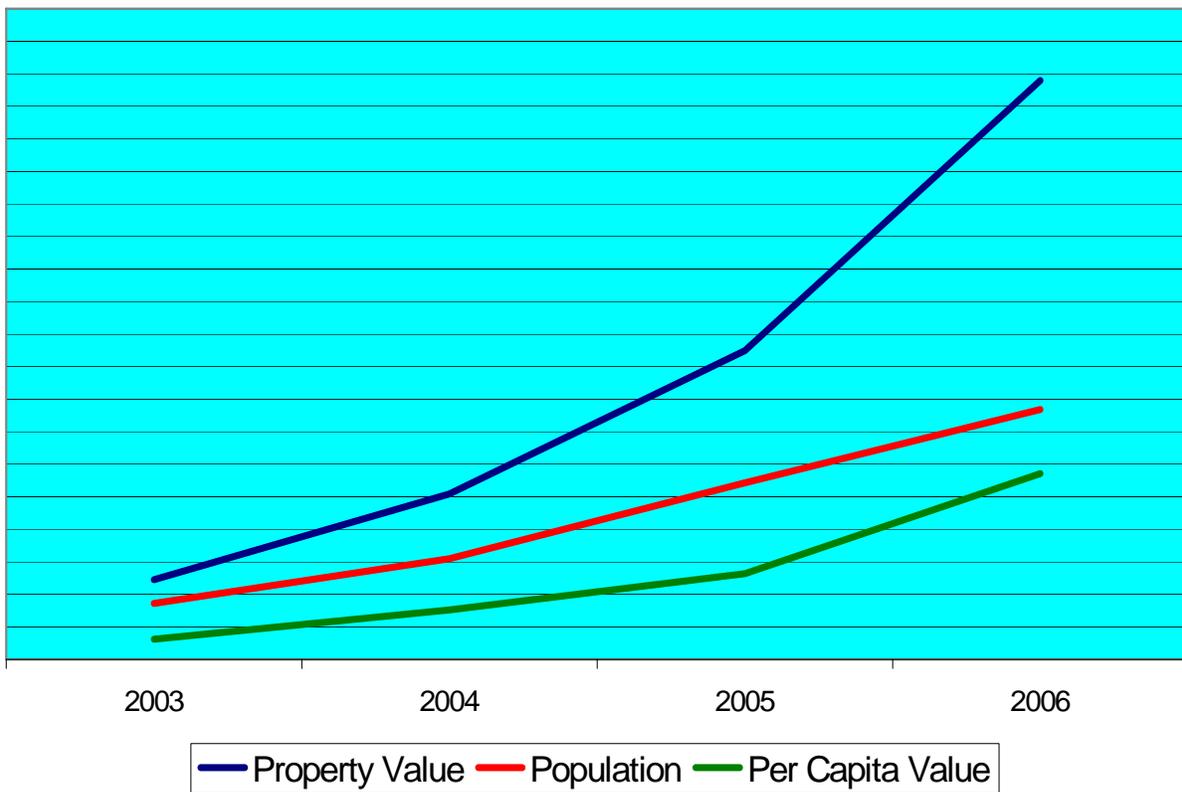




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PROPERTY VALUE PER CAPITA

Year	Property Value	Percent Change	Population	Percent Change	Property Value Per Resident	Percent Change
2001	\$ 1,594,214,203		32,732		\$ 48,705	
2002	1,773,378,865	11.24%	35,443	8.28%	50,035	2.73%
2003	1,983,740,628	11.86%	38,348	8.20%	51,730	3.39%
2004	2,404,239,111	21.20%	42,850	11.74%	56,108	8.46%
2005	3,107,581,090	29.25%	50,484	17.82%	61,556	9.71%
2006	4,430,635,603	42.58%	57,885	14.66%	76,542	24.35%

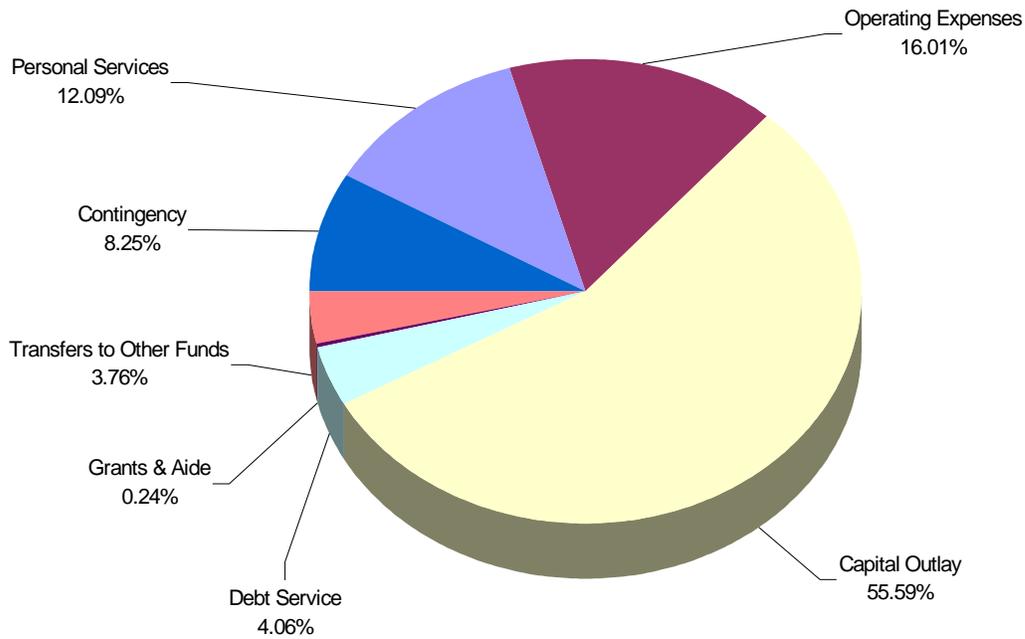


This graph illustrates that property value in Palm Coast is experiencing strong growth. Using fiscal year 2003 as the base year it also shows that per capita value is growing at a slower pace. This means that most of the growth is related to residential development. A balanced property tax base would have property value and per capita value growing at about the same rate.

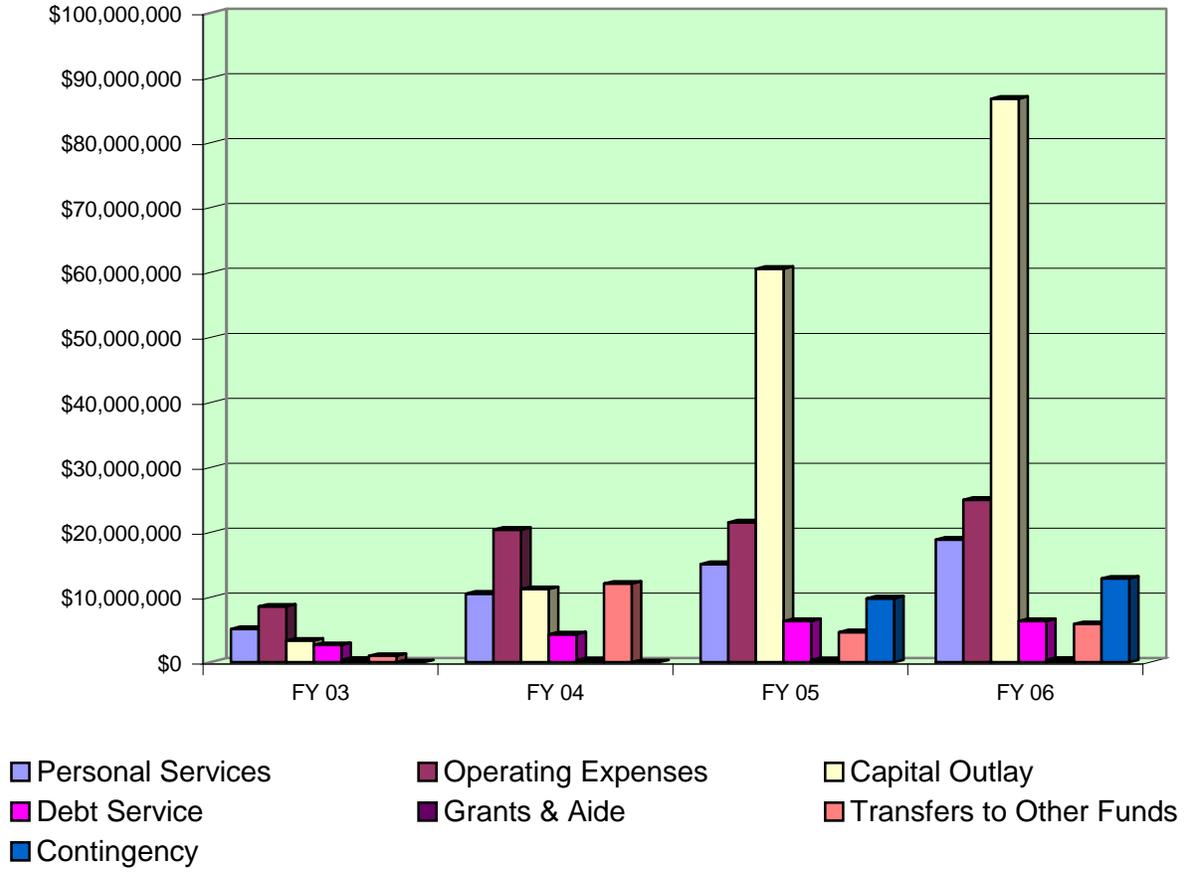
EXPENDITURES BY CATEGORY

CATEGORY	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ 5,124,596	\$ 10,550,641	\$ 15,107,365	\$ 18,877,924
Operating Expenses	8,562,418	20,414,974	21,535,447	24,996,204
Capital Outlay	3,322,945	11,260,891	60,587,685	86,813,640
Debt Service	2,631,970	4,273,530	6,338,073	6,346,673
Grants & Aide	355,991	308,090	338,900	374,060
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	983,622	12,094,436	4,623,343	5,871,701
Contingency	-	-	9,828,657	12,890,895
TOTAL	20,981,542	58,902,562	118,359,470	156,171,097
Less: Interfund Transfers	1,557,822	13,262,436	6,192,833	9,535,798
NET TOTAL EXPENDITURES	\$ 19,423,720	\$ 45,640,126	\$ 112,166,637	\$ 146,635,299

FISCAL YEAR 2006

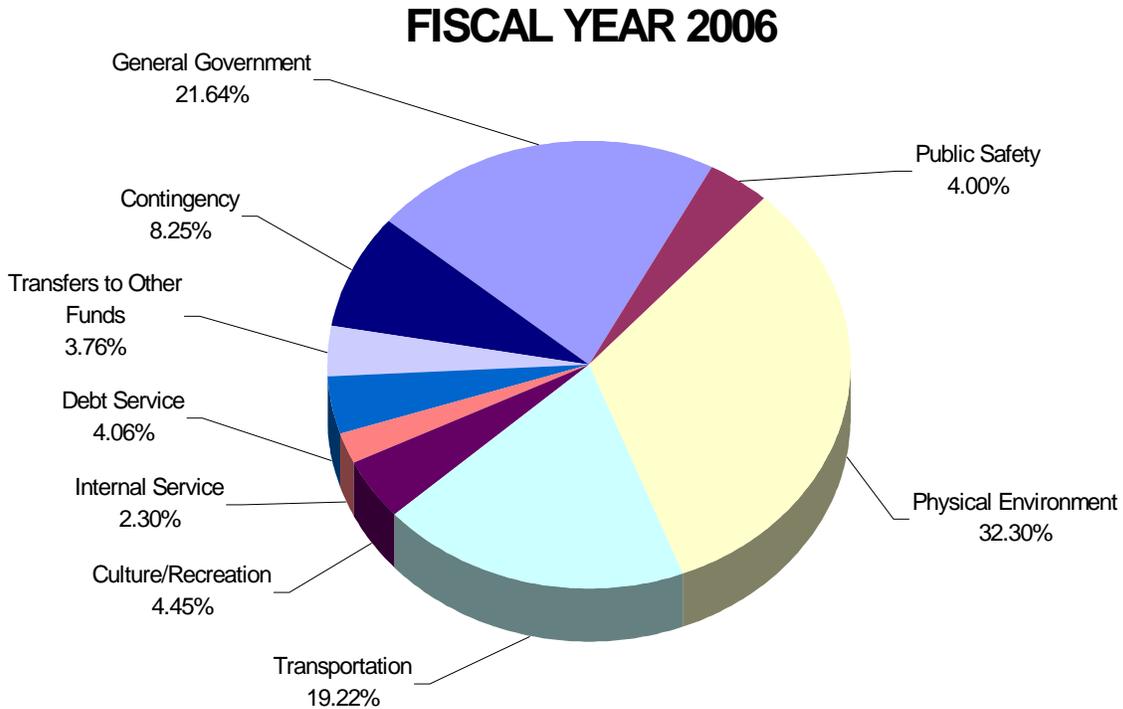


EXPENDITURES BY CATEGORY

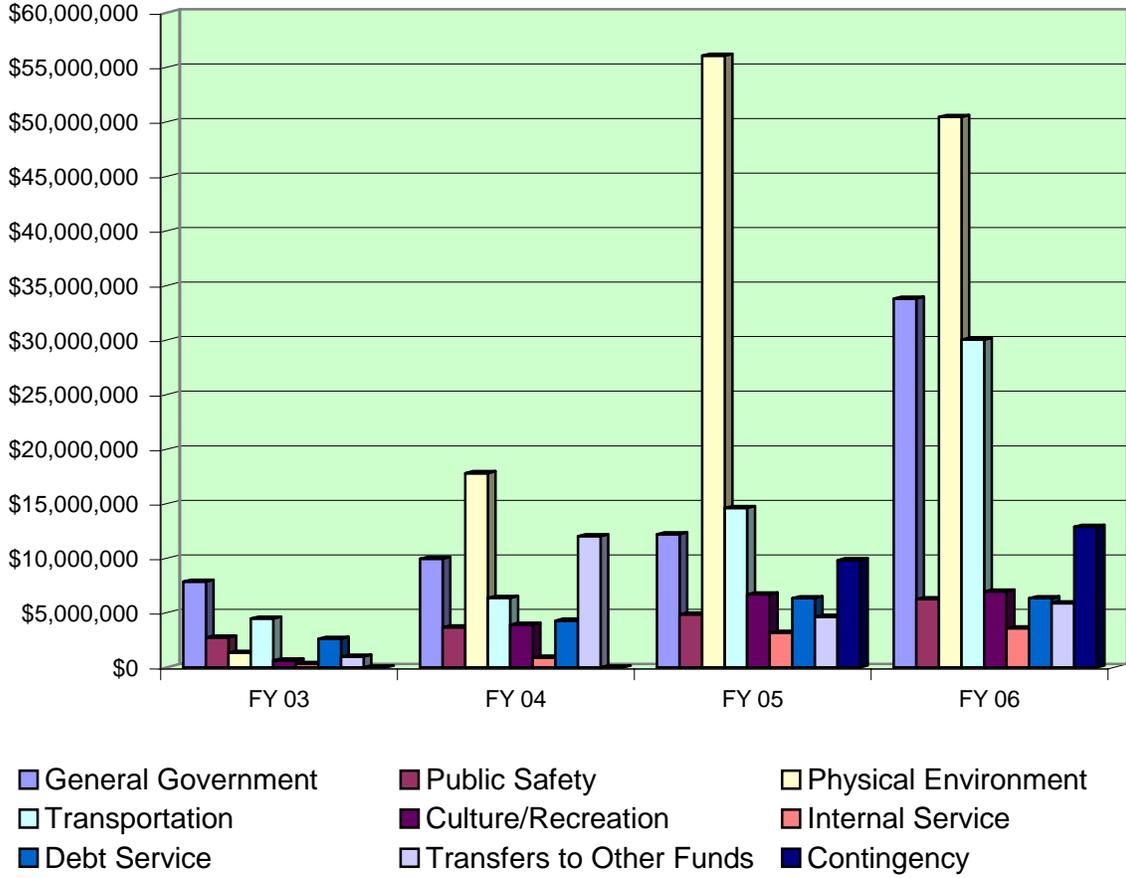


EXPENDITURES BY FUNCTION

FUNCTION	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
General Government	\$7,866,654	\$9,957,511	\$12,196,950	\$33,798,734
Public Safety	2,736,865	3,666,150	4,839,117	6,245,891
Physical Environment	1,343,597	17,804,255	56,061,967	50,448,791
Transportation	4,454,786	6,370,234	14,596,507	30,021,255
Culture/Recreation	637,181	3,908,486	6,691,136	6,949,199
Internal Service	326,866	899,260	3,183,720	3,597,958
Debt Service	2,631,970	4,273,530	6,338,073	6,346,673
Transfers to Other Funds	983,622	12,023,136	4,623,343	5,871,701
Contingency	-	-	9,828,657	12,890,895
TOTAL	20,981,541	58,902,562	118,359,470	156,171,097
Less: Interfund Transfers	1,557,822	13,262,436	6,192,833	9,535,798
NET TOTAL EXPENDITURES	\$ 19,423,719	\$ 45,640,126	\$ 112,166,637	\$ 146,635,299



EXPENDITURES BY FUNCTION



PERSONNEL BY DEPARTMENT

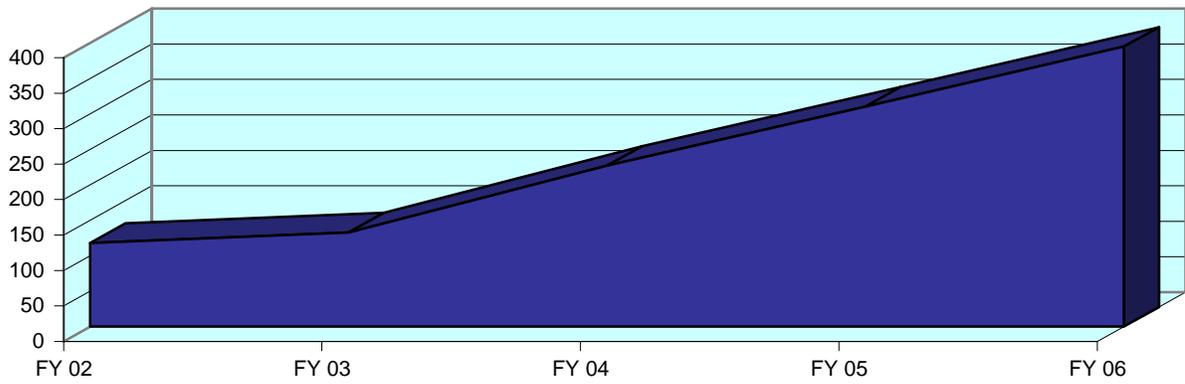
DEPARTMENT	FY 02	FY 03	FY 04	FY 05	PROPOSED FY 06	CHANGE
GENERAL FUND						
Mayor and Council	-	-	-	-	-	-
City Manager	2.00	2.00	3.50	3.50	3.50	-
Community Relations	-	-	-	3.00	4.00	1.00
City Attorney	-	-	-	-	-	-
City Clerk	1.00	1.00	1.00	3.00	4.00	1.00
General Services	9.75	9.00	10.00	15.00	16.00	1.00
Information Technology and Communications	-	1.00	2.00	7.00	12.00	5.00
Planning and Zoning	29.15	22.95	16.00	14.00	16.50	2.50
Building and Code Administration	-	4.00	20.80	54.50	53.50	(1.00)
Fire	30.00	33.00	36.00	37.00	41.00	4.00
Law Enforcement	-	-	-	-	1.00	1.00
Public Works	36.00	34.00	34.00	37.00	54.00	17.00
Recreation & Parks	10.13	15.13	17.13	23.03	31.63	8.60
Engineering	-	8.60	15.60	10.00	14.00	4.00
TOTAL GENERAL FUND	118.03	130.68	156.03	207.03	251.13	44.10
UTILITY FUND	-	-	67.00	81.00	99.00	18.00
SOLID WASTE FUND	-	-	-	2.00	2.00	-
STORMWATER MANAGEMENT FUND	-	-	-	16.00	17.00	1.00
FLEET MANAGEMENT FUND	-	2.00	4.00	4.00	5.00	1.00
FULL-TIME EQUIVALENT POSITIONS	118.03	132.68	227.03	310.03	374.13	64.10

PERSONNEL BY DEPARTMENT PER 1,000 POPULATION

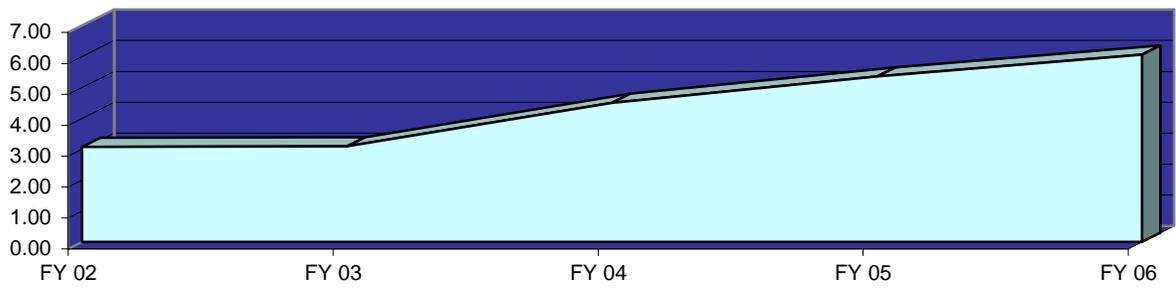
DEPARTMENT	FY 02	FY 03	FY 04	FY 05	PROPOSED FY 06
Population	38,348	42,850	50,484	57,885	65,018
GENERAL FUND					
Mayor and Council	-	-	-	-	-
City Manager	0.05	0.05	0.07	0.06	0.05
Community Relations	-	-	-	0.05	0.06
City Attorney	-	-	-	-	-
City Clerk	0.03	0.02	0.02	0.05	0.06
General Services	0.25	0.21	0.20	0.26	0.25
Information Technology and Communication	-	0.02	0.04	0.12	0.18
Development Services	0.76	0.54	0.32	0.24	0.25
Building and Code Administration	-	0.09	0.41	0.94	0.82
Fire	0.78	0.77	0.71	0.64	0.63
Law Enforcement	-	-	-	-	0.02
Public Works	0.94	0.79	0.67	0.64	0.83
Recreation & Parks	0.26	0.35	0.34	0.40	0.49
Engineering	-	0.20	0.31	0.17	0.22
TOTAL GENERAL FUND	3.07	3.04	3.09	3.57	3.86
UTILITY FUND	-	-	1.33	1.40	1.52
SOLID WASTE FUND	-	-	-	0.03	0.03
STORMWATER UTILITY FUND	-	-	-	0.28	0.26
FLEET MANAGEMENT FUND	-	0.05	0.08	0.07	0.08
FULL-TIME EQUIVALENT POSITIONS	3.07	3.09	4.50	5.35	5.75

PERSONNEL

TOTAL



PER 1,000 POPULATION



PERSONNEL PAY PLAN

This plan has a salary range established for each position in the City with the exception of the City Manager. An annual adjustment will be made to the pay plan each year on January 1, based on the Consumer Price Index (CPI). This year's budget uses an estimated adjustment of 2.5% for the nine months from January 1 to September 30. It also uses an estimated average of 4% for merit increases.

Below is the pay scale for FY2005. The amounts shown are annual salaries. In the detail section of this budget there is a Personnel Roster for each department. The pay grade for each position is shown on this roster.

Grade	Minimum	Maximum	Grade	Minimum	Maximum
101	\$ 14,098	\$ 21,849	119	\$ 33,947	\$ 52,621
102	14,811	22,953	120	35,649	55,266
103	15,548	24,103	121	37,442	58,026
104	16,329	25,322	122	39,305	60,924
105	17,158	26,587	123	41,260	63,967
106	18,008	27,921	124	43,330	67,157
107	18,906	29,301	125	45,492	70,515
108	19,848	30,772	126	47,770	74,034
109	20,837	32,291	127	50,161	77,760
110	21,872	33,900	128	52,668	81,624
111	22,976	35,602	129	55,313	85,740
112	24,126	37,397	130	58,073	90,018
113	25,322	39,260	131	60,972	94,503
114	26,587	41,215	132	64,019	99,241
115	27,921	43,285	133	67,226	104,209
116	29,324	45,446	134	70,584	109,407
117	30,796	47,723	135	74,104	114,968
118	32,337	50,115	136	77,806	120,607

LONG-TERM DEBT

The City of Palm Coast has limited debt, both because of City Charter restrictions and a pay-as-you-go philosophy of the City Council. The City Charter states that “unfunded multiyear contracts, the repayment of which: extends in excess of 36 months; or exceeds \$15 million” must be approved by the electorate of the City.

The rate covenant for the Utility System Revenue Bonds provides that net revenues must be sufficient to pay 110% of the bond service requirement for the year or 105% and 120% when impact fees are included.

The City has no other legal debt limits.

Long-Term Debt Outstanding

Issue	Final Maturity	Original Amount	Principal Outstanding At 09/30/2005
Loans (CDBG, SRF)	2011	\$ 556,183	\$ 322,517
Utility System Revenue Bonds	2033	96,650,000	96,650,000
Capital Leases	2006	116,901	27,032
Totals		<u>\$ 97,323,084</u>	<u>\$ 96,999,549</u>

Total Long-Term Debt

Year	Principal	Interest	Total
2006	\$ 1,951,737	\$ 4,418,283	\$ 6,370,020
2007	1,970,361	4,413,412	6,383,773
2008	1,972,748	4,373,123	6,345,871
2009	1,991,150	4,333,203	6,324,353
2010	2,037,623	4,286,765	6,324,388
2011-2015	11,015,930	20,448,560	31,464,490
2016-2020	13,670,000	17,763,527	31,433,527
2021-2025	17,610,000	13,828,702	31,438,702
2026-2030	22,490,000	8,946,102	31,436,102
2031-2034	22,290,000	2,854,500	25,144,500
Totals	<u>\$ 96,999,549</u>	<u>\$ 85,666,177</u>	<u>\$ 182,665,726</u>

BUDGET DETAIL

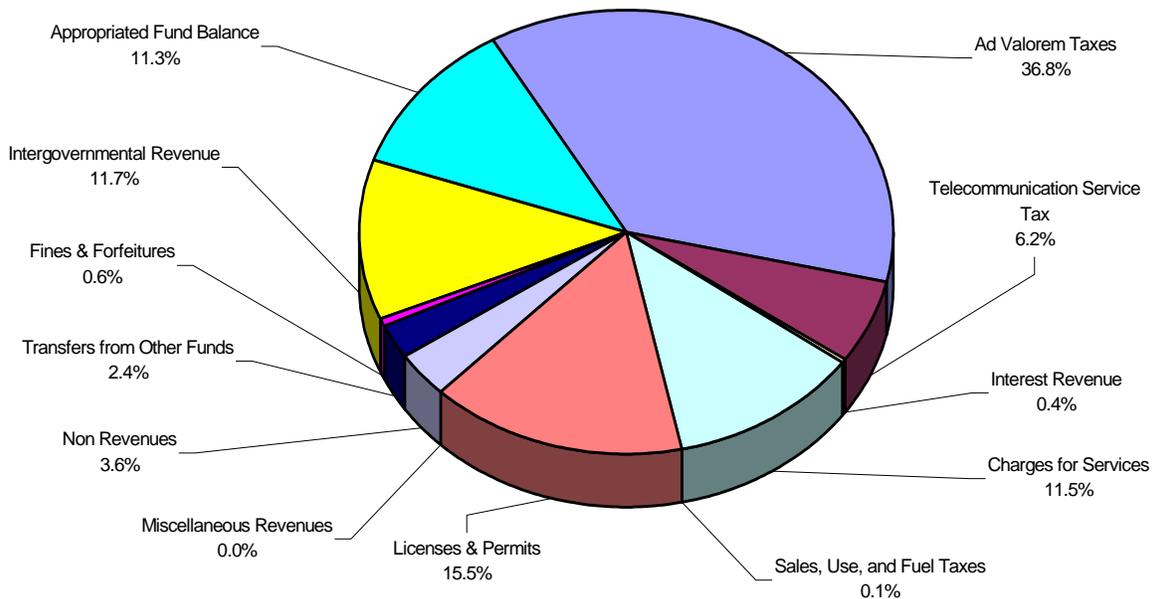
The Budget Detail gives more information on the budget, than is shown in the Executive Summary. Detail information is provided on the General Fund, Special Revenue Funds, Enterprise Funds, and Internal Service Funds.

Fund	Budget
<u>General Fund</u> (includes City Council, City Manager, Community Relations, City Attorney, City Clerk, General Services, Financial Services, Information Technology and Communications, Planning and Zoning, Fire, Law Enforcement, Public Works, Recreation and Parks, Engineering, and Non-Departmental)	\$ 27,816,222
 <u>Special Revenue Funds</u>	
Police Education Fund	5,900
Police Automation Fund	26,700
Storm Reserve Fund	518,400
Recycling Revenue Fund	45,900
Streets Improvement Fund	4,052,400
Park Impact Fee Fund	4,260,000
Fire Impact Fee Fund	600,200
Development Special Projects Fund	6,900
Transportation Impact Fee Fund	10,783,280
SR100 Community Redevelopment Fund	1,400,000
Capital Projects Fund	33,524,222
 <u>Enterprise Funds</u>	
Utility Fund	21,433,846
Utility Capital Projects Fund	35,281,686
Solid Waste Fund	3,494,917
Stormwater Utility Fund	8,689,942
 <u>Internal Service Funds</u>	
Fleet Management Fund	4,230,582
Sub-Total Budget	156,171,097
Less: Interfund Transfers and Charges	9,535,798
Total	\$ 146,635,299

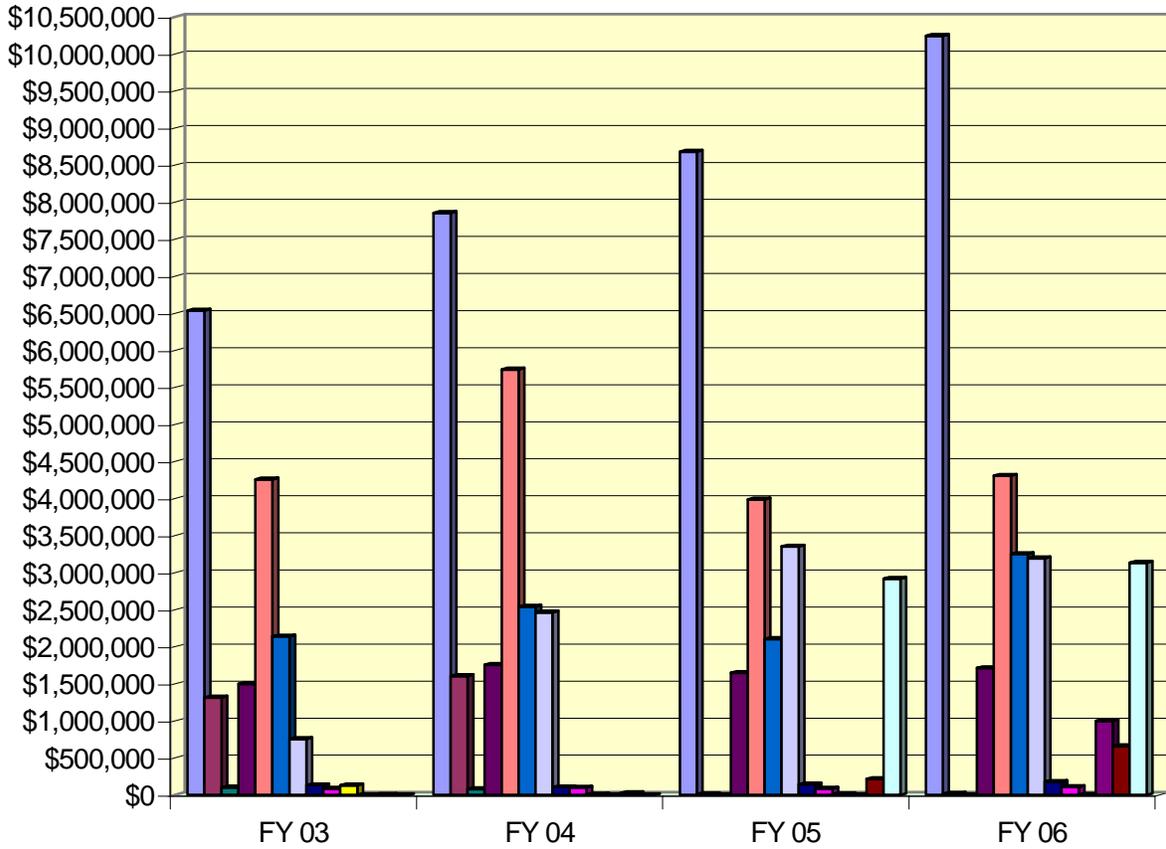
GENERAL FUND REVENUES BY SOURCE

SOURCE	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Ad Valorem Taxes	\$ 6,539,567	\$ 7,855,523	\$ 8,682,600	\$ 10,246,000
Sales, Use, and Fuel Taxes	1,314,939	1,604,301	12,000	15,700
Franchise Fees	103,024	79,730	-	-
Telecommunication Service Tax	1,500,863	1,757,582	1,649,700	1,714,300
Licenses & Permits	4,259,048	5,744,418	3,990,710	4,308,800
Intergovernmental Revenue	2,140,974	2,541,328	2,105,400	3,251,600
Charges for Services	755,334	2,464,324	3,352,825	3,193,821
Fines & Forfeitures	134,490	106,067	145,200	180,400
Interest Revenue	84,785	100,873	85,300	109,500
Miscellaneous Revenues	131,716	5,843	12,800	2,100
Non Revenues	-	-	-	1,000,000
Transfers from Other Funds	3,000	24,500	216,000	659,165
Debt Proceeds	75,000	-	-	-
Appropriated Fund Balance	-	-	2,919,174	3,134,836
TOTAL	\$ 17,042,740	\$ 22,284,489	\$ 23,171,709	\$ 27,816,222

FISCAL YEAR 2006



GENERAL FUND REVENUES BY SOURCE

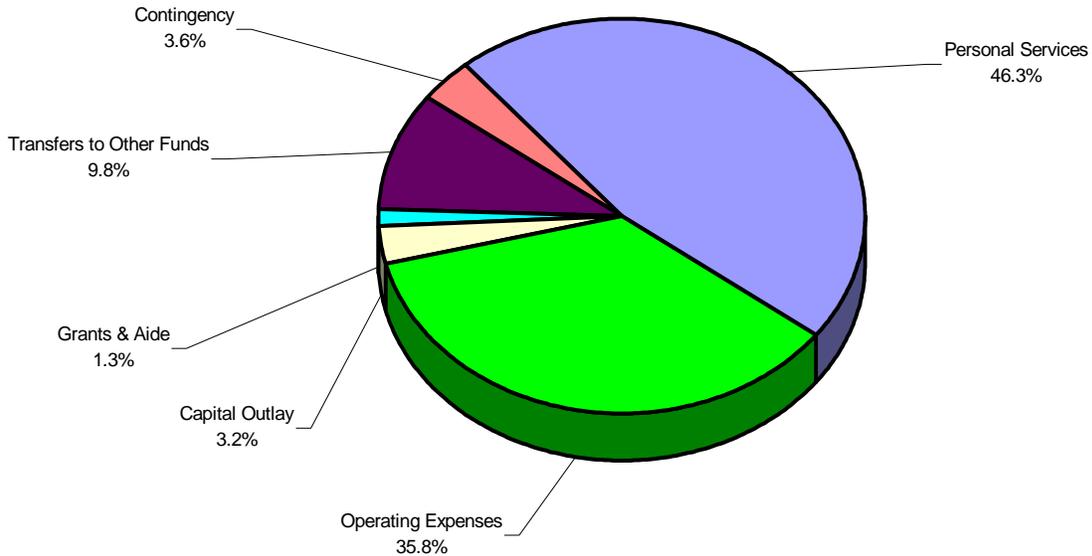


- Ad Valorem Taxes
- Franchise Fees
- Licenses & Permits
- Charges for Services
- Interest Revenue
- Non Revenues
- Appropriated Fund Balance
- Sales, Use, and Fuel Taxes
- Telecommunication Service Tax
- Intergovernmental Revenue
- Fines & Forfeitures
- Miscellaneous Revenues
- Transfers from Other Funds

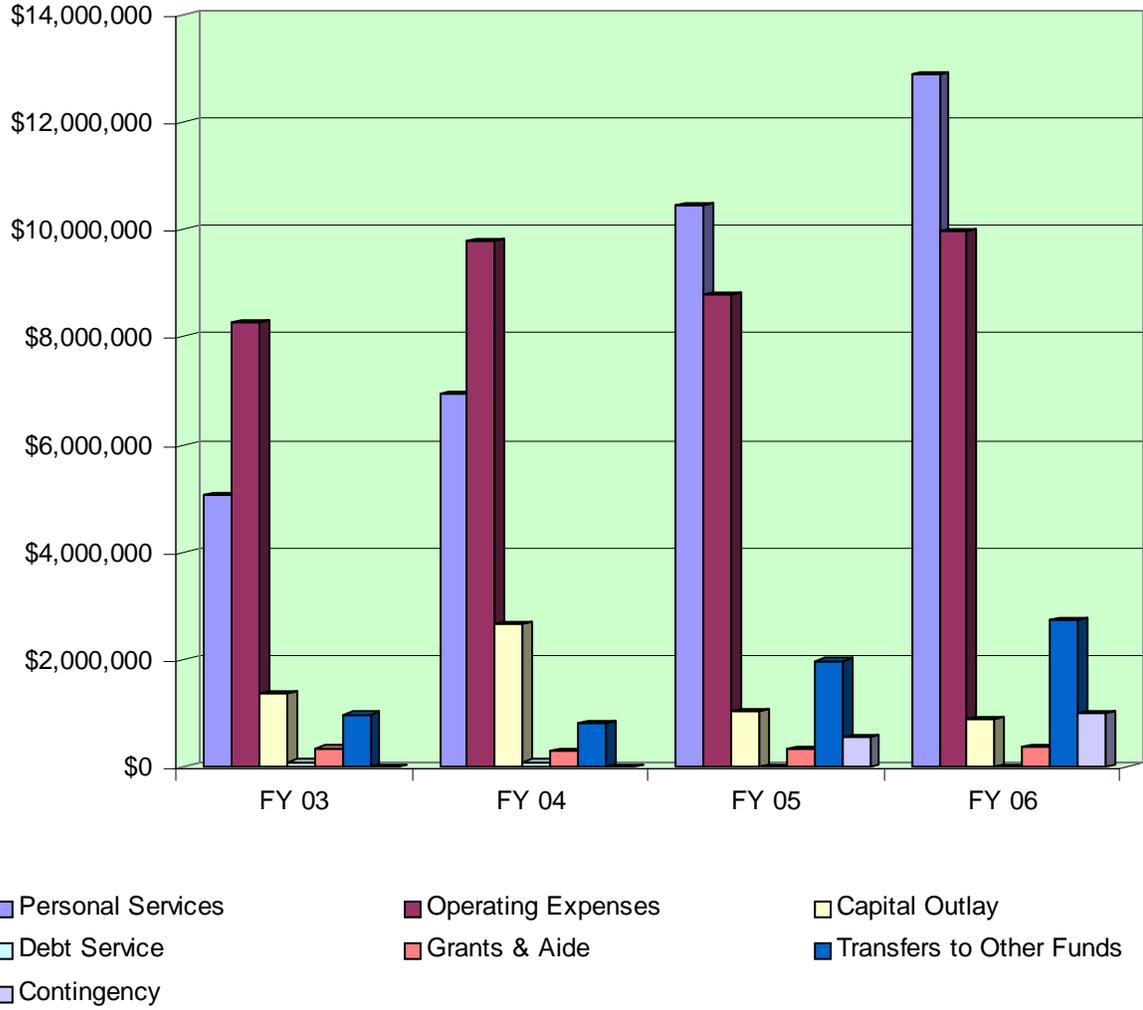
GENERAL FUND EXPENDITURES BY CATEGORY

CATEGORY	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ 5,056,325	\$ 6,955,831	\$ 10,457,220	\$ 12,880,417
Operating Expenses	8,269,648	9,783,654	8,792,717	9,967,115
Capital Outlay	1,381,100	2,655,827	1,046,072	883,705
Debt Service	95,957	95,493	-	-
Grants & Aide	355,991	300,090	330,900	366,060
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	980,622	808,636	1,981,200	2,724,334
Contingency	-	-	563,600	994,591
TOTAL	\$ 16,139,643	\$ 20,599,531	\$ 23,171,709	\$ 27,816,222

FISCAL YEAR 2006



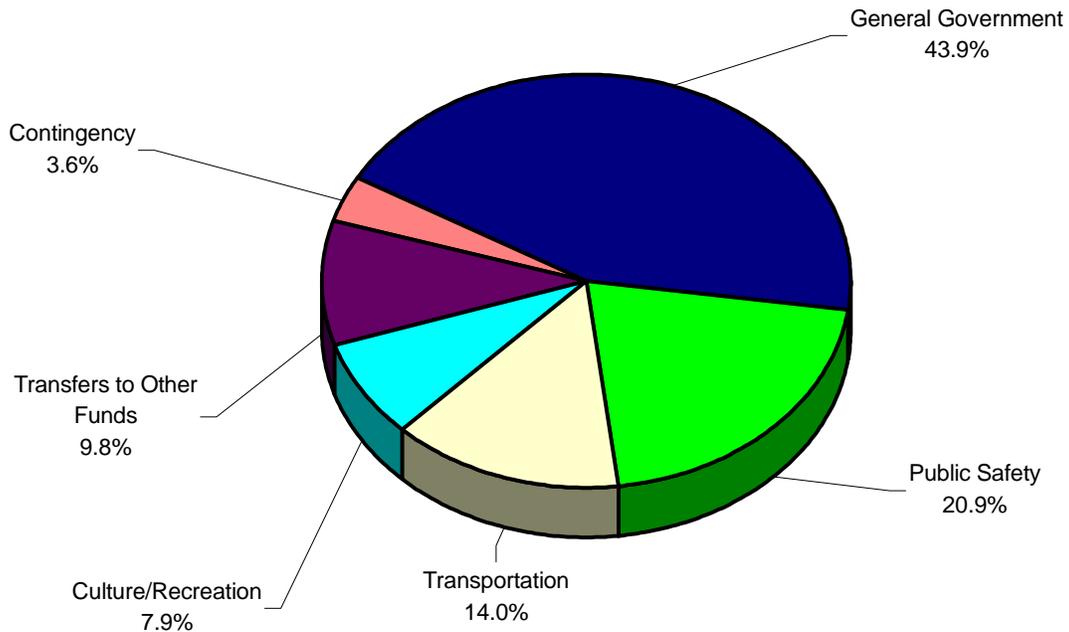
GENERAL FUND EXPENDITURES BY CATEGORY



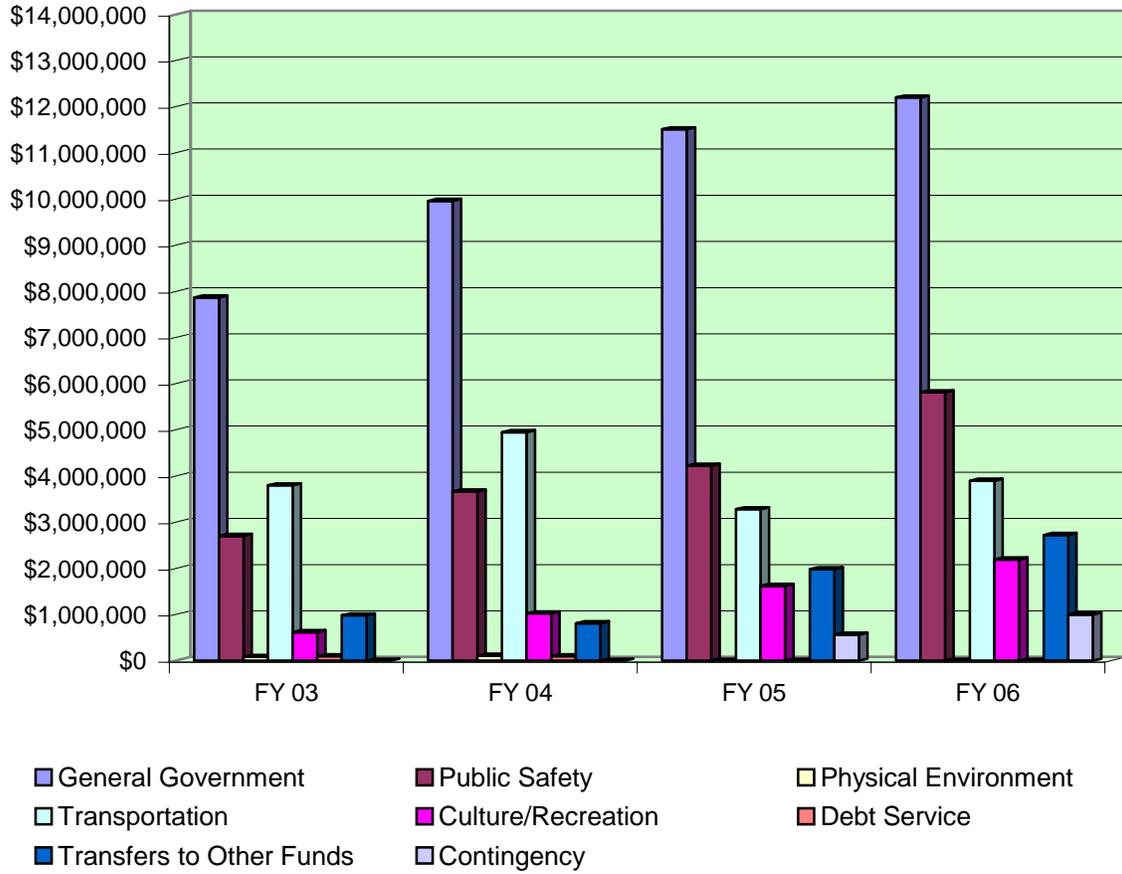
GENERAL FUND EXPENDITURES BY FUNCTION

FUNCTION	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
General Government	\$ 7,866,654	\$ 9,957,511	\$ 11,507,987	\$ 12,198,734
Public Safety	2,702,690	3,666,150	4,219,774	5,813,291
Physical Environment	82,196	103,977	-	-
Transportation	3,796,361	4,946,097	3,279,184	3,896,073
Culture/Recreation	615,162	1,021,667	1,619,964	2,189,199
Internal Service	-	-	-	-
Debt Service	95,957	95,493	-	-
Transfers to Other Funds	980,622	808,636	1,981,200	2,724,334
Contingency	-	-	563,600	994,591
TOTAL	\$ 16,139,642	\$ 20,599,531	\$ 23,171,709	\$ 27,816,222

FISCAL YEAR 2006



GENERAL FUND EXPENDITURES BY FUNCTION



POLICE EDUCATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with police officer education. Revenues represent a portion of the collections from fines and forfeitures.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Fines & Forfeitures	\$ 5,353	\$ 4,773	\$ 5,500	\$ 5,800
Interest Revenue	196	200	100	100
Appropriated Fund Balance	-		20,900	
Total Revenues	\$ 5,549	\$ 4,973	\$ 26,500	\$ 5,900

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	26,500	5,900
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 26,500	\$ 5,900

POLICE AUTOMATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with the acquisition of equipment to upgrade the technology of existing police equipment. Revenues represent a portion of the collections from fines and forfeitures.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Fines & Forfeitures	\$ 19,538	\$ 19,070	\$ 22,000	\$ 26,400
Interest Revenue	287	224	100	300
Appropriated Fund Balance	-	-	31,400	-
Total Revenues	\$ 19,825	\$ 19,294	\$ 53,500	\$ 26,700

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	53,500	26,700
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 53,500	\$ 26,700

DISASTER RESERVE FUND

The purpose of this fund is to establish a reserve to cover the potential costs of a hurricane or other disaster.

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Intergovernmental Revenue	\$ -	\$ 727,256	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	11,325	10,286	15,000	18,400
Transfers from Other Funds	310,000	-	500,000	500,000
Appropriated Fund Balance	-	-	1,142,600	-
Total Revenues	\$ 321,325	\$ 737,542	\$ 1,657,600	518,400

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	419,224	500,000	-
Capital Outlay	-	41,733	1,157,600	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	71,300	-	-
Contingency	-	-	-	518,400
Total Expenditures	\$ -	\$ 532,257	\$ 1,657,600	\$ 518,400

RECYCLING REVENUE FUND

The purpose of this fund is to account for the receipt and expenditure of money received from the sale of recyclable materials collected as a part of the solid waste program.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY06
Charges for Services	\$ 41,060	\$ 51,234	\$ 41,700	\$ 44,900
Interest Revenue	403	894	500	1,000
Appropriated Fund Balance	-	-	110,300	-
Total Revenues	\$ 41,463	\$ 52,128	\$ 152,500	\$ 45,900

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	25,000	45,900
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	127,500	-
Total Expenditures	\$ -	\$ -	\$ 152,500	\$ 45,900

STREETS IMPROVEMENT FUND

The Streets Improvement Fund is used to track revenue associated with the half-cent Local Government Infrastructure Surtax and the expenditure of those funds on the street resurfacing program. The surtax was effective beginning January 1, 2003 and continues for 10 years. Gas Tax revenue has been included in this fund beginning in FY05 to combine all of the resurfacing in one fund.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Sales, Use, and Fuel Taxes	\$ 978,020	\$ 2,000,004	\$ 2,787,600	\$ 3,731,000
Interest Revenue	1,358	278	-	1,400
Appropriated Fund Balance	-	-	976,723	320,000
Total Revenues	\$ 979,378	\$ 2,000,282	\$ 3,764,323	\$ 4,052,400

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	658,425	1,344,465	2,902,923	4,052,400
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	861,400	-
Total Expenditures	\$ 658,425	\$ 1,344,465	\$ 3,764,323	\$ 4,052,400

PARK IMPACT FEE FUND

The purpose of this fund is to account for revenues from park impact fees and the expenditures of those funds. Park impact fees may be used to acquire land for parks and to construct parks. It may not be used for the operation of the parks.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY06
Intergovernmental Revenue	\$ -	\$ 200,000	\$ -	\$ -
Charges for Services	1,532,811	2,664,196	2,106,000	3,131,300
Interest Revenue	22,477	36,942	11,000	38,000
Appropriated Fund Balance	-		2,771,835	1,090,700
Total Revenues	\$ 1,555,288	\$ 2,901,138	\$ 4,888,835	\$ 4,260,000

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	22,019	2,886,819	3,668,435	4,260,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	1,220,400	-
Total Expenditures	\$ 22,019	\$ 2,886,819	\$ 4,888,835	\$ 4,260,000

FIRE IMPACT FEE FUND

The purpose of this fund is to account for revenues from fire impact fees and the expenditures of those funds. Fire impact fees may be used to acquire land for fire stations, to construct stations, or to purchase additional equipment. It may not be used for operations or to replace existing facilities or equipment.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY06
Charges for Services	\$ 728,514	\$ 907,529	\$ 800,000	\$ 581,500
Interest Revenue	3,036	12,901	4,600	18,700
Appropriated Fund Balance	-	-	1,700,000	-
Total Revenues	\$ 731,550	\$ 920,430	\$ 2,504,600	\$ 600,200

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	55,000	2,500,000	400,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	4,600	200,200
Total Expenditures	\$ -	\$ 55,000	\$ 2,504,600	\$ 600,200

DEVELOPMENT SPECIAL PROJECTS FUND

The purpose of this fund is to account for revenues from developer contributions and the expenditures of those funds. Developer contributions are for specific purposes such as traffic signals, street lights, or sidewalks, and may not be used to cover other expenditures.

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Intergovernmental Revenue	\$ -	\$ 20,000	\$ -	\$ -
Charges for Services	52,000.00	410,850	-	-
Interest Revenue	1,000	2,641	-	6,900
Appropriated Fund Balance	-	-	533,761	-
Total Revenues	\$ 53,000	\$ 433,491	\$ 533,761	\$ 6,900

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	24,672	169,861	-
Capital Outlay	-	-	250,000	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	113,900	6,900
Total Expenditures	\$ -	\$ 24,672	\$ 533,761	\$ 6,900

TRANSPORTATION IMPACT FEE FUND

The purpose of this fund is to account for revenues from transportation impact fees. Prior to October 1, 2004 these fees were administered by Flagler County. Transportation impact fees may be used to increase transportation capacity and may not be used for maintenance or repairs.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Charges for Services	\$ -	\$ -	\$ 5,200,000	\$ 10,653,280
Interest Revenue	-	-	-	130,000
Appropriated Fund Balance	-	-	-	-
Total Revenues	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,200,000</u>	<u>\$ 10,783,280</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	-	2,191,235	10,650,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	3,008,765	133,280
Total Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,200,000</u>	<u>\$ 10,783,280</u>

SR100 COMMUNITY REDEVELOPMENT FUND

The City established a redevelopment area in June 2004. This fund will track revenues and expenditures related to redevelopment.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ 99,100
Interest Revenue	-	-	-	4,800
Transfers from Other Funds	-	-	500,000	1,062,189
Appropriated Fund Balance	-	-	-	233,911
Total Revenues	\$ -	\$ -	\$ 500,000	\$ 1,400,000

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	500,000	100,000
Capital Outlay	-	-	-	1,300,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 500,000	\$ 1,400,000

CAPITAL PROJECTS FUND

The purpose of this fund is to account for revenues provided for major capital projects and to track the expenditures of those funds. Revenues currently come from a 0.5 ad valorem tax, investment earnings and transfers from the General Fund. An increase to 1.0 mils is included for FY06.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Ad Valorem Taxes	\$ -	\$ -	\$ 1,497,000	\$ 4,266,700
Sales, Use, and Fuel Taxes	1,134,647	-	-	-
Intergovernmental Revenue	-	-	400,000	-
Interest Revenue	61,261	32,111	42,100	46,300
Miscellaneous Revenues	-	905,280	-	-
Transfers from Other Funds	670,622	808,636	424,222	211,222
Debt Proceeds	-	-	-	29,000,000
Appropriated Fund Balance	-	-	3,301,025	-
Total Revenues	\$ 1,866,530	\$ 1,746,027	\$ 5,664,347	\$ 33,524,222

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	4,277,047	5,434,347	23,450,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	500,000	-	-
Contingency	-	-	230,000	10,074,222
Total Expenditures	\$ -	\$ 4,777,047	\$ 5,664,347	\$ 33,524,222

UTILITY FUND

The City purchased the water and wastewater utility on October 30, 2003. FY05 was the first full year of operations under municipal ownership and direction.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Charges for Services	\$ -	\$ 16,125,063	\$ 17,124,000	\$ 19,525,960
Interest Revenue	-	39,498	20,000	114,000
Miscellaneous Revenues	-	-	-	-
Transfers from Other Funds	-	-	1,143,886	1,143,886
Appropriated Fund Balance	-	-	510,177	650,000
Total Revenues	\$ -	\$ 16,164,561	\$ 18,798,063	\$ 21,433,846

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ 3,483,100	\$ 3,981,251	\$ 5,036,148
Operating Expenses	-	8,165,766	6,846,202	7,479,926
Capital Outlay	-	-	301,140	251,000
Debt Service	-	4,178,037	6,338,073	6,346,673
Grants & Aide	-	8,000	8,000	8,000
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	10,714,500	1,034,035	1,812,099
Contingency	-	-	289,362	500,000
Total Expenditures	\$ -	\$ 26,549,403	\$ 18,798,063	\$ 21,433,846

UTILITY CAPITAL PROJECTS FUND

This fund is used to record revenues and expenditures related to impact fees, renewal and replacement transfers from the Utility Fund, and bond proceeds.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Intergovernmental Revenue	\$ -	\$ 13,405	\$ 600,000	\$ -
Charges for Services	-	9,998,143	11,280,000	16,147,200
Interest Revenue	-	109,051	100,000	240,000
Miscellaneous Revenues	-	-	-	-
Transfers from Other Funds	-	10,690,000	663,535	800,254
Debt Proceeds	-	-	14,402,400	14,128,000
Appropriated Fund Balance	-	-	12,546,455	3,966,232
Total Revenues	\$ -	\$ 20,810,599	\$ 39,592,390	\$ 35,281,686

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	-	36,734,204	34,137,800
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	1,143,886	1,143,886
Contingency	-	-	1,714,300	-
Total Expenditures	\$ -	\$ -	\$ 39,592,390	\$ 35,281,686

SOLID WASTE FUND

The City contracts for solid waste services. In April 2004, the City assumed responsibility for billing and collections and remittance of payment to the contractor.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Franchise Fees	\$ -	\$ -	\$ -	\$ 8,000
Charges for Services		1,450,787	2,916,000	3,426,300
Interest Revenue	-	(277)	-	300
Appropriated Fund Balance	-	-	-	60,317
Total Revenues	\$ -	\$ 1,450,510	\$ 2,916,000	\$ 3,494,917

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ 94,605	\$ 95,760
Operating Expenses	-	1,234,108	2,818,510	3,399,157
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	2,885	-
Total Expenditures	\$ -	\$ 1,234,108	\$ 2,916,000	\$ 3,494,917

STORMWATER MANAGEMENT FUND

In July 2004 the City Council approved the establishment of a stormwater utility, effective October 1, 2004. In June 2005, the Palm Coast Community Service Corporation's responsibilities for a portion of the stormwater system were brought under the City as the Stormwater Management Department and unified the entire system.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Licenses & Permits	\$ -	\$ -	\$ -	\$ 290,000
Charges for Services		-	1,628,000	3,200,000
Interest Revenue	-	-	-	8,000
Debt Proceeds	-	-	3,260,000	5,000,000
Appropriated Fund Balance	-	-	689,400	191,942
Total Revenues	\$ -	\$ -	\$ 5,577,400	\$ 8,689,942

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ 396,160	\$ 642,747
Operating Expenses	-	-	1,191,895	3,030,035
Capital Outlay	-	-	3,165,000	5,000,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	290,000	17,160
Contingency	-	-	534,345	-
Total Expenditures	\$ -	\$ -	\$ 5,577,400	\$ 8,689,942

FLEET MANAGEMENT FUND

The Fleet Management Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenue, necessary to accomplish this task.

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
<u>Intergovernmental Revenue</u>	\$ 34,835	\$ 108,472	\$ -	\$ 71,500
Interest Revenue	276	241	323	-
Miscellaneous Revenues	121,474	8,895	91,200	-
Non Revenues	574,200	1,239,300	1,569,490	2,334,097
Transfers from Other Funds	-	500,000	1,175,700	1,824,985
Debt Proceeds	-	-	-	-
Appropriated Fund Balances	-	-	521,229	-
Total Revenues	<u>\$ 730,785</u>	<u>\$ 1,856,908</u>	<u>\$ 3,357,942</u>	<u>\$ 4,230,582</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ 68,271	\$ 111,710	\$ 178,129	\$ 222,852
Operating Expenses	258,595	787,550	611,262	946,371
Capital Outlay	-	-	2,394,329	2,428,735
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	174,222	174,222
Contingency	-	-	-	458,402
Total Expenditures	<u>\$ 326,866</u>	<u>\$ 899,260</u>	<u>\$ 3,357,942</u>	<u>\$ 4,230,582</u>

DEPARTMENT FUNDING

Departmental responsibility may cross funds. This table identifies the funding sources for department activities.

Department / Division	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
City Council	\$ 57,398	\$ -	\$ -	\$ -	\$ -
City Manager	410,883	-	-	-	-
Community Relations	606,543	-	-	-	-
City Attorney	400,000	-	-	-	-
City Clerk	252,932	-	-	-	-
General Services					
Finance	885,146	-	-	-	-
Human Resources	271,495	-	-	-	-
Customer Service	-	752,504	-	-	-
Information Technolgy and Communications	2,138,145	-	-	-	-
Planning and Zoning					
Administration	377,033	-	-	-	-
Planning	1,097,190	-	-	-	-
SR100 Community Redevelopment	-	-	-	-	1,400,000
Building and Code Administration					
Building Permits and Inspections	2,319,213	-	-	-	-
Code Enforcement	1,263,573	-	-	-	-
Fire					
Fire	4,170,332	-	-	-	-
Fire Impact Fee	-	-	-	-	600,200
Law Enforcement					
Law Enforcement	2,303,550	-	-	-	-
Police Education	-	-	-	-	5,900
Police Automation	-	-	-	-	26,700

DEPARTMENT FUNDING

Department / Division	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
Public Works					
Administration	371,978	-	-	-	-
Streets and Drainage	4,414,135	-	-	-	-
Facilities Maintenance	583,402	-	-	-	-
Recycling Revenue	-	-	-	-	45,900
Streets Improvement	-	-	-	-	4,052,400
Solid Waste	-	3,494,917	-	-	-
Fleet Management	-	-	-	4,230,582	-
Recreation and Parks					
Parks / Facilities	1,262,209	-	-	-	-
Recreation / Athletics	998,775	-	-	-	-
Park Impact Fee	-	-	-	-	4,260,000
Engineering					
Engineering	1,300,541	-	-	-	-
Development Special Projects	-	-	-	-	6,900
Transportation Impact Fee	-	-	-	-	10,783,200
Utility					
Administration	-	978,070	-	-	-
Utility Maintenance	-	556,766	-	-	-
Wastewater Collection	-	1,740,846	-	-	-
Wastewater Treatment	-	1,438,194	-	-	-
Water Plant #1	-	1,539,054	-	-	-
Water Plant #2	-	1,494,820	-	-	-
Water Quality	-	508,176	-	-	-
Water Distribution	-	2,688,334	-	-	-
Non-Departmental	-	9,737,082	-	-	-
Utility Capital Projects	-	-	35,281,686	-	-
Stormwater Management	-	8,689,942	-	-	-

CITY COUNCIL

The City Council is the elected legislative and policy body for the City of Palm Coast. As the City Council, they establish policies that will provide for the protection, safety, and general welfare of the citizens of Palm Coast. These policies help create a quality environment, insure that municipal services are provided at an economic cost, and that future needs of the City can be met. The City Council appoints the City Manager, City Attorney, and the external auditors who perform the annual audit of the City finances.

There are no major changes to this department budget for FY2006.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
City employees (FTE).	132.68	227.03	310.03	394.63
Total original Citywide budget.	\$17,416,100	\$38,437,752	\$100,769,078	\$146,635,299
EFFICIENCY/EFFECTIVENESS:				
Non-discretionary revenue generated per citizen.	\$320.00	\$332.76	\$306.37	\$358.86
City Council cost per capita.	\$0.80	\$1.28	\$0.79	\$0.88
Citizen rating of overall quality of life.	66	68	63	65
Citizen rating of overall direction of City. (Scale: 0=poor 100=excellent).	55	55	51	53

For this presentation, “Non-discretionary revenue” is considered revenue generated by taxes and fees that are mandatory. This includes ad valorem taxes, all sales and use taxes, franchise fees, and intergovernmental revenue. It does not include licenses, permits, user fees, fines, or investment earnings.

CITY COUNCIL

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 7,239	\$ 30,534	\$ 34,098	\$ 34,098	\$ -
Operating Expenditures	26,856	34,331	11,700	23,300	11,600
Capital Outlay					-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-		-
Transfers	-	-			-
Contingency	-	-	-	-	-
Total Expenditures	\$ 34,095	\$ 64,865	\$ 45,798	\$ 57,398	\$ 11,600

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

CITY COUNCIL

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
N/A		-	-	-	-
Total Full-time		-	-	-	-
<u>Part-time/Temporary</u>					
Mayor	*	1.00	1.00	1.00	-
Vice - Mayor	**	1.00	1.00	1.00	-
Council Member	**	3.00	3.00	3.00	-
Total Part-time/Temporary		5.00	5.00	5.00	-
Total Personnel		5.00	5.00	5.00	-

* Budgeted at \$7,500 per year.

** Budgeted at \$6,000 per year.

CITY MANAGER

The City Manager's office is responsible for implementation of all policies established by the City Council and for directing the operations of the City government. The manager provides guidance to all City departments and submits the annual budget designed to achieve the goals of the Council. The City Manager prepares alternatives and makes recommendations that will assist the Council in achieving the goals they have established. The office also provides clerical services for the Mayor and Council.

There are no other major changes to this departmental budget for FY2006.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
City employees (FTE).	132.68	227.03	310.03	394.63
Total original Citywide budget.	\$17,416,100	\$38,437,752	\$100,769,078	\$146,635,299
EFFICIENCY/EFFECTIVENESS:				
General Fund operating cost per capita.	\$321.54	\$339.42	\$348.01	\$365.76
Number of employees per 1,000 residents.	3.09	4.50	5.35	6.06
Department cost per capita.	\$4.77	\$6.32	\$6.64	\$6.32
Citizen rating of quality of City services. (Scale: 0=poor 100=excellent).	52	56	53	55

For this presentation, "General Fund operating cost" is considered to be all General Fund costs excluding Capital Outlay and Transfers.

CITY MANAGER

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 186,196	\$ 289,991	\$ 363,198	\$ 380,784	\$ 17,586
Operating Expenditures	18,208	29,291	21,032	30,099	9,067
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 204,404	\$ 319,282	\$ 384,230	\$ 410,883	\$ 26,653

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

CITY MANAGER

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
City Manager	136	1.00	1.00	1.00	-
Assistant City Manager	134	-	1.00	1.00	-
Executive Assistant to the City Manager	115	1.00	1.00	1.00	-
Total Full-time		2.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
Intern	101	1.00	1.00	1.00	-
Total Part-time/Temporary		1.00	1.00	1.00	-
Total Personnel		3.00	4.00	4.00	-

COMMUNITY RELATIONS

The Office of Community Relations is responsible for special community projects and the dissemination of general public information as well as emergency/disaster information pertinent to the health and safety of our community and our residents. This office prepares all relative public informational brochures, notices, newsletters, annual and special reports.

Media advertisements and press releases are also produced in this office. The budget includes funds for economic development, the annual contribution to Enterprise Flagler and a contribution to the Northeast Florida Economic Development group; Cornerstone Marketing Alliance. This office acts as liaison to Enterprise Flagler to promote economic development within the City.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD: Population – City.	42,850	50,484	58,216	65,018
EFFICIENCY/EFFECTIVENESS: Program cost per capita. Citizen rating of economic development. (Scale: 0=poor 100=excellent).	N/A 29	N/A 35	\$9.46 37	\$9.33 39

COMMUNITY RELATIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ 187,952	\$ 241,762	\$ 53,810
Operating Expenditures	-	-	229,400	208,281	(21,119)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	130,000	156,500	26,500
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 547,352	\$ 606,543	\$ 59,191

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

COMMUNITY RELATIONS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Special Projects Manager	126	-	1.00	1.00	-
Community Relations Manager	124	-	1.00	1.00	-
Staff Assistant	111	-	-	1.00	1.00
Customer Service Representative I	109	-	1.00	1.00	-
Total Full-time		-	3.00	4.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	3.00	4.00	1.00

CITY ATTORNEY

The City Attorney advises the City Council and boards and commissions of the City on legal issues. The Attorney assists the City Manager, department heads, and staff on legal matters concerning the City of Palm Coast. The City Attorney attends City Council meetings and other public meetings as deemed advisable and represents the City in prosecuting and defending lawsuits. Services are provided by contract.

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	396,676	271,714	200,000	400,000	200,000
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 396,676	\$ 271,714	\$ 200,000	\$ 400,000	\$ 200,000

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

CITY ATTORNEY

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
N/A		-	-	-	-
Total Full-time		-	-	-	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	-	-	-

CITY CLERK

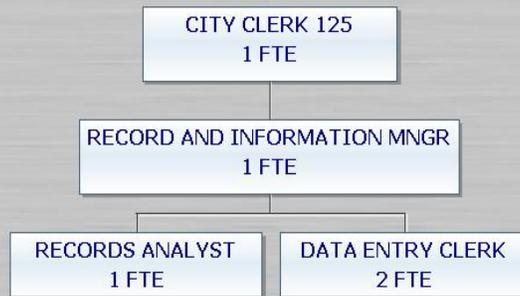
The City Clerk's Office is responsible for preparing agenda and minutes for City Council meetings, as well as the processing of all City ordinances, resolutions, and proclamation. The City Clerk's office is the official record keeper for all City documents setting guidelines for the management and retention of these documents, as well as handling scanning, indexing and destruction of City documents. The City Clerk's office also handles citizens' requests for information and records. The City Clerk also acts as the Supervisor of Elections for the City of Palm Coast.

As noted in the City Clerk's Five Year Plan, in order to effectively and efficiently handle all City records and, with the vision of becoming a "paperless" City, it is important to create a Records and Information Manager, who will create policy and procedures for this Division of the City Clerk's office, as well as fill in for the City Clerk when she is not available. In addition, in an effort to ensure a high quality of record scanning and indexing, a Records Analysts position has been created to assist in day to day operations of supervising our Data Entry Clerks, while providing quality control and auditing of all Data Entry Clerk functions. Due to the current lack of space and to keep costs down this year, the Records and Information Manager will replace the Senior Staff Assistant within the City Clerk's office. One Records Analyst will be hired.

Most of the increase in expenditures to the City Clerk's budget is due to the increase in personnel. The second largest added expense covers the cost of the November general election, which is approximately \$22,000.

PERFORMANCE REVIEW TABLE	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLAND:				
Population – City.	42,850	50,484	58,216	65,018
Number of meetings	37	36	39	39
EFFICIENCY/EFFECTIVENESS:				
Department expenditures per capita.	\$2.56	\$2.05	\$3.58	\$3.89
Percent of City records scanned and indexed	0%	0%	25%	50%
Percent of minutes completed within one month.	75%	85%	90%	100%
Citizen rating of City Clerk services.	N/A	62	66	68

CITY CLERK



*Current job description used is Records Clerk, however, this should be Data Entry Clerk. These job title changes will be made in 2006.

CITY CLERK

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 48,205	\$ 62,151	\$ 132,610	\$ 188,906	\$ 56,296
Operating Expenditures	58,578	41,444	72,037	64,026	(8,011)
Capital Outlay	3,039	-	2,535	-	(2,535)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 109,822	\$ 103,595	\$ 207,182	\$ 252,932	\$ 45,750

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

CITY CLERK

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
City Clerk	125	1.00	1.00	1.00	-
Records Manager	115	-	-	1.00	1.00
Senior Staff Assistant	112	-	1.00	-	(1.00)
Records Analyst	111	-	-	1.00	1.00
Data Entry Clerk	110	-	-	1.00	1.00
Records Clerk	108	-	1.00	-	(1.00)
Total Full-time		1.00	3.00	4.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		1.00	3.00	4.00	1.00

GENERAL SERVICES

The General Services Department includes Finance, Human Resources, and Customer Service. Purchasing, Risk Management, and Occupational Licensing are part of the Finance Division. The mission of the General Services Department is to help the City of Palm Coast meet its goals for the future by providing fast and efficient services to citizens, businesses, customers, vendors, employees, and other City departments while adhering to local, state, and federal laws and regulations.

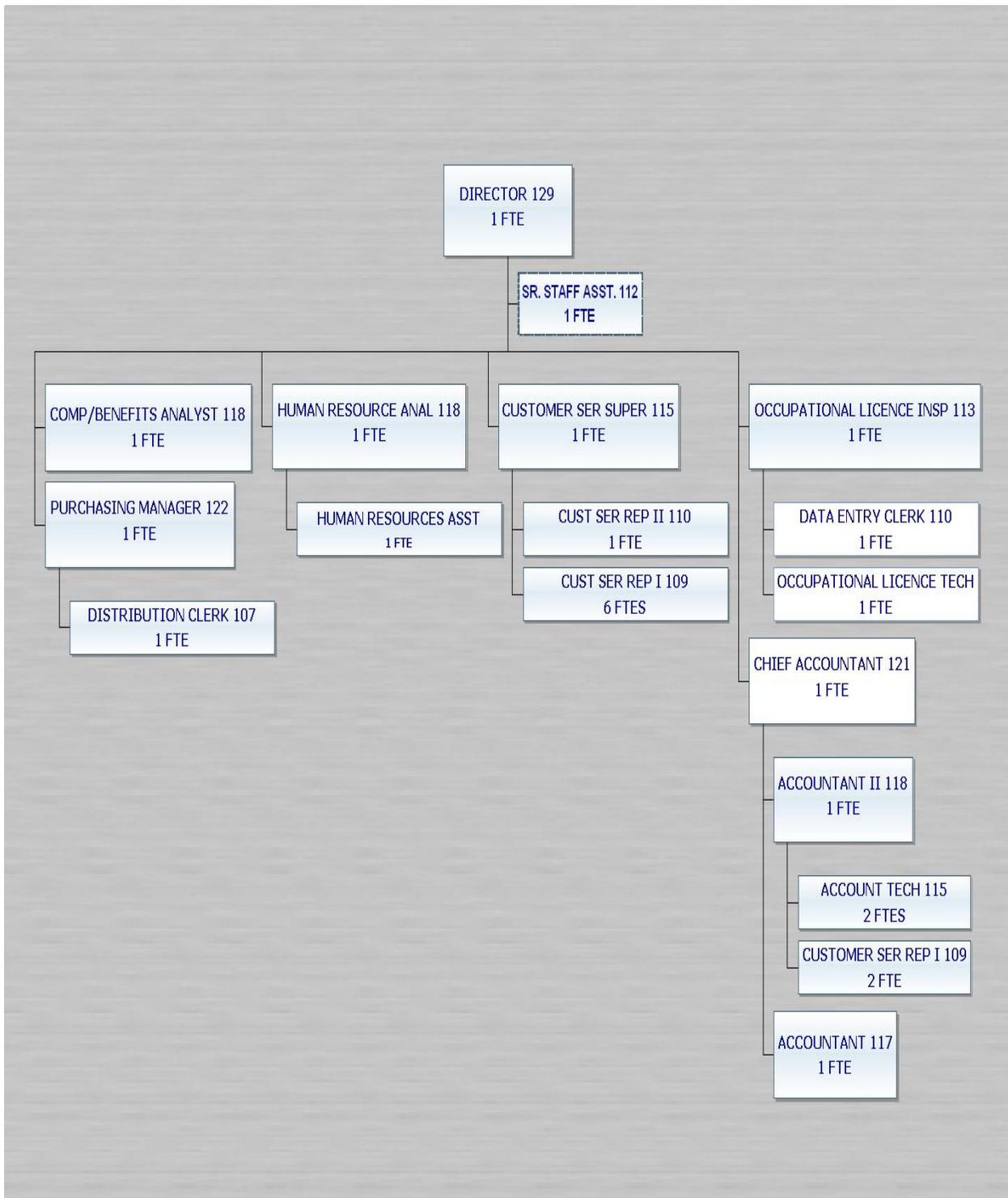
The Occupational Licensing function was transferred from Code Enforcement to Finance in November of 2004. In fiscal year 2006, an Occupational License Technician position is being added. This person will be responsible for providing service in the office, which will allow the Occupational License Inspector to spend more time in the field. The growth that has begun to occur in the commercial sector is increasing the need for additional personnel to provide the required services and insure that all businesses obtain the proper licenses.

One Customer Service Representative is being added to the Customer Service Division. This person will be located at City Hall so that we can begin handling utility transactions at City Hall. This will reduce the need for people to travel across I-95 to make utility payments. It should also reduce the customer traffic at the Utility office and give the current representatives more time to answer phones and handle billing.

These additional personnel and associated operating costs account for most of the increase in the General Services Department. Two positions were added to Finance mid-year this year and the fiscal year 2006 budget includes full year salary and benefits for those positions.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
City departments.	7	8	10	12
City employees (FTE).	132.68	227.03	310.03	394.63
Invoices processed.	N/A	18,649	23,355	27,000
Occupational licenses processed.	3,264	3,507	3,890	4,100
Budgeted positions - Citywide.	149	222	334	420
Applications processed.	961	2,343	1,917	2500
Total hired.	52	150	225	200
Terminations	43	25	30	110
EFFICIENCY/EFFECTIVENESS:				
Department General Fund expenditures per capita.	\$18.36	\$17.63	\$16.92	\$17.79
Human Resources expenditures per FTE.	\$3,103.16	\$2,115.22	\$933.36	\$687.97
Total average # of days for recruitment (no testing required).	51	55	45	40
Citizen satisfaction with financial services.	N/A	55%	54%	56%

GENERAL SERVICES



GENERAL SERVICES FINANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 268,218	\$ 311,500	\$ 574,391	\$ 742,633	\$ 168,242
Operating Expenditures	106,603	98,234	101,626	142,513	40,887
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	14,250	-	(14,250)
Contingency	-	-	-	-	-
Total Expenditures	\$ 374,821	\$ 409,734	\$ 690,267	\$ 885,146	\$ 194,879

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

GENERAL SERVICES FINANCE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
General Services Director	131	1.00	1.00	1.00	-
Purchasing Manager	123	-	1.00	1.00	-
Chief Accountant	123	-	1.00	1.00	-
Management Analyst	119	-	1.00	1.00	-
Compensation Benefits Analyst	119	-	1.00	1.00	-
Purchasing & Grants Coordinator	118	1.00	-	-	-
Accountant II	118	-	1.00	1.00	-
Accountant I	117	1.00	1.00	1.00	-
Accounting Technician	115	2.00	2.00	2.00	-
Occupational License Supervisor	115	-	1.00	1.00	-
Occupational License Technician	112	-	-	1.00	1.00
Data Entry Clerk	110	-	1.00	1.00	-
Distribution Clerk	107	-	1.00	1.00	-
Total Full-time		5.00	12.00	13.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	12.00	13.00	1.00

GENERAL SERVICES HUMAN RESOURCES

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 230,313	\$ 262,731	\$ 128,547	\$ 138,126	\$ 9,579
Operating Expenditures	178,527	217,488	160,824	133,369	(27,455)
Capital Outlay	2,887	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 411,727	\$ 480,219	\$ 289,371	\$ 271,495	\$ (17,876)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

GENERAL SERVICES HUMAN RESOURCES

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Assistant City Manager	134	1.00	-	-	-
Human Resource Analyst	118	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Human Resource Assistant	112	-	-	1.00	1.00
Staff Assistant	111	-	1.00	-	(1.00)
Receptionist	106	1.00	-	-	-
Total Full-time		4.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
Staff Assistant	111	1.00	-	-	-
Total Part-time/Temporary		1.00	-	-	-
Total Personnel		5.00	3.00	3.00	-

GENERAL SERVICES CUSTOMER SERVICE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 146,752	\$ 320,122	\$ 370,324	\$ 50,202
Operating Expenditures	-	739,467	209,564	322,180	112,616
Capital Outlay	-	14,574	15,000	-	(15,000)
Debt Service	-	61,822	50,000	60,000	10,000
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 962,615	\$ 594,686	\$ 752,504	\$ 157,818

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

GENERAL SERVICES

CUSTOMER SERVICE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Customer Service Supervisor	115	1.00	1.00	1.00	-
Customer Service Representative II	110	1.00	1.00	1.00	-
Customer Service Representative I	109	6.00	7.00	8.00	1.00
Total Full-time		8.00	9.00	10.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		8.00	9.00	10.00	1.00

INFORMATION TECHNOLOGY AND COMMUNICATIONS

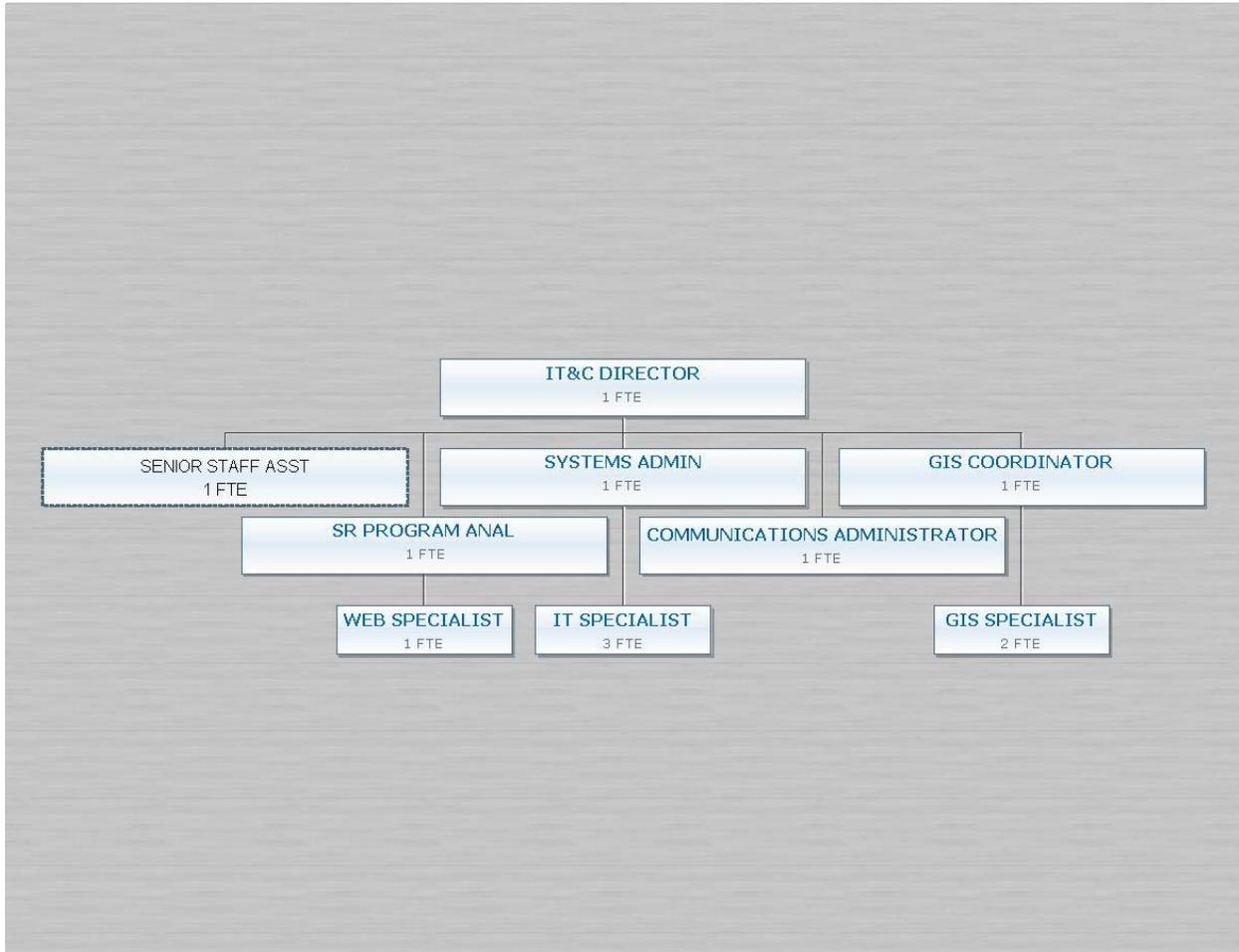
Information Technology is being moved out from under General Services beginning FY06 and will become the Information Technology & Communications (IT&C) Department. IT&C's primary role is to provide services to other City departments. Internal services include support services, application development, communications and GIS. External services include maintenance and development of the City's website, E-Gov services and automated voice solutions (IVR).

Five new positions are being added to maintain current and future services and technologies. These include positions supporting the City's growing voice/data/wireless networks, 800mhz radio system, network and client application development, GIS and mapping, project management, E-Gov services, and the maintenance and support of employee workstations and servers, software and enterprise applications.

An increase in service contracts and application licensing accounts for a large percentage of the increase in this year's operating expenditures. A large portion of this year's capital expenditures are in mobile deployments, the purchase of a Storage Area Network (SAN), and the cost of replacing dated network equipment.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City	42,850	50,484	58,216	65,018
City departments.	7	8	10	12
City employees (FTE).	132.68	227.03	310.03	394.63
Number of PCs in service.	95	150	242	300
EFFICIENCY/EFFECTIVENESS:				
Department operating cost per capita.	\$6.96	\$7.36	\$17.62	\$25.20
Department cost per workstation.	\$3,138.26	\$2,594.73	\$5,026.64	\$7,127.15

INFORMATION TECHNOLOGY AND COMMUNICATIONS



INFORMATION TECHNOLOGY AND COMMUNICATIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 79,994	\$ 101,343	\$ 368,047	\$ 638,918	\$ 270,871
Operating Expenditures	164,954	214,325	651,931	999,227	347,296
Capital Outlay	1,668	45,536	259,800	500,000	240,200
Debt Service	53,187	56,013	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 299,803	\$ 417,217	\$ 1,279,778	\$ 2,138,145	\$ 858,367

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY06
Cisco PIX 515e unrestricted (fail over unit)	\$ 8,000
Cisco network equipment	40,000
GIS workstation	3,000
Copiers (4)	47,000
Laptops (30)	66,000
Printers (3)	7,500
GPS Units for GIS	14,500
Storage Area Network	100,000
Wireless Deployment	50,000
Computers (20 new, 10 replacements)	55,000
Replacement Servers (2)	20,000
Dell Server	10,000
Desktop w/video capture card	2,000
Large Monitors (5)	10,000
Scan stations (5)	50,000
Laptop mounts for vehicles (14)	17,000
Total	\$500,000

INFORMATION TECHNOLOGY AND COMMUNICATIONS

PERSONNEL ROSTER

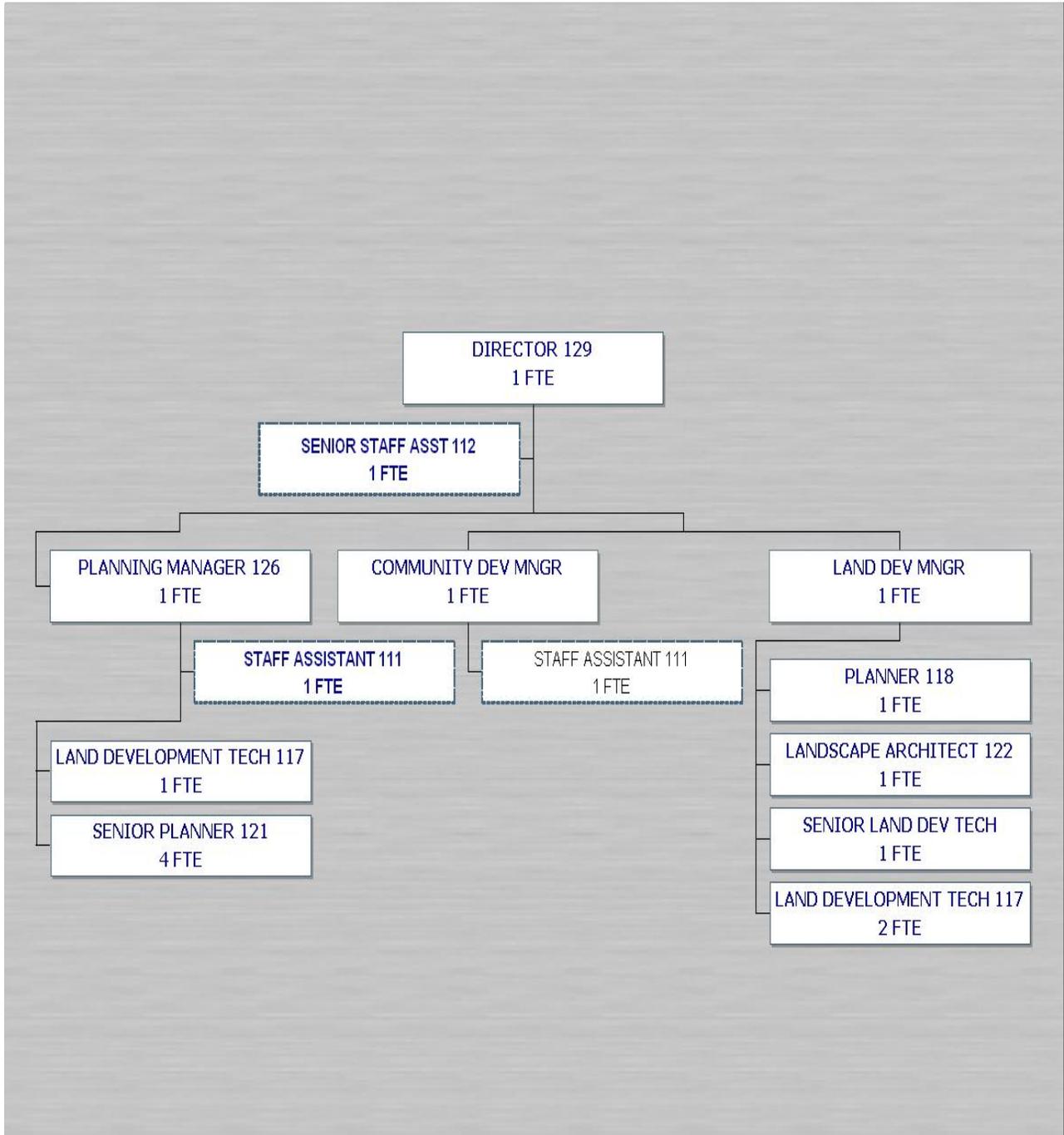
Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Information Technology & Communications Director	129	-	-	1.00	1.00
Information Technology Manager	124	1.00	1.00	-	(1.00)
Senior Program Analyst	122	-	-	1.00	1.00
Program Analyst	120	-	1.00	-	(1.00)
Systems Administrator	120	-	-	1.00	1.00
GIS Coordinator	120	-	-	1.00	1.00
Communications Administrator	119	-	-	1.00	1.00
CAD Supervisor	117	-	1.00	-	(1.00)
Support Specialist	116	1.00	3.00	3.00	-
GIS Specialist	116	-	-	2.00	2.00
Web Specialist	116	-	-	1.00	1.00
Senior Staff Assistant	112	-	-	1.00	1.00
CAD Technician	112	-	1.00	-	(1.00)
Total Full-time		2.00	7.00	12.00	5.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		2.00	7.00	12.00	5.00

COMMUNITY DEVELOPMENT DEPARTMENT

The Development Services Department is being renamed to the Community Development Department to reflect the primary focus of the Department since the building and code enforcement functions have been moved to a separate Department. The primary mission of the Community Development Department is to assist in the implementation of the City's Comprehensive Plan by facilitating responsible and well-planned growth. This entails drafting and maintaining the City's Land Development Code as well as the review of development applications, including subdivisions, site plans, future land use map amendments, re-zonings, variances, etc. In addition, Community Development is responsible for the establishment and administration of housing and community (re)development programs to implement the Comprehensive Plan. The new positions which are being proposed for FY 06 will create a management structure to implement the Plan's objectives and to implement strategies to facilitate and streamline the development review process in accordance with City Council goals.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD: Number of rezoning, special exception, subdivision, and variance applications.	410	522	620	720
EFFICIENCY/EFFECTIVENESS: Department expenditures per capita.	\$24.44	\$26.66	\$22.29	\$22.68
Percent of Land Development Code completed.	N/A	N/A	61%	100%
Percent of zoning map completed.	N/A	N/A	0%	100%
Citizen rating of quality of City planning and zoning services.	N/A	50%	46%	48%

COMMUNITY DEVELOPMENT DEPARTMENT



COMMUNITY DEVELOPMENT DEPARTMENT ADMINISTRATION

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 147,711	\$ 181,143	\$ 165,257	\$ 258,349	\$ 93,092
Operating Expenditures	98,154	94,303	54,924	118,684	63,760
Capital Outlay	287	2,643		-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 246,152	\$ 278,089	\$ 220,181	\$ 377,033	\$ 156,852

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	<u>\$ -</u>

COMMUNITY DEVELOPMENT DEPARTMENT ADMINISTRATION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Community Development Director	130	1.00	1.00	1.00	-
Community Redevelopment Manager	127	-	-	1.00	1.00
Land Development Manager	121	-	-	1.00	1.00
Senior Staff Assistant	112	1.00	1.00	1.00	-
Staff Assistant	111	-	-	1.00	1.00
Total Full-time		2.00	2.00	5.00	3.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		2.00	2.00	5.00	3.00

COMMUNITY DEVELOPMENT DEPARTMENT PLANNING

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 594,936	\$ 801,618	\$ 793,420	\$ 841,090	\$ 47,670
Operating Expenditures	206,244	265,151	276,992	256,100	(20,892)
Capital Outlay	-	801	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 801,180	\$ 1,067,570	\$ 1,070,412	\$ 1,097,190	\$ 26,778

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

COMMUNITY DEVELOPMENT DEPARTMENT PLANNING

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Planning Manager	127	1.00	1.00	1.00	-
Landscape Architect	122	1.00	1.00	1.00	-
Senior Planner	121	2.00	4.00	4.00	-
Planner	119	3.00	1.00	1.00	-
CAD Operator	117	1.00	-	-	-
Land Development Technician	117	4.00	4.00	4.00	-
Staff Assistant	111	1.00	1.00	1.00	-
Total Full-time		13.00	12.00	12.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		13.00	12.00	12.00	-

BUILDING AND CODE ADMINISTRATION

Building and Code Administration is responsible for all building, code enforcement and urban forestry functions. The department inspects improvements in residential and non-residential developments, issues building permits, and performs inspections during construction. The Department is also responsible for investigating complaints of code violations, inspecting commercial property for code compliance, and providing support to the City Council and certain Boards and Commissions of the City.

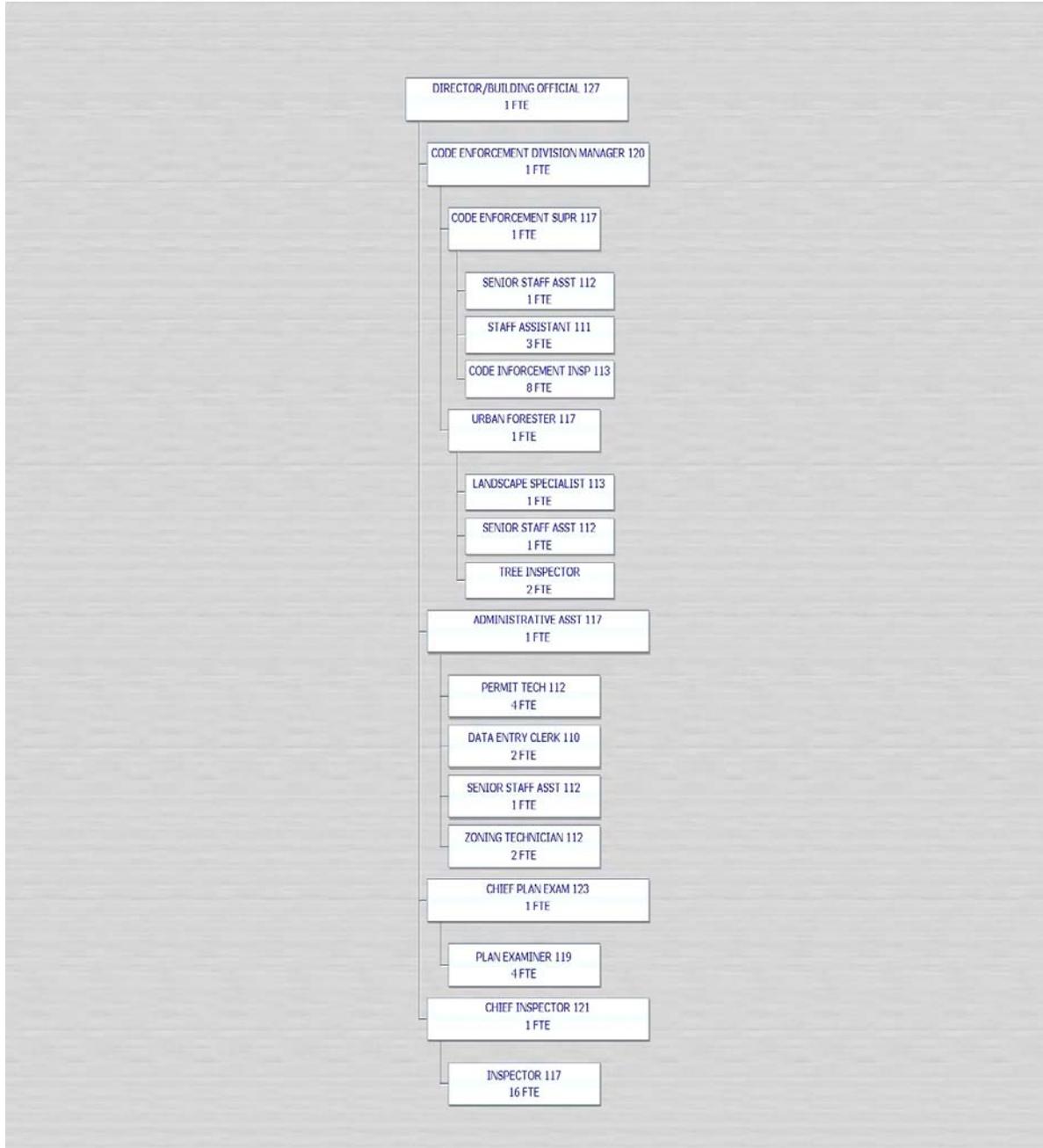
This budget allows us to meet our staffing needs and stay ahead of projected increases in large scale commercial projects. Inspector and plans examiner positions are reduced by 20% to reflect the stabilizing of permitting activity. An additional Code Officer position is added to crackdown on unlicensed contracting, abandoned projects and jobsite debris issues. Two landscape inspectors are added to continue an aggressive wildfire mitigation effort, advance the greening of the City and to move forward with the Tree City USA initiative.

The budget provides necessary training, continuing education and certification for licensed personnel as well as extensive ethics and customer service cross-training programs for all staff.

The technology and communication budget will put us in a position to move forward with the City's goal of being paperless and provide online permitting. We will increase Code Officer productivity by utilizing technology to provide mobile applications to make information available in the field.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Number of code violations.	8,481	9,211	8,381	9700
Number of permits issued.	N/A	10,910	9,722	9,750
Population – City.	42,850	50,484	58,216	65,018
EFFICIENCY/EFFECTIVENESS:				
Code Enforcement expenditures per capita.	\$10.57	\$12.41	\$15.99	\$19.43
Percent Code violations brought into compliance.	N/A	N/A	42%	44%
Cost per permit issued.	N/A	\$380.85	\$440.91	\$237.87
Citizen rating of quality of City code enforcement services.	N/A	52%	51%	53%
Citizen's satisfaction with building services. (Scale: 0=poor 100=excellent).	N/A	52%	54%	56%

BUILDING AND CODE ADMINISTRATION



BUILDING AND CODE ADMINISTRATION PERMITS AND INSPECTIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 76,882	\$ 1,856,894	\$ 1,794,695	\$ (62,199)
Operating Expenditures	2,763,149	4,078,225	1,928,943	524,518	(1,404,425)
Capital Outlay	-	-	68,700	-	(68,700)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	432,000	-	(432,000)
Contingency	-	-	-	-	-
Total Expenditures	\$ 2,763,149	\$ 4,155,107	\$ 4,286,537	\$ 2,319,213	\$ (1,967,324)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

BUILDING AND CODE ADMINISTRATION PERMITS AND INSPECTIONS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Building and Code Administration Director	129	1.00	1.00	1.00	-
Chief Plans Examiner	123	-	1.00	1.00	-
Chief Building Inspector	123	-	1.00	1.00	-
Sr Plans Examiner	121	-	4.00	3.00	(1.00)
Senior Building Inspector	121	-	17.00	13.00	(4.00)
Plans Examiner	119	-	1.00	1.00	-
Building Inspector	119	-	3.00	3.00	-
Administrative Assistant	117	1.00	1.00	1.00	-
Senior Staff Assistant	112	-	1.00	1.00	-
Permit Technician	112	-	4.00	4.00	-
Zoning Technician	112	-	1.00	2.00	1.00
Data Entry Clerk	110	2.00	1.00	2.00	1.00
Records Clerk	108	-	1.00	-	(1.00)
Total Full-time		4.00	37.00	33.00	(4.00)
<u>Part-time/Temporary</u>					
Clerk	107	-	1.00	1.00	-
Total Part-time/Temporary		-	1.00	1.00	-
Total Personnel		4.00	38.00	34.00	(4.00)

BUILDING AND CODE ADMINISTRATION CODE ENFORCEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 323,216	\$ 483,236	\$ 747,809	\$ 980,865	\$ 233,056
Operating Expenditures	117,033	143,073	177,838	282,708	104,870
Capital Outlay	12,862	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 453,111	\$ 626,309	\$ 925,647	\$ 1,263,573	\$ 337,926

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

BUILDING AND CODE ADMINISTRATION CODE ENFORCEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Code Enforcement Manager	122	1.00	1.00	1.00	-
Urban Forester	120	-	1.00	1.00	-
Code Enforcement Supervisor	117	2.00	2.00	2.00	-
Code Enforcement Inspector	115	6.00	8.00	9.00	1.00
Occupational License Inspector	113	1.00	-	-	-
Landscape Specialist	113	2.00	1.00	1.00	-
Senior Staff Assistant	112	-	2.00	2.00	-
Tree Inspector	111	-	-	2.00	2.00
Staff Assistant	111	4.00	2.00	2.00	-
Total Full-time		16.00	17.00	20.00	3.00
<u>Part-time/Temporary</u>					
Code Enforcement Inspector *	113	1.00	-	-	-
Total Part-time/Temporary		1.00	-	-	-
Total Personnel		17.00	17.00	20.00	3.00

* Budgeted at 32 hours per week.

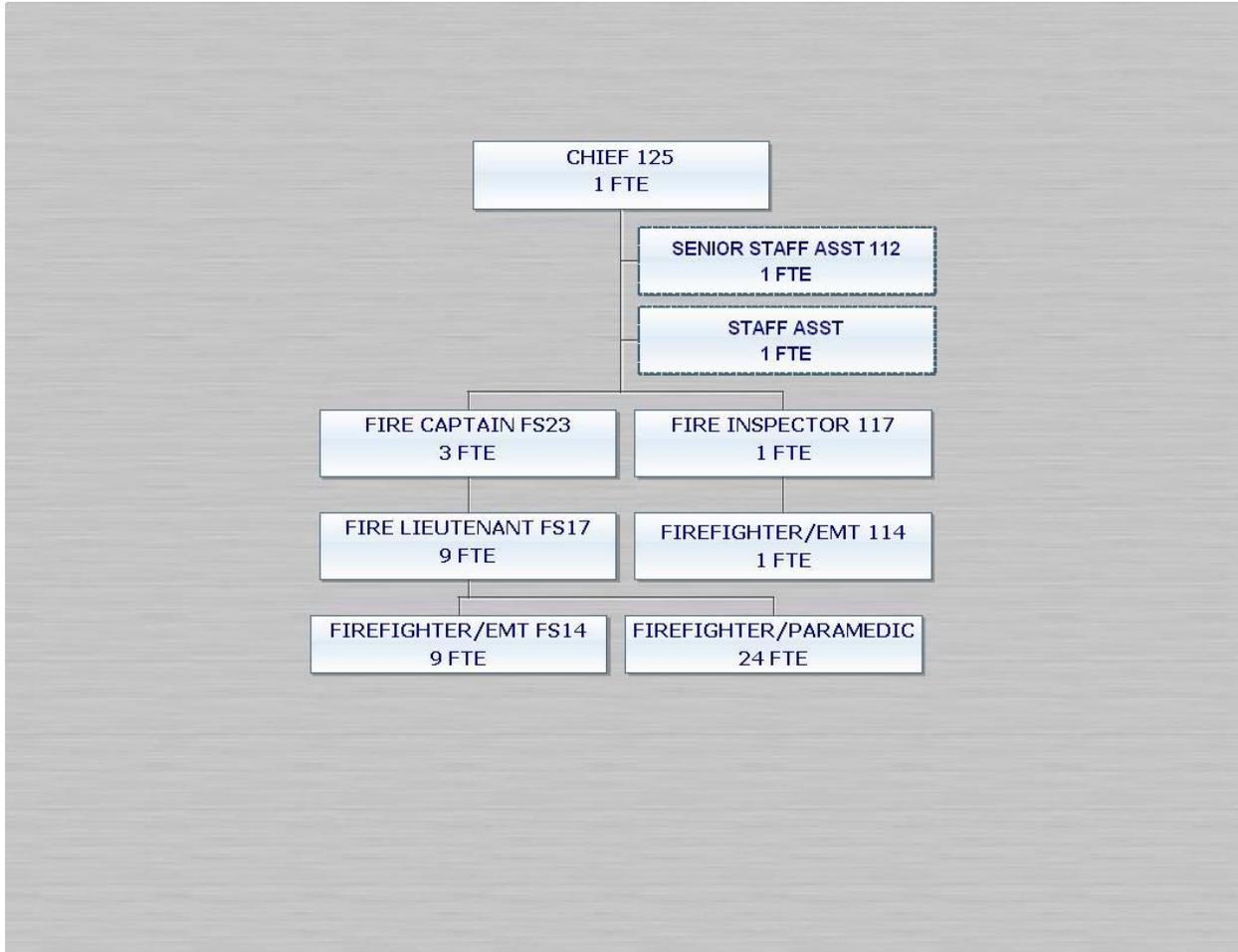
FIRE

The Fire Department provides basic and advanced life support and fire suppression/prevention services. The fire service area includes the City, as well as mutual aid response, when needed, within the County and other municipalities. In addition, the department is responsible for enforcing City, State, and Federal Fire and Life Safety Codes. This is accomplished by performing building and site plan reviews, business inspections, and public education.

The Fire Department requires 18 new positions, to be added in intervals over the next 2 budget years. Thirteen positions will be added in FY06, twelve of which are firefighters. Plans for construction of stations 24 and 25 will be funded from the Fire Impact Fee Fund. Two new pieces of apparatus are scheduled to be added during the construction of stations 24 and 25, as will two (2) Suburban-type vehicles to be used as squads for the ALS program reducing the number of incidents that the larger apparatus respond to. Training will become a focal point of operations bringing the technical rescue team membership up as well as conducting Department of Forestry courses and I.S.O required classes. Large equipment purchases will enable more in-house repairs by our EVT and further reduce the need to contract mechanical repairs.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
City area (square miles).	61	63	64	65
Number of incident responses.	3,039	4,311	4,635	6,000
Number of Emergency Responses	1,873	2,605	2,892	4,200
Number of Structure Inspections	249	601	850	900
EFFICIENCY/EFFECTIVENESS:				
Cost per emergency response.	\$516.18	\$716.01	\$763.53	\$1056.67
Percentage of response times, 5 minutes or less.	44%	48%	64%	66%
Citizen rating of quality of City fire services (scale: 0=poor 100=excellent).	76	77	82	84

FIRE



FIRE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 1,368,994	\$ 2,008,974	\$ 2,198,855	\$ 2,535,132	\$ 336,277
Operating Expenditures	351,692	421,004	544,916	1,296,954	752,038
Capital Outlay	55,640	116,984	106,985	75,705	(31,280)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	22,500	133,000	110,500
Contingency	-	-	-	-	-
Total Expenditures	\$ 1,776,326	\$ 2,546,962	\$ 2,873,256	\$ 4,040,791	\$ 1,167,535

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Furniture replacement	\$ 11,535
Technical Rescue (TRT) equipment	35,602
Equipment required for ISO compliance	28,568
Total	\$ 75,705

FIRE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Fire Chief	129	1.00	1.00	1.00	-
Fire Captain	124	3.00	3.00	3.00	-
Fire Inspector	121	1.00	1.00	1.00	-
Fire Lieutenant	121	9.00	9.00	9.00	-
Firefighter/Paramedic	118	9.00	12.00	18.00	6.00
Firefighter/EMT	116	12.00	10.00	10.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Staff Assistant	111	-	-	1.00	1.00
Total Full-time		36.00	37.00	44.00	7.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		36.00	37.00	44.00	7.00

LAW ENFORCEMENT

Law Enforcement services are contracted with the Flagler County Sheriff's Office. The Sheriff enforces City, County, State, and Federal statutes, ordinances, and laws. The Sheriff's Office investigates criminal activities, apprehends criminals, recovers stolen property, processes parking citations, and provides public education programs on crime prevention.

This budget proposes creation of the Law Enforcement Coordinator position recommended by the International Association of Chiefs of Police (IACP) in their report regarding law enforcement needs presented in 2004. The contract "Traffic Unit" has been funded by the City during the past three years. In addition to the six current "traffic" officers, four new positions are proposed, bringing the total direct City law enforcement personnel to eleven.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
Number of citations issued.	3,497	6,749	6,914	7,000
Number of arrests.	1,541	1,677	1,688	1,950
Total number of incidents.	4,339	5,183	5,936	6,000
EFFICIENCY/EFFECTIVENESS:				
Fines and forfeitures revenue.	\$66,867	\$53,701	\$71,200	\$72,800
Cost per incident.	\$202.23	\$213.10	\$243.06	\$371.79
Net Department cost per capita.	\$20.06	\$21.11	\$22.04	\$34.31
Citizen rating of quality of police services.	68	65	74	76
Citizen rating of traffic enforcement services.	47	51	46	48
(Scale: 0=poor 100=excellent)				

LAW ENFORCEMENT



LAW ENFORCEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ -	\$ 52,475	\$ 52,475
Operating Expenditures	926,363	1,119,188	1,347,258	1,853,025	505,767
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	33,000	33,000
Contingency	-	-	-	-	-
Total Expenditures	\$ 926,363	\$ 1,119,188	\$ 1,347,258	\$ 1,938,500	\$ 591,242

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

LAW ENFORCEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Law Enforcement Coordinator	126	-	-	1.00	1.00
Total Full-time		-	-	1.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	-	1.00	1.00

PUBLIC WORKS

Public Works is responsible for maintenance and repairs to City streets, the drainage swales, and other rights-of-way, including striping, signals, signage, litter collection, and mowing. The department also maintains the City buildings and facilities, such as City Hall, monitors the solid waste collection contract, and manages the City's fleet of vehicles and large equipment.

The Fleet Management (FM) Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenues necessary to accomplish this task.

This FM budget reflects an increase in operating expenses due to maintaining an increased fleet size acquired to serve additional staff hired in all departments. The capital outlay schedule has budgeted those vehicles scheduled for replacement as well as additional vehicles that will be provided to city departments for additional staff and job duties.

The City continues to provide refuse collection services to its citizens through a Solid Waste contract. This contract is resourced through an enterprise fund which is sustained by utility billing revenues. The majority of the increase in operating expenses in this year's budget is due to the growth of the city and the increase in the number of citizens who are provided services under this contract. Additionally, in this fiscal year, educational outreach programs will be developed for litter prevention and recycling using the Recycling Revenue funds.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population	42,850	50,484	58,216	65,018
City departments.	7	8	10	12
Streets (miles).	528	528	538	540
City area (square miles).	61	63	64	65
Street damage fees collected.	\$93,108	\$208,305	\$111,800	\$140,000
City facilities (Square Feet).	45,400	63,484	63,484	63,484
Units in the fleet.	89	150	219	240
Number of solid waste customers.	19,436	23,707	27,315	31,300
EFFICIENCY/EFFECTIVENESS:				
Net Department cost per capita.	\$89.40	\$100.25	\$63.87	\$80.43
Facility maintenance cost per square foot of facilities.	\$3.28	\$4.72	\$6.32	\$9.19
Fleet maintenance cost per fleet unit.	\$3,673	\$3,990	\$3,076	\$5,116
Percent of roads rated at a 7 or better.	N/A	N/A	80%	84%
Citizen rating of quality of City street repair services.	25	35	36	38
Citizen rating of quality of City street cleaning services.	34	43	42	44
Citizen rating of quality of sidewalk maintenance.	36	42	43	45
Satisfaction with fleet maintenance services.	64	N/A	N/A	90
Citizen rating of quality of City solid waste collection services.	74	73	74	76
Citizen rating of quality of City recycling services.	70	68	70	72
(Scale: 0=poor 100=excellent).				

PUBLIC WORKS



PUBLIC WORKS ADMINISTRATION

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 202,083	\$ 234,646	\$ 255,903	\$ 264,626	\$ 8,723
Operating Expenditures	139,765	131,473	125,623	107,352	(18,271)
Capital Outlay	1,013	46,034		-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 342,861	\$ 412,153	\$ 381,526	\$ 371,978	\$ (9,548)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

PUBLIC WORKS ADMINISTRATION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Public Works Director	131	1.00	1.00	1.00	-
Support Services Manager	119	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Solid Waste Inspector	112	1.00	-	-	-
Staff Assistant	111	1.00	1.00	1.00	-
Customer Service Representative	109	1.00	-	-	-
Total Full-time		6.00	4.00	4.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		6.00	4.00	4.00	-

PUBLIC WORKS STREETS AND DRAINAGE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 686,674	\$ 720,149	\$ 927,271	\$ 1,738,738	\$ 811,467
Operating Expenditures	1,504,613	1,282,941	1,450,762	1,600,357	\$ 149,595
Capital Outlay	1,262,212	2,530,854	519,625	185,000	(334,625)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	128,500	890,040	761,540
Contingency	-	-	-	-	-
Total Expenditures	\$ 3,453,499	\$ 4,533,944	\$ 3,026,158	\$ 4,414,135	\$ 1,387,977

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Parking and storage facility	\$ 150,000
Generators and light plants	25,000
Message boards	10,000
Total	\$ 185,000

PUBLIC WORKS STREETS AND DRAINAGE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Streets Superintendent	124	1.00	1.00	1.00	-
Public Works Supervisor	115	2.00	3.00	3.00	-
Sign Technician II	111	-	-	1.00	1.00
Spray Technician	111	1.00	1.00	2.00	1.00
Staff Assistant	111	-	-	1.00	1.00
Equipment Operator II	110	3.00	5.00	11.00	6.00
Sign Technician I	109	1.00	2.00	2.00	-
Equipment Operator I	109	10.00	10.00	16.00	6.00
Maintenance Technician II	108	6.00	7.00	9.00	2.00
Maintenance Technician I	106	1.00	-	-	-
Total Full-time		25.00	29.00	46.00	17.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		25.00	29.00	46.00	17.00

PUBLIC WORKS FACILITIES MAINTENANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 62,469	\$ 116,795	\$ 151,712	\$ 167,324	\$ 15,612
Operating Expenditures	81,407	182,682	229,451	346,078	116,627
Capital Outlay	4,925	-	20,000	70,000	50,000
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	<u>\$ 148,801</u>	<u>\$ 299,477</u>	<u>\$ 401,163</u>	<u>\$ 583,402</u>	<u>\$ 182,239</u>

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Building expansion	\$ 60,000
Tools	10,000
Total	<u>\$ 70,000</u>

PUBLIC WORKS FACILITIES MAINTENANCE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Tradesworker II	113	1.00	1.00	1.00	-
Tradesworker I	112	2.00	2.00	2.00	-
Maintenance Technician II	108	-	1.00	1.00	-
Total Full-time		3.00	4.00	4.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		3.00	4.00	4.00	-

PUBLIC WORKS SOLID WASTE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 72,239	\$ 92,834	\$ 94,605	\$ 95,760	\$ 1,155
Operating Expenses	9,957	1,245,251	2,818,510	3,399,157	580,647
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Grants & Aide	-	-	-	-	-
NonOperating Expenses	-	-	-	-	-
Transfers to Other Funds	-	-	2,885	-	(2,885)
Contingency	-	-	-	-	-
Total Expenditures	\$ 82,196	\$ 1,338,085	\$ 2,916,000	\$ 3,494,917	\$ 578,917

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

PUBLIC WORKS SOLID WASTE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Changes FY05-FY06
<u>Full-time</u>					
Solid Waste Inspector	112	-	1.00	1.00	-
Staff Assistant	111	-	-	1.00	1.00
Customer Service Representative	109	-	1.00	-	(1.00)
Total Full-time		-	2.00	2.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	2.00	2.00	-

PUBLIC WORKS FLEET MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 68,271	\$ 111,710	\$ 178,129	\$ 222,852	\$ 44,723
Operating Expenditures	258,595	787,550	611,262	946,371	335,109
Capital Outlay	-	-	2,394,329	2,428,735	34,406
Debt Service	-	-	-	-	-
NonOperating Expenses	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	174,222	174,222	-
Contingency	-	-	-	458,402	458,402
Total Expenditures	\$ 326,866	\$ 899,260	\$ 3,357,942	\$ 4,230,582	\$ 872,640

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Wash rack	\$ 75,000
Scanner	8,000
Lift	3,000
Tire balancer	7,000
Winch	3,000
Miscellaneous equipment	20,850
New and Replacment Vehicles (see pages 244 - 249 for detailed listing)	2,311,885
Total	\$ 2,428,735

PUBLIC WORKS FLEET MANAGEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Changes FY05-FY06
<u>Full-time</u>					
Mechanic II	115	-	-	1.00	1.00
Mechanic I	114	2.00	3.00	3.00	-
Equipment Operator II	110	1.00	-	-	-
Maintenance Technician II	108	1.00	1.00	1.00	-
Total Full-time		4.00	4.00	5.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	4.00	5.00	1.00

RECREATION AND PARKS

Recreation & Parks mission is to improve our citizens' quality of life by providing safe and quality parks and recreation facilities and programs. As a new city with limited recreation and parks facilities, Palm Coast is building new facilities and adding new programs to meet the public's needs.

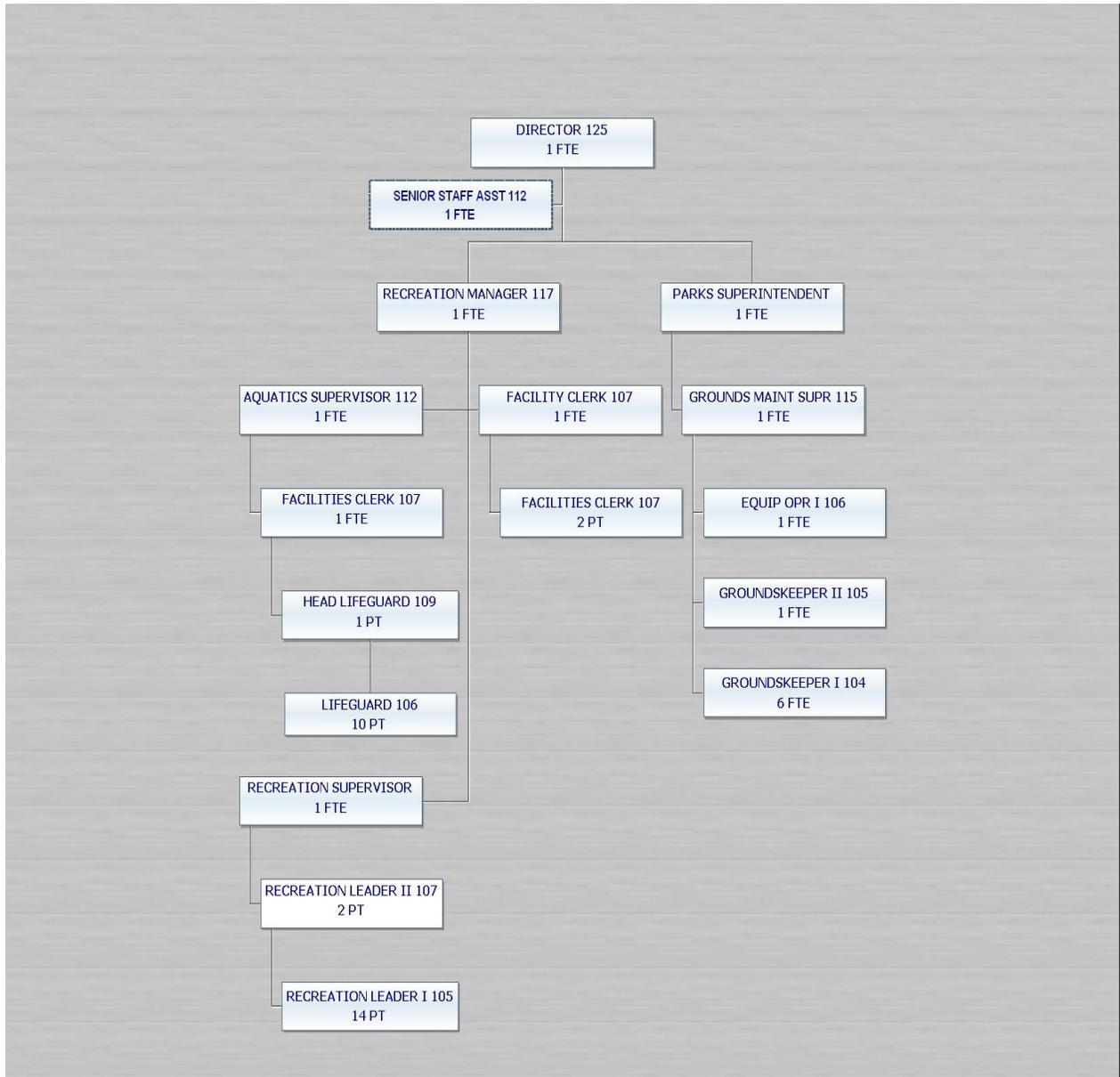
The increase in the Recreation & Parks FY 2006 Budget, in facilities, programs and staff are the results of new park and facility construction and program expansion.

In 2006 Recreation & Parks Five Year Business Plan calls for the construction of two new parks: Palm Coast Linear Park and Seminole Woods Neighborhood Park. The Linear Park will be a resource based park with a focus on environmental recreation. Seminole Woods Neighborhood Park is the first in a series of neighborhood parks designed to provide easily accessible parks facilities to the neighborhoods of the City.

Program expansion is equally important. In FY2006 the After School and Summer Playground programs will expand into new concrete modular facilities in Holland Park. This new facility will enable the After School and Summer Playground programs to increase the enrollment of children, six to twelve years of age, better serving the needs of the City's families.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
Facilities.	1	1	1	1
Parks.	2	3	3	5
Parks and facilities fees collected.	\$17,346	\$23,551	\$119,000	\$45,800
Recreation and athletic fees collected.	\$84,594	\$97,350	\$117,000	\$169,300
EFFICIENCY/EFFECTIVENESS:				
Net parks and facilities cost per capita.	\$5.31	\$9.11	\$12.76	\$18.71
Net recreation and athletic cost per capita.	\$6.66	\$8.73	\$12.57	\$12.76
Citizen rating of quality of city parks.	60	63	59	61
Citizen rating of quality of city facilities.	49	54	49	51
Citizen rating of quality of city maintenance/appearance of parks.	59	60	61	63
Citizen rating of quality of City recreation programs or classes.	58	62	55	57
(Scale: 0=poor 100=excellent).				

RECREATION AND PARKS



RECREATION AND PARKS

PARKS / FACILITIES

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 146,792	\$ 184,963	\$ 325,639	\$ 442,886	\$ 117,247
Operating Expenditures	85,469	286,354	423,187	747,538	324,351
Capital Outlay	12,755	12,325	26,750	-	(26,750)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	82,200	71,785	(10,415)
Contingency	-	-	-	-	-
Total Expenditures	\$ 245,016	\$ 483,642	\$ 857,776	\$ 1,262,209	\$ 404,433

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

RECREATION AND PARKS

PARKS / FACILITIES

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Parks Superintendent	120	-	-	1.00	1.00
Grounds Maintenance Supervisor	115	1.00	1.00	1.00	-
Equipment Operator I	110	1.00	1.00	1.00	-
Groundskeeper II	108	1.00	1.00	1.00	-
Facilities Clerk	107	1.00	1.00	1.00	-
Groundskeeper I	106	2.00	4.00	6.00	2.00
Total Full-time		6.00	8.00	11.00	3.00
<u>Part-time/Temporary</u>					
Facilities Clerk	107	2.00	2.00	2.00	-
Total Part-time/Temporary		2.00	2.00	2.00	-
Total Personnel		8.00	10.00	13.00	3.00

RECREATION AND PARKS

RECREATION / ATHLETICS

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 266,272	\$ 363,430	\$ 448,651	\$ 575,546	\$ 126,895
Operating Expenditures	103,875	167,795	383,737	370,229	(13,508)
Capital Outlay		6,800	12,000	53,000	41,000
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-		-
Transfers	-	-			-
Contingency	-	-	-	-	-
Total Expenditures	\$ 370,147	\$ 538,025	\$ 844,388	\$ 998,775	\$ 154,387

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Pool heater	\$ 53,000
Total	<u>\$ 53,000</u>

RECREATION AND PARKS

RECREATION / ATHLETICS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Recreation and Parks Director	129	1.00	1.00	1.00	-
Recreation Manager	117	-	1.00	1.00	-
Recreation Coordinator	116	1.00	-	-	-
Recreation Supervisor	113	-	-	1.00	1.00
Aquatics Supervisor	113	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Recreation Technician	111	1.00	1.00	-	(1.00)
Facilities Clerk	107	-	1.00	1.00	-
Total Full-time		5.00	6.00	6.00	-
<u>Part-time/Temporary</u>					
Head Lifeguard	109	1.00	1.00	1.00	-
Facilities Clerk	107	-	-	1.00	1.00
Recreation Leader II	107	3.00	3.00	4.00	1.00
Lifeguard	106	10.00	10.00	10.00	-
Recreation Leader I	105	11.00	11.00	16.00	5.00
Total Part-time/Temporary		25.00	25.00	32.00	7.00
Total Personnel		30.00	31.00	38.00	7.00

ENGINEERING

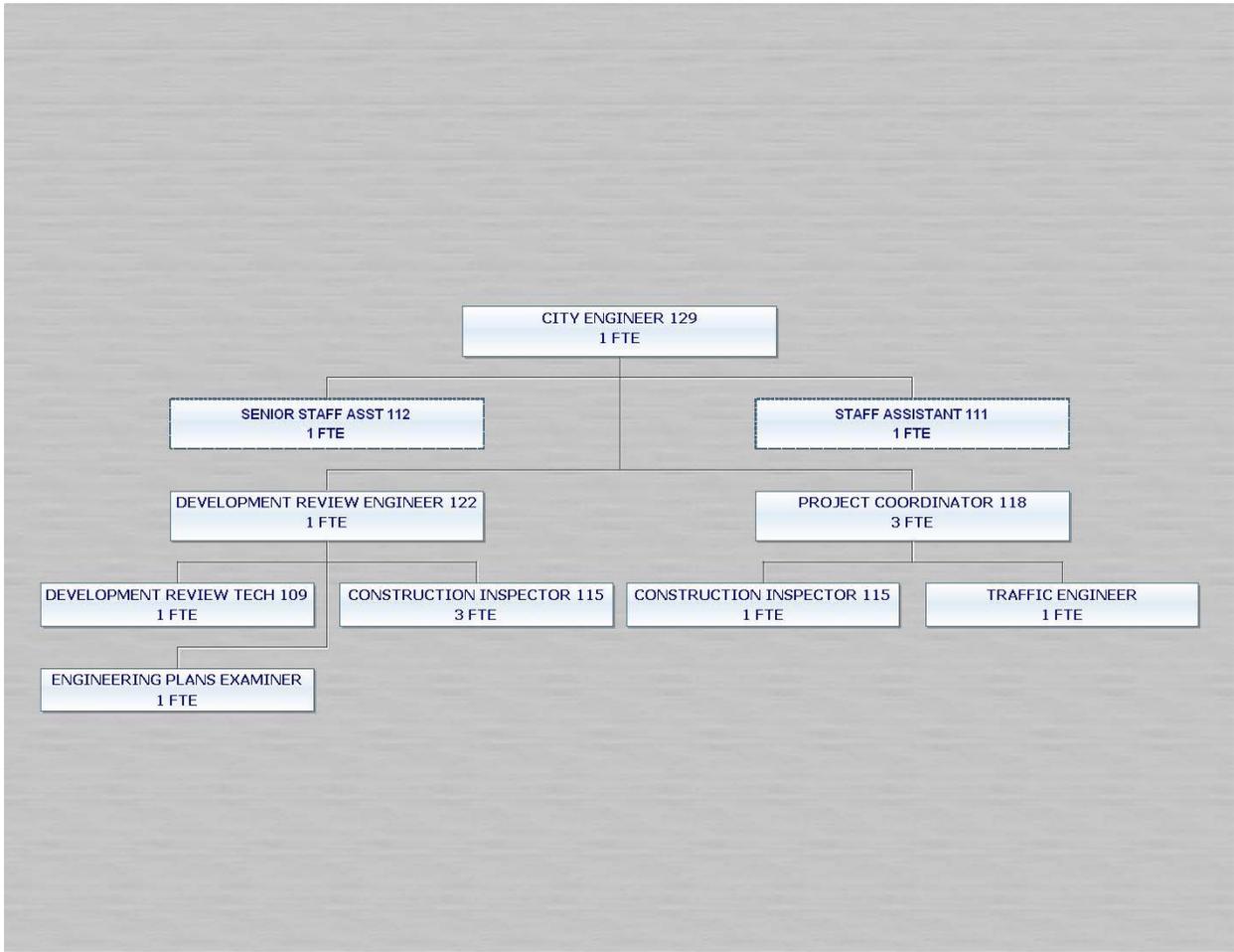
The Engineering Department provides project management of the City's Capital Improvements Program. The Engineering Department also provides engineering reviews and inspections for new developments and subdivisions, and provides right-of-way utilization permitting of private utilities. Additional department functions include providing various special studies and design projects for City activities, and providing engineering support to other City Departments.

The Engineering Department staffing was reduced by eight (8) personnel on June 20, 2005, when the Palm Coast Community Service Corporation joined with the City and the Stormwater Department was created. The Stormwater Department now handles all swale related issues, including driveway permitting and inspection for single family development.

This budget contains four (4) new Engineering Department positions. Two (2) proposed positions, Project Coordinator and Construction Inspector, are directly related to Capital Improvements Program, and are necessary due to the rapidly increased workload identified in the 5 Year Capital Improvement Program; one (1) proposed position, Engineering Plans Examiner, is required to maintain a high rate of customer and citizen satisfaction, while facing the escalating rate of private development in the City; and one (1) proposed position, Traffic Engineer, is necessary to help deal with and correct the increasing traffic congestion on the City's roadways.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,423	58,216	65,018
Number of inspections performed.	10,499	13,055	10,085	11,000
Permit fees collected.	\$490,677	\$612,313	\$472,500	\$61,900
EFFICIENCY/EFFECTIVENESS:				
RESULTS:				
Unrecovered cost per citizen.	\$7.96	\$9.36	\$13.15	\$19.05
Citizen rating of ease of car travel within the City.	41	30	22	24
Citizen rating of City traffic light timing.	40	36	32	34
Citizen rating of street lighting. (Scale: 0=poor 100=excellent).	21	27	24	26

ENGINEERING



ENGINEERING

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 364,774	\$ 632,911	\$ 796,966	\$ 863,464	\$ 66,498
Operating Expenditures	466,846	451,022	365,076	402,757	37,681
Capital Outlay	-	875	20,000	-	(20,000)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	51,750	34,320	(17,430)
Contingency	-	-	-	-	-
Total Expenditures	\$ 831,620	\$ 1,084,808	\$ 1,233,792	\$ 1,300,541	\$ 66,749

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

ENGINEERING

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Engineering Director	130	1.00	1.00	1.00	-
Traffic Engineer	127	-	-	1.00	1.00
Development Review Engineer	127	1.00	1.00	1.00	-
Engineering Technician Supervisor	119	1.00	-	-	-
Project Coordinator	119	1.00	2.00	3.00	1.00
Engineering Plans Examiner	119	-	-	1.00	1.00
Construction Inspector	116	3.00	3.00	4.00	1.00
Engineering Technician	113	2.00	-	-	-
Permit Technician	112	2.00	-	-	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Staff Assistant	111	-	1.00	1.00	-
Development Review Technician	109	1.00	1.00	1.00	-
Right-of-Way Inspector	106	2.00	-	-	-
Total Full-time		15.00	10.00	14.00	4.00
<u>Part-time/Temporary</u>					
Right-of-Way Inspector *	106	1.00	-	-	-
Total Part-time/Temporary		1.00	-	-	-
Total Personnel		16.00	10.00	14.00	4.00

* Budgeted at 24 hours per week.

GENERAL FUND NON-DEPARTMENTAL

The purpose of this budget is to provide for expenditures that are not related to a specific City department. These include community grants, transfers to other funds, reserves, and other types of expenditures.

Grants and Aide are made up of the following:

Qualified Target Industries (QTI)	\$ 51,000
RSVP (Flagler Volunteer Services)	\$ 15,000
Humane Society	\$ 105,560
Historical Society	\$ 3,000
Cultural Arts (various groups)	\$ 35,000

Transfers are made up of the following:

Disaster Reserve Fund	\$ 500,000
SR100 Community Redevelopment Fund	\$ 1,062,189

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	464,678	66,866	18,200	60,000	41,800
Capital Outlay	23,811	68,582	5,177	-	(5,177)
Debt Service	42,770	39,480	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	355,991	300,090	200,900	209,560	8,660
Transfers	981,621	808,636	1,250,000	1,562,189	312,189
Contingency	-	-	563,600	500,000	(63,600)
Total Expenditures	\$ 1,868,871	\$ 1,283,654	\$ 2,037,877	\$ 2,331,749	\$ 293,872

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-



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UTILITY DEPARTMENT

The Utility Department provides water, wastewater and reuse services to the City of Palm Coast and surrounding areas. The Utility operates as an enterprise fund utilizing its operating revenues and capacity fees to cover its expenses with no support from tax dollars. The initial purchase of the utility system two years ago, as well as major capital expenditures, has been financed through the issuance of Revenue Bonds. In addition, State Revolving Fund loans have been acquired to fund recent expansions of the wastewater collection, treatment and reuse facilities.

It is the responsibility of the Utility Department to deliver a high quality of service to the citizens of Palm Coast and surrounding areas. This includes following all mandated compliance rules and regulations set forth in the operating permits issued by the various regulatory authorities and to be responsible stewards of the environment. The department maintains a twenty-four hour, seven day a week emergency call service to respond to the utility service needs of the citizens.

This budget proposal concentrates on growth and improved service to the customers. The addition of 18 employees is necessary to accommodate the increased work load placed upon the utility by the additional customers, expanded service areas and new facilities. The department proposes to reclassify four Supervisors to Division Managers and add two Supervisors fill the gap left by that reclassification. Six additional reclassifications are proposed, three Lead Operator positions will be re-titled as Chief Operators (one for each treatment plant), the Permit Technician will be reclassified as a Utility Development Coordinator and the current Utility Inspector will become a Sr. Utility Inspector.

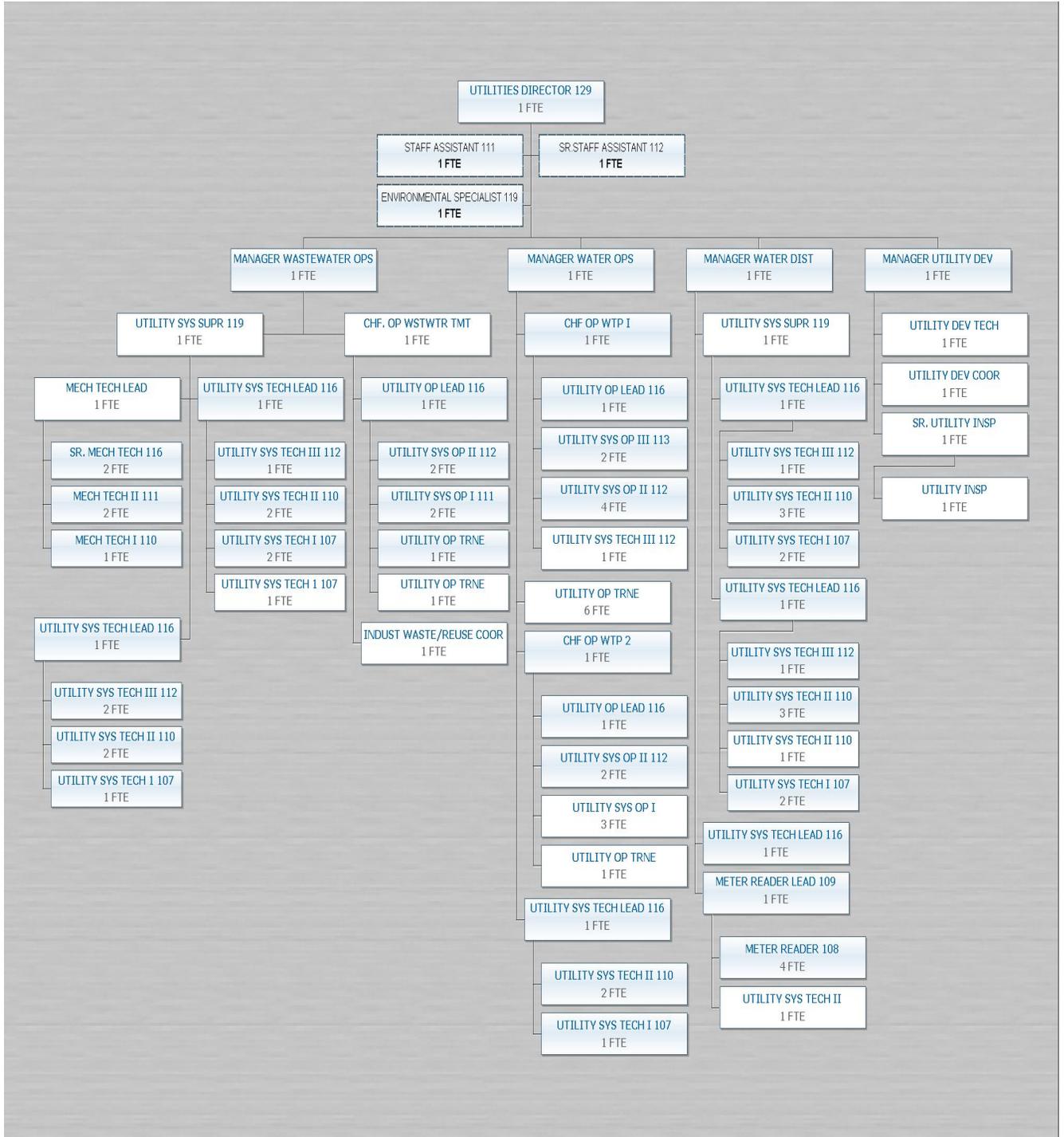
Florida is currently experiencing a shortage of licensed treatment plant operators and open operator positions have been difficult to fill. The utility expects to complete an additional water treatment plant in 2007 and will require seven licensed operators to staff the facility. Among the proposed additions are seven Utility Operator Trainees. The trainee program is designed to develop the certified staff necessary for the new plant.

The remainder of the proposed additions is spread throughout the department providing additional staff to accommodate growth. Included are: one Lead Mechanical Technician for pump station maintenance, one Utility Systems Technician I for the wastewater collection division, two Utility Systems Technician II's for the water distribution division, and one Utility Systems Technician III for wellfield and water plant maintenance. With the conversion of the wastewater treatment plant from secondary to advanced treatment and the availability of reuse, an Industrial Waste/Reuse coordinator is proposed. Additionally, in order to handle the construction activities associated with the extensive capital improvement program and new developer projects, one Utility Construction Inspector is proposed.

UTILITY

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
Utility employees (FTE).	N/A	67	81	99
Connections.	22,470	26,588	27,721	31,000
Service area (square miles).	N/A	63	64	65
EFFICIENCY/EFFECTIVENESS:				
Department costs per connection.	N/A	\$630.75	\$648.21	\$691.41
Citizen rating of drinking water.	50	52	49	51
Citizen rating of sewer services. (Scale: 0=poor 100=excellent).	54	73	57	59

UTILITY



UTILITY ADMINISTRATION

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 548,847	\$ 556,750	\$ 634,202	\$ 77,452
Operating Expenditures	-	465,052	359,660	315,818	(43,842)
Capital Outlay	-	82,078	20,000	4,300	(15,700)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	17,193	23,750	6,557
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 1,095,977	\$ 953,603	\$ 978,070	\$ 24,467

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Postage Meter	\$ 4,300
Total	<u>\$ 4,300</u>

UTILITY ADMINISTRATION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Utility Director	130	1.00	1.00	1.00	-
Community Relations Coordinator	124	1.00	-	-	-
Environmental Specialist	119	1.00	1.00	1.00	-
Project Coordinator	119	1.00	1.00	1.00	-
Utility Systems Technician - Lead	116	1.00	1.00	1.00	-
Construction Inspector	116	1.00	1.00	1.00	-
Engineering Technician	113	-	1.00	1.00	-
Permit Technician	112	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Staff Assistant	111	-	1.00	1.00	-
Total Full-time		8.00	9.00	9.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		8.00	9.00	9.00	-

UTILITY UTILITY MAINTENANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ 262,449	\$ 351,288	\$ 88,839
Operating Expenditures	-	89,539	221,668	192,978	(28,690)
Capital Outlay	-	-	3,000	12,500	9,500
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 89,539	\$ 487,117	\$ 556,766	\$ 69,649

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Drill Press	\$ 1,500
Band Saw	1,500
Cutting Tournch and Assembly	1,000
Air Quality Meter	2,000
Truck Mounted Air Compressor	1,500
Fall Arrest Equipment (Confined Space Entry)	5,000
Total	\$ 12,500

UTILITY UTILITY MAINTENANCE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Mechanical Technician - Lead	116	-	-	1.00	1.00
Mechanical Technician III	116	2.00	2.00	2.00	-
Mechanical Technician II	111	3.00	2.00	2.00	-
Mechanical Technician I	110	-	1.00	1.00	-
Total Full-time		5.00	5.00	6.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	5.00	6.00	1.00

UTILITY WASTEWATER COLLECTION

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 11,717	\$ 637,538	\$ 754,937	\$ 117,399
Operating Expenditures	-	807,520	711,466	904,209	192,743
Capital Outlay	-	5,095	1,000	10,500	9,500
Debt Service	-	-	73,000	71,200	(1,800)
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 824,332	\$ 1,423,004	\$ 1,740,846	\$ 317,842

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Tank Truck Pump and Engine	\$ 3,000
Air Quality Meter	1,500
Metel Detector (Pipe Locations)	1,000
Truck Mounted Generators	3,000
Pressure Washer	2,000
Total	\$ 10,500

UTILITY WASTEWATER COLLECTION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Wastewater Operations Manager	124	1.00	1.00	1.00	-
Utility Systems Supervisor	119	-	-	1.00	1.00
Utility Systems Technician - Lead	116	2.00	2.00	2.00	-
Utility Systems Technician III	112	3.00	3.00	3.00	-
Utility Systems Technician II	110	4.00	4.00	4.00	-
Utility System Technician I	107	3.00	3.00	4.00	1.00
Total Full-time		13.00	13.00	15.00	2.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		13.00	13.00	15.00	2.00

UTILITY WASTEWATER TREATMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 1,070,251	\$ 309,827	\$ 377,195	\$ 67,368
Operating Expenditures	-	1,090,826	1,141,137	1,032,999	(108,138)
Capital Outlay	-	-	12,400	9,000	(3,400)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	19,000	19,000
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 2,161,077	\$ 1,463,364	\$ 1,438,194	\$ (25,170)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Pressure Washers	\$ 1,200
Residuals Sulfite Meter	7,800
Total	\$ 9,000

UTILITY WASTEWATER TREATMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Chief Utility Systems Operator	119	-	-	1.00	1.00
Utility Systems Operator - Lead	117	1.00	1.00	1.00	-
Utility Systems Operator II	114	1.00	1.00	1.00	-
Utility Systems Operator I	113	3.00	3.00	3.00	-
Reuse Technician	113	-	-	1.00	1.00
Utility System Operator Trainee	109	-	1.00	2.00	1.00
Total Full-time		5.00	6.00	9.00	3.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	6.00	9.00	3.00

UTILITY WATER PLANT #1

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 828,987	\$ 376,700	\$ 552,540	\$ 175,840
Operating Expenditures	-	856,364	810,908	965,114	154,206
Capital Outlay	-	-	6,500	-	(6,500)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	21,400	21,400
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 1,685,351	\$ 1,194,108	\$ 1,539,054	\$ 344,946

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

UTILITY WATER PLANT #1

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Chief Utility Systems Operator	119	-	-	1.00	1.00
Utility Systems Operator - Lead	117	1.00	1.00	1.00	-
Utility Systems Operator III	115	1.00	1.00	1.00	-
Utility Systems Operator II	114	4.00	4.00	4.00	-
Utility Systems Operator I	113	1.00	1.00	1.00	-
Utility Systems Technician III	112	-	-	1.00	1.00
Utility System Operator Trainee	109	-	-	4.00	4.00
Total Full-time		7.00	7.00	13.00	6.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		7.00	7.00	13.00	6.00

UTILITY WATER PLANT #2

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ 370,925	\$ 512,975	\$ 142,050
Operating Expenditures	-	551,842	970,918	965,945	(4,973)
Capital Outlay	-	21,530	11,000	15,900	4,900
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 573,372	\$ 1,352,843	\$ 1,494,820	\$ 141,977

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Pressure Washers	\$ 1,500
Scale Inhibitor Pump	5,000
Acid Transfer Pump	2,500
Conference Room Furniture (WTP #2)	5,000
Floor Buffer	1,900
Total	\$ 15,900

UTILITY WATER PLANT #2

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Chief Utility Systems Operator	119	-	-	1.00	1.00
Utility Systems Operator - Lead	117	1.00	1.00	1.00	-
Utility Systems Operator III	115	1.00	2.00	2.00	-
Utility Systems Operator II	114	2.00	1.00	1.00	-
Utility Systems Operator I	113	1.00	3.00	3.00	-
Utility System Operator Trainee	109	-	1.00	4.00	3.00
Total Full-time		5.00	8.00	12.00	4.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	8.00	12.00	4.00

UTILITY WATER QUALITY

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ 276,807	\$ 384,506	\$ 107,699
Operating Expenditures	-	55,271	97,794	123,670	25,876
Capital Outlay	-	306,025	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	15,000	-	(15,000)
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 361,296	\$ 389,601	\$ 508,176	\$ 118,575

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

UTILITY WATER QUALITY

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Water Operations Manager	124	1.00	1.00	1.00	-
Utility Systems Technician - Lead	116	1.00	1.00	1.00	-
Utility Systems Technician II	110	2.00	2.00	2.00	-
Utility System Technician I	107	-	1.00	1.00	-
Total Full-time		4.00	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	5.00	5.00	-

UTILITY WATER DISTRIBUTION

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 876,546	\$ 870,133	\$ 1,098,181	\$ 228,048
Operating Expenditures	-	748,013	1,438,487	1,211,023	(227,464)
Capital Outlay	-	167,392	232,240	198,800	(33,440)
Debt Service	-	-	81,500	180,330	98,830
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 1,791,951	\$ 2,622,360	\$ 2,688,334	\$ 65,974

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Building	\$ 180,000
Backflow Preventor Testing Device	1,000
2" Diaphragm Pump	1,800
Cut Off Saws (2)	2,000
Light Tower	8,000
Directional Bore Head	6,000
Total	\$ 198,800

UTILITY WATER DISTRIBUTION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Water Distribution Manager	124	1.00	1.00	2.00	1.00
Utility Systems Technician - Lead	116	1.00	1.00	2.00	1.00
Utility Systems Technician III	112	-	2.00	2.00	-
Customer Service Field Technician II	110	1.00	1.00	1.00	-
Utility Systems Technician II	110	5.00	4.00	6.00	2.00
Lead Meter Reader	109	1.00	1.00	1.00	-
Meter Reader	108	3.00	4.00	4.00	-
Utility System Technician I	107	-	5.00	5.00	-
Total Full-time		12.00	19.00	23.00	4.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	19.00	23.00	4.00

**UTILITY
UTILITY NON-DEPARTMENTAL**

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	-	2,761,872	884,600	1,445,990	561,390
Capital Outlay	-	(596,694)	-	-	-
Debt Service	-	4,008,528	6,287,773	6,285,873	(1,900)
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	10,830,188	1,162,197	2,005,219	843,022
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 17,003,894	\$ 8,334,570	\$ 9,737,082	\$ 1,402,512

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

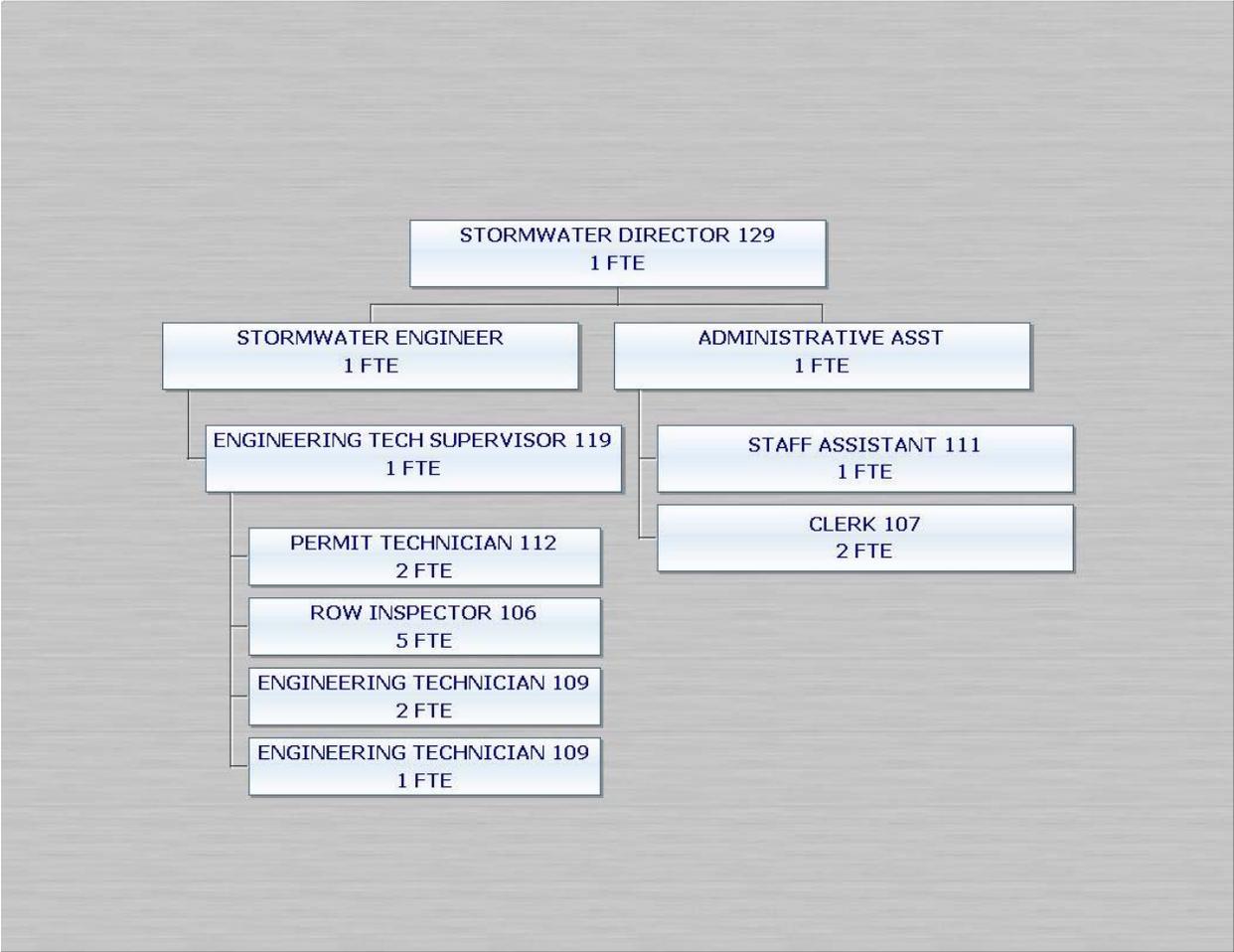
STORMWATER MANAGEMENT

In July 2004 the City Council approved the establishment of a stormwater utility, effective October 1, 2004. Revenue generated by the stormwater utility fee will be used for maintenance of the stormwater system and to pay future debt service on an anticipated State Revolving Fund loan.

In June 2005, the Palm Coast Community Service Corporation (PCCSC) merged with the City bringing the entire stormwater system under one jurisdiction. The PCCSC had been responsible for the canals and large ditches in the city while the City maintained the swale system. Five positions were transferred from the PCCSC and nine positions were transferred from the City Engineering Department. One position was added in June 2005 and one more position is being added in 2006.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Streets (miles).	528	528	538	540
City area (square miles).	61	63	64	65
Population – City.	42,850	50,484	58,216	65,018
EFFICIENCY/EFFECTIVENESS:				
Operating cost per capita	N/A	N/A	\$41.68	\$56.75
Citizen rating of quality of storm drainage (Scale: 0=poor 100=excellent).	24	36	36	38

STORMWATER MANAGEMENT



STORMWATER MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ 396,160	\$642,747	\$246,587
Operating Expenses	-	-	1,191,895	3,030,035	1,838,140
Capital Outlay	-	-	3,165,000	5,000,000	1,835,000
Debt Service	-	-	-	-	-
Grants & Aide	-	-	-	-	-
NonOperating Expenses	-	-	-	-	-
Transfers	-	-	290,000	17,160	(272,840)
Contingency	-	-	534,345	-	(534,345)
Total Expenditures	\$ -	\$ -	\$ 5,577,400	\$ 8,689,942	\$ 3,112,542

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Swale rehabilitation	\$ 1,724,000
Valley gutter improvements	390,000
Pipe replacement	1,000,000
Lehigh Canal rehabilitation	1,640,000
Control structure rehabilitation	246,000
Total	\$ 5,000,000

STORMWATER MANAGEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Changes FY05-FY06
<u>Full-time</u>					
Stormwater Director	130	-	1.00	1.00	-
Stormwater Engineer	127	-	1.00	1.00	-
Engineering Technician Supervisor	119	-	1.00	1.00	-
Administrative Assistant	117	-	1.00	1.00	-
Engineering Technician	113	-	3.00	3.00	-
Permit Technician	112	-	2.00	2.00	-
Staff Assistant	111	-	1.00	1.00	-
Clerk	107	-	2.00	2.00	-
Right of Way Inspector	106	-	4.00	5.00	1.00
Total Full-time		-	16.00	17.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	16.00	17.00	1.00

CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program provides the means through which the City of Palm Coast takes a planned and programmed approach to utilizing its financial resources in the most responsive and efficient manner to meet service and facility needs. The capital budgeting process is developed to achieve the following results:

Consolidating and coordinating various requests with the goal of coordinating the individual improvement programs of the departments.

Scheduling the proposals over the five-year or other applicable period whereby the Capital Improvement Program can be achieved.

Anticipating needed projects and relating them with existing and projected fiscal capacity.

The following page presents a listing of capital improvement projects planned for fiscal years 2006 through 2010. The effect of these projects on the operating funds can be seen under "Summary by Funding Source" on page 158. The General Fund contains the operating costs for the additional fire stations and parks that are anticipated over the next five years.

SUMMARY BY FUNDING SOURCE

PROJECT	DEPARTMENT	PROJECT#	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Fire Station #4	Fire	49004		542,000	569,000	597,000	627,000	2,335,000
Fire Station #5	Fire	49005		542,000	569,000	597,000	627,000	2,335,000
Fire Station #6	Fire	49006				547,000	575,000	1,122,000
Training and Safety Facility	Fire	49010				50,000		50,000
St. Joe Linear Park	Recreation & Parks	66002		25,000	27,500	31,000	34,000	117,500
Neighborhood Park - Cypress Knol	Recreation & Parks	61005			33,500	37,000	40,700	111,200
Grand Haven North Park	Recreation & Parks	66001				27,500	31,000	58,500
Neighborhood Park - Lehigh Wood	Recreation & Parks	66004			19,000	21,000	23,000	63,000
Total General Fund				1,109,000	1,218,000	1,907,500	1,957,700	6,192,200
Street Paving and Resurfacing	Public Works	53104	2,177,400	2,220,900	2,265,300	2,310,600	2,356,800	11,331,000
Traffic Calming Improvements	Engineering	53203		250,000	250,000	250,000	250,000	1,000,000
Intersection/Turn Lane Improve	Engineering	53204	300,000	300,000	300,000	300,000	300,000	1,500,000
Rymfire Drive Safety Improvement	Engineering	53205	75,000	725,000				800,000
Pine Lakes Parkway Improvement	Engineering	51004	1,250,000	150,000	1,550,000			2,950,000
Royal Palms Parkway Shoulders	Engineering	54404	250,000	2,250,000	200,000	1,900,000		4,600,000
Whiteview Parkway Shoulders	Engineering	71019					70,000	70,000
Total Streets Improvement Fund			4,052,400	5,895,900	4,565,300	4,760,600	2,976,800	22,251,000
St. Joe Linear Park	Recreation & Parks	66002	800,000					800,000
Central Community Park	Recreation & Parks	66005	3,000,000			200,000		3,200,000
Neighborhood Park - Cypress Knol	Recreation & Parks	61005		1,000,000				1,000,000
Grand Haven North Park	Recreation & Parks	66001	210,000	250,000	3,000,000			3,460,000
Neighborhood Park - Lehigh Wood	Recreation & Parks	66004	250,000	500,000				750,000
Tennis Courts	Recreation & Parks	61012		250,000			250,000	500,000
Trails	Recreation & Parks	61013				300,000	400,000	700,000
Park Land Acquisition	Recreation & Parks	69001				500,000	500,000	1,000,000
Total Park Impact Fee Fund			4,260,000	2,000,000	3,000,000	1,000,000	1,150,000	11,410,000
Fire Station #4	Fire	49004	200,000					200,000
Fire Station #5	Fire	49005	200,000					200,000
Fire Station #6	Fire	49006		45,000	955,000	200,000		1,200,000
Fire Station #7	Fire	49008				55,000	1,050,000	1,105,000
Fire Station #8	Fire	49009					65,000	65,000
Total Fire Impact Fee Fund			400,000	45,000	955,000	255,000	1,115,000	2,770,000
Total Development Special Projects Fund								
South Old Kings Road 4-Laning	Engineering	54504	600,000	14,600,000				15,200,000
North Old Kings Road 4-Laning	Engineering	53202			500,000	10,000,000		10,500,000
Palm Harbor Extension	Engineering	54505	300,000	2,000,000				2,300,000
Whiteview Overpass	Engineering	53207					1,400,000	1,400,000
Belle Terre Parkway 6-Laning	Engineering	53208					800,000	800,000
Belle Terre Parkway 4-Laning	Engineering	54503	4,000,000	12,000,000				16,000,000
Palm Coast Parkway 6-Laning	Engineering	54501	1,200,000	9,000,000				10,200,000
Old Kings Road Extension	Engineering	54502	3,650,000					3,650,000
Traffic Signals	Engineering	54405	900,000	600,000	600,000	600,000		2,700,000
Total Transportation Impact Fee Fund			10,650,000	38,200,000	1,100,000	10,600,000	2,200,000	62,750,000
State Road 100	Community Redevelop	31001			7,511,055			7,511,055
Underground Electric Lines	Community Redevelop	31002			4,014,955			4,014,955
State Road 100 Service Road	Community Redevelop	31003			8,603,234			8,603,234
Bulldog Drive	Community Redevelop	31004			4,968,377			4,968,377
Midway	Community Redevelop	31005			2,091,122			2,091,122
Whispering Pines	Community Redevelop	31006			2,380,919			2,380,919
High School Buffer Landscaping	Community Redevelop	31007			694,896			694,896
Old Kings Road Improvements	Community Redevelop	31008			3,362,524			3,362,524
Belle Terre Parkway	Community Redevelop	31009			3,291,748			3,291,748
Seminole Woods Parkway	Community Redevelop	31010			88,471			88,471
Land Acquisition - SR100 Frontage	Community Redevelop	31011	1,300,000		3,779,572			5,079,572
Total SR100 CRA Fund			1,300,000		40,786,873			42,086,873

SUMMARY BY FUNDING SOURCE

PROJECT	DEPARTMENT	PROJECT#	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Fiber Optic Cable	Information Technol	23001	500,000	500,000	500,000	500,000	500,000	2,500,000
Training and Safety Facility	Fire	49010		25,000	475,000	25,000		525,000
Multi-Purpose Path	Engineering	51007	50,000	350,000				400,000
Parkway Beautification	Recreation & Parks	52003	300,000	50,000	100,000	150,000	150,000	750,000
Street Lighting	Engineering	53103	250,000	250,000	250,000	250,000	250,000	1,250,000
Sidewalks and Bike paths	Engineering	51005	550,000	250,000	500,000	500,000		1,800,000
Guardrail Safety Improvements	Engineering	54601	200,000					200,000
Bridge Safety Improvements	Engineering	54602	100,000	50,000	50,000	50,000		250,000
Senior/Community Centers	Recreation & Parks	69003	500,000	9,000,000				9,500,000
Aquatic Center	Recreation & Parks	61007				1,000,000	7,000,000	8,000,000
City Marina	Recreation & Parks	61010					500,000	500,000
Municipal Golf Course	Recreation & Parks	61011			500,000	4,000,000		4,500,000
City Hall	Non-Departmental	99003	21,000,000					21,000,000
Total Capital Projects Fund			23,450,000	10,475,000	2,375,000	6,475,000	8,400,000	51,175,000
Wellfield and Wells	Utility	81019	1,500,000	2,250,000				3,750,000
Water Mains	Utility	81020	3,338,000	4,200,000				7,538,000
Distribution System Improvements	Utility	81003		175,000	200,000	200,000	200,000	775,000
Water Treatment Plant #1	Utility	84002	700,000					700,000
Water Treatment Plant #2	Utility	84003	300,000		200,000	150,000		650,000
Water Treatment Plant #3	Utility	81010	7,200,000	7,200,000		150,000	4,000,000	18,550,000
Utility Land Acquisition	Utility	89001	200,000	7,200,000	200,000	200,000	200,000	8,000,000
New Meters and Services	Utility	81001	2,157,000	2,357,000	2,357,000	2,357,000	2,357,000	11,585,000
General Plant R & R - Water	Utility	84004	927,500	900,000	900,000	900,000	900,000	4,527,500
Miscellaneous	Utility	84001	350,000					350,000
Wastewater Treatment Plant	Utility	82002	5,928,000	1,000,000				6,928,000
Force Mains	Utility	82003	600,000					600,000
Lift Stations and Pump Stations	Utility	85003	1,055,000	425,000	425,000	425,000	425,000	2,755,000
Reclaimed Water	Utility	82004	3,000,000	1,000,000				4,000,000
PEP System	Utility	82001	4,670,000	4,500,000	4,400,000	4,400,000	4,400,000	22,370,000
Wastewater Plant #2	Utility	82007			750,000	5,500,000	6,500,000	12,750,000
General Plant R & R - Wastewater	Utility	85005	1,010,000	1,000,000	1,000,000	1,000,000	1,000,000	5,010,000
Beachside Sewer System	Utility	82009	1,202,300	5,417,000	2,024,000	1,262,100	3,010,700	12,916,100
Total Utility Capital Projects Fund			34,137,800	37,624,000	12,456,000	16,544,100	22,992,700	123,754,600
Swale Rehabilitation Program	Stormwater Manage	55001	1,724,000	1,550,000	1,380,000	845,000	1,380,000	6,879,000
Valley Gutter Improvements	Stormwater Manage	55002	390,000	310,000	60,000	335,000	60,000	1,155,000
Pipe Replacement	Stormwater Manage	55003	1,000,000	1,140,000	890,000	880,000	890,000	4,800,000
Lehigh Canal Rehabilitation	Stormwater Manage	55004	1,640,000		190,000	1,450,000	190,000	3,470,000
Control Structure Rehabilitation	Stormwater Manage	55005	246,000		246,000		246,000	738,000
Total Stormwater Management Fund			5,000,000	3,000,000	2,766,000	3,510,000	2,766,000	17,042,000
Fleet - Finance	Fleet Management	Fleet		16,000				16,000
Fleet - Planning	Fleet Management	Fleet						
Fleet - Building Permits and Inspect	Fleet Management	Fleet						
Fleet - Code Enforcement	Fleet Management	Fleet		15,500		34,000	70,000	119,500
Fleet - Fire	Fleet Management	Fleet	133,000	37,500		43,000	175,000	388,500
Fleet - Law Enforcement	Fleet Management	Fleet	363,000					363,000
Fleet - Public Works	Fleet Management	Fleet	1,099,440	58,800	59,100	197,000	271,000	1,685,340
Fleet - Facilities Maintenance	Fleet Management	Fleet		24,400		25,000		49,400
Fleet - Recreation & Parks	Fleet Management	Fleet	93,185	13,500	20,900			127,585
Fleet - Engineering	Fleet Management	Fleet	34,320	15,500		46,000		95,820
Fleet - Utility Administration	Fleet Management	Fleet	23,750					23,750
Fleet - Utility Maintenance	Fleet Management	Fleet						
Fleet - Wastewater Collection	Fleet Management	Fleet	198,200	101,000	162,000		45,000	506,200
Fleet - Wastewater Treatment	Fleet Management	Fleet	19,000					19,000
Fleet - Water Plant #1	Fleet Management	Fleet	21,400					21,400
Fleet - Water Plant #2	Fleet Management	Fleet						
Fleet - Water Quality	Fleet Management	Fleet						
Fleet - Water Distribution	Fleet Management	Fleet	250,330	45,000	53,000			348,330
Fleet - Solid Waste	Fleet Management	Fleet		13,500				13,500
Fleet - Stormwater Management	Fleet Management	Fleet	17,160	15,500		18,000	54,000	104,660
Fleet - Fleet Management	Fleet Management	Fleet	59,100				24,000	83,100
Total Fleet Management Fund			2,311,885	356,200	295,000	363,000	639,000	3,965,085
Grand Total			85,562,085	98,705,100	69,517,173	45,415,200	44,197,200	343,396,758

SUMMARY BY DEPARTMENT

PROJECT	DEPARTMENT	PROJECT#	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Fleet - Finance	Finance	Fleet		16,000				16,000
Total General Services				16,000				16,000
Fiber Optic Cable	Information Technol	23001	500,000	500,000	500,000	500,000	500,000	2,500,000
Total Information Technology and Communications			500,000	500,000	500,000	500,000	500,000	2,500,000
State Road 100	Community Redevel	31001			7,511,055			7,511,055
Underground Electric Lines	Community Redevel	31002			4,014,955			4,014,955
State Road 100 Service Road	Community Redevel	31003			8,603,234			8,603,234
Bulldog Drive	Community Redevel	31004			4,968,377			4,968,377
Midway	Community Redevel	31005			2,091,122			2,091,122
Whispering Pines	Community Redevel	31006			2,380,919			2,380,919
High School Buffer Landscaping	Community Redevel	31007			694,896			694,896
Old Kings Road Improvements	Community Redevel	31008			3,362,524			3,362,524
Belle Terre Parkway	Community Redevel	31009			3,291,748			3,291,748
Seminole Woods Parkway	Community Redevel	31010			88,471			88,471
Land Acquisition - SR100 Frontage	Community Redevel	31011	1,300,000		3,779,572			5,079,572
Fleet - Planning	Planning	Fleet						
Total Development Services			1,300,000		40,786,873			42,086,873
Fleet - Building Permits and Inspect	Building Permits and	Fleet						
Fleet - Code Enforcement	Code Enforcement	Fleet		15,500		34,000	70,000	119,500
Total Building and Code Administration				15,500		34,000	70,000	119,500
Fleet - Law Enforcement	Law Enforcement	Fleet	363,000					363,000
Total Law Enforcement			363,000					363,000
Fire Station #4	Fire	49004	200,000	542,000	569,000	597,000	627,000	2,535,000
Fire Station #5	Fire	49005	200,000	542,000	569,000	597,000	627,000	2,535,000
Fire Station #6	Fire	49006		45,000	955,000	747,000	575,000	2,322,000
Training and Safety Facility	Fire	49010		25,000	475,000	75,000		575,000
Fire Station #7	Fire	49008				55,000	1,050,000	1,105,000
Fire Station #8	Fire	49009					65,000	65,000
Fleet - Fire	Fire	Fleet	133,000	37,500		43,000	175,000	388,500
Total Fire			533,000	1,191,500	2,568,000	2,114,000	3,119,000	9,525,500
Street Paving and Resurfacing	Public Works	53104	2,177,400	2,220,900	2,265,300	2,310,600	2,356,800	11,331,000
Fleet - Public Works	Public Works	Fleet	1,099,440	58,800	59,100	197,000	271,000	1,685,340
Fleet - Facilities Maintenance	Facilities Maintenance	Fleet		24,400		25,000		49,400
Fleet - Solid Waste	Solid Waste	Fleet		13,500				13,500
Fleet - Stormwater Management	Stormwater Utility	Fleet	17,160	15,500		18,000	54,000	104,660
Fleet - Fleet Management	Fleet Management	Fleet	59,100				24,000	83,100
Total Public Works			3,353,100	2,333,100	2,324,400	2,550,600	2,705,800	13,267,000
Parkway Beautification	Recreation & Parks	52003	300,000	50,000	100,000	150,000	150,000	750,000
St. Joe Linear Park	Recreation & Parks	66002	800,000	25,000	27,500	31,000	34,000	917,500
Central Community Park	Recreation & Parks	66005	3,000,000			200,000		3,200,000
Neighborhood Park - Cypress Knob	Recreation & Parks	61005		1,000,000	33,500	37,000	40,700	1,111,200
Senior/Community Centers	Recreation & Parks	69003	500,000	9,000,000				9,500,000
Aquatic Center	Recreation & Parks	61007				1,000,000	7,000,000	8,000,000
Grand Haven North Park	Recreation & Parks	66001	210,000	250,000	3,000,000	27,500	31,000	3,518,500
Neighborhood Park - Lehigh Wood	Recreation & Parks	66004	250,000	500,000	19,000	21,000	23,000	813,000
City Marina	Recreation & Parks	61010					500,000	500,000
Municipal Golf Course	Recreation & Parks	61011			500,000	4,000,000		4,500,000
Tennis Courts	Recreation & Parks	61012		250,000			250,000	500,000
Trails	Recreation & Parks	61013				300,000	400,000	700,000
Park Land Acquisition	Recreation & Parks	69001				500,000	500,000	1,000,000
Fleet - Recreation & Parks	Parks/Facilities	Fleet	93,185	13,500	20,900			127,585
Total Recreation and Parks			5,153,185	11,088,500	3,700,900	6,266,500	8,928,700	35,137,785

SUMMARY BY DEPARTMENT

PROJECT	DEPARTMENT	PROJECT#	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
South Old Kings Road 4-Laning	Engineering	54504	600,000	14,600,000				15,200,000
North Old Kings Road 4-Laning	Engineering	53202			500,000	10,000,000		10,500,000
Traffic Calming Improvements	Engineering	53203		250,000	250,000	250,000	250,000	1,000,000
Intersection/Turn Lane Improvement	Engineering	53204	300,000	300,000	300,000	300,000	300,000	1,500,000
Rymfire Drive Safety Improvement	Engineering	53205	75,000	725,000				800,000
Palm Harbor Extension	Engineering	54505	300,000	2,000,000				2,300,000
Whiteview Overpass	Engineering	53207					1,400,000	1,400,000
Belle Terre Parkway 6-Laning	Engineering	53208					800,000	800,000
Multi-Purpose Path	Engineering	51007	50,000	350,000				400,000
Street Lighting	Engineering	53103	250,000	250,000	250,000	250,000	250,000	1,250,000
Sidewalks and Bike paths	Engineering	51005	550,000	250,000	500,000	500,000		1,800,000
Guardrail Safety Improvements	Engineering	54601	200,000					200,000
Bridge Safety Improvements	Engineering	54602	100,000	50,000	50,000	50,000		250,000
Pine Lakes Parkway Improvement	Engineering	51004	1,250,000	150,000	1,550,000			2,950,000
Belle Terre Parkway 4-Laning	Engineering	54503	4,000,000	12,000,000				16,000,000
Palm Coast Parkway 6-Laning	Engineering	54501	1,200,000	9,000,000				10,200,000
Old Kings Road Extension	Engineering	54502	3,650,000					3,650,000
Traffic Signals	Engineering	54405	900,000	600,000	600,000	600,000		2,700,000
Royal Palms Parkway Shoulders	Engineering	54404	250,000	2,250,000	200,000	1,900,000		4,600,000
Whiteview Parkway Shoulders	Engineering	71019					70,000	70,000
Fleet - Engineering	Engineering	Fleet	34,320	15,500		46,000		95,820
Total Engineering			13,709,320	42,790,500	4,200,000	13,896,000	3,070,000	77,665,820
City Hall	Non-Departmental	99003	21,000,000					21,000,000
Total Non-Departmental			21,000,000					21,000,000
Wellfield and Wells	Utility	81019	1,500,000	2,250,000				3,750,000
Water Mains	Utility	81020	3,338,000	4,200,000				7,538,000
Distribution System Improvements	Utility	81003		175,000	200,000	200,000	200,000	775,000
Water Treatment Plant #1	Utility	84002	700,000					700,000
Water Treatment Plant #2	Utility	84003	300,000		200,000	150,000		650,000
Water Treatment Plant #3	Utility	81010	7,200,000	7,200,000		150,000	4,000,000	18,550,000
Utility Land Acquisition	Utility	89001	200,000	7,200,000	200,000	200,000	200,000	8,000,000
New Meters and Services	Utility	81001	2,157,000	2,357,000	2,357,000	2,357,000	2,357,000	11,585,000
General Plant R & R - Water	Utility	84004	927,500	900,000	900,000	900,000	900,000	4,527,500
Miscellaneous	Utility	84001	350,000					350,000
Wastewater Treatment Plant	Utility	82002	5,928,000	1,000,000				6,928,000
Force Mains	Utility	82003	600,000					600,000
Lift Stations and Pump Stations	Utility	85003	1,055,000	425,000	425,000	425,000	425,000	2,755,000
Reclaimed Water	Utility	82004	3,000,000	1,000,000				4,000,000
PEP System	Utility	82001	4,670,000	4,500,000	4,400,000	4,400,000	4,400,000	22,370,000
Wastewater Plant #2	Utility	82007			750,000	5,500,000	6,500,000	12,750,000
General Plant R & R - Wastewater	Utility	85005	1,010,000	1,000,000	1,000,000	1,000,000	1,000,000	5,010,000
Beachside Sewer System	Utility	82009	1,202,300	5,417,000	2,024,000	1,262,100	3,010,700	12,916,100
Fleet - Utility Administration	Utility Administration	Fleet	23,750					23,750
Fleet - Utility Maintenance	Utility Maintenance	Fleet						
Fleet - Wastewater Collection	Wastewater Collectio	Fleet	198,200	101,000	162,000		45,000	506,200
Fleet - Wastewater Treatment	Wastewater Treatme	Fleet	19,000					19,000
Fleet - Water Plant #1	Water Plant #1	Fleet	21,400					21,400
Fleet - Water Plant #2	Water Plant #2	Fleet						
Fleet - Water Quality	Water Quality	Fleet						
Fleet - Water Distribution	Water Distribution	Fleet	250,330	45,000	53,000			348,330
Total Utility			34,650,480	37,770,000	12,671,000	16,544,100	23,037,700	124,673,280
Swale Rehabilitation Program	Stormwater Manage	55001	1,724,000	1,550,000	1,380,000	845,000	1,380,000	6,879,000
Valley Gutter Improvements	Stormwater Manage	55002	390,000	310,000	60,000	335,000	60,000	1,155,000
Pipe Replacement	Stormwater Manage	55003	1,000,000	1,140,000	890,000	880,000	890,000	4,800,000
Lehigh Canal Rehabilitation	Stormwater Manage	55004	1,640,000		190,000	1,450,000	190,000	3,470,000
Control Structure Rehabilitation	Stormwater Manage	55005	246,000		246,000		246,000	738,000
Total Non-Departmental			5,000,000	3,000,000	2,766,000	3,510,000	2,766,000	17,042,000
Grand Total			85,562,085	98,705,100	69,517,173	45,415,200	44,197,200	343,396,758

REVENUE AND EXPENSE PROJECTIONS BY FUND

GENERAL FUND	FY 06	FY 07	FY 08	FY 09	FY 10
Prior Year Carry-over	6,491,700	3,856,864	3,457,064	3,724,064	2,780,164
Revenues					
Taxes	11,976,000	12,934,100	13,839,500	14,531,500	15,112,800
Licenses & Permits	4,308,800	4,330,300	4,347,600	4,360,600	4,365,000
Intergovernmental Revenue	3,251,600	3,349,100	3,449,600	3,553,100	3,659,700
Charges for Services	4,193,821	4,319,600	4,449,200	4,582,700	4,720,200
Miscellaneous Revenues	951,165	979,700	1,509,100	1,039,400	1,070,600
Total Revenues	24,681,386	25,912,800	27,595,000	28,067,300	28,928,300
Total Available Funds	31,173,086	29,769,664	31,052,064	31,791,364	31,708,464
Expenditures					
Personal Services	13,520,365	14,466,800	15,334,800	16,254,900	17,067,600
Operating Expenditures	9,394,533	9,582,400	9,774,000	9,969,500	10,168,900
Capital Outlay	980,930	784,700	627,800	502,200	401,800
Grants & Aide	366,060	369,700	373,400	377,100	380,900
Transfers to Other Funds	3,054,334	-	-	-	-
Capital Improvement Program	-	1,109,000	1,218,000	1,907,500	1,957,700
Total Expenditures	27,316,222	26,312,600	27,328,000	29,011,200	29,976,900
Available Funds End of Year	3,856,864	3,457,064	3,724,064	2,780,164	1,731,564
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STREETS IMPROVEMENT FUND	FY 06	FY 07	FY 08	FY 09	FY 10
Prior Year Carry-over	861,200	541,200	53,400	72,400	73,800
Revenues					
Infrastructure Surtax	2,177,400	2,220,900	2,265,300	2,310,600	2,356,800
Gas Tax	1,553,600	1,584,700	1,616,400	1,648,700	1,681,700
Interest on Investments	1,400	2,500	2,600	2,700	2,800
Transfers from Other Funds	-	1,600,000	700,000	800,000	-
Total Revenues	3,732,400	5,408,100	4,584,300	4,762,000	4,041,300
Total Available Funds	4,593,600	5,949,300	4,637,700	4,834,400	4,115,100
Expenditures					
Capital Improvement Program	4,052,400	5,895,900	4,565,300	4,760,600	2,976,800
Total Expenditures	4,052,400	5,895,900	4,565,300	4,760,600	2,976,800
Available Funds End of Year	541,200	53,400	72,400	73,800	1,138,300
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PARK IMPACT FEE FUND	FY 06	FY 07	FY 08	FY 09	FY 10
Prior Year Carry-over	1,897,900	807,200	1,926,900	1,657,100	2,984,700
Revenues					
Grants	-	96,000	-	-	-
Park Impact Fees	3,131,300	2,974,700	2,677,200	2,275,600	1,820,500
Interest on Investments	38,000	49,000	53,000	52,000	63,000
Total Revenues	3,169,300	3,119,700	2,730,200	2,327,600	1,883,500
Total Available Funds	5,067,200	3,926,900	4,657,100	3,984,700	4,868,200
Expenditures					
Capital Improvement Program	4,260,000	2,000,000	3,000,000	1,000,000	1,150,000
Total Expenditures	4,260,000	2,000,000	3,000,000	1,000,000	1,150,000
Available Funds End of Year	807,200	1,926,900	1,657,100	2,984,700	3,718,200

REVENUE AND EXPENSE PROJECTIONS BY FUND

FIRE IMPACT FEE FUND	FY 06	FY 07	FY 08	FY 09	FY 10
Prior Year Carry-over		200,200	728,200	392,700	680,700
Revenues					
Fire Impact Fees	581,500	569,000	614,500	538,000	443,300
Interest on Investments	18,700	4,000	5,000	5,000	10,000
Total Revenues	600,200	573,000	619,500	543,000	453,300
Total Available Funds	600,200	773,200	1,347,700	935,700	1,134,000
Expenditures					
Capital Improvement Program	400,000	45,000	955,000	255,000	1,115,000
Total Expenditures	400,000	45,000	955,000	255,000	1,115,000
Available Funds End of Year	200,200	728,200	392,700	680,700	19,000

DEVELOPMENT SPECIAL PROJECTS FUND	FY 06	FY 07	FY 08	FY 09	FY 10
Prior Year Carry-over	259,500	266,400	274,200	282,200	290,400
Revenues					
Developer Contributions	-	-	-	-	-
Interest on Investments	6,900	7,800	8,000	8,200	8,400
Total Revenues	6,900	7,800	8,000	8,200	8,400
Total Available Funds	266,400	274,200	282,200	290,400	298,800
Expenditures					
Capital Improvement Program	-	-	-	-	-
Total Expenditures	-	-	-	-	-
Available Funds End of Year	266,400	274,200	282,200	290,400	298,800

TRANSPORTATION IMPACT FEE FUND	FY 06	FY 07	FY 08	FY 09	FY 10
Prior Year Carry-over	6,899,765	7,033,045	23,645	8,112,145	11,454,345
Revenues					
Transportation Impact Fees	10,653,280	10,120,600	9,188,500	7,742,200	6,193,800
State Grant	-	-	-	6,000,000	-
Developer Contributions	-	7,000,000	-	-	-
Special Assessments	-	14,000,000	-	-	-
Interest on Investments	130,000	70,000	80,000	200,000	200,000
Total Revenues	10,783,280	31,190,600	9,188,500	13,942,200	6,393,800
Total Available Funds	17,683,045	38,223,645	9,212,145	22,054,345	17,848,145
Expenditures					
Capital Improvement Program	10,650,000	38,200,000	1,100,000	10,600,000	2,200,000
Total Expenditures	10,650,000	38,200,000	1,100,000	10,600,000	2,200,000
Available Funds End of Year	7,033,045	23,645	8,112,145	11,454,345	15,648,145

REVENUE AND EXPENSE PROJECTIONS BY FUND

SR100 CRA FUND	FY 06	FY 07	FY 08	FY 09	FY 10
Prior Year Carry-over	335,900	101,989	576,369	4,541,831	1,865,532
Revenues					
Intergovernmental Revenue	99,100	577,130	1,194,100	1,723,180	2,757,090
Interest on Investments	4,800	12,500	45,000	45,400	9,500
Proceeds from Debt	-	-	45,739,000	-	-
Transfers from Other Funds	1,062,189	384,750	796,070	1,148,790	1,838,060
Total Revenues	1,166,089	974,380	47,774,170	2,917,370	4,604,650
Total Available Funds	1,501,989	1,076,369	48,350,539	7,469,201	6,470,182
Expenditures					
Operating Expenditures	100,000	500,000	350,000	250,000	150,000
Capital Improvement Program	1,300,000	-	40,786,873	-	-
Debt Service	-	-	2,671,835	5,343,669	5,343,669
Total Expenditures	1,400,000	500,000	43,808,708	5,593,669	5,493,669
Available Funds End of Year	101,989	576,369	4,541,831	1,865,532	976,513
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CAPITAL PROJECTS FUND	FY 06	FY 07	FY 08	FY 09	FY 10
Prior Year Carry-over		10,074,222	1,069,744	1,209,244	13,391,344
Revenues					
Ad Valorem Taxes	4,266,700	4,608,000	4,930,600	5,177,100	5,384,200
Grants	-	-	-	-	-
Interest on Investments	46,300	8,300	3,900	-	-
Transfers from Other Funds	211,222	174,222	-	-	950,000
Proceeds from Debt	29,000,000	-	-	16,000,000	-
Total Revenues	33,524,222	4,790,522	4,934,500	21,177,100	6,334,200
Total Available Funds	33,524,222	14,864,744	6,004,244	22,386,344	19,725,544
Expenditures					
Capital Improvement Program	23,450,000	10,475,000	2,375,000	6,475,000	8,400,000
Debt Service	-	1,720,000	1,720,000	1,720,000	2,670,000
Transfers to Other Funds	-	1,600,000	700,000	800,000	-
Total Expenditures	23,450,000	13,795,000	4,795,000	8,995,000	11,070,000
Available Funds End of Year	10,074,222	1,069,744	1,209,244	13,391,344	8,655,544
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UTILITY FUND	FY 06	FY 07	FY 08	FY 09	FY 10
Prior Year Carry-over	2,559,285	2,409,285	2,525,112	1,200,939	879,766
Revenues					
Water & Wastewater Sales	19,525,960	20,892,800	21,937,400	23,499,300	24,930,400
Interest on Investments	114,000	110,000	85,000	50,000	55,000
Transfers from Other Funds	1,143,886	1,235,400	1,321,900	1,388,000	1,443,500
Total Revenues	20,783,846	22,238,200	23,344,300	24,937,300	26,428,900
Total Available Funds	23,343,131	24,647,485	25,869,412	26,138,239	27,308,666
Expenditures					
Personal Services	5,036,148	5,388,700	5,712,000	6,054,700	6,357,400
Operating Expenditures	7,479,926	7,629,500	7,782,100	7,937,700	8,096,500
Capital Outlay	251,000	256,000	261,100	266,300	271,600
Debt Service	6,346,673	7,224,073	9,176,073	9,176,073	9,176,073
Grants & Aide	8,000	8,000	8,000	8,000	8,000
Transfers to Other Funds	1,812,099	1,616,100	1,729,200	1,815,700	1,888,300
Total Expenditures	20,933,846	22,122,373	24,668,473	25,258,473	25,797,873
Available Funds End of Year	2,409,285	2,525,112	1,200,939	879,766	1,510,793

REVENUE AND EXPENSE PROJECTIONS BY FUND

UTILITY CAPITAL PROJECTS FUND					
	FY 06	FY 07	FY 08	FY 09	FY 10
Prior Year Carry-over	4,100,845	134,613	6,760,713	8,279,113	4,824,713
Revenues					
Impact Fees	16,147,200	19,199,800	12,779,800	11,862,800	8,690,200
Intergovernmental Revenue	-	-	-	-	-
Interest on Investments	240,000	74,000	150,000	130,000	70,000
Proceeds from Debt	14,128,000	24,000,000	-	-	10,000,000
R & R Transfer	800,254	976,300	1,044,600	1,096,900	1,175,000
Total Revenues	31,315,454	44,250,100	13,974,400	13,089,700	19,935,200
Total Available Funds	35,416,299	44,384,713	20,735,113	21,368,813	24,759,913
Expenditures					
Capital Improvement Program	34,137,800	37,624,000	12,456,000	16,544,100	22,992,700
Debt Service	-	-	-	-	-
Transfers to Other Funds	1,143,886	-	-	-	-
Total Expenditures	35,281,686	37,624,000	12,456,000	16,544,100	22,992,700
Available Funds End of Year	134,613	6,760,713	8,279,113	4,824,713	1,767,213
STORMWATER UTILITY FUND					
	FY 06	FY 07	FY 08	FY 09	FY 10
Prior Year Carry-over	586,245	394,303	775,403	633,153	589,353
Revenues					
Stormwater Fees	3,200,000	3,848,000	3,982,700	4,429,300	4,517,900
Licenses and Permits	290,000	301,600	312,200	320,000	326,400
Interest on Investments	8,000	9,800	11,000	6,500	2,200
Proceeds from Debt	5,000,000	3,000,000	2,500,000	3,300,000	2,500,000
Total Revenues	8,498,000	7,159,400	6,805,900	8,055,800	7,346,500
Total Available Funds	9,084,245	7,553,703	7,581,303	8,688,953	7,935,853
Expenditures					
Personal Services	642,747	687,700	729,000	772,700	811,300
Operating Expenditures	3,030,035	3,090,600	3,152,400	3,215,400	3,279,700
Capital Improvement Program	5,000,000	3,000,000	2,766,000	3,510,000	2,766,000
Debt Service	-	-	300,750	601,500	1,051,500
Transfers to Other Funds	17,160	-	-	-	-
Total Expenditures	8,689,942	6,778,300	6,948,150	8,099,600	7,908,500
Available Funds End of Year	394,303	775,403	633,153	589,353	27,353
FLEET MANAGEMENT FUND					
	FY 06	FY 07	FY 08	FY 09	FY 10
Prior Year Carry-over	100,271	558,673	1,264,298	2,031,302	2,668,767
Revenues					
Fleet Lease Charges	1,154,725	1,163,458	996,965	943,837	905,962
Fleet Maintenance Charges	830,872	847,489	864,439	881,728	899,363
Fuel Charges	420,000	428,400	437,000	445,700	454,600
Interest on Investments	-	500	1,000	1,500	3,000
Transfers from Other Funds	1,824,985	-	-	-	-
Total Revenues	4,230,582	2,439,847	2,299,404	2,272,765	2,262,925
Total Available Funds	4,330,853	2,998,520	3,563,702	4,304,067	4,931,692
Expenditures					
Personal Services	222,852	238,500	252,800	268,000	281,400
Operating Expenses	946,371	965,300	984,600	1,004,300	1,024,400
Capital Outlay	116,850	-	-	-	-
Capital Improvement Program	2,311,885	356,200	295,000	363,000	639,000
Debt Service	174,222	174,222	-	-	-
Total Expenditures	3,772,180	1,734,222	1,532,400	1,635,300	1,944,800
Available Funds End of Year	558,673	1,264,298	2,031,302	2,668,767	2,986,892



PROJECT DETAIL SHEETS

Individual detail sheets for the Capital Improvement Program are sorted numerically by project number. The project number can be found on both the “Summary by Funding Source” (pages 158 - 159) and the “Summary by Department” (pages 160 - 161). The “Fleet Replacement Schedule” is found on pages 244 – 249.

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 23001

PROJECT NAME: Fiber Optic Cable	DATE: July 11, 2005
DEPARTMENT: Information Technology & Comm	PROJECT MANAGER: Courtney Violette
LOCATION: Various	ORIGINAL PLAN DATE: July 11, 2005

JUSTIFICATION/DESCRIPTION:

Fiber optic cabling will be installed along the main thoroughfares with the City. This will allow city facilities to communicate at higher speeds and will have sufficient capacity for public use.

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	250,000					250,000
Land						
Construction	250,000	500,000	500,000	500,000	500,000	2,250,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	500,000	500,000	500,000	500,000	500,000	2,500,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	500,000	500,000	500,000	500,000	500,000	2,500,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	500,000	500,000	500,000	500,000	500,000	2,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31001

PROJECT NAME: State Road 100	DATE: July 15, 2005
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Landscaping	779,126
Lighting	3,923,706
Sidewalks/Bikeway	510,994
Buffer Landscaping-FPL	93,589
Integrated Traffic System	292,465
Standardized Signal Arms	935,887
Gateway Identity Signage/Features I-95	292,465
Contingency	682,823

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction			7,511,055			7,511,055
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:			7,511,055			7,511,055

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund			7,511,055			7,511,055
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			7,511,055			7,511,055

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31002

PROJECT NAME: Underground Electric Lines	DATE: July 15, 2005
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Underground Lines	3,649,959
Contingency	364,996

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction			4,014,955			4,014,955
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:			4,014,955			4,014,955

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund			4,014,955			4,014,955
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			4,014,955			4,014,955

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31003

PROJECT NAME: State Road 100 Service Road	DATE: July 15, 2005
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Service Road	3,200,733
ROW Acquisition	2,800,641
Service Road Landscaping	640,531
Service Road Lighting	1,179,217
Contingency	782,112

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land			2,800,641			2,800,641
Construction			5,802,593			5,802,593
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:			8,603,234			8,603,234

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund			8,603,234			8,603,234
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			8,603,234			8,603,234

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31004

PROJECT NAME: Bulldog Drive	DATE: July 15, 2005
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Land Acquisition	868,620
Appraisal Fees	87,739
Relocation Costs	511,813
Relocation Study	58,493
Demolition Costs	105,287
Four-Lane Roadway	1,842,527
Landscaping	154,421
Lighting	578,495
Sidewalks/Bikeway	75,339
Gateway Identity Signage/Features	233,972
Contingency	451,671

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning			58,493			58,493
Land			956,359			956,359
Construction			3,441,712			3,441,712
Equipment						
Effect on Operating Budget			511,813			511,813
Materials and Supplies						
TOTAL COSTS:			4,968,377			4,968,377

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund			4,968,377			4,968,377
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			4,968,377			4,968,377

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31005

PROJECT NAME: Midway	DATE: July 15, 2005
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Land Acquisition	1,035,325
Appraisal Fees	87,739
Relocation Costs	526,436
Relocation Study	58,493
Demolition Costs	193,027
Contingency	190,102

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning			58,493			58,493
Land			1,123,064			1,123,064
Construction			383,129			383,129
Equipment						
Effect on Operating Budget			526,436			526,436
Materials and Supplies						
TOTAL COSTS:			2,091,122			2,091,122

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund			2,091,122			2,091,122
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			2,091,122			2,091,122

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31006

PROJECT NAME: Whispering Pines	DATE: July 15, 2005
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Land Acquisition	871,779
Appraisal Fees	87,739
Relocation Costs	818,901
Relocation Study	58,493
Demolition Costs	327,560
Contingency	216,447

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning			58,493			58,493
Land			959,518			959,518
Construction			544,007			544,007
Equipment						
Effect on Operating Budget			818,901			818,901
Materials and Supplies						
TOTAL COSTS:			2,380,919			2,380,919

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund			2,380,919			2,380,919
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			2,380,919			2,380,919

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31007

PROJECT NAME: High School Buffer Landscaping	DATE: July 15, 2005
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Buffer Landscaping-SR100	126,345
Buffer Landscaping-Bulldog Drive	231,632
Buffer Landscaping-North & West Property Line	273,747
Contingency	63,172

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction			694,896			694,896
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:			694,896			694,896

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund			694,896			694,896
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			694,896			694,896

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31008

PROJECT NAME: Old Kings Road Improvements	DATE: July 15, 2005
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Landscaping	642,252
Lighting	2,414,588
Contingency	305,684

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction			3,362,524			3,362,524
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:			3,362,524			3,362,524

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund			3,362,524			3,362,524
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			3,362,524			3,362,524

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31009

PROJECT NAME: Belle Terre Parkway	DATE: July 15, 2005
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Landscaping	628,214
Lighting	2,364,284
Contingency	299,250

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction			3,291,748			3,291,748
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:			3,291,748			3,291,748

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund			3,291,748			3,291,748
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			3,291,748			3,291,748

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31010

PROJECT NAME: Seminole Woods Parkway	DATE: July 15, 2005
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: South of SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Landscaping	17,548
Lighting	62,880
Contingency	8,043

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction			88,471			88,471
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:			88,471			88,471

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund			88,471			88,471
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			88,471			88,471

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 31011

PROJECT NAME: Land Acquisition - SR100 Frontage	DATE: July 15, 2005
DEPARTMENT: Community Redevelopment Agency	PROJECT MANAGER: CRA Board
LOCATION: SR100	ORIGINAL PLAN DATE: May 27, 2004

JUSTIFICATION/DESCRIPTION:

Vacant Parcels	1,135,113
Gibbs Dealership	1,987,941
Palm Coast Holdings	1,403,830
Contingency	452,688

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land	1,300,000		3,779,572			5,079,572
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,300,000		3,779,572			5,079,572

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund	1,300,000		3,779,572			5,079,572
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,300,000		3,779,572			5,079,572

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49004

PROJECT NAME: Fire Station #4	DATE: July 15, 2005
DEPARTMENT: Fire	PROJECT MANAGER: Mike Beadle
LOCATION: Farmsworth	ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

This station will be constructed using the prototype design used for Station #3

The completion of the station will be accompanied by the need for an additional truck and more personnel

There was \$900,000 budgeted in fiscal year 2004-2005

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment	200,000					200,000
Effect on Operating Budget		542,000	569,000	597,000	627,000	2,335,000
Materials and Supplies						
TOTAL COSTS:	200,000	542,000	569,000	597,000	627,000	2,535,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund		542,000	569,000	597,000	627,000	2,335,000
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund	200,000					200,000
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	200,000	542,000	569,000	597,000	627,000	2,535,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49005

PROJECT NAME: Fire Station #5	DATE: July 15, 2005
DEPARTMENT: Fire	PROJECT MANAGER: Mike Beadle
LOCATION: Royal Palms Parkway	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

This station will become the main station.

There was \$1,600,000 budgeted in fiscal year 2004-2005.

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction						
Equipment	200,000					200,000
Effect on Operating Budget		542,000	569,000	597,000	627,000	2,335,000
Materials and Supplies						
TOTAL COSTS:	200,000	542,000	569,000	597,000	627,000	2,535,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund		542,000	569,000	597,000	627,000	2,335,000
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund	200,000					200,000
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	200,000	542,000	569,000	597,000	627,000	2,535,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49006

PROJECT NAME: Fire Station #6	DATE: July 15, 2005
DEPARTMENT: Fire	PROJECT MANAGER: Mike Beadle
LOCATION: Pine Lakes	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

The City of Palm Coast will have to consider adding an additional fire station within five years. The location of that station is not known at this time. Development patterns will dictate the best location for the station

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning		45,000				45,000
Land						
Construction			855,000			855,000
Equipment			100,000	200,000		300,000
Effect on Operating Budget				547,000	575,000	1,122,000
Materials and Supplies						
TOTAL COSTS:		45,000	955,000	747,000	575,000	2,322,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund				547,000	575,000	1,122,000
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund		45,000	955,000	200,000		1,200,000
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		45,000	955,000	747,000	575,000	2,322,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49008

PROJECT NAME: Fire Station #7	DATE: July 15, 2005
DEPARTMENT: Fire	PROJECT MANAGER: Mike Beadle
LOCATION: Seminole Woods	ORIGINAL PLAN DATE: July 1, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning				55,000		55,000
Land						
Construction					940,000	940,000
Equipment					110,000	110,000
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:				55,000	1,050,000	1,105,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund				55,000	1,050,000	1,105,000
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:				55,000	1,050,000	1,105,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49009

PROJECT NAME: Fire Station #8	DATE: July 15, 2005
DEPARTMENT: Fire	PROJECT MANAGER: Mike Beadle
LOCATION: Colbert Lane	ORIGINAL PLAN DATE: July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning					65,000	65,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:					65,000	65,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund					65,000	65,000
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:					65,000	65,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 49010

PROJECT NAME: Training and Safety Facility	DATE: July 15, 2005
DEPARTMENT: Fire	PROJECT MANAGER: Mike Beadle
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

This project is planned to include a fire tower, a fire-wise house, and a safety village. The house and the safety village would be constructed after 2009.

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning		25,000		25,000		50,000
Land						
Construction			475,000			475,000
Equipment						
Effect on Operating Budget				50,000		50,000
Materials and Supplies						
TOTAL COSTS:		25,000	475,000	75,000		575,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund				50,000		50,000
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund		25,000	475,000	25,000		525,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		25,000	475,000	75,000		575,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 51005

PROJECT NAME: Sidewalks and Bike paths	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	95,000	50,000	100,000	100,000		345,000
Land						
Construction	455,000	200,000	400,000	400,000		1,455,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	550,000	250,000	500,000	500,000		1,800,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	550,000	250,000	500,000	500,000		1,800,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	550,000	250,000	500,000	500,000		1,800,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 51007

PROJECT NAME: Multi-Purpose Path	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: FPL Powerline	ORIGINAL PLAN DATE: July 15, 2005
JUSTIFICATION/DESCRIPTION:	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	50,000					50,000
Land						
Construction		350,000				350,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	50,000	350,000				400,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	50,000	350,000				400,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	50,000	350,000				400,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 52003

PROJECT NAME: Parkway Beautification	DATE: July 15, 2005
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

The City of Palm Coast has an ongoing parkway beautification program.

Belle Terre Pkwy & Whiteview	2006	300,000
Entrance Royal Palm	2007	25,000
Pine Lakes	2007	25,000
Palm Harbor Pkwy	2008	50,000
Seminole Woods	2008	50,000
	2009	150,000
	2010	150,000

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	30,000		10,000	15,000	15,000	70,000
Land						
Construction	270,000	50,000	90,000	135,000	135,000	680,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	300,000	50,000	100,000	150,000	150,000	750,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	300,000	50,000	100,000	150,000	150,000	750,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	300,000	50,000	100,000	150,000	150,000	750,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53103

PROJECT NAME: Street Lighting	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	25,000	25,000	25,000	25,000	25,000	125,000
Land						
Construction	225,000	225,000	225,000	225,000	225,000	1,125,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	250,000	250,000	250,000	250,000	250,000	1,250,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	250,000	250,000	250,000	250,000	250,000	1,250,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	250,000	250,000	250,000	250,000	250,000	1,250,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53104

PROJECT NAME: Street Paving and Resurfacing	DATE: July 15, 2005
DEPARTMENT: Public Works	PROJECT MANAGER: Bill Gilley
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

The City of Palm Coast has over 530 miles of streets which it maintains. Because of neglected maintenance for several years, there is a need to resurface 50 miles of streets each year for the next 8 years.

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	217,000	220,000	226,000	231,000	235,000	1,129,000
Land						
Construction	1,960,400	2,000,900	2,039,300	2,079,600	2,121,800	10,202,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,177,400	2,220,900	2,265,300	2,310,600	2,356,800	11,331,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund	2,177,400	2,220,900	2,265,300	2,310,600	2,356,800	11,331,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,177,400	2,220,900	2,265,300	2,310,600	2,356,800	11,331,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53202

PROJECT NAME: North Old Kings Road 4-Laning	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: Farragut to Forest Grove	ORIGINAL PLAN DATE: July 15, 2005
JUSTIFICATION/DESCRIPTION:	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning			500,000			500,000
Land						
Construction				10,000,000		10,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:			500,000	10,000,000		10,500,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund			500,000	10,000,000		10,500,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			500,000	10,000,000		10,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53203

PROJECT NAME: Traffic Calming Improvements	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: City-Wide	ORIGINAL PLAN DATE: July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning		25,000	25,000	25,000	25,000	100,000
Land						
Construction		225,000	225,000	225,000	225,000	900,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		250,000	250,000	250,000	250,000	1,000,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund		250,000	250,000	250,000	250,000	1,000,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		250,000	250,000	250,000	250,000	1,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53204

PROJECT NAME: Intersection/Turn Lane Improvements	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: Various	ORIGINAL PLAN DATE: July 15, 2005
JUSTIFICATION/DESCRIPTION:	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	30,000	30,000	30,000	30,000	30,000	150,000
Land						
Construction	270,000	270,000	270,000	270,000	270,000	1,350,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	300,000	300,000	300,000	300,000	300,000	1,500,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund	300,000	300,000	300,000	300,000	300,000	1,500,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	300,000	300,000	300,000	300,000	300,000	1,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 53205

PROJECT NAME: Rymfire Drive Safety Improvements	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: Rymfire Drive	ORIGINAL PLAN DATE: July 15, 2005
JUSTIFICATION/DESCRIPTION:	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	75,000					75,000
Land						
Construction		725,000				725,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	75,000	725,000				800,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund	75,000	725,000				800,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	75,000	725,000				800,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54404

PROJECT NAME: Royal Palms Parkway Shoulders	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: Royal Palms Parkway	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

West of Belle Terre	2006-2007	2,500,000
East of Belle Terre	2008-2009	2,300,000

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	250,000		200,000			450,000
Land						
Construction		2,250,000		1,900,000		4,150,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	250,000	2,250,000	200,000	1,900,000		4,600,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund	250,000	2,250,000	200,000	1,900,000		4,600,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	250,000	2,250,000	200,000	1,900,000		4,600,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54405

PROJECT NAME: Traffic Signals	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	90,000	60,000	60,000	60,000		270,000
Land						
Construction	810,000	540,000	540,000	540,000		2,430,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	900,000	600,000	600,000	600,000		2,700,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	900,000	600,000	600,000	600,000		2,700,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	900,000	600,000	600,000	600,000		2,700,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54501

PROJECT NAME:	Palm Coast Parkway 6-Laning	DATE:	July 15, 2005
DEPARTMENT:	Engineering	PROJECT MANAGER:	Bill Tredik
LOCATION:	Cypress Point Pkwy/Florida Park D	ORIGINAL PLAN DATE:	July 16, 2004

JUSTIFICATION/DESCRIPTION:

This 6-laning will extend from Cypress Point Pkwy/Boulder Rock Dr east to Florida Park I

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	1,200,000					1,200,000
Land						
Construction		9,000,000				9,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,200,000	9,000,000				10,200,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	1,200,000	9,000,000				10,200,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,200,000	9,000,000				10,200,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54502

PROJECT NAME: Old Kings Road Extension	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: North Old Kings Road	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	3,650,000					3,650,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	3,650,000					3,650,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	3,650,000					3,650,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	3,650,000					3,650,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54503

PROJECT NAME: Belle Terre Parkway 4-Laning	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: North of Palm Coast Parkway	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	4,000,000	12,000,000				16,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	4,000,000	12,000,000				16,000,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	4,000,000	12,000,000				16,000,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	4,000,000	12,000,000				16,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54504

PROJECT NAME: South Old Kings Road 4-Laning	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: SR100 to Palm Coast Pkwy	ORIGINAL PLAN DATE: July 15, 2005
JUSTIFICATION/DESCRIPTION:	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	600,000	600,000				1,200,000
Land						
Construction		14,000,000				14,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	600,000	14,600,000				15,200,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	600,000	14,600,000				15,200,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	600,000	14,600,000				15,200,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54505

PROJECT NAME: Palm Harbor Extension	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: Palm Harbor	ORIGINAL PLAN DATE: July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	300,000					300,000
Land						
Construction		2,000,000				2,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	300,000	2,000,000				2,300,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund	300,000	2,000,000				2,300,000
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	300,000	2,000,000				2,300,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54601

PROJECT NAME: Guardrail Safety Improvement	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	200,000					200,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	200,000					200,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	200,000					200,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	200,000					200,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 54602

PROJECT NAME: Bridge Safety Improvement:	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	100,000	50,000	50,000	50,000		250,000
Equipment						
Effect on Operating Budget						
Materials and Supplies:						
TOTAL COSTS:	100,000	50,000	50,000	50,000		250,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Func						
Park Impact Fee Func						
Fire Impact Fee Func						
Development Special Projects Func						
Transportation Impact Fee Func						
SR100 CRA Fund						
Capital Projects Func	100,000	50,000	50,000	50,000		250,000
Utility Capital Projects Func						
Stormwater Utility Func						
Fleet Management Func						
Amount Unfunded						
TOTAL REVENUE:	100,000	50,000	50,000	50,000		250,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55001

PROJECT NAME: Swale Rehabilitation Program	DATE: July 15, 2005
DEPARTMENT: Stormwater Managemen	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	1,724,000	1,550,000	1,380,000	845,000	1,380,000	6,879,000
Equipment						
Effect on Operating Budge						
Materials and Supplie:						
TOTAL COSTS:	1,724,000	1,550,000	1,380,000	845,000	1,380,000	6,879,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Func						
Park Impact Fee Func						
Fire Impact Fee Func						
Development Special Projects Func						
Transportation Impact Fee Func						
SR100 CRA Fund						
Capital Projects Func						
Utility Capital Projects Func						
Stormwater Utility Func	1,724,000	1,550,000	1,380,000	845,000	1,380,000	6,879,000
Fleet Management Func						
Amount Unfunded						
TOTAL REVENUE:	1,724,000	1,550,000	1,380,000	845,000	1,380,000	6,879,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55002

PROJECT NAME: Valley Gutter Improvement:	DATE: July 15, 2005
DEPARTMENT: Stormwater Managemen	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	390,000	310,000	60,000	335,000	60,000	1,155,000
Equipment						
Effect on Operating Budge						
Materials and Supplie:						
TOTAL COSTS:	390,000	310,000	60,000	335,000	60,000	1,155,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Func						
Park Impact Fee Func						
Fire Impact Fee Func						
Development Special Projects Func						
Transportation Impact Fee Func						
SR100 CRA Fund						
Capital Projects Func						
Utility Capital Projects Func						
Stormwater Utility Func	390,000	310,000	60,000	335,000	60,000	1,155,000
Fleet Management Func						
Amount Unfunded						
TOTAL REVENUE:	390,000	310,000	60,000	335,000	60,000	1,155,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55003

PROJECT NAME: Pipe Replacemen	DATE: July 15, 2005
DEPARTMENT: Stormwater Managemen	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	1,000,000	1,140,000	890,000	880,000	890,000	4,800,000
Equipment						
Effect on Operating Budge						
Materials and Supplie:						
TOTAL COSTS:	1,000,000	1,140,000	890,000	880,000	890,000	4,800,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Func						
Park Impact Fee Func						
Fire Impact Fee Func						
Development Special Projects Func						
Transportation Impact Fee Func						
SR100 CRA Fund						
Capital Projects Func						
Utility Capital Projects Func						
Stormwater Utility Func	1,000,000	1,140,000	890,000	880,000	890,000	4,800,000
Fleet Management Func						
Amount Unfunded						
TOTAL REVENUE:	1,000,000	1,140,000	890,000	880,000	890,000	4,800,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55004

PROJECT NAME: Lehigh Canal Rehabilitation	DATE: July 15, 2005
DEPARTMENT: Stormwater Management	PROJECT MANAGER: John Moden
LOCATION: Lehigh Canal	ORIGINAL PLAN DATE: July 31, 2003
JUSTIFICATION/DESCRIPTION:	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	1,640,000		190,000	1,450,000	190,000	3,470,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,640,000		190,000	1,450,000	190,000	3,470,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	1,640,000		190,000	1,450,000	190,000	3,470,000
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,640,000		190,000	1,450,000	190,000	3,470,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 55005

PROJECT NAME: Control Structure Rehabilitation	DATE: July 15, 2005
DEPARTMENT: Stormwater Management	PROJECT MANAGER: John Moden
LOCATION: Various Locations	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	246,000		246,000		246,000	738,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	246,000		246,000		246,000	738,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund	246,000		246,000		246,000	738,000
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	246,000		246,000		246,000	738,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61005

PROJECT NAME: Neighborhood Park - Cypress Knoll	DATE: July 15, 2005
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: East Hampton	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning		100,000				100,000
Land						
Construction		900,000				900,000
Equipment						
Effect on Operating Budget			33,500	37,000	40,700	111,200
Materials and Supplies						
TOTAL COSTS:		1,000,000	33,500	37,000	40,700	1,111,200

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund			33,500	37,000	40,700	111,200
Streets Improvement Fund						
Park Impact Fee Fund		1,000,000				1,000,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		1,000,000	33,500	37,000	40,700	1,111,200

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61007

PROJECT NAME: Aquatic Center	DATE: July 15, 2005
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning				500,000		500,000
Land						
Construction				500,000	7,000,000	7,500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:				1,000,000	7,000,000	8,000,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund				1,000,000	7,000,000	8,000,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:				1,000,000	7,000,000	8,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61010

PROJECT NAME: City Marina	DATE: July 15, 2005
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 15, 2005

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction					500,000	500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:					500,000	500,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund					500,000	500,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:					500,000	500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61011

PROJECT NAME: Municipal Golf Course	DATE: July 15, 2005
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 15, 2005
JUSTIFICATION/DESCRIPTION:	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning			500,000			500,000
Land						
Construction				4,000,000		4,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:			500,000	4,000,000		4,500,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund			500,000	4,000,000		4,500,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			500,000	4,000,000		4,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61012

PROJECT NAME: Tennis Courts	DATE: July 15, 2005
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 15, 2005
JUSTIFICATION/DESCRIPTION:	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction		250,000			250,000	500,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		250,000			250,000	500,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund		250,000			250,000	500,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		250,000			250,000	500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 61013

PROJECT NAME: Trails	DATE: July 15, 2005
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 15, 2005
JUSTIFICATION/DESCRIPTION:	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction				300,000	400,000	700,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:				300,000	400,000	700,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund				300,000	400,000	700,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:				300,000	400,000	700,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66001

PROJECT NAME: Grand Haven North Park	DATE: July 15, 2005
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: Colbert Lane	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	210,000					210,000
Land						
Construction		250,000	3,000,000			3,250,000
Equipment				27,500	31,000	58,500
Effect on Operating Budget						
Materials and Supplies:						
TOTAL COSTS:	210,000	250,000	3,000,000	27,500	31,000	3,518,500

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund				27,500	31,000	58,500
Streets Improvement Fund						
Park Impact Fee Fund	210,000	250,000	3,000,000			3,460,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	210,000	250,000	3,000,000	27,500	31,000	3,518,500

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66002

PROJECT NAME: St. Joe Linear Park	DATE: July 15, 2005
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: Palm Coast Parkway	ORIGINAL PLAN DATE: July 31, 2003

JUSTIFICATION/DESCRIPTION:

Improvements are required under the grant program that was used to purchase the land.

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	800,000					800,000
Equipment						
Effect on Operating Budget		25,000	27,500	31,000	34,000	117,500
Materials and Supplies						
TOTAL COSTS:	800,000	25,000	27,500	31,000	34,000	917,500

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund		25,000	27,500	31,000	34,000	117,500
Streets Improvement Fund						
Park Impact Fee Fund	800,000					800,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	800,000	25,000	27,500	31,000	34,000	917,500

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 69003

PROJECT NAME: Senior/Community Centers	DATE: July 15, 2005
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	500,000					500,000
Land						
Construction		9,000,000				9,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	500,000	9,000,000				9,500,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	500,000	9,000,000				9,500,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	500,000	9,000,000				9,500,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66004

PROJECT NAME: Neighborhood Park - Lehigh Woods	DATE: July 15, 2005
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: Rymfire Drive	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	75,000					75,000
Land						
Construction	175,000	500,000				675,000
Equipment						
Effect on Operating Budget			19,000	21,000	23,000	63,000
Materials and Supplies						
TOTAL COSTS:	250,000	500,000	19,000	21,000	23,000	813,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund			19,000	21,000	23,000	63,000
Streets Improvement Fund						
Park Impact Fee Fund	250,000	500,000				750,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	250,000	500,000	19,000	21,000	23,000	813,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 66005

PROJECT NAME: Central Community Park	DATE: July 15, 2005
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: Pine Lakes	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Construction of park and facilities

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning				200,000		200,000
Land	3,000,000					3,000,000
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	3,000,000			200,000		3,200,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund	3,000,000			200,000		3,200,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	3,000,000			200,000		3,200,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 69001

PROJECT NAME: Park Land Acquisition	DATE: July 16, 2004
DEPARTMENT: Recreation & Parks	PROJECT MANAGER: John Jackson
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 16, 2004
JUSTIFICATION/DESCRIPTION:	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land				500,000	500,000	1,000,000
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:				500,000	500,000	1,000,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund				500,000	500,000	1,000,000
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:				500,000	500,000	1,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 71019

PROJECT NAME: Whiteview Parkway Shoulders	DATE: July 15, 2005
DEPARTMENT: Engineering	PROJECT MANAGER: Bill Tredik
LOCATION: Whiteview Parkway	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning					70,000	70,000
Land						
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:					70,000	70,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund					70,000	70,000
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:					70,000	70,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81001

PROJECT NAME: New Meters and Services	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	2,157,000	2,357,000	2,357,000	2,357,000	2,357,000	11,585,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	2,157,000	2,357,000	2,357,000	2,357,000	2,357,000	11,585,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	2,157,000	2,357,000	2,357,000	2,357,000	2,357,000	11,585,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	2,157,000	2,357,000	2,357,000	2,357,000	2,357,000	11,585,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81003

PROJECT NAME: Distribution System Improvements	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction		175,000	200,000	200,000	200,000	775,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:		175,000	200,000	200,000	200,000	775,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund		175,000	200,000	200,000	200,000	775,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:		175,000	200,000	200,000	200,000	775,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81010

PROJECT NAME: Water Treatment Plant #3	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Northwest Section	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

3.0 MGD R.O. Plant	2006-2007	5,400,000	6,300,000
Concentrate Disposal	2006-2007	1,800,000	900,000
Engineering for Expansion	2009	150,000	
Expansion	2010	4,000,000	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	7,200,000	7,200,000		150,000	4,000,000	18,550,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	7,200,000	7,200,000		150,000	4,000,000	18,550,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	7,200,000	7,200,000		150,000	4,000,000	18,550,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	7,200,000	7,200,000		150,000	4,000,000	18,550,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81019

PROJECT NAME: Wellfield and Wells	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

South Zone New Well - LW-23	2006	350,000	
Activation of Well - LW-19	2006	450,000	
Wellfield Development WTP #3	2006-2007	550,000	2,250,000
Monitoring system	2006	150,000	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	1,350,000	2,250,000				3,600,000
Equipment	150,000					150,000
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,500,000	2,250,000				3,750,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	1,500,000	2,250,000				3,750,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,500,000	2,250,000				3,750,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 81020

PROJECT NAME: Water Mains	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

South Zone Raw Water main Extension - LW-22 & LW23	2006-2007	300,000	400,000
12" WM along Palm Coast Pkwy from Belle Terre Pkwy to East of I-95	2007	-	650,000
12" WM along Old Kings Rd from Oak Trail to Utility Dr	2006	20,000	
24" WM I-95 crossing at Matanzas Woods Pkwy	2006	350,000	
16" WM I-95 crossing at Whiteview Pkwy	2006	600,000	
Matanzas Woods WM	2006-2007	1,500,000	1,000,000
24" WM from WTP #3 North to Matanzas Woods Pkwy on US1	2006-2007	400,000	350,000
24" WM from WTP #3 South to Palm Coast Pkwy on US1	2006-2007	100,000	1,800,000
12" WM on Cimmaron Blvd from Palm Harbor Pkwy to Old Oak Dr	2006	68,000	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	3,338,000	4,200,000				7,538,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	3,338,000	4,200,000				7,538,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	3,338,000	4,200,000				7,538,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	3,338,000	4,200,000				7,538,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82001

PROJECT NAME: PEP System	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

System Upgrades	2006-2010	150,000	200,000	100,000
Tanks	2006-2010	4,420,000	4,200,000	
Pump Station Wet Well Upgrades	2006-2010	100,000		

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	4,670,000	4,500,000	4,400,000	4,400,000	4,400,000	22,370,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	4,670,000	4,500,000	4,400,000	4,400,000	4,400,000	22,370,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	4,670,000	4,500,000	4,400,000	4,400,000	4,400,000	22,370,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	4,670,000	4,500,000	4,400,000	4,400,000	4,400,000	22,370,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82002

PROJECT NAME: Wastewater Treatment Plant	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Utility Drive	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Sludge Management Facility	2006-2007	2,753,000	1,000,000
Expansion and Upgrade	2006	2,175,000	
SCADA System Upgrade	2006	250,000	
Additional Digesters	2006	750,000	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	5,928,000	1,000,000				6,928,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	5,928,000	1,000,000				6,928,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	5,928,000	1,000,000				6,928,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	5,928,000	1,000,000				6,928,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82003

PROJECT NAME: Force Mains	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

12" FM from Old Kings Rd Pump Station to Whiteview Pkwy 2006 600,000

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	600,000					600,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	600,000					600,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	600,000					600,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	600,000					600,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82004

PROJECT NAME: Reclaimed Water	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Main along Old Kings Road North	2006	1,300,000		
Main along Old Kings Road South	2006-2007	1,200,000	500,000	
ASR Test Well Permitting & Construction	2006-2007	500,000	500,000	
High Service Pumps	2006	-		

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	3,000,000	1,000,000				4,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	3,000,000	1,000,000				4,000,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	3,000,000	1,000,000				4,000,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	3,000,000	1,000,000				4,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82007

PROJECT NAME: Wastewater Plant #2	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Engineering Design & Construction	2008-2010	500,000	4,000,000	5,000,000
Reclaimed Water Reuse & Disposa	2008-2010	250,000	1,500,000	1,500,000

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning			750,000			750,000
Land						
Construction				5,500,000	6,500,000	12,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:			750,000	5,500,000	6,500,000	12,750,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund			750,000	5,500,000	6,500,000	12,750,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:			750,000	5,500,000	6,500,000	12,750,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 82009

PROJECT NAME: Beachside Sewer System	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	1,202,300	5,417,000	2,024,000	1,262,100	3,010,700	12,916,100
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,202,300	5,417,000	2,024,000	1,262,100	3,010,700	12,916,100

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	1,202,300	5,417,000	2,024,000	1,262,100	3,010,700	12,916,100
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,202,300	5,417,000	2,024,000	1,262,100	3,010,700	12,916,100

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84001

PROJECT NAME: Miscellaneous	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Utility Drive	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Elevated Tank Controls	2006	300,000
Distribution System Hydraulic Modeling	2006	50,000

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	50,000					50,000
Land						
Construction						
Equipment	300,000					300,000
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	350,000					350,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	350,000					350,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	350,000					350,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84002

PROJECT NAME: Water Treatment Plant #1	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Palm Coast Parkway	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Improvements 2007 700,000

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	700,000					700,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	700,000					700,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	700,000					700,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	700,000					700,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84003

PROJECT NAME: Water Treatment Plant #2	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Citation Boulevard	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Degassification Towers	2006	250,000	
Membrane Replacement	2008-2009	200,000	150,000
Alternate Concentrate Disposal Sys	2006	50,000	

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	300,000		200,000	150,000		650,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	300,000		200,000	150,000		650,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	300,000		200,000	150,000		650,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	300,000		200,000	150,000		650,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 84004

PROJECT NAME: General Plant R & R - Water	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	927,500	900,000	900,000	900,000	900,000	4,527,500
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	927,500	900,000	900,000	900,000	900,000	4,527,500

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	927,500	900,000	900,000	900,000	900,000	4,527,500
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	927,500	900,000	900,000	900,000	900,000	4,527,500

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 85003

PROJECT NAME: Lift Stations and Pump Stations	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Pump Station Upgrades	2006-2010	350,000
Pump Station On-Line Generator	2006-2010	75,000
Pump Station D, 20-1 & OKR Generators	2006	350,000
Pump Station 22-1 & 11-1 Rehab	2006	-
OKR Master Pump Station	2006	150,000
Pump Station B	2006	130,000

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	1,055,000	425,000	425,000	425,000	425,000	2,755,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,055,000	425,000	425,000	425,000	425,000	2,755,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	1,055,000	425,000	425,000	425,000	425,000	2,755,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,055,000	425,000	425,000	425,000	425,000	2,755,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 85005

PROJECT NAME: General Plant R & R - Wastewater	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land						
Construction	1,010,000	1,000,000	1,000,000	1,000,000	1,000,000	5,010,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	1,010,000	1,000,000	1,000,000	1,000,000	1,000,000	5,010,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	1,010,000	1,000,000	1,000,000	1,000,000	1,000,000	5,010,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	1,010,000	1,000,000	1,000,000	1,000,000	1,000,000	5,010,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 89001

PROJECT NAME: Utility Land Acquisition	DATE: July 15, 2005
DEPARTMENT: Utility	PROJECT MANAGER: Richard Adams
LOCATION: Various	ORIGINAL PLAN DATE: July 16, 2004

JUSTIFICATION/DESCRIPTION:

Wellfield Property	2007	7,000,000
Other	2006-2010	200,000

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning						
Land	200,000	7,200,000	200,000	200,000	200,000	8,000,000
Construction						
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	200,000	7,200,000	200,000	200,000	200,000	8,000,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund						
Utility Capital Projects Fund	200,000	7,200,000	200,000	200,000	200,000	8,000,000
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	200,000	7,200,000	200,000	200,000	200,000	8,000,000

CAPITAL IMPROVEMENT PROGRAM

PROJECT #: 99003

PROJECT NAME: City Hall	DATE: July 15, 2005
DEPARTMENT: Non-Departmental	PROJECT MANAGER: Oel Wingo
LOCATION: To Be Determined	ORIGINAL PLAN DATE: July 14, 2002

JUSTIFICATION/DESCRIPTION:

PROJECT COSTS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
Engineering & Planning	1,000,000					1,000,000
Land						
Construction	20,000,000					20,000,000
Equipment						
Effect on Operating Budget						
Materials and Supplies						
TOTAL COSTS:	21,000,000					21,000,000

SOURCE OF FUNDS:	FY 06	FY 07	FY 08	FY 09	FY 10	TOTAL
General Fund						
Streets Improvement Fund						
Park Impact Fee Fund						
Fire Impact Fee Fund						
Development Special Projects Fund						
Transportation Impact Fee Fund						
SR100 CRA Fund						
Capital Projects Fund	21,000,000					21,000,000
Utility Capital Projects Fund						
Stormwater Utility Fund						
Fleet Management Fund						
Amount Unfunded						
TOTAL REVENUE:	21,000,000					21,000,000

FLEET MANAGEMENT FUND FLEET REPLACEMENT SCHEDULE

VEH #	MAKE	DESCRIPTION	YEAR	FY06	FY07	FY08	FY09	FY10
4000	Fire							
20212	Dodge	Brush Truck	1992					
20213	Jeep	Cherokee	1999					
20214	GMC	Pickup Truck	2001		17,100			
20215	Chevy	Sedan	2002		20,400			
000062	Ward/LaFrance	Pumper	2001					
000076	Seagrave	Tanker/Pumper	2000					175,000
000114	Pierce	Tanker/Pumper	1997					
2033	Dodge	Utility Van	2003				20,000	
	Chevy	Passenger Van	2003				23,000	
		Tower Ladder #2	2003					
	Ford	Attack Fire Truck	1991					
	Used	Class A Pumper	2003					
		Seagrave Pumper	2003					
	New	Auto	2005					
	New	SUV	2006					
	New	SUV	2006					
	New	ALS Vehicle	2006	66,500				
	New	ALS Vehicle	2006	66,500				
SUB TOTAL				133,000	37,500		43,000	175,000
4100	Law Enforcement							
	New	Auto	2006	33,000				
	New	Auto	2006	33,000				
	New	Auto	2006	33,000				
	New	Auto	2006	33,000				
	New	Auto	2006	33,000				
	New	Auto	2006	33,000				
	New	Auto	2006	33,000				
	New	Auto	2006	33,000				
	New	Auto	2006	33,000				
	New	Auto	2006	33,000				
	New	Auto	2006	33,000				
SUB TOTAL				363,000				
5011	Public Works							
9026	Morbark	Brush Chipper	2002		31,400			
3021	Anderson	Trailer	2002					
3022	Anderson	Trailer	2002					
3023	Anderson	Trailer	2002					
2001	Dodge	Pickup Truck	2000					
2011	Dodge	Pickup Truck	2001	14,900				
2034	Ford-250	Pickup Truck	2003				25,000	
3031	Anderson	Trailer	2003					
3001	Interstate	Trailer	2000					8,000
4001	GMC	Dump Truck	2000					25,000
4022	Chevy	Dump Truck	2002					
4023	Chevy	Dump Truck	2002					
4911	Ford	Flatbed Truck	1991					
5011	Elgin	Sweeper, Street	2001	165,000				
5021	Ford	Dump Truck	2002					
6001	John Deere	Tractor, 5410	2000					25,000
6002	John Deere	Tractor, 5410	2000					25,000
6003	John Deere	Tractor, 5410	2000					25,000
6004	John Deere	Tractor	2000					25,000
6021	John Deere	Tractor, Utility, 6405	2002					
6022	John Deere	Tractor, Utility, 6405	2002					
6023	John Deere	Tractor, Utility, 6405	2002					
6024	John Deere	Tractor, Utility, 5420	2002					
6025	John Deere	Tractor, Utility, 5420	2002					
6026	John Deere	Tractor, Utility, 5420	2002					
6027	John Deere	Tractor, Utility, 5420	2002					
6981	New Holland	Tractor, 6610-R2	1998			35,000		
6991	John Deere	Tractor, 5410	1999				25,000	

FLEET MANAGEMENT FUND FLEET REPLACEMENT SCHEDULE

VEH #	MAKE	DESCRIPTION	YEAR	FY06	FY07	FY08	FY09	FY10
7012	John Deere	Skid Loader	2001					
7014	Snapper	Grounds Cruiser	2001		5,200			
7015	Snapper	Grounds Cruiser	2001		5,200			
7016	Snapper	Grounds Cruiser	2001		5,200			
7021	Adcs	Graphic Signmaker	2002		11,800			
7871	John Deere	Grader, Motor	1988					
7872	John Deere	Loader	1988					
7912	Bomag	Roller, Vibratory	1991					
7981	Bomag	Roller, Vibratory, 4 HP	1999					
8991	John Deere	Backhoe, Model 410E	1999				64,000	64,000
9001	John Deere	Mower, 15" Batwing	2000					
9002	John Deere	Mower, 15" Batwing	2000					
9003	John Deere	Mower, 15" Batwing	2000					
9004	John Deere	Mower, 15" Batwing	2000					
9005	Snapper	Mower	2000					
9012	Kubota	Mower RC60-F19	2001	11,000				
9014	John Deere	Mower, Boom Arm, JD	2001					
9015	Alamo	Mower, AG15	2001					
9016	Alamo	Mower, AG15	2001					
9017	Alamo	Mower, AG15	2001					
9021	Kubota	Mower	2002					
9022	Sweepster	Broom, Sweepster	2002					
9023	John Deere	Cutter, Rotary	2002					
9024	John Deere	Cutter, Rotary	2002					
9025	John Deere	Cutter, Rotary	2002					
9942	Mott	Mower, 88" Rear Flail	1994					7,500
9971	Hi-Way	Tailgate Conveyor	1997					9,000
9981	Tiger	Mower, 75" Side Flail	1998					13,000
9991	John Deere	Mower, 15" Batwing	1999					9,500
9992	Pounds	Hedge Cutter	1999					11,000
2035	Ford	Pickup Truck	2003				20,000	
2036	Ford-150 Ext.	Pickup Truck	2003				25,000	
2031	Ford-250	Pickup Truck	2003				25,000	
5033	Sterling	Dump Truck	2003					
6031	New Holland	Tractor	2003					
9032	Alamo	Mower, 90.5 Rear Flail	2003			4,500		
9031	Alamo	Mower, 75" Side Flail	2003			19,600		
	Chevy	Pickup Truck	2004					24,000
	New	Forklift	2005					
	New	2.5 Ton Roller	2006	18,500				
	New	Cold Planer for Skid St	2006	6,500				
	New	3/4 Ton Pickup	2006	23,785				
	New	1 Ton Crew Cab/Small	2006	31,500				
	New	20-Ton Trailer	2006	17,500				
	New	6-Ton Enclosed Trailer	2006	14,500				
	New	3/4 Ton Pickup	2006	23,785				
	New	3/4 Ton Pickup	2006	23,785				
	New	3/4 Ton Pickup	2006	23,785				
	New	1/2 Ton 4X4 Pickup	2006	28,500				
	New	Flax Deck Mower	2006	21,500				
	New	Flax Deck Mower	2006	21,500				
	New	Backhoe w/attachment	2006	98,000				
	New	1 Ton Crew Cab/Small	2006	31,500				
	New	1 Ton Crew Cab/Small	2006	31,500				
	New	Gator Cart	2006	12,500			13,000	
	New	Skid Steer w/attachment	2006	34,750				
	New	Skid Steer w/attachment	2006	34,750				
	New	Clam Truck	2006	155,000				
	New	Wheeled Excavator	2006	103,500				
	New	Wheeled Excavator	2006	103,500				
	New	1-Ton Pickup	2006	29,900				
	New	Boat & Trailer	2006	18,500				
SUB TOTAL				1,099,440	58,800	59,100	197,000	271,000

FLEET MANAGEMENT FUND FLEET REPLACEMENT SCHEDULE

VEH #	MAKE	DESCRIPTION	YEAR	FY06	FY07	FY08	FY09	FY10
5012	Facilities Maintenance							
4021	GMC	Flatbed Truck	2002		24,400			
	Ford-250	Pickup Truck	2003				25,000	
SUB TOTAL					24,400		25,000	
6016	Parks/Facilities							
2014	Ford-150	Pickup Truck	2002			20,900		
2021	Chevy	Pickup Truck	2002		13,500			
9011	Kubota	Mower RC60-F19	2001	10,700				
9013	Kubota	Mower RC60-F19	2001	10,700				
7022	Toro	Utility Vehicle	2002					
	New	Pickup Truck	2005					
	New	Tractor (closed cab)	2005					
	New	5-Gang Reel Mower	2005					
	New	Self-Propelled Reel Mc	2005					
	New	Self-Propelled Reel Mc	2005					
	New	Groundsmaster & traile	2006	48,000				
	New	3/4 Ton Pickup	2006	23,785				
SUB TOTAL				93,185	13,500	20,900		
7009	Engineering							
2029	Ford	Pickup Truck	2002		15,500			
2039	Ford	Explorer Sports Trac	2003				25,000	
2037	Ford	Pickup Truck	2003				21,000	
	New	Pickup Truck (4 WD)	2005					
	New	Pickup Truck (4 WD)	2005					
	New	Pickup Truck (4 WD)	2005					
	New	Pickup Truck (4 WD)	2006	17,160				
	New	Pickup Truck (4 WD)	2006	17,160				
SUB TOTAL				34,320	15,500		46,000	
9000	Utility Administration							
414	Ford	Explorer 4X4	2004					
415	Ford	Explorer 4X4	2004					
416	Ford	Explorer 4X4	2004					
	New	Auto	2005					
	New	Explorer 4X4	2006	23,750				
SUB TOTAL				23,750				
9081	Utility Maintenance							
FW - 2431	F-150		1999					
FW - 2181	F-350		1996					
408	Ford	F-250	2004					
409	Ford	F-250	2004					
456	Ford	F-550	2004					
495	Ford	F-350	2004					
SUB TOTAL								

FLEET MANAGEMENT FUND FLEET REPLACEMENT SCHEDULE

VEH #	MAKE	DESCRIPTION	YEAR	FY06	FY07	FY08	FY09	FY10
9082	Wastewater Collection							
FW - 2178	F-350		1996					
FW - 1371	GMC-	TV Inspec. Tck	1989					45,000
FW - 1441	F-350		1990					
FW - 1447	LT	8000 Dump Truck	1990	70,000				
FW - 1894	LTS	8000 Tandem Truck	1994		101,000			
FW - 2234	F-350		1997					
FW - 2279	F-150		1998					
	447 Ford	F-150	2004					
FW - 1297	FT-900	Tank Truck	1989	57,000				
FW - 2071	LTS	8000 Tandem Truck	1995			102,000		
FW - 2244	5 Yard	Dump Truck	1997			60,000		
	393 Ford	F-150	2004					
	394 Ford	F-350	2004					
	395 Ford	F-350	2004					
	397 Ford	F-150	2004					
	438 Ford	F-250	2004					
FW - 473	LT7500-	VACCUM	2004					
	New	Pickup Truck	2005					
	New	Backhoe	2005					
	New	F-350 Dog Box Truck	2006	30,800				
	New	F-250 Utility Body Truc	2006	26,400				
	New	Hydraulic Trailer	2006	14,000				
SUB TOTAL				198,200	101,000	162,000		45,000
9083	Wastewater Treatment							
FW - 2233	F-150		1997					
FW - 2321	F-150	4 x 4	1998					
	399 Ford	F-150	2004					
	Replacement	Tractor	2005					
	New	Explorer Sport Track	2006	19,000				
SUB TOTAL				19,000				
9086	Water Plant #1							
FW - 2432	F-150	4 x 4	1999					
FW - 1740	F-150		1992					
	405 Ford	F-150	2004					
	411 Ford	F-150	2004					
	New	F-250 4WD	2006	21,400				
SUB TOTAL				21,400				
9087	Water Plant #2							
	404 Ford	F-150	2004					
	406 Ford	F-150	2004					
SUB TOTAL								
9088	Water Quality							
FW - 2281	F-150		1998					
	392 Ford	F-150	2004					
	396 Ford	F-150	2004					
	407 Ford	F-150	2004					
	410 Ford	F-250	2004					
	New	Pickup Truck	2005					
SUB TOTAL								

FLEET MANAGEMENT FUND FLEET REPLACEMENT SCHEDULE

VEH #	MAKE	DESCRIPTION	YEAR	FY06	FY07	FY08	FY09	FY10
9090	Water Distribution							
FW - 2176	F-350		1996					
FW - 2177	F-350		1996					
FW - 2231	F-8000	Utility Truck	1997		45,000			
398	Ford	F-150	1998					
401	Ford	F-150	1998					
455	Ford	F-150	1997					
425	LT	8000 Dump Truck	1990	70,000				
FW - 2227	F-8000	Dump Truck	1997			53,000		
390	Ford	F-150	2004					
391	Ford	F-150	2004					
413	Ford	F-550	2004					
457	Sterling	Utility	2004					
	New	Pickup Truck	2005					
	New	1-ton Pickup	2005					
	Replacement	Excavator	2005					
	New	Trailer	2005					
400	Ford	Ranger	2004					
402	Ford	Ranger	2004					
403	Ford	Ranger	2004					
	New	Ranger	2005					
	New	Ranger	2005					
	New	3/4 Ton Extended Cat	2006	28,600				
	New	3/4 Ton Extended Cat	2006	28,600				
	New	1/2 Ton Pickup	2006	26,065				
	New	1/2 Ton Pickup	2006	26,065				
	New	6 Ton Trailer	2006	14,000				
	New	7 Ton Dump Trailer	2006	12,000				
	New	Mini Excavator	2006	45,000				
SUB TOTAL				250,330	45,000	53,000		
5010	Solid Waste							
2023	Chevy	Pickup Truck	2002		13,500			
SUB TOTAL					13,500			
5011	Stormwater Utility							
5031	International	Ditchmaster	2002					
20210	Ford	Pickup Truck	2002		15,500			
2038	Ford	Cargo Van	2003				18,000	
	Chevy	Pickup Truck	2004					15,000
	Chevy	Pickup Truck	2004					15,000
	New	Pickup Truck	2004					24,000
	New	Quad Cab 4X4 Diesel	2005					
	New	10-Wheel Dump	2005					
	New	10-Wheel Dump	2005					
	New	Vac-Con	2005					
	Ford	Pickup Truck	2006	17,160				
SUB TOTAL				17,160	15,500		18,000	54,000
0071	Fleet Management							
2012	Ford	Pickup Truck	2001					
4901	Ford	Flatbed Truck	1990	24,100				
	Chevy	Pickup Truck	2004					24,000
	New	555 w/hydraulic	2005					
	New	4WD w/3 Ton Crane	2006	35,000				
SUB TOTAL				59,100				24,000
GRAND TOTAL OF ALL VEHICLES				2,311,885	356,200	295,000	363,000	639,000

GLOSSARY

AD VALOREM - "In proportion to the value".

AD VALOREM PROPERTY TAX - Real estate and personal property taxes. The taxes are assessed on a portion of the value of the property. Local governments set the levy.

AGGREGATE MILLAGE RATE - The sum of all property tax levies imposed by the governing body. State law limits the aggregate rate for a county or municipality to \$10 per \$1,000 worth of assessed taxable value.

APPROPRIATION - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is limited to the amount of time when it may be expended.

ASSESSMENT (ASSESSED VALUE) - The value for tax purposes determined by the property appraiser for a given piece of real or personal property.

ASSET - Property owned by the City, which has monetary value.

BUDGET - A statement of the financial position of a sovereign body for a definite period of time based on estimates of expenditures during this period and proposals to finance them. The amount of money that is available for, required for, or assigned to a particular purpose.

BUDGET CALENDAR - The schedule of key dates or milestones, which the City follows in the preparation and adoption of the budgets.

BUDGETARY CONTROL - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

BUDGET DOCUMENT - The official written statement prepared by the budget office and supporting staff, which presents the proposed budget to the City Council.

CAPITAL BUDGET - A plan of proposed capital expenditures and the means of financing them. The capital budget is enacted as part of the City's consolidated budget, which includes both operating and capital outlays. The capital budget should be based on a capital improvement program (CIP).

CAPITAL EQUIPMENT - Equipment with a value in excess of \$750 and an expected life of more than 3 years such as automobiles, typewriters and furniture. This equipment is budgeted for in the Operating Budget.

CAPITAL IMPROVEMENTS - Physical assets, constructed or purchased, that have a minimum useful life of 3 years and a minimum cost of \$10,000.

CAPITAL IMPROVEMENT FUND - A budget fund providing for future improvements such as construction of new facilities, acquisition of new equipment, and expansion of services.

GLOSSARY

CAPITAL OUTLAY - The cost of acquiring land, buildings, equipment, furnishings, etc.

CAPITAL PROJECTS - Have long range returns, useful life spans, are relatively expensive, and have physical presence such as buildings, roads, sewage systems, water systems, etc.

CAPITAL IMPROVEMENT PROGRAM - A comprehensive five (5) year plan of capital projects which identifies priorities as to need, method of financing and cost and revenue that will result during the five (5) years. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the Annual Capital Budget.

CONSTRUCTION FUNDS - Established to account for all resources, principally bond proceeds and construction grants, which are used for the acquisition of capital facilities and projects.

CONTINGENCY - An appropriation of funds to cover unforeseen events that occur during the fiscal year.

DEBT SERVICE - The expense of retiring such debts as loans and bond issues.

DEBT SERVICE FUND - The funds created to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

DEPARTMENT - An organizational unit responsible for carrying out a major governmental function, such as Police or Public Works.

DEPRECIATION - The periodic expiration of an asset's useful life. Depreciation is a requirement in proprietary-type funds, such as enterprise and internal service funds. It is not used in any other fund. Depreciation is a non-cash expense and while it is recorded in the annual financial statements, it is not budgeted.

ENTERPRISE FUND - The funds established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

ESTIMATED REVENUES - Projections of funds to be received during the fiscal year.

EXEMPTION - Amounts that state law determines should be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. Some of these exemptions include homestead, agricultural, widows, and disability.

EXPENDITURES - The cost of goods delivered or services rendered including operating expenses, capital outlays and debt service.

GLOSSARY

FINAL MILLAGE - The tax rate adopted in the second public hearing of a taxing agency.

FISCAL YEAR - The twelve-month period to which the Annual Budget applies. The City's fiscal year begins October 1st and ends September 30th.

FIXED ASSETS - Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

FRANCHISE FEES - Fees levied on a corporation in return for granting privilege, sanctioning a monopoly, or permitting the use of public property, usually subject to regulation.

FULL FAITH AND CREDIT - A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

FUNCTION - A major class or grouping of activities directed toward a common goal such as public safety. For the purposes utilized in budgetary analysis, the categories have been established by the State of Florida and financial reports must be grouped according to those established functions.

FUND - An accounting entity that has a set of self-balancing accounts and that records all financial transactions or specific activities or government functions. Eight commonly used funds in public accounting are: General Fund, Special Revenue Funds, Debt Service Funds, Capital Project Funds, Enterprise Funds, Trust and Agency Funds, Internal Service Funds and Special Assessment Funds.

FUND BALANCE (EQUITY) - Fund equity for governmental funds and trust funds, which reflect the accumulated excess of revenues and other financing sources over expenditures and other uses for general governmental functions.

GENERAL FUND - The largest fund within the City, the General Fund accounts for most of the financial resources of the government. General Fund revenues include property taxes, licenses and permits, local taxes, service charges and other types of revenue. This fund usually includes most of the basic operating services, such as fire and police protection, finance, parks and recreation, public works and general administration.

GENERAL OBLIGATIONS BONDS - Bonds that finance a variety of public projects such as streets, buildings and improvements. The repayment of these bonds is usually made from the General Fund, and these bonds are backed by the full faith and credit of the issuing government.

IMPACT FEES - A connection's contribution toward its equitable share of the cost of capital improvements required to serve new customers.

INDIRECT COSTS - Costs associated with, but not directly attributable to, providing a product or service. These are usually costs incurred by other departments in the support of operating departments.

GLOSSARY

INFRASTRUCTURE - Facilities on which the continuance and growth of a community depend on such as roads, waterlines, etc.

INTERFUND TRANSFERS - Transfers among funds. These are utilized to track items for management purposes. They represent a “double counting” and, therefore are subtracted when computing a “net” operating budget.

INTERGOVERNMENTAL REVENUE - Funds received from Federal, State and other Local Government sources in the form of grants, shared revenues and payments in lieu of taxes.

INTERNAL SERVICE FUNDS - The funds established for the financing of goods or services provided by one department to other departments within the City on a cost reimbursement basis. Examples are the Data Processing Fund and the Insurance Fund.

JUST VALUE - Value of a piece of property as determined by the property appraiser, before reductions for legislatively imposed restrictions on valuation increases or other limitations.

MILL - A ratio of one (1) to one thousand (1,000).

MILLAGE RATE - For property tax purposes, a rate established per \$1,000 of assessed taxable value. A property tax millage rate of 3.5 mills for example, would mean property with a taxable value of \$80,000 would pay \$280 in property taxes.

OPERATING EXPENSES - These are the expenses of day-to-day operations and exclude personal services and capital costs.

PERSONAL PROPERTY - Livestock, commercial equipment and furnishings, attachments to mobile homes, railroad cars, and similar possessions that are taxable under State law.

PERSONAL SERVICES - Costs related to compensating employees, including salaries, wages and benefit costs.

PROPOSED MILLAGE - The tax rate certified to the property appraiser by each taxing agency within a county. Proposed millage is to be sent to the appraiser within 35 days after a county’s tax roll is certified by the State Department of Revenue and is listed on notices sent to property owners. No taxing agency may approve a levy that is larger than the one it originally proposed.

REAL PROPERTY - Land and the buildings and other structures attached to it that are taxable under state law.

REVENUE - Additions to assets which:

- a. Do not increase any liability.
- b. Do not represent the recovery of an expenditure.
- c. Do not represent the cancellation of certain liabilities or decrease assets.
- d. Do not represent contributions of fund capital in enterprise and internal service funds.

GLOSSARY

REVENUE ESTIMATE - A formal estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

ROLLBACK RATE - The millage necessary to raise the same amount of Advalorem Tax Revenue as the previous year, excluding taxes from new construction.

STATE REVENUE SHARING - Allocations to municipalities from a trust fund primarily supported by State cigarette and motor fuel taxes.

TAX INCREMENT DISTRICT - An area that has been declared “blighted” and is eligible to use tax increment financing to aid in redevelopment.

TAX INCREMENT FINANCING (TIF) - Property tax revenue generated by the tax on increases in property value above the base value at the time a tax increment district is established. This revenue is used to fund projects in the district.

TAX BASE - The total property valuations on which each taxing agency levies its tax rates.

TAX ROLL - The certification of assessed/taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 of each year.

TENTATIVE MILLAGE - The tax rate adopted at the first public hearing of a taxing agency. Under State law, the agency may reduce, but not increase, the tentative millage during the second budget hearing.

TRUTH IN MILLAGE (TRIM) - State law establishing mandatory procedures, including advertising requirements and the holding of public hearings, for adoption of budgets and tax rates.

USER FEE - Charges for specific services rendered only to those paying such charges as, for example, sewer service charges.

UTILITY TAXES - Municipal charges levied by the City in each and every purchase of a public service within the corporate limits of the City. Public service is electricity, gas, fuel oil, water, and telephone service.

VOTED MILLAGE - Property tax levies authorized by voters within a taxing agency. Bond issues that are backed by property taxes are a common form of voted millage in the State. Such issues are called general obligation bonds.

ACRONYMS

CIP (Capital Improvement Program) - A comprehensive five (5) year plan of capital projects which identifies priorities as to need, method of financing and cost and revenue that will result during the five (5) years. The program is a guide for identifying current and future fiscal year requirements and becomes the basis for determining the Annual Capital Budget.

CPI (Consumer Price Index) - This is a measure of the average change over time in the prices paid by urban consumers for a market basket of consumer goods and services.

FTE (Full-time equivalent employees) - This is calculated by taking the total number of work-hours divided by the standard workweek (usually 40 hours). It is used for ease of comparison; i.e. two part-time people working 20 hours per week equal one FTE.

ISO (Insurance Services Office, Inc.) – ISO is an independent statistical, rating, and advisory organization that serves the property and casualty insurance industry.

TRIM (Truth in Millage) - State law establishing mandatory procedures, including advertising requirements and the holding of public hearings, for adoption of budgets and tax rates.

MISCELLANEOUS STATISTICAL INFORMATION

INITIAL INCORPORATION:	December 31, 1999
FORM OF GOVERNMENT:	Council/Manager
CITY POPULATION:	57,885
AREA: Square Miles	63
LEISURE SERVICE FACILITIES:	
Baseball / Softball Fields	6
Basketball Courts	3
Bocce Ball Courts	5
Community Centers	1
Handball / Racquetball Courts	7
Horseshoe Pits	2
Playgrounds	2
Shuffleboard Courts	2
Tennis Courts	6
Volleyball Courts	1
PUBLIC SAFETY:	
Fire Stations	3
Firefighters / Volunteers	36 / 25
Law Enforcement (Partial Contract Service)	12
FACILITIES:	
Miles of Paved Streets	528
Miles of Unpaved Streets	0.5
Miles of Sidewalks, Walkways, and Bikepaths	15
Number of Street Lights	717
Number of Traffic Signals	25
Number of Public Buildings	5
CITY UTILITIES:	
Solid Waste Accounts	25,000
SCHOOL ENROLLMENT: K - 12	7,899

POPULATION STATISTICS

Fiscal Year Ended	Palm Coast Population	% Change During the Period	Flagler County Population	% Change During the Period
1999	30,767		45,818	
2000	32,732	6.39%	49,832	8.76%
2001	35,443	8.28%	53,061	6.48%
2002	38,348	8.20%	57,709	8.76%
2003	42,850	11.74%	61,618	6.77%
2004	50,423	17.67%	67,225	9.10%
2005	57,885	14.80%	73,500	9.33%
2006	65,018	12.32%	82,600	12.38%
2010	72,848	12.04%	92,500	11.99%

Fiscal year 2005 and 2010 population estimates prepared by Planning.

MILLAGE RATE COMPARISON

Jurisdiction	2005 Operating Millage	Rank (Low to High)	2006 Proposed Millage	Rank (Low to High)
Beverly Beach	2.31980	2	2.31980	2
Bunnell	5.90000	7	5.90000	7
Flagler Beach	3.00000	3	3.00000	3
Flagler County *	5.18300	6	5.10000	6
Marineland	0.00000	1	0.00000	1
Ormond Beach **	3.33842	4	3.33842	4
Palm Coast	3.40000	5	3.40000	5
St. Augustine	6.60000	8	6.60000	8

* The millage rate for Flagler County is the General Fund millage, which is paid by all residents in Flagler County.

** Includes debt service millage.

UTILITY RATE COMPARISON

Jurisdiction	Water Charge Residential (5,000 gallons)	Rank (Low to High)	Wastewater Charge Residential (5,000 gallons)	Rank (Low to High)
Beverly Beach (1)	\$63.40	6	\$38.17	6
Bunnell	\$31.16	5	\$30.54	5
Flagler Beach	\$18.00	2	\$22.50	1
Flagler County	N/A	-	N/A	-
Marineland	N/A	-	N/A	-
Ormond Beach	\$14.56	1	\$29.51	4
Palm Coast	\$28.65	4	\$24.02	2
St. Augustine	\$20.98	3	\$28.33	3

Jurisdiction	Solid Waste Charge (Residential)	Rank (Low to High)	Stormwater Charge (Residential)	Rank (Low to High)
Beverly Beach (1)	\$0.00	1	\$0.00	1
Bunnell	\$12.13	2	\$0.00	1
Flagler Beach	\$14.57	6	\$0.00	1
Flagler County	\$16.49	7	\$0.00	1
Marineland	N/A	-	N/A	-
Ormond Beach	\$12.15	3	\$6.00	7
Palm Coast	\$12.15	3	\$3.00	5
St. Augustine	\$13.34	5	\$5.00	6

N/A = "Not Applicable" or "Not Available"

(1) Water and wastewater service is provided by Flagler County Utility. Solid waste is included in the millage rate.