

Fiscal Year 2011–2012
Work Plan and Budget

Adopted September 2011



The sun rises over the St. Johns River's upper basin.





Mission statement of the St. Johns River Water Management District

We will ensure the sustainable use and protection of water resources for the benefit of the people of the District and the state of Florida.

Core missions of the St. Johns River Water Management District

Water supply

To implement a regional strategy to provide sufficient waters for users and the environment

Water Quality and Natural Systems Protection and Improvement

To protect water quality and natural systems of the District and improve those resources within SWIM (Surface Water Improvement and Management) basins

Flood protection

To prevent increases in flooding and operate and maintain the District's regional flood control projects

Organizational effectiveness

To provide for organizational structure and tools that result in and reward continuous improvement and enhanced service delivery

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Figure 1. Florida's Five Water Management Districts

History of Water Management Districts

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972, including the Environmental Land and Water Management Act, the Comprehensive Planning Act, the Land Conservation Act, and the Water Resources Act (WRA). Collectively, these policy initiatives reflect the philosophy that land use, growth management, and water management are interwoven and should be addressed as an integral entity.

Florida's institutional arrangement for water management is unique in the United States and beyond. The 1972 WRA granted Florida's five water management districts broad authority and responsibility. Two of the five districts (South Florida and Southwest Florida) existed prior to the passage of the WRA primarily as flood control agencies, however, today the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection, and natural systems management.

Regional water management districts, established by the Legislature and recognized in the State Constitution, are set up largely on hydrologic boundaries. Water management districts are funded by ad valorem taxes normally reserved for local governments using taxing authority, which emanates from a constitutional amendment passed by Floridians in 1976. Each water management district is governed by a governing board whose members are appointed by the Governor and confirmed by the Senate. There is also general oversight at the state level by the Florida Department of Environmental Protection (FDEP).

Florida water law embodied largely in Chapter 373 of the *Florida Statutes (F.S.)*, combines aspects of Western (prior appropriation) and Eastern (riparian) water laws. In Florida, water is a resource of the state, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. The original law recognized the importance of balancing human needs for water with those of Florida's natural systems. This takes the form of requiring the establishment of minimum flows and levels for lakes, streams, aquifers, and other water bodies, and restrictions on long-distance water transfers.

Each of Florida's water management districts has a history that cannot be completely detailed here. Together, these unique organizations work with the state and local government to assure the availability of water supplies for all reasonable and beneficial uses; protect natural systems in Florida through land acquisition, management, and ecosystem restoration; promote flood protection; and address water quality issues. Interested readers should contact officials at each district or review their web sites for further details.

Overview of the District

The St. Johns River Water Management District encompasses all or part of eighteen counties in north and east-central Florida. This area contains 18 counties (see the list below) and 100 municipalities. It includes the entire St. Johns River watershed, the Ocklawaha River, the Atlantic coastal areas, the Nassau River Basin, and the Florida side of the St. Mary's River basin.

Alachua*	Baker*	Bradford*	Brevard	Clay
Duval	Flagler	Indian River	Lake*	Marion*
Nassau	Okeechobee*	Orange*	Osceola*	Putnam
St. Johns	Seminole	Volusia		

* Partially within the District

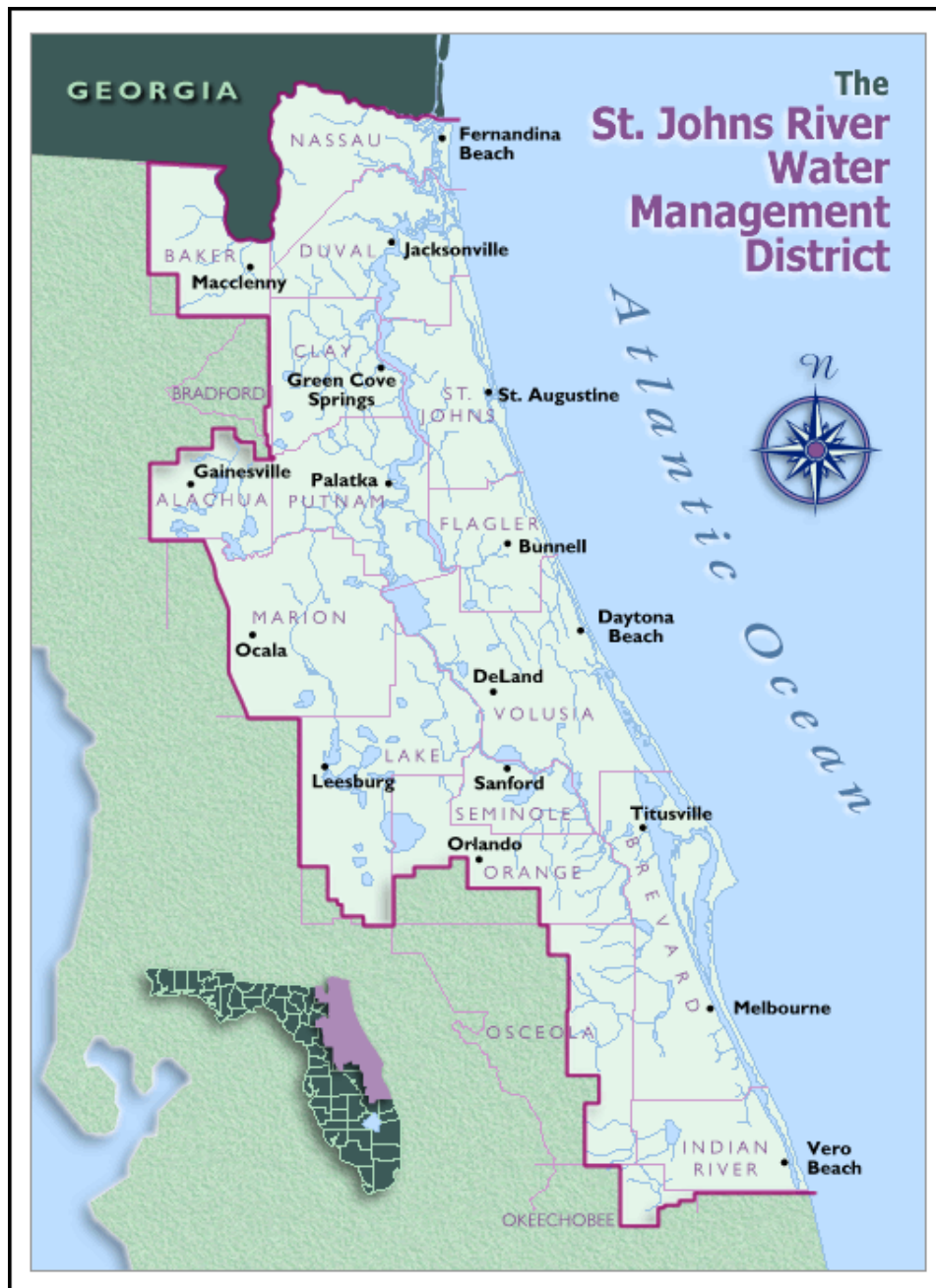


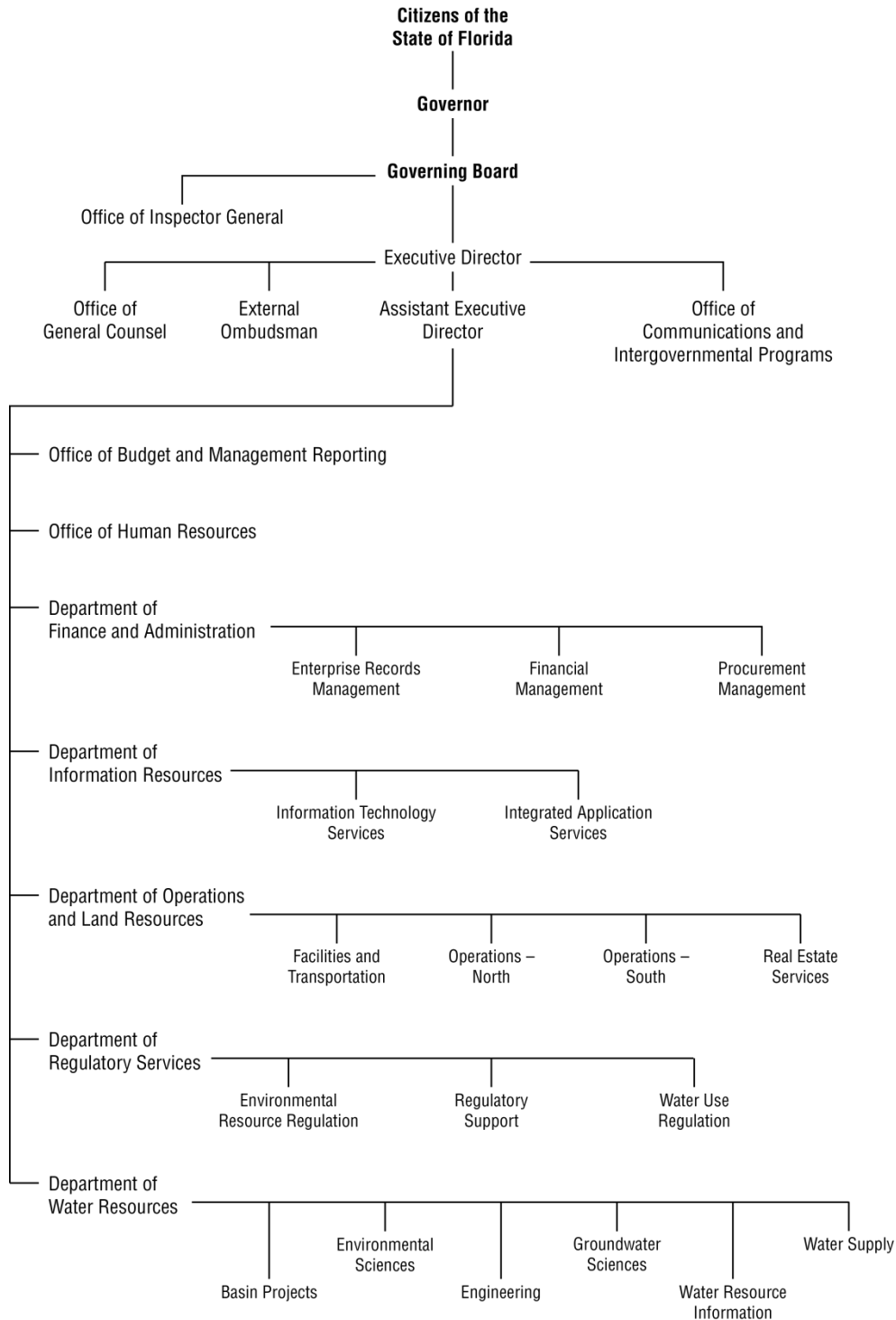
Figure 2. Map of SJRWMD

The District has jurisdiction over 12,283 square miles, which is approximately 23 percent of the state’s land area. Approximately 4.73 million people reside in the District, a population that is projected to reach 5.6 million by the year 2020.

The District operates and maintains over 100 major and minor water control structures, including 11 spillways, three navigational locks, and approximately 300 miles of levees and canals. The District has acquired approximately 690,000 acres of land (through ownership, management, or conservation easement rights). The District has 591 full-time equivalent (FTEs) positions working out of three owned facilities, which include the headquarters facility in Palatka, an operations facility in Moss Bluff, and a service center in Palm Bay, as well as two leased service centers in Jacksonville and Maitland.

District Organization

The District is governed by a nine-member Governing Board, appointed by the Governor and confirmed by the Florida Senate, that oversees the District. The Governing Board, which meets at least monthly, establishes policy, hires the Executive Director, executes regulatory responsibilities, approves contracts, and has constitutional authority to levy ad valorem taxes for water management purposes. The District’s organization is structured by departments and offices.



District Functions and Responsibilities

The District's original focus on flood protection (FP) has expanded to include the other three areas of responsibility, including Water Supply (WS), Water Quality (WQ), and Natural Systems (NS). During the first decade of 2000, additional funding was available from District as well as state sources to support fixed capital outlay projects such as water resource and supply development assistance projects, surface water restoration projects, and land acquisition.

Beginning in 2008, the District's revenue sources started to fall. The economic downturn caused property values to decline. Enacted legislation increased homestead exemptions and constrained tax authorities' from increasing their millage rates without extraordinary measures. In 2011, the legislature capped the water management district's primary revenue source, ad valorem, at \$85.36 million a year. The District is reducing its workforce and organizing its structure to focus on its core missions with reduced financial and personnel resources.

District Accountability

The District is fiscally accountable to the Legislature and taxpayers. Below is a summary of some of the various accountability measures.

Legislative Accountability

The Water Management Districts (WMDs) are governed by a variety of statutes, especially those primarily codified in Ch. 373, *F.S.*, which are regularly revised and amended by the Legislature. Section 373.536, contains several statutory requirements concerning wmd budgets as follows:

- Each WMD is limited to a specific millage rate by law. SJRMWD has a 0.600 millage rate cap (s. 373.503 3(a)(3), *F.S.*).
- In 2011, section 373.536, *F.S.* was revised. It established an ad valorem revenue cap for each of the water management districts and provided the Legislative Budget Commission (LBC) with the same authority as the Executive Office of the Governor (EOG) to disapprove, in whole or in part, the budget of each water management district.
- SJRWMD is required to submit a variety of financial reports to the EOG and the Legislature including the tentative budget, adopted budget, financial audit, and capital improvements plan (s. 373.536, *F.S.*).
- Statute directs the process for budget adoption, which includes such items as public noticing (s. 129.03 200.065, and 373.536, *F.S.*).
- The state has established strict controls on fund investments and bonding (s. 373.559, 373.563, 373.566, 373.573, 373.576, 373.579, 373.583, and 373.584, *F.S.*).
- The Department of Environmental Protection (FDEP) has supervisory authority over all the WMDs (s. 373.026(7), *F.S.*).
- On July 1, 2011, FDEP created a new staff position in 2011 to oversee WMD budgets.

Taxpayer Accountability

Although Governing Board members are not elected, citizens have many statutory points of entry regarding WMD business. There is a variety of state requirements as follows:

- WMDs must hold a public hearing to adopt the tentative and final budgets. The hearings must be properly noticed (s. 200.065, and 373.536 *F.S.*).
- All Governing Board activities are subject to the Florida Sunshine Law (Chapter 286, *F.S.*)

District Personnel

During the budget development period, the District had to make many extremely difficult decisions as it right-sizes the agency to ensure that it is properly aligned with the direction and focus of the Governor and Legislature. The FY 2011–2012 Budget includes 591.1 full-time equivalent positions (FTEs – District staff), which reflects a 17.6% reduction from the FY 2010–2011 level. This level of personnel is comparable to the number of FTEs in FY 1992–1993 (588.0 FTEs). The reduction of 126.5 FTEs was accomplished through attrition, voluntary separations, and workforce reductions. Table 1 below provides a three-year personnel comparison by EOG program.

Table 1. Three-year personnel comparison by EOG program

EOG Program	Actual 2009–2010	Amended 2010–2011	Adopted 2011–2012	Variance Amount	Variance Percentage
Water Resources Planning and Monitoring	113.25	113.00	104.60	(8.40)	-7.4%
Acquisition, Restoration and Public Works	129.30	131.60	103.15	(28.45)	-21.6%
Operation and Maintenance of Lands and Works	106.40	103.25	87.70	(15.55)	-15.1%
Regulation	199.65	200.75	148.65	(52.10)	-26.0%
Outreach	27.50	26.50	13.00	(13.50)	-50.9%
District Management and Administration	140.40	142.50	134.00	(8.50)	-6.0%
Total	716.50	717.60	591.10	(126.50)	-17.6%

In addition to the loss of 126.5 FTEs – District staff, the District will also reduce its contingent workers by 70.2 FTEs, or 85.4%. All but one EOG program, District Management and Administration, will no longer use contingent workers to supplement their workforce, with the majority of the remaining contingent workers employed by the Information Technology program under the District Management and Administration program.

Personnel Highlights and Explanation of Variances

Because of significant revenue constraints, both personnel reductions and redirections have been made Districtwide for FY 2011–2012 in order to focus on the District’s core missions with limited resources. District programs that will lose or gain more than 1.0 FTEs in the new fiscal year are summarized below.

Programs Losing FTEs

- As the Water Supply Impact Study nears completion, the Water Supply Planning program will reduce 14.55 FTEs through workforce reductions and redirections.
- The Water Use Data Management program will reduce its workforce by 1 FTEs in FY 2011–2012 through workforce reductions and redirections.
- The Minimum Flows and Levels program will reduce its workforce by 1 FTEs in FY 2011–2012 through workforce reductions and redirections.
- In FY 2011–2012, the Hydrologic Data Collection, Surface Water Quality Monitoring, and Laboratory Services programs will be deactivated their FTEs redirected to the new Water Resource Information program.
- In FY 2011–2012, the Surveying program will be deactivated its FTEs redirected to the Surface Water Projects program.
- Because of no new state funding for land acquisitions, the Land Acquisition program will reduce 4.95 FTEs through workforce reductions, voluntary separations, and redirections.
- The Abandoned Artesian Well Plugging program will be deactivated in FY 2011–2012 and its 1.25 FTEs are either be redirected to other programs or eliminated through workforce reductions.

- All nine surface water basin programs will be deactivated in FY 2011–2012. The FTEs previously assigned to the surface water basins (90.65 FTEs) are either be redirected to the Surface Water Projects program or positions eliminated through workforce reductions.
- With no scheduled facilities construction projects in the five-year forecast, the Facilities Construction program is eliminated. The 1.2 FTEs include a 1 FTE workforce reduction 0.20 FTE redirection.
- The Land Management program will lose 8.85 FTEs through workforce reductions, voluntary separations, and redirections to other programs.
- The Works - Structures & Levees Operations and Maintenances program has reduced its staffing by 3.6 FTEs through workforce reductions, voluntary separations, and redirections.
- The Operation and Maintenance Support program will reduce 4 FTEs through workforce reductions and redirections.
- The regulation programs will reduce staff through redirections and workforce reductions in FY 2011–2012:
 - Consumptive Use Permitting -19.45 FTEs
 - Water Well Construction -7 FTEs
 - Environmental Resource Permitting - 45.6 FTEs
- The Outreach program’s staff will be reduced by 13 FTEs. This includes redirecting 7.0 FTEs to the newly established Technical Assistance program and staff reductions of 6 FTEs through workforce reductions and voluntary separations.
- The General Counsel program will reduce 2.2 FTEs though attrition and redirections.
- The Inspector General program will reduce 1 FTE through a workforce reduction.
- The Administrative Support program will lose 12 FTEs through workforce reductions, voluntary separations, and redirection of personnel to the newly established Procurement/Contract Management program.
- The Fleet Services program will lose 2.05 FTEs through workforce reductions.
- The Human Resource program will lose 2.5 FTEs through workforce reductions.
- The Information Technology program will lose 5 FTEs in FY 2011–2012 through workforce reductions and voluntary separations.

Programs Gaining FTEs

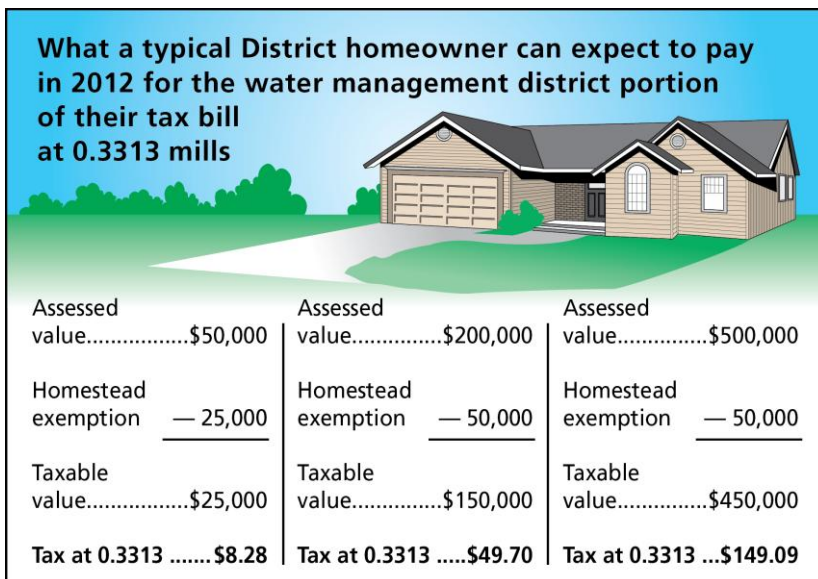
- The newly created Water Resource Information program will gain 54 FTEs due to the merger of Hydrologic Data Collection, Surface Water Quality Monitoring, and Laboratory Services programs.
- In FY 2011–2012, the District will establish the Technical Assistance program to be consistent with the Standard Format Tentative Budget Submission. The program includes 7 FTEs redirections from the Outreach program.
- The renamed Surface Water Projects program will add 70.75 FTEs after the consolidation of nine surface water basin programs and the Surveying Services program.
- The Facilities Management program will add 2.2 FTEs through redirections from the Land Management program.
- The Regulatory Support program will add 19.95 FTEs through redirection of positions in the Division of Regulatory Support. Previously FTEs in this division were allocated to the three regulatory programs (Consumptive Use Permitting, Water Well Construction Permitting and Environmental Resource Permitting).
- The Executive Direction program will add 1 FTE through redirection from the General Counsel (0.5 FTE) and Lobbying (0.5 FTE) programs.
- In FY 2011–2012, the District will establish the Procurement/Contract Management program to be consistent with the Standard Format Tentative Budget Submission. This program has 15 FTEs that were previously included in the Surface Water Projects (2 FTEs), Operations and Maintenance Support (1.FTE), Regulatory Support (1 FTE), and Administrative Support (11 FTEs) programs.

District Millage Rate

New legislation passed during the 2011 legislative session limited the maximum ad valorem tax revenue that the District can levy at \$85.35 million in FY 2011–2012. Based on the maximum ad valorem tax revenue, the District will adopt the millage rate at 0.3133 for FY 2011–2012, which is 20.3% lower than the millage rate (0.4158) assessed in FY 2010–2011. FY 2011–2012’s millage rate of 0.3133 is comparable to the FY 1989–1990 millage rate of 0.346.

With a millage rate of 0.3133, a property owner with a homesteaded property assessed at \$200,000, the annual tax paid to the District will be \$49.70. Figure 3 below provides additional examples of the amount of ad valorem tax due to the District based on different property values.

The FY 2011–2012 millage rate represents a 26.5% reduction over the estimated rolled back rate of 0.4509 and a 45.4% reduction over the estimated maximum millage rate of 0.6062 in FY 2011–2012. The rolled back rate is defined in s. 200.065, *F.S.*, as the rate that equals to prior year tax revenues divided by current year total taxable values less allowances for new construction, plus additions to the tax roll minus deletions to the tax roll.



The rolled-back rate, if levied, represents "no tax increase" from the prior year. The maximum allowable millage rate is defined in s. 200.185, *F.S.*, as the rolled-back rate multiplied by the previous year’s per capita Florida personal income that may be levied by a majority vote. The maximum millage rate links the District’s growth to personal income growth. Given the method for calculating the rolled-back rate, it will be very difficult for the District to go back to the prior year (FY 2010–2011) millage rate (0.4158) even if the maximum ad valorem revenue cap is lifted.

Figure 3. Ad valorem tax for selected home values

District Revenues

The District receives revenues from a variety of sources. Figure 4 presents the FY 2011–2012 revenue by major funding source. The largest revenue source is District revenues (80.6%), including Ad valorem taxes and Other District sources such as fund balance, permits, land management revenues and other miscellaneous revenues. The other revenues sources, Local, State and Federal, represent 19.4% of the District’s total revenues in FY 2011–2012.

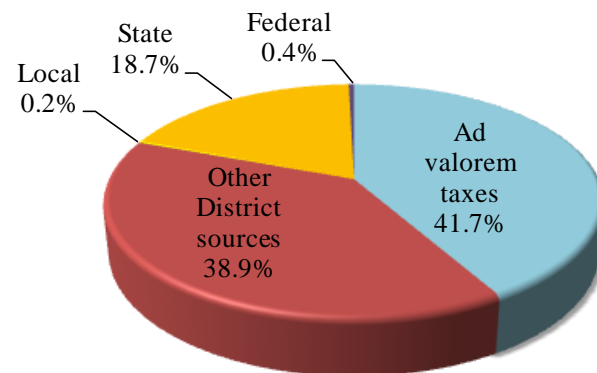


Figure 4. FY 2011–2012 revenues by funding source

Revenue Highlights and Explanation of Variances

In developing the annual work plan and budget, the adopted budget is compared to the prior two fiscal years' budgets. Table 2 below presents a three-year revenue comparison. A summary follows to explain the variances between the FY 2010–2011 Amended Budget and the FY 2011–2012 Adopted Budget by funding source.

Table 2. Three-year revenues comparison by funding source

Revenue Source	Actual Expenditures 2009–2010	Amended 2010–2011	Adopted 2011–2012	Variance Amount	Variance Percentage
Ad valorem taxes	\$124,930,368	\$110,873,030	\$85,355,619	\$(25,517,411)	-23.0%
Other District sources	13,329,592	53,021,472	79,713,402	26,691,930	50.3%
Local	1,210,331	670,604	494,526	(176,078)	-26.3%
State	58,852,044	70,608,915	38,293,309	(32,315,606)	-45.8%
Federal	3,059,031	9,642,196	826,823	(8,815,373)	-91.4%
Total	\$201,381,367	\$244,816,217	\$204,683,679	\$(40,132,538)	-16.4%

District Sources

Ad Valorem Tax

The projected ad valorem revenue for FY 2011–2012 is \$85.35 million, which represents a district-wide average 23.0% decrease over FY 2010–2011. The decrease in the ad valorem tax revenues is the result of new legislation (SB 2142) passed in 2011 that caps the District's ad valorem revenue at \$85.35 million a year. Figure 5 shows that the District's ad valorem revenue for FY 2011–2012 is comparable to FY 2003–2004.

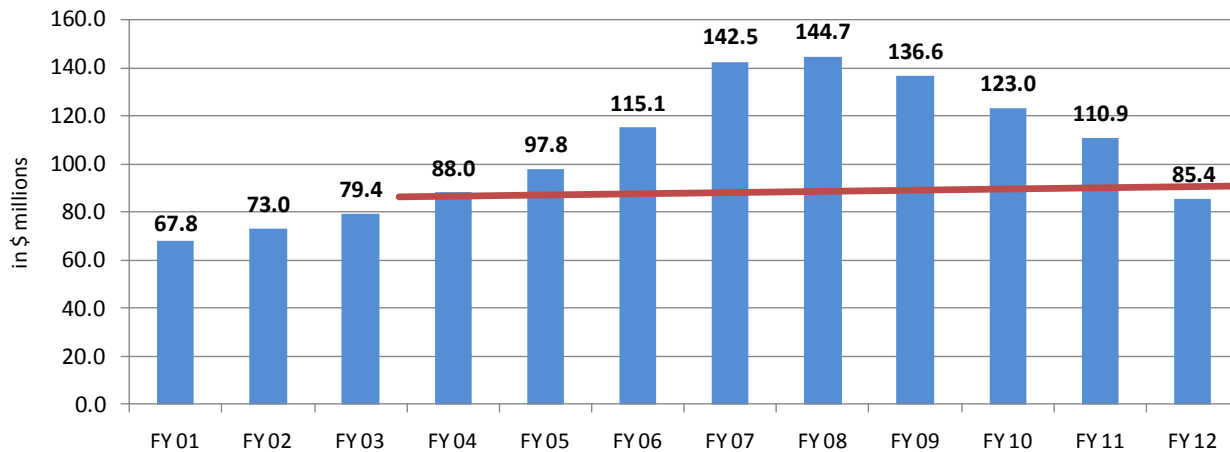


Figure 5. History of District's ad valorem revenue since FY 2000–2001

Other District Sources

Other District revenue sources for FY 2011–2012 total \$79.71 million. This represents a 50.3% increase over the FY 2010–2011 Amended Budget. Other District Sources includes fund balance from prior fiscal years as well as forecasted new revenues from permit fees, interest earnings, land management revenues, sale of fixed assets and other miscellaneous revenues. Figure 6 shows the majority of the \$79.71 million in Other District Sources is from fund balances assigned for major projects and initiatives as well as for long-term cooperative funding commitments.

In the last two years, the District has used an increasing level of assigned fund balances and ad valorem revenues to fund programs and projects that previously had state revenues available. The District’s share of the Water Management Lands Trust Fund supported most of the Land Management and Invasive Plant Management programs. Without state revenues, these core mission programs have relied exclusively on District revenues thus reducing the amount available to fund major projects and initiatives.

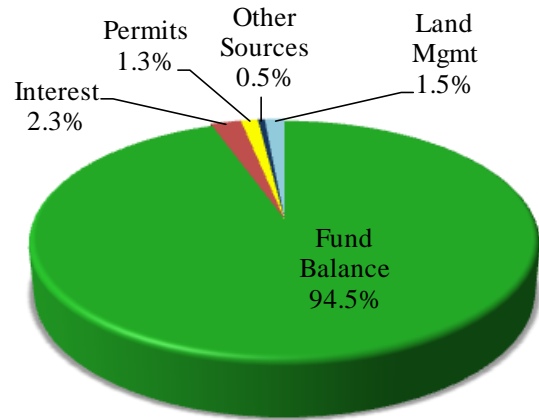


Figure 6. Breakdown of Other District Sources

The District’s five-year fund balance utilization plan projects expending the remaining assigned fund balances by 2015–2016 (see Table 3 on the next page). With ad valorem revenue capped at \$85.35 million, the ability to replenish assigned fund balances in the future will be difficult.

Local Sources

The Adopted Budget includes \$0.49 million from local sources. The figure represents estimated carryover funds from FY 2010–2011 for the District to continue projects in the Northern Coastal Basin and a compliance project under the ERP program.

State Sources

The total State funding in the Adopted Budget is \$38.29 million, which is 45.8% lower or \$32.32 million less than the FY 2010–2011 Amended Budget. New state funding in FY 2011–2012 is limited to the Water Management Lands Trust Fund for Debt Service Obligation totaling \$6.52 million. The continued, dramatic decrease in state funding reflects the adverse economic climate in the state. Because of reduced state revenues, the District will experience a third fiscal year with very little new state funding for District programs and projects.

Of the total state revenues, \$30.01 million, or 78.4%, of the projected total state revenues, is from forecasted carryover encumbrances from the FY 2010–2011 Amended Budget. Carryover encumbrances are contractual commitments that support long-term capital and cooperative funding projects that are outstanding at the end of prior fiscal year. Due to the nature of many multi-year projects funded by state funding sources, encumbered funds from the prior fiscal year may be added to subsequent fiscal years to implement and complete these long-term projects. Major contributors to the state revenues include:

- **Water Protection and Sustainability Trust Fund– AWS (WP&STF):** The Water Protection and Sustainability Trust Fund was established by the Florida Legislature in FY 2005–2006 (s. 403.890, F.S.). The District was appropriated \$25 million in FY 2005–2006, \$15 million in FY 2006–2007, and \$13 million in FY 2007–2008. No new funding has been provided from this trust fund since FY 2007–2008. The FY 2011–2012 budget includes \$22.7 million in carryover encumbrances for valid contracts with cooperators to implement six alternative water supply projects.
- **Water Protection and Sustainability Trust Fund– SWIM:** The District was appropriated \$6.25 million during FY 2005–2006 and \$2.5 million in FY 2006–2007. Because the state has experienced significant revenue shortfalls in recent years, no new funding has been provided from this trust fund since FY 2007–2008. The FY 2011–2012 budget includes \$104,875 prior year funding encumbered for cooperative stormwater cost-share projects

Table 3. SJRWMD 5-year fund balance utilization plan

Core Mission	Designations (Assigned or Unassigned)	Total Designated Amounts	Five Year Utilization Schedule				
			2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
Restricted							
	Mitigation	\$ 11,051,552	-	-	-	-	-
	Debt Service	6,396,362	-	-	-	-	-
Committed							
	Economic Stabilization Fund	6,900,000	-	-	-	-	-
Assigned							
NS	Land Management	6,932,970	\$ 1,586,945	\$ 2,000,000	\$ 2,000,000	\$ 1,346,025	-
WS/WQ/FP/NS	Fellsmere Water Management Area	10,417,628	10,417,628	-	-	-	-
WS/WQ	Canal-1/10 Rediversion	11,611,000	140,000	5,500,000	5,971,000	-	-
WQ	Apopka North Shore Restoration	800,000	800,000	-	-	-	-
WS/WQ/FP/NS	Survey NAVD 88 Vertical Datum Conversion	38,000	38,000	-	-	-	-
WS/NS	Groundwater Resources Assessment - Aquifer Performance Testing, Modeling and Data Enhancements	10,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
WQ	Rough Fish Harvesting to reduce phosphorus levels and improve water quality	2,167,299	255,000	502,299	470,000	470,000	470,000
WQ	Alum treatment for stormwater control to protect lake water quality	2,200,000	400,000	450,000	450,000	450,000	450,000
FP	Flood control structure rehabilitation USJRB	2,942,002	600,000	622,002	620,000	550,000	550,000
WS/NS	MFL Prevention -Recovery Strategy Projects (WRD and/or AWS)	25,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
WQ/NS	Water Quality & Ecological Restoration Projects	25,000,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000
WS	Water Conservation & Demand Management Projects	13,000,000	2,600,000	2,600,000	2,600,000	2,600,000	2,600,000
WS	Taylor Creek Design	379,267	379,267	-	-	-	-
WS/WQ/FP/NS	Budgeted Operating Reserves for Contingencies	5,000,000	5,000,000	-	-	-	-
WS/WQ/FP/NS	Future Years' Budgets (for Carryover Encumbrances)	41,090,757	41,090,757	-	-	-	-
Unassigned							
Undesignated Fund Balance - Estimated at 09/30/2011 (after audit is complete)							
WS/WQ/FP/NS	Designated for Future Years' Budgets	5,400,000	-	4,200,000	1,200,000	-	-
Total		\$ 186,326,837	\$ 75,307,597	\$ 27,874,301	\$ 25,311,000	\$ 17,416,025	\$ 16,070,000
Remaining Balances at Fiscal Year End			111,019,240	83,144,939	57,833,939	40,417,914	24,347,914

Core Mission Key: WS = Water Supply, WQ = Water Quality, FP = Flood Protection, NS = Natural Resources

- **Water Management Lands Trust Fund (WMLTF):** Section 373.59, F.S. established the Water Management Lands Trust Fund. Funded with documentary stamps, funds appropriated to the District have historically been used to fund debt service payments on bonds, payment in lieu of taxes, land management and maintenance, as well as capital improvements on land titled to the water management districts. For FY 2011–2012, the District’s appropriation was limited to the amount needed to fund the annual debt service payment. The FY 2011–2012 budget for this funding source totals \$7.19 million, which includes \$6.52 million for debt service \$676,288 of estimated carryover encumbrances from FY 2010–2011 for projects in Middle St. Johns River and Indian River Lagoon basins.

- **Ecosystem Management Trust Fund (EMTF):** Prior to the economic downturn, the state appropriated funds to the District from the EMTF to support its surface water basin initiatives. Since 2000, the District has been appropriated more than \$100 million from this trust fund. The District has not received funding from this trust fund since FY 2008–2009. The Adopted Budget includes \$6.44 million of EMTF, which consists of both projected carryover encumbrances and prior years’ appropriations, for surface water restoration projects in Lower St. Johns River, Middle St. Johns River, and Indian River Lagoon Basins. Additionally, EMTF funds will be used to fund data collection and mapping projects under both the Water Resource Information and Surface Water Projects programs.

- **Department of Transportation (FDOT):** The District anticipates receiving \$605,154 from the Department of Transportation to implement environmental mitigation for the impact of transportation projects. Two District programs/projects will receive FDOT funding, including the Surface Water Projects and the FDOT Mitigation programs.

Federal Sources

Funding from federal sources for FY 2011–2012 will decrease by \$8.89 million to \$826,823. There are two federal revenue sources included in the FY 2011–2012 budget, including the U.S. Environmental Protection Agency (EPA) and U.S. Fish and Wildlife Service (FWS). The EPA funds (\$801,823) will go toward supporting activities in the Indian River Lagoon as part of the Indian River Lagoon National Estuary Program. The FWS funds (\$25,000) will be used by the Land Management program to undertake scrub jay protection and restoration work on District lands.

Revenues by Funds

The District's budget consists of five funds, which include General Fund, Special Revenue Fund - Other, Special Revenue Fund – Water Protection and Sustainability, Debt Service Fund, and Capital Projects Fund. Table 4 below summarizes revenues by fund for the FY 2011–2012 budget.

The District uses only five funds for budget reporting purposes and such a practice is somewhat different from the approach used in preparing the District's Comprehensive Annual Financial Report (CAFR) that classifies major and minor funds based on Governmental Accounting Standards Statement (GASB) 34.

Table 4. Summary of funds by funding source

	General Fund	Special Revenue		Debt Service Fund	Other Capital Projects Fund	FY 2011-2012 Total Budget
		Other	Water Protection & Sustainability			
Fund Balance	\$ 28,910,807	\$ 95,477	\$ 18,747,695		\$ 27,649,095	\$ 75,403,074
Estimated Revenues						
<u>Ad Valorem Taxes</u>						
Millage per \$1,000 - .3313						
Ad Valorem Taxes	<u>\$ 85,355,619</u>					<u>\$ 85,355,619</u>
<u>District Sources</u>						
Interest on Investments	\$ 1,800,000					\$ 1,800,000
Regulatory Permits	1,000,000					1,000,000
Other District Sources	400,000					400,000
Land Management Revenue	1,205,805					1,205,805
Total District Sources	<u>\$ 4,405,805</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,405,805</u>
<u>Local Sources</u>						
Counties		217,450				217,450
Cities		217,450				217,450
Other Local		59,626				59,626
Total Other Local Sources	<u>\$ -</u>	<u>\$ 494,526</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 494,526</u>
<u>State Sources</u>						
Resolution 2000-24		112,275				112,275
Federal Through State		484,434				484,434
Water Protection & Sustainability Trust Fund - AWS			22,698,834			22,698,834
Water Protection & Sustainability Trust Fund - SWIM			104,875			104,875
Florida Forever						-
Water Management Lands Trust Fund		676,288		6,516,850		7,193,138
Florida Department of Transportation		605,154				605,154
Ecosystems Management Trust		6,441,418				6,441,418
Specific Appropriation		78,709				78,709
IRL License Plate		150,995				150,995
Other State Agencies		328,000				328,000
Total State Sources	<u>\$ -</u>	<u>\$ 8,877,273</u>	<u>\$ 22,803,709</u>	<u>\$ 6,516,850</u>	<u>\$ -</u>	<u>\$ 38,197,832</u>
<u>Federal Sources</u>						
Environmental Protection Agency - EPA		\$ 801,823				\$ 801,823
Other Federal		25,000				25,000
Total Federal Sources		<u>\$ 826,823</u>				<u>\$ 826,823</u>
Total Estimated Revenues	<u>\$ 89,761,424</u>	<u>\$ 10,198,622</u>	<u>\$ 22,803,709</u>	<u>\$ 6,516,850</u>	<u>\$ -</u>	<u>\$ 129,280,605</u>
Total Source of Funds (Fund Balance + Revenues)	<u>\$ 118,672,231</u>	<u>\$ 10,294,099</u>	<u>\$ 41,551,404</u>	<u>\$ 6,516,850</u>	<u>\$ 27,649,095</u>	<u>\$ 204,683,679</u>

District Expenditures

The District’s expenditures are summarized by six major program categories that follow the standard budget format for the water management districts.

Of the total budget of \$204.68 million in FY 2011–2012, Figure 7 shows that over 62% of the District expenditures will be in Acquisition, Restoration, and Public Works program. Most projects (capital and cooperative funding projects) under this program have a significant amount of carryover encumbrance that were initiated in previous years. Therefore, the budgeted amount for this program is usually larger than what is expended during the fiscal year.

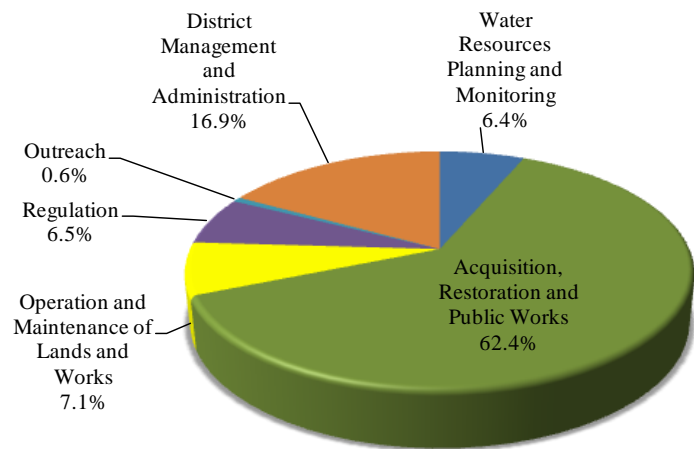
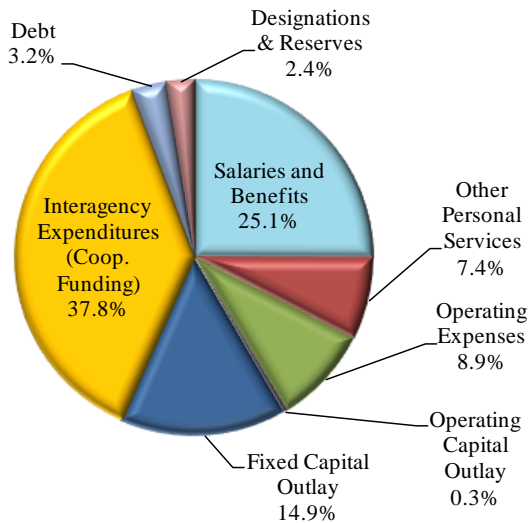


Figure 7. FY 2011–2012 District expenditures by EOG program



By examining the expenditure categories, Figure 8 shows that nearly 38% of the total budget will provide funding to local cooperators to implement projects in support of Water Source (Water Resource and Water Supply) projects and surface water restoration projects. In comparison, cooperative funding accounted for 27.6% of the FY 2010–2011 Amended Budget. The percentage increase is due to reductions in other expenditure categories and a smaller total budget in FY 2011–2012.

Figure 8. FY 2011–2012 expenditures by spending category

Expenditure Highlights and Explanation of Variances

The District’s FY 2011–2012 budget totals \$204.68 million, which is 16.4% lower than FY 2010–2011 Amended Budget. The FY 2011–2012 budget is comparable to the FY 1999–2000 budget (totaling \$173.56 million). Similar to revenue highlights, the proposed FY 2011–2012 expenditures are compared to the prior two years’ Actual Expenditures and Amended Budget. Tables 5 and 6 provide a summary of three-year expenditures by EOG Program and a summary of expenditures by fund and by EOG program for FY 2011–2012. Explanations are provided following Tables 5 and 6 for major program and projects that have significant

variances. For a summary of the two-year expenditure variances by District program, please see Table 7 on Page 27.

Table 5. Three-year expenditures comparison by EOG program

EOG Program	Actual 2009–2010	Amended 2010–2011	Adopted 2011–20120	Variance Amount	Variance Percentage
Water Resources Planning and Monitoring	\$ 17,831,131	\$ 16,076,012	\$ 13,163,251	\$ (2,912,761)	-18.1%
Acquisition, Restoration and Public Works	111,322,347	148,037,690	127,690,335	(20,347,355)	-13.7%
Operation and Maintenance of Lands and Works	16,239,965	17,088,534	14,565,049	(2,523,485)	-14.8%
Regulation	17,260,108	17,836,339	13,290,858	(4,545,481)	-25.5%
Outreach	3,647,806	3,183,135	1,303,624	(1,879,511)	-59.0%
District Management and Administration	35,080,010	42,594,506	34,670,562	(7,923,944)	-18.6%
Total	\$ 201,381,367	\$244,816,217	\$ 204,683,679	\$ (40,132,538)	-16.4%

Table 6. Summary of funds by EOG expenditure program

EOG Program	General Fund	Special Revenue - Other	Special Revenue - Water Protection & Sustainability	Debt Service Funds	Capital Projects Funds	Total
Water Resources Planning and Monitoring	\$12,965,751	\$ 197,500				\$ 13,163,251
Acquisition, Restoration and Public Works	42,284,599	9,688,387	41,551,404	6,516,850	27,649,095	127,690,335
Operation and Maintenance of Lands & Works	14,212,049	353,000				14,565,049
Regulation	13,235,646	55,212				13,290,858
Outreach	1,303,624					1,303,624
District Management and Administration	34,670,562					34,670,562
Total	\$118,672,231	\$10,294,099	\$41,551,404	\$6,516,850	\$27,649,095	\$204,683,679

Water Resources Planning and Monitoring

The FY 2011–2012 budget total for this program is \$13.16 million, which is \$2.91 million less than the FY 2010–2011 Amended budget. Funding for nearly every District program within the Water Resources Planning and Monitoring program has been reduced. Most of the budget reductions are in salaries and benefits due to the elimination of 8.4 District FTEs and a 3% employee contribution to the Florida Retirement System.

The Water Supply Planning's budget will be reduced by 51.3% (\$2.42 million) as the St. Johns River Water Supply Impact Study will be completed in 2011. This project began in FY 2007–2008 as a budget amendment and the District has deployed significant staff resources on this project in recent years. As the project nears completion, the program will reduce its FTEs by 14.55 through workforce reductions and redirections.

Unlike most District programs facing budget reductions, the Groundwater Resource Assessment Program will increase its budget by 69.3%. This program will initiate a \$1.3 million annual project over the next five years for water well construction. The new project will construct new deep wells in north and central Florida areas as part of water supply planning to determine the long-term groundwater availability. As part of the districtwide cost cutting and consolidation effort, the program will reduce its FTEs by 0.85 in FY 2011–2012.

The budget for the Minimum Flows and Levels program will see a 18.3% reduction in FY 2011–2012. The area most affected by the reduction is in contractual services (-43%) including reductions for Scientific Research and Analysis (-\$113,000), Natural Resource Assessment (-\$71,000), and MFL Determination for Priority Springs (-\$45,000). In addition, the program will reduce its salaries and benefits by 13% due to the loss of 1 FTE and a 3% employee contribution to the Florida Retirement System.

To improve water data collection and analysis efficiencies, the District will consolidate the Hydrologic Data Collection, Surface Water Quality Monitoring, and Laboratory Services programs into a single program. The Water Resource Information program will reduce supervisory layers and focus on four distinctive water resources areas, including USGS Data Collection, districtwide Data Collection, Laboratory, and Water Resource Data Management. The new program will gain 2 FTEs due to internal transfers from the Environmental Science Division who were previously assigned to surface water basins performing water quality data collections, monitoring, and assessments.

The functions performed by the Technical Assistance program have historically been included in the District's Outreach program. In FY 2011–2012, the functions and related 7 FTEs will be moved from Outreach to Technical Assistance to ensure consistency with the prescribed format of the August 1 Standard Format Tentative Budget Submission. The program's budget totals \$605,596, most of which is in salaries and benefits.

Acquisition, Restoration and Public Works

The FY 2011–2012 Adopted Budget for this program area is \$127.69 million, which is \$20.35 million, or 13.7%, less than the FY 2010–2011 Amended Budget. As part of the districtwide consolidation and cost cutting effort, the total number of District programs under this program area will be reduced from 19 in FY 2010–2011 to seven in FY 2011–2012. All nine surface water basin programs will be consolidated into a renamed Surface Water Projects program (formerly known as Surface Water Projects Support). Of the seven District programs under this program area, four will reduce their expenditures in the new fiscal year.

Land Acquisition

Facing a reduced workload for land acquisition related activities due to no new state funding, the program will reduce its budget in FY 2011–2012 by 76.2% and FTEs by 4.95 FTEs. The program will shift its focus from land acquisitions to post acquisition services such as monitoring and compliance of District-purchased conservation easements, assisting the Office of General Counsel with compliance activities, and miscellaneous land acquisition activities.

Water Resource Development

Unlike the majority of the District programs that will have significant cuts in their budgets, the Water Resource Development Projects program's FY 2011–2012 budget will see a significant increase. The budget increase is attributed to a new MFL Prevention Recovery Strategy Project (\$11.57 million) that will provide cooperative funding to implement water resource, water supply and alternative water supply projects in areas identified as MFL prevention/recovery areas.

Water Supply Development Assistance

This program will be deactivated in FY 2011–2012 as the program was replaced by the Water Protection and Sustainability (Alternative Water Supply) program in FY 2005–2006. All previously encumbered projects have been completed.

Water Protection and Sustainability (WP&S) – Alternative Water Supply (AWS)

The program's FY 2011–2012 budget includes \$39.97 million to continue AWS projects with state trust fund and District matching funds. In the past, the state provided a considerable amount of funding to support AWS projects. However, no state funding has been provided from WP&S trust fund since FY

2008–2009. The Adopted Budget reflects projected carryover encumbrances for six long-term cooperative funding projects that are prior years' appropriations.

Conservation and Demand Management

Established in FY 2008–2009, this program will develop and implement innovative conservation projects as well as develop and analyze metrics to demonstrate the effectiveness of water conservation. The program's FY 2011–2012 budget is \$4.29 million that includes \$3.57 million for cooperative funding projects. Even with the prospect of limited growth in ad valorem revenue, the District considers water conservation a major component of its water supply planning efforts. The District plans to provide \$2.6 million of assigned fund balance to this program over the next five years.

Surface Water Projects

Facing the possibility of a permanent reduction in ad valorem revenues, the District's budget no longer supports funding individual surface water basin programs. The District will consolidate all nine surface water basin programs into the Surface Water Projects program. The consolidation includes adding the Surveying program as well. Limited financial and staff resources will be allocated to complete a few priority projects such as Fellsmere Water Management Area, Apopka North Shore Restoration Area (NSRA), and C-1/C-10 Rediversion.

After the consolidation, the program's budget for FY 2011–2012 will be \$62.95 million, which is \$4.91 million or 7.8% less than the combined total in FY 2011–2012. The consolidation effort will also result in a loss of 19.9 FTEs through workforce reductions and redirections.

Stormwater Cost Share

This cooperative funding program will see a 72.1% decrease when compared to the FY 2010–2011 Amended Budget. With no new funding available, the adopted budget of \$477,250 for this program reflects carryover encumbrances from prior fiscal years to complete long-term cooperative funding projects.

Facilities Construction

Due to revenue constraints and no scheduled facilities construction projects, this program will be deactivated in FY 2011–2012 and its 1.2 FTEs will be eliminated through workforce reductions or redirections.

Operation and Maintenance of Lands and Works

The program's FY 2011–2012 budget of \$14.57 million is \$2.52 million, or 14.8%, less than its FY 2010–2011 funding level. Most programs under this program area will see budget decreases due to reduced ad valorem revenues. Salaries and benefits will be reduced by \$1.19 million as a result of the elimination of 15.55 District FTEs and a 3% employee contribution to the Florida Retirement System.

The Land Management program's budget is 34.0% less than in FY 2010–2011. In FY 2008–2009, this program lost its major funding source, the Water Management Lands Trust Fund. The loss of more than \$7 million annually has placed a significant burden on the District's baseline budget, funded with recurring ad valorem revenue.

The Works – Structures and Levees program's budget for FY 2011–2012 will see a 27.4% (\$797,284) increase, due to planned major improvements on two water control structures in the Upper St. Johns River Basin.

Regulation

Overall, the regulatory program's adopted budget is down by 25.5% when compared to FY 2010–2011. Most of the reduction is in salaries and benefits as the program reduced its FTEs by 52.1. The large reduction in the

program's workforce is due to continued decline in permitting activities in recent years and the trend of fewer permit activities expected through 2012.

Outreach

The Outreach program's FY 2011–2012 budget total is \$1.30 million, which is 59.0% less than the FY 2010–2011 funding level. To streamline and maximize efficiency of all outreach programs, Water Resource Education and Lobbying programs will be eliminated in FY 2011–2012. Limited high priority components of these two sub-programs will be absorbed by Public Information and Executive Direction programs. Redirecting 7.5 FTEs to the Technical Assistance (7.0 FTEs) and Executive Direction (0.5 FTE) programs will ensure consistency with the prescribed format of the August 1 budget submission.

District Management and Administration

The District Management and Administration program's FY 2011–2012 budget totals \$34.67 million, which is \$7.92 million, or 18.6%, less than the FY 2010–2011 Amended Budget. Most District Management and Administration programs will see a significant budget decrease in the new fiscal year and changes by District program are summarized below.

- Unlike many district programs that will experience budget decreases, the Executive Direction program budget for FY 2011–2012 will increase by 5.6%. The increase largely reflects the addition of 1.0 FTE from the General Counsel (0.5 FTE) and Lobbying (0.5 FTE) programs.
- General Counsel program's budget will be 23.9% lower due primarily to the loss of 2.2 FTEs and a significant reduction in contracted services, such as Consultant Services (-\$333,000) and Court Reporter and Transcriptions Services (-\$162,950).
- The newly created Procurement/Contract Administration Program in FY 2011–2012 includes 15 FTEs. The creation of this program is to be consistent with the prescribed August 1 Standard Format Tentative Budget Submission. As part of the Districtwide consolidation and cost cutting effort, the District will centralize most procurement and contract functions and reduce the procurement and contract administration staffs from 25.2 FTEs in FY 2010–2011 to 15 FTEs in FY 2011–2012.
- Transportation and Equipment Management program's budget is 16.3% less than FY 2010–2011 due to no new ore replacement purchases of Vehicles and Outside Equipment and the loss of 2.05 FTEs in FY 2011–2012 from a reduction in workforce.
- The Human Resources program adopted budget will be 58.7% less than the FY 2010–2011 Amended Budget. A reduction of \$3.33 million in Salaries and benefits reflects \$3.3 million for the elimination of the employer match for deferred compensation benefit, leave conversion benefit, and the loss of 2.5 FTEs as well as a 3% employee contribution to the Florida Retirement System.
- Information Technology program will have a 35.7% reduction in its FY 2011–2012 budget when compared to the FY 2010–2011 Amended Budget. A 20.6% reduction in salaries and benefits is due to a combination of the loss of 5.0 FTEs from workforce reductions and redirections, as well as the 3% mandatory FRS employee contribution. The program has also reduced its contractual services budget by 48.1% through the reduction of contingent workers and allocating IT contingent worker staff time for application development to individual programs that request services. The program will also reduce its computer hardware acquisition budget (-\$414,689) under Operating Capital Outlay by extending the replacement cycle for laptop from three years to four years, and desktop and servers from four years to five years.
- The Property Appraiser and Tax Collector Commissions program budget will see a 94.5% increase in FY 2011–2012. The increase reflects a new budgeting practice that will, instead of budgeting only 96% of total property tax levy, recognize a 4% uncollectable tax revenues (-\$3.14 million) due to early payment discounts and tax delinquencies and defaults as an operating expense. This budgetary practice was put in place to insure the \$85.35 million specified in enacted SB 2142 was included in the budget.

Table 7 on the next page provides a comparison of FY 2010–2011 Amended Budget and FY 2011–2012 Adopted Budget by District program to show differences in both dollar amount and percentage.

Table 7. Two-year expenditure variances by EOG and District program

Program	FY 2010–2011 Amended	FY 2011–2012 Adopted	\$ Amount Difference	% Change
Water Supply Planning	\$4,238,661	\$1,818,500	\$(2,420,161)	-57.1%
Groundwater Resource Assessment	1,583,038	2,679,810	1,096,772	69.3%
Water Use Data Management	664,729	474,855	(189,874)	-28.6%
Minimum Flows and Levels	1,465,745	1,196,927	(268,818)	-18.3%
Water Resources Information	4,838,530	6,092,446	1,253,916	25.9%
Surface Water Quality Monitoring	574,427	-	(574,427)	-100.0%
Laboratory Services	1,190,291	-	(1,190,291)	-100.0%
Surveying Services	927,066	-	(927,066)	-100.0%
Geographic Information Systems Development	593,525	295,117	(298,408)	-50.3%
Technical assistance	-	605,596	605,596	N/A
Water Resources Planning and Monitoring	16,076,012	13,163,251	(2,912,761)	-18.1%
Land Acquisition	29,818,213	7,087,046	(22,731,167)	-76.2%
Water Resource Development Projects	1,834,167	12,750,785	10,916,618	595.2%
Water Supply Development Assistance	51,848	-	(51,848)	-100.0%
Water Protection and Sustainability - AWS	41,955,637	39,973,894	(1,981,743)	-4.7%
Conservation and Demand Management	3,092,342	4,288,361	1,196,019	38.7%
Abandoned Artesian Well Plugging	111,383	-	(111,383)	-100.0%
Surface Water Projects	2,157,187	62,950,969	60,793,782	2,818.2%
FDOT Mitigation	565,583	162,030	(403,553)	-71.4%
Lower St. Johns River Basin	18,911,696	-	(18,911,696)	-100.0%
Middle St. Johns River Basin	4,510,658	-	(4,510,658)	-100.0%
Upper St. Johns River Basin	1,790,749	-	(1,790,749)	-100.0%
Ocklawaha River Basin	618,104	-	(618,104)	-100.0%
Upper Ocklawaha River Basin	1,592,471	-	(1,592,471)	-100.0%
Lake Apopka Basin	5,152,054	-	(5,152,054)	-100.0%
Orange Creek Basin	179,165	-	(179,165)	-100.0%
Northern Coastal Basin	1,829,034	-	(1,829,034)	-100.0%
Indian River Lagoon	31,115,365	-	(31,115,365)	-100.0%
Stormwater Cost Share	1,711,929	477,250	(1,234,679)	-72.1%
Facilities Construction	1,040,105	-	(1,040,105)	-100.0%
Acquisition, Restoration and Public Works	148,037,690	127,690,335	(20,347,355)	-13.7%
Land Management	6,347,583	4,189,788	(2,157,795)	-34.0%
Works - Structures & Levees Operations and Maintenances	2,907,184	3,704,468	797,284	27.4%
Facilities Management	4,246,350	3,832,360	(413,990)	-9.7%
Invasive Plant Management	2,551,225	2,284,573	(266,652)	-10.5%
Emergency Management	38,312	73,466	35,154	91.8%
Environmental Management	257,412	83,418	(173,994)	-67.6%
Operations and Maintenance Support	740,468	396,976	(343,492)	-46.4%
Operations and Maintenance of Lands and Works	17,088,534	14,565,049	(2,523,485)	-14.8%
Consumptive Use Permitting	5,165,878	3,656,552	(1,509,326)	-29.2%
Water Well Construction Permitting and Contractor Licensing	700,000	206,302	(493,698)	-70.5%

Budget Summary

Program	FY 2010–2011 Amended	FY 2011–2012 Adopted	\$ Amount Difference	% Change
Environmental Resource and Surface Water Permitting	11,385,917	7,373,128	(4,012,789)	-35.2%
Resource Management Regulatory Support	584,544	2,054,876	1,470,332	251.5%
Regulation	17,836,339	13,290,858	(4,545,481)	-25.5%
Outreach - Public Information	3,076,843	1,303,624	(1,773,219)	-57.6%
Lobbying	106,293	-	(106,293)	-100.0%
Outreach	3,183,136	1,303,624	(1,879,512)	-59.0%
Executive Direction	1,611,905	1,702,870	90,965	5.6%
General Counsel	3,434,886	2,613,052	(821,834)	-23.9%
Inspector General	296,658	157,029	(139,629)	-47.1%
Administrative Support	3,856,479	2,378,173	(1,478,306)	-38.3%
Procurement	-	1,348,053	1,348,053	N/A
Fleet Services - Transportation & Equipment Management	4,142,157	3,467,218	(674,939)	-16.3%
Human Resources	9,056,167	3,741,552	(5,314,615)	-58.7%
Communication (Telecommunications)	1,134,941	1,147,879	12,938	1.1%
Information Technology	11,324,706	7,279,736	(4,044,970)	-35.7%
Reserves and Designations	4,736,607	5,000,000	263,393	5.6%
Property Appraisers and Tax Collectors Commissions	3,000,000	5,835,000	2,835,000	94.5%
District Management and Administration	42,594,506	34,670,562	(7,923,944)	-18.6%
Total	\$244,816,217	\$204,683,679	(40,132,538)	-16.4%

The District's budget consists of five funds, which include General Fund, Special Revenue Fund - Other, Special Revenue Fund – Water Protection and Sustainability, Debt Service Fund, and Capital Projects Fund. Table 8 summarizes expenditure by fund and District program for the FY 2011– 2012 budget.

It should be noted that the District uses only five funds for budget reporting purposes and such a practice differs from the approach it uses in preparing the District's Comprehensive Annual Financial Report (CAFR) that classifies major and minor funds based on Governmental Accounting Standards Board (GASB) 34.

Table 8. Expenditures by fund and program

Program	General Fund	Special Revenue - Other	Special Revenue - WP&S	Debt Service	Capital Projects	2011-2012 Adopted Budget
Water Supply Planning	\$ 1,818,500					\$ 1,818,500
Groundwater Resource Assessment	2,679,810					2,679,810
Water Use Data Management	474,855					474,855
Minimum Flows and Levels	1,196,927					1,196,927
Water Resources Information	5,894,946	197,500				6,092,446
Geographic Information Systems Development	295,117					295,117
Technical Assistance	605,596					605,596
Water Resources Planning and Monitoring	12,965,751	197,500	-	-	-	13,163,251
Land Acquisition	570,196			6,516,850		7,087,046
Water Resource Development Projects	12,750,785					12,750,785
Water Protection and Sustainability - AWS	34,835		39,939,059			39,973,894
Conservation and Demand Management	4,288,361					4,288,361
Surface Water Projects Support	24,372,922	9,526,357	1,402,595		27,649,095	62,950,969

Program	General Fund	Special Revenue - Other	Special Revenue - WP&S	Debt Service	Capital Projects	2011-2012 Adopted Budget
FDOT Mitigation		162,030				162,030
Stormwater Cost Share	267,500		209,750			477,250
Acquisition, Restoration and Public Works	42,284,599	9,688,387	41,551,404	6,516,850	27,649,095	127,690,335
Land Management	4,164,788	25,000				4,189,788
Works - Structures & Levees Operations and Maint.	3,704,468					3,704,468
Facilities Management	3,832,360					3,832,360
Invasive Plant Management	1,956,573	328,000				2,284,573
Emergency Management	73,466					73,466
Environmental Management	83,418					83,418
Operations and Maintenance Support	396,976					396,976
Operations and Maintenance of Lands and Works	14,212,049	353,000	-	-	-	14,565,049
Consumptive Use Permitting	3,656,552					3,656,552
Water Well Construction Permitting	206,302					206,302
Environmental Resource and Surface Water Permitting	7,317,916	55,212				7,373,128
Resource Management Regulatory Support	2,054,876					2,054,876
Regulation	13,235,646	55,212	-	-	-	13,290,858
Outreach - Public Information	1,303,624					1,303,624
Outreach	1,303,624	-	-	-	-	1,303,624
Executive Direction	1,702,870					1,702,870
General Counsel	2,613,052					2,613,052
Inspector General	157,029					157,029
Administrative Support	2,378,173					2,378,173
Fleet Services - Transportation & Equipment Mgmt.	3,467,218					3,467,218
Human Resources	3,741,552					3,741,552
Communication (Telecommunications)	1,147,879					1,147,879
Procurement / Contract Administration	1,348,053					1,348,053
Information Technology	7,279,736					7,279,736
Reserves and Designations	5,000,000					5,000,000
Property Appraisers and Tax Collectors Commissions	5,835,000	-	-	-	-	5,835,000
District Management and Administration	34,670,562	-	-	-	-	34,670,562
Total	\$118,672,231	\$ 10,294,099	\$41,551,404	\$6,516,850	\$27,649,095	\$204,683,679

Carryover Encumbrances

The FY 2011–2012 Adopted Budget includes forecasted carryover encumbrances of \$71.65 million. Carryover encumbrances are defined as estimated commitments (encumbrances) for long-term capital and cooperative projects that are outstanding at the start of the fiscal year. The expenditure and revenue budget associated with these commitments (encumbrances) are added to the new fiscal year budget after the prior fiscal year's invoices have been paid. Carryover encumbrances primarily include capital and cooperative funding projects; however, commitments funded with deferred revenues may also carry over from the previous fiscal year. Table 9 below provides a summary of projected carryover encumbrances by District program and funding source. The projection is based on commitments meeting the carryover criteria as of September 12, 2011.

Table 9. FY 2011–2012 Carryover encumbrances by District program and by funding source

District Program Name	District	Local	State	Federal	Total
Water Resource Development Projects	\$ 341,128	0	0	0	\$ 341,128
Water Protection and Sustainability - AWS	17,240,225	0	\$ 2,698,834	0	39,939,059
Conservation and Demand Management	930,950	0	0	0	930,950
Surface Water Projects	22,206,079	\$ 439,314	7,204,227	\$ 110,000	29,959,620
Stormwater Cost Share Projects	372,375	0	104,875	0	477,250
Total	\$ 41,090,757	\$ 439,314	\$ 30,007,936	\$ 110,000	\$ 71,648,007

Reserves and Designations

In addition to the budgeted expenditures, the District has reserves and designations in various fund balances to fund long-term capital and cooperative funding projects, to support our debt service commitment, and to provide an economic stabilization fund. Table 10 below shows that District will have \$111.29 million in projected reserves and designations by the end of FY 2011–2012.

Table 10. Projected reserves and designations by September 30, 2012

Reserve and Designation	General Fund	Special Revenue Other	Special Revenue WP&SP	Debt Service Funds	Other Capital Projects Funds	Total All Funds
Legal Restrictions		\$11,051,272		\$6,396,362		\$17,447,634
Economic Stabilization Reserve	\$6,900,000					6,900,000
Assigned to Land Management	5,346,025					5,346,025
Assigned to Water Sustainability/Alternative Water Supply			\$268,422			268,422
Assigned to Surface Water Projects - C-1/10 Rediversion	11,471,000					11,471,000
Assigned to Surface Water Projects - C-1/10 Rediversion	8,000,000					8,000,000
Assigned to Rough Fish Harvesting to reduce phosphorus levels and improve water quality	1,912,299					1,912,299
Assigned to Alum treatment for stormwater control to protect lake water quality	1,800,000					1,800,000
Assigned to Flood control structure rehabilitation USJRB	2,342,002					2,342,002
Assigned to MFL Prevention - Recovery Strategy Projects (WRD and/or AWS)	20,000,000					20,000,000
Assigned to Water Quality & Ecological Restoration Projects	20,000,000					20,000,000
Assigned to Water Conservation & Demand Management Projects	10,400,000					10,400,000
Designated for Subsequent Year's Expenditures						0
Unassigned	5,400,000					5,400,000
Total Reserve and Designation	\$93,571,326	\$11,051,272	\$268,422	\$6,396,362	\$0	\$111,287,382



EOG Program Budget Summary

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Introduction

This section contains a summary of annual work plan and budgets for the six statutory, standard format programs (also known as Executive Office of the Governor (EOG) programs) as follows.

- 1.0 Water Resources Planning and Monitoring
- 2.0 Acquisition, Restoration, and Public Works
- 3.0 Operation and Maintenance of Lands and Works
- 4.0 Regulation
- 5.0 Outreach
- 6.0 District Management and Administration

To ensure the fiscal accountability of the water management districts, the 2011 Legislature enacted Subsection 373.536(5)(a), *Florida Statutes* (F.S.), which authorizes the EOG and the Legislative Budget Commission (LBC) to disapprove WMD budgets, in whole or in part.. The statute also directs the water management districts to submit a tentative budget in a standard format prescribed by the EOG. The EOG's standard format requires the District to report the budget information by the six program areas shown above. For each of the six programs, a summary is provided that includes Program at a Glance, FY 2011–2012 Program Priorities, Key Program Performance Measures, a three-year budget comparison by revenue source, expenditure category, personnel and an explanation of budget variances.

Explanation of Performance Measures Used by the District

The District has two sets of performance measures that gauge both effectiveness (accomplishing what we intend to accomplish) and efficiency (producing desired results with minimum expense of energy, time, money, and materials). The District began reporting a “core set” of effectiveness measures to the Florida Department of Environmental Protection (FDEP) in FY 2000–2001 as a part of the District Water Management Plan (DWMP) Annual Progress Report.

In addition, the five water management districts, the Governor's Office of Policy and Budget, and the FDEP jointly developed a “core set” of efficiency measures in 2001 for water management-related performance. These measures are considered to be budgetary performance measures (BPMs) and are reported to the EOG as part of the tentative budget submission due August 1 annually.

The primary differences between the District's performance measures and those found in a typical local government's budget document are that the District's performance measures are generally high-level, long-term, cross-program, resource-oriented, backward looking, and few in number. As a result, this report provides 30 key performance measures at the EOG program level for the past three fiscal years.

Water Resources Planning and Monitoring

Program at a Glance

This program includes all water management planning activities including water supply planning, development of minimum flows and levels, and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review). The District has seven programs under this EOG program. The combined total program budget for FY 2011–2012 is \$13.16 million and the program has 104.6 FTEs.



FY 2011–2012 Program Priorities

- Complete the North American Vertical Datum 88 conversion project
- Initiate groundwater assessment, aquifer performance testing, modeling, and data enhancement projects

Key Program Performance Measures

Performance Measure	District Program	FY 07-08 Actual	FY 08-09 Actual	FY 09-10 Actual
Water supply planning cost per capita	Water Supply Planning	\$1.38	\$1.66	\$1.75
Percentage of wastewater reuse	Water Supply Planning	44%	42%	43%
Gross per capita water use (gal./day)	Water Supply Planning	150	138	132
Cost of MFL per acre (lakes)	Minimum Flows and Levels	N/A	N/A	\$151
Number of MFLs established	Minimum Flows and Levels	0	0	4
Cost per sampling event for water resource monitoring	Hydrologic Data Collection	\$0.23	\$0.18	\$0.20
Cost per sampling event for water resource monitoring	Surface Water Quality Monitoring	\$654	\$680	\$584

Table 11. Three-year revenues, expenditures, and personnel for Water Resource Planning and Monitoring

District	Actual FY 2009–2010	Amended FY 2010–2011	Adopted FY 2011–2012	Variance Amount	Variance Percentage
Revenues					
District	\$17,272,113	\$15,643,236	\$12,965,751	\$(2,677,485)	-17.1%
Local	0	0	0	0	0.0%
State	261,173	195,622	30,000	(165,622)	-84.7%
Federal	297,846	237,154	167,500	(69,654)	-29.4%
Total Revenues	\$17,831,131	\$16,076,012	\$13,163,251	\$(2,912,761)	-18.1%
Expenditures					
Salaries and Benefits	\$9,823,204	\$9,790,118	\$8,385,640	\$(1,404,478)	-14.3%
Other Personal Services	6,811,197	5,168,819	3,570,504	(1,598,315)	-30.9%
Operating Expenses	849,830	922,201	997,607	75,406	8.2%
Operating Capital Outlay	346,900	194,874	209,500	14,626	7.5%
Fixed Capital Outlay	0	0	0	0	0.0%
Interagency Expenditures (Coop. Funding)	0	0	0	0	0.0%
Debt	0	0	0	0	0.0%
Designations & Reserves	0	0	0	0	0.0%
Total Expenditures	\$17,831,131	\$16,076,012	\$13,163,251	\$(2,912,761)	-18.1%
Personnel					
Full-time Equivalents	113.25	113.00	104.60	(8.40)	-7.4%
Contract/Other	8.00	6.60	0.00	(6.60)	-100.0%
Total Personnel	121.25	119.60	104.60	(15.00)	-12.5%

Changes and Trends

During 2011, the District completed the St. Johns River Water Supply Impact Study that was initiated during FY 2007–2008. Results from the impact study may be used to determine future locations and amount of reuse in the Lower St. Johns River Basin. The expected completion of the study by the end of 2011 will reduce future spending for this program.

As part of the districtwide cost cutting and consolidation effort, the program will lose 14.55 FTEs through layoffs, volunteer separation, and internal transfers. Three District programs, including Hydrologic Data Collection, Surface Water Quality Monitoring, and Laboratory Services, will be consolidated into one program - Water Resource Information program - to increase work efficiency and to reduce layers of supervision.

To ensure consistency with the prescribed format of the August 1 budget submission, all local government technical assistances previously budgeted under 5.0 Outreach will be moved to 1.3 Technical Assistance in FY 2011–2012.

Explanation of Revenue, Expenditure, and Personnel Variances

Revenues

The overall program revenues will decrease by 18.1% for FY 2011–2012 and the decrease comes primarily from District Sources. The decrease in federal revenues is due to completion of the Silver Springs Nutrient Pathway Characterization study. An 84.7% reduction in state revenues reflects no new funding from FDEP for the Water Resource Information program.

Expenditures

The adopted FY 2011–2012 program budget is \$2.91 million or 18.1% less than FY 2010–2011. All District programs, except for Technical Assistance under this EOG program, will reduce their budgets because of the districtwide cost reduction effort. Most of the budget cuts will be in salaries and benefits (-\$1.6 million) due to the net loss of 8.4 District FTEs and a 3% employee contribution to the Florida Retirement System.

Of the \$1.6 million reduction in Other Personal Services (OPS) budget, the Vertical Datum Conversion project contributes a net reduction of \$157,000 as the project nears completion, while Data Collection and Analysis expenditures will be reduced by \$276,200. Both items are under 1.2 Research, Data Collection, Analysis and Monitoring. The elimination of contingent workers (6.6 FTEs) also contributed to the reduction in OPS budget.

Personnel

Overall, this EOG program will lose 15 District FTEs in FY 2011–2012 through workforce reductions internal transfers. Nine District programs will gain or lose more than one FTE including:

- The newly created Water Resource Information program will gain 54 FTEs due to the merge of Hydrologic Data Collection, Surface Water Quality Monitoring, and Laboratory Services programs.
- The newly created Technical Assistance program will gain 7 FTEs through redirections from the Outreach program.
- As the Water Supply Impact Study is moving towards the finishing line, the Water Supply Planning program will reduce 14.55 FTEs through layoffs and redirections.
- The Water Use data Management program will reduce its workforce by 1 FTE in FY 2011–2012 through layoffs and volunteer separations.
- The Minimum Flows and Levels program will reduce its workforce by 1 FTEs in FY 2011–2012 through workforce reductions and redirections.
- Because of program merge and consolidation, Hydrologic Data Collection, Surface Water Quality Monitoring, and Laboratory Services programs will redirect 52 FTEs to the newly created Water Resource Information program.
- The Surveying program will be deactivated in FY 2011–2012 and its 11 FTEs will be redirected to the Surface Water Projects program.
- The program has also eliminated all contingent workers (6.6 FTEs).

Acquisition, Restoration and Public Works



Program at a Glance

This program includes the development and construction of all capital projects (except for those contained in Program 3.0), including water resource development projects, water supply development assistance, water control projects, and support and administrative facilities construction; cooperative projects; land acquisition and the restoration of lands and water bodies. The District has seven programs under this EOG program. The combined total program budget for FY 2011–2012 is \$127.69 million and it supports 103.15 FTEs.

FY 2011–2012 Program Priorities

- Continue the Fellsmere Water Management Area project
- Complete Taylor Creek design
- Continue new water conservation cost-sharing program
- Implement Lake Apopka North restoration project
- Continue Canal-1/Canal-10 re-diversion project
- Continue rough fish harvesting in select surface water basins
- Continue alum treatment for stormwater quality
- Initiate MFL Prevention and Recovery Strategy projects
- Initiate water quality and ecological restoration projects

Key Program Performance Measures

Performance Measure	District Program	FY 07–08 Actual	FY 08–09 Actual	FY 09–10 Actual
Purchase price as % of appraised value	Land Acquisition	89%	88%	78%
Acres of land acquired	Land Acquisition	(3,357)	3,768	6,315
Water made available by WRD	Water Resource Development Assistance	6.7 MGD	5.0 MGD	N/A
Water made available by WSDA	Water Supply Development Assistance	1.0 MGD	3.0 MGD	N/A
Water made available by AWS	Water Protection & Sustainability	14.6 MGD	6.6 MGD	21.5 MGD
Cost per MGD for WSD program	Water Resource Development	\$1,187,112	\$793,903	N/A
Cost per MGD for WSD program	Water Supply Development Assistance	\$1,150,000	\$1,116,000	N/A
Cost per MGD for WSD program	Water Protection & Sustainability	\$1,237,637	\$2,477,273	\$1,841,395
Cost per acre restored	Surface Water Projects	\$3,721	\$455	\$996

Table 12. Three-year revenues, expenditures and personnel for Acquisition, Restoration and Public Works

Acquisition, Restoration and Public Works	Actual FY 2009–2010	Amended FY 2010–2011	Adopted FY 2011–2012	Variance Amount	Variance Percentage
Revenues					
District	\$50,014,021	\$68,889,709	\$88,681,389	\$19,791,680	28.7%
Local	748,017	499,901	439,314	(60,587)	-12.1%
State	57,799,123	69,268,038	37,935,309	(31,332,729)	-45.2%
Federal	2,761,186	9,380,042	634,323	(8,745,719)	-93.2%
Total Revenues	\$111,322,347	\$148,037,690	\$127,690,335	\$(20,347,355)	-13.7%
Expenditures					
Salaries and Benefits	\$11,753,285	\$12,512,237	\$10,038,568	\$(2,473,669)	-19.8%
Other Personal Services	11,215,306	6,807,475	3,095,972	(3,711,503)	-54.5%
Operating Expenses	1,577,382	1,662,403	768,682	(893,721)	-53.8%
Operating Capital Outlay	87,125	75,875	0	(75,875)	-100.0%
Fixed Capital Outlay	42,974,560	52,999,327	29,953,674	(23,045,653)	-43.5%
Interagency Expenditures (Coop. Funding)	37,296,847	67,464,073	77,316,589	9,852,516	14.6%
Debt	6,417,843	6,516,300	6,516,850	550	0.0%
Designations & Reserves	0	0	0	0	0.0%
Total Expenditures	\$111,322,347	\$148,037,690	\$127,690,335	\$(20,347,355)	-13.7%
Personnel					
Full-time Equivalents	129.25	131.60	103.15	(28.45)	-21.6%
Contract/Other	24.00	19.40	0.00	(19.40)	-100.0%
Total Personnel	153.25	151.00	103.15	(47.85)	-31.7%

Changes and Trends

The District's land acquisition and restoration programs depend heavily on five major state revenue sources including Ecosystem Management Trust (EMT), FF, WMLT, WPS – AWS, and WPS – SWIM funds. As the state's economic condition deteriorated due to slowdown in the housing market and other sectors of the economy, the state reduced funding for District land acquisition and restoration programs through the annual appropriation process since FY 2007–2008. For example, appropriations for the five state revenue sources totaled \$86.42 million in FY 2006–2007 and \$81.26 million in FY 2007–2008. The amount of new appropriations for FY 2008–2009 was reduced to \$50 million. Since FY 2008–2009 the state has provided no new funding for the District's surface water programs and projects and only appropriated \$1.13 million in FF funds to land acquisitions in FY 2010–2011. Because the state economy is not expected to recover until 2012, the District anticipates no new state funding in FY 2011–2012.

In recent years, due to lack of funding from the state, the District has been relying on its primary revenue source, ad valorem taxes, to fund its restoration programs. This will change again in FY 2011–2012 when the District's ad valorem revenues will be capped at \$85.35 million by new legislation (SB 2142). The District will have no land acquisitions, or facility constructions or major renovation projects in FY 2011–2012. The nine surface water basin programs will be consolidated into one program to use limited resources that will focus on programs and projects that are imperative to the core mission of the District.

Explanation of Revenue, Expenditure, and Personnel Variances

Revenues

The Acquisition, Restoration, and Public Works program will see its revenues total 13.7% less than FY 2010–2011. Reductions occur in all revenue sources. Unlike other programs that will experience less District

revenues, the Acquisition, Restoration, and Public Works program will have almost 29% more District revenues in the new fiscal year than in FY 2010–2011 due to the use of more fund balances. A significant reduction in state funding (-45.2%) is due to no new state funding from several state revenue sources including WMLT and Ecosystem Management Trust Funds for the new fiscal year. The reduction in federal funding reflects no new funding from NRCS and National Guard for land acquisitions. The reduction in local revenues reflects no new local source revenues as local governments are facing reduced ad valorem revenues.

Expenditures

The FY 2011–2012 Adopted Budget for this program area is \$127.69 million, which is \$20.35 million, or 13.7%, less than the FY 2010–2011 Amended Budget. As part of the districtwide consolidation and cost cutting effort, the total number of District programs under this program area will be reduced from 19 in FY 2010–2011 to 7 in FY 2011–2012. All nine surface water basin programs, Surveying Services, and Surface Water Projects Support program will be consolidated in a single Surface Water Projects program. Of the seven District programs under this program area, four will reduce their expenditures in the new fiscal year.

A 19.8% decrease in salaries and benefits is due to a net loss of 28.45 District FTEs to this program and a 3% mandatory contribution to the Florida Retirement System. The projected expenditures for OPS show a \$3.71 million or 54.5% decrease. The decrease in OPS expenditures occurs primarily in four areas, including Contingent Workers (-\$1.71 million), Data Collection and Analysis Services (-\$330,000), Scientific Research and Analysis (-\$840,000), and Consultant Services (-\$720,000).

The budgeted Operating Expenses for FY 2011–2012 is 54% less than FY 2010–2011. Almost all programs either eliminated or cut their operating expenses.

Because of no new FF and other state funding for FY 2011–2012, Fixed Capital Outlay shows a significant reduction of \$23.05 million or 43.5% less than FY 2010–2011. The Land Acquisition program alone contributes \$22.07 million in the Fixed Capital Outlay budget reduction. Only four other projects have budget for Fixed Capital Outlay in this program, including Lake Jesup Pay for performance, NSRA Restoration, C-1 Restoration, and Fellsmere Water Management Area.

Due to limited ad valorem revenues and no new state funding, the District has eliminated funding for many cooperative funding projects. However, Interagency Expenditures under this program actually show a \$9.8 million increase, which is primarily attributed to the addition of the new MFL Prevention Recovery Strategy Projects under 2.2.1 Water Resource Development Projects and Water Quality and Ecological Restoration Projects under 2.3 Surface Water Project..

Personnel

Because of the ad valorem revenue cap, the program will reduce its FTEs from 151.0 in FY 2010–2011 to 103.15 in FY 2011–2012. The District programs will gain or lose more than one FTE including:

- The newly created Surface Water Projects program will add 70.75 FTEs after the consolidation of nine surface water basin programs, the Surveying Services program, and the Surface Water Projects Program Support program.
- Because of no new state funding for land acquisitions, the Land Acquisition program will cut 4.95 FTEs through layoffs, volunteer separations, and redirections.
- The Abandoned Artesian Well Plugging program will be deactivated in FY 2011–2012 and its 1.25 FTEs are either be redirected to other programs or eliminated through workforce reductions.
- All nine surface water basin programs will be deactivated in FY 2011–2012 and a combined total of 90.65 FTEs will either be redirected to the Surface Water Projects program or laid off.
- As the Facilities Construction program is eliminated, the program's 1.2 FTEs will be cut through layoffs and redirections.
- The program has also eliminated all contingent workers (19.4 FTEs).

Operation and Maintenance of Lands and Works

Program at a Glance

This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, F.S. The District has seven programs under this EOG program. The program has a combined total budget of \$14.57 million and 87.7 FTEs in FY 2011–2012.



FY 2010–2011 Program Priorities

Land Management

- Reduce shrub growth to restore former herbaceous marshes
- Accelerate lygodium control in the Upper St. Johns River Basin
- Maximize prescribed burning and wildfire readiness
- Control invasive species infestations

Works

- Rehabilitate Upper St. Johns River Basin and Ocklawaha River Basin regional flood control structures

Key Program Performance Measures

Performance Measure	District Program	FY 07–08 Actual	FY 08–09 Actual	FY 09–10 Actual
Total land management cost per acre	Land Management	\$16.7	\$15.9	\$14.4
Cost per acre treated for invasive terrestrial exotics	Land Management	\$116.0	\$54.0	\$66.0
Percentage of District works maintained on schedule	Works	100%	100%	100%
Cost per acre of water bodies managed	Invasive Plants Management	\$161	\$189	\$254
Cost per sq ft of district facilities maintained	Facilities Management	\$12.37	\$11.97	\$11.19

Table 13. Three-year revenues, expenditures, and personnel for Operation and Maintenance of Lands and Works

Operation and Maintenance of Lands and Works	Actual FY 2009–2010	Amended FY 2010–2011	Adopted FY 2011–2012	Variance Amount	Variance Percentage
Revenues					
District	\$15,487,963	\$15,904,331	\$14,212,049	\$(1,692,282)	-10.6%
Local	0	14,668	0	(14,668)	100.0%
State	741,028	1,144,535	328,000	(816,535)	-71.3%
Federal	10,974	25,000	25,000	0	0.0%
Total Revenues	\$16,239,965	\$17,088,534	\$14,565,049	\$(2,523,485)	-14.8%

Operation and Maintenance of Lands and Works	Actual FY 2009–2010	Amended FY 2010–2011	Adopted FY 2011–2012	Variance Amount	Variance Percentage
Expenditures					
Salaries and Benefits	\$7,018,510	\$7,081,322	\$5,896,299	\$(1,185,023)	-16.7%
Other Personal Services	4,404,181	4,205,499	3,660,650	(544,849)	-13.0%
Operating Expenses	4,457,598	5,174,382	4,393,100	(781,282)	-15.1%
Operating Capital Outlay	59,024	92,031	2,000	(90,031)	-97.8%
Fixed Capital Outlay	300,652	535,300	613,000	77,700	14.5%
Interagency Expenditures (Coop. Funding)	0	0	0	0	0.0%
Debt	0	0	0	0	0.0%
Reserves	0	0	0	0	0.0%
Total Expenditures	\$16,239,965	\$17,088,534	\$14,565,049	\$(2,523,485)	-14.8%
Personnel					
Full-time Equivalents	106.40	103.25	87.70	(15.55)	-15.1%
Contract/Other	2.00	0.50	0.00	(0.50)	-100.0%
Total Personnel	108.40	103.75	87.70	(16.05)	-15.5%

Changes and Trends

In the past, both the Land Management and Invasive Plant Management programs relied on the state's Water Management Land Trust Fund (WMLTF) to fund about 85% to 95% of their program budgets. The state WMLTF has provided no new funding for either since FY 2008–2009 for these two programs. To offset the unexpected revenue shortfall, the District had to use its fund balance in FY 2008–2009 and ad valorem revenues since FY 2009–2010 to fund these two programs. The loss of WMLTF has significantly affected the District's ability to fund its baseline budget and major initiatives.

In addition to the loss of state revenues, the District is projecting a 23% reduction in ad valorem tax revenues as it complies with the new legislation (SB 2142) that caps the District's ad valorem revenue at \$85.35 million a year. Facing the fiscal challenge, the program will cut its annual budget by \$2.52 million, or 14.8%, in FY 2011–2012 and reduce its workforce by 16.05 FTEs through layoffs, internal transfers, and volunteer separations.

Explanation of Revenue, Expenditure, and Personnel Variances

Revenues

The overall program revenues will be reduced by 14.8% for FY 2011–2012. As the state eliminated its WMLTF funding for Land Management and Invasive Plant Management programs, the District has increased the use of fund balances and ad valorem revenues to mitigate the fiscal impact since FY 2008–2009. The revenue shift has resulted in only a 10.6% decrease in District revenues relative to a 71.3% reduction in state revenues for this program.

Expenditures

The adopted FY 2011–2012 program budget is \$2.52 million or 14.8% less than FY 2010–2011. All district programs under this EOG program except for the Works and Emergency Management program will reduce their budgets. Among the eight spending categories, salaries and benefits will be reduced by \$1.19 million as a result of the loss of 15.55 District FTEs and a 3% employee contribution to the Florida Retirement System. OPS shows a \$544,849 decrease with most of the reductions in the areas of contractual services for Vegetation Management and Planting services under the Land Management program and Consultant Services (-\$21,000), Security Service (-\$47,000), Vegetation Management and Planting Services (-\$165,000), and Janitorial Services (-\$24,000) under the Facilities Management program.

A reduction of \$781,282 in Operating Expenses is largely due to reduced levels of repairs and maintenance of District lands and properties (-\$670,000) under the Land Management program. The Facilities Management program will close the satellite office in Gainesville and relocate the Altamonte office to Maitland, which will save the District \$270,000 in lease expense in FY 2011–2012.

Personnel

The program will reduce its District FTEs by 16.05 in FY 2011–2012. Four District programs will lose more than one FTE including:

- The Land Management program will lose 8.85 FTEs through layoffs, volunteer separations, and redirections.
- The Works - Structures & Levees Operations and Maintenances program will lose 3.6 FTEs through layoffs, volunteer separations, and redirections.
- The Operation and Maintenance Support program will reduce its FTEs by 4.0 through redirections and layoffs.
- The Facilities Management program will add 2.2 FTEs through redirections from the Land Management program.
- The program has also eliminated all contingent workers (0.5 FTEs).



Regulation

Program at a Glance

The District has four programs under this program, which include: Consumptive Use Permitting (CUP); Water Well Construction Permitting and Water Well Contractor Licensing; Environmental Resource and Surface Water Permitting (ERP); and Resource Management Regulatory Program Support. The combined total program budget for FY 2011–2012 is \$13.29 million and the program has 148.65 FTEs.

FY 2011–2012 Program Priorities

- Work with FDEP to develop a statewide stormwater treatment rule
- Implementation of numeric nutrient standards
- Enhance compliance efforts

Key Program Performance Measures

Performance Measure	District Program	FY 07–08 Actual	FY 08–09 Actual	FY 09–10 Actual
Total acres of wetlands impacted	Environmental Resource Permitting	1,637	1,123	495
Cost per permit processed	Consumptive Use Permitting	\$20,577	\$17,165	\$12,609
Cost per permit processed	Water Well Construction	\$1,854	\$2,457	\$2,246
Cost per permit processed	Environmental Resource Permitting	\$7,655	\$6,370	\$7,121
Average number of days to act upon for a permit	Consumptive Use Permitting	44	50	46
Average number of days to act upon for a permit	Water Well Construction	18	16	14
Average number of days to act upon for a permit	Environmental Resource Permitting	37	46	34

Table 14. Three-year revenues, expenditures, and personnel for Regulation

Regulation	Actual FY 2009–2010	Amended FY 2010–2011	Adopted FY 2011–2012	Variance Amount	Variance Percentage
Revenues					
District	\$17,210,108	\$17,686,202	\$13,235,646	\$(4,450,556)	-25.2%
Local	50,000	150,137	55,212	(94,925)	-63.2%
State	0	0	0	0	0.0%
Federal	0	0	0	0	0.0%
Total Revenues	\$17,260,108	\$17,836,339	\$13,290,858	\$(4,545,481)	-25.5%

Regulation	Actual FY 2009–2010	Amended FY 2010–2011	Adopted FY 2011–2012	Variance Amount	Variance Percentage
Expenditures					
Salaries and Benefits	\$16,290,777	\$16,906,422	\$12,269,611	\$(4,636,811)	-27.4%
Other Personal Services	449,243	359,689	687,797	328,108	91.2%
Operating Expenses	520,088	570,228	333,450	(236,778)	-41.5%
Operating Capital Outlay	0	0	0	0	0.0%
Fixed Capital Outlay	0	0	0	0	0.0%
Interagency Expenditures (Coop. Funding)	0	0	0	0	0.0%
Debt	0	0	0	0	0.0%
Reserves	0	0	0	0	0.0%
Total Expenditures	\$17,260,108	\$17,836,339	\$13,290,858	\$(4,545,481)	-25.5%
Personnel					
Full-time Equivalents	199.65	200.75	148.65	(52.10)	-26.0%
Contract/Other	12.00	8.70	0.00	(8.70)	-100.0%
Total Personnel	211.65	209.45	148.65	(60.80)	-29.0%

Changes and Trends

Since the housing market crash in 2006, both ERP and CUP permitting activities associated with new construction have slowed down considerably. The District received 348 CUP and 1,593 ERP applications during FY 2009–2010 in comparison to 371 CUP and 3,792 ERP applications during FY 2005–2006 respectively. The trend of fewer permit activities is expected to continue through 2012.

Because permitting activities are not expected to return to increased or normal levels in the next five years, the program will cut 60.8 FTEs, or 29.0% of the program's workforce in FY 2011–2012 through layoffs and volunteer separations. FTEs in the Regulatory Information Management Division that were previously budgeted under program 4.1 Consumptive Use Permitting, 4.2 Water Well Construction Permitting and 4.3 Environmental Resource and Surface Water Permitting will be transferred to program 4.4 Other Regulatory and Enforcement Activities.

Explanation of Revenue, Expenditure, and Personnel Variances

Revenues

The overall program revenues will have a 25.5% reduction in FY 2011–2012 due to a decrease in ad valorem revenues, reduced local revenues, and no funding from state and federal sources.

Expenditures

The program's FY 2011–2012 budget of \$13.29 million is 25.5% lower than FY 2010–2011. The reduction reflects a districtwide effort to reduce its administrative and operational expenditures funded by ad valorem revenues. Most of the reduction will be in salaries and benefits (-\$4.64 million) due to the loss of 52.1 District FTEs and a 3% employee contribution to the Florida Retirement System. Operating expenses will be reduced by almost \$240,000, which occurs primarily in Legal Advertising and Public Notices (-\$200,000). However, the program will see its Other Personal Services budget will increase by \$328,108 in FY 2011–2012 due to the continued application development of three computer applications that require services of contingent workers (+\$425,000). It should be noted that computer application expenses that supported the Regulation programs were previously budgeted under 6.2 Computers/Computer Support. The District has changed its budgeting practice in FY 2011–2012 by allocating program-specific computer application development expense to the specific program utilizing the services.

Personnel

Facing the declines in both ad valorem revenues and permitting activities, this EOG program's total FTE will be reduced by 60.8, or more than one quarter of its workforce, in FY 2011–2012. The four regulatory programs that will either lose or gain more than 1.0 FTE include:

- The Consumptive Use Permitting program will lose 19.45 FTEs through layoffs, volunteer separations, and redirections.
- The Water Well Construction program will lose 7.0 FTEs through layoffs, volunteer separations, and redirections.
- The Environmental Resource Permitting program will lose 45.6 FTEs through layoffs, volunteer separations, and redirections.
- The Resource Management Regulatory Support program will add 19.95 FTEs through redirections from the Resource Information Management Division previously budgeted under the Consumptive Use Permitting, Environmental Resource Permitting, and Water Well Construction Permitting programs.
- The program has also eliminated all contingent workers (8.7 FTEs).

Outreach

Program at a Glance

This program includes all environmental education activities, such as water conservation campaigns and water resource education; public information activities; all lobbying activities relating to local, regional, state, and federal governmental affairs, and all public relations activities, including related public service announcements and advertising in any media. There is only one District program under this EOG program. For FY 2011–2012, the District allocates \$1.30 million and 13 FTEs under this program.

FY 2011–2012 Program Priorities

- Inform news media, elected officials, targeted groups, staff, and the public about District projects and initiatives
- Continue implementation and expansion of the Florida Water StarSM Program
- Continue implementation of The Great Water OdysseySM
- Visit with legislators within the District to improve their understanding of the District's programs and communications



Key Program Performance Measures

Performance Measure	District Program	FY 07–08 Actual	FY 08–09 Actual	FY 09–10 Actual
Cost per district resident for Outreach	Outreach/Lobbying	\$1.07	\$1.04	\$0.77

Table 15. Three-year revenues, expenditures, and personnel for Outreach

Outreach	Actual FY 2009–2010	Amended FY 2010–2011	Adopted FY 2011–2012	Variance Amount	Variance Percentage
Revenues					
District	\$3,333,583	\$3,177,801	\$1,303,624	\$(1,874,177)	-59.0%
Local	314,222	5,335	0	(5,335)	-100.0%
State	0	0	0	0	0.0%
Federal	0	0	0	0	0.0%
Total Revenues	\$3,647,806	\$3,183,136	\$1,303,624	\$(1,879,512)	-59.0%

Outreach	Actual FY 2009–2010	Amended FY 2010–2011	Adopted FY 2011–2012	Variance Amount	Variance Percentage
Expenditures					
Salaries and Benefits	\$2,261,489	\$2,338,176	\$1,091,424	\$(1,246,752)	-53.3%
Other Personal Services	908,263	470,125	1,000	(469,125)	-99.8%
Operating Expenses	411,724	314,315	211,200	(103,115)	-32.8%
Operating Capital Outlay	66,329	60,520	0	(60,520)	-100.0%
Fixed Capital Outlay	0	0	0	0	0.0%
Interagency Expenditures (Coop. Funding)	0	0	0	0	0.0%
Debt	0	0	0	0	0.0%
Reserves	0	0	0	0	0.0%
Total Expenditures	\$3,647,806	\$3,183,136	\$1,303,624	\$(1,879,512)	-59.0%
Personnel					
Full-time Equivalents	27.50	26.50	13.00	(13.50)	-50.9%
Contract/Other	4.00	7.00	0.00	(7.00)	-100.0%
Total Personnel	31.50	33.50	13.00	(20.50)	-61.2%

Changes and Trends

The Outreach program’s FY 2011–2012 budget is \$1.30 million, which is 59.0% less than the FY 2010–2011 funding level. To streamline and maximize efficiency of all outreach programs, Water Resource Education and Lobbying programs will be eliminated in FY 2011–2012. Limited high priority components of these two sub-programs will be absorbed by Public Information and Executive Direction programs. In addition to redirecting 6.5 District FTEs to the Executive Direction and Technical Assistance programs to ensure consistency with the prescribed format of the August 1 budget submission, the program will eliminate another 7.0 District FTEs to reduce the Outreach program budget.

Explanation of Revenue, Expenditure, and Personnel Variances

Revenues

Among the six programs, Outreach will experience the most reduction in revenues. The overall program revenues will decrease by 59.0% for FY 2011–2012 due to reductions in District Source revenues and no local revenue. The reduction in District Sources is related to the ad valorem revenue cap imposed by the legislature. The absence of the local revenues is due to the restructuring of the volunteer program which resulted in no local revenue contributions to support the Outreach program.

Expenditures

The Outreach program's FY 2011–2012 budget total is approximately \$1.30 million. This is \$1.88 million, or 59.0% less, than the FY 2010–2011 budget. A 53.3% reduction in salaries and benefits is due to the reduction of 13.50 FTEs and the 3% mandatory contribution to the Florida Retirement System. The elimination of 7.0 contingent workers will reduce its OPS expenses to almost zero. There will be no Operating Capital Outlay budget in the new fiscal year, as the program will not incur additional expenses for the Great Water OdysseySM application developed for student education.

Personnel

Under the budget guidelines from FDEP to reduce the Outreach program, the program will redirect 6.5 FTEs to the Executive Direction and Technical Assistance programs to ensure consistency with the prescribed format of

the August 1 budget submission. In addition, the program will eliminate another 7.0 FTEs through layoffs and volunteer separations. Finally, the program has eliminated all its contingent workers (7.0 FTEs).

District Management and Administration

Program at a Glance

This program includes all governing board support, executive support, management reporting, unrestricted reserves, general counsel, ombudsman, human resources, budget, audit, risk management, and districtwide administrative services. The District has 11 active programs under this EOG program. The combined total program budget for FY 2011–2012 is \$34.67 million and the number of FTEs totals 146.

FY 2010–2011 Program Priorities

- Continue to explore opportunities for energy and water conservation with respect to District fleet operations and facilities; evaluate potential impacts of climate change with respect to District flood control and land management programs; and coordinate evaluation of potential impacts of climate change to other District programs.
- Implement Succession Planning in selected departments and offices.
- Continue leadership and management training, the SJRWMD Academy and Leading, Empowering and Developing Staff (LEADS).
- Optimize regulatory applications and the database management system to enhance support for core regulatory business processes and E-Permitting.
- Design and implement a system to effectively manage and enhance access to District records, documents, and images.



Key Program Performance Measures

Performance Measure	District Program	FY 07–08 Actual	FY 08–09 Actual	FY 09–10 Actual
Administrative cost as a percentage of the District's total expenditures	All District programs under Program 6.0	13.0%	17.6%	17.4%

Table 16. Three-year revenues, expenditures, and personnel for District Management and Administration

Management and Administration	Actual FY 2009–2010	Amended FY 2010–2011	Adopted FY 2011–2012	Variance Amount	Variance Percentage
Revenues					
District	\$34,931,199	\$42,593,222	\$34,670,562	\$(7,922,660)	-18.6%
Local	98,092	563	0	(563)	-100.0%
State	50,719	720	0	(720)	-100.0%
Federal	0	0	0	0	0.0%
Total Revenues	\$35,080,010	\$42,594,506	\$34,670,562	\$(7,923,944)	-18.6%
Expenditures					
Salaries and Benefits	\$15,740,108	\$18,153,786	\$13,594,611	\$(4,559,175)	-25.1%
Other Personal Services	7,435,176	7,829,432	4,130,200	(3,699,232)	-47.2%
Operating Expenses	9,089,145	8,714,091	11,510,251	2,796,160	32.1%
Operating Capital Outlay	2,815,582	1,775,590	435,500	(1,340,090)	-75.5%
Fixed Capital Outlay	0	0	0	0	0.0%
Interagency Expenditures (Coop. Funding)	0	0	0	0	0.0%
Debt	0	0	0	0	0.0%
Reserves	0	6,121,607	5,000,000	(1,121,607)	-18.3%
Total Expenditures	\$35,080,010	\$42,594,506	\$34,670,562	\$(7,923,944)	-18.6%
Personnel					
Full-time Equivalents	140.40	142.50	134.00	(8.50)	-6.0%
Contract/Other	58.00	40.00	12.00	(28.00)	-70.0%
Total Personnel	198.40	182.50	146.00	(36.50)	-20.0%

Changes and Trends

In general, District programs and activities under this program provide administrative functions that support other District programs. As part of the districtwide consolidation and cost cutting effort, the program will lose 36.5 FTEs through layoffs, internal transfers, and volunteer separations.

As directed by the state, the District will cut certain employee benefits to align with state employee benefits. The benefits that will be cut in FY 2011–2012 include District match of Deferred Compensation and leave buy back. For the first time, District employees will contribute 3% of their salaries to FRS for future retirement benefits. The District will review and evaluate other benefits to insure consistency with the state.

Explanation of Revenue and Expenditure Variances

Revenues

The overall program revenues will decrease by 18.6% for FY 2011–2012 with the majority of the decrease coming from District sources. There will be no local and state revenues in the new fiscal year.

Expenditures

The District Management and Administration program's FY 2011–2012 budget is \$7.92 million or 18.6% less than FY 2010–2011. The decrease in salaries and benefits (-\$4.56 million) is due primarily to the loss of 8.5 District FTEs, a 3% employee contribution to the Florida Retirement System, the elimination of District match of Deferred Compensation (-\$1.15 million), Leave Conversion (-\$2.0 million), and the loss of miscellaneous employee benefits. The reduction in Salaries and Benefits is also attributed to the new practice of allocating IR staff time in application development to individual programs that require the services.

The program's OPS budget will see a \$3.7 million reduction, which is partly due to the termination of contracts for contingent workers in the Finance and Administration and Information Resources departments. Reductions in Consultant Services (-\$333,000) and Court Reporter and Transcriptions Service (-\$162,950) in the General Counsel program, reduction in Training Services (-\$100,000) in the Human Resource program, and allocating IT contingent worker staff time in Application Development to individual programs also contributes to the overall reduction in the OPS budget.

A 32.1% increase in Operating Expenses is primarily due to the inclusion of \$3.14 million for uncollectable property taxes under the Tax Collectors/Property Appraiser Fees. In the past, the District budgeted 96.0% of total projected property tax revenues to address uncollectable property taxes. Due to the change in budgeting practices, the District will budget 100.0% of total projected property tax revenues⁽¹⁾. The 4.0% difference between the projected property tax revenues and actual tax proceeds will be accounted for as an operating expense.

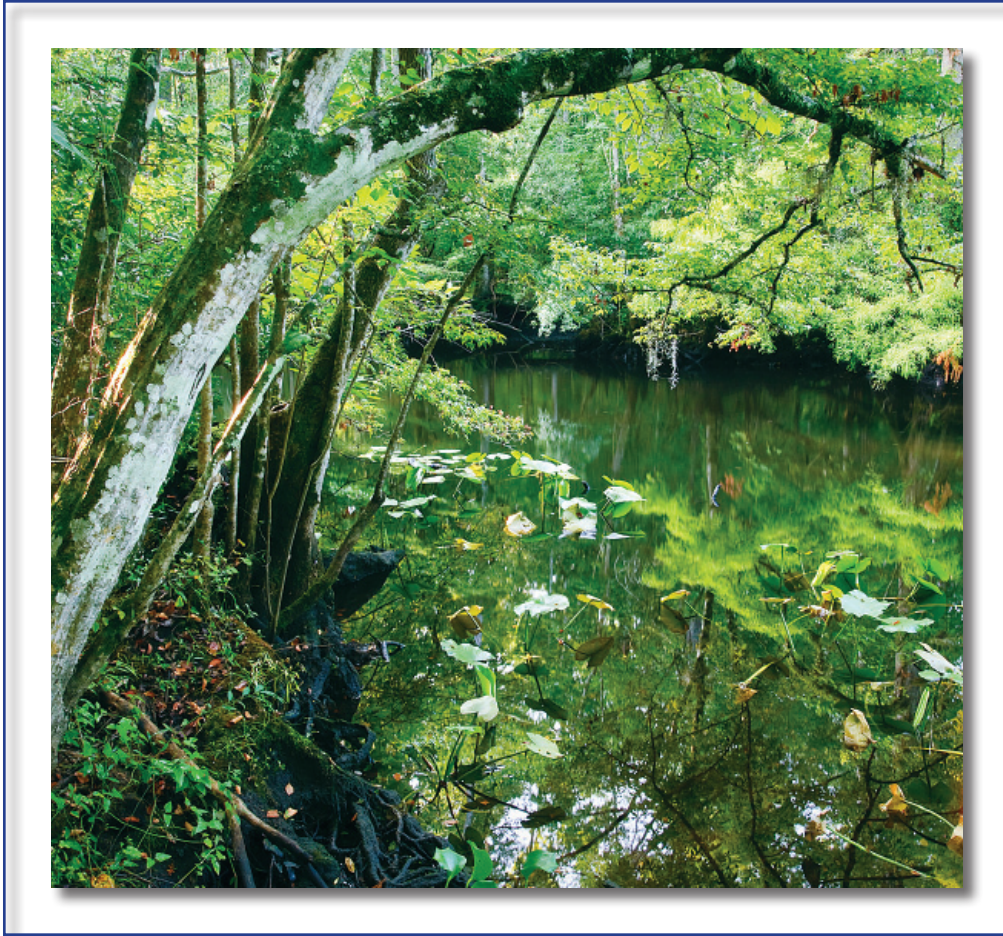
The program will cut its Operating Capital Outlay by \$1.34 million. The Fleet program will have no new purchases of vehicles (-\$450,000) or equipment (-\$300,000). In addition, the Computers/Computer Support program will reduce its computer hardware acquisition budget by \$414,689 by extending the replacement cycle for laptop from three years to four years, and desktop and servers from four years to five years.

Finally, a decrease of \$1.12 million in Reserves is due to the elimination of \$1.39 million in reserve for personnel services in the Human Resource program. The budget for reserves for unforeseen emergencies remains unchanged from the FY 2010–2011 level.

Personnel

Many personnel adjustments were made to this EOG program resulting a net loss of 8.50 FTEs in FY 2011–2012. Eight District programs will gain or lose more than one FTE, including

- The Executive Direction program will add 1 FTE through redirections from the General Counsel (0.5 FTE) and Lobbying (0.5 FTE) programs.
- The Procurement/Contract Management program will gain 15.0 FTEs through redirections from the Administrative Support program (11.0 FTE) and other four District programs (4.0 FTEs).
- The General Counsel program will lose 2.2 FTEs through attritions and redirections.
- The Inspector General program will reduce 1.0 FTE through layoffs.
- The Administrative Support program will lose 12.0 FTEs through volunteer separations and redirections.
- The Fleet Services program will lose 2.05 FTEs through layoffs.
- The Human Resource program will lose 2.5 FTEs through layoffs.
- The Information Technology program will lose 5.0 FTEs through layoffs and volunteer separations.
- The program has also cut 70% of its contingent workers, or 28.0 FTEs.



Financial Policies and Guidelines

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Financial and Budgetary Policies

The St. Johns River Water Management District’s financial planning and budgetary management are governed by Florida Statutes and District internal policies to ensure fiscal accountability. In general, provisions of Florida Statutes governing the District’s financial and budgetary policies are followed when applicable. The District may also develop and adopt its own financial policies for circumstances that are not addressed by state laws. The Statutes and District internal policies that are the foundations for the District’s financial policies and guidelines are listed and summarized below.

<u>Financial Policy/Guideline</u>	<u>Reference</u>
Reserves	SJRWMD Policy
Balanced Budget	Florida Statutes
Revenue	Florida Statutes and Florida Constitution
Budget Control	Florida Statutes and SJRWMD Policy
Capital Improvement	Florida Statutes
Cash Management/Investment	SJRWMD Policy
Debt Administration	Florida Statutes
Internal Audit	Florida Statutes and SJRWMD Policy
Independent Audit	Florida Statutes
Asset Inventory	SJRWMD Policy

Reserves

District Policy

The General Fund Reserve Policy (Number 2005-04) was adopted by the SJRWMD Governing Board in April 2005 and revised in August 2011. The policy directs the District to:

- Designate an Economic Stabilization Reserve from the unassigned general fund balance equal to but in an amount not less than five percent (5.0%) of the previous year's actual revenues from all sources of ad valorem tax supported funds. The Economic Stabilization Reserve shall be established annually for the next fiscal year during the budgetary process for that year.
- Include an annual contingency appropriation in the annual budget to meet unforeseen demands in service delivery costs or unexpected expenditure increases after adoption of the budget.

Implementation Status

- In order to comply with the Governmental Accounting Standards Board Statement No. 54, the General Fund Reserve Policy was revised in August 2011 to provide specific circumstances under which the Economic Stabilization Reserve may be utilized.
- For FY 2011–2012, the Economic Stabilization Reserve is \$6.9 million and the contingency reserve budget is \$5 million. Combined, these two reserves account for 5.8% of the FY 2011–2012 total budget or 10.0% of the total general fund.

Balanced Budget

Florida Statutes

Florida Statutes provides a general guideline for a balanced budget. Section 189.416(3), *F.S.*, requires the District to:

- Adopt a budget by resolution each fiscal year. The total amount available from taxation and other sources, including amounts carried over from prior fiscal years, must equal the total of appropriations for expenditures and reserves.

Implementation Status

The FY 2011–2012 budget is balanced with available revenues.

Revenue

Florida Statutes

Section 373.503(3)(a), *F.S.*, sets the limit for the ad valorem tax that the District is able to levy. Specifically, the statute states that the maximum total millage rate for SJRWMD is 0.600 mill. In addition, SJRWMD must also conform to the maximum millage limitation requirements first imposed by the Legislature in 2007 under Subsection 200.065(5), *F.S.*

District Policy

- The District shall not exceed its statutory millage rate for ad valorem tax levies.
- The District shall actively seek diversified revenue sources, including federal, state, and local sources, to lessen the burden of taxation.

Implementation Status

Approximately 42% of the FY 2011–2012 budget is funded by ad valorem tax revenues. Federal, state, local, and other District revenue sources cover the remaining 58% of the total budget. The adopted millage rate (0.3313 mill) is well below the rolled-back rate (0.4509 mill), the maximum millage rate (0.6062 mill), and the statutory millage rate (0.6000 mill).

Budget Control

Florida Statutes

Sections 189.418(3) and 373.536, *F.S.*, provide a framework for budget amendments. Section 373.536, *F.S.*, also provides a guideline for budget transfers. Finally, Section 373.536, *F.S.*, requires the District to control its budget by funds. Specifically, these statutes require that:

- The transfer of funds may be made within the budget by action of the Governing Board at a public meeting of the Governing Board.
- The Governing Board at any time within a fiscal year may amend the budget. The budget amendment must be adopted by resolution.
- The District shall control its budget, at a minimum, by funds.

District Policy

The District adopted an Internal Budget Transfers Policy (Number 91-04) in 1991 and revised it in 2003. The Policy has the following provisions:

- A completed budget transfer request form shall accompany each Department or Office's request to internally amend the annual budget.
- Transfer of funds between Programs that exceed \$50,000 and any transfer exceeding \$100,000 (with the exception of accounting transfers) require the Governing Board approval.
- The District controls its budget at the fund, program and project level for budget, expenditure, and reporting purposes.

Implementation Status

During FY 2010–2011, all budget transfers and amendments were executed pursuant to applicable statutes and District policies. The District will continue to comply with these requirements as the FY 2011–2012 budget is implemented.

Capital Improvement

Florida Statutes

Section 373.536(6)3, *F.S.*, mandates the submission of a five-year Capital Improvement Plan (CIP) by the District annually. Specifically, the statute requires that:

- The District shall submit a five-year capital improvement plan by March 1 annually as part of the Consolidated Annual Report.

Implementation Status

The FY 2010–2011 Five-Year CIP was updated as part of the Consolidated Annual Report development process. The Consolidated Annual Report was presented to the Governing Board on February 8, 2011 and submitted to the Governor's Office and the FDEP on February 9, 2011.

Cash Management/Investment

District Policy

The District adopted an Investment Policy (Number 2003-01) in 2003 (revised in 2004), with the following provisions:

- The District shall provide safety of capital and liquidity of funds and optimal rate of return on investment at the time of purchase.
- The investment portfolio shall be sufficiently liquid to meet all operating requirements that may be reasonably anticipated.
- The investment portfolio shall be designed with the objective of attaining a market rate of return throughout budgetary and economic cycles.

Implementation Status

During FY 2010–2011, cash not needed for operation was invested in a variety of high credit quality instruments, including U.S. Treasury, Federal Agency securities, FDIC guaranteed corporate securities, and money market accounts.

Debt Administration

Florida Statutes

Although allowed to borrow money temporarily by 373.559, *F.S.*, and the amount of debt issued by the District is not restricted by law, SJRWMD has limited its debt service to revenue bonds for land acquisitions. Section 373.584, *F.S.*, stipulates that:

- Revenues derived from the Water Management Land Trust Fund or any other revenues may be pledged to the payment of revenue bonds. However, the ad valorem taxing power of the District may not be pledged to the payment of such revenue bonds without the affirmative vote of the electors of the District.

Implementation Status

The District's last revenue bond for land acquisition was issued in 1995. On May 26, 2005, a portion of this debt was refinanced to reduce the District's annual liability. The annual debt service payment is made using the revenues from the state's Water Management Lands Trust Fund, which is administered by the FDEP. The District will not use debt financing to fund the FY 2011–2012 budget nor are there any plans to use debt financing in the future.

Internal Audit

Florida Statutes

Section 373.079 (4)(b), *F.S.*, provides that the Governing Board of each water management district shall employ an inspector general, who shall report directly to the Governing Board. The inspector general must have the qualifications prescribed and perform the applicable duties of state agency inspectors general as provided in s. 20.055, *F.S.*

District Policy

The SJRWMD Governing Board adopted an Office of Inspector General Policy (Number 1994-04) in 1994 (revised in 2006). The policy directs the District to:

- Employ an Inspector General who shall report directly to the Governing Board.
- The Office of Inspector General shall serve as an independent appraisal function within the District to examine and evaluate District activities.

Implementation Status

- During FY 2010–2011, the Office of Inspector General conducted two audits and six investigations.

Independent Audit

Florida Statutes

Section 218.39, *F.S.*, mandates an annual financial audit report for a county, a municipality, or a special district such as SJRWMD. Specifically, the statute requires that:

- The District shall have an annual financial audit of its accounts and records completed within 9 months after the end of its fiscal year by an independent certified public accountant.

Implementation Status

An independent accounting firm, James Moore and Company, audited the District's FY 2009–2010 financial records and the District published its Comprehensive Annual Financial Report (CAFR) in March 2011. A copy of the CAFR can be downloaded from the District's website at <http://www.floridaswater.com/financialstatements/>

Asset Inventory

District Policy

The SJRWMD Governing Board adopted a Capital Asset Reporting and Accountability Policy (Number 2000–06) in 2000 (revised in 2004). The Policy directs the District to:

- Provide guidance in recording, managing, reporting, and disposing of capital assets.
- Account for all capital assets in District property records using financial reporting classifications.
- Conduct an annual physical inventory of all District tangible personal property.

Implementation Status

For FY 2010–2011, capital assets and tangible personal property inventories are scheduled to be completed by December 2011.

GAAP Conformity

Budgetary policies of the District conform to Generally Accepted Accounting Principles (GAAP) with some exceptions. Revenues for all fund types are budgeted on the modified accrual basis, including revenues in the budget when they are deemed “measurable and available.” “Measurable” means the amounts are known or are estimable and “available” means collection is anticipated in sufficient time to finance current year expenditures.

The District budgets expenditures on the modified accrual basis for the general fund, special revenues funds (except for joint participation agreement projects), and debt service funds. Expenditures under the modified accrual basis are included in the fiscal year that the fund liability is expected to be incurred. Expenditures for capital projects funds and certain joint participation projects (cooperative funding agreements) are budgeted on a project basis, including all expenditures related to multi-year projects in the current year budget whether or not there is an expectation that the funds will be spent in the budget year.

Budget Guidelines

The District's Office of Budget and Management Reporting annually works with the Governing Board and the District's Executive Management Team to produce guidelines that assist staff with the development of the work plan and budget. On June 16, 2011, the District received the budget guidelines from FDEP for the preparation of FY 2011–2012 budget that are summarized as follows:

- No new debt is to be issued.
- No new land acquisition unless the District is already legally obligated by contract to purchase.
- Analyze and adjust personnel and administrative structures and reduce unnecessary levels of administration.
- Make benefits consistent with other districts and state employees.
- Eliminate non-core activities.
- Begin the process of paring down or eliminating wetland mitigation and outreach programs.
- Eliminate participation in non-vital organizations and associations.
- Cooperate with EOG and FDEP staff to clarify Capital Improvements Plan, document Fixed Capital Outlay Projects, and explain the relationships between reserves and the District's short, intermediate, and long-term water supply plans.

Baseline Budget Practice

Since 2003, the District has developed and implemented a fiscally conservative budgeting practice which limits the growth of the baseline portion of the budget funded with District revenue sources to an amount less than or equal to a reduced ad valorem millage rate. The baseline portion of the budget refers to administrative/operational and continuation expenditures funded with District revenue sources. Any revenues above this reduced millage rate are directed to fund new projects and initiatives. For FY 2011–2012, the targeted millage for the baseline portion of the budget is 0.2857 with the additional 0.0456 mills, or 13.8% of the total millage, directed to new projects and initiatives. Figure 9 on the next page provides more details on the allocation of FY 2011–2012 baseline budget.

Figure 9. FY 2011–2012 baseline budget – District revenue source

FY 2011-2012		0.3313 MILLS	
BASELINE		MAJOR PROJECTS AND INITIATIVES	
SOURCE OF FUNDS		SOURCE OF FUNDS	TOTAL
<u>Fund Balance</u>		<u>Fund Balance</u>	
Land Management	1,586,945	Fellsmere Water Management Area	10,417,628
Budgeted Operating Reserve	5,000,000	Canal-1/10 Rediversion	140,000
		Apopka North Shore Restoration	800,000
		Survey NAVD 88 Vertical Datum Conversion	38,000
		GWRA - Aquifer Performance Testing, Modeling and Data Enhancements	2,000,000
		Rough Fish Harvesting to reduce phosphorus levels and improve water quality	255,000
		Alum treatment for stormwater control to protect lake water quality	400,000
		Flood control structure rehabilitation USJRB	600,000
		MFL Prevention -Recovery Strategy Projects (WRD and/or AWS)	5,000,000
		Water Quality & Ecological Restoration Projects	5,000,000
		Water Conservation & Demand Management Projects	2,600,000
		Taylor Creek Design	379,267
Fund Balance	\$6,586,945	Fund Balance	\$27,629,895
			\$34,216,840
<u>Current Revenues</u>		<u>Current Revenues</u>	
District Sources:		District Sources:	
Ad Valorem Revenues	\$73,050,133	Ad Valorem Revenues	\$12,305,486
Other District Sources	400,000		\$85,355,619
Interest	1,800,000		400,000
Land Management	1,205,805		1,800,000
Regulatory Permits	1,000,000		1,205,805
Total Revenues	\$77,455,938	Total Revenues	\$12,305,486
			\$89,761,424
TOTAL SOURCE OF FUNDS	\$84,042,883	TOTAL SOURCE OF FUNDS	\$39,935,381
			\$123,978,264
USE OF FUNDS		USE OF FUNDS	
<u>Expenditures</u>		<u>Expenditures</u>	
Baseline		Major Projects and Initiatives (District Projects)	
Administrative/Operational	\$78,610,633	Fellsmere Water Management Area	10,417,628
Continuation Activities	432,250	Canal-1/10 Rediversion	140,000
Subtotal Baseline	79,042,883	Apopka North Shore Restoration	800,000
		Survey NAVD 88 Vertical Datum Conversion	38,000
Budgeted Operating Reserves	5,000,000	Aquifer Performance Testing, Modeling and Data Enhancements	2,000,000
		Rough Fish Harvesting to reduce phosphorus levels and improve water quality	255,000
		Alum treatment for stormwater control to protect lake water quality	400,000
		Flood control structure rehabilitation USJRB	600,000
		Taylor Creek Design	721,269
		Major Projects and Initiatives (Cooperative Funding)	
		MFL Prevention -Recovery Strategy Projects (WRD and/or AWS)	11,502,076
		Water Quality & Ecological Restoration Projects	10,000,000
		Water Conservation & Demand Management Projects	3,061,408
		Subtotal Major Projects and Initiatives	39,935,381
TOTAL USE OF FUNDS	\$84,042,883	TOTAL USE OF FUNDS	\$39,935,381
			\$123,978,264

Budget Development Legal Framework

The District's annual budget is prepared and adopted in accordance with Sections 129.03, 189.418, 200.065, and 373.536, *F.S.* The District's fiscal year extends from October 1 of one year through September 30 of the following year.

Modifications to the Adopted Budget

The adopted budget for the District is the operating and fiscal guide for the ensuing year. However, transfer of funds may be made during the fiscal year as authorized under District policy (91-04). In addition, should the District receive unanticipated funds after the adoption of the budget, it may be amended by including such funds, so long as a notice of intention to amend is published in the notice of the Governing Board meeting at which the amendment will be considered pursuant to Section 373.536, *F.S.* The budget amendment and transfer processes are discussed below.

Budget Amendments

A budget amendment is defined as any action that increases or decreases total appropriated fund amounts (e.g., spending authorizations) in the District's adopted budget. Budget amendments could be caused by various reasons, including:

- The discovery of unanticipated revenues after the budget was adopted
- The discovery of more accurate information after the budget was adopted
- Modified operating requirements (e.g., transfer of budget authority between funds)
- Year-end accounting adjustments (e.g., aligning projected budget authority with actual revenues received and expenses incurred)

Budget amendments must follow strict statutory guidelines. The intent to amend the budget must be published in the notice of the Governing Board meeting at which the amendment will be considered and potentially receive approval. Budget amendments are adopted by resolution.

Budget Transfers

A budget transfer is defined as movement of budgeted funds from one item to another within the same fund, so as to not increase or decrease the fund's total budget. The Governing Board adopts an annual budget in accordance with the applicable Florida Statutes, but recognizes that the annual budget may need to be revised. It may be necessary during the course of the fiscal year to transfer monies between Programs, Projects, Departments and Object Codes in order to accomplish the District's goals and objectives. District Policy number 91-04 provides the authority to transfer funds with Governing Board or delegated authority to the Executive Director, Assistant Executive Director and/or Department and Office Directors.

Budget Basis

The District's annual budget is adopted on a modified accrual basis for all governmental funds except for the 1) Water Protection and Sustainability Fund, and 2) Capital Project Funds, which adopt budgets on a project basis. On a project basis, revenues and expenditures are budgeted based on funds available and appropriated for specific projects, which may or may not be completed in the fiscal year. Estimated revenues and appropriations for project budgets are included in the Annual Work Plan and Budget document for

management control purposes. The basis of budgeting is the same as the basis of accounting in preparing the District's audited Comprehensive Annual Financial Report (CAFR).

Governmental fund budgets are prepared using the modified accrual basis and therefore include estimated revenues that are deemed both measurable and available and only those appropriations that represent a current year fund liability. The District considers estimated revenues available if they are anticipated to be earned during the budget period.

The District's budgetary policies relative to encumbrances and project budgets are summarized below.

- The District Governing Board resolution adopting the budget authorizes the budget be revised after the start of the fiscal year to appropriate previous year's commitments (encumbrances) of future resources and the source of funds (estimated revenues) anticipated to be used to fund those commitments.
- The original adopted budget includes estimated revenues and appropriations for expenditures that were budgeted in the previous period. These appropriations have corresponding reductions in the previous period appropriations, resulting in annual budget history records that more closely reflect over time the adopted project budgets.

Budget Development Process

The District's Fiscal Year begins on October 1 and ends on September 30. The District's budget development process begins in the spring and proceeds through final budget adoption in late September. The District's Annual Work Plan and Budget development process complies with Florida Statutes, including Sections 189, 200 and 373.

The District's Mission Statement is the foundation for developing the annual work plan and related budget and it states:

"We will ensure the sustainable use and protection of water resources for the benefit of the people of the District and the State of Florida."

The District is faced with many challenges and must continue to work efficiently to meet the water resource protection and water supply needs of Florida now and in the future. Because of legislation passed in 2007 and the constitutional amendments passed by Florida voters in January 2008, a lower millage rate cap and reduced property values have significantly limited the District's ad valorem revenue generating capacity. In the last five years, the economy has declined due to a slowdown in construction and other economic activities that have forced the state to reduce or eliminate its funding to District programs and projects. The passage of Senate Bill (SB) 2142 in 2011 capped the District's primary revenue source - ad valorem tax revenue - at \$85.35 million a year, which represents a 23% reduction over the adopted FY 2010–2011 level of \$110.87 million. The primary goal of this year's budget is to ensure the effective allocation of fiscal and staff resources to accomplish the District's core mission.

The EOG, in cooperation with the Legislative Budget Commission, FDEP and the WMDs, continually reevaluates the budget process to ensure optimal performance from the programs and initiatives of Florida's WMDs. The EOG encourages the WMDs to review their core missions and regional priorities. Further, the EOG challenges the WMDs to examine the fiscal impacts of reduced spending while still maintaining their primary responsibilities.

The District's Governing Board annually reviews and reevaluates its core mission. During a budget workshop in June 2011, the Board reviewed the District's 5-year revenue forecasts and priorities. On July 12, 2011, staff presented the tentative FY 2011–2012 Annual Work Plan and Budget to the Governing Board, and the Governing Board adopted the tentative millage rate and budget.

The FY 2011–2012 budget development process ends with the adoption of the final millage rate and budget. As required by F.S., the District held two public hearings in September at its Palatka headquarters. The first hearing (September 13, 2011) set the tentative millage rate for Truth in Millage (TRIM) purposes and adopted the tentative budget. The final millage rate and budget are adopted at the second public hearing (September 27, 2011).

Budget Development Calendar and Milestones

March 2011

- Provided a preliminary budget to the EOG and legislative staff to assess the impact of a 2-year 25% tax holiday proposed by Governor Scott.

June 2011

- Property appraisers for the 18 counties in the District provided taxable value estimates.
- On June 14, 2011, the Governing Board held a budget workshop to review the revenue forecasts and budget priorities.
- On June 16, 2011, the District received budget guidance from Jon Steverson, FDEP.

July 2011

- Property appraisers for the 18 counties in the District provided certification of taxable values.
- On July 12, 2011, the Governing Board adopted the tentative FY 2011–2012 budget and a proposed millage rate that is in compliance with Truth in Millage (TRIM) requirements.

August 2011

- The District submits its Standard Format Tentative Budget to the EOG, Senate President, Speaker of the House, Legislative Budget Commission, FDEP, and the County Commission chairs.

September 2011

- The Governing Board adopts the tentative millage rate and tentative budget at a public hearing on September 13, 2011, at 5:05 p.m.
- The Governor's and Legislative Budget Commission's written comments on the tentative FY 2011–2012 budget are due on September 20, 2011.
- The final millage rate and final budget are adopted at a public hearing held by the Governing Board on September 27, 2011, at 5:05 p.m.

October 2011

- The FY 2011–2012 budget cycle starts on October 1, 2011.

Description of Funds

The District's financial operations are reported by major and non-major fund. A fund is an independent budgeting and accounting entity with a self-balancing set of accounts. Fund accounting allows District resources to be segregated and accounted for based on their purposes, enabling management in demonstrating compliance with legal and contractual requirements.

The District will have 11 funds in FY 2011–2012 that are categorized in two groups: major and non-major. Based on Governmental Accounting Standards Statement (GASB) 34, the District defines major funds as those revenues, expenditures, assets or liabilities that make up at least 10 percent of the total for the fund category or type. Funds that do not meet this definition are reported under the non-major funds category. A description of each fund and their funding sources are presented below. It should be noted that, throughout this annual budget report, the District has aggregated 11 funds into 5 funds for budget reporting purposes whereas the District's Comprehensive Annual Financial Report (CAFR) will show all 11 funds.

Major Governmental Funds

The District has two types of major funds in the FY 2011–2011 budget, including General Fund and Special Revenue Funds. For the convenience of District staff, a fund code is provided in parentheses as part of the heading for each fund.

General Fund

General Fund (Fund 01) - Accounts for all financial resources of the District, except those required to be accounted for in another fund. The General Fund is used to finance Districtwide activities. It is supported mainly by ad valorem taxes. It also receives revenues from permit fees, interest income, and other miscellaneous District sources. The expenditures may be transferred to and from other funds when appropriate.

Special Revenue Funds

The District has two special revenue funds under the major governmental funds: Water Protection and Sustainability Program Trust Fund and Other Funds.

Water Protection and Sustainability Program (WP&SP) Trust Fund (Fund 78) – The Water Protection and Sustainability Trust Fund was established by the Florida Legislature in FY 2005-2006 (s. 403.890, *F.S.*). The District receives 25.0% of the funds disbursed annually to this fund (s. 373.1961 (3), *F.S.*) to implement alternative water supply projects. Fund 78 accounts for restricted revenues received from the Water Protection and Sustainability Program Trust Fund (WP&SPTF) administered by the Florida Department of Environmental Protection as well as the 50.0% percent match requirement funded by the District. The WP&SPTF funds alternative water supply projects and surface water improvement and management projects.

Other - The Special Revenue – Other funds include nine sub-funds that roll up into this fund. These include:

- **Ecosystems Management and Restoration Trust Fund (Fund 60)** - Accounts for restricted revenues received from the Ecosystem Management and Restoration Trust Fund through FDEP to implement restoration and surface water projects in the District's various basins.

- **Water Management Lands Trust Fund (71)** - Section 373.59, *F.S.* established the Water Management Lands Trust Fund. The moneys in the fund are continually appropriated for the purpose of land, management and maintenance, capital improvements of land titled to the water management districts, payments in lieu of taxes, debt service payments on bonds, and surface water restoration projects. This statute provides that 25.0% of the funds allocated to the five water management districts (s. 201.15(4), *F.S.*) is appropriated to the District. Fund 71 accounts for restricted revenues received from the Water Management Lands Trust Fund through FDEP. This is a reimbursable grant.
- **Mitigation Fund (72)** – Fund 72 accounts for both local revenues and Florida Department of Transportation (FDOT) wetland mitigation program revenues designed to offset adverse environmental impacts associated with the construction of transportation projects. The revenue sources include interest income, local mitigation revenue sources, and FDOT mitigation.
- **State Fund (73)** – This fund accounts for miscellaneous restricted revenues received from the State of Florida. The State Fund is supported by reimbursable grants from the FDEP, FDOT, specific legislative appropriations, and other state agencies such as the Florida Fish and Wildlife Conservation Commission.
- **Federal Fund (74)** – The Federal Fund accounts for restricted revenues received from the Federal Government. The Environmental Protection Agency (EPA) and the American Recovery and Reinvestment Act (ARRA) are two primary revenue sources for this fund.
- **Indian River Lagoon License Plate Fund (75)** – This fund accounts for restricted revenues received through State of Florida for specialized license plate donation program. The funds received from the sale of specialty license plates may only be used in specific counties of the District in which the Indian River Lagoon resides (including Brevard, Indian River and Volusia counties). The license plate revenues provide funding for public education and outreach projects, for supplementing local government stormwater cost-share programs, and for ongoing license plate promotions.
- **Mitigation Endowment Fund (77)** – Accounts for donated long-term mitigation revenues collected and expenditures for the perpetual maintenance of specific environmentally sensitive lands. The District is able to use only the interest earnings from the Endowment Fund for land maintenance purposes.
- **Special Revenue Funds - Other (79)** – Accounts for restricted revenues received from local sources, such as cities, counties and, water management districts, as well as other private and public institutions and related expenditures.

Non-major Governmental Funds

The District has two types of non-major funds in the annual budget, including Debt Service and Capital Projects – Other funds.

Debt Service (20) – Accounts for the accumulation of resources for, and the payment of, principal and interest on the SJRWMD Land Acquisition Revenue Refunding Bonds, Series 2004 and 2005. The fund is supported by interest income and revenue from the Water Management Land Trust Fund (WMLTF).

Capital Projects – Other Fund (39) – Account for financial resources segregated for the construction or acquisition of major capital facilities. Land purchases are not covered by this fund. The revenue sources include land management revenue and other District sources.

Illustration of District Fund Structure

Figure 10 below shows the District fund structure and provides a summary of funds for FY 2011–2012 by fund category and type.

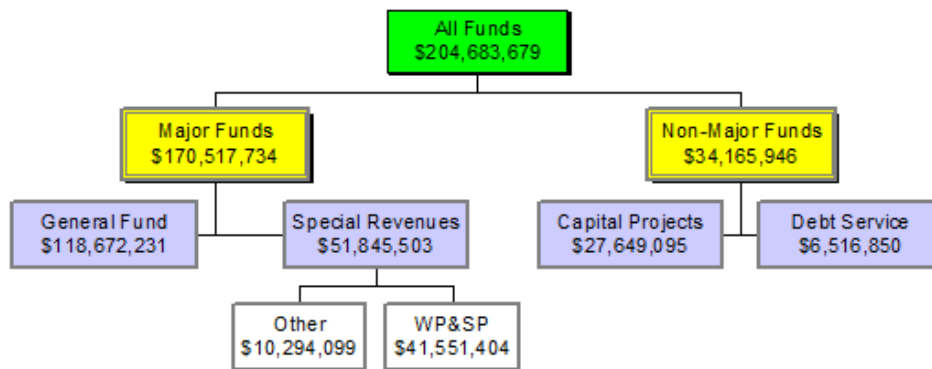


Figure 10. Illustration of District fund structure

Revenue Sources

Revenue Overview, Forecast Assumptions, and Trends

For FY 2011–2012, the District’s Adopted Budget will be funded by a variety of revenue sources. These revenue sources are categorized in four major groups, including District, local, state, and federal sources. Each major group and major revenue source under each group is summarized below with an overview, revenue forecast methodology and trend.

District (80.6%)

Revenues from District Sources come from ad valorem tax revenues, investment income, land management income, permits, and miscellaneous sources. Total revenues from all District Sources including fund balance will reach \$165.07 million in FY 2011–2012. Individual sources under the District Source are summarized below:

Ad Valorem Tax (property tax)

Overview: Like most local governments, ad valorem tax is the single most important revenue source to the District. It accounts for \$85.36 million in the adopted budget. The ad valorem taxes are used in the following funds: the General Fund, Capital Projects Fund, and Water Protection and Sustainability Program Trust Fund. Until FY 2007–2008, the overall ad valorem revenue has increased steadily due to the booming construction industry and appreciation of property values within the 18 counties in the District. A combination of new statutes, a recent constitutional amendment, and declining property values have resulted lower ad valorem tax revenue since FY 2008–2009.

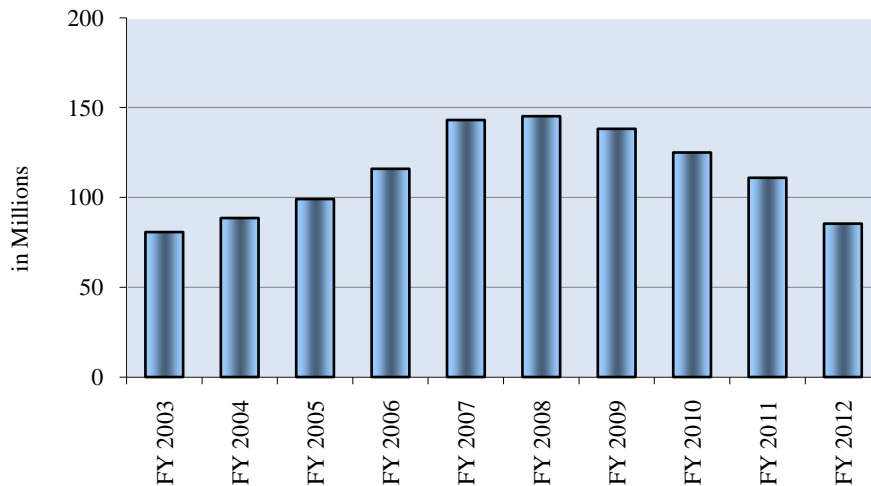


Figure 11. Ten-year history of Ad Valorem tax revenues

Forecast Assumptions: The estimate of ad valorem tax revenue is straightforward. It is the maximum amount at \$85.35 million capped by the new legislation (SB 2142) passed in 2011. For FY 2011–2012, the District will budget 100% of the tax levied and will take 4% of the total revenues as operating expense to account for the discount offered by county tax collectors for early payment by property owners as well as non payment of taxes by property owners.

Trends: Between FY 2000–2001 and FY 2007–2008, the ad valorem revenues increased 11.2% on an annual average rate. The legislation passed in the special session in June 2007 has limited the maximum millage rate that the District can levy. Starting in FY 2008-2009, the maximum millage rate that the District can levy was dependent on the growth of new construction and personal income. More importantly, Florida voters amended the constitutional provision on homestead exemption in January 2008. As a result, the total taxable values are lower than the previous years. Furthermore, declining property values in recent years due to recession further reduces total taxable values. Finally, the new legislation (SB 2142) passed in 2011 caps the maximum ad valorem revenue the District can levy at \$85.36 million. It is very likely that the capped amount will become permanent.

Investment Income:

Overview: Since July 2004, PFM Asset Management LLC has been handling the District’s investment portfolio. The portfolio complies with the District’s investment policy and focuses on safety and liquidity. As of July 2011, over 99% of the portfolio’s maturities were allocated among high quality securities that mature between 6 months and 3 years.

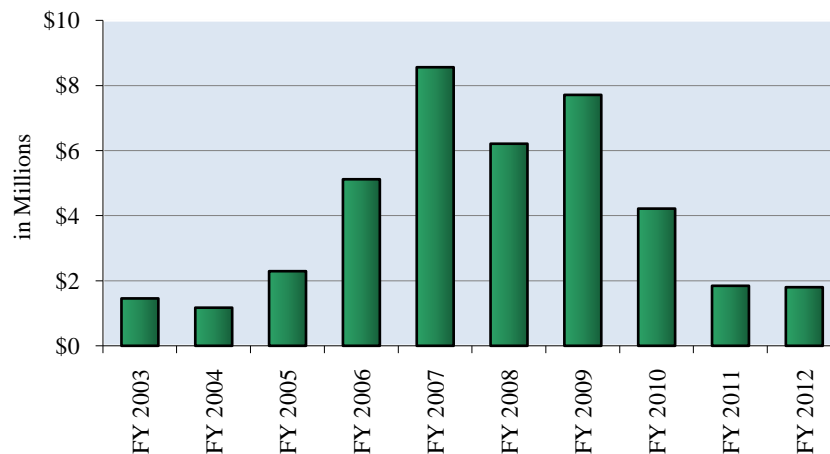


Figure 12. Ten-year history of investment revenues

Forecast Assumptions: The estimate of investment income depends on the size of available cash and investments and the rate of return on investments. The projected FY 2011–2012 investment income is based on the expected rate of return and the total portfolio value provided by the investment performance review performed by PFM for the quarter ended June 30, 2011.

Trends: Until recently, investment income played a small role in funding the District’s programs. This was changed in FY 2006-2007 as the District’s investment income increased from \$5.12 million in FY 2005–2006 to \$8.56 million in FY 2006–2007. For FY 2011–2012, the District expects to receive \$1.8 million in investment income. The decrease is due to an increasing use of fund balance to replace the loss of state revenues and decreasing interest rates in recent years. The downward trend is likely to continue until the economy starts to grow again and the state resumes funding for District programs and projects.

Land Management:

Overview: Land Management revenues consists primarily of timber sales and leasing of District lands. For FY 2011–2012, the District expects to receive \$1.21 million from this revenue source.

Forecast Assumptions: The estimate is based on projected revenues from existing leases and anticipated timber sales during FY 2011–2012.

Trends: The Land Management revenues have increased steadily in recent years due to increasing timber sales from District lands. As the District acquires more lands, such revenues are expected to increase accordingly. However, the recession has had a negative effect on timber sales as the demand for commodities has been decreasing in the last two years.

Because of its relatively small size, the District does not track the land management revenue separately and keep this revenue source under the miscellaneous revenue category. Therefore, there is no historical information on this revenue source that can be presented in this report in the format of table or chart.

Regulatory Permits:

Overview: Revenues from this category are mainly generated by three permitting programs, including Consumptive Use Permitting (CUP), Environmental Resource Permits (ERP), and Water Well Construction (WWC). For FY 2011–2012, the District expects to receive \$1.0 million from this revenue source.

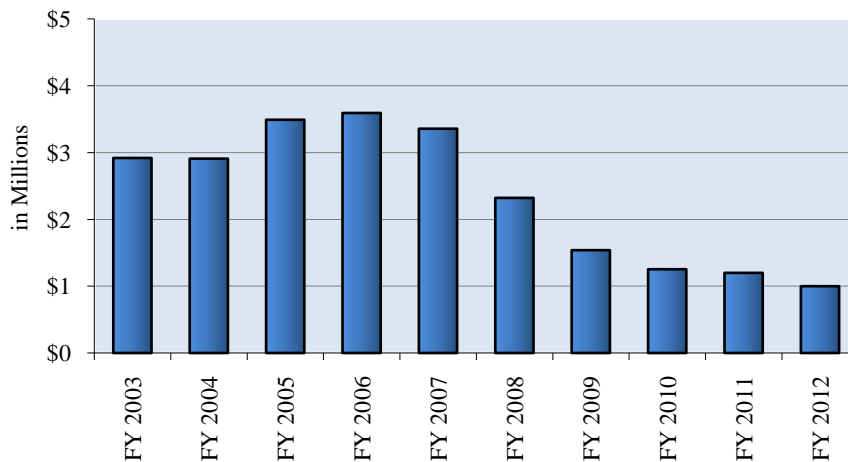


Figure 13. Ten-year history of regulatory permits revenues

Forecast Assumptions: The budgeted amount for the regulatory permitting program revenues are based on prior year actual receipts. Because of fluctuations in permitting activities, this approach would avoid a large budget shortfall if the economy slows down.

Trends: The revenues received from the permitting program between 2002 and 2006 were gradually increasing due to active construction activities during this period. As the building industry started the downturn in 2007, the permit revenues have been decreasing. This trend is likely to continue through FY 2012–2013.

Other District Sources:

Overview: Revenue sources in this group include sales of assets and other miscellaneous revenues that are not reported elsewhere (including vending machine revenues, revenues from copies of records, rebates, etc.). For FY 2011–2012, the District expects to receive \$400,000 from miscellaneous revenue sources.

Forecast Assumptions: The forecast is based on projected revenues that the District is likely to receive during the fiscal year based on historical collection of miscellaneous revenues.

Trends: The District received limited miscellaneous revenues in the past and expects that trend would continue in the near future. Because of its relatively small size, the District does not track these revenue sources separately and instead combine them with land management revenues under the miscellaneous revenue category. Therefore, there is no historical information on these revenue sources that can be presented in this report in table or chart format.

Fund Balance:

Overview: Fund Balance represents estimated cash balances of each fund. Fund balances result when the District collects more revenues (District sources) than anticipated or actual spending is less than projected. These unused funds, often assigned for a specific purpose, are available as a revenue source. For FY 2011–2012, the District plans to use \$75.35 million in fund balances to fund a variety of projects.

Forecast Assumptions: The fund balance projections are estimated based on a projected level of revenue and expenditures following review of nine months of actual expenditures at the program level and planned use of designated funds in the new fiscal year.

Trends: The District has been using an increasing level of fund balances in the last four years to fund programs that were previously funded by state revenues. The District projects to spend down its entire fund balances in the next five years.

Local Sources (0.2%)

Overview: Revenues from local sources are contributed by counties, cities, WMDs, and other local governments and private parties. These funding partners provide revenue in support of District programs and projects in which they receive direct benefits. Historically, revenues from Local Sources have accounted for a very small portion of the District’s total revenues. The total revenues from Local Sources are projected to be \$ 494,526 in FY 2011–2012, which is a record low.

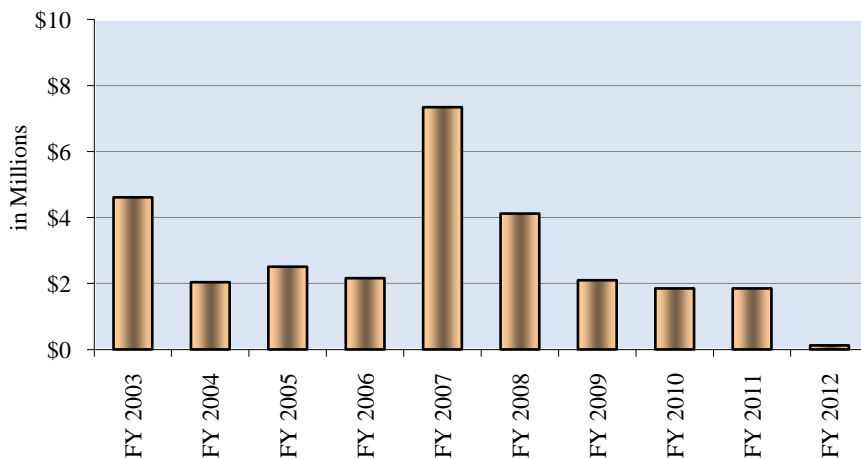


Figure 14. Ten-year history of local source revenues

Forecast Assumptions: The budget for local source revenues is derived from estimated local contributions that may change during fiscal years. As a result, the District only budgets the amounts that have been formally committed.

Trends: The revenues received from local sources are driven by District priorities and may fluctuate annually. In FY 2007-2008, the District saw increasing local participation in District projects such as the Water Conservation Public Awareness Campaign. However, such an increase is often short-term. Typically, local contributions are less than \$3 million a year. Similar to the District, local governments have experienced lower ad valorem revenues due to the recession and declining property values. As a result, the local governments’ participation of District projects showed a significant decrease since FY 2009–2010. The District expects even lower participation rate in FY 2011–2012 as local governments continue experiencing a rapid decline of ad valorem revenues. The trend of lower than average local revenues is likely to continue through FY 2012–2013.

State Sources (18.7%)

Relative to the total revenues, State Sources are often as important as District Sources in terms of total amount as well as percentage of share. The District receives revenues from a variety of state sources, including the Water Protection and Sustainability Program Trust Fund (WP&STF), Water Management Land Trust Fund, FDOT mitigation fund, Ecosystem Management and Restoration Trust Fund, and many others. Combined, the total revenues from all state sources are expected to be \$38.29 million in FY 2011–2012.

It should be noted that FY 2010–2011 is the amended budget; FY 2011–2012 is the adopted budget; and prior years show actual expenditures in Figure 15. The significant decrease in recent years reflects reductions primarily in Florida Forever Fund, Water Management Land Trust Fund, and Water Protection and Sustainability Trust Fund. Each state funding source is summarized in the following pages.

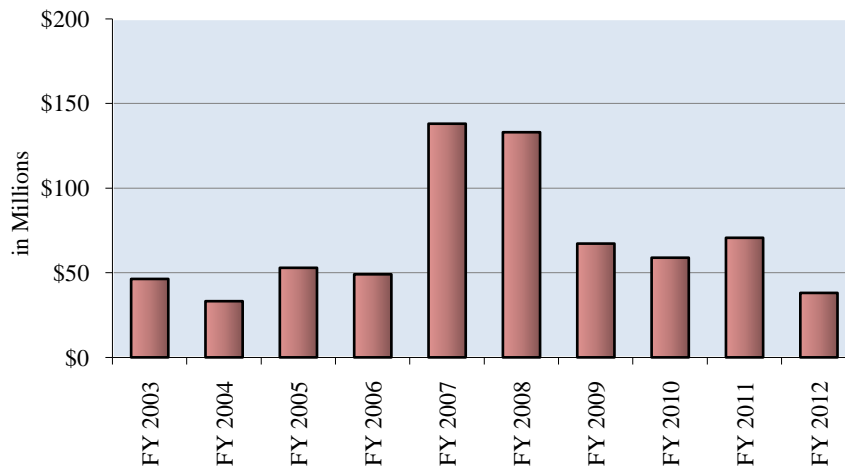


Figure 15. Ten-year history of state revenues

WP&SPTF–AWS:

Overview: Beginning in FY 2005–2006, the District received revenues authorized by sections 371.1961 and 403.890, *F.S.*, for the development of alternative water supplies using funds from the WP&SPTF. Under the funding formula, the District was provided with \$25 million during FY 2005–2006, \$15 million during FY 2006–2007, and \$13 million during FY 2007–2008. The District is required to provide a 50% match to the state’s appropriation using its own revenue sources. By leveraging District and state revenues with cooperative funding partnerships, the District had been

cost-sharing 25-30 AWS projects a year with local partners. The budgeted amount for this revenue source of \$22.7 million in FY 2011–2012 is carryover revenue from prior year appropriations.

Forecast Assumptions: The budget assumes the District will receive no new appropriations from the state. The budgeted funds represents carryover from FY 2010–2011.

Trends: By statute, the District should receive \$15 million a year from the state. However, the state has been experiencing revenue shortfall since 2007 and has not provided new funding since FY 2007–2008. Given the current economic conditions, the District does not expect to receive new funding in the near future.

WP&SPTF–SWIM

Overview: Similar to the WP&PSTF –AWS, the District receives revenues from WP&SPTF for surface water restoration activities in Surface Water Improvement and Management (SWIM) designated priority water bodies. Under the funding formula as prescribed by section 403.890, *F.S.*, the District was provided \$6.25 million during FY 2005–2006, \$2.5 million during fiscal year 2006–2007, and no new funding since 2006–2007. The District is also required to provide a 50% match using its own revenue sources. The budgeted amount of \$104,875 in FY 2011–2012 is a carry over from prior year appropriations.

Forecast Assumptions: The budget assumes the District will receive no new funding from the state.

Trends: By statute, the District should receive \$2.5 million a year from the state. However, the state has been experiencing revenue shortfall since 2007 and has not provided any funding since FY 2006–2007. The District does not expect to receive new funding from this trust fund in the future.

Water Management Land Trust Fund (WMLTF)

Overview: The WMLTF receives revenues from the documentary stamp tax, which the FDEP administers. Section 373.59, *F.S.* enables the WMDs to use the trust fund to acquire fee title or other interest in lands needed to manage, protect, and conserve the state's water resources. It also authorizes the WMDs to use the fund for debt services associated with land acquisition. The FY 2011–2012 revenues from WMLTF totals \$7.19 million, including \$6.51 million new appropriation and \$0.58 million unexpended prior year WMLTF funding that will be utilized in FY 2011–2012.

Forecast Assumptions: The statutes specify an allocation formula for each district and the process for them to use the funding. However, the actual amount for WMLTF funding is subject to the state annual appropriation.

Trends: Until FY 2008–2009, the revenues received from WMLTF had been stable at an annual appropriation of \$14.75 million. Because of projected revenue shortfalls, the state only appropriated \$6.42 million in FY 2009–2010 and \$6.51 million in both FY 2010–2011 and FY 2011–2012 for debt service. As the state economy is not expected to recover any time soon, the District is unlikely to receive new funding other than debt service from WMLTF in the near future.

Ecosystems Management and Restoration Trust Fund (EMRTF):

Overview: Established by Section 403.1651, *F.S.* EMRTF receives revenues from the documentary stamp tax, state general fund, and certain fines and penalties. FDEP administers the trust fund. Through legislative appropriation, the District has received funding from EMRTF annually since FY 2001–2002 to support detailed planning and implementation of programs and projects for the management and restoration of ecosystems within our surface water basins. The Adopted FY 2011–2012 Budget of \$6.44 million is from prior year appropriations.

Forecast Assumptions: Unlike FF and WMLTF, there is no specific allocation formula for EMRTF. The budgeted amount for EMRTF is subject to annual legislative appropriation.

Trends: The revenues received from EMRTF have varied significantly during the last ten years, depending a great deal on state's fiscal conditions and priorities. Because of projected revenue shortfalls, the state has not appropriated new funding to the District since FY 2008–2009. As the state economy is not expected to recover any time soon, the District is unlikely to receive funding from EMRTF in the near future.

Florida Department of Transportation (FDOT)

Overview: The revenues from FDOT are primarily used to fund mitigation projects that offset environmental impacts caused by FDOT's road projects. The total amount of FDOT funding is estimated to be \$605,154 in FY 2011–2012.

Forecast Assumptions: The revenues from FDOT are derived from state appropriations to FDOT. The District only budgets the amounts that have been formally committed to the District by FDOT based on their five-year work plan and the District's planned activities.

Trends: Since FY 2005–2006, the annual budget has included only the amount of expenditures that the District is able to expend within the fiscal year. FY 2009–2010 was the first year in recent history that the District received more than \$7 million from FDOT to fund the construction of the Fellsmere Water Management Area project in the Indian River Lagoon Basin and the North Shore Restoration Area project in the Lake Apopka Basin. Some of the FDOT funds from FY 2010–2011 will be carried over into FY 2011–2012. The District does not expect FDOT to be a significant revenue source in the future. Funding from this source is typically project specific.

Indian River Lagoon License Plate

Overview: The District receives a percentage of revenues when Florida residents purchase an Indian River Lagoon specialty license plate. Proceeds from the sale of the Indian River Lagoon plate are used to fund projects that protect and restore lagoon habitat and water quality. For FY 2011–2012, the District plans to use \$246,472 of license plate revenues to fund a variety of projects.

Forecast Assumptions: The FY 2011–2012 budget assumes the same level of revenues as the previous year.

Trends: The revenues received from the sale of license plates were steady in recent years; however, this revenue source has been declining along with the economy. The FY 2011–2012 budget bring in \$107,814 fund balance from prior years and \$138,658 of new revenue. In the past, this revenue source would reap approximately \$250,000 new revenue annually. Due to the slowing economy, the District does not expect increases in this revenue source in the near future.

Other State Sources

Overview: Other State Sources include revenues from Florida Fish and Wildlife Conservation Commission (FFWCC), specific appropriations and resolutions, federal through state funding (administered by FDEP), and other state agencies. Combined, these revenue sources total \$1 million in FY 2011–2012.

Forecast Assumptions: The revenue estimates are derived from state appropriations. The District only budgets the amounts that have been formally committed to support our programs and projects.

Trends: The revenues received from other state sources have varied significantly during the last five years due to unpredictable legislative appropriation processes. As the state is experiencing revenue shortfall, the District is unlikely to receive new revenues for these sources in the near future.

Federal Sources (0.4%)

Overview: The federal funding consists primarily of revenues from two federal sources, including the U.S. Environmental Protection Agency (EPA) and U.S. Fish and Wildlife Service (FWS). For FY 2011–2012, The District anticipates receiving \$826,823 in federal revenues.

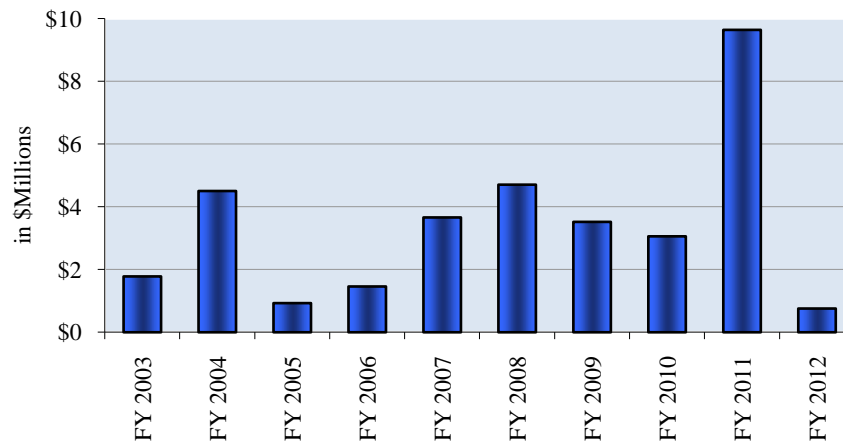


Figure 16. Ten-year history of federal revenues

Forecast Assumptions: The budget for federal revenues is federal agency appropriation driven. Typically, the District only budgets the amounts that have been formally committed by the federal agency.

Trends: The revenues received from federal agencies are unpredictable and depend largely on District initiatives that federal agencies agree to participate and legislators support. The increase in FY 2010–2011 was due to a large budget commitment from the Natural Resources Conservation Service (NRCS) and the National Guard for specific land purchases. However, the role of federal revenues in the District budget is likely to remain small in the years to come due to the large amount of federal deficit this nation faces.

Illustration District Revenues by Funding Source

Figure 17 shows the District revenue structure and provides a summary of revenues for FY 2011–2012.

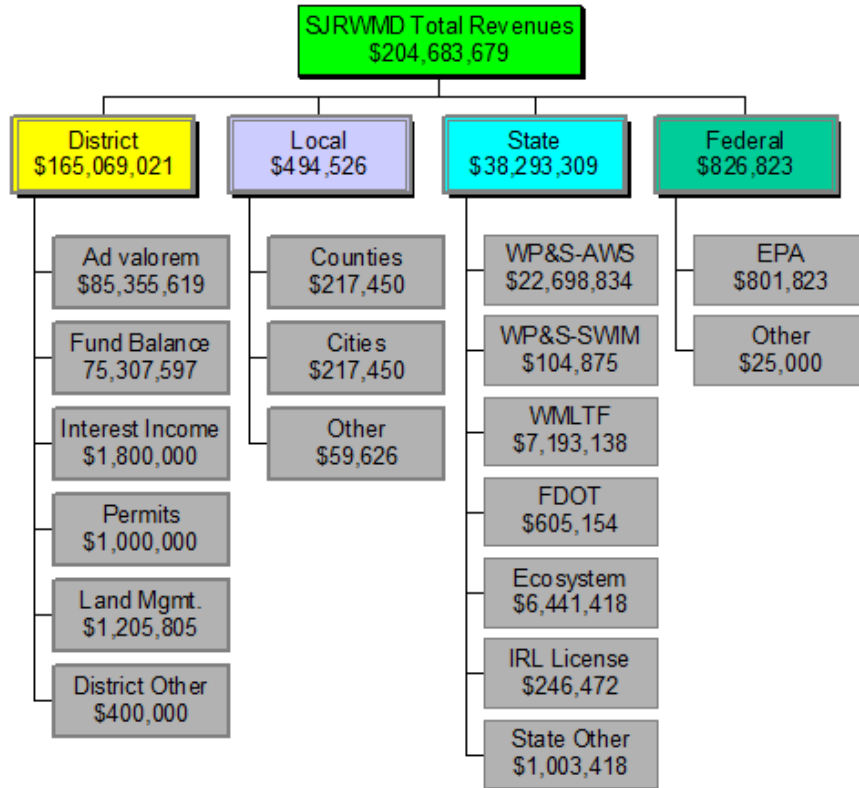


Figure 17. District revenue structure illustration

Debt Service

Legal Framework for District Debt Service

The District is allowed to borrow money temporarily by section 373.559, *F.S.*, for short-term loans within a fiscal year, or to use revenue bonds for long-term financing as per section 373.584, *F.S.* The District can pledge any revenue, including ad valorem taxes, for the payment of revenue bonds.

Outstanding Debt

The District has no general obligation bonds authorized or outstanding. Since 1995, SJRWMD has only issued two revenue bonds (approximately \$88.4 million) for the purchase of environmentally sensitive lands. These two bonds are secured by a share of statewide documentary stamp tax collections that are deposited into the Water Management Land Trust Fund annually. As of September 30, 2010, the total liability for the two bonds was \$34.56 million. By statute, the District uses its annual allocation of the Water Management Land Trust Fund to pay back the debt and to fund land management activities. Figure 18 below shows that during the last ten years, the revenue coverage ratios for the debt payments have been more than sufficient until FY 2009-2010.

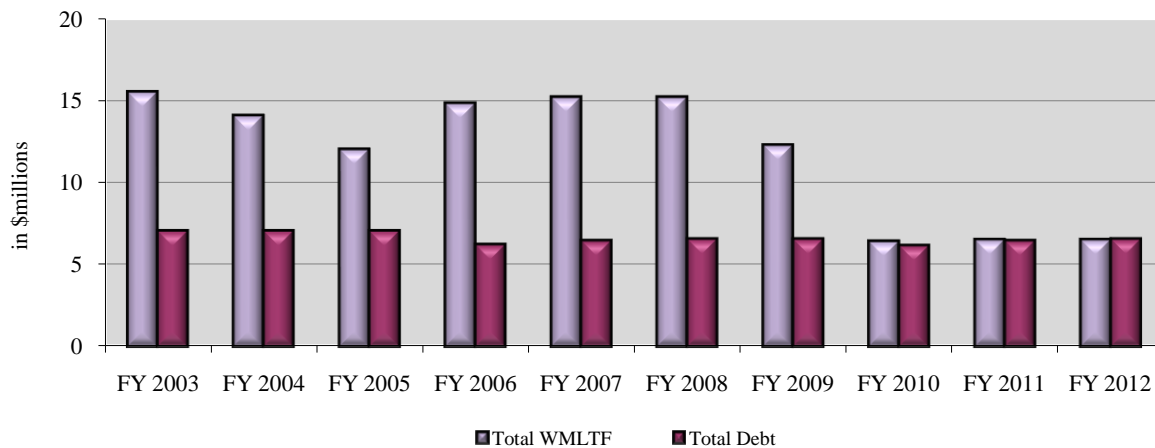


Figure 18. Ten-year history of dedicated revenues vs. total debts

Future Debt Payment

The District is obligated for the payment of the two outstanding bonds through FY 2015-2016. During FY 2004-2005, the District refinanced two outstanding bond series. As a result, the annual debt payment has been reduced from approximately \$7.00 million to \$6.52 million. Table 17 on the next page shows that the District will have sufficient revenues to cover the debt throughout the terms of two bonds series.

Although the District is not legally restricted as to the amount of debt that can be issued, the District is not expected to use revenue bonds to fund its projects or programs in the near future.

It should be noted that the state has, until FY 2008-2009, appropriated approximately \$15 million a year from the WMLTF to cover both the debt services and two District programs, including Land Management and Invasive Plant Management. However, since FY 2009-2010, the State reduced its appropriations to fund the

debt service only. Based on the projected state economy, the District assumes the state will continue to appropriate WMLTF to cover the District’s debt service for the remaining years of debt payment period.

Table 17. Future debt service requirements and available revenues

Period Ending July 1	Principle	Refunded 2004 Bonds Interest	Total	Unrefunded 1995 Bonds	Total Debt Service	Projected WMLTF	Coverage Ratio
2012	\$ 5,475,000	\$ 1,041,550	\$ 6,516,550	\$ 0	\$ 6,516,550	\$ 6,516,550	1.00
2013	5,645,000	871,825	6,516,825	0	6,516,825	6,516,825	1.00
2014	5,830,000	688,363	6,518,363	0	6,518,363	6,518,363	1.00
2015	6,025,000	491,600	6,516,600	0	6,516,600	6,516,600	1.00
2016	6,265,000	250,000	6,515,000	0	6,515,000	6,515,000	1.00



Work Plan and Budget by Program

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Introduction

This section contains the detailed annual work plan and budgets for District programs and projects. The intended readers of this section are District staff; however, the information provided is helpful to the Executive Office of the Governor, the Florida Department of Environment Protection (FDEP), the Governing Board and other interested parties in understanding how the District's work plan and budget is implemented.

For reporting and internal control purposes, the District's work plan and budget is organized by District programs. The District annually prepares a detailed work plan and budget for each of these programs. It is prepared in the District's proprietary software, Budgeting Planning Tool (BPT), to provide a single data entry and reporting source for developing, approving and implementing the annual work plan and budget.

Each program level work plan and budget report includes the following:

1. The first part provides information to assist the reader with understanding the intent of each program. It includes: program description, changes and trends, long-term plan linkages, department, program manager names and phone numbers, as well as program goals. As applicable, core missions, and major initiatives for individual programs are provided.
2. The second part provides project specific information such as a project description and justification. In addition, the project's start and estimated completion date, the project manager's name, and detailed budgetary information at the chart of account level are included.
3. The final part provides a three-year program level budget summary for FY 2009–2010 (Actual), FY 2010–2011 (Amended) and FY 2011–2012 (Adopted), as well as a three -year personnel allocation comparison.

Readers are encouraged to contact the program or project manager directly with any questions regarding their program or project.

Annual Work Plan and Budget Reporting Format

While the District has 37 individual programs, each of these programs rolls up to one of the six statutory programs as outlined in s. 373.536, *F.S.* The six statutorily defined programs, also known as the Executive Office of the Governor (EOG) programs are listed below:

- 1.0 Water Resources Planning and Monitoring
- 2.0 Acquisition, Restoration, and Public Works
- 3.0 Operation and Maintenance of Lands and Works
- 4.0 Regulation
- 5.0 Outreach
- 6.0 District Management and Administration

Program Name: 1.1.10 Water Supply Planning - Water Supply Planning

Description: The water supply planning program of the St. Johns River Water Management District addresses future water demands, traditional and alternative water sources, and water supply infrastructure improvements required to meet future water supply needs without causing harm to water resources or water dependent natural systems. All water management districts are required by 1997 legislation to perform water supply assessments and to update their water supply plans at least every five years. The District's first Water Supply Assessment (WSA) was completed in 1998. It identified areas within the District where water supply problems existed or were projected to arise by 2020. The WSA 1998 was used to develop the District Water Supply Plan 2000, (DWSP 2000). Updated, the WSA 2003 was used as the basis for DWSP 2005, which focuses on water needs through 2025. Work is currently in progress on WSA 2010, and DWSP 2010, which will address a planning horizon through 2030. The DWSP identifies water resource development projects, alternative water supply development projects, and strategies that can be implemented to meet the anticipated water supply needs through 2030 without resulting in unacceptable impacts to water resources.

Changes & Trends: The District's first Water Supply Assessment (WSA) was completed in 1998 and was used to develop the District Water Supply Plan 2000 (DWSP). Work is currently in progress on the DWSP 2010, which will address a planning horizon through 2030. Because of limited staff resources, the District has largely depended on consultants to develop the DWSP and the WSA for the last ten years. The St. Johns River Water Supply Impact Study, initiated during FY 2007-2008 and to be completed during in 2011, has resulted in a significant increase in District staff working on this project during the last four years.

Due to the projected reduction in state and ad valorem revenues and the projected completion of the St. Johns River Water Supply Impact Study in 2011, the program will reduce its workforce (-14.55 FTEs) supporting this activity through internal transfers and layoffs. Future development of the DWSP and the WSA will likely depend on District staff resources rather than consultants.

The Water Supply Planning program's budget will be reduced by 57.1% (\$2.42 million) in FY 2011-2012. The budget reduction reflects primarily the loss of 14.55 FTEs.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: David Hornsby (386) 312-2371

Program Goal: The goal of the water supply planning program is to identify sustainable water supply options that are consistent with the protection of minimum flows and levels by developing water supply assessments and plans.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X		

Water Supply Planning

Level 5 Project or Program

WSP Groundwater Supply Planning	\$1,199,319
Estimated Start: 10/1/2011	Estimated Completion: 9/30/2012

Project Manager: Doug Munch (386) 329-4173

Description: This project consists of general operating expenses that include professional state registration fees, training, travel, attendance at required training, and operating supplies, necessary contractual services for model peer review and data/tool development required for regional and sub-regional model application in the water supply planning and permitting programs, and hydrologic investigations geared toward documenting and understanding water supply issues in priority water resource caution areas. Investigations are performed by United States Geological Survey (USGS) and give the District access to national caliber experts. The program leverages District funding by sharing costs with the federal government and local sources including the other water management districts.

Justification: Maintenance of professional credentials keep staff current with modeling methods and assure that district actions meet or exceed established technical standards. Model enhancement and revisions are needed to improve predictability of the models and to reduce uncertainty in results which have water management implications to the water supply planning and permitting processes. Outside contractual peer review is an essential part of the model development within the program; outside contractual support is required for tool/data development and to have simulations of complex models to support permitting and water supply planning evaluations. Cooperative studies leverage local funds with federal matching funds and provide a vehicle to develop technical working relationships with other water management districts (WMDs) and governmental agencies. The investigations bolster the District's ongoing efforts in water supply planning and water use regulation.

WBS Cost Account Description	Cost Account	Total Amount
— Groundwater Supply Planning	5110001	\$1,199,319
Total WBS		\$1,199,319

Chart of Account	Funding Source	Object Code	Total Amount
01-45-11-5110-1201-04001	District Sources	Regular Salaries & Wages	\$394,818
01-45-11-5110-2101-04001	District Sources	Social Security	\$30,204
01-45-11-5110-2201-04001	District Sources	Retirement	\$19,116
01-45-11-5110-2301-04001	District Sources	Employees Group Insurance	\$53,931
01-45-11-5110-3103-04001	District Sources	Consultant Services	\$400,000
01-45-11-5110-3117-04001	District Sources	Cost-Share Contractual Services	\$300,000
01-45-11-5110-4002-04001	District Sources	Travel and Training-Related Travel	\$1,100
01-45-11-5110-5100-04001	District Sources	Office Support Supplies	\$150
COA Total			\$1,199,319

Water Supply Planning

WSP General Program Costs **\$619,181**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: David Hornsby (386) 312-2371

Description: Engineering, scientific, and other technical support needed to produce the Water Supply Assessment and Water Supply Plan.

Justification: Assists in meeting statutory requirements of Paragraph 373.036(2) FS. Each Water Management District (WMD) is required to produce and update a Water Supply Assessment (WSA) and Water Supply Plan (WSP) every five years. Information generated by the WSA is used in preparing the WSP.

WBS Cost Account Description	Cost Account	Total Amount
— Other Program Costs	5110904	\$599,293
— Water Supply Plan	5110905	\$19,888
Total WBS		\$619,181

Chart of Account	Funding Source	Object Code	Total Amount
01-41-11-5110-1201-04904	District Sources	Regular Salaries & Wages	\$210,333
01-41-11-5110-2101-04904	District Sources	Social Security	\$16,090
01-41-11-5110-2201-04904	District Sources	Retirement	\$10,979
01-41-11-5110-2301-04904	District Sources	Employees Group Insurance	\$35,179
01-47-11-5110-1201-04904	District Sources	Regular Salaries & Wages	\$256,901
01-47-11-5110-1201-04905	District Sources	Regular Salaries & Wages	\$16,328
01-47-11-5110-2101-04904	District Sources	Social Security	\$19,653
01-47-11-5110-2101-04905	District Sources	Social Security	\$1,249
01-47-11-5110-2201-04904	District Sources	Retirement	\$12,614
01-47-11-5110-2201-04905	District Sources	Retirement	\$802
01-47-11-5110-2301-04904	District Sources	Employees Group Insurance	\$30,144
01-47-11-5110-2301-04905	District Sources	Employees Group Insurance	\$1,509
01-47-11-5110-4002-04904	District Sources	Travel and Training-Related Travel	\$6,500
01-47-11-5110-4803-04904	District Sources	Meeting Resources	\$100
01-47-11-5110-5100-04904	District Sources	Office Support Supplies	\$800
COA Total			\$619,181

Work Plan and Budget by Program

Budget - Water Supply Planning

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$5,135,527	100.00%	\$4,238,661	100.00%	\$1,818,500	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$5,135,527	100.00%	\$4,238,661	100.00%	\$1,818,500	100.00%

Designated Sources

District Sources

District Sources	\$5,135,527	\$4,238,661	\$1,818,500
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$2,931,406	57.08%	\$2,720,064	64.17%	\$1,109,850	61.03%
Other Personal Services	\$2,155,437	41.97%	\$1,502,497	35.45%	\$700,000	38.49%
Operating Expenses	\$23,175	0.45%	\$16,100	0.38%	\$8,650	0.48%
Capital Outlay	\$25,509	0.50%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$5,135,527	100.00%	\$4,238,661	100.00%	\$1,818,500	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
28.45	26.30	11.75

Program Name: 1.1.11 Ground Water Resource Assessment - Groundwater Resource Assessment

Description: The Groundwater Resource Assessment Program focuses on conducting field reconnaissance activities and performing interpretive investigations to support the District's water supply planning activities. Northeast Florida relies on groundwater to meet over 90% of its water supply needs. Long-term hydrologic information is required to evaluate water supply availability issues. The Hydrogeology section performs technical assessments, designs and evaluates environmental monitoring networks, and conducts interpretive investigations. The Field Services section constructs and maintains monitoring wells, oversees contractual drilling services, conducts aquifer performance tests and related hydrologic testing, and provides geophysical well logging services. This program directly supports Water Supply Planning, Water Use Regulation, Minimum Flows and Levels, and other District strategic initiatives. In addition, this program provides the scientific means to evaluate groundwater resources, identify long-term trends, detect potential problem areas, and gauge the effectiveness of the District's water resource management strategies.

Changes & Trends: Unlike most District programs facing budget reductions, the Groundwater Resource Assessment Program will increase its budget by 69.3% as it will initiate a \$1.3 million project for water well construction in FY 2011-2012. The new project will construct new deep wells in north and central Florida areas as part of water supply planning to determine the long-term groundwater availability.

Long-term Plan Linkages: District Water Supply Plan and Water Resource Development Work Program

Department: Water Resources

Program Manager: Doug Munch (386) 329-4173

Program Goal: The goal of the groundwater resource assessment program is to assess the quality and quantity of the District's groundwater supplies and to provide the information needed to conduct legislatively mandated water supply assessments, to update water supply plans, and to support other District core missions.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X		

Groundwater Resource Assessment

Level 5 Project or Program

GWRA Groundwater Resource Assessment	\$2,679,810
Estimated Start: 10/1/2011	Estimated Completion: 9/30/2012

Project Manager: Robert Shultz (386) 329-4182

Description: The work breakdown structure for this program has two major functional areas:

Hydrogeology employs methodologies to evaluate the nature and occurrence of groundwater, identify long term trends, and detect potential problem areas that would jeopardize the development of future water supplies. This group designs the groundwater monitoring network, interprets data from the network, and manages regional groundwater level and water quality data used in the District's groundwater flow models.

Field Services administers contractual water well construction services for groundwater exploration and development. Individual work plans consist of groundwater monitoring network construction projects that require specialized skills and drilling equipment. This group constructs the groundwater monitoring network, collects data from drilling and testing operations, and provides other field related support for network maintenance.

Justification: This program consists of a series of related field based activities to provide a comprehensive approach to providing the information needed to conduct legislatively mandated water supply assessments, update individual water supply plans, and support other District core missions.

WBS Cost Account Description	Cost Account	Total Amount
— Groundwater Resource Assessment	5111902	\$2,679,810
Total WBS		\$2,679,810

Chart of Account	Funding Source	Object Code	Total Amount
01-45-11-5111-1201-04902	District Sources	Regular Salaries & Wages	\$919,171
01-45-11-5111-2101-04902	District Sources	Social Security	\$70,317
01-45-11-5111-2201-04902	District Sources	Retirement	\$44,969
01-45-11-5111-2301-04902	District Sources	Employees Group Insurance	\$153,503
01-45-11-5111-3103-04902	District Sources	Consultant Services	\$43,000
01-45-11-5111-3406-04902	District Sources	Materials Test	\$6,000
01-45-11-5111-3408-04902	District Sources	Water Well Construction Services	\$1,300,000
01-45-11-5111-4002-04902	District Sources	Travel and Training-Related Travel	\$73,950
01-45-11-5111-4406-04902	District Sources	Rental of Other Equipment	\$6,000
01-45-11-5111-4603-04902	District Sources	Repair & Maint of Equipment	\$12,000
01-45-11-5111-5100-04902	District Sources	Office Support Supplies	\$200
01-45-11-5111-5200-04902	District Sources	Field & Facilities Support Supplies	\$40,000
01-45-11-5111-5221-04902	District Sources	Field Equip/Tools under \$1000	\$10,700
COA Total			\$2,679,810

Budget - Groundwater Resource Assessment

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$1,754,590	83.35%	\$1,345,884	85.02%	\$2,679,810	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$52,646	2.50%	\$0	0.00%	\$0	0.00%
Federal Sources	\$297,846	14.15%	\$237,154	14.98%	\$0	0.00%
Total Sources of Funds	\$2,105,081	100.00%	\$1,583,038	100.00%	\$2,679,810	100.00%

Designated Sources

District Sources

District Sources \$1,754,590 \$1,345,884 \$2,679,810

State Sources

State Sources-FDEP \$52,646 \$0 \$0

Federal Sources

Federal Sources ARRA \$297,846 \$237,154 \$0

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$1,165,092	55.35%	\$1,181,133	74.61%	\$1,187,960	44.33%
Other Personal Services	\$814,290	38.68%	\$279,904	17.68%	\$1,349,000	50.34%
Operating Expenses	\$98,499	4.68%	\$122,001	7.71%	\$142,850	5.33%
Capital Outlay	\$27,200	1.29%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$2,105,081	100.00%	\$1,583,038	100.00%	\$2,679,810	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
13.70	14.00	13.15

Program Name: 1.1.12 Water Use Data Management - Water Use Data Management

Description: The Water Use Data management program of the St. Johns River Water Management District was established in 1992 to supply information needed for legislatively mandated water supply assessment, management, and planning initiatives. Data are collected from primary and secondary sources, verified and analyzed, and made available for general use. Partnerships have been established with state and local governments and major water users throughout the District for data collection and for sharing and analyzing the data. The focus of the program has been establishing methodologies for making reliable, current water use estimates and future water demand projections. Numerous relational and spatial data sets have been developed to support water demand estimates and projections, the most important of which relate to population, public supply water use, and the location of public supply wells and water service area boundaries. Information generated from these data sets is used for regional groundwater modeling and water supply planning.

Changes & Trends: As part of the districtwide cost cutting and consolidation effort, the Water Use Data Program will reduce its budget by 28.6% and FTEs by 1.00 in FY 2011-2012. The reduction reflects mainly the elimination of the Benchmark Farms program that has been in existence since 1982.

Long-term Plan Linkages: District Water Supply Plan

Department: Water Resources

Program Manager: David Hornsby (386) 312-2371

Program Goal: The goal of the Water Use Data Management program is to collect and manage water use data for support of District water supply planning, modeling, and permitting activities and for distribution to the public, as requested.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X		

Water Use Data Management

Level 5 Project or Program

WUDM General Program Costs **\$474,855**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: David Hornsby (386) 312-2371

Description: Basic operating expenses include salaries and benefits for staff working on water use data collection, population and water use projections, and the development of distribution models for population and water demand.

Justification: These expenses support the Water Use Data Management program that supplies information needed for legislatively mandated water supply assessments, management, and planning initiatives. The Program focuses on making reliable current estimates of water use and future projections of the amount of water needed and location of that water demand.

WBS Cost Account Description	Cost Account	Total Amount
— General Program Costs	5112900	\$474,855

Total WBS \$474,855

Chart of Account	Funding Source	Object Code	Total Amount
01-47-11-5112-1201-04900	District Sources	Regular Salaries & Wages	\$350,495
01-47-11-5112-2101-04900	District Sources	Social Security	\$26,813
01-47-11-5112-2201-04900	District Sources	Retirement	\$17,209
01-47-11-5112-2301-04900	District Sources	Employees Group Insurance	\$37,488
01-47-11-5112-4406-04900	District Sources	Rental of Other Equipment	\$100
01-47-11-5112-4603-04900	District Sources	Repair & Maint of Equipment	\$1,750
01-47-11-5112-5200-04900	District Sources	Field & Facilities Support Supplies	\$6,400
01-47-11-5112-5206-04900	District Sources	Chemical Supplies	\$100
01-47-11-5112-5221-04900	District Sources	Field Equip/Tools under \$1000	\$34,500

COA Total \$474,855

Work Plan and Budget by Program

Budget - Water Use Data Management

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$1,003,684	100.00%	\$664,729	100.00%	\$474,855	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$1,003,684	100.00%	\$664,729	100.00%	\$474,855	100.00%

Designated Sources

District Sources

District Sources	\$1,003,684	\$664,729	\$474,855
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$745,858	74.31%	\$539,129	81.11%	\$432,005	90.98%
Other Personal Services	\$218,695	21.79%	\$99,750	15.01%	\$0	0.00%
Operating Expenses	\$33,178	3.31%	\$25,850	3.89%	\$42,850	9.02%
Capital Outlay	\$5,954	0.59%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$1,003,684	100.00%	\$664,729	100.00%	\$474,855	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
5.25	6.00	5.00

Program Name: 1.1.20 Minimum Flows and Levels - Minimum Flows and Levels

Description: Florida law (Chapter 373, Florida Statutes[F.S.]) requires Florida's water management districts to establish minimum flows and levels (MFLs) for water courses, water bodies, and aquifers that represent the limit at which further withdrawals would be significantly harmful to the water resources or ecology of an area. The St. Johns River Water Management District developed a multiple MFLs approach to define a long-term hydrologic regime necessary to prevent significant harm. Adopted MFLs are implemented through consumptive use permitting and water supply planning programs. A priority list and schedule for establishing MFLs is submitted annually to the Florida Department of Environmental Protection, as required by law.

Changes & Trends: The budget for the Minimum Flows and Levels program will see a 18.3% reduction in FY 2011-2012. The number of new systems for which MFLs will be established during the next five years will be reduced relative to the number of systems adopted in previous years. This reduction is necessary because of staff shifting efforts to determine MFLs for priority first and second magnitude springs and completing re-evaluations (as directed by 373.0421, F.S.) of existing MFLs. Additionally, staff is conducting applied research projects that will update MFLs definitions in 40C-8, F.A.C., MFLs methods, and ecological criteria used to determine MFLs for sandhill type lakes. Lastly, the ad valorem revenue cap imposed by the state will have a lasting impact on the number MFLs that can be established annually.

Long-term Plan Linkages: District Water Supply Plan and Minimum Flows and Levels Program Plan

Department: Water Resources

Program Manager: Sonny Hall (386) 329-4368

Program Goal: The goal of the MFLs program is to establish minimum flows and levels in accordance with Section 373.042, F.S., to protect Florida's water resources from significant harm caused by water withdrawals or diversions.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X			

Minimum Flows and Levels

Level 5 Project or Program

MFL Program Development	\$1,196,927
Estimated Start: 10/1/2011	Estimated Completion: 9/30/2012

Project Manager: Sonny Hall (386) 329-4368

Description: Technical Support Services for the Minimum Flows and Levels Program will include engineering, scientific, and other technical support required to establish and implement minimum flows and levels (MFLs) for priority systems and litigation support. Also included will be hydrologic modeling services, scientific peer review, natural resource values assessments, and determination for priority springs.

Justification: This work assists in meeting statutory requirements of Sections 373.042 and 373.042(1), F.S. and Section 62-40.473, F.A.C., and provides valuable information to support MFL program development.

WBS Cost Account Description	Cost Account	Total Amount
— Scientific Technical Support Services	5120001	\$100,000
— General Program Costs	5120900	\$1,096,927
Total WBS		\$1,196,927

Chart of Account	Funding Source	Object Code	Total Amount
01-47-11-5120-1201-04900	District Sources	Regular Salaries & Wages	\$841,660
01-47-11-5120-2101-04900	District Sources	Social Security	\$64,387
01-47-11-5120-2201-04900	District Sources	Retirement	\$41,325
01-47-11-5120-2301-04900	District Sources	Employees Group Insurance	\$96,905
01-47-11-5120-3103-04001	District Sources	Consultant Services	\$100,000
01-47-11-5120-3103-04900	District Sources	Consultant Services	\$50,000
01-47-11-5120-4603-04900	District Sources	Repair & Maint of Equipment	\$850
01-47-11-5120-5200-04900	District Sources	Field & Facilities Support Supplies	\$1,500
01-47-11-5120-5209-04900	District Sources	Safety Supplies	\$300
COA Total			\$1,196,927

Budget - Minimum Flows and Levels

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	Source	\$	%	\$	%	\$
District Sources	\$1,555,854	100.00%	\$1,465,745	100.00%	\$1,196,927	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$1,555,854	100.00%	\$1,465,745	100.00%	\$1,196,927	100.00%

Designated Sources

District Sources

District Sources	\$1,555,854	\$1,465,745	\$1,196,927
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$898,548	57.75%	\$1,200,095	81.88%	\$1,044,277	87.25%
Other Personal Services	\$647,785	41.64%	\$263,000	17.94%	\$150,000	12.53%
Operating Expenses	\$3,556	0.23%	\$2,650	0.18%	\$2,650	0.22%
Capital Outlay	\$5,965	0.38%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$1,555,854	100.00%	\$1,465,745	100.00%	\$1,196,927	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
9.70	11.70	10.70

Program Name: 1.2.10 Water Resources Information - Water Resources Information

Description: The Water Resources Information program of the St. Johns River Water Management District collects, processes, manages, analyzes, and disseminates hydrologic and meteorological data that are used for consumptive use permitting, water shortage management, establishment of minimum flows and levels, water supply planning and management, environmental protection and restoration projects, and operation of district flood control facilities. The Division of Water Resources Information (WRI) operates and maintains over 1,200 monitoring stations throughout the District and processes data from approximately 300 additional sites collected by county and municipal agencies through mutual agreement or by the U.S. Geological Survey under contract to the district. Over 16 million measurements are collected, verified, processed, and stored each year. The laboratory section of WRI includes in-house water quality analysis, management of contracts for lab analysis, logistical support for field sample and data collection, and quality assurance. These data are disseminated to district staff and the public upon request, and are readily available on the district's web site. WRI also compiles the district's monthly Hydrologic Conditions Report and other specialized reports, which are posted on the district's web site according to reporting schedules.

Changes & Trends: To improve water data collection and analysis efficiencies, the District will consolidate the Hydrologic Data Collection, Surface Water Quality Monitoring, and Laboratory Services programs into a single program - Water Resource Information. The new program's budget is \$1.44 million less than the four individual programs. The layers of supervisors and management staff will be reduced and the program will focus on four distinctive functions, including USGS Data Collection, districtwide Data Collection, Laboratory, and Water Resource Data Management. The FTE count for the consolidated program will increase by 2.0 FTEs due to internal transfers from Environmental Science staff who previously were assigned to surface water basins specifically working on water quality data collections, monitoring, and assessments.

Long-term Plan Linkages: None

Department: Water Resources

Program Manager: Thomas Mirti (386) 329-4342

Program Goal: Incorporate new technologies and more fully utilize existing assets to increase the efficiency and quality of data collection, analysis and management within existing staffing levels.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	

Water Resources Information

Level 5 Project or Program

Water Resources Information	\$6,092,446
Estimated Start: 10/1/2011	Estimated Completion: 9/30/2012

Project Manager: Thomas Mirti (386) 329-4342

Description: The Water Resources Information project of the St. Johns River Water Management District collects, processes, manages, analyzes, and disseminates hydrologic and meteorological data that are used for consumptive use permitting, water shortage management, establishment of minimum flows and levels, water supply planning and management, environmental protection and restoration projects, and operation of district flood control facilities. The Division of Water Resources Information (WRI) operates and maintains over 1,200 monitoring stations throughout the district and processes data from approximately 300 additional sites collected by county and municipal agencies through mutual agreement or by the U.S. Geological Survey under contract to the district. Over 16 million measurements are collected, verified, processed, and stored each year. The laboratory section of WRI includes in-house water quality analysis, management of contracts for lab analysis, logistical support for field sample and data collection, and quality assurance. These data are disseminated to District staff and the public upon request, and are readily available on the District's web site. WRI also compiles the district's monthly Hydrologic Conditions Report and other specialized reports, which are posted on the district's web site according to reporting schedules.

Justification: All of the data collected, processed, stored, and disseminated by the Water Resources Information project are in direct support of the District's hydrologic and surface water monitoring, maintenance, and restoration programs and projects.

WBS Cost Account Description	Cost Account	Total Amount
— USGS Data Collection	5210003	\$999,855
— Data Collection and General Program Costs	5210900	\$2,628,568
— Laboratory	5210901	\$1,338,757
— Water Resources Data Management	5210902	\$1,125,266
Total WBS		\$6,092,446

Chart of Account	Funding Source	Object Code	Total Amount
01-46-11-5210-1201-04900	District Sources	Regular Salaries & Wages	\$1,261,000
01-46-11-5210-1201-04901	District Sources	Regular Salaries & Wages	\$634,421
01-46-11-5210-1201-04902	District Sources	Regular Salaries & Wages	\$905,736
01-46-11-5210-2101-04900	District Sources	Social Security	\$96,466
01-46-11-5210-2101-04901	District Sources	Social Security	\$48,533
01-46-11-5210-2101-04902	District Sources	Social Security	\$69,289
01-46-11-5210-2201-04900	District Sources	Retirement	\$61,652
01-46-11-5210-2201-04901	District Sources	Retirement	\$30,440
01-46-11-5210-2201-04902	District Sources	Retirement	\$44,472
01-46-11-5210-2301-04900	District Sources	Employees Group Insurance	\$243,690
01-46-11-5210-2301-04901	District Sources	Employees Group Insurance	\$99,563
01-46-11-5210-2301-04902	District Sources	Employees Group Insurance	\$105,769

Work Plan and Budget by Program

Water Resources Information

Chart of Account	Funding Source	Object Code	Total Amount
01-46-11-5210-3421-04003	District Sources	Data Collection & Analysis Services	\$999,855
01-46-11-5210-3421-04900	District Sources	Data Collection & Analysis Services	\$134,660
01-46-11-5210-3422-04901	District Sources	Scientific Research & Analysis	\$149,689
01-46-11-5210-4201-04901	District Sources	Postage	\$42,700
01-46-11-5210-4401-04900	District Sources	Rental of Buildings & Property	\$60,000
01-46-11-5210-4406-04901	District Sources	Rental of Other Equipment	\$9,600
01-46-11-5210-4603-04900	District Sources	Repair & Maint of Equipment	\$90,000
01-46-11-5210-4603-04901	District Sources	Repair & Maint of Equipment	\$48,311
01-46-11-5210-5200-04900	District Sources	Field & Facilities Support Supplies	\$70,000
01-46-11-5210-5203-04900	District Sources	Uniforms	\$2,700
01-46-11-5210-5208-04900	District Sources	Laboratory Supplies	\$4,000
01-46-11-5210-5208-04901	District Sources	Laboratory Supplies	\$236,000
01-46-11-5210-5209-04900	District Sources	Safety Supplies	\$400
01-46-11-5210-5221-04900	District Sources	Field Equip/Tools under \$1000	\$236,500
01-46-11-5210-6401-04901	District Sources	Office Furn/Equipment over \$1000	\$39,500
01-46-11-5210-6403-04900	District Sources	Field Equip/Tools over \$1000	\$170,000
60-46-55-5210-3421-04900	State-Ecosystems Mgt Trust	Data Collection & Analysis Services	\$30,000
74-46-60-5210-1201-04900	Federal Sources-EPA	Regular Salaries & Wages	\$112,341
74-46-60-5210-2101-04900	Federal Sources-EPA	Social Security	\$8,594
74-46-60-5210-2201-04900	Federal Sources-EPA	Retirement	\$5,516
74-46-60-5210-2301-04900	Federal Sources-EPA	Employees Group Insurance	\$19,749
74-46-60-5210-3421-04900	Federal Sources-EPA	Data Collection & Analysis Services	\$21,300
COA Total			\$6,092,446

Budget - Water Resources Information

<u>Source of Funds</u>	<u>Actuals</u> 2009-2010		<u>Amended</u> 2010-2011		<u>Adopted</u> 2011-2012		
	<u>Source</u>	\$	%	\$	%	\$	%
District Sources		\$4,208,839	100.00%	\$4,811,565	99.44%	\$5,894,946	96.76%
Local Sources		\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources		\$0	0.00%	\$26,965	0.56%	\$30,000	0.49%
Federal Sources		\$0	0.00%	\$0	0.00%	\$167,500	2.75%
Total Sources of Funds		\$4,208,839	100.00%	\$4,838,530	100.00%	\$6,092,446	100.00%

Designated Sources

District Sources

District Sources	\$4,208,839	\$4,811,565	\$5,894,946
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State Sources

State-Ecosystems Mgt Trust	\$0	\$0	\$30,000
State-Federal through State	\$0	\$26,965	\$0

Federal Sources

Federal Sources-EPA	\$0	\$0	\$167,500
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Use of Funds

<u>Classification</u>	\$	%	\$	%	\$	%
Salaries & Benefits	\$1,849,634	43.95%	\$1,917,211	39.62%	\$3,747,231	61.51%
Other Personal Services	\$1,823,222	43.32%	\$2,200,391	45.48%	\$1,335,504	21.92%
Operating Expenses	\$403,481	9.59%	\$541,752	11.20%	\$800,211	13.13%
Capital Outlay	\$132,502	3.15%	\$179,175	3.70%	\$209,500	3.44%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$4,208,839	100.00%	\$4,838,530	100.00%	\$6,092,446	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
26.00	26.25	54.00

Program Name: 1.2.20 Surface Water Quality Monitoring - Surface Water Quality Monitoring

Description: N/A

Changes & Trends: Effective 10/01/2011, this program is no longer active due to the districtwide consolidation and cost cutting effort. Ongoing activities and projects previously budgeted under this program have been consolidated into program 5210 - Water Resources Information.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: Aisa Ceric (386) 329-4339

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
	X		

Budget - Surface Water Quality Monitoring

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	Source	\$	%	\$	%	\$
District Sources	\$466,844	69.12%	\$405,770	70.64%	\$0	0.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$208,527	30.88%	\$168,657	29.36%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$675,371	100.00%	\$574,427	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$466,844	\$405,770	\$0
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State Sources

State-Federal through State	\$208,527	\$168,657	\$0
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$286,196	42.38%	\$259,362	45.15%	\$0	0.00%
Other Personal Services	\$385,347	57.06%	\$312,385	54.38%	\$0	0.00%
Operating Expenses	\$3,828	0.57%	\$2,680	0.47%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$675,371	100.00%	\$574,427	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
4.15	2.75	0.00

Program Name: 1.2.40 Laboratory Services - Laboratory Services

Description: N/A

Changes & Trends: Effective 10/01/2011, this program is no longer active due to the districtwide consolidation and cost cutting effort. Ongoing activities and projects previously budgeted under this program have been consolidated into program 5210 - Water Resources Information.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: David Welch (386) 329-4307

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X		

Budget - Laboratory Services

<u>Source of Funds</u>	<u>Actuals</u> <u>2009-2010</u>		<u>Amended</u> <u>2010-2011</u>		<u>Adopted</u> <u>2011-2012</u>	
	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>
District Sources	\$1,587,651	100.00%	\$1,190,291	100.00%	\$0	0.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$1,587,651	100.00%	\$1,190,291	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$1,587,651	\$1,190,291	\$0
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Use of Funds

<u>Classification</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>
Salaries & Benefits	\$911,931	57.44%	\$919,733	77.27%	\$0	0.00%
Other Personal Services	\$247,324	15.58%	\$46,891	3.94%	\$0	0.00%
Operating Expenses	\$278,625	17.55%	\$207,968	17.47%	\$0	0.00%
Capital Outlay	\$149,771	9.43%	\$15,699	1.32%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$1,587,651	100.00%	\$1,190,291	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
12.00	12.00	0.00

Program Name: 1.2.50 Surveying Services - Surveying Services

Description: N/A

Changes & Trends: Effective 10/01/2011, this program is no longer active due to the districtwide consolidation and cost cutting effort. Ongoing activities and projects previously budgeted under this program have been consolidated into program 6301 - Surface Water Projects.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: Tommy Walters (386) 329-4277

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	

Budget - Surveying Services

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$1,015,378	100.00%	\$927,066	100.00%	\$0	0.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$1,015,378	100.00%	\$927,066	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$1,015,378	\$927,066	\$0
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$767,593	75.60%	\$773,866	83.47%	\$0	0.00%
Other Personal Services	\$245,888	24.22%	\$150,000	16.18%	\$0	0.00%
Operating Expenses	\$1,897	0.19%	\$3,200	0.35%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$1,015,378	100.00%	\$927,066	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
11.00	11.00	0.00

Program Name: 1.2.60 Geographic Information Systems Development - Geographic Information System Development

Description: The Geographic Information System (GIS) Development program of the St. Johns River Water Management District was created in 1989 to implement GIS technology in support of district programs and projects. The district has made significant investments in this program, including data collection, analysis, custom tool development, and staff training. As a result of this investment, large numbers of users across many district programs and projects use GIS technology as a tool for mapping, analysis, and decision making. The district has developed an enterprise GIS database, containing district wide data layers that are managed by staff in the Department of Information Resources (IR), and project-specific data layers managed jointly by project and IR staff. Users from all departments and locations can access all data layers. Demands for increased access, more data, new technology, and user coordination require a sustained commitment to the program.

Changes & Trends: As part of the districtwide cost cutting and consolidation effort, the Geographic Information Systems Development Program will reduce its budget by 50.3% in FY 2011-2012 specifically for contracted (other personal services). The Land Use and Land Cover mapping project has been postponed until 2013.

Long-term Plan Linkages: Information Resources Five Quarter Technology Plan

Department: Information Resources

Program Manager: Christine Mundy (386) 329-4276

Program Goal: The goal of the GIS program is to establish and update documentation and data standards and to provide District users with better access to GIS data and applications.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	X

Geographic Information System Development

Level 5 Project or Program

GIS General Program Costs **\$295,117**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Christine Mundy (386) 329-4276

Description: General program support includes the development and maintenance of the district's enterprise geographic information system, user support, and enterprise coordination.

Justification: District programs require the use of information products such as digital imagery, hydrographic mapping, land use mapping, and topographic mapping in order to accomplish the district's core missions.

WBS Cost Account Description	Cost Account	Total Amount
— General Program Costs	5260900	\$295,117
Total WBS		\$295,117

Chart of Account	Funding Source	Object Code	Total Amount
01-73-11-5260-1201-04900	District Sources	Regular Salaries & Wages	\$206,607
01-73-11-5260-2101-04900	District Sources	Social Security	\$15,805
01-73-11-5260-2201-04900	District Sources	Retirement	\$10,144
01-73-11-5260-2301-04900	District Sources	Employees Group Insurance	\$32,561
01-73-11-5260-3115-04900	District Sources	GIS Analytical Services	\$30,000
COA Total			\$295,117

Budget - Geographic Information System Development

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$543,746	100.00%	\$593,525	100.00%	\$295,117	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$543,746	100.00%	\$593,525	100.00%	\$295,117	100.00%

Designated Sources

District Sources

District Sources	\$543,746	\$593,525	\$295,117
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$266,946	49.09%	\$279,525	47.10%	\$265,117	89.83%
Other Personal Services	\$273,209	50.25%	\$314,000	52.90%	\$30,000	10.17%
Operating Expenses	\$3,591	0.66%	\$0	0.00%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$543,746	100.00%	\$593,525	100.00%	\$295,117	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
3.00	3.00	3.00

Program Name: 1.3.10 Technical Assistance - Technical Assistance

Description: This districtwide program provides water resource information, assistance and support to federal, state and local elected officials and their staff, and collaborates on water resource issues, programs and projects. Technical assistance is provided to local governments through review of comprehensive plans and amendments, and developments of regional impact and ordinances. The Technical Assistance program provides coordination with federal, state, regional and local agencies such as the U.S. Environmental Protection Agency, the Florida Department of Economic Opportunity, regional planning councils, leagues of cities, the Harris Chain of Lakes Restoration Council and other stakeholder groups. Technical water conservation assistance is also provided to local governments, developers, builders and homeowners through the Florida Water Star program, a voluntary certification program that ensures conservation in residential, commercial and community developments. Technical Assistance is the primary responsibility of the Office of Communications and Intergovernmental Programs and supports all other District departments.

Changes & Trends: The activities of this program have historically been included in 5.0 Outreach. Beginning in FY 2011-2012, this program has been established and all related resources have been transferred in from the Outreach program. This change ensures consistency with the prescribed format of the August 1 budget submission.

Long-term Plan Linkages: None

Department: Executive Direction

Program Manager: Jeff Cole (386) 329-4497

Program Goal: The goal of the technical assistance program is to inform and educate federal, state and local elected officials and their staffs about water resources, to involve them in protecting these resources, and to develop partnerships needed to advance the mission and achieve the objectives of the District.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	X

Technical Assistance

Level 5 Project or Program

TECH Technical Assistance	\$605,596
Estimated Start: 10/1/2011	Estimated Completion: 9/30/2012

Project Manager: Jeff Cole (386) 329-4497

Description: This districtwide program provides water resource information, assistance and support to federal, state and local elected officials and their staff, and collaborates on water resource issues, programs and projects. Technical assistance is provided to local governments through review of comprehensive plans and amendments, and developments of regional impact and ordinances. The Technical Assistance program provides coordination with federal, state, regional and local agencies such as the U.S. Environmental Protection Agency, the Florida Department of Economic Opportunity, regional planning councils, leagues of cities, the Harris Chain of Lakes Restoration Council and other stakeholder groups. Technical water conservation assistance is also provided to local governments, developers, builders and homeowners through the Florida Water Star program, a voluntary certification program that ensures conservation in residential, commercial and community developments. Technical Assistance is the primary responsibility of the Office of Communications and Intergovernmental Programs and supports all other District departments.

Justification: The major emphasis of this ongoing program will be water conservation, water supply, forming and maintaining partnerships with local governments, and focusing on achieving the District's core missions.

WBS Cost Account Description	Cost Account	Total Amount
— Technical Assistance	5310900	\$605,596
Total WBS		\$605,596

Chart of Account	Funding Source	Object Code	Total Amount
01-14-11-5310-1201-04900	District Sources	Regular Salaries & Wages	\$491,213
01-14-11-5310-2101-04900	District Sources	Social Security	\$37,578
01-14-11-5310-2201-04900	District Sources	Retirement	\$24,119
01-14-11-5310-2301-04900	District Sources	Employees Group Insurance	\$46,290
01-14-11-5310-3103-04900	District Sources	Consultant Services	\$6,000
01-14-11-5310-4901-04900	District Sources	Legal Advertising & Public Notices	\$396
COA Total			\$605,596

Budget - Technical Assistance

<u>Source of Funds</u>	<u>Actuals</u> 2009-2010		<u>Amended</u> 2010-2011		<u>Adopted</u> 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$0	0.00%	\$0	0.00%	\$605,596	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$0	0.00%	\$0	0.00%	\$605,596	100.00%

Designated Sources

District Sources

District Sources	\$0	\$0	\$605,596
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Use of Funds

<u>Classification</u>	\$	%	\$	%	\$	%
Salaries & Benefits	\$0	0.00%	\$0	0.00%	\$599,200	98.94%
Other Personal Services	\$0	0.00%	\$0	0.00%	\$6,000	0.99%
Operating Expenses	\$0	0.00%	\$0	0.00%	\$396	0.07%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$0	0.00%	\$0	0.00%	\$605,596	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
0.00	0.00	7.00

Program Name: 2.1.00 Land Acquisition - Land Acquisition

Description: Florida Forever (FF), the primary state funding source for land acquisition, emphasizes water resource development and restoration projects as well as land acquisition for nonstructural flood protection and conservation. In addition to Florida Forever funds, the St. Johns River Water Management District uses ad valorem (property taxes) and mitigation funds for land acquisition. The District has some form of interest in approximately 700,000 acres of land (through ownership, management, or conservation easement rights).

Changes & Trends: Funded largely by Florida Forever (FF) funds, the program historically had a steady stream of revenue to support its land acquisition activities. Because of revenue constraints, the state reduced FF funding level from \$26.25 million to \$22.50 million in fiscal year (FY) 2008-2009, and did not provide any FF funding in FY 2009-2010. The state allocated \$1.13 million FF funds for land acquisition in FY 2010-2011. No new funding was provided in FY 2011-2012. The District has been advised by the Department of Environmental Protection to cease new land acquisition in FY 2011-2012 unless their approval is received.

Facing a reduced workload for land acquisition related activities, the program will reduce its full time equivalents (FTEs) from 11 FTEs in FY 2010-2011 to 6.05 FTEs in FY 2011-2012. The reduction was made through layoffs, volunteer separation, and internal transfer. The program will focus on potential surplus of lands, post acquisition services, such as monitoring and compliance of District-purchased conservation easements, and assisting the Office of General Counsel for compliance with regulatory easement.

Long-term Plan Linkages: Florida Forever Work Plan

Department: Operations and Land Resources

Program Manager: Ray Bunton (386) 329-4335

Program Goal: The goal of the land acquisition program is to acquire land or interests in land to protect and maintain water resources and the integrity of ecological systems.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	

Land Acquisition

Level 5 Project or Program

LNDACQ Land Acquisition **\$75,000**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Ray Bunton (386) 329-4335

Description: Previously funded with Florida Forever, the primary state funding source for land acquisition, emphasizes water resource development and restoration projects as well as land acquisition for non-structural flood protection and conservation. In addition to Florida Forever, St. Johns River Water Management (SJRWMD) uses ad valorem and mitigation funds for land acquisition. The District presently has some form of interest in approximately 700,000 acres of land.

Justification: To acquire land or interests in land to protect and maintain water resources and the integrity of ecological systems.

WBS Cost Account Description	Cost Account	Total Amount
— Land Acquisition	6100001	\$75,000
Total WBS		\$75,000

Chart of Account	Funding Source	Object Code	Total Amount
01-62-11-6100-6105-04001	District Sources	Other Land Acquisition Expenses	\$75,000
COA Total			\$75,000

Land Acquisition

LNDACQ Debt Service **\$6,516,850**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Ray Bunton (386) 329-4335

Description: Debt service payments amount to approximately \$6.52 million annually and use Water Management Lands Trust Fund revenue. The last debt service payment is scheduled for 2016. Bonding for acquisition was utilized in the mid-1980s to provide the acquisition revenue needed for projects including the Upper St. Johns River Basin project and Lake Apopka.

Justification: Each year, the debt service payment amount is approximately \$6.52 million.

WBS Cost Account Description	Cost Account	Total Amount
— Debt Service	6100002	\$6,516,850
Total WBS		\$6,516,850

Chart of Account	Funding Source	Object Code	Total Amount
20-02-52-6100-7101-04002	State Sources-WMLTF	Principal on Bonds	\$5,475,000
20-02-52-6100-7201-04002	State Sources-WMLTF	Interest on Bonds	\$1,041,550
20-02-52-6100-7301-04002	State Sources-WMLTF	Other Debt Service Costs	\$300
COA Total			\$6,516,850

Land Acquisition

LNDACQ Real Estate Services **\$495,196**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Ray Bunton (386) 329-4335

Description: Administrative and program support for acquisition of real property which includes, planning, appraisal, negotiation, survey, and closing.

Justification: This program includes payroll and associated costs for staff, and materials and supplies.

WBS Cost Account Description	Cost Account	Total Amount
— Real Estate Services Program Support	6100900	\$495,196
Total WBS		\$495,196

Chart of Account	Funding Source	Object Code	Total Amount
01-61-11-6100-1201-04900	District Sources	Regular Salaries & Wages	\$28,394
01-61-11-6100-2101-04900	District Sources	Social Security	\$2,172
01-61-11-6100-2201-04900	District Sources	Retirement	\$1,780
01-61-11-6100-2301-04900	District Sources	Employees Group Insurance	\$2,361
01-62-11-6100-1201-04900	District Sources	Regular Salaries & Wages	\$310,944
01-62-11-6100-2101-04900	District Sources	Social Security	\$23,787
01-62-11-6100-2201-04900	District Sources	Retirement	\$14,950
01-62-11-6100-2301-04900	District Sources	Employees Group Insurance	\$41,541
01-62-11-6100-4002-04900	District Sources	Travel and Training-Related Travel	\$1,000
01-62-11-6100-4701-04900	District Sources	Printing & Reproduction Services	\$100
01-62-11-6100-4901-04900	District Sources	Legal Advertising & Public Notices	\$1,500
01-62-11-6100-4902-04900	District Sources	Recording & Court Costs	\$100
01-62-11-6100-5106-04900	District Sources	Office Furn/Equipment under \$1000	\$500
01-62-11-6100-5200-04900	District Sources	Field & Facilities Support Supplies	\$100
01-62-11-6100-5402-04900	District Sources	Subscriptions	\$100
01-63-11-6100-1201-04900	District Sources	Regular Salaries & Wages	\$54,475
01-63-11-6100-2101-04900	District Sources	Social Security	\$4,167
01-63-11-6100-2201-04900	District Sources	Retirement	\$2,675
01-63-11-6100-2301-04900	District Sources	Employees Group Insurance	\$4,550
COA Total			\$495,196

Work Plan and Budget by Program

Budget - Land Acquisition

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$14,050,945	37.48%	\$3,860,277	12.95%	\$570,196	8.05%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$23,438,089	62.52%	\$17,927,894	60.12%	\$6,516,850	91.95%
Federal Sources	\$0	0.00%	\$8,030,042	26.93%	\$0	0.00%
Total Sources of Funds	\$37,489,034	100.00%	\$29,818,213	100.00%	\$7,087,046	100.00%

Designated Sources

District Sources

District Sources	\$14,050,915	\$3,860,277	\$570,196
Interest	\$30	\$0	\$0

State Sources

State Sources - FDOT Mitigation	\$13,955,104	\$2,157,445	\$0
State Sources-Florida Forever	\$2,915,105	\$9,229,248	\$0
State Sources-P2000 FB Reserve	\$150,068	\$11,401	\$0
State Sources-WMLTF	\$6,417,813	\$6,529,800	\$6,516,850

Federal Sources

Federal Sources-NRCS	\$0	\$5,000,000	\$0
Federal Sources-Other	\$0	\$3,030,042	\$0

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$977,674	2.61%	\$984,902	3.30%	\$491,796	6.94%
Other Personal Services	\$0	0.00%	\$3,192	0.01%	\$0	0.00%
Operating Expenses	\$4,908	0.01%	\$6,350	0.02%	\$3,400	0.05%
Capital Outlay	\$29,726,895	79.29%	\$22,141,387	74.25%	\$75,000	1.06%
Cooperative Funding	\$361,715	0.96%	\$166,082	0.56%	\$0	0.00%
Debt Services	\$6,417,843	17.12%	\$6,516,300	21.85%	\$6,516,850	91.95%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$37,489,034	100.00%	\$29,818,213	100.00%	\$7,087,046	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
11.00	11.00	6.05

Program Name: 2.2.10 Water Resource Development Projects - Water Resource Development Projects

Description: The water resource development projects program was mandated by 1997 legislation that required the state's water management districts (WMDs) to complete specific water supply planning activities and initiate water resource development projects. The legislation defines water resource development to differentiate it from water supply development and states that the WMDs have primary responsibilities for water supply planning and water resource development. The legislation also requires that a five year Water Resource Development Work Program be prepared annually and be included as part of the WMDs annual budget submissions to the Florida governor's office. The work program covers funding and the progress of water resource development projects included in the District Water Supply Plan, 2005 (DWSP 2005) of the St. Johns River Water Management District. Hydrologic data collection and water use data management are included in the work program but have separate annual work plans.

Changes & Trends: Unlike most other District programs, this program's FY 2011-2012 budget will see a significant increase. The budget increase is attributed to the new cooperative funding project - MFL Prevention Recovery Strategy - (+\$11.5 million).

Long-term Plan Linkages: Water Resource Development Work Program and District Water Supply Plan

Department: Water Resources

Program Manager: Scott Laidlaw (386) 312-2388

Program Goal: The goal of the water resource development projects program is to increase the amount of water available to users while protecting the District's water resources and water-dependent natural systems.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X			

Water Resource Development Projects

Level 5 Project or Program

WRD General Program Costs **\$461,616**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Scott Laidlaw (386) 312-2388

Description: Expenses include salaries and benefits for staff performing assessments and analyses of Water Resource Development project.

Justification: These expenses support the Water Resource Development Program.

WBS Cost Account Description	Cost Account	Total Amount
— Other Program Costs	6210900	\$461,616
Total WBS		\$461,616

Chart of Account	Funding Source	Object Code	Total Amount
01-47-11-6210-1201-04900	District Sources	Regular Salaries & Wages	\$95,814
01-47-11-6210-2101-04900	District Sources	Social Security	\$7,330
01-47-11-6210-2201-04900	District Sources	Retirement	\$4,704
01-47-11-6210-2301-04900	District Sources	Employees Group Insurance	\$12,640
01-47-11-6210-8301-04900	District Sources	Cooperative Funding Programs	\$341,128
COA Total			\$461,616

Water Resource Development Projects

WRD St Johns River Taylor Creek Reservoir Water Supply Project **\$721,269**

Estimated Start: 10/1/2005

Estimated Completion: 3/31/2012

Project Manager: Jim Gross (386) 312-2344

Description: This project involves expansion of the existing Taylor Creek Reservoir water supply system, which is owned and operated by the City of Cocoa. The water supply system expansion is a cooperative effort involving several water supply utilities and greatly expands the existing system water supply yield and service area. The facilities expansion includes the addition of raw water withdrawal from the nearby St. Johns River to supplement reservoir inflow currently generated by the Taylor Creek watershed. Treatment, transport and treated water ASR systems will also be expanded. Expected maximum increased production is 40.0 million gallons per day (mgd).

Justification: This project is located in a Priority Water Resource Caution Area, where potable water supplies are inadequate to meet projected 2025 needs without the development of additional alternative water supply sources. This project will increase the availability of surface water to augment traditional groundwater supplies.

WBS Cost Account Description	Cost Account	Total Amount
— St Johns River Taylor Creek Reservoir Water Supply Project	6210039	\$721,269
Total WBS		\$721,269

Chart of Account	Funding Source	Object Code	Total Amount
01-47-11-6210-3113-04039	District Sources	Engineering Services (non-capital)	\$721,269
COA Total			\$721,269

Water Resource Development Projects

WRD MFL Prevention Recovery Strategy Projects **\$11,567,900**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2016

Project Manager: Scott Laidlaw (386) 312-2388

Description: Anticipated to be alternative water supply projects and water resource development projects that have a demonstrated benefit for prevention or recovery of Minimum Flows and Levels (MFL) waterbodies. Projects selected for funding are likely to be alternative water supply projects that have already been identified and are ready for quick implementation. Funding of Alternative Water Supply (AWS) projects anticipated to be for construction costs only.

Justification: Work for leading to the preparation of District Water Supply Plan 2010 has found that flows and levels for 39 waterbodies are below minimum flows and levels or are anticipated to be below minimum flows and levels within 20 years. Pursuant to Section 373.0421(2) Florida Statutes, the District must expeditiously implement a recovery or prevention strategy to achieve recovery to the established minimum flow or level as soon as practicable or prevent the existing flow or level from falling below the established minimum flow or level.

WBS Cost Account Description	Cost Account	Total Amount
— MFL Prevention Recovery Strategy Projects	6210042	\$11,567,900

Total WBS \$11,567,900

Chart of Account	Funding Source	Object Code	Total Amount
01-45-11-6210-1201-04042	District Sources	Regular Salaries & Wages	\$51,609
01-45-11-6210-2101-04042	District Sources	Social Security	\$3,948
01-45-11-6210-2201-04042	District Sources	Retirement	\$2,426
01-45-11-6210-2301-04042	District Sources	Employees Group Insurance	\$7,841
01-47-11-6210-8301-04042	District Sources	Cooperative Funding Programs	\$11,502,076

COA Total \$11,567,900

Budget - Water Resource Development Projects

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$910,067	29.25%	\$1,303,498	71.07%	\$12,750,785	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$2,047,640	65.82%	\$530,669	28.93%	\$0	0.00%
Federal Sources	\$153,313	4.93%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$3,111,020	100.00%	\$1,834,167	100.00%	\$12,750,785	100.00%

Designated Sources

District Sources

District Sources \$910,067 \$1,303,498 \$12,750,785

State Sources

State Sources-Florida Forever \$2,047,640 \$530,669 \$0

Federal Sources

Federal Sources-EPA \$153,313 \$0 \$0

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$275,983	8.87%	\$211,868	11.55%	\$186,312	1.46%
Other Personal Services	\$624,597	20.08%	\$547,906	29.87%	\$721,269	5.66%
Operating Expenses	\$9,487	0.30%	\$0	0.00%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$2,200,953	70.75%	\$1,074,393	58.58%	\$11,843,204	92.88%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$3,111,020	100.00%	\$1,834,167	100.00%	\$12,750,785	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
2.55	2.00	1.60

Program Name: 2.2.20 Water Supply Development Assistance - Water Supply Development Assistance

Description: N/A

Changes & Trends: This program will be deactivated in FY 2011-2012 as the program has been replaced by the Water Protection and Sustainability program and all encumbered projects have been completed.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: Scott Laidlaw (386) 312-2388

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X			

Budget - Water Supply Development Assistance

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$184,566	100.00%	\$51,848	100.00%	\$0	0.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$184,566	100.00%	\$51,848	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$184,566	\$51,848	\$0
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$49,685	26.92%	\$51,848	100.00%	\$0	0.00%
Other Personal Services	\$134,881	73.08%	\$0	0.00%	\$0	0.00%
Operating Expenses	\$0	0.00%	\$0	0.00%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$184,566	100.00%	\$51,848	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
1.25	0.50	0.00

Program Name: 2.2.21 Water Protection and Sustainability - Water Protection and Sustainability - AWS

Description: The water protection and sustainability program of the St. Johns River Water Management District was created in 2005 in response to the requirements of revised Subsection 373.1961, Florida Statutes. The program will provide cost-share funding for alternative water supply projects, identified in the District's Water Supply Plan, 2005 (DWSP 2005) to help water suppliers and water users construct alternative water supply projects. The program replaced the previous alternative water supply construction cost-share program which made funds available for construction projects. It is anticipated that funds from the state Water Protection and Sustainability Trust Fund will be matched by District funds.

Changes & Trends: This program is funded by the state's Water Protection and Sustainability Trust Fund (WP&STF) and matched by District revenues in equal amounts. The state eliminated its commitment for \$13 million in 2007-2008 and has provided no new funding since FY 2007-2008. As a result, the District also eliminated its matching contribution. Because the program was funded by a 50-50 match between the state and the District, the program will not likely survive without the return of the state funding and a significant increase in ad valorem revenues. Given the current state of the economy and the ad valorem revenue cap recently imposed by the state legislature, the program will likely be discontinued when all existing Alternative Water Supply (AWS) projects are completed.

The FY 2011-2012 program budget of \$39.98 million reflects projected carryover encumbrances for six long-term cooperative funding projects that have been funded with prior years' appropriations.

Long-term Plan Linkages: District Water Supply Plan, Water Conservation Plan, and Reclaimed Water Plan

Department: Water Resources

Program Manager: Glenn Forrest (407) 659-5911

Program Goal: The goal of the water protection and sustainability program is to cost share on construction of alternative water supply projects that have the greatest certainty in supplying the projected water needs through 2025 so that existing or projected water resource problems identified in the District Water Supply Assessment, 2003 and DWSP 2005 are solved or avoided.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X			

Water Protection and Sustainability - AWS

Level 5 Project or Program

WPS Water Protection and Sustainability General Program Support **\$34,835**

Estimated Start: 3/24/2006

Estimated Completion: 9/30/2012

Project Manager: Glenn Forrest (407) 659-5911

Description: In response to the requirements of the revised Subsection 373.1961, Florida Statutes, the Water Protection and Sustainability Program (WPSP) was enacted in 2005 to provide cost-share funding for alternative water supply projects as identified in the District's Water Supply Plan. This program helps water suppliers and water users construct alternative water supply projects. The program replaced the previous Alternative Water Supply Construction Cost Share Program made available for construction projects. It is anticipated that funds from the State Water Protection and Sustainability Trust Fund will be matched by District funds.

Justification: This project provides general program support to the Water Protection and Sustainability Program including overall direction and administrative support. Other activities include budget and fiscal management, procurement, purchasing, and all other related administrative duties.

WBS Cost Account Description	Cost Account	Total Amount
— General Program Costs	6221900	\$34,835
Total WBS		\$34,835

Chart of Account	Funding Source	Object Code	Total Amount
01-47-11-6221-1201-04900	District Sources	Regular Salaries & Wages	\$27,783
01-47-11-6221-2101-04900	District Sources	Social Security	\$2,125
01-47-11-6221-2201-04900	District Sources	Retirement	\$1,364
01-47-11-6221-2301-04900	District Sources	Employees Group Insurance	\$3,563
COA Total			\$34,835

Water Protection and Sustainability - AWS

WPS Winter Springs Lake Jesup Reclaimed Water Augmentation Project **\$953,616**

Estimated Start: 10/1/2007

Estimated Completion: 9/30/2012

Project Manager: Glenn Forrest (407) 659-5911

Description: The project consists of the construction of filtration treatment, two 1.0 million gallons per day (mgd) ground storage tanks, pumping facilities and high-level disinfection facilities. The facility will be constructed with expansion capacity to provide treated surface water to neighboring entities not in the city's service area through interconnects, which are based on interlocal agreements. Winter Springs has purchased a site for the plant on the south shore of Lake Jesup and has applied for a consumptive use permit for the proposed withdrawal.

Justification: In response to the requirements of the revised Subsection 373.1961, Fla. Stat., the Water Protection and Sustainability Program (WPSP) was enacted in 2005 to provide cost-share funding for alternative water supply projects as identified in the District's Water Supply Plan. This program helps water suppliers and water users construct alternative water supply projects. The program replaced the previous Alternative Water Supply Construction Cost Share Program made available for construction projects. It is anticipated that funds from the State Water Protection and Sustainability Trust Fund will be matched by District funds.

WBS Cost Account Description	Cost Account	Total Amount
— Winter Springs Lake Jesup Project Construction Costs	6221037	\$953,616
Total WBS		\$953,616

Chart of Account	Funding Source	Object Code	Total Amount
78-47-11-6221-8301-04037	District Sources	Cooperative Funding Programs	\$476,808
78-47-42-6221-8301-04037	State-WP&S Trust Fund AWS	Cooperative Funding Programs	\$476,808
COA Total			\$953,616

Water Protection and Sustainability - AWS

WPS Tavares Reclaimed Water System Expansion Project **\$1,140,000**

Estimated Start: 10/1/2007

Estimated Completion: 9/30/2012

Project Manager: Glenn Forrest (407) 659-5911

Description: The project is a transmission system expansion that will extend reclaimed water service to Lake Harris Reserve, Lane Park Ridge, Foxborough, Martin's Grove and Oak Bend, representing approximately 600 residential units. Other potential customers include Bay Tree Golf Course and Tavares Cemetery. A high service pump station has been constructed and is available to serve these units.

Justification: In response to the requirements of the revised Subsection 373.1961, FS, the Water Protection and Sustainability Program (WPSP) was enacted in 2005 to provide cost-share funding for alternative water supply projects as identified in the District's Water Supply Plan. This program helps water suppliers and water users construct alternative water supply projects. The program replaced the previous Alternative Water Supply Construction Cost Share Program made available for construction projects. It is anticipated that funds from the State Water Protection and Sustainability Trust Fund will be matched by District funds.

WBS Cost Account Description	Cost Account	Total Amount
— Tavares Project Construction Costs	6221044	\$1,140,000

Total WBS \$1,140,000

Chart of Account	Funding Source	Object Code	Total Amount
78-47-11-6221-8301-04044	District Sources	Cooperative Funding Programs	\$570,000
78-47-42-6221-8301-04044	State-WP&S Trust Fund AWS	Cooperative Funding Programs	\$570,000

COA Total \$1,140,000

Water Protection and Sustainability - AWS

WPS Lake Apopka Reuse Augmentation Project **\$4,392,280**

Estimated Start: 10/1/2006

Estimated Completion: 1/31/2013

Project Manager: Glenn Forrest (407) 659-5911

Description: The purpose of this project is to supplement the City of Apopka reclaimed water reuse system with water withdrawn from Lake Apopka and treated to public reuse standards. Water will only be withdrawn from the lake during peak irrigation periods to supplement available reclaimed water. The development of supplemental water will assist in achieving full beneficial irrigation use of available reclaimed water. Significant implementation of reuse, storage, recharge, and/or conservation of water will contribute to the sustainability of regional water sources.

Justification: In response to the requirements of the revised Subsection 373.1961, FS, the Water Protection and Sustainability Program (WPSP) was enacted in 2005 to provide cost-share funding for alternative water supply projects as identified in the District's Water Supply Plan. This program helps water suppliers and water users construct alternative water supply projects. The program replaced the previous Alternative Water Supply Construction Cost Share Program made available for construction projects. It is anticipated that funds from the State Water Protection and Sustainability Trust Fund will be matched by District funds.

WBS Cost Account Description	Cost Account	Total Amount
— Lake Apopka Reuse Augmentation Project Construction Costs	6221048	\$4,392,280

Total WBS \$4,392,280

Chart of Account	Funding Source	Object Code	Total Amount
78-47-11-6221-8301-04048	District Sources	Cooperative Funding Programs	\$2,196,140
78-47-42-6221-8301-04048	State-WP&S Trust Fund AWS	Cooperative Funding Programs	\$2,196,140

COA Total \$4,392,280

Water Protection and Sustainability - AWS

WPS St Johns River Taylor Creek Reservoir Water Supply Project **\$16,948,684**

Estimated Start: 10/1/2006

Estimated Completion: 12/31/2015

Project Manager: Carol Brown (386) 329-4816

Description: This project involves expansion of the existing Taylor Creek Reservoir water supply system, which is owned and operated by the City of Cocoa. The water supply system expansion is a cooperative effort involving several water supply utilities and greatly expands the existing system water supply yield and service area. The facilities expansion includes the addition of raw water withdrawal from the nearby St. Johns River to supplement reservoir inflow currently generated by the Taylor Creek watershed. Treatment, transport and treated water ASR systems will also be expanded. Expected maximum increased production is 40.0 million gallons per day (mgd).

Justification: In response to the requirements of the revised Subsection 373.1961, Florida Statutes (FS), the Water Protection and Sustainability Program (WPSP) was enacted in 2005 to provide cost-share funding for alternative water supply projects as identified in the District's Water Supply Plan. This program helps water suppliers and water users construct alternative water supply projects. The program replaced the previous Alternative Water Supply Construction Cost Share Program made available for construction projects. It is anticipated that funds from the State Water Protection and Sustainability Trust Fund will be matched by District funds.

WBS Cost Account Description	Cost Account	Total Amount
— St Johns River Taylor Creek Project Construction Costs	6221049	\$16,948,684
Total WBS		\$16,948,684

Chart of Account	Funding Source	Object Code	Total Amount
78-47-11-6221-8301-04049	District Sources	Cooperative Funding Programs	\$8,474,342
78-47-42-6221-8301-04049	State-WP&S Trust Fund AWS	Cooperative Funding Programs	\$8,474,342
COA Total			\$16,948,684

Water Protection and Sustainability - AWS

WPS Seminole County Yankee Lake Reclaimed Water System Augmentation Project **\$1,687,184**

Estimated Start: 10/1/2006

Estimated Completion: 9/30/2012

Project Manager: Glenn Forrest (407) 659-5911

Description: The project involves the construction of a surface water treatment plant to treat water from the St. Johns River for removal of color and total suspended solids (TSS). The treatment process will include chemical coagulation, high-rate clarification, and high-level disinfection and provide water treated to public access reclaimed water standards and will supplement existing reuse supplies. This project will reduce the demand for fresh groundwater. The treatment plant will be located at the County's Yankee Lake Water Reclamation Facility, near Lake Monroe. Initial design capacity is 10.0 million gallons per day (mgd) with surface water intake and infrastructure expandable to 20.0 MGD.

Justification: In response to the requirements of the revised Subsection 373.1961, Florida Statutes (FS), the Water Protection and Sustainability Program (WPSP) was enacted in 2005 to provide cost-share funding for alternative water supply projects as identified in the District's Water Supply Plan. This program helps water suppliers and water users construct alternative water supply projects. The program replaced the previous Alternative Water Supply Construction Cost Share Program made available for construction projects. It is anticipated that funds from the State Water Protection and Sustainability Trust Fund will be matched by District funds.

WBS Cost Account Description	Cost Account	Total Amount
— Seminole County Yankee Lake Project Construction Costs	6221050	\$1,687,184
Total WBS		\$1,687,184

Chart of Account	Funding Source	Object Code	Total Amount
78-47-11-6221-8301-04050	District Sources	Cooperative Funding Programs	\$843,592
78-47-42-6221-8301-04050	State-WP&S Trust Fund AWS	Cooperative Funding Programs	\$843,592
COA Total			\$1,687,184

Water Protection and Sustainability - AWS

WPS Coquina Coast Seawater Desalination Facility **\$14,817,295**

Estimated Start: 10/1/2008

Estimated Completion: 12/31/2015

Project Manager: Glenn Forrest (407) 659-5911

Description: The Coquina Coast Seawater Desalination Facility is a seawater desalination project using reverse osmosis (RO), with a 50 million gallon per day (MGD) design capacity of potable water at final completion in June 2015. The project consists of four main components including: intake, treatment, concentrate management, and distribution. The initial phase is designed for a 20MGD capacity of RO potable water.

Justification: In response to the requirements of the revised Subsection 373.1961, FS, the Water Protection and Sustainability Program (WPSP) was enacted in 2005 to provide cost-share funding for alternative water supply projects as identified in the District's Water Supply Plan. This program helps water suppliers and water users construct alternative water supply projects. The program replaces the previous Alternative Water Supply Construction Cost Share Program and significantly increases the cost-share funding made available for construction. It is anticipated that funds from the State Water Protection and Sustainability Trust Fund will be matched by District funds.

WBS Cost Account Description	Cost Account	Total Amount
— Coquina Coast Project Construction Costs	6221057	\$14,817,295

Total WBS \$14,817,295

Chart of Account	Funding Source	Object Code	Total Amount
78-47-11-6221-8301-04057	District Sources	Cooperative Funding Programs	\$4,679,343
78-47-42-6221-8301-04057	State-WP&S Trust Fund AWS	Cooperative Funding Programs	\$10,137,952

COA Total \$14,817,295

Work Plan and Budget by Program

Budget - Water Protection and Sustainability - AWS

<u>Source of Funds</u>	<u>Actuals</u> <u>2009-2010</u>		<u>Amended</u> <u>2010-2011</u>		<u>Adopted</u> <u>2011-2012</u>		
	<u>Source</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>
District Sources		\$4,139,693	50.10%	\$16,138,746	38.47%	\$17,275,060	43.22%
Local Sources		\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources		\$4,123,542	49.90%	\$25,816,891	61.53%	\$22,698,834	56.78%
Federal Sources		\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds		\$8,263,236	100.00%	\$41,955,637	100.00%	\$39,973,894	100.00%

Designated Sources

District Sources

District Sources \$4,139,693 \$16,138,746 \$17,275,060

State Sources

State-WP&S Trust Fund AWS \$4,123,542 \$25,816,891 \$22,698,834

Use of Funds

<u>Classification</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>
Salaries & Benefits	\$16,151	0.20%	\$38,058	0.09%	\$34,835	0.09%
Other Personal Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Operating Expenses	\$0	0.00%	\$0	0.00%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$8,247,085	99.80%	\$41,917,579	99.91%	\$39,939,059	99.91%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$8,263,236	100.00%	\$41,955,637	100.00%	\$39,973,894	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
1.30	0.25	0.25

Program Name: 2.2.22 Conservation and Demand Management - Conservation and Demand Management

Description: The program was established in FY 2008-2009 to develop and implement innovative water conservation initiatives and to develop and analyze metrics to demonstrate the effectiveness of water conservation initiatives planned or being implemented by the District.

Changes & Trends: Established in FY 2008-2009, this program will develop and implement innovative conservation projects as well as develop and analyze metrics to demonstrate the effectiveness of water conservation. The FY 2011-2012 budget of \$4.29 million includes \$3.57 million for cooperative funding projects. Even with the prospect of limited growth in ad valorem revenue for the next five years, the District considers water conservation a major component of its water supply planning efforts. The District plans to provide \$2.6 million annually from assigned fund balance to this program over the next five years.

Long-term Plan Linkages: District Water Supply Plan, Water Conservation Plan, and Reclaimed Water Plan

Department: Regulatory Services

Program Manager: Don Brandes (386) 329-4126

Program Goal: Develop and implement innovative water conservation initiatives using such programs as Intelligent metering/controller research; Florida Automated Weather Network; Conserve Florida Clearinghouse; Performance based mobile irrigation labs, etc.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X			

Conservation and Demand Management

Level 5 Project or Program

CDM Conservation and Demand Management **\$4,288,361**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Don Brandes (386) 329-4126

Description: Develop and implement innovative water conservation initiatives and develop and analyze metrics to demonstrate the effectiveness of water conservation initiatives planned or being implemented by the District. Promote and assist in the development of goal-based water conservation plans to implement cost-effective water conservation practices.

Justification: The availability of sustainable water in Florida to meet future demands requires an aggressive conservation effort. Water conservation and demand management increase the benefits derived from water use and avoid water use for purposes that can be achieved reasonably through other means. These practices help to optimize the use of existing facilities and may reduce or eliminate the need to undertake new drinking water or wastewater projects. Conservation and demand management are often less costly than alternative water supply development and, for some utilities, may be sufficient to overcome projected shortfalls in supply or may delay the time when costly alternative sources will need to be developed.

WBS Cost Account Description	Cost Account	Total Amount
— General Program Costs	6222900	\$4,288,361
Total WBS		\$4,288,361

Chart of Account	Funding Source	Object Code	Total Amount
01-47-11-6222-1201-04900	District Sources	Regular Salaries & Wages	\$33,327
01-47-11-6222-2101-04900	District Sources	Social Security	\$2,550
01-47-11-6222-2201-04900	District Sources	Retirement	\$1,636
01-47-11-6222-2301-04900	District Sources	Employees Group Insurance	\$4,960
01-47-11-6222-3103-04900	District Sources	Consultant Services	\$12,415
01-47-11-6222-3117-04900	District Sources	Cost-Share Contractual Services	\$25,000
01-47-11-6222-4701-04900	District Sources	Printing & Reproduction Services	\$4,400
01-47-11-6222-8301-04900	District Sources	Cooperative Funding Programs	\$3,574,943
01-83-11-6222-1201-04900	District Sources	Regular Salaries & Wages	\$199,843
01-83-11-6222-2101-04900	District Sources	Social Security	\$15,288
01-83-11-6222-2201-04900	District Sources	Retirement	\$12,794
01-83-11-6222-2301-04900	District Sources	Employees Group Insurance	\$21,205
01-83-11-6222-3103-04900	District Sources	Consultant Services	\$380,000
COA Total			\$4,288,361

Budget - Conservation and Demand Management

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$3,832,312	89.24%	\$3,086,042	99.80%	\$4,288,361	100.00%
Local Sources	\$462,000	10.76%	\$6,300	0.20%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$4,294,312	100.00%	\$3,092,342	100.00%	\$4,288,361	100.00%

Designated Sources

District Sources

District Sources	\$3,832,312	\$3,086,042	\$4,288,361
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Local Sources

Local Sources-Cities	\$177,000	\$0	\$0
Local Sources-Counties	\$132,500	\$0	\$0
Local Sources-Other	\$152,500	\$6,300	\$0

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$260,088	6.06%	\$382,830	12.38%	\$291,603	6.80%
Other Personal Services	\$3,988,336	92.87%	\$1,090,094	35.25%	\$417,415	9.73%
Operating Expenses	\$10,481	0.24%	\$10,250	0.33%	\$4,400	0.10%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$35,407	0.82%	\$1,609,168	52.04%	\$3,574,943	83.36%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$4,294,312	100.00%	\$3,092,342	100.00%	\$4,288,361	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
1.20	3.25	3.00

Program Name: 2.2.30 Other Water Source Development Activities - Abandoned Artesian Well Plugging

Description: N/A

Changes & Trends: As part of the districtwide consolidation and cost cutting effort, activities under the Abandoned Artesian Well Plugging program will be absorbed by the Conservation and Demand Management program in FY 2011-2012. The program's 1.25 FTEs will be cut through layoffs and redirection.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: Doug Munch (386) 329-4173

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X			

Budget - Abandoned Artesian Well Plugging

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	Source	\$	%	\$	%	\$
District Sources	\$99,545	61.33%	\$111,383	100.00%	\$0	0.00%
Local Sources	\$17,392	10.72%	\$0	0.00%	\$0	0.00%
State Sources	\$45,369	27.95%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$162,306	100.00%	\$111,383	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$99,545	\$111,383	\$0
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Local Sources

Local Sources-Cities	\$5,905	\$0	\$0
Local Sources-Other	\$11,488	\$0	\$0

State Sources

State Sources-Florida Forever	\$45,369	\$0	\$0
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$91,619	56.45%	\$98,451	88.39%	\$0	0.00%
Other Personal Services	\$62,762	38.67%	\$0	0.00%	\$0	0.00%
Operating Expenses	\$7,926	4.88%	\$12,932	11.61%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$162,306	100.00%	\$111,383	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
2.20	1.25	0.00

Program Name: 2.3.01 Surface Water Projects Program Support - Surface Water Projects

Description: The Surface Water Projects program of the St. Johns River Water Management District provides administrative, project management, and technical support for restoration, flood protection, and water quality programs and projects within the Department of Water Resources.

Changes & Trends: Facing the possibility of a permanent reduction in ad valorem revenues, the district will no longer be able to support individual surface water basin restoration programs. The District will consolidate all nine surface water basin restoration programs and the Surface Water Projects Support program into a single Surface Water Projects program and allocate the limited financial and staff resources to complete Board priority projects such as Fellsmere Water Management Area, Apopka North Shore Restoration Area (NSRA), and Canal-1/C-10 Rediversion. Ongoing activities and projects previously budgeted under individual surface water basin programs have been consolidated into this program.

After the consolidation, the program's budget for FY 2011-2012 will be \$62.64 million, which is 8.0% less than the combined total for the ten replaced programs in FY 2010-2011. The consolidation effort will also result in a loss of 21.65 FTEs through layoffs and internal transfers.

Long-term Plan Linkages: Surface Water Improvement and Management (SWIM) Plans.

Department: Water Resources

Program Manager: Alfred Canepa (386) 329-4382

Program Goal: The goal of the surface water projects program is to support restoration, flood protection, and water quality programs and projects.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	X

Surface Water Projects

Level 5 Project or Program

SWP Surface Water Projects **\$10,964,204**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Alfred Canepa (386) 329-4382

Description: This project involves multiple, cooperative sub-projects that assist in the restoration of freshwater and estuarine water bodies. The Little Wekiva River sub-project involves the installation of erosion control mechanisms to significantly reduce both turbidity in the water column and incision of the stream bed. The Rose Bay Ecosystem restoration sub-project employs dredging of substantial silt/muck deposits from the bottom of the bay to provide greatly enhanced habitat and water quality. The Lower St. Johns Tributary Water Quality restoration sub-project reduces nutrient and bacteria pollution via replacement of dysfunctional septic tanks with connections to state of the art sewer systems.

Justification: Project outcomes help meet total maximum daily load (TMDL) requirements and provide substantial habitat and recreational benefits.

WBS Cost Account Description	Cost Account	Total Amount
— LSJRB Resolution 2000-24	6301001	\$37,275
— MSJRB Resolution 2000-24	6301002	\$75,000
— Surface Water Projects	6301900	\$7,115,932
— Wetlands and Watersheds	6301901	\$1,554,624
— Estuaries	6301902	\$703,246
— Aquatic Systems	6301903	\$1,478,127
Total WBS		\$10,964,204

Chart of Account	Funding Source	Object Code	Total Amount
01-14-11-6301-3103-04900	District Sources	Consultant Services	\$2,600
01-41-11-6301-1201-04900	District Sources	Regular Salaries & Wages	\$210,333
01-41-11-6301-1401-04900	District Sources	Overtime Wages	\$30,000
01-41-11-6301-2101-04900	District Sources	Social Security	\$16,090
01-41-11-6301-2201-04900	District Sources	Retirement	\$10,979
01-41-11-6301-2301-04900	District Sources	Employees Group Insurance	\$35,179
01-41-11-6301-4002-04900	District Sources	Travel and Training-Related Travel	\$104,300
01-41-11-6301-4403-04900	District Sources	Rental/Lease of Vehicles	\$750
01-41-11-6301-4406-04900	District Sources	Rental of Other Equipment	\$11,950
01-41-11-6301-4411-04900	District Sources	Rental of Training/Meeting Facilities	\$750
01-41-11-6301-4603-04900	District Sources	Repair & Maint of Equipment	\$4,400
01-41-11-6301-4803-04900	District Sources	Meeting Resources	\$1,950
01-41-11-6301-4901-04900	District Sources	Legal Advertising & Public Notices	\$2,200
01-41-11-6301-4906-04900	District Sources	Permits & Other Fees	\$7,200
01-41-11-6301-5100-04900	District Sources	Office Support Supplies	\$24,200
01-41-11-6301-5106-04900	District Sources	Office Furn/Equipment under \$1000	\$17,000
01-41-11-6301-5200-04900	District Sources	Field & Facilities Support Supplies	\$42,000
01-41-11-6301-5203-04900	District Sources	Uniforms	\$8,600

Work Plan and Budget by Program

Surface Water Projects

Chart of Account	Funding Source	Object Code	Total Amount
01-41-11-6301-5209-04900	District Sources	Safety Supplies	\$2,000
01-41-11-6301-5221-04900	District Sources	Field Equip/Tools under \$1000	\$39,000
01-41-11-6301-5401-04900	District Sources	Books & Technical Materials	\$200
01-42-11-6301-1201-04900	District Sources	Regular Salaries & Wages	\$753,159
01-42-11-6301-2101-04900	District Sources	Social Security	\$57,617
01-42-11-6301-2201-04900	District Sources	Retirement	\$36,488
01-42-11-6301-2301-04900	District Sources	Employees Group Insurance	\$85,042
01-42-11-6301-3117-04900	District Sources	Cost-Share Contractual Services	\$50,000
01-42-11-6301-3435-04900	District Sources	Fish Harvesting	\$255,000
01-42-11-6301-4407-04900	District Sources	Rental of Charter Aircraft & Pilot	\$34,000
01-42-11-6301-5206-04900	District Sources	Chemical Supplies	\$100,000
01-43-11-6301-1201-04900	District Sources	Regular Salaries & Wages	\$262,620
01-43-11-6301-1201-04901	District Sources	Regular Salaries & Wages	\$860,558
01-43-11-6301-1201-04902	District Sources	Regular Salaries & Wages	\$541,050
01-43-11-6301-1201-04903	District Sources	Regular Salaries & Wages	\$943,055
01-43-11-6301-2101-04900	District Sources	Social Security	\$20,090
01-43-11-6301-2101-04901	District Sources	Social Security	\$65,833
01-43-11-6301-2101-04902	District Sources	Social Security	\$41,390
01-43-11-6301-2101-04903	District Sources	Social Security	\$72,144
01-43-11-6301-2201-04900	District Sources	Retirement	\$11,777
01-43-11-6301-2201-04901	District Sources	Retirement	\$42,253
01-43-11-6301-2201-04902	District Sources	Retirement	\$26,566
01-43-11-6301-2201-04903	District Sources	Retirement	\$46,304
01-43-11-6301-2301-04900	District Sources	Employees Group Insurance	\$29,884
01-43-11-6301-2301-04901	District Sources	Employees Group Insurance	\$113,901
01-43-11-6301-2301-04902	District Sources	Employees Group Insurance	\$94,240
01-43-11-6301-2301-04903	District Sources	Employees Group Insurance	\$121,639
01-43-11-6301-3103-04900	District Sources	Consultant Services	\$37,000
01-43-11-6301-3421-04900	District Sources	Data Collection & Analysis Services	\$1,250
01-43-11-6301-3421-04903	District Sources	Data Collection & Analysis Services	\$173,500
01-43-11-6301-3422-04900	District Sources	Scientific Research & Analysis	\$50,000
01-43-11-6301-4407-04900	District Sources	Rental of Charter Aircraft & Pilot	\$6,000
01-43-11-6301-5221-04900	District Sources	Field Equip/Tools under \$1000	\$7,500
01-43-11-6301-8301-04901	District Sources	Cooperative Funding Programs	\$127,200
01-44-11-6301-1201-04900	District Sources	Regular Salaries & Wages	\$3,078,377
01-44-11-6301-2101-04900	District Sources	Social Security	\$235,496
01-44-11-6301-2201-04900	District Sources	Retirement	\$150,231
01-44-11-6301-2301-04900	District Sources	Employees Group Insurance	\$453,240
01-44-11-6301-3424-04900	District Sources	Project Management	\$38,000
01-44-11-6301-4401-04900	District Sources	Rental of Buildings & Property	\$15,300
01-44-11-6301-4603-04900	District Sources	Repair & Maint of Equipment	\$1,000
60-42-55-6301-3117-04900	State-Ecosystems Mgt Trust	Cost-Share Contractual Services	\$52,554
60-42-55-6301-3435-04900	State-Ecosystems Mgt Trust	Fish Harvesting	\$115,000

Surface Water Projects

Chart of Account	Funding Source	Object Code	Total Amount
60-43-55-6301-3104-04900	State-Ecosystems Mgt Trust	Mapping Services & Aerial Photos	\$16,000
60-43-55-6301-3421-04903	State-Ecosystems Mgt Trust	Data Collection & Analysis Services	\$106,485
60-43-55-6301-3422-04903	State-Ecosystems Mgt Trust	Scientific Research & Analysis	\$15,000
60-43-55-6301-8301-04901	State-Ecosystems Mgt Trust	Cooperative Funding Programs	\$4,533
72-43-53-6301-3422-04900	State Sources - FDOT Mitigation	Scientific Research & Analysis	\$443,124
73-42-41-6301-8301-04001	State-Resolution 2000-24	Cooperative Funding Programs	\$37,275
73-42-41-6301-8301-04002	State-Resolution 2000-24	Cooperative Funding Programs	\$75,000
73-42-45-6301-1201-04900	State-Federal through State	Regular Salaries & Wages	\$79,830
73-42-45-6301-2101-04900	State-Federal through State	Social Security	\$6,107
73-42-45-6301-2201-04900	State-Federal through State	Retirement	\$3,920
73-42-45-6301-2301-04900	State-Federal through State	Employees Group Insurance	\$13,861
73-43-45-6301-3103-04901	State-Federal through State	Consultant Services	\$33,410
73-43-45-6301-3117-04901	State-Federal through State	Cost-Share Contractual Services	\$67,500
73-43-45-6301-8301-04901	State-Federal through State	Cooperative Funding Programs	\$235,022
73-44-45-6301-1201-04900	State-Federal through State	Regular Salaries & Wages	\$33,654
73-44-45-6301-2101-04900	State-Federal through State	Social Security	\$2,575
73-44-45-6301-2201-04900	State-Federal through State	Retirement	\$1,652
73-44-45-6301-2301-04900	State-Federal through State	Employees Group Insurance	\$6,903
79-43-39-6301-8301-04901	Local Sources-Other	Cooperative Funding Programs	\$4,414
COA Total			\$10,964,204

Surface Water Projects

SWP Indian River Lagoon - EPA **\$660,611**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Troy Rice (321) 984-4938

Description: This is the annual Environmental Protection Agency's (EPA's) National Estuary Program for the implementation of the Indian River Lagoon (IRL) Comprehensive Conservation Management Plan (CCMP) for the 16th year. EPA funding is matched by the St. Johns River Water Management District (SJRWMD) and local governments in the lagoon watershed. The 16th annual work plan for IRL CCMP implementation consists of 15 competitively selected projects by the community of lagoon stakeholders to continue support of existing lagoon-wide efforts and implementation of new initiatives, plus funding for five staff positions to manage work plan implementation and continue lagoon-wide water quality and living resources monitoring.

Justification: Implementation of the Indian River Lagoon (IRL) Comprehensive Conservation Management Plan (CCMP) remains the principal mission of the community directed IRL National Estuary Program (NEP) with the goal of sustaining a healthy and diverse Indian River Lagoon ecosystem. The projects being implemented are accomplishing improvements in water quality and wetland and shoreline habitat restoration, developing and augmenting critical information data bases on IRL resources, increasing local government participation in restoration and protection efforts, and informing and educating the public about the Indian River Lagoon's rich resources as North America's most bio-diverse estuary.

WBS Cost Account Description	Cost Account	Total Amount
— Indian River Lagoon - EPA	6301004	\$660,611
Total WBS		\$660,611

Chart of Account	Funding Source	Object Code	Total Amount
71-42-52-6301-8301-04004	State Sources-WMLTF	Cooperative Funding Programs	\$26,288
74-42-60-6301-1201-04004	Federal Sources-EPA	Regular Salaries & Wages	\$144,810
74-42-60-6301-2101-04004	Federal Sources-EPA	Social Security	\$11,078
74-42-60-6301-2201-04004	Federal Sources-EPA	Retirement	\$7,110
74-42-60-6301-2301-04004	Federal Sources-EPA	Employees Group Insurance	\$24,943
74-42-60-6301-3103-04004	Federal Sources-EPA	Consultant Services	\$47,855
74-42-60-6301-3117-04004	Federal Sources-EPA	Cost-Share Contractual Services	\$68,056
74-42-60-6301-3401-04004	Federal Sources-EPA	Temporary (Contingent) Labor Services	\$70,000
74-42-60-6301-3421-04004	Federal Sources-EPA	Data Collection & Analysis Services	\$19,945
74-42-60-6301-4002-04004	Federal Sources-EPA	Travel and Training-Related Travel	\$7,000
74-42-60-6301-4701-04004	Federal Sources-EPA	Printing & Reproduction Services	\$3,500
74-42-60-6301-4901-04004	Federal Sources-EPA	Legal Advertising & Public Notices	\$1,000
74-42-60-6301-5100-04004	Federal Sources-EPA	Office Support Supplies	\$1,000
74-42-60-6301-5221-04004	Federal Sources-EPA	Field Equip/Tools under \$1000	\$3,745
74-42-60-6301-8301-04004	Federal Sources-EPA	Cooperative Funding Programs	\$134,267
74-43-60-6301-1201-04004	Federal Sources-EPA	Regular Salaries & Wages	\$75,005
74-43-60-6301-2101-04004	Federal Sources-EPA	Social Security	\$5,738

Surface Water Projects

Chart of Account	Funding Source	Object Code	Total Amount
74-43-60-6301-2201-04004	Federal Sources-EPA	Retirement	\$3,683
74-43-60-6301-2301-04004	Federal Sources-EPA	Employees Group Insurance	\$5,588
COA Total			\$660,611

Surface Water Projects

SWP IRL License Plates Local Governments **\$246,472**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Troy Rice (321) 984-4938

Description: Annually, Indian River Lagoon (IRL) License Plate revenue provides funding for local government storm water retrofits, habitat restoration, public education and outreach projects, and for on-going license plate promotion. License plate funds are distributed proportionally among Volusia, Brevard, and Indian River counties based on each county's percentage of tag sales from the previous year. IRL License plate revenues are joined with IRL National Estuary Program (NEP) funds for the FY11-12 competitive project solicitation for the selection of projects to be funded during the year.

Justification: Indian River Lagoon (IRL) License Plate funding supports habitat restoration projects and the implementation of storm water management retrofits throughout the IRL basin, which provide water quality benefits to the lagoon system. Through the IRL National Estuary Program (NEP) annual work plan process, local governments in Volusia, Brevard, and Indian River counties are able to complete water quality projects that otherwise could not be built or would be delayed. Significant reductions in license plate revenue receipts have occurred since September 2009, when additional state fees were added for all vehicle registrations. Revenues have declined up to 58% from previous years as a result.

WBS Cost Account Description	Cost Account	Total Amount
— License Plate Local Government Projects	6301008	\$12,337
— Brevard County Cooperative License Plates	6301017	\$166,867
— Indian River County Cooperative License Plates	6301019	\$44,446
— Volusia County Cooperative License Plates	6301021	\$22,822
Total WBS		\$246,472

Chart of Account	Funding Source	Object Code	Total Amount
75-42-58-6301-3117-04017	State Sources-IRL License Plate	Cost-Share Contractual Services	\$166,867
75-42-58-6301-3117-04021	State Sources-IRL License Plate	Cost-Share Contractual Services	\$22,822
75-42-58-6301-4804-04008	State Sources-IRL License Plate	IRL License Plate Marketing	\$12,337
75-42-58-6301-8301-04019	State Sources-IRL License Plate	Cooperative Funding Programs	\$44,446
COA Total			\$246,472

Surface Water Projects

SWP Reuse and Treatment Projects **\$6,032,173**

Estimated Start: 10/1/2006

Estimated Completion: 9/30/2014

Project Manager: Derek Busby (386) 329-4459

Description: This 10 year initiative will be implemented annually as a challenge grant to local governments and respective waste water utilities with the goal of reducing nitrogen loading to the St. Johns River (SJR) and to reduce the demand for fresh groundwater sources, with reclaimed wastewater for irrigation.

Justification: This initiative or challenge grant program has been established to promote and implement the removal of domestic waste water from the Lower St. Johns River Basin (LSJRB) and to augment drinking water supplies via the use of reclaimed water for irrigation purposes. The intent of this initiative will be to assist in exceeding the nutrient total maximum daily load (TMDL) for the LSJRB and to meet drinking water demands in north east (NE) Florida. The need to restore the LSJRB has been documented in the establishment of the pollutant load reduction goal and noted impaired health of the LSJRB. The river is documented on Florida Department of Environmental Protection's (FDEP's) impaired water body list and the need to develop alternative water supply strategies in NE Florida has been documented in the district's water supply plans.

WBS Cost Account Description	Cost Account	Total Amount
— Reuse and Treatment Projects	6301009	\$6,032,173

Total WBS \$6,032,173

Chart of Account	Funding Source	Object Code	Total Amount
01-42-11-6301-8301-04009	District Sources	Cooperative Funding Programs	\$4,164,766
60-42-55-6301-8301-04009	State-Ecosystems Mgt Trust	Cooperative Funding Programs	\$464,812
78-42-11-6301-8301-04009	District Sources	Cooperative Funding Programs	\$1,402,595

COA Total \$6,032,173

Surface Water Projects

SWP Lake Jesup **\$2,230,814**

Estimated Start: 10/1/2006

Estimated Completion: 9/30/2025

Project Manager: Mary Brabham (407) 659-4829

Description: Lake Jesup, one of the most polluted lakes in the Middle St. Johns River Basin (MSJRB), has excessive concentrations of nutrients, extensive organic muck deposits, limited lake re-circulation, almost no submerged aquatic vegetation, and limited game fish populations. Lake Jesup is verified as an impaired water body by the Florida Department of Environmental Protection (FDEP).

Justification: The district is working in partnership with stakeholders of the basin including other state agencies, multiple local governments, and advocates of the basin with a key goal to achieve substantial nutrient load reductions in Lake Jesup. Stormwater retrofit projects are being implemented to help reduce the nutrient load. The watershed master plan for the Howell Creek tributary is near completion by multiple municipalities and will develop alternatives to alleviate flooding and improve water quality in the Howell Creek watershed. Implementation of stormwater master plans, coupled with other alternative measures will proceed to address the restoration of Lake Jesup.

The Lake Jesup phosphorus removal project, also known as pay for performance, is designed to assist meeting the St. Johns River Algal Initiative annual phosphorus removal goal of 85 metric tons (MT) of phosphorus and improve Lake Jesup's water quality to meet state standards. This pilot project seeks sustainable removal of a minimum of 1.0 MT/year of phosphorus and is intended to demonstrate the full-scale feasibility achieving a minimum phosphorus removal rate of 15 MT/year. Lake treatment projects will expedite the restoration of Lake Jesup when performed in conjunction with tributary and stormwater treatment projects. A proposal from AquaFiber Technologies Corp., was determined to have a viable phosphorus removal method for Lake Jesup. The project was initiated in April 2007.

WBS Cost Account Description	Cost Account	Total Amount
— Restoration	6301010	\$453,814
— Lake Jesup Pay For Performance	6301810	\$1,777,000
Total WBS		\$2,230,814

Chart of Account	Funding Source	Object Code	Total Amount
39-42-11-6301-6410-04810	District Sources	Surface Water Restoration	\$597,097
60-42-55-6301-3422-04810	State-Ecosystems Mgt Trust	Scientific Research & Analysis	\$25,000
60-42-55-6301-5221-04810	State-Ecosystems Mgt Trust	Field Equip/Tools under \$1000	\$2,000
60-42-55-6301-6410-04810	State-Ecosystems Mgt Trust	Surface Water Restoration	\$502,903
60-42-55-6301-8301-04010	State-Ecosystems Mgt Trust	Cooperative Funding Programs	\$375,105
71-42-52-6301-6410-04810	State Sources-WMLTF	Surface Water Restoration	\$650,000
73-42-57-6301-8301-04010	State-Specific Appropriations	Cooperative Funding Programs	\$78,709
COA Total			\$2,230,814

Surface Water Projects

SWP Apopka - NSRA Restoration **\$1,180,320**

Estimated Start: 10/1/2002

Estimated Completion: 9/30/2013

Project Manager: Dave Walker (386) 329-4833

Description: Funds in FY 2011-2012 will be used for: North Shore Restoration Area (NSRA) infrastructure and hydraulic interconnect construction; pesticide assessment and evaluation; analyses of total organic carbon of soils; storage of samples associated with pesticide work; continued monitoring of birds on NSRA properties; maintenance for access into property, and the purchase of liquid alum for NSRA stormwater discharges.

Justification: The North Shore Restoration Area (NSRA) infrastructure and interconnect construction completes infrastructure requirements to manage water throughout the system, provides better treatment of water discharged to the lake, and reduces the overall discharges of stormwater to Lake Apopka. The pesticide analyses are necessary to honor a monitoring agreement with the United States Fish and Wildlife Service (USFWS). Analyses of the total organic carbon of soils are necessary to interpret pesticide concentrations in the soil and associated risk to wildlife. Samples of soil and tissues sent for pesticide analyses are stored in case the results are questioned and additional analyses are needed for verification. Contracted bird monitoring during the reflooding period ensures early detection of any birds that may be stressed by elevated pesticide levels. Liquid alum is needed to reduce total phosphorus concentrations in water discharged to Lake Apopka.

WBS Cost Account Description	Cost Account	Total Amount
— NSRA Restoration	6301012	\$1,180,320
Total WBS		\$1,180,320

Chart of Account	Funding Source	Object Code	Total Amount
01-42-11-6301-3421-04012	District Sources	Data Collection & Analysis Services	\$80,320
01-42-11-6301-5206-04012	District Sources	Chemical Supplies	\$300,000
39-42-11-6301-6301-04012	District Sources	Infrastructure	\$800,000
COA Total			\$1,180,320

Surface Water Projects

SWP C-1 Rediversion **\$140,000**

Estimated Start: 10/1/2002

Estimated Completion: 9/30/2014

Project Manager: Hector Herrera (386) 329-4327

Description: Phase 1 and Phase 2 of the C-1 Rediversion Project will divert a large portion of the freshwater runoff from the one hundred square mile Melbourne-Tillman Water Control District (MTWCD) that currently flows into Turkey Creek and the Indian River Lagoon (IRL) back to the St. Johns River (SJR). Phase 1 components of the project include the structural and operational modification of the existing MS-1 structure, the Sawgrass Lake Water Management Area (SLWMA) and the SLWMA pump stations. Phase 2 includes the construction of a 1,500 acre reservoir with pump station and overflow into Three Forks Marsh Conservation Area (TFMCA). The primary project goal is to reduce freshwater flows to the IRL to help meet environmental goals while not creating adverse flooding impacts within the MTWCD and without degradation to SJR water quality.

Justification: Large freshwater discharges from the C-1 canal through Turkey Creek and into the Indian River Lagoon (IRL) produce rapid downward salinity fluctuations in the fragile estuarine ecosystem of the IRL. These freshwater discharge carry with it turbidity, color and nutrients causing the reduction of acres of sea grass beds critical for sport fish habitat as well as impacting hard shell clams. When completed, the C-1 Rediversion Project will reduce the average annual freshwater discharges to the IRL by up to 56%.

WBS Cost Account Description	Cost Account	Total Amount
— C-1 Rediversion	6301022	\$140,000
Total WBS		\$140,000

Chart of Account	Funding Source	Object Code	Total Amount
39-44-11-6301-6304-04022	District Sources	Engineering Services-Capital Outlay	\$140,000
COA Total			\$140,000

Surface Water Projects

SWP Water Quality Restorations **\$4,307,701**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Casey Fitzgerald (386) 329-4554

Description: This project involves multiple, cooperative sub-projects that assist in the restoration of freshwater and estuarine water bodies.

1. The Little Wekiva River (\$92,139) sub-project involves the installation of erosion control mechanisms to significantly reduce both turbidity in the water column and incision of the stream bed.
2. The Rose Bay Ecosystem restoration sub-project (\$652,351) employs dredging of substantial silt/muck deposits from the bottom of the bay to provide greatly enhanced habitat and water quality.
3. The Lower St. Johns Tributary Water Quality restoration sub-project (\$3,563,211) reduces nutrient and bacteria pollution via replacement of dysfunctional septic tanks with connections to state of the art sewer systems.

Justification: Project outcomes help meet total maximum daily load (TMDL) requirements and provide substantial habitat and recreational benefits.

WBS Cost Account Description	Cost Account	Total Amount
— Water Quality Restorations	6301023	\$4,307,701
Total WBS		\$4,307,701

Chart of Account	Funding Source	Object Code	Total Amount
01-42-11-6301-8301-04023	District Sources	Cooperative Funding Programs	\$217,451
60-42-55-6301-8301-04023	State-Ecosystems Mgt Trust	Cooperative Funding Programs	\$3,655,350
79-42-34-6301-8301-04023	Local Sources-Counties	Cooperative Funding Programs	\$217,450
79-42-37-6301-8301-04023	Local Sources-Cities	Cooperative Funding Programs	\$217,450
COA Total			\$4,307,701

Surface Water Projects

SWP Fellsmere Water Management Area **\$27,188,674**

Estimated Start: 10/1/2006

Estimated Completion: 9/30/2015

Project Manager: David Watt (386) 329-4355

Description: This project involves the construction of levees and structures to create a 10,020 acre water management area located in the northwest corner of SunAg Joint Venture and immediately east of St. Johns Water Management Area.

Justification: The two main purposes of the Fellsmere Water Management Area (FWMA) are to provide a primary source of irrigation water supply and to provide water quality treatment of agricultural discharges from SunAg Joint Venture into the St. Johns Water Management Area (SJWMA) and subsequently into Three Forks Marsh Conservation Area (TFMCA). Without this project, the district may have difficulty achieving water quality requirements for discharges out of TFMCA in order to meet Total Maximum Daily Loads (TMDLs) set for Lake Washington. This would be inimical to the environmental restoration goals of the Upper St. Johns River Basin Project (USJRBP). Also, by increasing the stormwater storage in the area, the FWMA will virtually eliminate the need to discharge fresh water from the USJRBP through C-54 to the Indian River Lagoon (IRL).

WBS Cost Account Description	Cost Account	Total Amount
— Fellsmere Water Management Area	6301024	\$27,188,674

Total WBS \$27,188,674

Chart of Account	Funding Source	Object Code	Total Amount
39-42-11-6301-6301-04024	District Sources	Infrastructure	\$1,651,578
39-44-11-6301-6301-04024	District Sources	Infrastructure	\$24,460,420
60-42-55-6301-6301-04024	State-Ecosystems Mgt Trust	Infrastructure	\$1,076,676

COA Total \$27,188,674

Surface Water Projects

SWP Water Quality and Ecological Restoration Projects **\$10,000,000**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2016

Project Manager: Alfred Canepa (386) 329-4382

Description: Cost share program to improve water quality and associated resources within priority water bodies. Projects will be judged on several criteria, including but not limited to: the capacity to reduce excessive nutrient loadings, cost effectiveness, opportunities for partnering, timeline for implementation, degree of certainty associated with proposed technologies and contributions to other District goals such as water supply. Regional scale projects will be designed to maximize cost effectiveness and to accelerate water quality improvements. Previously reviewed projects that were not funded or were de-funded due to fiscal constraints would qualify for consideration under this program.

Justification: Local governments, agricultural interests, utilities, and other stakeholders must make significant pollution and nutrient load reductions under approved Basin Management Action Plans (BMAPs) pursuant to Total Maximum Daily Load (TMDL) requirements. This project will help stakeholders meet established TMDL/BMAP requirements and timelines.

WBS Cost Account Description	Cost Account	Total Amount
— Water Quality and Ecological Restoration Projects	6301025	\$10,000,000
Total WBS		\$10,000,000

Chart of Account	Funding Source	Object Code	Total Amount
01-41-11-6301-8301-04025	District Sources	Cooperative Funding Programs	\$10,000,000
COA Total			\$10,000,000

Work Plan and Budget by Program

Budget - Surface Water Projects

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	Source	\$	%	\$	%	\$
District Sources	\$3,082,949	100.00%	\$2,157,187	100.00%	\$53,424,612	84.87%
Local Sources	\$0	0.00%	\$0	0.00%	\$439,314	0.70%
State Sources	\$0	0.00%	\$0	0.00%	\$8,452,720	13.43%
Federal Sources	\$0	0.00%	\$0	0.00%	\$634,323	1.01%
Total Sources of Funds	\$3,082,949	100.00%	\$2,157,187	100.00%	\$62,950,969	100.00%

Designated Sources

District Sources

District Sources	\$3,082,949	\$2,157,187	\$53,424,612
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Local Sources

Local Sources-Cities	\$0	\$0	\$217,450
Local Sources-Counties	\$0	\$0	\$217,450
Local Sources-Other	\$0	\$0	\$4,414

State Sources

State Sources - FDOT Mitigation	\$0	\$0	\$443,124
State Sources-IRL License Plate	\$0	\$0	\$246,472
State Sources-WMLTF	\$0	\$0	\$676,288
State-Ecosystems Mgt Trust	\$0	\$0	\$6,411,418
State-Federal through State	\$0	\$0	\$484,434
State-Resolution 2000-24	\$0	\$0	\$112,275
State-Specific Appropriations	\$0	\$0	\$78,709

Federal Sources

Federal Sources-EPA	\$0	\$0	\$634,323
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$2,514,530	81.56%	\$1,809,127	83.87%	\$8,871,992	14.09%
Other Personal Services	\$244,149	7.92%	\$106,750	4.95%	\$1,957,288	3.11%
Operating Expenses	\$304,271	9.87%	\$236,310	10.95%	\$760,882	1.21%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$29,878,674	47.46%
Cooperative Funding	\$20,000	0.65%	\$5,000	0.23%	\$21,482,133	34.13%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$3,082,949	100.00%	\$2,157,187	100.00%	\$62,950,969	100.00%

FTE - Full-Time Equivalent Positions

FTE
20.50

FTE
19.75

FTE
90.50

Program Name: 2.3.09 FDOT Mitigation - FDOT Mitigation

Description: The Florida Department of Transportation (FDOT) mitigation program (currently referenced as Florida Statutes [F.S.] 373.4137) was established by the Florida Legislature in 1996 to replace mitigation on a project-by-project basis with regional, multiproject mitigation to offset the impacts to wetlands by transportation projects. Each year the water management districts develop mitigation plans for projects that FDOT, or a transportation authority established pursuant to Chapter 348 or 349, F.S., expects to implement in the coming fiscal year. Mitigation plans must receive final approval by the designated water management district governing board. Upon approval by the respective governing board, the plan is deemed to satisfy the legislative mitigation requirements and any other mitigation requirements imposed by local, regional, and state agencies, although changes may be made to comply with federal permitting requirements. Once mitigation plans are approved and funds are available, FDOT transfers funds into an escrow account within the state Transportation Trust Fund. The St. Johns River Water Management District may then request transfer of funds to implement its mitigation projects. Anticipated escrow funds for the next fiscal year form the basis for the program's annual work plan.

Changes & Trends: The program's budget for FY 2011-2012 will be reduced by 72.1% over FY 2010-2011. The reduction is primarily attributed to the elimination of new funding for mitigation bank credits under Operating Expenses.

Long-term Plan Linkages: FDOT annual mitigation plan

Department: Water Resources

Program Manager: Lisa Grant (386) 329-4430

Program Goal: The goal of the Florida Department of Transportation (FDOT) mitigation program is to offset wetland impacts of FDOT transportation projects by implementing regional, combined-project mitigation.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
	X		

FDOT Mitigation

Level 5 Project or Program

FDOT MIT Mitigation	\$162,030
Estimated Start: 10/1/2011	Estimated Completion: 9/30/2012

Project Manager: Lisa Grant (386) 329-4430

Description: Ongoing planning and implementation of environmental mitigation for the impact(s) of transportation projects proposed by the Department of Transportation or a transportation authority established pursuant to chapter 348 and chapter 349 pursuant to Florida Statute 373.4137 (formerly known as Senate Bill 1986).

Justification: Section 373.4137, Florida Statutes (F.S.) requires the District to plan and implement environmental mitigation on the behalf of the Florida Department of Transportation or a participating transportation authority.

WBS Cost Account Description	Cost Account	Total Amount
— Contracted Project Work	6309001	\$162,030
Total WBS		\$162,030

Chart of Account	Funding Source	Object Code	Total Amount
72-82-53-6309-1201-04001	State Sources - FDOT Mitigation	Regular Salaries & Wages	\$127,613
72-82-53-6309-2101-04001	State Sources - FDOT Mitigation	Social Security	\$9,762
72-82-53-6309-2201-04001	State Sources - FDOT Mitigation	Retirement	\$6,266
72-82-53-6309-2301-04001	State Sources - FDOT Mitigation	Employees Group Insurance	\$18,389
COA Total			\$162,030

Work Plan and Budget by Program

Budget - FDOT Mitigation

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$172,333	100.00%	\$565,583	100.00%	\$162,030	100.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$172,333	100.00%	\$565,583	100.00%	\$162,030	100.00%

Designated Sources

State Sources

State Sources - FDOT Mitigation	\$172,333	\$565,583	\$162,030
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$172,333	100.00%	\$166,583	29.45%	\$162,030	100.00%
Other Personal Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Operating Expenses	\$0	0.00%	\$399,000	70.55%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$172,333	100.00%	\$565,583	100.00%	\$162,030	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
1.75	1.75	1.75

Program Name: 2.3.20 Lower St. Johns River Basin - Lower St Johns River Basin

Description: N/A

Changes & Trends: Effective 10/01/2011, this program is no longer active due to the districtwide consolidation and cost cutting effort. Ongoing activities and projects previously budgeted under this program have been consolidated into program 6301 - Surface Water Projects.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: Derek Busby (386) 329-4459

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X		

Work Plan and Budget by Program

Budget - Lower St Johns River Basin

<u>Source of Funds</u>	<u>Actuals</u> <u>2009-2010</u>		<u>Amended</u> <u>2010-2011</u>		<u>Adopted</u> <u>2011-2012</u>		
	<u>Source</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>
District Sources		\$7,051,827	39.68%	\$8,116,209	42.92%	\$0	0.00%
Local Sources		\$20,501	0.12%	\$0	0.00%	\$0	0.00%
State Sources		\$10,699,731	60.21%	\$10,795,487	57.08%	\$0	0.00%
Federal Sources		\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds		\$17,772,059	100.00%	\$18,911,696	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$7,051,827	\$8,116,209	\$0
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Local Sources

Local Sources-Cities	\$1	\$0	\$0
Local Sources-Other	\$20,500	\$0	\$0

State Sources

State Sources-WMLTF	\$83,305	\$0	\$0
State-Ecosystems Mgt Trust	\$10,553,454	\$9,185,979	\$0
State-Federal through State	\$45,957	\$0	\$0
State-Resolution 2000-24	\$0	\$74,923	\$0
State-Specific Appropriations	\$17,015	\$1,534,585	\$0

Use of Funds

<u>Classification</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>
Salaries & Benefits	\$1,087,323	6.12%	\$1,226,803	6.49%	\$0	0.00%
Other Personal Services	\$1,163,731	6.55%	\$597,703	3.16%	\$0	0.00%
Operating Expenses	-\$189	0.00%	\$10,000	0.05%	\$0	0.00%
Capital Outlay	\$28,902	0.16%	\$53,966	0.29%	\$0	0.00%
Cooperative Funding	\$15,492,293	87.17%	\$17,023,224	90.01%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$17,772,059	100.00%	\$18,911,696	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
12.95	13.15	0.00

Program Name: 2.3.30 Middle St. Johns River Basin - Middle St Johns River Basin

Description: N/A

Changes & Trends: Effective 10/01/2011, this program is no longer active due to the districtwide consolidation and cost cutting effort. Ongoing activities and projects previously budgeted under this program have been consolidated into program 6301 - Surface Water Projects.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: Mary Brabham (407) 659-4829

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
	X		

Work Plan and Budget by Program

Budget - Middle St Johns River Basin

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$1,188,628	29.09%	\$1,460,067	32.37%	\$0	0.00%
Local Sources	\$69,715	1.71%	\$54,287	1.20%	\$0	0.00%
State Sources	\$2,827,853	69.21%	\$2,996,304	66.43%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$4,086,196	100.00%	\$4,510,658	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$1,188,628	\$1,460,067	\$0
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Local Sources

Local Sources-Cities	\$69,715	\$15,964	\$0
Local Sources-Counties	\$0	\$38,323	\$0

State Sources

State Sources-WMLTF	\$256,744	\$650,000	\$0
State-Ecosystems Mgt Trust	\$2,006,961	\$2,122,007	\$0
State-Resolution 2000-24	\$156,769	\$145,588	\$0
State-Specific Appropriations	\$407,379	\$78,709	\$0

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$612,940	15.00%	\$686,441	15.22%	\$0	0.00%
Other Personal Services	\$1,264,711	30.95%	\$953,384	21.14%	\$0	0.00%
Operating Expenses	\$9,254	0.23%	\$23,850	0.53%	\$0	0.00%
Capital Outlay	\$1,715,109	41.97%	\$1,814,012	40.22%	\$0	0.00%
Cooperative Funding	\$484,182	11.85%	\$1,032,970	22.90%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$4,086,196	100.00%	\$4,510,658	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
6.90	6.80	0.00

Program Name: 2.3.50 Upper St. Johns River Basin - Upper St Johns River Basin

Description: N/A

Changes & Trends: Effective 10/01/2011, this program is no longer active due to the districtwide consolidation and cost cutting effort. Ongoing activities and projects previously budgeted under this program have been consolidated into program 6301 - Surface Water Projects.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: Hector Herrera (386) 329-4327

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	

Work Plan and Budget by Program

Budget - Upper St Johns River Basin

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	Source	\$	%	\$	%	\$
District Sources	\$1,853,231	98.46%	\$1,790,749	100.00%	\$0	0.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$28,910	1.54%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$1,882,142	100.00%	\$1,790,749	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$1,853,231	\$1,790,749	\$0
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State Sources

State-Ecosystems Mgt Trust	\$28,910	\$0	\$0
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$1,349,440	71.70%	\$1,376,455	76.86%	\$0	0.00%
Other Personal Services	\$475,705	25.27%	\$332,844	18.59%	\$0	0.00%
Operating Expenses	\$56,996	3.03%	\$81,450	4.55%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$1,882,142	100.00%	\$1,790,749	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
15.30	16.20	0.00

Program Name: 2.3.60 Ocklawaha River Basin - Ocklawaha River Basin

Description: N/A

Changes & Trends: Effective 10/01/2011, this program is no longer active due to the districtwide consolidation and cost cutting effort. Ongoing activities and projects previously budgeted under this program have been consolidated into program 6301 - Surface Water Projects.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: Dave Walker (386) 329-4833

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
	X	X	

Work Plan and Budget by Program

Budget - Ocklawaha River Basin

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$328,568	64.23%	\$45,257	7.32%	\$0	0.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$182,988	35.77%	\$572,847	92.68%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$511,556	100.00%	\$618,104	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$328,568	\$45,257	\$0
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State Sources

State Sources-WMLTF	\$108,498	\$0	\$0
State-Ecosystems Mgt Trust	\$74,490	\$572,847	\$0

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$28,568	5.58%	\$45,257	7.32%	\$0	0.00%
Other Personal Services	\$482,761	94.37%	\$572,147	92.56%	\$0	0.00%
Operating Expenses	\$227	0.04%	\$700	0.11%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$511,556	100.00%	\$618,104	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
0.40	0.50	0.00

Program Name: 2.3.60 Ocklawaha River Basin - Upper Ocklawaha River Basin

Description: N/A

Changes & Trends: Effective 10/01/2011, this program is no longer active due to the districtwide consolidation and cost cutting effort. Ongoing activities and projects previously budgeted under this program have been consolidated into program 6301 - Surface Water Projects.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: Dave Walker (386) 329-4833

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
	X	X	

Work Plan and Budget by Program

Budget - Upper Ocklawaha River Basin

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$1,450,711	60.07%	\$1,562,471	98.12%	\$0	0.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$964,257	39.93%	\$30,000	1.88%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$2,414,968	100.00%	\$1,592,471	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$1,450,711	\$1,562,471	\$0
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State Sources

State Sources - FDOT Mitigation	\$484,535	\$0	\$0
State Sources-Other State Agencies	\$46,722	\$0	\$0
State Sources-WMLTF	\$65,033	\$0	\$0
State-Ecosystems Mgt Trust	\$367,967	\$30,000	\$0

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$985,287	40.80%	\$928,515	58.31%	\$0	0.00%
Other Personal Services	\$654,620	27.11%	\$455,660	28.61%	\$0	0.00%
Operating Expenses	\$323,681	13.40%	\$203,296	12.77%	\$0	0.00%
Capital Outlay	\$451,379	18.69%	\$5,000	0.31%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$2,414,968	100.00%	\$1,592,471	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
8.50	9.00	0.00

Program Name: 2.3.60 Ocklawaha River Basin - Lake Apopka Basin

Description: N/A

Changes & Trends: Effective 10/01/2011, this program is no longer active due to the districtwide consolidation and cost cutting effort. Ongoing activities and projects previously budgeted under this program have been consolidated into program 6301 - Surface Water Projects.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: Dave Walker (386) 329-4833

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	

Work Plan and Budget by Program

Budget - Lake Apopka Basin

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$4,104,090	79.31%	\$3,924,726	76.18%	\$0	0.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$1,070,591	20.69%	\$1,227,328	23.82%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$5,174,681	100.00%	\$5,152,054	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$4,104,090	\$3,924,726	\$0
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State Sources

State Sources - FDOT Mitigation	\$512,270	\$1,132,570	\$0
State Sources-Florida Forever	\$458,349	\$0	\$0
State Sources-WMLTF	\$84,866	\$0	\$0
State-Ecosystems Mgt Trust	\$15,106	\$94,758	\$0

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$1,133,168	21.90%	\$1,421,148	27.58%	\$0	0.00%
Other Personal Services	\$506,619	9.79%	\$443,448	8.61%	\$0	0.00%
Operating Expenses	\$813,941	15.73%	\$637,888	12.38%	\$0	0.00%
Capital Outlay	\$2,720,953	52.58%	\$2,649,570	51.43%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$5,174,681	100.00%	\$5,152,054	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
14.70	15.50	0.00

Program Name: 2.3.60 Ocklawaha River Basin - Orange Creek Basin

Description: N/A

Changes & Trends: Effective 10/01/2011, this program is no longer active due to the districtwide consolidation and cost cutting effort. Ongoing activities and projects previously budgeted under this program have been consolidated into program 6301 - Surface Water Projects.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: Maurice Sterling (386) 329-4320

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
	X		

Work Plan and Budget by Program

Budget - Orange Creek Basin

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$121,572	12.51%	\$137,165	76.56%	\$0	0.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$850,000	87.49%	\$42,000	23.44%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$971,572	100.00%	\$179,165	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$121,572	\$137,165	\$0
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State Sources

State-Ecosystems Mgt Trust	\$850,000	\$42,000	\$0
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$76,892	7.91%	\$100,940	56.34%	\$0	0.00%
Other Personal Services	\$44,680	4.60%	\$78,225	43.66%	\$0	0.00%
Operating Expenses	\$0	0.00%	\$0	0.00%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$850,000	87.49%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$971,572	100.00%	\$179,165	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
0.60	1.00	0.00

Program Name: 2.3.80 Northern Coastal Basin - Northern Coastal Basin

Description: N/A

Changes & Trends: Effective 10/01/2011, this program is no longer active due to the districtwide consolidation and cost cutting effort. Ongoing activities and projects previously budgeted under this program have been consolidated into program 6301 - Surface Water Projects.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: Paul Haydt (386) 329-4303

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
	X		

Work Plan and Budget by Program

Budget - Northern Coastal Basin

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	Source	\$	%	\$	%	\$
District Sources	\$470,923	22.88%	\$598,644	32.73%	\$0	0.00%
Local Sources	\$165,100	8.02%	\$434,900	23.78%	\$0	0.00%
State Sources	\$180,225	8.76%	\$433,974	23.73%	\$0	0.00%
Federal Sources	\$1,241,951	60.34%	\$361,517	19.77%	\$0	0.00%
Total Sources of Funds	\$2,058,199	100.00%	\$1,829,034	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$470,923	\$598,644	\$0
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Local Sources

Local Sources-Cities	\$82,550	\$217,450	\$0
Local Sources-Counties	\$82,550	\$217,450	\$0

State Sources

State Sources - FDOT Mitigation	\$0	\$300,000	\$0
State Sources-WMLTF	\$5,130	\$0	\$0
State-Ecosystems Mgt Trust	\$175,095	\$131,378	\$0
State-Federal through State	\$0	\$2,596	\$0

Federal Sources

Federal Sources ARRA	\$1,241,951	\$361,517	\$0
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$359,638	17.47%	\$381,193	20.84%	\$0	0.00%
Other Personal Services	\$185,212	9.00%	\$183,974	10.06%	\$0	0.00%
Operating Expenses	\$5,130	0.25%	\$5,000	0.27%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$1,508,219	73.28%	\$1,258,868	68.83%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$2,058,199	100.00%	\$1,829,034	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
2.40	3.75	0.00

Program Name: 2.3.90 Indian River Lagoon - Indian River Lagoon Basin

Description: N/A

Changes & Trends: Effective 10/01/2011, this program is no longer active due to the districtwide consolidation and cost cutting effort. Ongoing activities and projects previously budgeted under this program have been consolidated into program 6301 - Surface Water Projects.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: Troy Rice (321) 984-4938

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
	X		

Budget - Indian River Lagoon Basin

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$4,492,004	26.62%	\$22,058,582	70.89%	\$0	0.00%
Local Sources	\$13,309	0.08%	\$4,414	0.01%	\$0	0.00%
State Sources	\$11,003,458	65.21%	\$8,063,885	25.92%	\$0	0.00%
Federal Sources	\$1,365,922	8.09%	\$988,484	3.18%	\$0	0.00%
Total Sources of Funds	\$16,874,693	100.00%	\$31,115,365	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$4,492,004	\$22,058,582	\$0
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Local Sources

Local Sources-Other	\$1	\$4,414	\$0
Local Sources-WMDs	\$13,308	\$0	\$0

State Sources

State Sources - FDOT Mitigation	\$4,793,462	\$118,538	\$0
State Sources-FDEP	\$0	\$1,475,077	\$0
State Sources-Florida Forever	\$2,010,991	\$226,019	\$0
State Sources-IRL License Plate	\$489,488	\$458,900	\$0
State Sources-WMLTF	\$179,585	\$44,403	\$0
State-Ecosystems Mgt Trust	\$3,378,443	\$5,285,907	\$0
State-Federal through State	\$151,488	\$432,933	\$0
State-Resolution 2000-24	\$0	\$22,108	\$0

Federal Sources

Federal Sources ARRA	\$714,477	\$86,164	\$0
Federal Sources-EPA	\$651,445	\$902,320	\$0

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$2,219,902	13.16%	\$2,469,563	7.94%	\$0	0.00%
Other Personal Services	\$1,381,719	8.19%	\$1,442,149	4.63%	\$0	0.00%
Operating Expenses	\$30,818	0.18%	\$34,827	0.11%	\$0	0.00%
Capital Outlay	\$7,804,565	46.25%	\$25,503,966	81.97%	\$0	0.00%
Cooperative Funding	\$5,437,689	32.22%	\$1,664,860	5.35%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$16,874,693	100.00%	\$31,115,365	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
24.60	24.75	0.00

Program Name: 2.4.10 Stormwater Cost Share - Stormwater Cost Share

Description: As funding is available, the stormwater cost share program allocates cost-share funding for local governments to support stormwater management efforts that contribute toward the improvement of water quality by achieving pollutant load reduction goals (PLRGs) or total maximum daily load (TMDL) allocations for identified priority pollutants. The district also may consider projects that protect or preserve water quality in designated Surface Water Improvement and Management (SWIM) Act waterbodies. The district will cost share up to 50% of the total cost of selected projects. A local government qualified as a rural area under Paragraph 288.0656(2)(b), Florida Statutes, may request a waiver or reduction in the match requirement.

Changes & Trends: Due to declining ad valorem revenues, the district focused the limited resources on a few major initiatives and has not allocated new funding to this program since FY 2009-2010. Without the support of new state funding, the district is likely to discontinue this program when remaining encumbered projects are completed. The FY 2011-2012 includes prior year appropriations that are encumbered and will carryover from FY 2010-2011.

Long-term Plan Linkages: N/A

Department: Water Resources

Program Manager: David Watt (386) 329-4355

Program Goal: The goal of the stormwater cost-share program is to support local governments' stormwater management efforts that contribute toward the improvement of water quality in priority watersheds.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
	X	X	

Stormwater Cost Share

Level 5 Project or Program

STORMWTR Stormwater Cost Share **\$477,250**
Estimated Start: 10/1/2004 **Estimated Completion:** 9/30/2012

Project Manager: David Watt (386) 329-4355

Description: As funding is available, the district allocates cost-share funding for local governments to support stormwater management efforts that promote water quality improvement in priority receiving waters. The District will share a maximum of 50% of the total project cost. The stormwater cost share program was revised in 2004-2005 to adjust priorities to focus on: waters with established pollutant load reduction goals (PLRG) or total maximum daily loads (TMDL); projects that can move to construction in 18 to 24 months; and projects that use district funds to leverage other sources of funding.

Justification: The stormwater cost share program supports stormwater management efforts in the district's 18 county area.

WBS Cost Account Description	Cost Account	Total Amount
— Stormwater Cost Share	6410001	\$477,250
Total WBS		\$477,250

Chart of Account	Funding Source	Object Code	Total Amount
01-44-11-6410-8301-04001	District Sources	Cooperative Funding Programs	\$267,500
78-44-11-6410-8301-04001	District Sources	Cooperative Funding Programs	\$104,875
78-44-43-6410-8301-04001	State-WP&S Trust Fund SWIM	Cooperative Funding Programs	\$104,875
COA Total			\$477,250

Work Plan and Budget by Program

Budget - Stormwater Cost Share

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	Source	\$	%	\$	%	\$
District Sources	\$2,495,168	93.83%	\$1,446,753	84.51%	\$372,375	78.03%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$164,136	6.17%	\$265,176	15.49%	\$104,875	21.97%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$2,659,304	100.00%	\$1,711,929	100.00%	\$477,250	100.00%

Designated Sources

District Sources

District Sources	\$2,495,168	\$1,446,753	\$372,375
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State Sources

State-WP&S Trust Fund SWIM	\$164,136	\$265,176	\$104,875
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$0	0.00%	\$0	0.00%	\$0	0.00%
Other Personal Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Operating Expenses	\$0	0.00%	\$0	0.00%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$2,659,304	100.00%	\$1,711,929	100.00%	\$477,250	100.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$2,659,304	100.00%	\$1,711,929	100.00%	\$477,250	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
0.00	0.00	0.00

Program Name: 2.5.10 Facilities Construction - Facilities Construction

Description: Effective 10/01/2011, this program is not active.

Changes & Trends: Due to revenue constraints and lack of needs for new facilities, the District will not initiate new facility construction or major renovations of existing facilities in coming years. This program will be deactivated in FY 2011-2012 and its 1.2 FTEs will be cut (1.0 through layoff and 0.2 through internal redirection).

Long-term Plan Linkages: None

Department: Operations and Land Resources

Program Manager: Tony Bradfield (386) 937-0507

Program Goal: The goal of the facilities construction program is to plan and manage new and retrofit facility construction projects throughout the District.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
			X

Work Plan and Budget by Program

Budget - Facilities Construction

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$719,217	100.00%	\$1,040,105	100.00%	\$0	0.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$719,217	100.00%	\$1,040,105	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$719,217	\$1,040,105	\$0
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$104,061	14.47%	\$132,255	12.72%	\$0	0.00%
Other Personal Services	\$825	0.11%	\$0	0.00%	\$0	0.00%
Operating Expenses	\$451	0.06%	\$550	0.05%	\$0	0.00%
Capital Outlay	\$613,881	85.35%	\$907,300	87.23%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$719,217	100.00%	\$1,040,105	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
1.20	1.20	0.00

Program Name: 3.1.10 Land Management - Land Management

Description: Program consists of land management activities to accomplish water resource conservation and protection, environmental protection, and public recreation. Management plans have been approved by the Governing Board for 55 managed areas with District ownership as of August 2011. Management plans are sometimes required by a lease or management agreement. Currently, there are 45 District-managed areas with Governing Board Approved Management Plans. There are also 38 managed areas with District ownership, but managed by other agencies; of which 10 have Governing Board approved plans. The other 28 have plans that land management staff have reviewed and provided input.

Changes & Trends: Due to workforce reductions, a reorganization in the Department of Operations and Land Resources will result in two Division of Operations: North (Steve Miller, Director) and South (Gian Basili, Director). The divisions will share responsibilities for the land management and works programs based on geographic areas.

Historically, the Land Management program relied on the state's Water Management Lands Trust Fund (WMLTF) to fund about 85.0% of the program budget. As the state faced revenue shortfalls, it reduced its WMLTF for this program in fiscal year (FY) 2008-2009 and has provided no new funding for the program since that time. To offset the unexpected revenue shortfall, the District utilized fund balance and in FY 2008-2009. Since that time, the program has been evaluated and its budget reduced due to limited available ad valorem revenue to support the program's activities.

The program's budget is down 34% from FY 2010-2011 and its staff has been reduced from 48 to 39.15 in FY 2011-2012 through layoffs, internal transfers, consolidation and reorganization. The program will also eliminate contracts for game check stations, trail maintenance, seasonal fire staff, and reduce construction activities such as roads and fencing. No new construction of recreational facilities on district lands are planned.

Long-term Plan Linkages: Land management plans and restoration plans

Department: Operations and Land Resources

Program Manager: Steven R. Miller (386) 329-4399

Program Goal: The goal of the land management program is to restore and conserve ecosystems on land acquired by the District and to provide public recreational opportunities that are compatible with District goals.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	

Land Management

Level 5 Project or Program

LNDMGT Land Management **\$4,189,788**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Steven R. Miller (386) 329-4399

Description: Land management activities to accomplish water resource conservation and protection, environmental protection, and public recreation. Management plans have been approved by the Governing Board for 55 managed areas with District ownership as of August 2011. Management plans are sometimes required by a lease or management agreement. Currently, there are 45 District-managed areas with Governing Board Approved Management Plans. There are also 38 managed areas with District ownership, but managed by other agencies; of which 10 have Governing Board approved plans. The other 28 have plans that land management staff have reviewed and provided input.

Justification: To restore and conserve ecosystems on land acquired by the District and to provide public recreational opportunities that are compatible with District goals.

WBS Cost Account Description	Cost Account	Total Amount
— Field Activities	7110300	\$3,779,497
— Planning	7110900	\$51,037
— Real Estate Services	7110901	\$359,254
Total WBS		\$4,189,788

Chart of Account	Funding Source	Object Code	Total Amount
01-62-11-7110-1201-04901	District Sources	Regular Salaries & Wages	\$290,003
01-62-11-7110-2101-04901	District Sources	Social Security	\$22,185
01-62-11-7110-2201-04901	District Sources	Retirement	\$14,160
01-62-11-7110-2301-04901	District Sources	Employees Group Insurance	\$32,906
01-63-11-7110-1201-04300	District Sources	Regular Salaries & Wages	\$973,342
01-63-11-7110-1201-04900	District Sources	Regular Salaries & Wages	\$40,082
01-63-11-7110-1401-04300	District Sources	Overtime Wages	\$70,200
01-63-11-7110-2101-04300	District Sources	Social Security	\$74,461
01-63-11-7110-2101-04900	District Sources	Social Security	\$3,066
01-63-11-7110-2201-04300	District Sources	Retirement	\$47,510
01-63-11-7110-2201-04900	District Sources	Retirement	\$1,968
01-63-11-7110-2301-04300	District Sources	Employees Group Insurance	\$231,931
01-63-11-7110-2301-04900	District Sources	Employees Group Insurance	\$5,921
01-63-24-7110-3107-04300	Land Management Revenue	Surveying Services	\$60,000
01-63-24-7110-3403-04300	Land Management Revenue	Vegetation Mgmt & Planting Services	\$340,700
01-63-24-7110-3409-04300	Land Management Revenue	Security Services	\$285,000
01-63-24-7110-3420-04300	Land Management Revenue	Fence Services	\$40,000
01-63-24-7110-4002-04300	Land Management Revenue	Travel and Training-Related Travel	\$5,000
01-63-24-7110-4301-04300	Land Management Revenue	Utilities	\$38,000
01-63-24-7110-4406-04300	Land Management Revenue	Rental of Other Equipment	\$2,000
01-63-24-7110-4407-04300	Land Management Revenue	Rental of Charter Aircraft & Pilot	\$125,000

Land Management

Chart of Account	Funding Source	Object Code	Total Amount
01-63-24-7110-4601-04300	Land Management Revenue	Repair & Maint of Bldgs/Property	\$231,000
01-63-24-7110-4803-04300	Land Management Revenue	Meeting Resources	\$400
01-63-24-7110-4901-04300	Land Management Revenue	Legal Advertising & Public Notices	\$500
01-63-24-7110-4906-04300	Land Management Revenue	Permits & Other Fees	\$2,500
01-63-24-7110-5100-04300	Land Management Revenue	Office Support Supplies	\$500
01-63-24-7110-5106-04300	Land Management Revenue	Office Furn/Equipment under \$1000	\$1,000
01-63-24-7110-5200-04300	Land Management Revenue	Field & Facilities Support Supplies	\$172,000
01-63-24-7110-5203-04300	Land Management Revenue	Uniforms	\$3,000
01-63-24-7110-5209-04300	Land Management Revenue	Safety Supplies	\$1,500
01-63-24-7110-5221-04300	Land Management Revenue	Field Equip/Tools under \$1000	\$12,000
01-63-24-7110-6100-04300	Land Management Revenue	Improvements to Land	\$3,000
01-65-11-7110-1201-04300	District Sources	Regular Salaries & Wages	\$599,410
01-65-11-7110-2101-04300	District Sources	Social Security	\$45,855
01-65-11-7110-2201-04300	District Sources	Retirement	\$29,231
01-65-11-7110-2301-04300	District Sources	Employees Group Insurance	\$125,957
01-65-24-7110-3403-04300	Land Management Revenue	Vegetation Mgmt & Planting Services	\$100,000
01-65-24-7110-3419-04300	Land Management Revenue	Fire Line Services	\$5,000
01-65-24-7110-4002-04300	Land Management Revenue	Travel and Training-Related Travel	\$100
01-65-24-7110-4406-04300	Land Management Revenue	Rental of Other Equipment	\$500
01-65-24-7110-4601-04300	Land Management Revenue	Repair & Maint of Bldgs/Property	\$93,400
01-65-24-7110-5200-04300	Land Management Revenue	Field & Facilities Support Supplies	\$34,000
01-65-24-7110-5209-04300	Land Management Revenue	Safety Supplies	\$500
74-65-79-7110-3403-04300	Federal Sources-Other	Vegetation Mgmt & Planting Services	\$25,000
COA Total			\$4,189,788

Work Plan and Budget by Program

Budget - Land Management

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$5,889,594	99.81%	\$5,497,610	86.61%	\$4,164,788	99.40%
Local Sources	\$0	0.00%	\$14,668	0.23%	\$0	0.00%
State Sources	\$0	0.00%	\$810,305	12.77%	\$0	0.00%
Federal Sources	\$10,974	0.19%	\$25,000	0.39%	\$25,000	0.60%
Total Sources of Funds	\$5,900,567	100.00%	\$6,347,583	100.00%	\$4,189,788	100.00%

Designated Sources

District Sources

District Sources	\$5,182,233	\$4,802,110	\$2,608,188
Interest	\$37,421	\$45,000	\$0
Land Management Revenue	\$669,939	\$650,500	\$1,556,600

Local Sources

Local Sources-Counties	\$0	\$13,168	\$0
Local Sources-Other	\$0	\$1,500	\$0

State Sources

State Sources - FDOT Mitigation	\$0	\$569,500	\$0
State Sources-WMLTF	\$0	\$240,805	\$0

Federal Sources

Federal Sources-Other	\$10,974	\$25,000	\$25,000
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$3,008,524	50.99%	\$3,260,503	51.37%	\$2,608,188	62.25%
Other Personal Services	\$1,606,668	27.23%	\$1,168,799	18.41%	\$855,700	20.42%
Operating Expenses	\$1,037,076	17.58%	\$1,348,250	21.24%	\$722,900	17.25%
Capital Outlay	\$248,300	4.21%	\$570,031	8.98%	\$3,000	0.07%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$5,900,567	100.00%	\$6,347,583	100.00%	\$4,189,788	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
48.10	48.00	39.15

Program Name: 3.2.00 Works-Structures & Levees Operations & Maintenance
 - Works Structures and Levees Operation and Maintenance

Description: The works structure and levee operations and maintenance program is responsible for managing, operating, and maintaining St. Johns River Water Management District infrastructure, including water control structures and levees in the Upper St. Johns River Basin (USJRB) and the Ocklawaha River Basin (ORB) flood control projects, components of District restoration programs (e.g., water control structures in the Lake Apopka and Lake Griffin flow-ways), and facilities and other infrastructure on District lands.

Changes & Trends: Due to workforce reductions, a reorganization in the Department of Operations and Land Resources will result in two Division of Operations: North (Steve Miller, Director) and South (Gian Basili, Director). Due to workforce reductions, a reorganization in the Department of Operations and Land Resources will result in two Division of Operations: North (Steve Miller, Director) and South (Gian Basili, Director). The divisions will share responsibilities for the land management and works programs based on geographic areas.

The Works program's budget in FY 2011-2012 will see a 27.4% increase over FY 2010-2011. The increase is to planned capital improvements to two water control structures and new responsibilities for remote control of Upper St. Johns River Basin structures.

Long-term Plan Linkages: Five-Year Infrastructure Management and Operations and Maintenance Plan

Department: Operations and Land Resources

Program Manager: Gian Basili (386) 329-4375

Program Goal: The goal of the works structure and levee operations and maintenance program is to manage, operate, and maintain District infrastructure in a manner that provides effective flood control and enhances District restoration programs, and ensures a safe work environment and recreational environment on public lands managed by the District.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
	X	X	

Works Structures and Levees Operation and Maintenance

Level 5 Project or Program

WORKS Structures and Levees Operation and Maintenance **\$3,704,468**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Gian Basili (386) 329-4375

Description: This program is responsible for managing, operating, and maintaining District infrastructure including: water control structures and levees in the Upper St. Johns River Basin and Ocklawaha River Basin flood control projects, components of District restoration programs (e.g., water control structures in the Lake Apopka, Lake Griffin flowways and the Upper St. Johns River), and facilities and other infrastructure (bridges, roads, culverts, fences, and structures on District lands).

Justification: To manage, operate, and maintain District infrastructure in a manner that provides effective flood control and enhances District restoration programs, and ensures a safe work and recreational environment on District lands.

WBS Cost Account Description	Cost Account	Total Amount
— General Program Costs	7200900	\$3,704,468

Total WBS \$3,704,468

Chart of Account	Funding Source	Object Code	Total Amount
01-63-11-7200-1201-04900	District Sources	Regular Salaries & Wages	\$341,345
01-63-11-7200-1402-04900	District Sources	On Call Wages	\$4,250
01-63-11-7200-2101-04900	District Sources	Social Security	\$26,113
01-63-11-7200-2201-04900	District Sources	Retirement	\$16,620
01-63-11-7200-2301-04900	District Sources	Employees Group Insurance	\$82,903
01-63-11-7200-3403-04900	District Sources	Vegetation Mgmt & Planting Services	\$385,000
01-63-11-7200-3404-04900	District Sources	Electrical Services	\$5,000
01-63-11-7200-4002-04900	District Sources	Travel and Training-Related Travel	\$300
01-63-11-7200-4406-04900	District Sources	Rental of Other Equipment	\$1,400
01-63-11-7200-4602-04900	District Sources	Repair & Maint of Works	\$50,000
01-63-11-7200-5201-04900	District Sources	Maintenance Repair Parts and Supplies	\$83,500
01-63-11-7200-5203-04900	District Sources	Uniforms	\$7,000
01-63-11-7200-5209-04900	District Sources	Safety Supplies	\$2,750
01-63-11-7200-5221-04900	District Sources	Field Equip/Tools under \$1000	\$4,000
01-64-11-7200-3434-04900	District Sources	Locktending Services	\$300,000
01-64-11-7200-4602-04900	District Sources	Repair & Maint of Works	\$28,000
01-65-11-7200-1201-04900	District Sources	Regular Salaries & Wages	\$438,070
01-65-11-7200-2101-04900	District Sources	Social Security	\$33,512
01-65-11-7200-2201-04900	District Sources	Retirement	\$21,313
01-65-11-7200-2301-04900	District Sources	Employees Group Insurance	\$95,392
01-65-11-7200-3403-04900	District Sources	Vegetation Mgmt & Planting Services	\$528,000
01-65-11-7200-3423-04900	District Sources	Pest Control	\$8,000
01-65-11-7200-4301-04900	District Sources	Utilities	\$5,000
01-65-11-7200-4406-04900	District Sources	Rental of Other Equipment	\$2,500

Works Structures and Levees Operation and Maintenance

Chart of Account	Funding Source	Object Code	Total Amount
01-65-11-7200-4407-04900	District Sources	Rental of Charter Aircraft & Pilot	\$500
01-65-11-7200-4602-04900	District Sources	Repair & Maint of Works	\$320,000
01-65-11-7200-5201-04900	District Sources	Maintenance Repair Parts and Supplies	\$301,000
01-65-11-7200-5203-04900	District Sources	Uniforms	\$7,000
01-65-11-7200-5209-04900	District Sources	Safety Supplies	\$3,000
01-65-11-7200-5221-04900	District Sources	Field Equip/Tools under \$1000	\$3,000
01-65-11-7200-6301-04900	District Sources	Infrastructure	\$600,000
COA Total			\$3,704,468

Work Plan and Budget by Program

Budget - Works Structures and Levees Operation and Maintenance

<u>Source of Funds</u>	<u>Actuals</u> 2009-2010		<u>Amended</u> 2010-2011		<u>Adopted</u> 2011-2012		
	<u>Source</u>	\$	%	\$	%	\$	%
District Sources		\$3,261,437	100.00%	\$2,907,184	100.00%	\$3,704,468	100.00%
Local Sources		\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources		\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources		\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds		\$3,261,437	100.00%	\$2,907,184	100.00%	\$3,704,468	100.00%

Designated Sources

District Sources

District Sources	\$3,261,437	\$2,907,184	\$3,704,468
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Use of Funds

<u>Classification</u>	\$	%	\$	%	\$	%
Salaries & Benefits	\$1,514,258	46.43%	\$1,281,584	44.08%	\$1,059,518	28.60%
Other Personal Services	\$860,579	26.39%	\$1,013,500	34.86%	\$1,226,000	33.10%
Operating Expenses	\$869,059	26.65%	\$594,100	20.44%	\$818,950	22.11%
Capital Outlay	\$17,541	0.54%	\$18,000	0.62%	\$600,000	16.20%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$3,261,437	100.00%	\$2,907,184	100.00%	\$3,704,468	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
22.20	20.90	17.30

Program Name: 3.3.10 Facilities Management - Facilities Management

Description: The facilities management program began in 1976 when the St. Johns River Water Management District was created, which originally consisted of three relatively minor facilities, located in Palatka, Melbourne, and Moss Bluff. Today the program manages approximately 340,000 square feet of office, warehousing, and maintenance buildings, located at five major facilities and a number of small satellite sites, as well as field facilities such as security residences, observation towers, and weather shelters.

Changes & Trends: A reorganization in the Department of Operations and Land Resources will result in an increase of 2.20 FTEs in this program. The program's total budget is reduced by 9.7% over FY 2010-2011. Responsibilities for facilities have increased to include all security residences, three navigational locks and spillways and miscellaneous field structures such as observation towers and weather shelters.

In September 2011, the Altamonte Service Center relocated to Maitland. The move will result in considerable rent expense savings. The District will close its satellite office in Gainesville.

Long-term Plan Linkages: Five-Year Facilities Plan, Facility Maintenance Plan, and Facility Inspection Plan

Department: Operations and Land Resources

Program Manager: Jerry Hafner (386) 937-0508

Program Goal: The goal of the facilities management program is to achieve and maintain an environment that enhances employee productivity and improves customer service by ensuring a safe, healthy, and professional work place for conducting District business and to operate and maintain District facilities in a manner to ensure the most economical life-cycle costs.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
			X

Facilities Management

Level 5 Project or Program

FACMGMT Facilities Management	\$3,832,360
Estimated Start: 10/1/2011	Estimated Completion: 9/30/2012

Project Manager: Jerry Hafner (386) 937-0508

Description: Facility Management maintains approximately 340,000 square feet of office, warehousing and maintenance buildings located at five major facility sites and a number of small satellite facilities. In addition to typical infrastructure planning, leasing, and operation and maintenance costs, the program budget includes other operations costs such as communications service packages. Added responsibilities provide residences for security purposes at our remote properties and the operation and maintenance of our navigational locks and associated spillways.

Justification: To achieve and maintain an environment that enhances employee productivity by ensuring a safe, healthy, and professional work place for conducting the District's business, and to operate and maintain District facilities in a manner to ensure the most economical life cycle costs.

WBS Cost Account Description	Cost Account	Total Amount
— Lease Bayard Point	7310003	\$12,000
— Lease Jacksonville Service Center	7310005	\$237,000
— Lease Maitland Service Center	7310011	\$204,000
— Facilities Management	7310900	\$3,379,360
Total WBS		\$3,832,360

Chart of Account	Funding Source	Object Code	Total Amount
01-13-11-7310-4501-04900	District Sources	Insurance & Bonds	\$200,000
01-26-11-7310-4301-04900	District Sources	Utilities	\$10,000
01-62-11-7310-1201-04900	District Sources	Regular Salaries & Wages	\$19,469
01-62-11-7310-2101-04900	District Sources	Social Security	\$1,489
01-62-11-7310-2201-04900	District Sources	Retirement	\$956
01-62-11-7310-2301-04900	District Sources	Employees Group Insurance	\$148
01-63-11-7310-1201-04900	District Sources	Regular Salaries & Wages	\$4,414
01-63-11-7310-2101-04900	District Sources	Social Security	\$338
01-63-11-7310-2201-04900	District Sources	Retirement	\$217
01-63-11-7310-2301-04900	District Sources	Employees Group Insurance	\$56
01-64-11-7310-1201-04900	District Sources	Regular Salaries & Wages	\$610,685
01-64-11-7310-1401-04900	District Sources	Overtime Wages	\$7,000
01-64-11-7310-1402-04900	District Sources	On Call Wages	\$7,000
01-64-11-7310-2101-04900	District Sources	Social Security	\$46,717
01-64-11-7310-2201-04900	District Sources	Retirement	\$29,396
01-64-11-7310-2301-04900	District Sources	Employees Group Insurance	\$145,624
01-64-11-7310-3103-04900	District Sources	Consultant Services	\$5,000
01-64-11-7310-3404-04900	District Sources	Electrical Services	\$5,000
01-64-11-7310-3409-04900	District Sources	Security Services	\$259,600

Facilities Management

Chart of Account	Funding Source	Object Code	Total Amount
01-64-11-7310-3413-04900	District Sources	Janitorial Services	\$287,200
01-64-11-7310-3415-04900	District Sources	Mechanical Services	\$183,200
01-64-11-7310-3423-04900	District Sources	Pest Control	\$23,950
01-64-11-7310-4002-04900	District Sources	Travel and Training-Related Travel	\$800
01-64-11-7310-4301-04900	District Sources	Utilities	\$932,700
01-64-11-7310-4309-04900	District Sources	Other Utilities	\$3,100
01-64-11-7310-4401-04003	District Sources	Rental of Buildings & Property	\$9,000
01-64-11-7310-4401-04005	District Sources	Rental of Buildings & Property	\$237,000
01-64-11-7310-4401-04011	District Sources	Rental of Buildings & Property	\$204,000
01-64-11-7310-4406-04900	District Sources	Rental of Other Equipment	\$6,000
01-64-11-7310-4601-04900	District Sources	Repair & Maint of Bldgs/Property	\$323,000
01-64-11-7310-4603-04900	District Sources	Repair & Maint of Equipment	\$15,000
01-64-11-7310-4906-04900	District Sources	Permits & Other Fees	\$1,500
01-64-11-7310-5100-04900	District Sources	Office Support Supplies	\$5,500
01-64-11-7310-5106-04900	District Sources	Office Furn/Equipment under \$1000	\$3,000
01-64-11-7310-5201-04900	District Sources	Maintenance Repair Parts and Supplies	\$91,800
01-64-11-7310-5203-04900	District Sources	Uniforms	\$6,000
01-64-11-7310-5209-04900	District Sources	Safety Supplies	\$5,000
01-64-11-7310-5221-04900	District Sources	Field Equip/Tools under \$1000	\$7,300
01-64-11-7310-5401-04900	District Sources	Books & Technical Materials	\$250
01-64-11-7310-6301-04900	District Sources	Infrastructure	\$10,000
01-64-11-7310-6403-04900	District Sources	Field Equip/Tools over \$1000	\$2,000
01-64-24-7310-4401-04003	Land Management Revenue	Rental of Buildings & Property	\$3,000
01-65-11-7310-1201-04900	District Sources	Regular Salaries & Wages	\$83,753
01-65-11-7310-2101-04900	District Sources	Social Security	\$6,407
01-65-11-7310-2201-04900	District Sources	Retirement	\$4,112
01-65-11-7310-2301-04900	District Sources	Employees Group Insurance	\$24,679
COA Total			\$3,832,360

Work Plan and Budget by Program

Budget - Facilities Management

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$3,870,208	100.00%	\$4,246,350	100.00%	\$3,832,360	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$3,870,208	100.00%	\$4,246,350	100.00%	\$3,832,360	100.00%

Designated Sources

District Sources

District Sources	\$3,870,208	\$4,243,350	\$3,829,360
Land Management Revenue	\$0	\$3,000	\$3,000

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$961,935	24.85%	\$896,093	21.10%	\$992,460	25.90%
Other Personal Services	\$921,468	23.81%	\$1,058,100	24.92%	\$763,950	19.93%
Operating Expenses	\$1,892,969	48.91%	\$2,252,857	53.05%	\$2,063,950	53.86%
Capital Outlay	\$93,835	2.42%	\$39,300	0.93%	\$12,000	0.31%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$3,870,208	100.00%	\$4,246,350	100.00%	\$3,832,360	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
12.80	12.85	15.05

Program Name: 3.4.10 Invasive Plant Management - Invasive Plant Management

Description: The invasive plant management program of the St. Johns River Water Management District controls nuisance upland and aquatic vegetation on approximately 550,000 acres of District-owned properties. As a contractor for the Florida Department of Environmental Protection (FDEP), the District also maintains control of nuisance aquatic vegetation in eight public lakes and rivers.

Changes & Trends: In the past, the Invasive Plant Management program has relied on the state's WMLTF to fund about 95% of the program budget. As the state faced revenue shortfalls, it reduced its Water Management Lands Trust Fund (WMLTF) for this program in fiscal year (FY) 2008-2009 and has provided no new WMLTF funding since FY 2008-2009. To offset the unexpected revenue shortfall, the District had to use fund balance in FY 2008-2009 and ad valorem revenues since FY 2009-2010 to replace the lost state revenues. The loss of WMLTF has significantly constrained the District's ability to fund its major initiatives and the baseline budget.

The program's budget for FY 2011-2012 will be 10.5% lower than FY 2010-2011. A 4.5% decrease in Salaries and Benefits reflects a loss of 0.60 FTEs and a 3% employee contribution to the Florida Retirement System. The program will also reduce its Other Personal Services by \$50,000 in contractual services for Vegetation Management and Planting Services. Additionally, there is a 19.3% reduction in Operating Expenses for reduced expenditure on Chemical Supplies.

Long-term Plan Linkages: SJRWMD Invasive Plant Operating Plan

Department: Operations and Land Resources

Program Manager: Gary Nichols (321) 409-2159

Program Goal: The goal of the invasive plant management program is to maintain control of nuisance aquatic vegetation to improve flood protection, navigation, recreation, and water quality and to control nuisance upland vegetation for protection of plant and animal communities.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
	X	X	

Invasive Plant Management

Level 5 Project or Program

INVAS Invasive Plant Management **\$2,284,573**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Gary Nichols (321) 409-2159

Description: The St. Johns River Water Management District controls nuisance upland and aquatic vegetation on approximately 550,000 acres of District-owned properties. As a contractor for the Florida Fish and Wildlife Conservation Commission (FFWC), the District also maintains control of nuisance aquatic vegetation in eight public lakes and rivers.

Justification: To maintain control of nuisance aquatic vegetation, to improve flood protection, navigation, recreation, and water quality, and to control nuisance upland vegetation for protection of plant and animal communities.

WBS Cost Account Description	Cost Account	Total Amount
— Invasive Plant Management	7410900	\$1,956,573
— Invasive DEP/FWC Plant Management	7410901	\$328,000
Total WBS		\$2,284,573

Chart of Account	Funding Source	Object Code	Total Amount
01-65-11-7410-1201-04900	District Sources	Regular Salaries & Wages	\$511,080
01-65-11-7410-1401-04900	District Sources	Overtime Wages	\$500
01-65-11-7410-1403-04900	District Sources	Hazard Wages	\$3,000
01-65-11-7410-2101-04900	District Sources	Social Security	\$39,098
01-65-11-7410-2201-04900	District Sources	Retirement	\$24,996
01-65-11-7410-2301-04900	District Sources	Employees Group Insurance	\$145,399
01-65-24-7410-3403-04900	Land Management Revenue	Vegetation Mgmt & Planting Services	\$800,000
01-65-24-7410-4002-04900	Land Management Revenue	Travel and Training-Related Travel	\$3,000
01-65-24-7410-4407-04900	Land Management Revenue	Rental of Charter Aircraft & Pilot	\$2,000
01-65-24-7410-4603-04900	Land Management Revenue	Repair & Maint of Equipment	\$500
01-65-24-7410-5106-04900	Land Management Revenue	Office Furn/Equipment under \$1000	\$500
01-65-24-7410-5200-04900	Land Management Revenue	Field & Facilities Support Supplies	\$15,000
01-65-24-7410-5203-04900	Land Management Revenue	Uniforms	\$1,500
01-65-24-7410-5206-04900	Land Management Revenue	Chemical Supplies	\$410,000
73-65-59-7410-5201-04901	State Sources-Other State Agencies	Maintenance Repair Parts and Supplies	\$3,000
73-65-59-7410-5206-04901	State Sources-Other State Agencies	Chemical Supplies	\$325,000
COA Total			\$2,284,573

Budget - Invasive Plant Management

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	Source	\$	%	\$	%	\$
District Sources	\$1,467,367	66.44%	\$2,216,995	86.90%	\$1,956,573	85.64%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$741,028	33.56%	\$334,230	13.10%	\$328,000	14.36%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$2,208,395	100.00%	\$2,551,225	100.00%	\$2,284,573	100.00%

Designated Sources

District Sources

District Sources	\$1,467,367	\$2,216,995	\$724,073
Land Management Revenue	\$0	\$0	\$1,232,500

State Sources

State Sources-FDEP	\$179,333	\$0	\$0
State Sources-Other State Agencies	\$0	\$334,230	\$328,000
State Sources-WMLTF	\$561,695	\$0	\$0

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$743,141	33.65%	\$759,145	29.76%	\$724,073	31.69%
Other Personal Services	\$838,529	37.97%	\$850,000	33.32%	\$800,000	35.02%
Operating Expenses	\$626,725	28.38%	\$942,080	36.93%	\$760,500	33.29%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$2,208,395	100.00%	\$2,551,225	100.00%	\$2,284,573	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
12.00	12.00	11.40

Program Name: 3.5.10 Emergency Management - Emergency Management

Description: The emergency management program of the St. Johns River Water Management District was established in 1992, after Hurricane Andrew, to coordinate response, recovery, and mitigation efforts and to establish a recovery system to return the District to normal operation after a major natural or man-made disaster.

Changes & Trends: The program's FY 2011-2012 budget shows a \$35,154 or 91.8% increase over FY 2010-2011 that is associated with senior manager FTE time allocated to the program.

Long-term Plan Linkages: Emergency Management Plan and Continuity of Operations Plan

Department: Operations and Land Resources

Program Manager: Bruce Wolfred (386) 329-4431

Program Goal: The goal of the emergency management program is to develop and implement a comprehensive emergency management plan that provides for coordination to ensure an effective response to natural and man-made disasters and a quick return to normal operating conditions.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	X

Emergency Management

Level 5 Project or Program

EMERMGT Emergency Management **\$73,466**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Bruce Wolfred (386) 329-4431

Description: This program was established in 1992 after Hurricane Andrew to coordinate response, recovery, and mitigation efforts and to establish a recovery system to return the District to normal operation after a major natural or man made disaster.

Justification: To develop and implement a comprehensive Emergency Management Plan providing for coordination that will ensure an effective response to natural and man made disasters and a quick return to normal operating condition.

WBS Cost Account Description	Cost Account	Total Amount
— Emergency Management	7510900	\$46,466
— Wildfires District	7510901	\$19,000
— Wildfires Division of Forestry	7510902	\$8,000
Total WBS		\$73,466

Chart of Account	Funding Source	Object Code	Total Amount
01-63-11-7510-1201-04900	District Sources	Regular Salaries & Wages	\$20,000
01-63-11-7510-1401-04901	District Sources	Overtime Wages	\$4,000
01-63-11-7510-1403-04901	District Sources	Hazard Wages	\$13,000
01-63-11-7510-1403-04902	District Sources	Hazard Wages	\$8,000
01-63-11-7510-2101-04900	District Sources	Social Security	\$1,530
01-63-11-7510-2201-04900	District Sources	Retirement	\$982
01-63-11-7510-2301-04900	District Sources	Employees Group Insurance	\$2,833
01-64-11-7510-1201-04900	District Sources	Regular Salaries & Wages	\$17,420
01-64-11-7510-1403-04901	District Sources	Hazard Wages	\$2,000
01-64-11-7510-2101-04900	District Sources	Social Security	\$1,333
01-64-11-7510-2201-04900	District Sources	Retirement	\$855
01-64-11-7510-2301-04900	District Sources	Employees Group Insurance	\$1,513
COA Total			\$73,466

Work Plan and Budget by Program

Budget - Emergency Management

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$11,490	100.00%	\$38,312	100.00%	\$73,466	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$11,490	100.00%	\$38,312	100.00%	\$73,466	100.00%

Designated Sources

District Sources

District Sources	\$11,490	\$38,312	\$73,466
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$11,490	100.00%	\$38,312	100.00%	\$73,466	100.00%
Other Personal Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Operating Expenses	\$0	0.00%	\$0	0.00%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$11,490	100.00%	\$38,312	100.00%	\$73,466	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
0.40	0.40	0.45

Program Name: 3.5.20 Environmental Management Program - Environmental Management

Description: The Environmental Management program is responsible for ensuring the St. Johns River Water Management District's compliance with local, state, and federal environmental laws and regulations. Activities include hazardous waste management, environmental assessments in support of land acquisition, site remediation for the investigation and cleanup of contaminated media on District property, storage tanks, emergency response to hazardous materials incidents, environmental health, including drinking water sampling and indoor air quality.

Changes & Trends: The program's FY 2011-2012 budget shows a 67.6% decrease over FY 2010-2011. The reduction is due the fewer FTEs (-.75) assigned to the program as well as the elimination of contracted Environmental Site Assessment expense (-\$100,000) under Other Personal Services. Should the District experience an unplanned Environmental Management Issue, the Governing Board will be advised promptly and a request to transfer funds out of contingencies may be submitted to the Board.

Long-term Plan Linkages: None

Department: Water Resources

Program Manager: Carol Brown (386) 329-4816

Program Goal: The goal of the environmental management program is to ensure District compliance with local, state, and federal environmental laws and regulations while maintaining fiscal responsibility.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	X

Environmental Management

Level 5 Project or Program

ENVMGT Environmental Management **\$83,418**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Carol Brown (386) 329-4816

Description: Ensures District compliance with local, state, and federal environmental laws and regulations. Activities include: hazardous waste management, environmental assessments in support of land acquisition, site remediation for the investigation and cleanup of contaminated media on District property, storage tanks, emergency response to hazardous materials incidents, environmental health including drinking water sampling, and indoor air quality.

Justification: To ensure District compliance with local, state, and federal environmental laws and regulations while maintaining fiscal responsibility.

WBS Cost Account Description	Cost Account	Total Amount
— Hazardous Waste Management	7520001	\$15,000
— Other Program Costs	7520900	\$68,418
Total WBS		\$83,418

Chart of Account	Funding Source	Object Code	Total Amount
01-47-11-7520-1201-04900	District Sources	Regular Salaries & Wages	\$48,786
01-47-11-7520-2101-04900	District Sources	Social Security	\$3,732
01-47-11-7520-2201-04900	District Sources	Retirement	\$2,395
01-47-11-7520-2301-04900	District Sources	Employees Group Insurance	\$8,405
01-47-11-7520-3118-04001	District Sources	Environmental Management	\$15,000
01-47-11-7520-4002-04900	District Sources	Travel and Training-Related Travel	\$3,700
01-47-11-7520-5100-04900	District Sources	Office Support Supplies	\$100
01-47-11-7520-5106-04900	District Sources	Office Furn/Equipment under \$1000	\$100
01-47-11-7520-5200-04900	District Sources	Field & Facilities Support Supplies	\$1,100
01-47-11-7520-5206-04900	District Sources	Chemical Supplies	\$100
COA Total			\$83,418

Budget - Environmental Management

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	Source	\$	%	\$	%	\$
District Sources	\$352,884	100.00%	\$257,412	100.00%	\$83,418	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$352,884	100.00%	\$257,412	100.00%	\$83,418	100.00%

Designated Sources

District Sources

District Sources	\$352,884	\$257,412	\$83,418
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$170,008	48.18%	\$135,412	52.61%	\$63,318	75.90%
Other Personal Services	\$176,937	50.14%	\$115,000	44.68%	\$15,000	17.98%
Operating Expenses	\$5,938	1.68%	\$7,000	2.72%	\$5,100	6.11%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$352,884	100.00%	\$257,412	100.00%	\$83,418	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
2.30	1.50	0.75

Program Name: 3.5.50 Operations and Maintenance Program Support - Operations and Maintenance Support

Description: The operations and maintenance support program for the St. Johns River Water Management District will provide administrative and project management support for all programs and projects within the Department of Operations and Land Resources. These programs include the Divisions of Operations and Land Resources Administration, the Division of Facilities Management, the Division of Real Estate Services, Division of Operations - North, and the Division of Operations - South, Division of Facilities and Transportation.

Changes & Trends: The program's FY 2011-2012 budget shows a 46.4% budget decrease related to the loss of four 4 FTEs and the 3% mandatory FRS employee contribution, which reduced the salary and benefits budget (-\$364,997).

Long-term Plan Linkages: N/A

Department: Operations and Land Resources

Program Manager: Robert Christianson (386) 329-4576

Program Goal: The goal of the operations and maintenance support program is to support administrators and project managers for all programs and projects within the Department of Operations and Land Resources.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
	X	X	X

Operations and Maintenance Support

Level 5 Project or Program

OMSPT Operations and Maintenance Support **\$396,976**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Robert Christianson (386) 329-4576

Description: Provides administrative and project management support for all programs and projects within the Department of Operations and Land Resources.

Justification: This program includes payroll and associated costs for administrative staff in the Department of Operations and Land Resources including, materials, travel, and supplies.

WBS Cost Account Description	Cost Account	Total Amount
— Operations and Maintenance Support	7550900	\$396,976
Total WBS		\$396,976

Chart of Account	Funding Source	Object Code	Total Amount
01-61-11-7550-1201-04900	District Sources	Regular Salaries & Wages	\$226,356
01-61-11-7550-2101-04900	District Sources	Social Security	\$17,316
01-61-11-7550-2201-04900	District Sources	Retirement	\$12,659
01-61-11-7550-2301-04900	District Sources	Employees Group Insurance	\$20,861
01-61-11-7550-4002-04900	District Sources	Travel and Training-Related Travel	\$13,000
01-61-11-7550-5100-04900	District Sources	Office Support Supplies	\$8,500
01-61-11-7550-5106-04900	District Sources	Office Furn/Equipment under \$1000	\$100
01-61-11-7550-5401-04900	District Sources	Books & Technical Materials	\$100
01-63-11-7550-1201-04900	District Sources	Regular Salaries & Wages	\$40,000
01-63-11-7550-2101-04900	District Sources	Social Security	\$3,060
01-63-11-7550-2201-04900	District Sources	Retirement	\$1,964
01-63-11-7550-2301-04900	District Sources	Employees Group Insurance	\$5,665
01-65-11-7550-1201-04900	District Sources	Regular Salaries & Wages	\$40,000
01-65-11-7550-2101-04900	District Sources	Social Security	\$3,060
01-65-11-7550-2201-04900	District Sources	Retirement	\$1,768
01-65-11-7550-2301-04900	District Sources	Employees Group Insurance	\$2,567
COA Total			\$396,976

Budget - Operations and Maintenance Support

<u>Source of Funds</u>	<u>Actuals</u> <u>2009-2010</u>		<u>Amended</u> <u>2010-2011</u>		<u>Adopted</u> <u>2011-2012</u>	
	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>
District Sources	\$887,040	100.00%	\$740,468	100.00%	\$396,976	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$887,040	100.00%	\$740,468	100.00%	\$396,976	100.00%

Designated Sources

District Sources

District Sources	\$887,040	\$740,468	\$396,976
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Use of Funds

<u>Classification</u>	<u>\$</u>		<u>%</u>		<u>\$</u>		<u>%</u>	
	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>	<u>\$</u>	<u>%</u>	<u>%</u>	
Salaries & Benefits	\$861,210	97.09%	\$710,273	95.92%	\$375,276	94.53%		
Other Personal Services	\$0	0.00%	\$100	0.01%	\$0	0.00%		
Operating Expenses	\$25,830	2.91%	\$30,095	4.06%	\$21,700	5.47%		
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Total	\$887,040	100.00%	\$740,468	100.00%	\$396,976	100.00%		

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
8.60	7.60	3.60

Program Name: 4.1.00 Consumptive Use Permitting - Consumptive Use Permitting

Description: The consumptive use permitting program includes consumptive use permit (CUP) compliance and enforcement and water shortage plan support and enforcement. The District began permitting consumptive uses of water in 1983. All persons who want to use large amounts of water, except those exempt by statute or district rule, are required to obtain a CUP. Permits for consumptive use are issued for a finite duration and, upon expiration, must be renewed. Since 1991, all water users have been required to report their water use by using a water meter or by an alternative method approved by the district.

Changes & Trends: Since the housing market crash in 2006, CUP permitting activities associated with new construction have slowed considerably in recent years. The trend of lower permitting activities is expected to continue through 2012.

Because of reduced permitting activities, the program will lose 19.45 full time equivalents (FTEs) in FY 2011-2012 through workforce reductions and internal transfers. An organizational change in FY 2011-2012 has moved all Regulatory Support Division staff from the other regulatory programs to program 4.4 Other Regulatory and Enforcement Activities. The 29.2% reduction in the program budget (-\$1.51 million) is due to the reduction in FTEs and the 3% employee contribution to the Florida Retirement System.

Long-term Plan Linkages: District Water Supply Plan

Department: Regulatory Services

Program Manager: Catherine Walker (386) 329-4447

Program Goal: The goal of the consumptive use permitting program is to provide water for reasonable-beneficial uses while protecting the water resources of the district.

Reasonable-beneficial use means the use of water in such quantity as is necessary for economic and efficient utilization for a purpose and in a manner which is both reasonable and consistent with the public interest (Paragraph 373.019(16), Florida Statutes).

Core Mission

	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
Water Supply X			

Consumptive Use Permitting

Level 5 Project or Program

CUP Consumptive Use Permitting **\$3,499,147**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Catherine Walker (386) 329-4447

Description: This program includes consumptive use permitting, water use compliance and enforcement, and water shortage plan support and enforcement. St. Johns River Water Management District (SJRWMD) began permitting consumptive uses of water in 1983. All uses of water except those exempt by statute or district rule, or are authorized by district rule are required to obtain a consumptive use permit (CUP). CUPs are issued for a finite duration and, upon expiration, must be renewed. Since 1991, all water users have been required to report their water use by using a water meter or an alternative method approved by the district. There are currently approximately 3,000 active CUPS District-wide. The Division of Regulatory Information Management provides integrated administrative support through data and document management.

Justification: This Program is mandated by Chapter 373, Florida Statutes, Part II.

This Program ensures that water use in the district is reasonable, beneficial, and in the public interest. It also ensures that water conservation is utilized to the greatest extent that is economically, environmentally, and technically feasible. All of this maximizes the use of the water resources and pushes the need for relatively expensive alternative water supply projects into the future.

WBS Cost Account Description	Cost Account	Total Amount
— Water Use Permitting	8100900	\$2,017,741
— Compliance	8100902	\$1,481,406
Total WBS		\$3,499,147

Chart of Account	Funding Source	Object Code	Total Amount
01-81-11-8100-1201-04900	District Sources	Regular Salaries & Wages	\$1,069,798
01-81-11-8100-1201-04902	District Sources	Regular Salaries & Wages	\$883,642
01-81-11-8100-2101-04900	District Sources	Social Security	\$81,840
01-81-11-8100-2101-04902	District Sources	Social Security	\$67,599
01-81-11-8100-2201-04900	District Sources	Retirement	\$52,168
01-81-11-8100-2201-04902	District Sources	Retirement	\$43,351
01-81-11-8100-2301-04900	District Sources	Employees Group Insurance	\$138,253
01-81-11-8100-2301-04902	District Sources	Employees Group Insurance	\$160,903
01-81-11-8100-3103-04900	District Sources	Consultant Services	\$207,585
01-81-11-8100-4002-04900	District Sources	Travel and Training-Related Travel	\$17,000
01-81-11-8100-4203-04900	District Sources	Freight Moving and Storage	\$25,000
01-81-11-8100-4901-04900	District Sources	Legal Advertising & Public Notices	\$80,000
01-81-11-8100-5100-04900	District Sources	Office Support Supplies	\$1,800
01-81-11-8100-5106-04900	District Sources	Office Furn/Equipment under \$1000	\$4,000
01-81-11-8100-5221-04900	District Sources	Field Equip/Tools under \$1000	\$1,900
01-83-11-8100-1201-04900	District Sources	Regular Salaries & Wages	\$266,296

Consumptive Use Permitting

Chart of Account	Funding Source	Object Code	Total Amount
01-83-11-8100-1201-04902	District Sources	Regular Salaries & Wages	\$260,246
01-83-11-8100-2101-04900	District Sources	Social Security	\$20,372
01-83-11-8100-2101-04902	District Sources	Social Security	\$19,909
01-83-11-8100-2201-04900	District Sources	Retirement	\$13,075
01-83-11-8100-2201-04902	District Sources	Retirement	\$12,778
01-83-11-8100-2301-04900	District Sources	Employees Group Insurance	\$38,654
01-83-11-8100-2301-04902	District Sources	Employees Group Insurance	\$32,978
COA Total			\$3,499,147

Consumptive Use Permitting

CUP Agricultural Water Use Modeling Tool **\$157,405**

Estimated Start: 10/1/2010

Estimated Completion: 9/30/2012

Project Manager: Amanda Mitchell (386) 937-1415

Description: The project will enhance the Agricultural Field Scale Irrigation Requirements Simulation (AFSIRS) model and GIS-based Water Resources and Agricultural Permitting and Planning System (GWRAPPS). GWRAPPS calculates water need estimates for agricultural operations. GWRAPPS will be updated to use newer climate and soils data sets, grid based climate data and incorporate runoff calculations. Agency staff members and permit applicants use this tool.

Justification: The Agricultural Field Scale Irrigation Requirements Simulation (AFSIRS) model and GIS-based Water Resources and Agricultural Permitting and Planning System (GWRAPPS) are essential to water resource permitting and planning activities. Continued development of this tool will assist in simplification of the agriculture permitting process for internal staff and the public. Additionally, refreshing the technology that underpins these systems will ensure the model and system continue to serve the agency.

WBS Cost Account Description	Cost Account	Total Amount
— Agricultural Water Use Modeling Tool	8100015	\$157,405
Total WBS		\$157,405

Chart of Account	Funding Source	Object Code	Total Amount
01-73-11-8100-1201-04015	District Sources	Regular Salaries & Wages	\$60,133
01-73-11-8100-2101-04015	District Sources	Social Security	\$4,600
01-73-11-8100-2201-04015	District Sources	Retirement	\$2,953
01-73-11-8100-2301-04015	District Sources	Employees Group Insurance	\$9,719
01-73-11-8100-3401-04015	District Sources	Temporary (Contingent) Labor Services	\$80,000
COA Total			\$157,405

Budget - Consumptive Use Permitting

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$4,337,807	98.86%	\$5,115,878	99.03%	\$3,656,552	100.00%
Local Sources	\$50,000	1.14%	\$50,000	0.97%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$4,387,807	100.00%	\$5,165,878	100.00%	\$3,656,552	100.00%

Designated Sources

District Sources

District Sources	\$4,337,807	\$5,115,878	\$3,656,552
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Local Sources

Local Sources-WMDs	\$50,000	\$50,000	\$0
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$3,935,049	89.68%	\$4,852,064	93.93%	\$3,239,267	88.59%
Other Personal Services	\$200,506	4.57%	\$117,400	2.27%	\$287,585	7.86%
Operating Expenses	\$252,252	5.75%	\$196,414	3.80%	\$129,700	3.55%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$4,387,807	100.00%	\$5,165,878	100.00%	\$3,656,552	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
45.30	56.45	37.00

Program Name: 4.2.00 Water Well Construction Permitting & Contractor Licensing - Water Well Construction Permitting and Contractor Licensing

Description: The water well construction permitting and contractor licensing program was delegated to the St. Johns River Water Management District by the Florida Department of Environmental Protection (FDEP) in 1984. The District established construction standards and reporting requirements, by rule, to ensure that newly constructed water wells do not cause uncontrolled water flow or degrade water quality. The District issues licenses to water well contractors to ensure their understanding of state and District water well rules and regulations. The District also issues water well construction permits and special condition permits in FDEP-delineated groundwater contamination areas (Chapter 62-524, Florida Administrative Code). The District's Division of Regulatory Support provides integrated administrative support through data and document management.

Changes & Trends: Because of reduced permitting activities, the program will lose 7.0 full time equivalents (FTEs) in FY 2011-2012 through workforce reductions and internal transfers. This program's budget consists of salaries and benefits. The reduction in the program budget (-\$493,698) is entirely due to the reduction in FTEs and the 3% employee contribution to the Florida Retirement System.

Long-term Plan Linkages: District Water Supply Plan

Department: Regulatory Services

Program Manager: Catherine Walker (386) 329-4447

Program Goal: The goal of the well permitting program is to protect the aquifer and users by regulating water well construction activities and by licensing water well contractors within the District.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X		

Water Well Construction Permitting and Contractor Licensing

Level 5 Project or Program

WELLPER Water Well Construction Permitting and Contractor Licensing **\$206,302**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Catherine Walker (386) 329-4447

Description: This program was delegated to the St. Johns River Water Management District (SJRWMD) by the Department of Environmental Protection (DEP) in 1984. The District established construction standards and reporting requirements by rule to ensure that newly constructed water wells do not cause uncontrolled water flow or degrade water quality. SJRWMD issues licenses to water well contractors to ensure their understanding of the state and District water well rules. The District also issues water well construction permits and received and reviewed well completion reports for nearly 20,000 wells that fall below the District's well construction permitting threshold. The Division of Regulatory Support provides integrated administrative support through data and document management.

Justification: Mandated by statute 373, Part III, and by the delegation of the water well construction program from the Florida Department of Environmental Protection (FDEP). This program assures that water wells are constructed to standards that will assure proper functioning to supply water and protect water resources. The program protects both consumers and the natural resource. Properly constructed wells prevent pollution from entering the ground water supply and saline groundwater from infiltrating fresh water aquifers.

WBS Cost Account Description	Cost Account	Total Amount
— Water Well Construction and Contractor Licensing	8200900	\$95,645
— Water Wells in Contaminated Zones	8200902	\$95,645
— Compliance Water Well	8200903	\$15,012
Total WBS		\$206,302

Chart of Account	Funding Source	Object Code	Total Amount
01-81-11-8200-1201-04900	District Sources	Regular Salaries & Wages	\$74,142
01-81-11-8200-1201-04902	District Sources	Regular Salaries & Wages	\$74,142
01-81-11-8200-1201-04903	District Sources	Regular Salaries & Wages	\$10,296
01-81-11-8200-2101-04900	District Sources	Social Security	\$5,672
01-81-11-8200-2101-04902	District Sources	Social Security	\$5,672
01-81-11-8200-2101-04903	District Sources	Social Security	\$788
01-81-11-8200-2201-04900	District Sources	Retirement	\$3,398
01-81-11-8200-2201-04902	District Sources	Retirement	\$3,398
01-81-11-8200-2201-04903	District Sources	Retirement	\$506
01-81-11-8200-2301-04900	District Sources	Employees Group Insurance	\$12,433
01-81-11-8200-2301-04902	District Sources	Employees Group Insurance	\$12,433
01-81-11-8200-2301-04903	District Sources	Employees Group Insurance	\$3,422
COA Total			\$206,302

Budget - Water Well Construction Permitting and Contractor Licensing

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$590,677	100.00%	\$700,000	100.00%	\$206,302	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$590,677	100.00%	\$700,000	100.00%	\$206,302	100.00%

Designated Sources

District Sources

District Sources	\$590,677	\$700,000	\$206,302
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Use of Funds

Classification	\$		%		\$		%	
	\$	%	\$	%	\$	%	%	
Salaries & Benefits	\$590,677	100.00%	\$700,000	100.00%	\$206,302	100.00%		
Other Personal Services	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Operating Expenses	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Total	\$590,677	100.00%	\$700,000	100.00%	\$206,302	100.00%		

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
9.20	9.25	2.25

Program Name: 4.3.00 Environmental Resource & Surface Water Permitting - Environmental Resource and Surface Water Permitting

Description: The environmental resource and surface water permitting program of the St. Johns River Water Management District became effective in October 1995 as a result of a joint effort among all five water management districts and the Florida Department of Environmental Protection. Environmental resource permitting replaced the management and storage of surface waters, stormwater discharge, and wetland resource management permitting programs. Wetland delineations conducted under the program follow a unified, statewide methodology adopted in 1994. Environmental resource permitting is a tool for managing the effects of land use changes on water quantity, water quality, and wetland habitat. The program includes permit application review, compliance activities, and outreach to the regulated public. Monitoring and research activities that focus on discharges of surface water from agricultural areas also fall under the program. In addition, the program provides for collection of data on wetlands and completion of periodic assessments of wetland status and trends.

Changes & Trends: Since the housing market crash in 2006, Environmental Resource Permitting (ERP) permitting activities associated with new construction have slowed down significantly. The trend of lower permitting activities is expected to continue until 2013.

Because of reduced permitting activities, the program will lose 45.6 full time equivalents (FTEs) in FY 2011-2012 through workforce reductions and internal transfers. The program's budget reduction (-\$4.0 million) is primarily due to the loss of FTEs and a 3% employee contribution to the Florida Retirement System.

Long-term Plan Linkages: None

Department: Regulatory Services

Program Manager: Ken John (386) 329-4598

Program Goal: The goal of the environmental resource and surface water permitting program is to protect water resources through regulation of activities affecting surface waters, floodplains, and wetlands.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
	X	X	

Environmental Resource and Surface Water Permitting

Level 5 Project or Program

ERP Environmental Resource and Surface Water Permitting **\$7,373,128**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Ken John (386) 329-4598

Description: This ongoing project became effective in October 1995 as a result of a joint effort by all five Water Management Districts (WMDs) and the Department of Environmental Protection (DEP). Environmental Resource Permitting (ERP) replaced the management and storage of surface waters (MSSW), stormwater discharge, and wetland resource management (WRM) permitting programs. Wetland delineations conducted under the program follow a unified statewide methodology adopted in 1994. ERP is a tool for managing the effects of land use changes on water quantity and quality as well as wetland habitat. The program includes permit application review, compliance activities, outreach to the regulated public, monitoring and research activities that focus on discharges of surface water from agricultural areas, and collection of data on wetlands, and completion of periodic assessments of wetland status and trends.

Justification: This program is mandated by Florida Statute (F.S.) 373 Part IV, which authorizes the governing board to require permits and conditions that are necessary to assure that the construction or alteration of water management systems will not be harmful to the water resources of the district.

WBS Cost Account Description	Cost Account	Total Amount
— Surface Water Permitting and Compliance	8300900	\$7,373,128
Total WBS		\$7,373,128

Chart of Account	Funding Source	Object Code	Total Amount
01-81-11-8300-1201-04900	District Sources	Regular Salaries & Wages	\$4,891,376
01-81-11-8300-2101-04900	District Sources	Social Security	\$374,190
01-81-11-8300-2201-04900	District Sources	Retirement	\$242,003
01-81-11-8300-2301-04900	District Sources	Employees Group Insurance	\$728,629
01-81-11-8300-4002-04900	District Sources	Travel and Training-Related Travel	\$13,050
01-81-11-8300-4203-04900	District Sources	Freight Moving and Storage	\$30,000
01-81-11-8300-4901-04900	District Sources	Legal Advertising & Public Notices	\$120,000
01-81-11-8300-5100-04900	District Sources	Office Support Supplies	\$23,700
01-81-11-8300-5106-04900	District Sources	Office Furn/Equipment under \$1000	\$1,000
01-81-11-8300-5200-04900	District Sources	Field & Facilities Support Supplies	\$11,000
01-81-11-8300-5203-04900	District Sources	Uniforms	\$4,000
01-81-11-8300-5221-04900	District Sources	Field Equip/Tools under \$1000	\$1,000
01-82-11-8300-1201-04900	District Sources	Regular Salaries & Wages	\$711,439
01-82-11-8300-2101-04900	District Sources	Social Security	\$57,649
01-82-11-8300-2201-04900	District Sources	Retirement	\$34,432
01-82-11-8300-2301-04900	District Sources	Employees Group Insurance	\$74,448
79-81-39-8300-3116-04900	Local Sources-Other	Miscellaneous Contractual Expenditures	\$55,212

COA Total **\$7,373,128**

Budget - Environmental Resource and Surface Water Permitting

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$11,343,527	100.00%	\$11,285,780	99.12%	\$7,317,916	99.25%
Local Sources	\$0	0.00%	\$100,137	0.88%	\$55,212	0.75%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$11,343,527	100.00%	\$11,385,917	100.00%	\$7,373,128	100.00%

Designated Sources

District Sources

District Sources	\$11,343,527	\$11,285,780	\$7,317,916
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Local Sources

Local Sources-Other	\$0	\$100,137	\$55,212
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$10,921,604	96.28%	\$10,859,314	95.37%	\$7,114,166	96.49%
Other Personal Services	\$170,584	1.50%	\$172,289	1.51%	\$55,212	0.75%
Operating Expenses	\$251,339	2.22%	\$354,314	3.11%	\$203,750	2.76%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$11,343,527	100.00%	\$11,385,917	100.00%	\$7,373,128	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
137.65	129.25	83.65

Program Name: 4.4.10 Regulatory Program Support-Dept. Resource Management - Regulatory Support

Description: The Regulatory support program includes the Regulatory Support Division (formerly known as Regulatory Information Management - RIM). Regulatory Support provides integrated administrative support for the permitting activities of the District through the use of electronic permitting systems and document management.

Changes & Trends: This program has a significant increase in its fiscal year (FY) 2011-2012 budget. The increase is the result of an organization change that increases the total FTEs allocated to this program by 19.95 FTEs. Prior to FY 2011-2012, the Regulatory Support Division staff were allocated to the various regulatory permitting programs. Allocating their time to the support program will better capture the support function's actual expenditures.

One regulatory support application development, Regulatory Systems Business Process Integration, is included in this program's budget for FY 2011-2012. When specific programs require application development, the related expense will be included in that program's budget.

Long-term Plan Linkages: None

Department: Regulatory Services

Program Manager: Ken John (386) 329-4598

Program Goal: The goal of the regulatory program support is to provide management direction, implementation support, and administrative oversight for implementation of the legislatively mandated consumptive use permitting program and water well construction and contractor licensing program and for other resource management programs.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	X

Regulatory Support

Level 5 Project or Program

REG Regulatory Systems Business Process Integration **\$586,445**

Estimated Start: 10/1/2006

Estimated Completion: 9/30/2012

Project Manager: Marlise Viljoen (386) 329-4226

Description: This project is migrating the Global Regulatory System (GRS) to a new generation of technology tools that will enhance the user experience and maximize use of the system by improving integration with our regulatory business process. This year the project will focus on implementing the Consumptive Use Permitting (CUP) rule streamlining, improving the mail module to eliminate duplicative mailings, improve power plant water use tracking, and expand the regulatory items that can be scheduled for board meetings.

Justification: The regulatory system is necessary for the effective and efficient operation of the Environmental Resource Permit (ERP) and Consumptive Use Permitting (CUP) programs.

WBS Cost Account Description	Cost Account	Total Amount
— Regulatory Systems Business Process Integration	8410029	\$586,445
Total WBS		\$586,445

Chart of Account	Funding Source	Object Code	Total Amount
01-73-11-8410-1201-04029	District Sources	Regular Salaries & Wages	\$200,050
01-73-11-8410-2101-04029	District Sources	Social Security	\$15,304
01-73-11-8410-2201-04029	District Sources	Retirement	\$9,822
01-73-11-8410-2301-04029	District Sources	Employees Group Insurance	\$16,269
01-73-11-8410-3401-04029	District Sources	Temporary (Contingent) Labor Services	\$345,000
COA Total			\$586,445

Regulatory Support

REG Regulatory Support **\$1,468,431**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Victor Castro (386) 329-4146

Description: Regulatory Support provides integrated administrative support for the permitting activities of the district through the use of electronic permitting systems and document management.

Justification: The permitting data and electronic documents necessary to support the permitting activities and decisions of the district are disseminated to district staff and the public upon request, and are readily available on the district's internet web site (via e-Permitting).

WBS Cost Account Description	Cost Account	Total Amount
— Regulatory Support	8410903	\$1,468,431
Total WBS		\$1,468,431

Chart of Account	Funding Source	Object Code	Total Amount
01-85-11-8410-1201-04903	District Sources	Regular Salaries & Wages	\$1,096,234
01-85-11-8410-2101-04903	District Sources	Social Security	\$83,862
01-85-11-8410-2201-04903	District Sources	Retirement	\$52,916
01-85-11-8410-2301-04903	District Sources	Employees Group Insurance	\$235,419
COA Total			\$1,468,431

Budget - Regulatory Support

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$1,129,991	100.00%	\$584,544	100.00%	\$2,054,876	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$1,129,991	100.00%	\$584,544	100.00%	\$2,054,876	100.00%

Designated Sources

District Sources

District Sources	\$1,129,991	\$584,544	\$2,054,876
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$1,035,341	91.62%	\$495,044	84.69%	\$1,709,876	83.21%
Other Personal Services	\$78,154	6.92%	\$70,000	11.98%	\$345,000	16.79%
Operating Expenses	\$16,496	1.46%	\$19,500	3.34%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$1,129,991	100.00%	\$584,544	100.00%	\$2,054,876	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
7.50	5.80	25.75

Program Name: 5.2.00 Outreach - Outreach

Description: This program area includes all public information and outreach, including a website, social media interactions; coordination and communication with the media and public; production and dissemination of informational materials; and lobbying related to local, regional, state, and federal governmental issues. Outreach is the primary responsibility of the Office of Communications and Intergovernmental Programs and supports all other District departments.

Changes & Trends: The program provides districtwide services for public information and outreach activities. The need for these services has increased in recent years as interest in water resource issues has steadily increased. The program has also historically included local government technical assistance. To ensure consistency with the prescribed format of the August 1 budget submission, all local government technical assistance will be moved in FY 2011-2012 from Outreach to 1.3 Technical Assistance. As a result of streamlining of programs, increasing efficiencies and focusing on agency priorities, the overall Outreach Program budget has decreased. The program will lose 6 FTEs through layoffs and volunteer separations and 7 FTEs through internal transfers.

Long-term Plan Linkages: None

Department: Executive Direction

Program Manager: Jeff Cole (386) 329-4497

Program Goal: The goal of the outreach program is to inform and educate the public and stakeholder groups about water resources, to involve the public and stakeholder groups in protecting these resources, and to develop partnerships needed to advance the mission and achieve the objectives of the District.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	X

Outreach

Level 5 Project or Program

OUTREACH Outreach **\$1,303,624**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Jeff Cole (386) 329-4497

Description: This program area includes all public information and outreach, including a website, social media interactions; coordination and communication with the media and public; production and dissemination of informational materials; and lobbying related to local, regional, state, and federal governmental issues. Outreach is the primary responsibility of the Office of Communications and Intergovernmental Programs and supports all other District departments.

Justification: The major emphasis of this ongoing program will be water conservation, water supply, the District's website as an information resource, and the District's core missions.

WBS Cost Account Description	Cost Account	Total Amount
— Outreach	9200900	\$1,303,624

Total WBS \$1,303,624

Chart of Account	Funding Source	Object Code	Total Amount
01-14-11-9200-1201-04900	District Sources	Regular Salaries & Wages	\$852,831
01-14-11-9200-2101-04900	District Sources	Social Security	\$65,242
01-14-11-9200-2201-04900	District Sources	Retirement	\$43,425
01-14-11-9200-2301-04900	District Sources	Employees Group Insurance	\$129,926
01-14-11-9200-3410-04900	District Sources	Photography & Processing Services	\$1,000
01-14-11-9200-4002-04900	District Sources	Travel and Training-Related Travel	\$5,000
01-14-11-9200-4201-04900	District Sources	Postage	\$8,800
01-14-11-9200-4603-04900	District Sources	Repair & Maint of Equipment	\$200
01-14-11-9200-4701-04900	District Sources	Printing & Reproduction Services	\$170,000
01-14-11-9200-4801-04900	District Sources	Promotional Activities	\$15,000
01-14-11-9200-4803-04900	District Sources	Meeting Resources	\$400
01-14-11-9200-5100-04900	District Sources	Office Support Supplies	\$4,000
01-14-11-9200-5106-04900	District Sources	Office Furn/Equipment under \$1000	\$1,000
01-14-11-9200-5200-04900	District Sources	Field & Facilities Support Supplies	\$5,100
01-14-11-9200-5401-04900	District Sources	Books & Technical Materials	\$500
01-14-11-9200-5402-04900	District Sources	Subscriptions	\$1,200

COA Total \$1,303,624

Work Plan and Budget by Program

Budget - Outreach

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$3,323,516	91.58%	\$3,076,843	100.00%	\$1,303,624	100.00%
Local Sources	\$305,499	8.42%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$3,629,015	100.00%	\$3,076,843	100.00%	\$1,303,624	100.00%

Designated Sources

District Sources

District Sources	\$3,323,516	\$3,076,843	\$1,303,624
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Local Sources

Local Sources-Cities	\$120,000	\$0	\$0
Local Sources-Counties	\$164,510	\$0	\$0
Local Sources-Other	\$5,000	\$0	\$0
Local Sources-WMDs	\$15,989	\$0	\$0

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$2,261,489	62.32%	\$2,253,368	73.24%	\$1,091,424	83.72%
Other Personal Services	\$908,263	25.03%	\$470,125	15.28%	\$1,000	0.08%
Operating Expenses	\$392,933	10.83%	\$292,830	9.52%	\$211,200	16.20%
Capital Outlay	\$66,329	1.83%	\$60,520	1.97%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$3,629,015	100.00%	\$3,076,843	100.00%	\$1,303,624	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
27.00	26.00	13.00

Program Name: 5.4.00 Lobbying - Lobbying

Description: N/A

Changes & Trends: Effective 10/01/2011, the District will no longer have a registered Lobbyist and the Lobbying program not be active.

Long-term Plan Linkages: N/A

Department: Executive Direction

Program Manager: David Fisk (386) 312-2300

Program Goal: N/A

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	X

Work Plan and Budget by Program

Budget - Lobbying

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$10,068	53.58%	\$100,958	94.98%	\$0	0.00%
Local Sources	\$8,723	46.42%	\$5,335	5.02%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$18,791	100.00%	\$106,293	100.00%	\$0	0.00%

Designated Sources

District Sources

District Sources	\$10,068	\$100,958	\$0
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Local Sources

Local Sources-WMDs	\$8,723	\$5,335	\$0
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$0	0.00%	\$84,808	79.79%	\$0	0.00%
Other Personal Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Operating Expenses	\$18,791	100.00%	\$21,485	20.21%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$18,791	100.00%	\$106,293	100.00%	\$0	0.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
0.50	0.50	0.00

Program Name: 6.1.10 Executive Direction - Executive Direction

Description: The executive direction program of the St. Johns River Water Management District includes the Executive Office and the Office of Budget and Management Reporting and provides support to the Governing Board.

Changes & Trends: The Executive Direction program budget for FY 2011-2012 will increase by \$90,965, or 5.6%. The increase is related to a 1.0 increase in FTE allocations that were redirected from the General Counsel (0.5 FTE) and Lobbying (0.5 FTE) programs.

Long-term Plan Linkages: None

Department: Executive Direction

Program Manager: David Fisk (386) 312-2300

Program Goal: The goal of the executive direction program is to develop, implement, and improve management planning and reporting systems to maximize District efficiencies.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	X

Executive Direction

Level 5 Project or Program

EXEC Executive Direction	\$1,702,870
Estimated Start: 10/1/2011	Estimated Completion: 9/30/2012

Project Manager: David Fisk (386) 312-2300

Description: The Executive Office includes the Executive Director, Assistant Executive Director, Deputy Executive Director, and administrative staff. The responsibilities of the Executive Office include directing the District's activities in support of the Governing Board, implementing Board policies, and directing overall staff operations and activities.

The Governing Board sets policies for the District to manage and protect water and water related resources by maintaining a balance between meeting the needs of current and future water users while protecting the environment.

The Office of Budget & Management Reporting (OB&MR) is an Executive support function. OB&MR coordinates the development of the District's annual budget, while ensuring it is approved and executed in accordance with the laws of the State of Florida. OB&MR is responsible for facilitating the development, maintenance, and distribution of management and statutorily-mandated reports for the Governing Board, Executive Office, and Executive Management Team.

Justification: Section 373.079, Florida Statute (F.S.), provides the authority for the Governing Board to employ an Executive Director and other personnel and assistants. Section 373.073, F.S., provides that the governing board of each water management district shall be composed of 9 members who shall reside within the district. Section 373.083, F.S., outlines the general powers and duties of the Governing Board. Section 373.536, F.S., outlines the water management districts' budget and hearing processes. Chapter 200, F.S. provides the determination of Millage. The water management districts are authorized to assess property taxes and with this authority, the districts must comply with the Truth-In-Millage (TRIM) statutes (S. 200.065, F.S.). Other reports the water management districts are required to submit in a timely manner are outlined in the Section 373, F.S.

WBS Cost Account Description	Cost Account	Total Amount
— Executive Direction	0010900	\$1,081,407
— Budget and Management Reporting	0010901	\$621,463
Total WBS		\$1,702,870

Chart of Account	Funding Source	Object Code	Total Amount
01-11-11-0010-1201-04900	District Sources	Regular Salaries & Wages	\$725,305
01-11-11-0010-2101-04900	District Sources	Social Security	\$55,486
01-11-11-0010-2201-04900	District Sources	Retirement	\$36,844
01-11-11-0010-2301-04900	District Sources	Employees Group Insurance	\$86,222
01-11-11-0010-3103-04900	District Sources	Consultant Services	\$100,000
01-11-11-0010-3105-04900	District Sources	Legislative Services	\$18,000
01-11-11-0010-4002-04900	District Sources	Travel and Training-Related Travel	\$49,050
01-11-11-0010-4901-04900	District Sources	Legal Advertising & Public Notices	\$8,800
01-11-11-0010-5100-04900	District Sources	Office Support Supplies	\$1,400

Executive Direction

Chart of Account	Funding Source	Object Code	Total Amount
01-11-11-0010-5106-04900	District Sources	Office Furn/Equipment under \$1000	\$300
01-15-11-0010-1201-04901	District Sources	Regular Salaries & Wages	\$440,315
01-15-11-0010-2101-04901	District Sources	Social Security	\$33,684
01-15-11-0010-2201-04901	District Sources	Retirement	\$23,200
01-15-11-0010-2301-04901	District Sources	Employees Group Insurance	\$77,833
01-15-11-0010-4002-04901	District Sources	Travel and Training-Related Travel	\$4,200
01-15-11-0010-4901-04901	District Sources	Legal Advertising & Public Notices	\$40,681
01-15-11-0010-5100-04901	District Sources	Office Support Supplies	\$1,000
01-15-11-0010-5105-04901	District Sources	Computer Supplies	\$50
01-15-11-0010-5106-04901	District Sources	Office Furn/Equipment under \$1000	\$400
01-15-11-0010-5200-04901	District Sources	Field & Facilities Support Supplies	\$50
01-15-11-0010-5401-04901	District Sources	Books & Technical Materials	\$50
COA Total			\$1,702,870

Work Plan and Budget by Program

Budget - Executive Direction

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$1,645,754	97.27%	\$1,611,905	100.00%	\$1,702,870	100.00%
Local Sources	\$46,215	2.73%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$1,691,969	100.00%	\$1,611,905	100.00%	\$1,702,870	100.00%

Designated Sources

District Sources

District Sources	\$1,645,754	\$1,611,905	\$1,702,870
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Local Sources

Local Sources-WMDs	\$46,215	\$0	\$0
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$1,513,303	89.44%	\$1,418,350	87.99%	\$1,478,889	86.85%
Other Personal Services	\$111,208	6.57%	\$116,769	7.24%	\$118,000	6.93%
Operating Expenses	\$67,459	3.99%	\$76,786	4.76%	\$105,981	6.22%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$1,691,969	100.00%	\$1,611,905	100.00%	\$1,702,870	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
11.50	11.50	12.50

Program Name: 6.1.20 General Counsel - General Counsel

Description: The general counsel program of the St. Johns River Water Management District represents the District in all legal matters, including administrative, state, and federal controversies at both the trial and appellate levels, rulemaking and support of regulatory permitting and compliance. Real property closings are handled by retained real estate counsel. Legal services are delivered directly to the Governing Board and District staff consistent with the policies and directives of the Governing Board.

Changes & Trends: For fiscal year (FY) 2011-2012, the program budget will decrease by 23.9 % due to a reduction in Salaries and Benefits related to the loss of 2.20 full time equivalents (FTEs) and the 3.0% employee contribution to the Florida Retirement System. The program will also reduce its budget for Consultant Services (-\$333,000) and Court Reporter and Transcriptions Service (-\$162,950) under Other Personal Services.

Long-term Plan Linkages: None

Department: Executive Direction

Program Manager: Hans Tanzler (386) 312-2306

Program Goal: The goal of the general counsel program is to provide quality and cost effective legal services in a timely manner.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
X	X	X	X

General Counsel

Level 5 Project or Program

COUNSEL General Counsel	\$2,613,052
Estimated Start: 10/1/2011	Estimated Completion: 9/30/2012

Project Manager: Hans Tanzler (386) 312-2306

Description: The Office of General Counsel represents the District in all legal matters, including rulemaking, regulatory permitting and compliance support, providing advice on legislation and District Policy, and handling personnel, property, and conflict matters. Most real property transactions are handled by retained real estate counsel. Legal services are delivered by providing advice to the Governing Board, staff, and by representing the District in administrative, state, and federal cases at both the trial and appellate levels.

Justification: Section 373.079(5), F.S., authorizes the District to employ a legal staff and represent the District in all proceedings of an administrative or judicial nature and to assist in the administration of the provisions of Chapter 373.

WBS Cost Account Description	Cost Account	Total Amount
— General Counsel	0030900	\$2,613,052

Total WBS \$2,613,052

Chart of Account	Funding Source	Object Code	Total Amount
01-12-11-0030-1201-04900	District Sources	Regular Salaries & Wages	\$1,705,313
01-12-11-0030-1401-04900	District Sources	Overtime Wages	\$3,000
01-12-11-0030-2101-04900	District Sources	Social Security	\$130,456
01-12-11-0030-2201-04900	District Sources	Retirement	\$86,531
01-12-11-0030-2301-04900	District Sources	Employees Group Insurance	\$222,152
01-12-11-0030-3101-04900	District Sources	Legal Services/Attorney's Fees	\$150,000
01-12-11-0030-3103-04900	District Sources	Consultant Services	\$150,000
01-12-11-0030-3111-04900	District Sources	Training Services	\$6,000
01-12-11-0030-3301-04900	District Sources	Court Reporter & Transcription Service	\$30,000
01-12-11-0030-4002-04900	District Sources	Travel and Training-Related Travel	\$10,000
01-12-11-0030-4701-04900	District Sources	Printing & Reproduction Services	\$4,500
01-12-11-0030-4901-04900	District Sources	Legal Advertising & Public Notices	\$16,000
01-12-11-0030-4902-04900	District Sources	Recording & Court Costs	\$61,000
01-12-11-0030-5100-04900	District Sources	Office Support Supplies	\$5,700
01-12-11-0030-5106-04900	District Sources	Office Furn/Equipment under \$1000	\$3,000
01-12-11-0030-5401-04900	District Sources	Books & Technical Materials	\$29,400

COA Total \$2,613,052

Budget - General Counsel

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$2,789,137	100.00%	\$3,434,886	100.00%	\$2,613,052	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$2,789,137	100.00%	\$3,434,886	100.00%	\$2,613,052	100.00%

Designated Sources

District Sources

District Sources	\$2,789,137	\$3,434,886	\$2,613,052
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$2,444,163	87.63%	\$2,471,891	71.96%	\$2,147,452	82.18%
Other Personal Services	\$241,611	8.66%	\$816,786	23.78%	\$336,000	12.86%
Operating Expenses	\$103,363	3.71%	\$146,209	4.26%	\$129,600	4.96%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$2,789,137	100.00%	\$3,434,886	100.00%	\$2,613,052	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
24.20	24.20	22.00

Program Name: 6.1.30 Inspector General - Inspector General

Description: The inspector general program of the St. Johns River Water Management District assists the Governing Board and management of the District in the effective discharge of their responsibilities as they relate to the District's policies, internal controls, and senior management reporting practices. The objective of the program is to provide the Governing Board and management of the District with information about the adequacy and effectiveness of the District's system of internal control and the quality of performance in carrying out assigned responsibilities. The Office of Inspector General shall serve as an independent appraisal function within the District to examine and evaluate District activities. To this end, the Office of Inspector General shall furnish the District with analysis, appraisals, recommendations, counsel, and information concerning the activities reviewed. Additionally, the Office of Inspector General shall provide a central point within the District for the coordination of and responsibility for activities that promote accountability, integrity, and efficiency.

Changes & Trends: The Inspector General's program budget for FY 2011-2012 will decrease 44.6 %, which is primarily due to the loss of 1.0 full time equivalent and a 3.0 % employee contribution to the Florida Retirement System.

Long-term Plan Linkages: None

Department: Executive Direction

Program Manager: Tim Boyer (386) 329-4105

Program Goal: The goal of the inspector general program is to implement the Office of Inspector General audit plan and to perform duties assigned by the Governing Board.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
			X

Inspector General

Level 5 Project or Program

IG Inspector General **\$157,029**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Tim Boyer (386) 329-4105

Description: This program annually implements the Office of Inspector General's audit plan and performs duties assigned by the Governing Board.

Justification: The Inspector General is mandated per ss.373.079(4)(b) and Section 20.055, Florida Statutes. The Office of Inspector General provides independent, objective review and conditions reporting to the District's Governing Board.

WBS Cost Account Description	Cost Account	Total Amount
— Inspector General	0050900	\$157,029
Total WBS		\$157,029

Chart of Account	Funding Source	Object Code	Total Amount
01-16-11-0050-1201-04900	District Sources	Regular Salaries & Wages	\$123,717
01-16-11-0050-2101-04900	District Sources	Social Security	\$9,464
01-16-11-0050-2201-04900	District Sources	Retirement	\$7,757
01-16-11-0050-2301-04900	District Sources	Employees Group Insurance	\$14,341
01-16-11-0050-4002-04900	District Sources	Travel and Training-Related Travel	\$1,600
01-16-11-0050-5100-04900	District Sources	Office Support Supplies	\$50
01-16-11-0050-5401-04900	District Sources	Books & Technical Materials	\$100
COA Total			\$157,029

Work Plan and Budget by Program

Budget - Inspector General

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$289,706	100.00%	\$296,658	100.00%	\$157,029	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$289,706	100.00%	\$296,658	100.00%	\$157,029	100.00%

Designated Sources

District Sources

District Sources	\$289,706	\$296,658	\$157,029
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Use of Funds

<u>Classification</u>	\$		%		\$		%	
	\$	%	\$	%	\$	%	%	
Salaries & Benefits	\$287,167	99.12%	\$293,908	99.07%	\$155,279	98.89%		
Other Personal Services	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Operating Expenses	\$2,539	0.88%	\$2,750	0.93%	\$1,750	1.11%		
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%		
Total	\$289,706	100.00%	\$296,658	100.00%	\$157,029	100.00%		

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
2.00	2.00	1.00

Program Name: 6.1.40 Administrative Support - Administrative Support

Description: This program includes the Administration, Financial Management, Enterprise Records Management and Procurement Management Divisions. The Financial Management Division is responsible for providing timely, accurate and comprehensive information on the financial status of the District. The Division oversees the cash management and investment portfolio for the District. It is responsible for grant accounting, compliance and reporting to state and federal agencies, for custody and control of District's fixed assets, administering the external annual financial audit and preparing the District's monthly and annual financial reports. The Division is also responsible for the payroll and accounts payable functions. The Enterprise Records Management Division is responsible for managing public records in accordance with the Florida statutes and District policies and procedures and coordinates the response to public record requests. The Division's responsibilities includes the development and implementation of the District's electronic and paper-based record systems (except regulatory), the scientific resource center, switchboard and main reception area, and mail center. It maintains the District's scientific resource collection, and provides reference and research assistance.

Changes & Trends: The Administrative Support program's FY 2011-2012 budget will be reduced by 38.3% over the FY 2010-2011 funding level. A reduction in Salaries and Benefits is largely due to the loss of 12.0 full time equivalents (FTEs) through workforce reduction and internal transfers (to the Procurement program) as well as the 3.0% employee contribution to the Florida Retirement System. In addition, the program will eliminate contingent/temporary labor services under Other Personal Services.

Long-term Plan Linkages: None

Department: Finance and Administration

Program Manager: Ann Meuse (386) 329-4117

Program Goal: To provide timely, accurate and comprehensive information on the financial status of the District, provide open access to the District's public records and respond to public records request in a timely manner.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
			X

Administrative Support

Level 5 Project or Program

ADMIN Administrative Support **\$2,378,173**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Ann Meuse (386) 329-4117

Description: This program includes the Administrative Support, Financial Management, and Enterprise Records Management.

The Financial Management Division responsibilities include providing the public, the Governing Board, District staff and all District stakeholders with timely accurate and comprehensive information on the financial status of the District.

The Enterprise Records Management Division responsibilities include the District's electronic and paper-based record repositories (except regulatory), the scientific resource center, switchboard and main reception area, and mail center.

Justification: Responsible for: grant accounting; compliance and reporting to state and federal agencies; custody and control of District's fixed assets; administering the external annual financial audit (including the Florida Single Audit Act); preparing the Comprehensive and Annual Financial Reports (CAFR); electronic records management; District clerk's function; scientific resource center (library); mail; and receiving and directing the public via the switchboard and main reception area.

WBS Cost Account Description	Cost Account	Total Amount
— Administrative Support	0100900	\$265,042
— Financial Management	0100901	\$1,216,062
— Enterprise Records Management	0100905	\$897,069
Total WBS		\$2,378,173

Chart of Account	Funding Source	Object Code	Total Amount
01-21-11-0100-1201-04900	District Sources	Regular Salaries & Wages	\$116,189
01-21-11-0100-2101-04900	District Sources	Social Security	\$8,888
01-21-11-0100-2201-04900	District Sources	Retirement	\$7,285
01-21-11-0100-2301-04900	District Sources	Employees Group Insurance	\$14,290
01-21-11-0100-4002-04900	District Sources	Travel and Training-Related Travel	\$13,200
01-21-11-0100-4802-04900	District Sources	Incentives, Awards, & Recognition	\$1,350
01-21-11-0100-5100-04900	District Sources	Office Support Supplies	\$400
01-21-11-0100-5401-04900	District Sources	Books & Technical Materials	\$200
01-23-11-0100-1201-04901	District Sources	Regular Salaries & Wages	\$849,722
01-23-11-0100-1401-04901	District Sources	Overtime Wages	\$1,000
01-23-11-0100-2101-04901	District Sources	Social Security	\$65,004
01-23-11-0100-2201-04901	District Sources	Retirement	\$41,442
01-23-11-0100-2301-04901	District Sources	Employees Group Insurance	\$159,094
01-23-11-0100-3103-04901	District Sources	Consultant Services	\$16,500
01-23-11-0100-3201-04901	District Sources	Auditing & Accounting Services	\$78,000
01-23-11-0100-4603-04901	District Sources	Repair & Maint of Equipment	\$400

Administrative Support

Chart of Account	Funding Source	Object Code	Total Amount
01-23-11-0100-5100-04901	District Sources	Office Support Supplies	\$3,850
01-23-11-0100-5106-04901	District Sources	Office Furn/Equipment under \$1000	\$500
01-23-11-0100-5401-04901	District Sources	Books & Technical Materials	\$550
01-25-11-0100-1201-04900	District Sources	Regular Salaries & Wages	\$76,752
01-25-11-0100-1201-04905	District Sources	Regular Salaries & Wages	\$422,427
01-25-11-0100-2101-04900	District Sources	Social Security	\$5,872
01-25-11-0100-2101-04905	District Sources	Social Security	\$32,316
01-25-11-0100-2201-04900	District Sources	Retirement	\$3,769
01-25-11-0100-2201-04905	District Sources	Retirement	\$20,741
01-25-11-0100-2301-04900	District Sources	Employees Group Insurance	\$13,847
01-25-11-0100-2301-04905	District Sources	Employees Group Insurance	\$73,405
01-25-11-0100-4201-04905	District Sources	Postage	\$100,000
01-25-11-0100-4203-04905	District Sources	Freight Moving and Storage	\$3,000
01-25-11-0100-4401-04905	District Sources	Rental of Buildings & Property	\$29,500
01-25-11-0100-4406-04905	District Sources	Rental of Other Equipment	\$1,680
01-25-11-0100-4603-04900	District Sources	Repair & Maint of Equipment	\$3,000
01-25-11-0100-5401-04905	District Sources	Books & Technical Materials	\$27,000
01-25-11-0100-5402-04905	District Sources	Subscriptions	\$100,000
01-26-11-0100-4201-04905	District Sources	Postage	\$85,000
01-26-11-0100-4901-04905	District Sources	Legal Advertising & Public Notices	\$2,000
COA Total			\$2,378,173

Work Plan and Budget by Program

Budget - Administrative Support

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$3,984,994	100.00%	\$3,856,479	100.00%	\$2,378,173	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$3,984,994	100.00%	\$3,856,479	100.00%	\$2,378,173	100.00%

Designated Sources

District Sources

District Sources	\$3,984,994	\$3,856,479	\$2,378,173
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$2,980,006	74.78%	\$2,997,804	77.73%	\$1,912,043	80.40%
Other Personal Services	\$437,379	10.98%	\$322,100	8.35%	\$94,500	3.97%
Operating Expenses	\$567,609	14.24%	\$526,575	13.65%	\$371,630	15.63%
Capital Outlay	\$0	0.00%	\$10,000	0.26%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$3,984,994	100.00%	\$3,856,479	100.00%	\$2,378,173	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
37.00	38.00	26.00

Program Name: 6.1.50 Fleet Services - Fleet Services for Transportation and Equipment Management

Description: The fleet services for transportation and equipment management program of the St. Johns River Water Management District is responsible for assisting staff in determining and meeting their vehicle and equipment needs and providing efficient maintenance and repair services. The transportation staff maintains a fleet of 236 vehicles and approximately 900 pieces of equipment to support all District programs and projects. All routine maintenance and repairs of vehicles and equipment are performed in-house. Major component repair and refurbishment services, and repairs to specialty equipment are contracted out.

Changes & Trends: As part of the districtwide cost cutting and consolidation effort, the program will have a net reduction of 2.05 full time equivalents (FTEs) in FY 2011-2012 through layoffs and internal transfers. The program will also not to replace any vehicle and heavy equipment in the next two years.

Long-term Plan Linkages: Five-Year Infrastructure Management, and Operations and Maintenance Plan

Department: Operations and Land Resources

Program Manager: Bruce Wolfred (386) 329-4431

Program Goal: The goal of the fleet services for transportation and equipment management program is to provide for the transportation and equipment needs of District staff in support of their programs and projects.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
			X

Fleet Services for Transportation and Equipment Management

Level 5 Project or Program

FLEET Fleet Services for Transportation and Equipment Management **\$3,467,218**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Bruce Wolfred (386) 329-4431

Description: This program is responsible for assisting staff in determining and meeting their vehicle and equipment needs and providing efficient maintenance and repair services.

Justification: To provide for the transportation and equipment needs of District employees in support of their programs and projects.

WBS Cost Account Description	Cost Account	Total Amount
— Other Program Costs	0151900	\$3,467,218
Total WBS		\$3,467,218

Chart of Account	Funding Source	Object Code	Total Amount
01-13-11-0151-4501-04900	District Sources	Insurance & Bonds	\$100,000
01-26-11-0151-4002-04900	District Sources	Travel and Training-Related Travel	\$10,000
01-63-11-0151-1201-04900	District Sources	Regular Salaries & Wages	\$4,414
01-63-11-0151-2101-04900	District Sources	Social Security	\$338
01-63-11-0151-2201-04900	District Sources	Retirement	\$217
01-63-11-0151-2301-04900	District Sources	Employees Group Insurance	\$56
01-64-11-0151-1201-04900	District Sources	Regular Salaries & Wages	\$643,018
01-64-11-0151-1401-04900	District Sources	Overtime Wages	\$6,000
01-64-11-0151-1402-04900	District Sources	On Call Wages	\$20,100
01-64-11-0151-1403-04900	District Sources	Hazard Wages	\$500
01-64-11-0151-2101-04900	District Sources	Social Security	\$49,191
01-64-11-0151-2201-04900	District Sources	Retirement	\$31,572
01-64-11-0151-2301-04900	District Sources	Employees Group Insurance	\$168,557
01-64-11-0151-4002-04900	District Sources	Travel and Training-Related Travel	\$2,350
01-64-11-0151-4403-04900	District Sources	Rental/Lease of Vehicles	\$30,000
01-64-11-0151-4406-04900	District Sources	Rental of Other Equipment	\$216,500
01-64-11-0151-4603-04900	District Sources	Repair & Maint of Equipment	\$475,000
01-64-11-0151-4906-04900	District Sources	Permits & Other Fees	\$3,000
01-64-11-0151-5106-04900	District Sources	Office Furn/Equipment under \$1000	\$3,000
01-64-11-0151-5201-04900	District Sources	Maintenance Repair Parts and Supplies	\$450,800
01-64-11-0151-5202-04900	District Sources	Tires & Tubes	\$53,000
01-64-11-0151-5209-04900	District Sources	Safety Supplies	\$3,700
01-64-11-0151-5211-04900	District Sources	Motor Fuels & Lubricants	\$1,148,205
01-64-11-0151-5221-04900	District Sources	Field Equip/Tools under \$1000	\$35,000
01-64-11-0151-5401-04900	District Sources	Books & Technical Materials	\$2,700
01-64-11-0151-6403-04900	District Sources	Field Equip/Tools over \$1000	\$10,000
COA Total			\$3,467,218

Budget - Fleet Services for Transportation and Equipment Management

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$4,284,918	100.00%	\$4,142,157	100.00%	\$3,467,218	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$4,284,918	100.00%	\$4,142,157	100.00%	\$3,467,218	100.00%

Designated Sources

District Sources

District Sources	\$4,284,918	\$4,117,157	\$3,467,218
Land Management Revenue	\$0	\$25,000	\$0

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$1,029,694	24.03%	\$1,073,006	25.90%	\$923,963	26.65%
Other Personal Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Operating Expenses	\$2,095,737	48.91%	\$2,248,250	54.28%	\$2,533,255	73.06%
Capital Outlay	\$1,159,486	27.06%	\$820,901	19.82%	\$10,000	0.29%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$4,284,918	100.00%	\$4,142,157	100.00%	\$3,467,218	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
17.70	17.55	15.50

Program Name: 6.1.60 Procurement / Contract Administration - Procurement / Contract Administration

Description: The Procurement Division responsibilities are to insure the purchase of the best value in goods and services to meet the needs of the District. The division promotes fair and open competition in the District's procurement processes. This Division manages the District's diversity program, the purchasing card program, updates to the vendor database and to the contract information system database, the District's procurement policies and practices, and the procurement website. It oversees the warehouse function of the District which maintains over 800 diverse items in inventory available to staff to perform their duties. The District's package receiving and delivery is handled by warehouse staff as well as assisting with identification of fixed assets, recycling of paper, and the vehicle e-pass program. The District's paper and box recycling and concession contract are handled by this division.

Changes & Trends: Established in 2011-2012 as a new District program, the procurement function has been reported to the Governor, Legislature and other interested parties in the August 1 Standard Format Tentative Budget Submission.

The program includes 15.0 full time equivalents (FTEs) responsible for procurement and contract administration. The number of staff assigned to the Procurement program has decreased from 25.2 FTEs in FY 2010-2011 to 15.0 in FY 2011-2012. Three of the FTEs allocated do not directly report to the Department of Finance and Administration, Procurement Division. Their reporting lines are to the Department of Water Resources (2.0 FTEs) and the Department of Operations and Land Resources (1.0 FTE). They serve as coordinators between their respective departments and the Procurement Division. In addition, 3.0 FTEs working in the District's stores/warehouse are included in this program.

Long-term Plan Linkages: None

Department: Finance and Administration

Program Manager: Debbie Stratton (386) 329-4196

Program Goal: To promote fair and open competition in the District's procurement process and insure the purchase of the best value in goods and services to meet the District's needs in an effective and efficient manner.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
			X

Procurement / Contract Administration

Level 5 Project or Program

PROCURE Procurement / Contract Administration **\$1,348,053**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Debbie Stratton (386) 329-4196

Description: Insure adherence with all state, federal, and District legal requirements regulating the procurement of commodities and services, as well as insuring the proper expenditure and contract management of funds to assure the best value in commodity and services purchases.

The Procurement Division also provides warehouse support (shipping and receiving) for District departments and programs, manages the District p-card program, concessions, recycling and vehicle e-pass.

Justification: To insure the purchase of the best value in goods and services to meet the needs of the District. To promote fair and open competition in the District's procurement processes.

WBS Cost Account Description	Cost Account	Total Amount
— Procurement / Contract Administration	0130930	\$1,348,053

Total WBS \$1,348,053

Chart of Account	Funding Source	Object Code	Total Amount
01-21-11-0130-6401-04930	District Sources	Office Furn/Equipment over \$1000	\$5,500
01-23-11-0130-3103-04930	District Sources	Consultant Services	\$4,900
01-25-11-0130-3103-04930	District Sources	Consultant Services	\$40,000
01-26-11-0130-1201-04930	District Sources	Regular Salaries & Wages	\$687,378
01-26-11-0130-2101-04930	District Sources	Social Security	\$52,584
01-26-11-0130-2201-04930	District Sources	Retirement	\$33,468
01-26-11-0130-2301-04930	District Sources	Employees Group Insurance	\$128,965
01-26-11-0130-4701-04930	District Sources	Printing & Reproduction Services	\$100
01-26-11-0130-5100-04930	District Sources	Office Support Supplies	\$27,720
01-26-11-0130-5103-04930	District Sources	Duplication & Copier Supplies	\$32,000
01-26-11-0130-5105-04930	District Sources	Computer Supplies	\$55,000
01-26-11-0130-5106-04930	District Sources	Office Furn/Equipment under \$1000	\$2,500
01-26-11-0130-5200-04930	District Sources	Field & Facilities Support Supplies	\$4,800
01-26-11-0130-5203-04930	District Sources	Uniforms	\$1,000
01-26-11-0130-5226-04930	District Sources	Stores Over/Under Adjustments (General Services Use Only)	\$1,200
01-26-11-0130-5227-04930	District Sources	Dormant Materials (General Services Use Only)	\$2,000
01-41-11-0130-1201-04930	District Sources	Regular Salaries & Wages	\$138,611
01-41-11-0130-2101-04930	District Sources	Social Security	\$10,604
01-41-11-0130-2201-04930	District Sources	Retirement	\$6,806
01-41-11-0130-2301-04930	District Sources	Employees Group Insurance	\$19,374
01-61-11-0130-1201-04930	District Sources	Regular Salaries & Wages	\$72,342

Work Plan and Budget by Program

Procurement / Contract Administration

Chart of Account	Funding Source	Object Code	Total Amount
01-61-11-0130-2101-04930	District Sources	Social Security	\$5,534
01-61-11-0130-2201-04930	District Sources	Retirement	\$3,552
01-61-11-0130-2301-04930	District Sources	Employees Group Insurance	\$11,115
01-61-11-0130-4901-04930	District Sources	Legal Advertising & Public Notices	\$1,000
COA Total			\$1,348,053

Budget - Procurement / Contract Administration

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$0	0.00%	\$0	0.00%	\$1,348,053	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$0	0.00%	\$0	0.00%	\$1,348,053	100.00%

Designated Sources

District Sources

District Sources	\$0	\$0	\$1,348,053
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$0	0.00%	\$0	0.00%	\$1,170,333	86.82%
Other Personal Services	\$0	0.00%	\$0	0.00%	\$44,900	3.33%
Operating Expenses	\$0	0.00%	\$0	0.00%	\$127,320	9.44%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$5,500	0.41%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$0	0.00%	\$0	0.00%	\$1,348,053	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
0.00	0.00	15.00

Program Name: 6.1.70 Human Resources - Human Resources

Description: The Human Resources program of the St. Johns River Water Management District is responsible for providing ongoing support services for the District in a wide variety of personnel-related areas. These areas include staff recruitment and selection, benefits development and administration, wellness program development and implementation, employee relations activities, compensation plan development and administration, training and educational opportunities, and risk management activities.

Changes & Trends: For FY 2011-2012, the District will eliminate certain benefits previously offered (i.e. District match of Deferred Compensation and leave buy back) to be consistent with state agencies. District employees will contribute 3% of their salaries to the Florida Retirement System, reducing the District's annual expense. District employees will not receive merit based salary adjustments.

This program will reduce its workforce by eliminating 2.50 full-time equivalents (FTEs) as part of the districtwide cost cutting and consolidation effort.

The program's FY 2011-2012 budget shows a \$5.31 million decrease, or 58.7%, over the FY 2010-2011 level. The total budget reduction relates to the elimination of benefits, and a \$1.39 million reserve that was not utilized in FY 2010-2011.

Long-term Plan Linkages: None

Department: Executive Direction

Program Manager: Robin Hudson (386) 329-4165

Program Goal: The goal of the Office of Human Resources program is to attract and retain a competent workforce, to provide continuing training, and to protect the District from catastrophic financial loss.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
			X

Human Resources

Level 5 Project or Program

HR Human Resources **\$3,741,552**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Robin Hudson (386) 329-4165

Description: The Office of Human Resources (HR) is responsible for providing ongoing support services for the District in a wide variety of personnel related areas. These areas include: staff recruitment and selection, benefits development and administration, wellness program development and implementation, employee relations activities, compensation plan development and administration, training and education opportunities, and risk management activities.

Justification: This program supports the Office of Human Resources.

WBS Cost Account Description	Cost Account	Total Amount
— Administration	0060900	\$1,278,830
— Compensation and Classification	0060901	\$995,471
— Employee Benefits	0060902	\$542,600
— Recruiting and Placement	0060903	\$42,140
— Risk Management and Safety	0060904	\$496,787
— Training Services	0060905	\$267,724
— Wellness Program	0060907	\$118,000

Total WBS **\$3,741,552**

Chart of Account	Funding Source	Object Code	Total Amount
01-13-11-0060-1201-04900	District Sources	Regular Salaries & Wages	\$306,384
01-13-11-0060-1201-04901	District Sources	Regular Salaries & Wages	\$61,069
01-13-11-0060-1201-04902	District Sources	Regular Salaries & Wages	\$114,213
01-13-11-0060-1201-04904	District Sources	Regular Salaries & Wages	\$38,792
01-13-11-0060-1201-04905	District Sources	Regular Salaries & Wages	\$69,306
01-13-11-0060-1203-04901	District Sources	Terminated Leave	\$500,000
01-13-11-0060-1210-04901	District Sources	Over Maximum Annual Leave Cash Payout	\$5,000
01-13-11-0060-1215-04901	District Sources	Unplanned Salary Expenditures	\$170,913
01-13-11-0060-2101-04900	District Sources	Social Security	\$23,438
01-13-11-0060-2101-04901	District Sources	Social Security	\$4,672
01-13-11-0060-2101-04902	District Sources	Social Security	\$8,737
01-13-11-0060-2101-04904	District Sources	Social Security	\$3,045
01-13-11-0060-2101-04905	District Sources	Social Security	\$5,302
01-13-11-0060-2201-04900	District Sources	Retirement	\$16,624
01-13-11-0060-2201-04901	District Sources	Retirement	\$2,998
01-13-11-0060-2201-04902	District Sources	Retirement	\$5,608
01-13-11-0060-2201-04904	District Sources	Retirement	\$1,905
01-13-11-0060-2201-04905	District Sources	Retirement	\$3,063
01-13-11-0060-2301-04900	District Sources	Employees Group Insurance	\$31,959

Work Plan and Budget by Program

Human Resources

Chart of Account	Funding Source	Object Code	Total Amount
01-13-11-0060-2301-04901	District Sources	Employees Group Insurance	\$6,016
01-13-11-0060-2301-04902	District Sources	Employees Group Insurance	\$17,042
01-13-11-0060-2301-04904	District Sources	Employees Group Insurance	\$3,045
01-13-11-0060-2301-04905	District Sources	Employees Group Insurance	\$6,053
01-13-11-0060-2302-04902	District Sources	Retiree Group Insurance Supplement	\$100,000
01-13-11-0060-2303-04902	District Sources	Employee Health Savings Account	\$150,000
01-13-11-0060-2304-04901	District Sources	Budgeted Fringe Benefits	\$242,803
01-13-11-0060-2501-04900	District Sources	Unemployment Compensation	\$858,000
01-13-11-0060-3101-04900	District Sources	Legal Services/Attorney's Fees	\$5,000
01-13-11-0060-3101-04902	District Sources	Legal Services/Attorney's Fees	\$33,000
01-13-11-0060-3102-04903	District Sources	Health and Wellness	\$3,500
01-13-11-0060-3102-04907	District Sources	Health and Wellness	\$52,000
01-13-11-0060-3103-04902	District Sources	Consultant Services	\$114,000
01-13-11-0060-3103-04903	District Sources	Consultant Services	\$4,000
01-13-11-0060-3111-04905	District Sources	Training Services	\$100,000
01-13-11-0060-3301-04900	District Sources	Court Reporter & Transcription Service	\$1,500
01-13-11-0060-3401-04907	District Sources	Temporary (Contingent) Labor Services	\$43,000
01-13-11-0060-3413-04907	District Sources	Janitorial Services	\$13,000
01-13-11-0060-4002-04900	District Sources	Travel and Training-Related Travel	\$7,525
01-13-11-0060-4202-04903	District Sources	Moving Expenses	\$15,000
01-13-11-0060-4406-04905	District Sources	Rental of Other Equipment	\$2,000
01-13-11-0060-4501-04904	District Sources	Insurance & Bonds	\$450,000
01-13-11-0060-4603-04907	District Sources	Repair & Maint of Equipment	\$7,500
01-13-11-0060-4802-04900	District Sources	Incentives, Awards, & Recognition	\$17,000
01-13-11-0060-4803-04900	District Sources	Meeting Resources	\$6,000
01-13-11-0060-4901-04903	District Sources	Legal Advertising & Public Notices	\$15,000
01-13-11-0060-4906-04903	District Sources	Permits & Other Fees	\$4,640
01-13-11-0060-5100-04900	District Sources	Office Support Supplies	\$4,000
01-13-11-0060-5200-04907	District Sources	Field & Facilities Support Supplies	\$2,500
01-13-11-0060-5401-04901	District Sources	Books & Technical Materials	\$2,000
01-13-11-0060-5402-04900	District Sources	Subscriptions	\$1,400
01-13-11-0060-5403-04905	District Sources	Educational Reimbursements	\$40,000
01-13-11-0060-5404-04905	District Sources	Memberships, Dues, Certifications	\$42,000
COA Total			\$3,741,552

Budget - Human Resources

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$4,016,869	100.00%	\$9,056,167	100.00%	\$3,741,552	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$4,016,869	100.00%	\$9,056,167	100.00%	\$3,741,552	100.00%

Designated Sources

District Sources

District Sources	\$4,016,869	\$9,056,167	\$3,741,552
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$2,689,691	66.96%	\$6,094,111	67.29%	\$2,755,987	73.66%
Other Personal Services	\$373,667	9.30%	\$476,063	5.26%	\$369,000	9.86%
Operating Expenses	\$953,511	23.74%	\$1,050,993	11.61%	\$616,565	16.48%
Capital Outlay	\$0	0.00%	\$50,000	0.55%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$1,385,000	15.29%	\$0	0.00%
Total	\$4,016,869	100.00%	\$9,056,167	100.00%	\$3,741,552	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
11.00	11.00	8.50

Program Name: 6.1.80 Communication - Communications Telecommunications

Description: The Telecommunications program is jointly managed by two departments.

Land-based communications are managed by the Department of Operations and Land Resources - Jerry Hafner.

Wireless communications are managed by the Department of Information Resources - Martin Barnes.

Changes & Trends: The program budget for FY 2011-2012 is nearly the same as FY 2010-2011. A slight, \$12,938 or 1.1%, increase reflects and increase in 0.25 full-time equivalents (FTEs) allocated to the program. The District's communication needs will be evaluated in FY 2011-2012 to ensure the proper level of service is provided.

Long-term Plan Linkages: None

Department: Operations and Land Resources

Program Manager: Tony Bradfield (386) 937-0507

Program Goal: The goal of the telecommunications program is to provide reliable communication devices to District staff.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
			X

Communications Telecommunications

Level 5 Project or Program

TELECOMM Telecommunications **\$1,147,879**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Jerry Hafner (386) 937-0508

Description: This project will provide for equipment and service packages for all telecommunications required for the District to conduct business. It is co-managed by two Departments:

1. The Department of Operations and Land Resources manages the telephone and communications expenses related to facilities. Jerry Hafner is the project manager.
2. The Department of Information Resources manages the cellular telephones and computer/technology services for the District. Martin Barnes is the project manager.

Justification: To provide for equipment and service packages for all telecommunications required for the District to conduct business, including telephone, cellular, and pager communications.

WBS Cost Account Description	Cost Account	Total Amount
— Telecommunications	0080900	\$1,147,879

Total WBS \$1,147,879

Chart of Account	Funding Source	Object Code	Total Amount
01-63-11-0080-4102-04900	District Sources	Cellular Telephones	\$1,000
01-63-24-0080-4102-04900	Land Management Revenue	Cellular Telephones	\$650
01-64-11-0080-4101-04900	District Sources	Telephone & Communications	\$600,000
01-65-11-0080-4102-04900	District Sources	Cellular Telephones	\$300
01-72-11-0080-1201-04900	District Sources	Regular Salaries & Wages	\$75,188
01-72-11-0080-2101-04900	District Sources	Social Security	\$5,752
01-72-11-0080-2201-04900	District Sources	Retirement	\$3,692
01-72-11-0080-2301-04900	District Sources	Employees Group Insurance	\$12,497
01-72-11-0080-4102-04900	District Sources	Cellular Telephones	\$448,800

COA Total \$1,147,879

Work Plan and Budget by Program

Budget - Communications Telecommunications

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	Source	\$	%	\$	%	\$
District Sources	\$1,035,408	99.92%	\$1,133,657	99.89%	\$1,147,879	100.00%
Local Sources	\$123	0.01%	\$563	0.05%	\$0	0.00%
State Sources	\$720	0.07%	\$720	0.06%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$1,036,251	100.00%	\$1,134,941	100.00%	\$1,147,879	100.00%

Designated Sources

District Sources

District Sources	\$1,034,854	\$1,132,157	\$1,147,229
Land Management Revenue	\$554	\$1,500	\$650

Local Sources

Local Sources-WMDs	\$123	\$563	\$0
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State Sources

State-Federal through State	\$720	\$720	\$0
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$51,527	4.97%	\$83,183	7.33%	\$97,129	8.46%
Other Personal Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Operating Expenses	\$984,723	95.03%	\$1,051,758	92.67%	\$1,050,750	91.54%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$1,036,251	100.00%	\$1,134,941	100.00%	\$1,147,879	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
1.00	1.00	1.25

Program Name: 6.2.00 Computer Information Systems - Information Technology

Description: The Information Technology Program of the St. Johns River Water Management District provides for the management and support of the district's information systems and computing infrastructure. The systems include applications that store, process, and analyze collected data. Software development, code maintenance, and user support for the district's regulatory, business, and scientific applications are key components of the program. Software development efforts include the creation of applications that are integrated with a Web-enabled geographic information system (GIS). The computing infrastructure includes the desktop environment, and communication resources, including the network, enterprise databases, desktop and notebook computers multifunction printing devices, mobile devices, wireless communications, high-volume data storage devices, sophisticated computing resources, and various peripheral hardware. This program plays a critical leadership role in establishing standards, providing secure access to resources, and leading the development and implementation of new technology at the district.

Changes & Trends: The Department of Information Resources is leveraging technology to support applications such as E-permitting, E-REG, Environmental Database, Human Resource Management, and Document Management systems.

The program has a 35.7% reduction in its FY 2011-2012 budget when compared to the FY 2010-2011 Amended Budget. Salaries and Benefits are reduced due to the reduction of 5.0 FTEs and the 3.0% mandatory FRS employee contribution. The program has reduced its Other Personal Services budget for contingent workers by 48.0% development related to no application development projects in the program. In addition, the Capital Outlay has been reduced (-\$474,689 or 53.1%) by extending the replacement cycle for laptops from three years to four years and desktops and servers from four years to five years.

Long-term Plan Linkages: Information Resources Five Quarter Technology Plan

Department: Information Resources

Program Manager: Kevin Brown (386) 937-1253

Program Goal: The goal of the computer information systems program is to provide a service-oriented and cost-effective computing environment that enables the district to operate in an efficient, productive, and contemporary manner.

Core Mission

Water Supply	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
			X

Information Technology

Level 5 Project or Program

IR Information Technology for General Program Support **\$7,279,736**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Kevin Brown (386) 937-1253

Description: General program support includes the procuring and development of computer systems hardware, applications, desktop workstations, network communications, commercial off the shelf software, enterprise databases, and wireless communication devices to sustain the district's operational efficiency mission.

Justification: Support and maintenance of the district's computing resources and information systems is required to ensure the agency's efficient and effective operation.

WBS Cost Account Description	Cost Account	Total Amount
— Executive Direction	0200901	\$367,362
— Administrative Services	0200902	\$138,934
— Application Maintenance	0200903	\$3,721,913
— Computer Operations	0200904	\$1,393,993
— Network Support	0200905	\$397,356
— Desk Top Support	0200906	\$1,260,178

Total WBS \$7,279,736

Chart of Account	Funding Source	Object Code	Total Amount
01-71-11-0200-1201-04901	District Sources	Regular Salaries & Wages	\$249,430
01-71-11-0200-1201-04902	District Sources	Regular Salaries & Wages	\$97,906
01-71-11-0200-2101-04901	District Sources	Social Security	\$19,081
01-71-11-0200-2101-04902	District Sources	Social Security	\$7,490
01-71-11-0200-2201-04901	District Sources	Retirement	\$11,586
01-71-11-0200-2201-04902	District Sources	Retirement	\$4,807
01-71-11-0200-2301-04901	District Sources	Employees Group Insurance	\$25,965
01-71-11-0200-2301-04902	District Sources	Employees Group Insurance	\$24,731
01-71-11-0200-3103-04901	District Sources	Consultant Services	\$10,000
01-71-11-0200-3108-04901	District Sources	Computer Technology Services	\$51,300
01-71-11-0200-3111-04904	District Sources	Training Services	\$10,000
01-71-11-0200-4002-04904	District Sources	Travel and Training-Related Travel	\$151,000
01-71-11-0200-5105-04906	District Sources	Computer Supplies	\$1,500
01-71-11-0200-5106-04902	District Sources	Office Furn/Equipment under \$1000	\$2,000
01-71-11-0200-5401-04904	District Sources	Books & Technical Materials	\$500
01-72-11-0200-1201-04904	District Sources	Regular Salaries & Wages	\$485,236
01-72-11-0200-1201-04905	District Sources	Regular Salaries & Wages	\$219,312
01-72-11-0200-1401-04904	District Sources	Overtime Wages	\$9,800
01-72-11-0200-1401-04905	District Sources	Overtime Wages	\$2,000
01-72-11-0200-2101-04904	District Sources	Social Security	\$37,121
01-72-11-0200-2101-04905	District Sources	Social Security	\$16,777

Information Technology

Chart of Account	Funding Source	Object Code	Total Amount
01-72-11-0200-2201-04904	District Sources	Retirement	\$23,825
01-72-11-0200-2201-04905	District Sources	Retirement	\$10,768
01-72-11-0200-2301-04904	District Sources	Employees Group Insurance	\$64,794
01-72-11-0200-2301-04905	District Sources	Employees Group Insurance	\$35,099
01-72-11-0200-3108-04903	District Sources	Computer Technology Services	\$160,000
01-72-11-0200-3108-04904	District Sources	Computer Technology Services	\$81,000
01-72-11-0200-3108-04905	District Sources	Computer Technology Services	\$70,000
01-72-11-0200-3108-04906	District Sources	Computer Technology Services	\$200,000
01-72-11-0200-3401-04904	District Sources	Temporary (Contingent) Labor Services	\$27,500
01-72-11-0200-4309-04905	District Sources	Other Utilities	\$3,400
01-72-11-0200-4402-04906	District Sources	Rental of Copiers/Multi Function Printers	\$233,000
01-72-11-0200-4603-04904	District Sources	Repair & Maint of Equipment	\$40,000
01-72-11-0200-4603-04905	District Sources	Repair & Maint of Equipment	\$40,000
01-72-11-0200-5100-04902	District Sources	Office Support Supplies	\$2,000
01-72-11-0200-5107-04903	District Sources	Computer Software	\$75,000
01-72-11-0200-5108-04906	District Sources	Computer Hardware under \$1000	\$50,000
01-72-11-0200-6406-04904	District Sources	Computer Hardware over \$1000	\$325,000
01-73-11-0200-1201-04903	District Sources	Regular Salaries & Wages	\$457,237
01-73-11-0200-1201-04904	District Sources	Regular Salaries & Wages	\$43,301
01-73-11-0200-1401-04903	District Sources	Overtime Wages	\$20,200
01-73-11-0200-2101-04903	District Sources	Social Security	\$34,979
01-73-11-0200-2101-04904	District Sources	Social Security	\$3,313
01-73-11-0200-2201-04903	District Sources	Retirement	\$22,450
01-73-11-0200-2201-04904	District Sources	Retirement	\$2,126
01-73-11-0200-2301-04903	District Sources	Employees Group Insurance	\$50,740
01-73-11-0200-2301-04904	District Sources	Employees Group Insurance	\$4,384
01-73-11-0200-3401-04903	District Sources	Temporary (Contingent) Labor Services	\$1,101,000
01-74-11-0200-1201-04903	District Sources	Regular Salaries & Wages	\$288,824
01-74-11-0200-1201-04904	District Sources	Regular Salaries & Wages	\$55,624
01-74-11-0200-1201-04906	District Sources	Regular Salaries & Wages	\$406,286
01-74-11-0200-1401-04904	District Sources	Overtime Wages	\$2,000
01-74-11-0200-1401-04906	District Sources	Overtime Wages	\$7,000
01-74-11-0200-2101-04903	District Sources	Social Security	\$22,095
01-74-11-0200-2101-04904	District Sources	Social Security	\$4,255
01-74-11-0200-2101-04906	District Sources	Social Security	\$31,081
01-74-11-0200-2201-04903	District Sources	Retirement	\$14,181
01-74-11-0200-2201-04904	District Sources	Retirement	\$2,731
01-74-11-0200-2201-04906	District Sources	Retirement	\$19,949
01-74-11-0200-2301-04903	District Sources	Employees Group Insurance	\$30,207
01-74-11-0200-2301-04904	District Sources	Employees Group Insurance	\$8,483
01-74-11-0200-2301-04906	District Sources	Employees Group Insurance	\$76,362
01-74-11-0200-3108-04904	District Sources	Computer Technology Services	\$12,000
01-74-11-0200-3401-04903	District Sources	Temporary (Contingent) Labor Services	\$145,000

Work Plan and Budget by Program

Information Technology

Chart of Account	Funding Source	Object Code	Total Amount
01-74-11-0200-3412-04903	District Sources	Software Maintenance Services	\$1,300,000
01-74-11-0200-4603-04906	District Sources	Repair & Maint of Equipment	\$20,000
01-74-11-0200-5108-04906	District Sources	Computer Hardware under \$1000	\$120,000
01-74-11-0200-6406-04906	District Sources	Computer Hardware over \$1000	\$95,000
COA Total			\$7,279,736

Budget - Information Technology

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	Source	\$	%	\$	%	\$
District Sources	\$12,935,024	99.22%	\$11,324,706	100.00%	\$7,279,736	100.00%
Local Sources	\$51,754	0.40%	\$0	0.00%	\$0	0.00%
State Sources	\$49,999	0.38%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$13,036,777	100.00%	\$11,324,706	100.00%	\$7,279,736	100.00%

Designated Sources

District Sources

District Sources	\$12,935,024	\$11,324,706	\$7,279,736
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Local Sources

Local Sources-WMDs	\$51,754	\$0	\$0
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State Sources

State-Federal through State	\$49,999	\$0	\$0
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Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$3,736,311	28.66%	\$3,721,533	32.86%	\$2,953,536	40.57%
Other Personal Services	\$6,271,310	48.10%	\$6,097,714	53.84%	\$3,167,800	43.52%
Operating Expenses	\$1,373,060	10.53%	\$610,770	5.39%	\$738,400	10.14%
Capital Outlay	\$1,656,095	12.70%	\$894,689	7.90%	\$420,000	5.77%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$13,036,778	100.00%	\$11,324,706	100.00%	\$7,279,736	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
36.00	37.25	32.25

Program Name: 6.3.00 Reserves and Designations - Reserves

Description: The reserves and designations program of the St. Johns River Water Management District provides funding for unforeseen emergencies and/or to supplement budgeted operating expenses as recommended by the Executive Office and approved by the Governing Board.

When reserve funds are utilized, the funds are transferred to the appropriate program and project for expenditure.

Changes & Trends: Due to the current recession and potential further reduction in state funding and ad valorem revenues, the District will maintain the amount of reserves at around \$5.0 million a year to address major project funding needs and unforeseeable revenue losses in coming years.

Long-term Plan Linkages: None

Department: Executive Direction

Program Manager: David Fisk (386) 312-2300

Program Goal: N/A

Core Mission

	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
Water Supply	X	X	X

Reserves

Level 5 Project or Program

RESERVE Reserves and Designations **\$5,000,000**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: David Fisk (386) 312-2300

Description: Reserves are budgeted to fund programs, projects, and activities that occur outside of the normal budget development process.

Justification: Reserve funding is necessary to handle emergency items as well as to fund programs, projects, and activities that occur outside of the normal budget development process.

WBS Cost Account Description	Cost Account	Total Amount
— Reserves	0300900	\$5,000,000
Total WBS		\$5,000,000

Chart of Account	Funding Source	Object Code	Total Amount
01-04-11-0300-9905-04900	District Sources	Budgeted Operating Reserves	\$5,000,000
COA Total			\$5,000,000

Work Plan and Budget by Program

Budget - Reserves

<u>Source of Funds</u>	<u>Actuals</u> 2009-2010		<u>Amended</u> 2010-2011		<u>Adopted</u> 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$0	0.00%	\$4,736,607	100.00%	\$5,000,000	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$0	0.00%	\$4,736,607	100.00%	\$5,000,000	100.00%

Designated Sources

District Sources

District Sources	\$0	\$4,736,607	\$5,000,000
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Use of Funds

<u>Classification</u>	<u>\$</u>		<u>%</u>		<u>\$</u>		<u>%</u>	
Salaries & Benefits	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Other Personal Services	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Operating Expenses	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$4,736,607	100.00%	\$5,000,000	100.00%	\$5,000,000	100.00%
Total	\$0	0.00%	\$4,736,607	100.00%	\$5,000,000	100.00%	\$5,000,000	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
0.00	0.00	0.00

Program Name: 6.4.10 Property Appraisers & Tax Collectors Commissions - Property Appraisers and Tax Collectors Commissions

Description: The property appraiser and tax collector program of the St. Johns River Water Management District provides for the commissions paid to the Property Appraiser's and Tax Collector's offices of each county within the District for services rendered in the collection of ad valorem taxes on behalf of the District.

Changes & Trends: The total taxable values estimated and submitted by the county property appraisers to the District in July 2011 indicated a reduction in total taxable values due to the continued decline in property values. Due to declining ad valorem revenues, the cost of collection services by the counties will also be reduced. As a result, the District will budget \$0.30 million less for collection services in FY 2011-2012 than FY 2010-2011.

The program's budget is increased by \$2.83 million, or 94.5%, when compared to FY 2010-2011. The increase relates to a new \$3.14 million expenditures for uncollected property tax expenses. In 2011, legislation set a not to exceed amount of ad valorem taxes for the District at \$85.36 million (SB 2142). In the past, the District budgeted 96.0 % of total projected property tax revenues to address uncollectable property taxes. To insure the FY 2011-2012 budget included the maximum ad valorem outlined in SB 2142, a budgeting practice change was made. The District will budget 100.0% of total ad valorem revenues in FY 2011-2012 and budget a related expenditure for uncollected property taxes.

Long-term Plan Linkages: None

Department: Executive Direction

Program Manager: Vicki Kroger (386) 329-4217

Program Goal: The goal of the property appraiser and tax collector commissions program is to provide for the commissions paid to property appraisers and tax collectors for services rendered in the collection of ad valorem taxes levied on behalf of the District.

Core Mission

	Water Quality and Natural Systems Protection and Improvement	Flood Protection	Organizational Effectiveness
Water Supply	X	X	X

Property Appraisers and Tax Collectors Commissions

Level 5 Project or Program

TAXCOMM Property Appraisers and Tax Collectors Commissions **\$5,835,000**

Estimated Start: 10/1/2011

Estimated Completion: 9/30/2012

Project Manager: Vicki Kroger (386) 329-4217

Description: Commissions are paid to the Property Appraisers' and Tax Collectors' Offices of each county within the District for services rendered in the collection of ad valorem taxes on behalf of the District.

Justification: Mandated by ss. 192.01, Florida Statute

WBS Cost Account Description	Cost Account	Total Amount
— Property Appraisers and Tax Collectors Commissions	0410900	\$5,835,000
Total WBS		\$5,835,000

Chart of Account	Funding Source	Object Code	Total Amount
01-05-11-0410-4903-04900	District Sources	Property Appr/Tax Coll Commissions	\$2,700,000
01-05-11-0410-4909-04900	District Sources	Uncollected property tax expense	\$3,135,000
COA Total			\$5,835,000

Budget - Property Appraisers and Tax Collectors Commissions

<u>Source of Funds</u>	Actuals 2009-2010		Amended 2010-2011		Adopted 2011-2012	
	\$	%	\$	%	\$	%
District Sources	\$2,950,117	100.00%	\$3,000,000	100.00%	\$5,835,000	100.00%
Local Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
State Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Federal Sources	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total Sources of Funds	\$2,950,117	100.00%	\$3,000,000	100.00%	\$5,835,000	100.00%

Designated Sources

District Sources

District Sources	\$2,950,117	\$3,000,000	\$5,835,000
------------------	-------------	-------------	-------------

Use of Funds

Classification	\$	%	\$	%	\$	%
Salaries & Benefits	\$0	0.00%	\$0	0.00%	\$0	0.00%
Other Personal Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Operating Expenses	\$2,950,117	100.00%	\$3,000,000	100.00%	\$5,835,000	100.00%
Capital Outlay	\$0	0.00%	\$0	0.00%	\$0	0.00%
Cooperative Funding	\$0	0.00%	\$0	0.00%	\$0	0.00%
Debt Services	\$0	0.00%	\$0	0.00%	\$0	0.00%
Reserves	\$0	0.00%	\$0	0.00%	\$0	0.00%
Total	\$2,950,117	100.00%	\$3,000,000	100.00%	\$5,835,000	100.00%

FTE - Full-Time Equivalent Positions

<u>FTE</u>	<u>FTE</u>	<u>FTE</u>
0.00	0.00	0.00



Appendices

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Introduction

This section includes general information that helps readers understand the District's Annual Work Plan and Budget. This includes: 1) a list of budget related reports that provide the reader additional information on the District's budget and finance; 2) revenue capacity related information that helps the reader assess the District's most significant revenue sources, the property tax; 3) demographic and economic information that helps the reader understand the environment within which the District's financial activities take place; 4) operating information that helps the reader understand how the information in the District's annual budget relates to the services the District provides and the activities it performs; and 5) lists of terms, acronyms and abbreviations used throughout the document are provided to facilitate readers reading and understanding the documents.

List of Other Budget Related Reports

Budget in Brief

The Budget in Brief is a companion document of the Annual Work Plan and Budget. It provides budget highlights for the current fiscal year, including revenue and expenditure highlights, tax rate, and estimated ad valorem taxes for typical homeowners. Readers may also find fast facts about the District, the Governing Board and District organization.

Standard Format Tentative Budget

On August 1 of each year, the District submits a Standard Format Tentative Budget to the Executive Office of the Governor (EOG) and Legislative Budget Commission (LCB) for disapproval. The document has eight sections, including an introduction to the District, budget highlights, program and activity allocation, program and activity definitions and descriptions, use of state and federal funds, revenues, expenditures, personnel comparison for three fiscal years, performance measures and unit cost, and appendices. The report is prepared using a standard format agreed upon by the EOG, FDEP, and the five WMDs. The most recent submission was in August 2011 for the FY 2011-2012 Tentative Budget.

Comprehensive Annual Financial Report

The Comprehensive Annual Financial Report includes the District's audited general purpose financial statement. It also provides supplemental financial information such as revenues, expenditures, changes in fund balances, statistical information such as financial trends, revenue capacity, debt capacity, and demographic and economic information. The most recent Comprehensive Annual Financial Report was submitted to, and approved by, the Governing Board in February 2011 for fiscal year ended on September 30, 2010.

Consolidated Annual Report

The Consolidated Annual Report includes six statutorily mandated reports that previously were submitted annually to the State with varying submission dates. Since 2006, the Consolidated Annual Report has been submitted to the State on March 1, annually. Of the six reports, three are closely related to the Annual Work Plan and Budget, including Five-year Capital Improvements Plan, Water Resource Development Work Plan, and Florida Forever Work Plan. The most recent report was submitted to FDEP on February 8, 2011.

To access the above-referenced reports, please visit the District's web site at <http://www.floridaswater.com/>.

Financial Capacity Information

Assessed Millage Rate by Fiscal Year

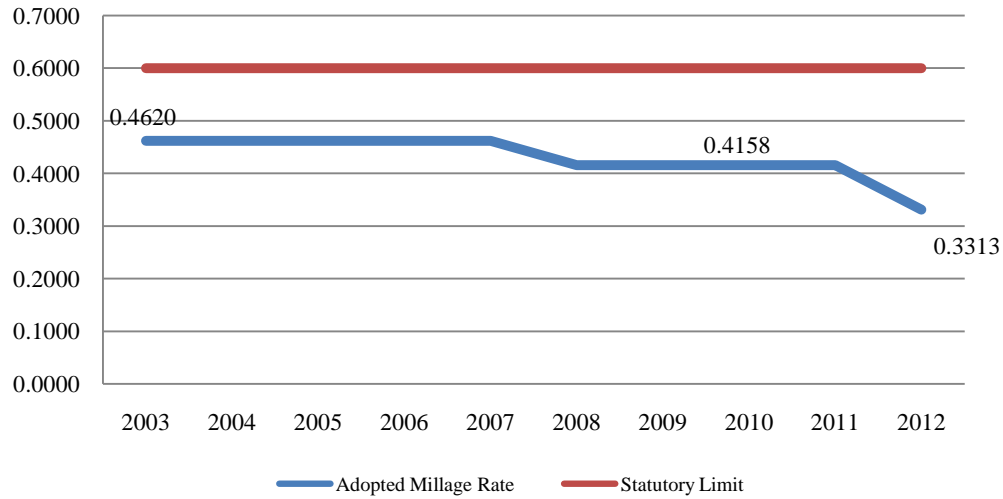


Figure 19. Assessed millage rate for the last ten years

Assessed Property Values and Estimated Just Values by Fiscal Year

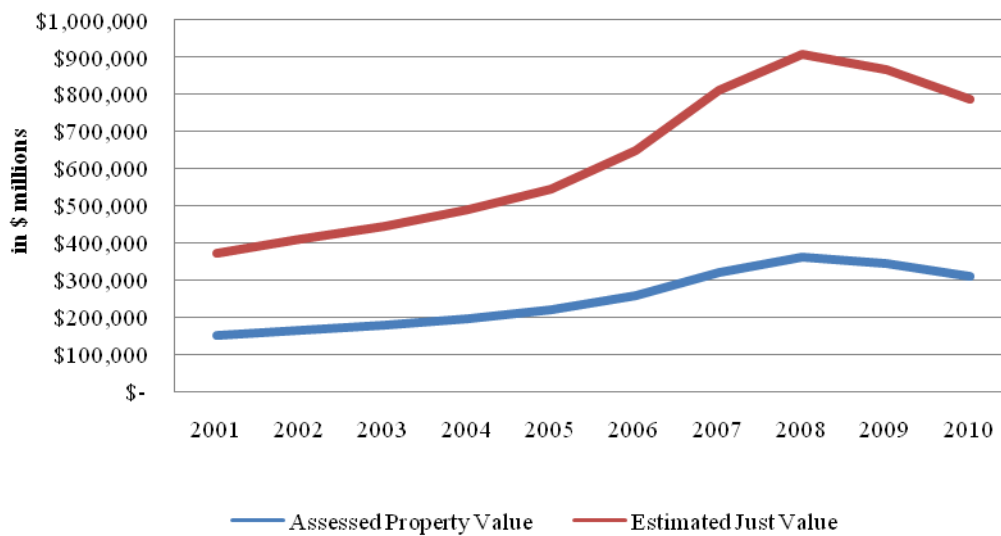


Figure 20. Assessed property values and estimated just values for the last ten years

FY 2009-2010 Assessed Property Values and Estimated Just Values by County

County	Estimated Just Value⁽¹⁾	Taxable Value⁽²⁾	Taxable as Percentage of Just Value
Alachua*	\$17,673,515,638	\$9,113,277,664	51.6%
Baker*	1,731,322,798	789,000,558	45.6%
Bradford*	158,005,801	61,816,961	39.1%
Brevard	59,186,483,459	33,707,855,551	57.0%
Clay	15,242,782,787	9,441,486,545	61.9%
Duval	95,400,845,191	57,801,066,801	60.6%
Flagler	13,276,936,467	9,557,637,954	72.0%
Indian River	22,033,450,631	15,954,999,650	72.4%
Lake*	26,871,585,922	19,188,819,784	71.4%
Marion*	21,002,178,149	11,784,180,347	56.1%
Nassau	10,780,465,119	7,939,059,317	73.6%
Okeechobee*	191,667,071	97,533,146	50.9%
Orange*	70,184,788,334	51,719,551,945	73.7%
Osceola*	177,231,375	116,583,438	65.8%
Polk ⁽³⁾	-	-	0.0%
Putnam	7,707,062,234	3,954,048,353	51.3%
St Johns	28,946,525,556	20,564,482,896	71.0%
Seminole	39,411,321,659	28,391,788,491	72.0%
Volusia	45,717,249,728	30,711,295,163	67.2%
Total	\$ 475,693,417,919	\$ 310,894,484,564	65.4%
Florida Total	\$ 2,213,977,141,447	\$ 1,516,182,700,604	68.5%

Source: Florida Department of Revenue. Annual DR-420 Reports and 2009 Florida Property and Tax Data Book.

*County that is partly within SJRWMD

⁽¹⁾ The just values for counties that are partly within SJRWMD are estimated by multiplying the percentage of just values relative to taxable values for the whole county by certified taxable values for these partial counties

for individual counties that are either wholly or partly within SJRWMD.

⁽²⁾ Florida Department of Revenue, Annual DR-420 Forms - Certification of Taxable Value

⁽³⁾ Effective October 1, 2003, the portion of Polk County located within SJRWMD changed to be within the Southwest Florida Water Management District.

FY 2011-2012 Principal Taxpayers by County Based on Estimated Tax Levies

<u>County</u>	<u>Property Tax Collections</u> ⁽²⁾	<u>Percentage of Collections</u>
Alachua	\$ 2,781,969	3.26%
Baker	254,880	0.30%
Bradford	19,911	0.02%
Brevard	8,344,162	9.78%
Clay	2,705,847	3.17%
Duval	16,934,834	19.84%
Flagler	2,214,641	2.60%
Indian River	4,398,653	5.15%
Lake	5,192,811	6.09%
Marion	3,252,670	3.81%
Nassau	2,204,325	2.58%
Okeechobee	24,837	0.03%
Orange	13,870,011	16.25%
Osceola	34,270	0.04%
Polk ⁽¹⁾	-	0.00%
Putnam	1,158,516	1.36%
St Johns	5,808,858	6.81%
Seminole	8,028,782	9.41%
Volusia	<u>8,105,642</u>	<u>9.50%</u>
Total	<u>\$ 85,335,619</u>	<u>100.00%</u>

(1) Effective October 1, 2003, the portion of Polk County located within SJRWMD boundaries changed to be within the Southwest Florida Water Management District boundaries.

(2) Unaudited data as of 09/06/11

Property Tax Revenue Collections by County for the Last Ten Years

	<u>2000-01</u>	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>
Millage Levy	0.4720	0.4620	0.4620	0.4620	0.4620
Alachua	\$ 2,080,345	\$ 2,210,429	\$ 2,411,448	\$ 2,620,026	\$ 2,826,858
Baker	143,965	163,046	171,435	200,253	224,108
Bradford	23,059	15,158	16,450	17,502	18,712
Brevard	7,722,869	8,108,561	8,843,913	9,892,887	11,309,894
Clay	1,954,136	2,132,946	2,308,547	2,549,041	2,879,023
Duval	13,534,133	14,530,957	15,179,872	16,479,185	17,976,450
Flagler	1,260,685	1,454,825	1,670,415	2,032,921	2,601,920
Indian River	3,408,384	3,771,745	4,268,222	4,848,349	5,445,494
Lake	3,503,221	3,740,576	4,147,934	4,574,389	5,375,081
Marion	2,310,101	2,456,327	2,685,968	3,051,042	3,482,322
Nassau	1,402,833	1,579,530	1,803,315	1,946,076	2,185,732
Okeechobee	24,145	23,303	24,892	25,433	31,334
Orange	12,164,779	13,086,699	13,891,014	14,828,812	16,244,689
Osceola	32,960	35,705	36,358	38,608	43,836
Polk ¹	261,003	351,367	440,070	476	-
Putnam	1,038,921	1,043,721	1,085,379	1,132,349	1,321,573
St. Johns	3,701,411	4,277,471	4,870,248	5,633,173	6,388,655
Seminole	6,985,191	7,528,299	8,225,937	8,851,546	9,526,601
Volusia	7,524,424	7,834,082	8,575,825	9,756,059	11,159,872
Total	\$ 69,076,565	\$ 74,344,747	\$ 80,657,242	\$ 88,478,127	\$ 99,042,154
percentage increase of property tax revenues	6.514%	7.627%	8.491%	9.696%	11.940%

¹ Effective October 1, 2003, the portion of Polk County located within St. Johns River Water Management District boundaries changed to be within the Southwest Florida Water Management District boundaries.

(2) Unaudited data as of 12/20/10

Property Tax Revenue Collections by County for the Last Ten Years (Cont.)

	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>	<u>2008-2009</u>	<u>2009-2010</u>
Millage Levy	0.4620	0.4620	0.4158	0.4158	0.4158
Alachua	\$ 3,170,486	\$ 3,698,891	\$ 3,764,454	\$ 3,691,898	\$ 3,656,160
Baker	258,440	312,027	332,478	335,454	343,421
Bradford	21,211	25,504	27,246	24,980	24,836
Brevard	13,851,248	17,522,812	16,462,415	15,278,575	13,575,140
Clay	3,339,041	4,105,037	4,322,683	4,003,031	3,804,185
Duval	20,465,028	23,311,064	24,580,575	24,424,441	23,274,026
Flagler	3,548,985	4,890,528	4,960,294	4,522,956	3,827,635
Indian River	6,372,774	7,977,562	7,328,800	7,191,682	6,384,914
Lake	6,359,023	8,470,737	8,923,002	8,406,518	7,765,521
Marion	3,886,312	4,990,267	5,618,860	5,194,509	4,750,603
Nassau	2,673,425	3,195,766	3,303,262	3,257,302	3,129,703
Okeechobee	43,383	51,552	54,072	48,457	40,030
Orange	18,480,069	22,598,990	23,827,053	23,216,222	20,626,141
Osceola	47,426	54,037	51,061	48,835	47,018
Polk ¹	-	-	-	-	-
Putnam	1,414,610	1,829,688	1,677,396	1,613,157	1,596,445
St. Johns	7,786,803	9,886,993	9,800,861	9,488,809	8,329,791
Seminole	10,744,094	13,305,181	13,534,562	12,828,954	11,384,313
Volusia	13,402,564	16,792,235	16,553,723	14,532,412	12,370,486
Total	<u>\$ 115,864,922</u>	<u>\$ 143,018,871</u>	<u>\$ 145,122,797</u>	<u>\$ 138,108,192</u>	<u>\$ 124,930,368</u>
percentage increase of property tax revenues	16.985%	23.436%	1.471%	-4.834%	-9.542%

¹ Effective October 1, 2003, the portion of Polk County located within St. Johns River Water Management District boundaries changed to be within the Southwest Florida Water Management District boundaries.

(2) Unaudited data as of 12/20/10

Demographic and Economic Information

District Population

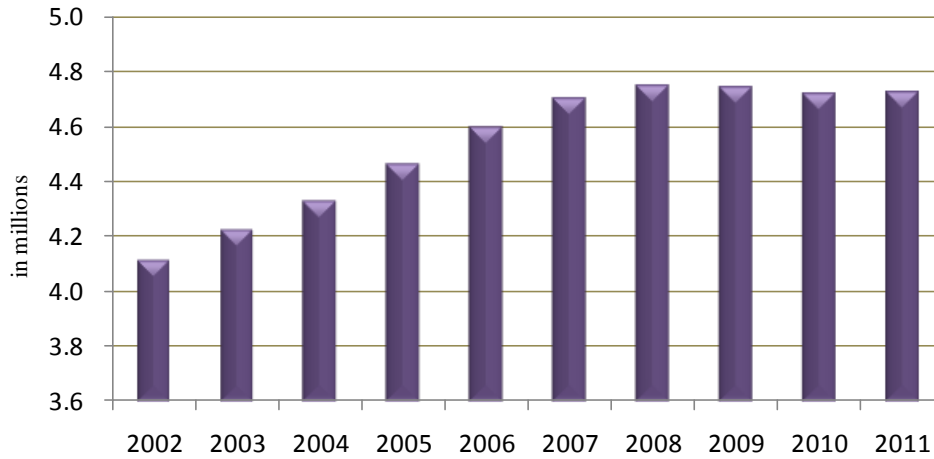


Figure 21. Ten-year history of total population in SJRWMD

Number of District Employees per 100,000 Population

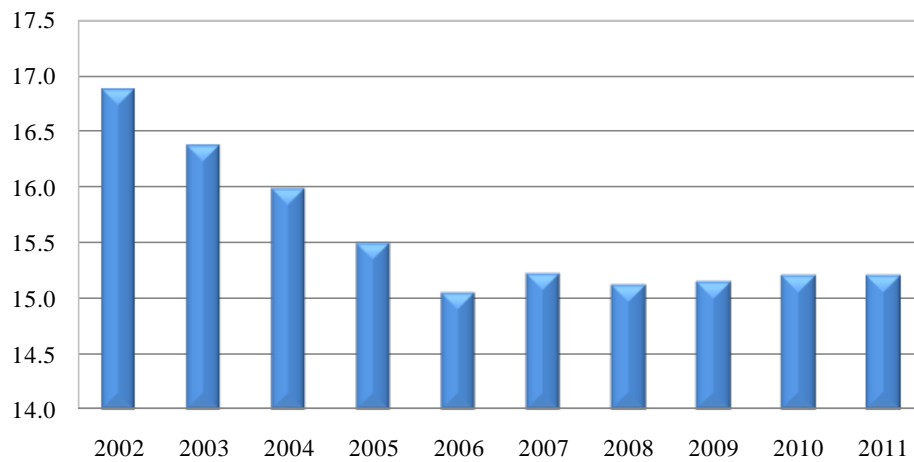


Figure 22. Ten-year history of FTEs per 100,000 populations

Unemployment Rate

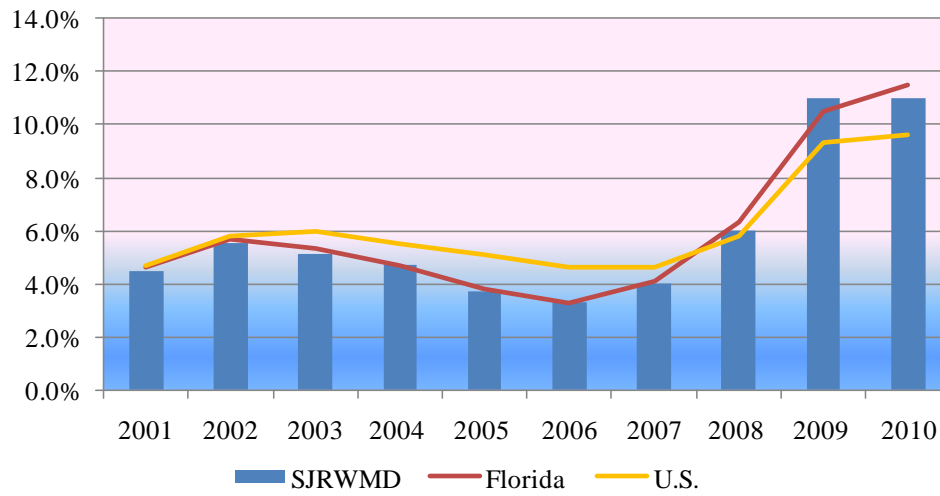


Figure 23. Ten-year history of unemployment rate in the District, Florida and U.S.

Operating Information

District Number of FTEs

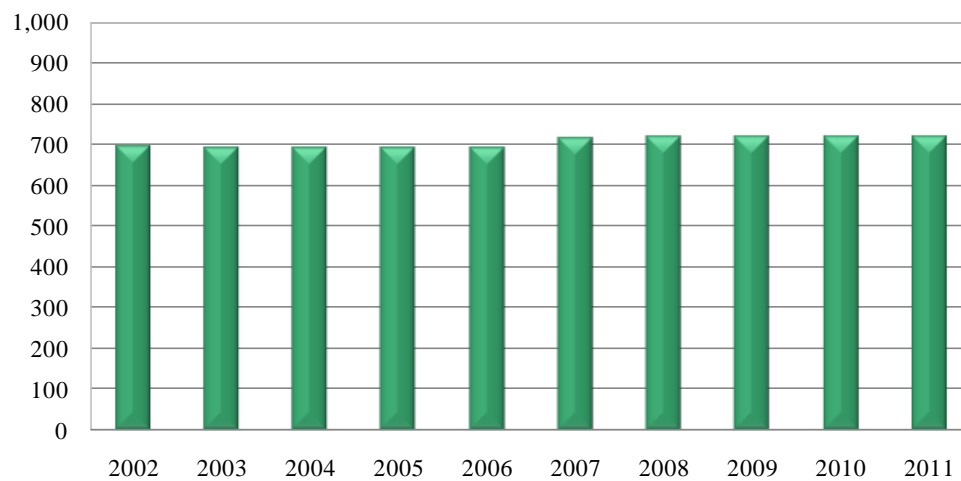


Figure 24. Ten-year District FTEs history

Number of Permits Processed

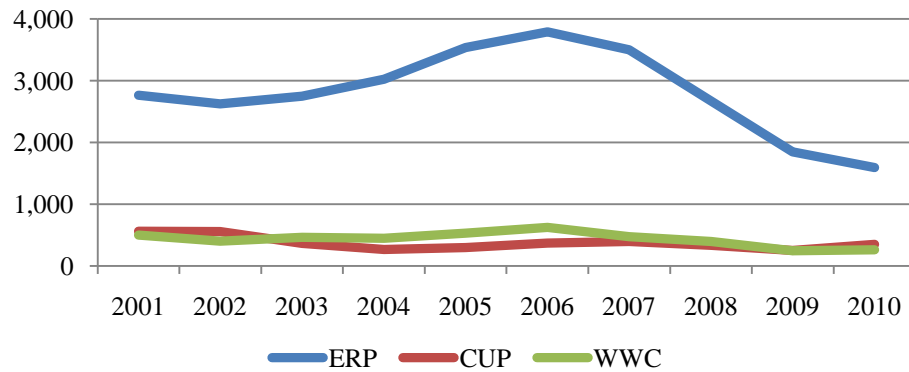


Figure 25. Number of permits processed by type for the last ten years

Acres of Land Owned by Type

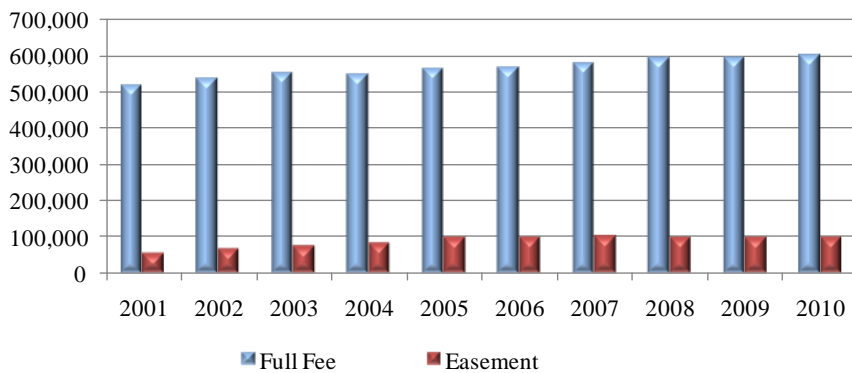


Figure 26. Acres of land owned by type for the last ten years

Miles of Levees Owned and Operated by Type

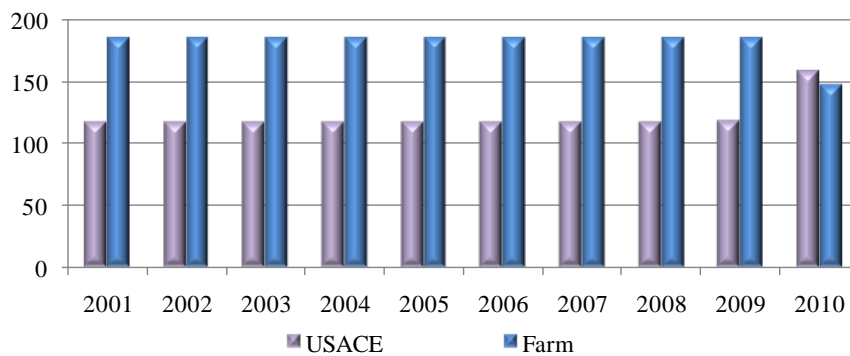


Figure 27. Miles of levees owned and operated for the last ten years

Terms

Ad Valorem Tax: A tax levied on the assessed value (net of any exemptions) of real or personal property as certified by the property appraiser in each county. This is commonly referred to as "property tax".

Adopted Budget: The financial plan of revenues and expenditures for a fiscal year as approved by the Governing Board of the St. Johns River Water Management District. The adopted budget is approved by the Governing Board at the Final Public Hearing, normally held during the last week of September.

Appropriation: A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Areas of Responsibility: The four areas of responsibility, which must be addressed by each water management district's District Water Management Plan: water supply, water quality, flood protection, and natural systems.

Balanced Budget: Florida statutes deem a budget balanced when the total amount available from taxation and other sources, including amounts carried over from prior fiscal years, must equal the total of appropriations for expenditures and reserves.

Baseline Budget: The portion of the total budget that is used to fund the District's operational/administrative expenditures and continuation of activities that the District committed to in previous fiscal years.

Baseline Data: Data for each measure, used as the starting point for comparison.

Best Management Practices: A practice or combination of practices determined, through research, field testing, and expert review, to be the most effective and practical (including economic and technological considerations) ways to do or complete a given task.

Budget: A financial plan for the operation of a program or organization for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

Budget Hearing: The public hearing conducted by the Governing Board of the St. Johns River Water Management District to consider and adopt the annual budget.

Budget Performance Measure: Accountability measures aimed at efficiency or producing desired results with minimum expense of energy, time, money and materials.

Capital Improvement Plan: The District plan for fixed capital outlay that identifies and controls district facilities improvements and land acquisitions, pursuant to the agency's goals, for a five-year period.

Capital Outlay: Purchases of fixed assets that have a value of \$1,000 or more, and a useful life of more than one year.

Carryover: Unexpended funds carried forward from the previous fiscal year(s).

Conservation and Recreation Lands Trust Fund: The state trust fund established by section 259.032, F.S., administered by the Department of Environmental Protection, to acquire natural areas for public ownership to

maintain unique natural resources; protect air, land, and water quality; and provide lands for natural resource-based recreation.

Contingent Worker: Contingent worker refers to an individual engaged in a work arrangement in a capacity other than employment in an established St. Johns River Water Management District position pursuant to a contract, work order or purchase order. This usually involves employment through a third-party employer, who is responsible for providing salary and benefits to the contingent worker. Contingent Workers are not entitled to payment of wages, direct reimbursements, or access to District benefits, including paid District holidays.

Debt Service: Principal and interest payments on short- and long-term borrowings.

District Water Management Plan: The long-range comprehensive water resource management plan prepared by a water management district every five years pursuant to section 373.036, F.S.

Ecosystem Management and Restoration Trust Fund: The state trust fund established by section 403.1651, F.S., administered by the Department of Environmental Protection, which supports the detailed planning and implementation of programs for the management and restoration of ecosystems, including development and implementation of surface water improvement and management (SWIM) plans.

Encumbrance: A commitment of appropriated funds to purchase goods or services. To encumber funds means to set aside or commit funds for a specified future expenditure.

Encumbered Carryover: The amount of an appropriation that is still committed to purchase goods or services at the end of a fiscal year. These funds are added to the next fiscal year's budget, resulting in the Revised Budget.

EOG Program Category: One of six budget-reporting program categories prescribed by statute and contained in the Executive Office of the Governor's standard budget reporting format for water management districts.

Exempt. Exemption. Non-Exempt: Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment.

Expenditure: The payment of cash or the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense: Charges incurred (whether paid immediately or unpaid) for operating, maintenance, interest or other charges.

External Budget Amendment: A change to an adopted budget that has been approved by the Governing Boards of the St. Johns River Water Management District, which may increase or decrease the fund total.

Fees: A charge by government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees include user charges, water use permits, etc.

Final Millage: The tax rate adopted in the final public budget hearing of a taxing authority.

Fiscal Policy: The District's policies with respect to taxes, spending and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year: A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The fiscal year for the St. Johns River Water Management District is October 1 through September 30.

Fixed Assets: Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, and improvements other than buildings, machinery and equipment.

Fixed Capital Outlay: Payment for lands and land improvements, land easements, water control structures, bridges, buildings and improvements, and leasehold improvements. Items have an estimated service life of at least one year.

Florida Forever: The Florida Forever Act under section 259.105, F.S., enacted by the 1999 Legislature and signed into law by Governor Bush, provides a not-to-exceed amount of \$5.3 billion through 2020 to acquire land or less than fee interests in land to protect environmentally significant lands for conservation, recreation, water resource protection, wildlife habitat protection and to provide for capital land improvement and public access to those lands.

Florida Water Plan: A statewide plan for the management of Florida's water resources, developed by the Department of Environmental Protection pursuant to section 373.036, F.S.

Full Time Equivalent: A measurement of employee work hours, both allocated and utilized. One full time equivalent is equivalent to 2,080 work hours per year (40 hours per week for 52 weeks).

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance: The excess of fund assets over liabilities in governmental funds. Pursuant to Governmental Accounting Board Standard 54, fund balances are classified as "nonspendable", "restricted", "committed", "assigned", and "unassigned". While the committed and assigned fund balance is only available for specific purposes, the unassigned fund balance has no restriction and is available for appropriation in the following years' budget.

Generally Accepted Accounting Principles: Accounting rules and procedures established by authoritative bodies or conventions that have evolved through custom and common usage.

General Fund: The governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenues to provide districtwide-operating services.

Geographic Information System: A specialized data management system designed for the entry, analysis, and display of data commonly found on maps.

Governing Board: The St. Johns River Water Management District is governed by a nine-member board appointed by the governor to staggered four-year terms. Board members, who serve without salary, must be confirmed by the Florida Senate.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specific purpose.

Hydrologic Basin: Equivalent to a watershed; the area where all the water drains.

Interagency Expenditures: Funds used to assist other local agencies, regional agencies, the state of Florida, the federal government, public and private universities, and not-for-profit organizations in projects that have a public purpose.

Intergovernmental Revenue: Revenue received from another government unit for a specific purpose.

Levy: To impose taxes, special assessments, or service charges for the support of government activities.

Line-Item Budget: A budget that lists each account category separately along with the dollar amount budgeted for each account.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Mandate: Any responsibility, action, or procedure that is imposed by one branch of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

Millage Rate: The tax rate on real property, based on \$1 per \$1,000 of assessed property value.

Modified Accrual Basis of Accounting: A basis of accounting for governmental funds in which revenues are recognized when they become measurable and available as net current assets, and expenditures are recognized when the related fund liability is incurred.

Non-Operating Expenditures: Expenditures that do not represent direct operating costs to the fund; include transfers out, transfers to Constitutional Officers, and reserves for contingency.

Non-Operating Revenues: Financial support for funds that are classified separately from revenues; include transfers in and internal service fund receipts.

Object Code: An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by governments. Object codes are defined in the State of Florida Uniform Accounting System.

Operating Budget: A comprehensive plan, expressed in financial terms, by which an operating program is funded for a single fiscal year. It includes estimates of a.) the services, activities and sub activities comprising the District's operation; b.) the resultant expenditure requirements; and c.) the resources available for the support.

Operating Capital Outlay: Payments for automotive equipment, boats, computer hardware, furniture and equipment. Items have a value of at least \$1,000 and an estimated service life of at least one year.

Operating Expenses: All costs for items to be used as part of something else or disposed of within a year of purchase, including parts and supplies, small tools or equipment, and construction and maintenance products; and all costs associated with rental or lease of equipment, buildings, offices, insurance programs, permits and fees paid to other agencies, taxes, and relocation.

Performance Measure: Indicator used to assess performance in achieving District objectives or program goals.

Preservation 2000 (P2000): The land acquisition program established by section 259.101, F.S., that provided \$300 million annually in bonds for land acquisition for environmental protection, recreation, open space, water management, and other purposes. Last bond was issued in April 2000.

Program: An integrated series of related projects or activities.

Program Component: Key element of a program.

Program Goal: The desired outcome of a program.

Project: A temporary endeavor undertaken to produce a specific product, service or outcome.

Property Appraiser: The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Proposed Budget: The recommended District budget submitted by the Budget Director to the Governing Board for review and consideration. The proposed budget is normally developed in the months of March through June and is presented to the Governing Board at a Budget Workshop in June.

Proposed Millage: The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within thirty days after a county's tax roll is certified by the State Department of Revenue and listed on notices sent to property owners. No taxing authority may approve a tax rate that is larger than the one it originally proposed.

Real Property: Land and buildings and/or other structures attached to it that are taxable under state law.

Reserves: Budgeted funds to be used for contingencies, managerial reserves, and capital expenditure needs requiring additional governing board approval.

Reserve for Contingencies: An amount set aside, consistent with statutory authority, that can subsequently be appropriated to meet unexpected needs.

Revenue: Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

Rolled-Back Rate: The millage rate, which exclusive of new construction, additions to structure, deletions, and property added due to geographic boundary changes, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year. The rolled-back rate controls for changes in the market value of property and, if levied, represents “no tax increase” from the prior year.

Save Our Rivers: The land acquisition program based on section 373.59, F.S., designed to identify, prioritize, and acquire interests in lands necessary for water management, water supply and conservation, and protection of water resources. The SOR program is funded by the Water Management Lands Trust Fund and the prior Preservation 2000 funding.

Sinking Fund: A fund to accumulate monies for major expenditure items.

Special Revenue Fund: A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Task: A specific, measurable action.

Tax Base: The total property valuations on which each taxing authority levies its tax rates.

Tax Roll: The certification of assessed and taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year: The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2010 calendar year would be used to compute the ad valorem taxes levied for the Fiscal Year 2010-2011 budget.

Tentative Budget: At its first of two public hearings in September, the Governing Board sets a tentative millage rate and adopts a tentative budget based on the taxable value of property within the District, as certified by the Property Appraiser, for the new fiscal year beginning October 1 and ending September 30. At the second public hearing, the Governing Board adopts a final budget and millage rate.

Tentative Millage: The tax rate adopted in the first budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

Transfer: Internal movement of budgeted funds within a fund, department, program, object, or project that increases one budget account and decreases another.

Truth in Millage: Requirement in section 200.065, F.S. that establishes a specific timetable and procedure for local governments and water management districts to consider and adopt their annual budgets.

Unencumbered Carryover: The amount of an appropriation that is neither expended nor encumbered (i.e., there is no commitment to expend future funds). Essentially these uncommitted funds are made available for future purposes.

Water Management District: A regional water management district created pursuant to section 373.069, F.S.

Water Management Lands Trust Fund: The trust fund established by section 373.59, F.S., for water management district land acquisition, management, maintenance, capital improvements, payments in lieu of taxes, and administration in accordance with the provisions of Chapter 373, F.S.

Water Supply Development: The planning, design, construction, operation, and maintenance of public or private facilities for water collection, production, treatment, transmission, or distribution for sale, resale, or end use (section 373.019(21), F.S.).

Acronyms and Abbreviations

ArcSDE	Arc Spatial Database Engine
AOR	Area of Responsibility
ASR	Aquifer Storage and Recovery
AWS	Alternative Water Supply
BCWMA	Blue Cypress Water Management Area
BMAP	Basin Management Action Plan
BMP	Best Management Practices
BPM	Budget Performance Measures
CAFR	Comprehensive Annual Finance Report
CARL	Conservation and Recreation Lands Program
CCMP	Comprehensive Coastal Management Plan
CFARE	Central Florida Aquifer Recharge Enhancement
CIP	Capital Improvements Plan
CM	Common Measure
CUP	Consumptive Use Permit
DEP	Department of Environmental Protection
DRI	Development of Regional Impacts
DWMP	District Water Management Plan
DWSP	District Water Supply Plan
DHQ	District Headquarters
ECF	East Central Florida
EMT	Executive Management Team
EMRTF	Ecosystem Management and Restoration Trust Fund
EOG	Executive Office of the Governor
EPA	Environmental Protection Agency
ERP	Environmental Resource Permit
ESRI	Environmental Systems Research Institute
FDEP	Florida Department of Environmental Protection
FDOT	Florida Department of Transportation
FF	Florida Forever
FFWCC	Florida Fish and Wildlife Conservation Commission
F.S.	Florida Statutes
FTE	Full Time Equivalent
FWP	Florida Water Plan
GASB	Governmental Accounting Standards Board
GAAP	Generally Accepted Accounting Principles
GEMS	Government E-Management System
GIS	Geographic Information System
GPS	Global Positioning System
HDC	Hydrologic Data Collection
HDS	Hydrologic Data Services
HR	Human Resources
HVAC	Heating Ventilation and Air Conditioning
IRL	Indian River Lagoon
IWRM	Integrated Water Resource Monitoring
LEADS	Leading, Empowering, and Developing Staff
LSJRB	Lower St. Johns River Basin
MCA	Marsh Conservation Areas

MFLs	Minimum Flows and Levels
MFW	Marsh Flow Ways
MGD	Millions of Gallons a Day
MSJRB	Middle St. Johns River Basin
MSSW	Management and Storage of Surface Waters
MT	Metric Tons
NASA	National Aeronautical Space Administration
NCB	Northern Coastal Basin
NOAA	National Oceanic and Atmospheric Administration
NRCS	Natural Resources Conservation Service
NSRA	North Shore Restoration Area
OB&MR	Office of Budget & Management Reporting
OCB	Orange Creek Basin
OCBAC	Orange Creek Basin Advisory Council
OPB	Office of Policy and Budgeting
PFP	Pay for Performance
PLRG	Pollutant Load Reduction Goal
P2000	Preservation 2000
RAMP	Regional Aquifer Management Project
RDBMS	Relational Database Management system
SFWMD	South Florida Water Management District
SJRWMD	St. Johns River Water Management District
SOR	Save Our Rivers
SRWMD	Suwannee River Water Management District
STAG	State and Tribal Assistance Grants
SWFWMD	Southwest Florida Water Management District
SWIM	Surface Water Improvement and Management
TCAA	Tri-County Agricultural Area
TFMCA	Three Forks Marsh Conservation Area
TMDL	Total Maximum Daily Load
TRIM	Truth in Millage
TV	Temporal Variability
TWG	Technical Working Group
UORB	Upper Ocklawaha River Basin
USACE	United States Army Corps of Engineers
USEPA	United States Environmental Protection Agency
USFWS	United States Fish and Wildlife Service
USGS	United States Geological Survey
USJRB	Upper St. Johns River Basin
WAV	Watershed Action Volunteer
WCA	Water Conservation Area
WMA	Water Management Areas
WMD(s)	Water Management District(s)
WMLTF	Water Management Lands Trust Fund
WP&S	Water Protection and Sustainability
WP&STF	Water Protection and Sustainability Trust Fund
WRA	Water Resources Act
WRD	Water Resource Development
WRM	Wetland Resource Management
WSA	Water Supply Assessment
WSDA	Water Supply Development Assistance
WWC	Water Well Construction

For more information about the District and this document, please call or write to:

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